



FRANCHISE DISCLOSURE DOCUMENT

Wingstop Franchising LLC
A Delaware Limited Liability Company
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The franchise is to operate a restaurant under the WING-STOP® trade name and business system that serves cooked-to-order, hand-sauced and tossed chicken wings, boneless wings, and tenders, chicken sandwiches, seasoned fries, and beverages.

The total investment necessary to begin operation of a WING-STOP® Restaurant is \$310,400 to \$1,048,500, excluding real estate purchase and lease costs. This includes \$50,000 that must be paid to the franchisor or affiliate. You sign the Development Agreement even if you want only one Restaurant franchise. If you want development rights for more than one Restaurant, you must pay the franchisor a development fee equal to \$25,000 times the number of Restaurants you commit to develop.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance date of this Franchise Disclosure Document: April 21, 2026

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit F.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit A includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only WING-STOP® business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a WING-STOP® franchisee?	Item 20 or Exhibit F lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit E.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement and development agreement require you to resolve disputes with the franchisor by arbitration and/or litigation only in its home state (currently Texas). Out-of-state arbitration or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate or litigate with the franchisor in its home state (currently Texas) than in your own state.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.

**THE FOLLOWING PROVISIONS APPLY ONLY TO TRANSACTIONS GOVERNED
BY THE MICHIGAN FRANCHISE INVESTMENT LAW**

The state of Michigan prohibits certain unfair provisions that are sometimes in franchise documents. If any of the following provisions are in these franchise documents, the provisions are void and cannot be enforced against you:

- (A) A prohibition on the right of a franchisee to join an association of franchisees.
- (B) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (C) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (D) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years; and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (E) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (F) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (G) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.
 - (iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(H) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (C).

(I) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

If the franchisor's most recent financial statements are unaudited and show a net worth of less than \$100,000, the franchisor shall, at the request of a franchisee, arrange for the escrow of initial investment and other funds paid by the franchisee until the obligations to provide real estate, improvements, equipment, inventory, training, or other items included in the franchise offering are fulfilled. At the option of the franchisor, a surety bond may be provided in place of escrow.

The fact that there is a notice of this offering on file with the attorney general does not constitute approval, recommendation, or endorsement by the attorney general.

Any questions regarding this notice should be directed to:

Michigan Department of Attorney General
Corporate Oversight Division – Franchise Section
525 W. Ottawa Street
G. Mennen Williams Building, 5th Floor
Lansing, Michigan 48913
(517) 335-7567

Despite subparagraph (F) above, we intend to enforce fully the provisions of the arbitration sections contained in our Development Agreement and Franchise Agreement. We believe that subparagraph (F) is unconstitutional and cannot preclude us from enforcing our arbitration sections. If you acquire a franchise, you acknowledge that we will seek to enforce those sections as written, and that the terms of the Development Agreement and Franchise Agreement will govern our relationship with you, including the specific requirements of the arbitration sections.

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ITEM 1
THE FRANCHISOR AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

This disclosure document does not provide all of the information you should consider in deciding whether to enter into a development agreement or franchise agreement. You should independently investigate this franchise opportunity and consult with an advisor like an attorney and/or accountant.

Wingstop Franchising LLC, Parent Companies, and Predecessor. Wingstop Franchising LLC (“we,” “us,” and “our”) offers the franchise described in this disclosure document. “You” means the individual or business entity (corporation, limited liability company, etc.) that buys a franchise. Except for sole proprietorships, “you” does not include a business entity’s owners.

We are a Delaware limited liability company formed on October 3, 2018, with our home office at 2801 North Central Expressway, Suite 1600, Dallas, Texas 75204. We do business primarily under our limited liability company name and the WING-STOP® trademark and no other name. If we have an agent in your state for service of process, we disclose that agent in Exhibit E to this disclosure document. We have offered franchises for Wingstop Restaurants (“Restaurants”) since November 2018. We have not offered franchises in any other line of business, have never operated a Restaurant, and have no other business activities.

We are a direct, wholly-owned subsidiary of Wingstop Funding LLC (“Wingstop Funding”), which in turn is a direct, wholly-owned subsidiary of Wingstop Guarantor LLC (“Wingstop Guarantor”). We, Wingstop Funding, and Wingstop Guarantor were organized as part of the original secured financing transaction completed in 2018 that is described below (the “Securitization Transaction”). We, Wingstop Funding, and Wingstop Guarantor are each indirect, wholly-owned subsidiaries of Wingstop Inc., a public company which is our ultimate parent company (“Wingstop Parent”). Wingstop Holdings, Inc. is Wingstop Parent’s direct, wholly-owned subsidiary (“Holdings”). Wingstop Restaurants Inc. (“WRI”) is Holdings’ direct, wholly-owned subsidiary, the direct parent company of Wingstop Guarantor LLC, and (as the original and only franchisor of the Wingstop Restaurant franchise system before November 2018) our predecessor. We have no other predecessor. All of these Wingstop entities share our principal business address. No other parent or affiliate companies are disclosable in this Item.

The first Wingstop Restaurant opened in July 1994. WRI incorporated in November 1996 and began offering franchises for Restaurants in May 1997. Its first franchised Restaurant opened in April 1998. WRI was the franchisor of Wingstop Restaurants from 1997 until the closing of the Securitization Transaction in November 2018. WRI never offered franchises in another line of business. WRI operates 57 Restaurants as of the issuance date of this disclosure document and is our “manager” under a management agreement, as described below in the Securitization Transaction.

Wingstop GCM, LLC, WRI’s wholly-owned subsidiary with the same principal business address as us, administers certain aspects of the Wingstop gift card program (*i.e.*, gift cards issued/sold by third-party retailers, not by Wingstop Restaurants). It has never operated a Wingstop Restaurant or offered franchises in any line of business.

WRI maintains and administers the digital ecommerce platform that all franchisees must use.

Securitization Transaction. We, Wingstop Funding, and Wingstop Guarantor were organized as part of the Securitization Transaction, which closed in November 2018. As part of the Securitization Transaction, all existing U.S. and international franchise agreements and related agreements for Wingstop Restaurants were transferred to us, and we became the franchisor for all existing and future franchise and

related agreements. Ownership and control of all U.S. and international trademarks and certain other intellectual property relating to the operation of Wingstop Restaurants also were transferred to us.

At the closing of the Securitization Transaction in 2018, WRI (our predecessor and the original franchisor of the Wingstop system) entered into a management agreement with us under which WRI provides required support and services to Wingstop franchisees and prospective franchisees under their franchise agreements and development agreements and also acts as our franchise sales agent. We pay management fees to WRI for these services. However, as the franchisor, we are responsible and accountable to you to make sure that all services we promise to perform under your Franchise Agreement or other agreement signed with us are performed in compliance with the applicable agreement, regardless of who actually performs these services on our behalf.

Wingstop's Business and Description of the Franchise. Wingstop Restaurants offer chicken wings, boneless wings, tenders, and chicken sandwiches in a variety of highly-seasoned flavors. They also offer French fries, other foods, and beverages, including beer and wine where legally permitted. Restaurants operate under the WING-STOP® trade name and use a distinctive logo, which appears on this disclosure document's cover page. Restaurants also will operate under other trademarks, logos, and trade dress and use our uniform standards, exterior and interior Restaurant design, décor, color scheme, special recipes, operating procedures, products, and other items we determine and communicate to you through our confidential operating manuals and other means.

A Wingstop franchise entitles you to operate one Restaurant at an approved location. Our Development Agreement governs a Restaurant's development phase, location, and timeframe. The Development Agreement gives you the right to obtain a franchise for your Restaurant after you complete our site location procedures and sign a lease for a location we have accepted. You must sign a Franchise Agreement for the Restaurant as soon as you sign the lease. Each Franchise Agreement gives you the right to own and operate a single Restaurant at a specific location. You must sign our then-current form of Franchise Agreement for each Restaurant you open. If you are renewing your franchise because its term is about to expire, you also will sign a Renewal Rider to Franchise Agreement (Exhibit G) ("Renewal Rider"), which generally modifies certain provisions in our standard Franchise Agreement that do not apply to you because your Restaurant is already open. The version of Renewal Rider you will sign depends on your particular circumstances.

Your Development Agreement also states the terms on which you (and your controlled affiliates) may develop more than one Restaurant if we allow you to become a multi-Restaurant operator. We offer multi-Restaurant development rights only to qualified individuals. Typically, a prospective franchisee sends us a personal profile and application setting forth personal, financial, business, and other information on the prospective franchisee and its owners. No portion of the Development Fee is refundable if you fail to develop Restaurants according to your Development Agreement's terms. You must sign our then-current form of Franchise Agreement for each additional Wingstop Restaurant you develop. That form may differ from the form of Franchise Agreement included in this disclosure document. In limited circumstances, which depend exclusively on your development territory and timing considerations (i.e., how quickly the market should be developed due to competition and other business factors), WRI might be willing to find and secure the site for one or more of your required Restaurants, construct and develop the Restaurant for you, and then sell you the Restaurant and its assets under an asset purchase agreement, together with a lease assignment. You would be responsible under the asset purchase agreement for the costs of developing the Restaurant. You then would operate the Restaurant going forward under a Franchise Agreement with us. In addition, we periodically may incentivize development in underdeveloped markets (i.e., in certain states in which there are no or only a few Wingstop Restaurants). Such incentives may include waiver or abatement of a portion of the development fee, the franchise fee and/or royalties.

You must operate your Restaurant under the business system and operating procedures developed for the Wingstop system, as described in our Operations Manual. We and our affiliates have developed several proprietary, private-label products, including packaging and the sauces and seasonings Restaurants use to flavor their chicken wings, tenders, chicken sandwiches, and French fries. Franchisees must use our proprietary products and buy them from the Wingstop system's designated distributors. They also must use other ingredients meeting our grade and quality specifications.

Restaurants are designed to be located primarily in shopping centers. They typically occupy from 1,200 to 2,000 square feet of leased retail space. Restaurants feature a distinctive Wingstop décor, which we also consider proprietary. Restaurants provide limited customer seating, as many customers order digitally via our website or app or call in their orders for off-premises consumption.

Restaurants market their products to customers of all ages and economic levels. Restaurants have not experienced significant sales fluctuations that can be attributed to seasonal factors. This experience may not be typical of seasonal sales variations that other restaurant operators experience. Restaurants typically encounter lower sales after major consumer spending seasons (Christmas and the start of the school year) and during the winter, especially in the country's colder regions.

Industry Specific Regulation

The restaurant industry is heavily regulated. Many of the laws, rules, and regulations that apply to businesses generally, such as the Americans with Disabilities Act, Federal Wage and Hour Laws, and the Occupation, Health and Safety Act, also apply to restaurants. Other laws, rules, and regulations apply to restaurants offering alcoholic beverages.

You must have a beer/wine license before you open your Restaurant. The difficulty and cost of obtaining a beer/wine license, and the procedures for securing the license, vary greatly from area to area. There also is wide variation in state and local laws and regulations governing the sale of beer and wine. In addition, state dram shop laws give rise to potential liability for injuries directly or indirectly related to alcohol sales and consumption. Restaurants have been allowed to operate without serving beer/wine in areas where a beer/wine license could not be obtained. We may allow more Restaurants to open without a beer/wine license as we deem best.

The U.S. Food and Drug Administration, the U.S. Department of Agriculture, and state and local health departments administer and enforce laws and regulations governing food preparation and service and restaurant sanitary conditions. State and local agencies inspect restaurants to ensure they comply with these laws and regulations. You should consider these and other applicable laws and regulations when evaluating your purchase of a franchise.

Restaurants compete generally with all kinds of quick-service food establishments. Chicken wings, boneless wings, tenders, chicken sandwiches, and other chicken products are the principal food items sold by Wingstop Restaurants. The availability of these products from independent suppliers throughout the United States and their wholesale cost are determined by market factors (including the supply needs of competitive businesses) over which we have little control. These supply chain issues will impact your operating costs and results during the franchise term.

ITEM 2
BUSINESS EXPERIENCE

President (of Wingstop Franchising LLC) and President and Chief Executive Officer (of WRI): Michael Skipworth

Mr. Skipworth has been our President since October 2020 and was our Treasurer from October 2018 to October 2021. He also has been WRI's President and Chief Executive Officer since March 2022, having previously served as WRI's Chief Operating Officer from August 2021 to March 2022, Executive Vice President from February 2018 to March 2022, and Chief Financial Officer from August 2017 until August 2021. He first joined WRI in December 2014 as Vice President of Finance.

Senior Vice President, Chief Financial Officer (of both Wingstop Franchising LLC and WRI): Alex Kaleida

Mr. Kaleida has been our Senior Vice President, Chief Financial Officer since October 2021. Mr. Kaleida has been WRI's Senior Vice President, Chief Financial Officer since August 2021, having previously served as WRI's Vice President, Financial, Planning & Analysis from March 2019 until August 2021.

Senior Vice President, Chief Commercial Officer (of WRI): Bradley Brewer

Mr. Brewer has been WRI's Senior Vice President, Chief Commercial Officer since January 2026, having previously served as WRI's Senior Vice President, Strategy and Chief of Staff from November 2024 to January 2026. He served at YETI Holdings, Inc., located in Austin, Texas, as Vice President, Corporate Strategy & Analytics from March 2022 to November 2024 and Senior Director, Data Science & Advanced Analytics from August 2021 to March 2022, and served as Partner of Boston Consulting Group, located in Dallas, Texas, from August 2015 to August 2021.

Senior Vice President, Chief Operating Officer (of WRI): Rajneesh Kapoor

Mr. Kapoor has been WRI's Senior Vice President, Chief Operating Officer since January 2026, having previously served as WRI's Senior Vice President, President of International from May 2023 to January 2026. He was Senior Vice President, Foodservice for 7-Eleven, Inc., located in Irving, Texas, from November 2017 to April 2023.

Senior Vice President, Chief Brand and People Officer (of WRI): Donnie Upshaw

Mr. Upshaw has been WRI's Senior Vice President, Chief Brand and People Officer since January 2026, having previously served as WRI's Senior Vice President, Corporate Restaurants from July 2022 to January 2026, Chief People Officer from December 2021 to January 2026, Senior Vice President of People from November 2019 to December 2021, and Vice President of People from April 2018 to December 2021.

Vice President, Development (of WRI): Buddy Francisco

Mr. Francisco has been WRI's Vice President, Development since September 2024. He served at 7-Eleven, Inc., located in Irving, Texas, in various positions beginning in December 2018, including Vice President, Logistics from October 2023 to September 2024 and Vice President, Operations from February 2020 to October 2023.

Senior Director, Development (of WRI): Cindy Savich

Ms. Savich has been WRI's Senior Director, Development since August 2025, having previously served as WRI's Director, Franchise Sales from August 2024 to August 2025. She was Director, Franchise Sales for Smoothie King, located in Coppell, Texas, from April 2022 to August 2024 and Manager, Franchise Sales for Little Caesars, located in Detroit, Michigan, from November 2020 to April 2022.

Senior Manager, Franchise Sales (of WRI): Ryan Granby

Mr. Granby has been WRI's Manager, Franchise Sales since July 2024. He was Senior Sales Manager for Mammoth Media, located in Santa Monica, California, from September 2023 to July 2024, Director of Merchandising for Sodexo, located in Gaithersburg, Maryland, from August 2022 to August 2023, and served at 7-Eleven, Inc., located in Irving, Texas, in various capacities beginning in April 2018, including New Business Development Manager from May 2020 to July 2022.

ITEM 3
LITIGATION

Wingstop Franchising LLC v. B.Wing & Flight 83 SAS (London Court of International Arbitration ("LCIA"), Consolidated Arbitration Nos. 215285 and 215356). On September 3, 2021, we commenced an arbitration proceeding with the LCIA against B.Wing, at the time our franchisee operating in France under our International Multiple Unit Franchise Agreement ("IMUFA"), and later added to the proceeding its affiliate Flight 83 SAS. We sought a declaration of both the termination of the franchisee's territorial exclusivity and the reduced scope of the franchisee's territory remaining as a result of its defaults under the IMUFA. We also sought payment of outstanding amounts due, reimbursement of costs and fees incurred in enforcing the IMUFA, and payment of interest on all amounts found to be due. The franchisee responded to our arbitration demand on October 15, 2021, requesting dismissal of our claims, seeking declarations that we did not validly terminate the franchisee's exclusivity, terminate its right to engage sub-franchisees, or reduce its territory under the IMUFA, and alleging that we breached the IMUFA by unlawfully rejecting the franchisee's development proposals. The franchisee requested that we pay damages in an unspecified amount, legal costs and expenses to be incurred by the franchisee in the arbitration, interest, and such other relief as the arbitrator considered appropriate. An arbitration hearing was held on June 12, 2023. By a Partial Award dated September 27, 2023, we prevailed on the issues of jurisdiction and liability. On October 31, 2024, the LCIA Tribunal issued a Final Award on Quantum and ordered B.Wing and Flight 83 to pay us a total amount of USD 4.9 million in damages, plus USD 888,820.40 in legal costs, GBP 172,679.54 towards the LCIA and tribunal fees, and EUR 378,495.41 in expert fees and costs.

By a judgment dated June 3, 2025, the Paris Court of Appeal dismissed a first set aside application filed by B.Wing and Flight 83 against the earlier Partial Award. On February 24, 2025, B.Wing and Flight 83 filed an application in the Paris Court of Appeal to set aside the Final Award. This application is pending in the Paris Court of Appeal with a hearing on oral arguments initially set for May 26, 2026. In addition to the set aside of the Final Award, B.Wing and Flight 83 are seeking a costs order against us for an amount of EUR 10,000. On February 6, 2026, counsel for B.Wing and Flight 83 informed the Paris Court of Appeal that both companies have been placed in receivership as of December 9, 2025, which leads to the automatic suspension of the court proceedings, pending a decision by the administrator as to whether or not he intends to continue the pursuit of these proceedings. Therefore, the matter currently remains pending.

Sweet Adeline, Inc. v. Wingstop Restaurants Inc. (American Arbitration Association, Case No. 01-26-002-8191). On or about April 17, 2026, the claimant, a former Wingstop franchisee, filed a Demand for Arbitration against WRI and other unnamed parties with the American Arbitration Association. Claimant

alleges that, in approximately 2021 and 2022, WRI permitted another franchisee to encroach on its trade area (causing its restaurant's sales to decline); WRI knowingly limited potential buyers of its restaurant to that specific franchisee; and then, after the franchisee failed to purchase the claimant's restaurant at an acceptable price, the claimant was forced to cease operations due to its sales decline. Claimant alleges multiple causes of action against WRI, including breach of contract, tortious interference with contract, negligence, constructive fraud, intentional and negligent misrepresentation, fraudulent inducement, conspiracy, and violation of the California Unfair Competition Law (Section 17200). Claimant alleges that the dollar amount of its claim is \$499,000, although it also seeks unspecified punitive and other damages, attorneys' fees, interest, and other costs. WRI intends to defend this matter vigorously.

Other than these actions, no litigation is required to be disclosed in this Item.

ITEM 4 **BANKRUPTCY**

No bankruptcy is required to be disclosed in this Item.

ITEM 5 **INITIAL FEES**

The Restaurant franchise program always involves two types of agreements and fees: a Development Agreement with development fees and a Franchise Agreement with franchise fees.

The Development Agreement gives you an option to purchase a Restaurant franchise. The option becomes exercisable when you secure a suitable Restaurant site during the option period (which usually lasts 180 days). You pay a \$25,000 development fee when you sign the Development Agreement. If you obtain development rights for additional Restaurants, you must pay a development fee equal to \$25,000 times the number of additional Restaurants you commit to develop. You must pay the development fee in full when you sign the Development Agreement. The development fee is not refundable.

The franchise fee for each Restaurant developed under a Development Agreement currently is \$25,000. You must pay the full franchise fee when you sign the Franchise Agreement for the Restaurant. The franchise fee is not refundable. (Development fees and franchise fees are separate; development fees are not credited toward franchise fees.)

If you purchase an existing Restaurant franchise, you do not pay an initial franchise fee. Instead, we receive a transfer fee (which is not refundable), the amount of which depends on what is set forth in the selling franchisee's franchise agreement (currently, either \$10,000 or \$15,000).

As noted in Item 1, in limited circumstances WRI might be willing, in its sole discretion, to find and secure the site for one or more of your required Restaurants in your development territory, construct and develop the Restaurant for you, and then sell you the Restaurant and its assets under an asset purchase agreement, together with a lease assignment. You would be responsible under the asset purchase agreement for the costs of developing the Restaurant. You then would operate the Restaurant going forward under a Franchise Agreement with us. Also, as noted in Item 1, we periodically may incentivize development in underdeveloped markets (i.e., in certain states in which there are no or only a few Wingstop Restaurants). Such incentives may include waiver or abatement of a portion of the development fee, the franchise fee and/or royalties.

Except as otherwise described, the initial fees and payments in this Item 5 are uniform in all cases.

ITEM 6
OTHER FEES

Column 1 Type of fee ¹	Column 2 Amount	Column 3 Due Date	Column 4 Remarks
Royalties	6% of Gross Sales	Payable weekly by automatic debit of your account on Tuesday of each week for Gross Sales during the week ended the prior Saturday	Gross Sales include all revenue from your Restaurant but exclude sales taxes, coupon credits, employee discounts, third-party delivery fees, and revenue from gift cards sold (although Gross Sales include full value of transactions where payment is made with gift cards).
Ad Fund	Your Ad Fund contribution rate currently is 5.5% of Gross Sales. Ad Fund contributions may be adjusted each year to be no less than 5% and no more than 5.5% to support digital and technology-related costs.	Payable weekly the same as royalties	Your Ad Fund contribution rate—and your combined Ad Fund contribution rate and then-required local advertising amount—may not exceed 5.5% of Gross Sales absent a franchisee vote. Your Ad Fund contribution rate may be increased above the 5.5%, but not decreased, if the franchisees owning 60% or more of U.S. franchised Restaurants vote to require all U.S. franchisees to pay to the Ad Fund the then-applicable maximum Ad Fund contribution rate we specify in our then-current form of Franchise Agreement (and that contribution rate is more than 5.5% of Gross Sales). (We and our affiliates do not vote on any potential increase above the amount we may unilaterally establish.)

Column 1 Type of fee ¹	Column 2 Amount	Column 3 Due Date	Column 4 Remarks
			Item 11 provides additional details regarding your advertising obligations.
Ad Customization Fee	Reasonable charge	Upon delivery of customized advertising materials	If we or our affiliates elect to provide you customized copies of advertising materials showing information about your Restaurant, you may be charged a reasonable customization fee. This fee is not currently charged.
Local Advertising and Promotional Materials	We may require franchisees to spend a percentage of their Restaurants' quarterly Gross Sales on local advertising (directly or through an area advertising cooperative operating in their markets) in a manner and at the rate we may establish, including by allocating a portion of their Ad Fund contribution rate toward local advertising. We presently do not require franchisees to spend anything on local advertising.	Upon billing by service providers	The Local Advertising Amount will be a percentage of your Restaurant's quarterly Gross Sales in an amount we determine from time to time; it currently is 0% of quarterly Gross Sales. The combined Ad Fund contribution rate and local advertising amount we charge you currently may not exceed 5.5% of Gross Sales. However, the amount required for the Ad Fund contribution rate or local advertising may be increased if the franchisees owning 60% or more of U.S. franchised Restaurants vote to require all U.S. franchisees to pay on a going-forward basis either or both an increase in the Ad Fund contribution rate and/or an increase in the local advertising amount. You must join a not-for-profit or local area

Column 1 Type of fee ¹	Column 2 Amount	Column 3 Due Date	Column 4 Remarks
			advertising cooperative if one is formed in your market ² ; you must participate in all system-wide promotions and advertising campaigns.
Insurance ³	As provided in the Operations Manual	Before your Restaurant opens and before each policy renewal date	You must buy your insurance from a company with an A.M. Best rating of A-/VIII or better. If you fail to obtain required insurance, we or our designee may obtain it for you and charge you the costs.
National Gift Card Program Charges	Approximately 5% of value of Wingstop gift cards issued/sold by third-party retailers (<i>i.e.</i> , not by Wingstop Restaurants) for eventual redemption at Wingstop Restaurants; amount may change in future based on charges by third-party gift card program administrator.	Cost is recovered upon issuance of gift cards	Third-party gift card program administrator retains this amount upon issuance/sale of gift cards by third-party retailers to cover costs of its administrative services and pays balance of amounts received to our affiliate Wingstop GCM, LLC. When customer redeems gift card at your Restaurant, Wingstop GCM, LLC pays you 90% of value of transaction. However, royalties and Ad Fund contributions you pay (and your other payment obligations under the Franchise Agreement based on Gross Sales) are calculated on the full value of each gift card redemption (<i>i.e.</i> , 100% of the sale). This arrangement does not apply to redemptions of gift cards issued/sold directly by Wingstop Restaurants.

Column 1 Type of fee ¹	Column 2 Amount	Column 3 Due Date	Column 4 Remarks
			Neither we nor our affiliates receive any portion of the approximately 10% administrative charge.
Payments for Amounts Due to Third-Party Vendors	Depends on amounts charged by third-party vendors	Monthly or as otherwise required by third-party vendor	We expect to negotiate (from time to time) single-payer agreements with third-party vendors of various services and products (to achieve greater discounts and/or economies of scale for franchisees) where the third-party vendors will require us to sign the particular supply/service agreement and to be directly responsible for paying for the services or products. In that case, we will collect the applicable amounts from our franchisees on a pro rata basis to reimburse us for the payments we must make to the vendors on the franchisees' behalf. We do not upcharge those amounts.
Indemnification	Reimbursement amount is unlimited (but depends on nature of claim)	Upon demand by us	You must indemnify us and our affiliates from liability for any claim based on or arising from your Restaurant's operation or your use of the Wingstop web site or Intranet; you also must defend the claim or reimburse our expenses if our attorneys defend us.
Audit Fees	Reimbursement of cost of audit, including auditor's travel, meals, and lodging expenses (depends on extent of your	Upon invoice	You pay if you lack adequate records or have understated any year's annual Gross Sales by 1% or more.

Column 1 Type of fee ¹	Column 2 Amount	Column 3 Due Date	Column 4 Remarks
	noncompliance and cooperation)		
Non-Reporting Fee	\$250	Debited weekly	Due if you do not report weekly Gross Sales.
Interest/ Late Charges	Interest on past-due obligations to us and our affiliates at the highest commercial contract interest rate the law permits	Due upon invoice if you pay obligations more than 5 days late	
Transfer Fees	\$15,000	Payable before transfer's effective date	
Renewal Fee	\$25,000	Payable when you renew franchise	This renewal fee is due when you renew franchise for a 10-year renewal term.
Website Maintenance Fee	\$25 initial set up cost/up to \$50 per month	Due with terms of use agreement/payable monthly through auto-debit from your bank account	
Intranet Maintenance and Development Fee	Up to \$50 per month	Due with terms of use agreement/payable monthly through auto-debit from your bank account	
Operations Manual(s)/ Training Materials Replacement Charge	\$21.21 for recipe guide, \$2.21 for spec sheets, and \$45.44 NRO kit, plus shipping costs	Before replacements are sent to you	You will be charged only for replacement costs and shipping. These amounts may increase if costs increase.
Annual Meeting Attendance Charge	Registration fees vary depending on location, activities and other matters. The Franchisee of record is not required to pay registration fees, but registration fees are charged to guests of the Franchisee of record. All Franchisees and guests are required to cover their own costs of	Upon invoice	This amount may increase if costs increase. You may be required to pay this charge even if you do not attend the convention.

Column 1 Type of fee ¹	Column 2 Amount	Column 3 Due Date	Column 4 Remarks
	travel, lodging, and dining associated with the meetings.		
Product and Service Purchases	Varies depending on products and services you buy from us or our affiliates	As incurred	You will buy products, supplies, and services from designated and approved vendors whose items meet our standards and specifications and from other suppliers to the industry in which Restaurants operate (which may include a franchisee-owned purchasing cooperative).
Attorneys' Fees and Costs	Reimbursement amount will vary under circumstances and depend on nature of your non-compliance	Upon invoice	Due when you do not comply with the Franchise Agreement.
Liquidated Damages ⁴	Refer to footnote 4 below		
Supplemental Training/ Assistance	Up to \$1,000 per trainer, plus out-of-pocket costs	Upon invoice	Due for supplemental on-site training or assistance you need or request beyond the amount provided to you at no cost.
Tax Reimbursement	Out-of-pocket cost reimbursement	As incurred	You must reimburse us for any taxes we must pay to any state taxing authority on account of either your operation or your payments to us.
Relocation	\$5,000	5 days after our request	You must pay this fee in connection with your Restaurant's relocation.
Transfer Marketing Expenditure ⁵	\$5,000	3 months after the transfer's effective date	You must spend the minimum amount, determined by market, to market the Restaurant immediately following transfer.

(1) We refund no fees. Except for the Transfer Marketing Expenditure, all fees are imposed and collected by and payable to us and our affiliates or other designees. (We may collect from you, for deposit into the Ad Fund, the unspent portion of your required Transfer Marketing Expenditure.) All fees currently are uniformly imposed except as they otherwise may be waived or abated periodically in connection with the development of underdeveloped markets. In addition, national or multi-regional concessionaire licensees operating Wingstop Restaurants at non-traditional locations to which they have access, like airports and universities, might pay a lower Royalty depending on their circumstances (based on customary industry practice in the particular non-traditional venue).

(2) You must join a local area advertising cooperative if one is formed in your market, which will occur if we request that one be created or if franchisees owning 60% or more of the Restaurants in your Designated Market Area (or “DMA,” an advertising term defined in the Franchise Agreement Glossary) elect to form one. If the franchisees elect to form a local advertising cooperative, your contributions to that cooperative will not affect your contribution rate to the Ad Fund. You also must participate in all system-wide promotions and advertising campaigns. Restaurants owned by our affiliates will be active members of any local area advertising cooperative and contribute to the cooperative in the DMA at the standard rate. If there are more affiliate-owned Restaurants in a market than franchised Restaurants, our affiliates will have more control of the area advertising cooperative in that DMA. However, no provision of the Franchise Agreement or other agreement reserves disproportionate voting power to any Restaurant operated by our affiliates.

(3) Neither we nor our affiliates sell insurance to you.

(4) If you continue using our trademarks or system after expiration or termination of your franchise, you must pay us a weekly royalty equal to 150% of the royalty you were paying us beforehand. If you unilaterally terminate the franchise before the end of its term, and within 24 months start operating a competitive business, you must pay us a weekly fee equal to 10% of the competing operation’s revenue for what would have been the remaining franchise term. If you sell your Restaurant or its assets and the buyer does not sign a Franchise Agreement to continue operating the Restaurant under the WING-STOP® name, you must pay us the royalties you would have paid us during the remaining franchise term, discounted to present value. We will assume that your annual Gross Sales during the remaining franchise term would have been one-third of the Restaurant’s Gross Sales during the 36-month period before the violation occurred.

(5) You must spend at least \$5,000 on marketing the Restaurant within 3 months after the transfer’s effective date (the “Transfer Marketing Period”). You also must send us proof of paid invoices for the marketing within 120 days after the end of the Transfer Marketing Period. If you do not send us proof of paid invoices for the required marketing within 120 days after the end of the Transfer Marketing Period, we will draft the remaining balance from your account and contribute that amount to the Ad Fund. Pre-packaged kits are offered for purchase from approved third-party vendors containing certain marketing and promotional items. The purchase cost will be credited toward your required marketing expenditures.

[Item 7 begins on next page]

ITEM 7
ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Column 1 Type of expenditure	Column 2 Amount ⁽¹⁾	Column 3 Method of payment	Column 4 When due	Column 5 To whom payment is to be made
Initial Fees: ⁽²⁾ Development Fee ⁽³⁾ Franchise Fee ⁽⁴⁾	 \$25,000 \$25,000	 Each in Lump Sum	Development Fee: Signing of Development Agreement Franchise Fee: Signing of Franchise Agreement	 Us
Rent	Refer to note 5 below	Refer to note 5 below	Refer to note 5 below	Refer to note 5 below
Security Deposits ⁽⁵⁾	\$0 - \$10,000	Lump Sum	Per Lease/ Utility Company Requirements	Landlord/ Utilities/ Insurance Companies
Architectural/ Engineering Fees ⁽⁶⁾	\$7,300 - \$30,000	Per Architectural Consultant's Professional Services Agreement	Per Architectural Consultant's Professional Services Agreement	Approved Architectural Professional
Professional Fees ⁽⁶⁾	\$2,500 - \$7,500	As Incurred	As Incurred	Your attorney, accountant, and other professionals
Leasehold Improvements ⁽⁷⁾	\$103,000 - \$581,000	Negotiable	Contract Terms	Approved General Contractor
Business and Operating Permits ⁽⁸⁾	\$4,500 - \$8,500	As Incurred	As Incurred	Licensing Authorities
Décor, Furniture, and Fixtures Package ⁽⁹⁾	\$11,300 - \$39,400	Lump Sum	Prior to Installation	Approved Independent Supplier
Audio/Visual System, Equipment and Small-wares ⁽¹⁰⁾	\$59,400 - \$179,300	Vendor's Terms	Vendor's Terms	Approved Independent Suppliers

Column 1 Type of expenditure	Column 2 Amount ⁽¹⁾	Column 3 Method of payment	Column 4 When due	Column 5 To whom payment is to be made
Point-of-Sale, Back of the House and Back Office Software and Hardware and Related Items ⁽¹¹⁾	\$28,000 - \$40,000	Vendor's Terms	Vendor's Terms	Approved Suppliers
Signs ⁽¹²⁾	\$4,400 - \$31,800	Vendor's Terms	Vendor's Terms	Approved Independent Suppliers
Opening Inventory	\$10,000 - \$16,000	Vendor's Terms	Vendor's Terms	Approved Independent Suppliers and primary Distributor
Opening Publicity and Promotions ⁽¹³⁾	\$5,000 - \$15,000	Per Contract	As Incurred	Independent Suppliers
Additional Funds – 3 months ⁽¹⁴⁾	\$25,000 - \$40,000	Cash	As Needed	Various
TOTALS (<u>excluding</u> real estate purchase and lease costs)	\$310,400 - \$1,048,500 ⁽¹⁵⁾			

ENDNOTES FOR INVESTMENT SUMMARY

- Except for the security deposit and perhaps some utility deposits (refer to note 5 below), no expenditure in this table is refundable.
- You will not incur most of these costs if you are renewing your franchise because your Restaurant already is open. However, you must make certain upgrades, modifications, and improvements at your Restaurant to meet the then-current Wingstop standards. Your costs will depend on your Restaurant's current condition.
- If WRI is willing to develop your Restaurant in the limited circumstances noted in Item 1, it expects the total development costs (and your purchase price for the new Restaurant's assets) to fall within the range reflected in this table.

(1) The initial fees represent actual amounts; we have estimated all other amounts based on WRI's experience. The low estimate is the lowest for each category.

(2) The only initial investment under the Development Agreement is the development fee.

(3) You currently pay a \$25,000 development fee for your first Restaurant and development fees of \$25,000 for each additional Restaurant you commit to develop under your Development Agreement.

(4) You currently pay a \$25,000 franchise fee for each Restaurant. We may increase that franchise fee in the future.

(5) A Wingstop Restaurant occupies approximately 1,200 to 2,000 square feet of leased space, typically in an in-line (strip) shopping center in an urban or suburban commercial area. Your investment could be substantially higher if you decide to buy property for your Restaurant or to lease space in an enclosed mall or similar high-rent facility. Rent depends on geographic location (for example, the West Coast, the East Coast, or the Midwest), space size, local rental rates, businesses in the area, site profile, and other factors. We cannot estimate precisely your initial real estate investment. Landlords typically charge a security deposit equal to one month's rent and also may have site lease deposits that vary according to location. Utility and other companies typically charge security deposits that vary by locale and in relation to the customer's credit history. Insurance companies may request deposits or prepayment of premiums. Some of these security deposits will be refundable depending on your agreement with the landlord or the utility and other companies.

(6) The architectural/engineering consultant's fee portion represents the cost of plans and specifications when using approved Wingstop architectural and engineering consultants. The high-range charge will apply if the agency from which you obtain your building permit requires additional engineering for the Restaurant. If you use (only with our pre-approval) a non-approved outside architectural or engineering consultant, your costs for these services could be meaningfully higher. Professional fees are for attorneys, accountants, or other professionals from whom you seek advice.

(7) Leasehold improvement costs can vary significantly depending on factors like (i) whether pre-construction demolition of existing walls and partitions is required, (ii) whether the space was previously used as a restaurant and already contains facilities required by code, such as a grease trap, frying/cooking ventilation system, building space HVAC rooftop units, and fire extinguisher system, and (iii) regional differences in materials, labor, and utility-related costs. The high and low amounts reflect estimated leasehold improvement costs without any landlord tenant-improvement allowances factored in but do include a 10% contingency (of the total estimated cost) for unexpected cost over-runs, delays, etc. (Not all franchisees receive tenant-improvement allowances.) If your landlord provides a tenant-improvement allowance and you do not experience significant cost over-runs, delays, etc., your actual leasehold improvement costs might be at the lower end of the estimate (although your landlord might incorporate the amount of the tenant-improvement allowances into your rent). Although we expect all projects to fall within the indicated range, as Wingstop Restaurants continue to expand into higher cost markets, these costs could change significantly. During our last fiscal year, 384 franchised Restaurants opened. For those 384 franchised Restaurants, franchisees received tenant-improvement allowances ranging from \$0 per square foot of rentable space on the low end to \$60 per square foot of rentable space on the high end. Depending on the market in which you develop, you might experience costs exceeding the range listed in the table.

We may require you to upgrade, remodel, and refurbish the Restaurant during the franchise term. The cost will depend on your Restaurant's condition at the time and the specific changes we require. These changes might be based on the standards and specifications then in place for new Wingstop Restaurants.

(8) The cost of obtaining business, health, and liquor licenses can vary considerably from area to area. Before signing a Franchise Agreement, you should consult with the appropriate local agencies in your area concerning the various expenses likely to be incurred. In addition to a health department permit, you must obtain a permit to sell beer and wine. The low range assumes your Restaurant is located in a "wet" area and

that you can obtain a “beer-only” permit. The high range assumes your Restaurant is located in a “dry” area and that you must establish a private club to qualify for an alcoholic beverage permit. Other states may have license fees that are substantially lower or higher.

(9) You must purchase your décor, furniture and fixtures package from approved Wingstop system vendors before installation. This item includes standard interior and exterior décor, furniture, stainless steel fixtures, and millwork including shipping. All items must be prepaid at least 30 days before the start of construction.

(10) The high and low amounts represent the price to buy (not lease) new equipment. This range includes all kitchen equipment, small wares, and audio-visual equipment. All items are typically designated by Wingstop, which has established an approved kitchen equipment supplier (KES) for Restaurants on a non-exclusive basis, subject to the terms and conditions of a Master Supply Agreement. The KES may provide Purchasing, Product, Warehousing (Handling and Storage), Transportation, Delivery, and Project Management Services as well as Stainless Steel Fabrication for Wingstop. Payments are due directly from each Restaurant. A deposit of 30% of the total order or the total of the pre-shipment (hoods and walk-in), whichever is greater, is due from each Restaurant when the contract is signed to initiate the purchase and production of equipment. Each Restaurant is required to complete and sign the KES’ Preferred Credit. All items must be prepaid at least 30 days before the start of construction.

(11) You must purchase and install the electronic Point-of-Sale system, EMV card reader equipment, other required equipment, and software according to Wingstop specifications. You also must have a high-speed Internet connection, and a backup Internet connection, for the Point-of-Sale system. All items must be prepaid at least 30 days before the start of construction.

(12) You must purchase your signage package from approved Wingstop system vendors in accordance with Wingstop specifications. This item includes the standard Wingstop exterior signage, including shipping. All items must be prepaid at least 30 days before the start of construction.

(13) If your Restaurant is located in a core market (currently, the Dallas-Ft. Worth, El Paso (Las Cruces), Harlingen-Wslco-Brnsvl-Mca, Houston, Laredo, Las Vegas, Los Angeles, San Antonio, Albuquerque-Santa Fe, Amarillo, Chicago, Monterey-Salinas, Odessa-Midland, Reno, Tyler-Longview (Lfkn&Ncgd), Victoria, Waco-Temple-Bryan, Lubbock, Austin, Sacramento-Stkton-Modesto, San Francisco-Oak-San Jose, Colorado Springs-Pueblo, Fresno-Visalia, Jackson, Ms, Omaha, Palm Springs, Kansas City, and Anchorage DMAs), you must spend at least \$5,000 to market your new Restaurant’s opening. If your Restaurant is located in an emerging market (currently, the Abilene-Sweetwater, Denver, Phoenix (Prescott), Corpus Christi, Miami-Ft. Lauderdale, Monroe-El Dorado, Tucson (Sierra Vista), San Diego, Honolulu, Shreveport, Gainesville, Oklahoma City, Atlanta, Augusta-Aiken, Bakersfield, Baton Rouge, Beaumont-Port Arthur, Boston (Manchester), Champaign&Sprngfld-Decatur, Charleston, Sc, Cincinnati, Cleveland-Akron (Canton) Columbia, Sc, Columbia-Jefferson City, Columbus, Ga (Opelika, Al), Columbus, Oh, Dayton, Des Moines-Ames, Detroit, Ft. Myers-Naples, Ft. Smith-Fay-Sprngdl-Rgrs, Ft. Wayne, Green Bay-Appleton, Greensboro-H.Point-W.Salem, Greenville-N.Bern-Washngtn, Greenville-Spart-Ashevl-And, Hartford & New Haven, Hattiesburg-Laurel, Huntsville-Decatur (Flor), Indianapolis, Jacksonville, Knoxville, Lafayette, La, Lake Charles, Lincoln & Hastings-Krny, Little Rock-Pine Bluff, Louisville, Macon, Memphis, Milwaukee, Minneapolis-St. Paul, Nashville, New Orleans, New York, Norfolk-Portsmth-Newpt Nws, Orlando-Daytona Bch-Melbrn, Paducah-Cape Girard-Harsbg, Panama City, Peoria-Bloomington, Philadelphia, Raleigh-Durham (Fayetteville), Richmond-Petersburg, Rockford, Salt Lake City, San Angelo, Santabarbra-Sanmar-Sanluob, Seattle-Tacoma, Sherman-Ada, Springfield, Mo, St. Louis, Tallahassee-Thomasville, Tampa-St. Pete (Sarasota), Toledo, Tulsa, Washington, DC (Hagrstwn), Wichita Falls & Lawton, Yakima-Pasco-Rchlnd-Knnwck, Youngstown, Yuma-El Centro,

Baltimore, Charlotte, Pittsburgh, Portland, Or, West Palm Beach-Ft. Pierce, and Mobile-Pensacola (Ft. Walt) DMAs), you must spend at least \$10,000 to market your new Restaurant's opening. If your Restaurant is located in a market outside both the core and emerging markets, you must spend at least \$15,000 to market your new Restaurant's opening. You must spend the total amount within 3 months after your Restaurant opens for business (the "Grand Opening Period"). You also must send us proof of paid invoices for the required marketing within 90 days after the end of the Grand Opening Period. If you do not send us proof of paid invoices for your new Restaurant's marketing—equaling the minimum amount required for the particular market—within 90 days after the end of the Grand Opening Period, we will draft the remaining balance from your account and contribute that amount to the Ad Fund. Pre-packaged kits may be purchased from approved third-party vendors containing certain marketing and promotional items. The purchase cost will be credited toward your required marketing expenditures.

(14) Assumes you will need the indicated amounts for rent, utilities, wages, inventory purchases, office supplies, printed materials, phone, facsimile, employee training, pre-opening and regular salaries for managers, wages of hourly employees, insurance premiums, debt service, real estate services, legal, Internet/intranet expense, accounting expenses, and other pre-opening expenses (other than those identified separately in the table) and post-opening expenses during the initial phase of your Restaurant's operation, which we estimate to be 3 months. Includes expenses for travel, lodging, meals, transportation, and incidental expenses for 2 trainees to attend the required training program. This amount is only an estimate, and it is possible you will need additional working capital during the first 3 months you operate your Restaurant and for a longer time period after that. This 3-month period is not intended, and should not be interpreted, to identify a point at which your Restaurant will break even. We relied on WRI's many years of franchising and operating Restaurants to compile this Additional Funds estimate.

(15) You should review these figures carefully with a business advisor before deciding to acquire the franchise. We do not offer financing directly or indirectly for any part of the initial investment. The availability and terms of financing depend on many factors, including the availability of financing generally, your creditworthiness and collateral, and lending policies of financial institutions from which you request a loan. An estimated initial investment will be incurred for each Restaurant established under a Development Agreement.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must use Wingstop proprietary direct materials, such as food, beverages, chicken, produce, potatoes, sauces, seasonings, and spice blends, and purchase them, along with other proprietary products like logo-imprinted branded packaging, only from approved designated sources. You also must buy your indirect materials, equipment, and services, such as "Back of the House" equipment (including frying/cooking systems, refrigeration, hardware and software, preparation tools, and smallwares) and "Front of the House" items (including point-of-sale system and phone system), signage, furniture, fixtures, uniforms, and cleaning supplies, only from approved designated sources (which may include us and our affiliates). There currently is an unaffiliated, approved distributor for all these items. We may require you to purchase from designated sources certain promotional merchandise for resale to your customers and to use our designated third-party delivery service provider. (We and our affiliates currently are not suppliers of any item or service, although our affiliate Wingstop GCM, LLC is involved in our third-party retailer gift card program.) You must use a preferred Wingstop real estate broker or, at our sole discretion, a pre-approved real estate broker in your market during the site search, review, and leasing process. You also must use approved Wingstop site surveyors, permit expeditors, architectural and engineering consultants, and general contractors. Listings of these consultants will be provided for your Restaurant's development and build-out.

If this is your first Wingstop Restaurant, we may require you to use bookkeeping services provided by Wingstop's designated franchise accounting service for at least the first 12 months of the Restaurant's operation if we determine in our discretion that you do not have readily available accounting service providers or employees who can furnish required reports and other financial information in compliance with minimum Wingstop standards. If we require you to use Wingstop's designated franchise accounting service, you may after 12 months seek our approval to use other accounting services. We may, but need not, approve your request if we are satisfied that your requested accounting service can furnish required reports and other financial information in compliance with minimum Wingstop standards.

The suppliers you must use will be designated, and ordering information guides will be provided to you, when you sign the Franchise Agreement. Our officers currently do not own an interest in any suppliers.

Except for the items described above, we currently do not require you to purchase any goods or services from us or any other designated source, although we have the right to change these requirements as we deem best. During 2025, neither we nor WRI received any revenue from selling or leasing any products or services directly to franchisees. During 2025, neither we nor WRI received any license fees, rebates, or other revenues from the sale by suppliers of proprietary sauces, seasonings, and spice blends, logoed items, or other proprietary items to franchisees. However, we and WRI (and our other affiliates) reserve the right to do so in the future, including to help fund the costs of franchise conventions.

The Wingstop system has negotiated with soft drink suppliers to offer soft drink dispensing systems, along with associated branded products, in all Restaurants throughout the Wingstop system. WRI earned rebates from the soft drink suppliers and certain food suppliers in 2025 totaling \$28,563,846. WRI deposited \$15,730,783 of those rebates into the general Ad Fund for the entire Wingstop system's benefit for national marketing, marketing support, and research and development. This information is taken from WRI's business records and financial statements. Soft drink suppliers pay our affiliates and franchisees directly a certain amount for each gallon of fountain post-mix syrup used in the Wingstop Restaurants they operate (the amount paid is the same for affiliate and franchised Restaurants).

The ingredients and supplies you use must satisfy required grade and quality standards. We describe above the items that you must buy from designated or approved sources.

We and our affiliates maintain lists of the manufacturers or brand names of the furniture, fixtures, and equipment that you must buy for your Restaurant and the pre-approved distributors and suppliers from whom you must buy these items.

You must purchase the hardware, software, and related services for the point-of-sale system and other required technology from designated suppliers meeting the requirements described in Item 11.

You must participate in, and comply with the requirements of, any gift card, customer loyalty or retention, SMS/mobile, or special promotional program implemented for all or part of the Wingstop system and sign the forms and take the other action we require for you to participate in these programs. You may not have any type of competing or conflicting programs at the local or area advertising cooperative level. Our affiliate Wingstop GCM, LLC administers certain aspects of the Wingstop gift card program (*i.e.*, gift cards issued/sold by third-party retailers).

Except as provided above, we and our affiliates currently do not receive any rebates, commissions, revenues, or other consideration from any supplier that furnishes goods or services to you or other franchisees. However, we and our affiliates have the right to receive payments from suppliers on account

of their actual or prospective dealings with us, our affiliates, you, and other franchisees and to use all amounts received without restriction for any purposes we and our affiliates deem appropriate (see discussion below regarding the purchasing cooperative).

Supplier Approval. You currently must buy from the Wingstop system's approved national vendors and distributors all of your equipment and signage, furniture, fixtures, logo-imprinted paper goods, groceries, chicken, produce, beverages, cleaning supplies, proprietary sauces, seasonings, spice blends, potatoes, and (in some cases) promotional merchandise. Grade and quality standards and performance specifications are established for the goods you must purchase, and ingredients sometimes are specified by brand name. As a convenience to franchisees, a list has been compiled of distributors and suppliers who carry furniture, fixtures, and equipment meeting Wingstop specifications. You will receive a copy of this list as part of the initial services package.

Our standards and specifications lists are part of the Operations Manual. Specific standards and specifications may be established for various aspects of the Wingstop system, including Restaurant operating systems, marketing of products and the brand, and anything affecting the customer experience. When we change our standards and specifications, which we may do at our discretion, you will be advised of the changes through revisions and supplements to the Operations Manual. You may not procure and incorporate any substitutions or reorder any brand from any supplier that no longer is approved. We have the right to monitor the quality of goods and services provided by approved suppliers as we deem best and may terminate any supplier not meeting current Wingstop quality standards and specifications. Wingstop specifications for proprietary products are trade secrets that are disclosed only under a confidentiality agreement and only to the independent producers making the products for the Wingstop system. You must use approved advertising and promotional materials and plans bearing our Marks in the form, color, location, and manner we prescribe.

As the Wingstop system grows, we and our affiliates (or a purchasing cooperative (see below)), will continue to negotiate regional or national contracts for chicken and other commodities and other items needed to develop and operate your Restaurant and may use a designated or approved supplier approach. Negotiated purchase arrangements will seek to promote the overall interests of the Wingstop franchise system and our interests as the franchisor (rather than the interests of any particular franchisee). The Wingstop system has adopted formal procedures for issuing and modifying supplier approval standards. Unless specific suppliers that franchisees must use have been designated, suppliers are expected to be approved based on their ability to meet Wingstop specifications and quality control requirements and to supply products to franchisees at competitive prices. We currently do not provide material benefits to you (for example, renewal or granting additional franchises) for purchasing particular products or services or using particular suppliers.

Purchasing Cooperative. There currently are no purchasing or distribution cooperatives serving the Wingstop franchise system. However, in the future we may assist in forming a purchasing cooperative that we intend to be owned by Wingstop franchisees and will be approved by a majority vote of the Wingstop Franchisee Advisory Council. Any purchasing cooperative that is formed will be appointed as the exclusive purchasing and distribution entity for equipment, inventory, supplies, and certain services required for your Restaurant's operations.

To obtain equipment, inventory, supplies, and certain services from the purchasing cooperative, you will be required to become a member by executing a membership agreement requiring you to purchase, exclusively from the purchasing cooperative, the equipment, inventory, supplies, and services that the purchasing cooperative offers for sale to its members and that you need to operate your Restaurant. The membership agreement may require, among other things, payment of a one-time membership fee, execution

of a personal guarantee to the purchasing cooperative, and your commitment to the then-current membership terms applicable to all other members, including payment terms.

We intend to reserve the right to approve all suppliers of, and specifications for, equipment, inventory, supplies, and services that the purchasing cooperative distributes. The purchasing cooperative may have the right to purchase, on behalf of participating Restaurants, quantities in excess of then-current short-term Restaurant needs for any business reason, including to minimize the impact of anticipated price increases, shortages, or outages. Our corporate-owned Restaurants are expected to participate as members of the purchasing cooperative and will have a voting member on the purchasing cooperative's Board of Directors.

We and/or the purchasing cooperative may negotiate purchase arrangements or terms (such as price) with suppliers for the benefit of franchisees and the Wingstop system as a whole. As noted above, we intend to reserve the right to receive fees, rebates, or other consideration in exchange for rights licensed or granted, or services rendered, to third parties, including vendors, but subject to exceptions for rebates calculated solely on the basis of actual volumes of purchases of equipment, inventory, supplies, or services through the purchasing cooperative that improve our profitability, as determined in accordance with Generally Accepted Accounting Principles. However, nothing will restrict us or our affiliates from receiving payments for our own account relating to or arising from the sale or distribution of beverage dispensing systems, beverages, and other associated branded products.

The existence of the purchasing cooperative will not restrict us from establishing other cooperatives formed for advertising or marketing purposes; the marketing, sale, distribution, or other utilization of Wingstop-branded sauces or seasonings, other Wingstop proprietary products, or customer data; or other purposes that do not include the distribution of equipment, inventory, supplies, and certain services for operating a Restaurant that are distributed by the purchasing cooperative.

You must purchase and continually maintain a comprehensive business insurance program, including property, liability, and workers' compensation insurance. We do not specify the insurance providers from which you may purchase this insurance; however, there are minimum quality standards you must satisfy. Your insurance carrier(s) must hold an A.M. Best financial strength rating of A-(Excellent)/VIII (\$100M to \$250M policy holder surplus) or better and be authorized to conduct business in the state where you operate. Further, unless otherwise noted, your insurance policies must be written on occurrence-based policy forms and may not be subject to unreasonable deductibles or retentions without our prior written approval. The types and minimum amounts of insurance coverage currently required are as follows:

- 1) Comprehensive General Liability Insurance, including Products & Completed Operations coverage, with limits not less than \$1,000,000 per occurrence and \$2,000,000 in the aggregate;
- 2) Dram Shop Liquor Liability Insurance with limits not less than \$1,000,000 per occurrence and in the aggregate;
- 3) Statutory Workers' Compensation insurance, including Employer's Liability coverage with limits not less than \$500,000;
- 4) Automobile Liability insurance with a combined single limit of \$1,000,000 for any owned, hired, or non-owned automobile used in your business;

- 5) “Follow Form” Umbrella/Excess Liability Policy with limits not less than \$2,000,000 per occurrence and in the aggregate;
- 6) Business Property Insurance that extends coverage on a replacement cost basis for business personal property, including electronic equipment, tenant improvements & betterments, and business income and extra expense. Covered causes of loss should be “Special” or “All Risk” with coinsurance conditions not less than 80%. Coverage for Flood is also required for locations that reside in FEMA Flood Zones beginning with the letters “A” or “V”;
- 7) Employment Practices Liability insurance with limits not less than \$250,000 (claims made policy form is acceptable); and
- 8) Other insurance required by the state or local authority.

These coverage requirements are subject to change. All policies, except Business Personal Property, must name us (and our parent companies, subsidiaries, and all other affiliates, and our and their respective officers, directors, owners, agents, representatives, and employees) as additional insureds for claims arising from your products and operations and include a waiver of subrogation in our favor. These policies are required to respond on a primary and non-contributory basis to any insurance carried by us or our affiliates, may not otherwise limit coverage for tort liabilities assumed in the Franchise Agreement, and must provide us with 30 days’ prior written notice of change or cancellation. Certificates of insurance evidencing all required coverage conditions and, at our request, actual policies must be provided annually within 5 days after each policy expiration/renewal date.

Except as described above, there are no other goods, services, supplies, fixtures, equipment, inventory, computer hardware and software, real estate, or comparable items related to establishing or operating the Restaurant that you currently must buy or lease from us (or an affiliate) or designated or approved suppliers. Collectively, the purchases and leases described above are virtually 100% of your overall purchases and leases in establishing and operating your Restaurant.

ITEM 9

FRANCHISEE’S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

Obligation	Section in agreement	Disclosure document item
a. Site selection and acquisition/lease	3(b) and 6 of Development Agreement	11 and 12
b. Pre-opening purchases/leases	6(a) and 7(b) of Franchise Agreement	5, 7, and 8
c. Site development and other pre-opening requirements	6 of Development Agreement 7(b) and (c) of Franchise Agreement	5, 7, and 11
d. Initial and ongoing training	7(c)(3), 7(c)(7), and 7(c)(9) of Franchise Agreement	11

Obligation	Section in agreement	Disclosure document item
e. Opening	6 of Development Agreement 7(c)(5) and Signature Page of Franchise Agreement	11
f. Fees	8 and 16(e) of Development Agreement 3, 6(a)(1), 6(a)(6), 7(c)(5), 7(c)(10), 7(c)(24), 7(c)(26), 7(c)(27), 7(c)(29), 8(a), 8(b), 8(c), 9, 10, 13(b)(10), 13(b)(17), 14, 15, 18, 19, and 26(d) of Franchise Agreement	5, 6, 7, and 11
g. Compliance with standards and policies/operating manual	5, 7(c), and 9 of Franchise Agreement	8 and 11
h. Trademarks and proprietary information ^{1, 2}	2 of Development Agreement 7(c)(12), 7(c)(15), and 12 of Franchise Agreement	13 and 14
i. Restrictions on products/ services offered	2(c), 5(d), 7(c)(6), 7(c)(11), and 12(a)(3) of Franchise Agreement	8 and 16
j. Warranty and customer service requirements	Not Applicable	Not Applicable
k. Territorial development and sales quotas	5, 6, and 9 of Development Agreement 4 of Franchise Agreement	12
l. Ongoing product/ service purchases	7(c)(6) of Franchise Agreement	6 and 8
m. Maintenance, appearance, and remodeling requirements	5, 7(c)(1), 7(c)(16), 7(c)(17), and 11(b) of Franchise Agreement	11 and 17
n. Insurance	7(c)(26) of Franchise Agreement	6, 7, and 8
o. Advertising	7(c)(12), 7(c)(13), and 8 of Franchise Agreement	6, 7, and 11
p. Indemnification ²	7(c)(27) of Franchise Agreement	6
q. Owner's participation/ management/staffing	6(a)(3) and 7(c)(9) and Glossary of Terms – Designated Principal and General Manager of Franchise Agreement	11 and 15
r. Records and reports	7(c)(20)-7(c)(26) and 8(b)(3) of Franchise Agreement	Not Applicable
s. Inspections and audits ²	7(c)(18), 7(c)(24), and 7(c)(25) of Franchise Agreement	6 and 11
t. Transfer ²	12 of Development Agreement	17

Obligation	Section in agreement	Disclosure document item
	13 of Franchise Agreement	
u. Renewal	10 of Development Agreement 11(b) – 11(g) of Franchise Agreement and 8 or 9 of Renewal Riders	17
v. Post-termination obligations ²	11(f), 12(a)(10), 12(b)(2), and 17 of Franchise Agreement	17
w. Non-competition covenants ²	14 of Development Agreement 19 of Franchise Agreement	15 and 17
x. Dispute resolution ²	15 and 16 (f) and (g) of Development Agreement 24 and 26(e) and (f) of Franchise Agreement	17
y. Security interest	19(f) of Franchise Agreement	Not Applicable
z. Participation in gift card programs	7(c)(30) of Franchise Agreement	6 and 8
aa. Delivery Service	Glossary and 2(c)(2) and 5(a)(4) of Franchise Agreement	8, 12, and 16

(1) You must ask all employees having access to our confidential information to sign a confidentiality agreement in a form acceptable to us and enforceable in your state, obligating those who sign to honor the confidentiality restrictions.

(2) If you are a business entity, the Guaranty and Acknowledgment attached to the Franchise Agreement imposes these obligations on your general partners (if you are a partnership) or people who own 5% or more of your voting equity (if you are a corporation or limited liability company).

ITEM 10 **FINANCING**

We do not offer direct or indirect financing. We do not guarantee your note, lease, or obligation.

ITEM 11 **FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS, AND TRAINING**

Except as listed below, we are not required to provide you with any assistance.

We have entered into a management agreement with WRI to provide support and services to franchisees. However, we remain responsible for all of the support and services required under the Franchise Agreement and Development Agreement.

Site Selection. During the Development Agreement's option period, we or our designee will fulfill the following obligations:

(1) Give you general guidelines to look for and consider in choosing a site for your Restaurant. [§3(a) of the DA] We and our affiliates do not own any real estate on which Restaurants are located and do not lease Restaurant sites to franchisees. However, as noted in Item 1, in limited circumstances WRI might be willing to find and secure the site for one or more of your required Restaurants under a Development Agreement, construct and develop the Restaurant for you, and then sell you its assets together with a lease assignment.

(2) Provide you information about a typical Restaurant's lay-out, utility requirements, and signs and a Lease Rider containing provisions we require to be attached to every Restaurant lease. [§3(a) of the DA] You also receive a list describing the steps you and your architect and general contractor must follow to build out and equip your Restaurant. [§3(b)(vi)-(ix) of the DA] The list includes specifications for the fixtures and equipment you must install in your Restaurant.

(3) Evaluate and critique the written site proposals you submit for consideration. We or our designee may, at our option, visit your development area to inspect the sites you propose. [§3(b)(iii) of the DA] Whether or not we or our designee physically visits a proposed site, you may not proceed with negotiations to lease the site before we approve it.

Review the final draft of your Restaurant's lease to determine whether it contains particularly burdensome or restrictive terms and advise you about the consequences of any objectionable provisions. However, we encourage you to have the lease reviewed by your own legal advisor. When you have successfully negotiated and executed an acceptable Restaurant lease, we evidence our satisfaction with the site by signing a Franchise Agreement for your Restaurant. [§§3(b)(v) and (x) of the DA]

Pre-Opening Assistance. Between the time you sign a Franchise Agreement and the time your Restaurant opens, we or our designee will fulfill the following obligations:

(1) Give you a list describing the steps you and your architect and general contractor must follow to build out and equip your Restaurant. [§6(a)(1) of the FA] The list includes specifications for the fixtures and equipment you must install in your Restaurant as well as requirements for your use of permit expeditors.

(2) Give you lists of the approved inventory, supplies, and small-wares you will need to stock and operate your Restaurant, together with the names of any designated or approved suppliers, including us or our affiliates. [§6(a)(2) of the FA] These lists include the quality and grade specifications adopted for the Wingstop system for poultry, potatoes, logo-imprinted paper goods, and other ingredients and supplies you will need.

(3) Each candidate coming to the Corporate Training Class must have completed a state or nationally-approved Sanitation Certification Course in his or her local community. These certifications typically are 2-day courses and range in price from \$65 to \$150 per attendee depending on the area. We must receive a copy of the certification before the candidate may participate in training.

(4) Once you sign the Franchise Agreement and receive a Notice to Proceed from the Wingstop Construction Department, we loan you, or otherwise give you access to, our electronic Operations Manual (including all supporting training tools). This Manual always remains our property and must be kept inside the assigned location and in proper order at all times. [§6(a)(6) and 6(b)(5) of the FA] Exhibit D is the

Operations Manual's Table of Contents and the number of files devoted to particular subjects. The total number of pages in the Operations Manual currently is approximately 556 (which could increase or decrease).

(5) Provide you (or, if you are a business entity, your Designated Principal) and your General Manager initial training at a designated, certified training facility at our headquarters in Dallas, Texas, or other remote locations that we select. The training program must be completed to our satisfaction by at least 2 people – you or your Designated Principal and a General Manager – and both persons must intend to work in the Restaurant on a full-time basis. (If you or your Designated Principal does not plan to be your Restaurant's full-time General Manager, then we require attendance by you or your Designated Principal and at least 2 full-time managers who will be primary in operating and managing your Restaurant. If you or your Designated Principal does not plan to be your Restaurant's full-time General Manager and you can demonstrate that your company has overseen the operation of at least 5 restaurants for at least the last 3 years and that the people involved in operating those restaurants intend to oversee and operate your Wingstop Restaurant(s) on a full-time basis, your written request to waive a portion of the owner training requirement and instead have 1 of those people and 1 full-time manager attend the training class might be approved, provided that you or your Designated Principal must attend the 1-week training class at our headquarters in Dallas, Texas.) Affiliate-owned Restaurants as well as designated, certified training facility franchise restaurants are used for in-store training. If you (or your Designated Principal) or your manager(s) cannot complete all aspects of the initial training program to our satisfaction, we have the right to postpone the Restaurant's opening until 2 qualified and fully trained candidates are available. [§6(a)(3) of the FA]

The following table describes the current Wingstop training program. The times indicated in the Hours of Training columns are estimates; time will be spent on a particular topic as needed for students to master it. The Operations Manual, online courses, workbooks, menus, and other training aids are used during the training program.

TRAINING PROGRAM

Column 1 Subject	Column 2 Hours of Online Training	Column 3 Hours of Classroom Training	Column 4 Hours of On-The- Job Training	Column 5 Location*
Introduction/Wingstop Culture	2	4	4	Our training facility
Ops. Manual	3	0.5	8	Our training facility
Food Preparation and Storage	0	0	17	Our training restaurants
Food Safety & HACCP ⁽¹⁾	1	1	8	Our training facility

Column 1 Subject	Column 2 Hours of Online Training	Column 3 Hours of Classroom Training	Column 4 Hours of On-The- Job Training	Column 5 Location*
Specific Position Training/Guest Service Expert/Pilot/Wingman/Bo mbardier/ Gunner/Paratrooper ⁽¹⁾	5	0	56	Training restaurants
Uniform Standard & Hygiene	.25	1	1	Our training facility
Cleaning, Sanitation & Maintenance	0	0	6	Our training facility and training restaurants
Marketing, Advertising & Promotions	0	1	0	Our training facility
Wingstop Charities	0	.5	0	Our training facility
Communications & POS Systems / Back Office	5	5	6	Our training facility and training restaurants
Hospitality	1	1	4	Our training facility
Research & Development ⁽¹⁾	0	1	1	Our training facility
Security	0	1	1	Our training facility
Homework	0	0	10 (at home)	
Exit Interview/Wrap up	0	0.5	0	Our training facility
New Restaurant Opening & Operations Expectations	0	2	0	Our training facility

Column 1 Subject	Column 2 Hours of Online Training	Column 3 Hours of Classroom Training	Column 4 Hours of On-The- Job Training	Column 5 Location*
Operator Simulation (In Training Restaurant)/Polling/ Register Set-Up/Inventory/ Gift Cards/Schedules/ General Fund	0	2	10	Training restaurant
Reviews & Final Examination	0	2.5	2.5	Our training facility
Total Training:	17.25	23	134.5	

*Our training facility is in Dallas, Texas. Training Restaurants currently are in the Dallas-Fort Worth, Texas area. Regional training Restaurants are being established (whether franchised or affiliate-owned) so that franchisees may attend and complete certain aspects of required training closer to their home locations. There are seven regional training Restaurants (franchised) currently in Aurora, CO, West Jordan, UT, Clinton, MO, Fort Worth, TX, Hawthorne, CA, York, PA, and Miami, FL.

The hours detailed in the table above will be split between classroom and on-the-job training in varying amounts. The number of hours represents the total number of hours for this portion of the training.

Two people — you (or your Designated Principal) and your General Manager (or you or your Designated Principal and 2 full-time managers, if you or your Designated Principal is not involved on a full-time basis in the day-to-day operations of the Restaurant, provided, however, that in addition to the 2 full-time managers at least 1 owner must attend the 1-week training class at our headquarters in Dallas, Texas) — must attend and successfully complete to our satisfaction the 3-week training program before you will be issued an opening date for your Restaurant (although there is no specific deadline after you sign the Franchise Agreement or before you open the Restaurant by which you must complete training). Although not done in the past, you may be charged a reasonable tuition fee for persons who need to repeat the training program or receive supplemental training to complete the program successfully. If you plan to open one or more additional Restaurants, training will be provided to both the new General Manager and the new Assistant Manager (if you or your Designated Principal is not involved with the new Restaurant on a full-time basis) without tuition at our headquarters in Dallas, Texas.

This approximately 3-week training program is conducted throughout the year based on the nationally-observed holiday schedule. You and your managers will be scheduled in the training program based on your Restaurant's scheduled construction completion date. You must complete and submit a training status request (management plan) for the Restaurant before you may register for training. Candidates will be approved to attend training only after meeting the following requirements: you must submit a manager training plan to the Training Department; all training attendees must be health certified by a nationally-recognized course; and you receive a Notice to Proceed from the Wingstop Construction Department. Due to training class size limitations, all documentation must be received and approved, and the Notice to Proceed from the Construction Department must be issued, at least one week before the first

day of the training class. You can expect to attend the training program after construction begins on your Restaurant and the other previous requirements are met. The training class lasts 22 consecutive days with at least one day off each week and must be completed within the 22 consecutive days. Training class attendance cannot be split into separate sessions. The training program generally commences on a Monday of the given month that does not, in most cases, conflict with the nationally-observed holiday schedule and concludes 3 weeks later, generally on Thursday or Friday. A yearly detailed training schedule is available for your review.

Initial training is provided without charge for all required attendees if this is your first Restaurant. However, if the franchise relates to your second or subsequent Restaurant, training is provided without tuition charge for anyone in your management structure. You always must pay the travel, lodging, and incidental expenses of those you send for training. You also must pay your managers' salaries while they are in the training program. You must adhere to all applicable laws and regulations.

Supplemental, refresher training or recertification examination may be required for all franchisees and their managers. However, if they fail the recertification exam, then they must apply for, attend, and successfully complete the next available 3-week training program in its entirety. Only those franchisees or General Managers who have successfully completed the training program may train other General Managers on the Wingstop system. Training also may be required for persons who are participating in the transfer or sale of a Restaurant. You may repeat the training program if you choose, subject to availability of pupil space. A reasonable tuition fee may be (but currently is not) charged for repeat training; any travel, day charges, living expenses, and salaries will be your responsibility for all attendees. [§6(a)(3) of the FA]

Josh Allen, WRI's Director of In-Restaurant Training who joined the Wingstop system in October 2024, is primarily responsible for overseeing and supervising the team that conducts franchisee and manager training classes. Mr. Allen has over 15 years of experience in facilitating training, developing training programs, and leading training teams in the hospitality industry, including QSR and casual dining. Given his position, Mr. Allen has experience to lead all aspects of the Wingstop training program. His team also partners closely with the new restaurant opening support team to ensure alignment and consistency in our training approach. To enroll in a class, contact your Regional Vice President or Franchise Sales Representative for a list of links to enroll in class through Sign-Up Genius. We offer a traditional 3-week program known as Flavor Academy™ and a condensed 2-week program for internal promotes or those wanting a refresher course, referred to as Flavor Camp™.

(6) Provide direction to your architectural and engineering consultant (if you are allowed to use a non-approved architectural and engineering consultant rather than Wingstop-approved consultants if you are developing your 4th or higher Wingstop Restaurant) for development of the Restaurant's layout. The consultant will prepare the preliminary layout of a floor plan for your Restaurant, including the dining, sales, kitchen, storage areas, and restrooms. We or our designee will review, provide applicable comments, and approve the preliminary drawing and then issue the preliminary drawing to you. The Restaurant's layout must meet all Wingstop prototypical design criteria. We or our designee must approve all proposed changes to the design before your consultant implements them into the construction documents. [§3(b)(vi) of the DA and §6(a)(7) of the FA]

(7) Notify you of the approved distributor of poultry and other supplies and ingredients meeting Wingstop specifications. If a suitable supplier cannot be found, a qualified supplier will be arranged to drop-ship the items to you. You must make your own credit arrangements with Wingstop-approved suppliers. [§6(a)(8) of the FA]

(8) If the Restaurant is your first Restaurant, 2 Opening Restaurant Trainers go to your Restaurant for up to 14 days. It is your responsibility to receive and put away the grocery order, pre-train staff, prep the recipes, and have the Restaurant 100% ready for opening before the trainer's arrival. The Opening Restaurant Trainer will help you train your supervisory staff on the Wingstop system and ensure that all supervisory staff members are working according to the established operating system detailed in the Operations Manual. This training will not concern matters relating to labor relations and employment practices. If the Restaurant is your second or later Restaurant, a Regional Trainer and/or Opening Restaurant Trainer may be sent for the amount of time we or our designee considers adequate. [§6(a)(3) and 6(b)(1) of the FA]

If you purchase an existing Restaurant franchise, the services described in paragraphs (1), (2), (7), and (8) will not be provided with respect to any such existing Restaurant because those services relate to the opening of a new Restaurant. However, if you are not already a part of the Wingstop system, the services described in paragraph (8) will be provided.

Operational Assistance. The following assistance will be provided after your Restaurant opens:

(1) Help you plan and set up a local program for publicizing and promoting your Restaurant's opening. [§6(b)(2) of the FA].

(2) Make Wingstop staff accessible to you or your General Manager for consultation by telephone, written communication, e-mail, and the electronic bulletin board maintained on the Wingstop Intranet. Wingstop representatives will occasionally visit your Restaurant to conduct quality/service/cleanliness inspections and make recommendations about your use of the Wingstop trade name and trademarks, but we and our affiliates will not provide any supervision of the Restaurant's employees. [§6(b)(3) of the FA]

(3) Arrange for the distribution of Wingstop proprietary sauces and seasonings in quantities sufficient to satisfy your reasonable needs. You must make your own credit arrangements with your suppliers. Your failure to maintain a satisfactory payment history with your suppliers relieves us of our distribution obligations to you. We are also relieved of our obligations if you do not pay your royalties or marketing fees on time. [§6(b)(4) of the FA]

(4) Give you access to additions and supplements to the Operations Manual and our other copyrighted materials and disclose additional trade secrets, if any, developed relating to the Restaurant's operation. All of these materials remain our property. [§6(b)(5) of the FA]

(5) So long as you comply with the Franchise Agreement's financial, operational, and reporting requirements, invite you to all conventions, seminars, and other planned and sponsored franchisee-oriented functions. You may attend any company-sponsored event (except the Wingstop annual convention) at no charge, but you must bear your own transportation, lodging, and meal expenses. A fee is charged to attend the annual Wingstop convention to help defray the costs associated with the event. [§6(b)(6) of the FA]

(6) Let you purchase equipment, inventory, supplies, and services from or through any designated or approved Wingstop distribution network that meets the Wingstop system standards, including a purchasing cooperative (if one has been formed). [§6(b)(7) of the FA]

(7) Use your contributions to the Ad Fund (refer to Advertising Assistance below) only for the Ad Fund's intended purposes. [§8(a) of the FA]

(8) A “Restaurant locator” page will be included on Wingstop’s Internet Website. [§9(a)(2) of the FA]

Advertising Assistance. The Franchise Agreement contemplates four possible levels of advertising: (1) system-wide advertising, which is coordinated through the Ad Fund; (2) interactive and social media advertising; (3) local advertising, which you will handle with materials created or approved by or for us; (4) if an advertising cooperative is formed in your market, cooperative advertising with other Restaurant operators in your market. You may not use your own advertising materials without our prior written permission.

Ad Fund. A not-for-profit advertising fund (“Ad Fund”) was created for the Wingstop system in July 1999. All Restaurants, including our affiliate-owned Restaurants, must contribute to the Ad Fund. (However, if franchised Restaurants contribute to the Ad Fund at differing rates due to different forms of Franchise Agreement under which they operate, our affiliate-owned Restaurants may contribute to the Ad Fund at the lowest percentage rate at which any franchised Restaurants then contribute.) The Ad Fund contribution rate we currently charge all franchisees is 5.5% of Gross Sales. Ad Fund contributions may be adjusted each year to be no less than 5% and no more than 5.5% to support digital and technology-related costs. Under the Franchise Agreement attached to this disclosure document that you will sign, the combined Ad Fund contribution rate and any amount we require you to spend on local advertising may not, absent a vote by franchisees (see below), exceed 5.5% of Gross Sales. Except as noted above, the combined Ad Fund contribution rate and required local advertising amount will not be less than 5.5% of Gross Sales (unless we authorize otherwise). We have the right from time to time to direct you to allocate a percentage of your Ad Fund contribution to local advertising and then subsequently to reallocate all or part of such allocated percentage to the Ad Fund contribution rate. (There currently are only 3 exceptions to the standard Ad Fund contribution rate payable by our franchisees: 3 Restaurants located at non-traditional locations (one in an airport, one within a casino, and one on a university campus) pay 1%, 0%, and 0% Ad Fund contributions, respectively.)

Your Ad Fund contribution rate may be increased, but not decreased, if the franchisees owning 60% of the franchised Restaurants in the United States when a vote is taken vote to require all United States franchisees to pay to the Ad Fund on a going-forward basis the then-applicable maximum Ad Fund contribution rate we specify in our then-current Franchise Agreement, and the Ad Fund contribution rate we specify in our then-current Franchise Agreement is greater than 5.5% of Gross Sales (we and our affiliates do not vote on any potential increase above the amount we may unilaterally establish).

WRI currently directs, on our behalf, all advertising and promotions that the Ad Fund finances, with sole control over and ownership of the creative concepts, graphics, materials, communications media, customer data, and endorsements used and their geographic, market, and media placement and allocation. The Ad Fund may pay for creating, preparing, and producing video, audio, and written materials, graphics, and electronic media; developing, implementing, operating, and maintaining the Wingstop Website, App, Intranet and/or related strategies (including paying for all related technology expenditures); administering national, regional, multi-regional, and local advertising, sponsorships and promotions, including purchasing media advertising, conducting direct mail and other direct marketing campaigns, doing on-line Internet advertising and marketing (including paying click-through charges to search engines, banner advertising sources, and advertising host sites), conducting research and other advertising and promotions tactics, and using advertising, promotions, customer relation management, graphic design, marketing, and research agencies and other advisors to provide assistance; supporting public relations, market research, customer satisfaction surveys, and other advertising, promotions, and research activities; paying dues for membership and participation in franchising and industry associations; paying third-party vendors to customize advertising and promotions materials for in-Restaurant and local use by franchisees; and engaging in other

brand enhancement activities. The Ad Fund periodically may give you samples of and access to advertising and promotions formats and materials at no cost. We or our designated sources may sell you multiple copies of these materials at their direct production cost, plus any related shipping, handling, and storage charges. If customized copies are provided, you may be charged a reasonable customization fee. In all cases, you must pay to reproduce, place, and run any of these materials in any local advertising campaign that you pursue independently of the Ad Fund.

We and our designee will account for the Ad Fund separately from our other monies (although we and our designee need not keep Ad Fund contributions in a separate bank account) and not use the Ad Fund for general operating expenses. However, the Ad Fund may be used to pay the salaries and benefits of personnel who manage and administer the Ad Fund and work on Ad Fund business/activities; the Ad Fund's other administrative costs; travel expenses of personnel while they are on Ad Fund business; meeting costs, including franchisee conferences; overhead relating to Ad Fund business; a management fee; and other expenses incurred in activities reasonably related to administering or directing the Ad Fund and its programs and collecting and accounting for Ad Fund contributions, including taxes payable on Ad Fund contributions received, conducting market research, public relations, and creating, preparing, and producing advertising, promotions, and marketing materials.

Although the Ad Fund is not a trust, all Ad Fund contributions will be held for the contributors' benefit and used only for the purposes described above. Neither we nor our designee has a fiduciary obligation to you for administering the Ad Fund or any other reason. The Ad Fund may spend in any fiscal year more or less than the total Ad Fund contributions in that year or the unspent contributions then available in the Ad Fund (if rolled over from a previous year), borrow from any source (paying reasonable interest) to cover deficits, or invest any surplus for future use. Interest earned on Ad Fund contributions will be used to pay costs before the Ad Fund's other assets are used. At the end of the fiscal year, unused Ad Fund contributions will roll over for use during the following fiscal year. The Ad Fund will not be used principally to develop materials and programs to solicit franchisees. However, media, materials, and programs, including the Wingstop Website, prepared using Ad Fund contributions may describe our franchise program, reference the availability of franchises and related information, and process franchise leads.

The Ad Fund is not audited. However, we or our designee may have the Ad Fund audited annually, at the Ad Fund's expense, by an independent certified public accountant we or our designee selects. We and our designee are not required to account to franchisees for the way Ad Fund contributions are spent and need not prepare formal financial statements. However, quarterly Ad Fund receipts and disbursements reports may be provided, and franchisees may be allowed to examine Ad Fund records on request. If you request the Ad Fund records that are maintained, we or our designee will (at our or its option) send you a copy or give you access to these records at our main office.

The Ad Fund is intended to maximize recognition, and enhance system protection, of the Marks and increase patronage of Wingstop Restaurants. Although we or our designee will try to use the Ad Fund to develop advertising and promotions materials and execute advertising and promotions activities and programs benefiting all Wingstop Restaurants, neither we nor our designee must ensure that Ad Fund expenditures in or affecting any geographic area are proportionate or equivalent to Ad Fund contributions by Wingstop Restaurants operating in that geographic area or that any Wingstop Restaurant benefits directly or in proportion to its Ad Fund contributions from the development of advertising and promotions materials or the execution of advertising and promotions activities and programs. (In other words, neither we, our designee, nor the Ad Fund must spend any specific amount in your market area.) We or our designee may use collection agents and institute legal proceedings at the Ad Fund's expense to collect Ad Fund contributions. We or our designee also may forgive, waive, settle, and compromise all claims by or against

the Ad Fund. We assume no other direct or indirect liability or obligation to you for collecting amounts due to, maintaining, directing, or administering the Ad Fund.

We or our designee may at any time defer or reduce a franchisee's Ad Fund contributions and, upon 30 days' prior written notice to you, reduce the required Ad Fund contribution or suspend Ad Fund operations for one or more periods of any length and terminate (and, if terminated, reinstate) the Ad Fund. If the Ad Fund is terminated, all remaining Ad Fund monies will either be spent on permitted advertising and promotions activities or be distributed to Ad Fund contributors in proportion to their respective Ad Fund contributions during the preceding fiscal year.

A national advertising agency is, or other agencies are, used to create advertising and promotional materials. If you have local advertising or promotional needs, you must follow a formal submission and approval process and receive written approval before using those materials. You may be required to use a designated advertising agency and the advertising materials created by Wingstop's designated sources.

We and our designee may structure the Ad Fund's organization and administration in ways that, in our and our designee's judgment, most effectively and efficiently accomplish the Ad Fund's objectives. We and our designee therefore may organize or reorganize the Ad Fund into whatever entity is deemed appropriate and transfer the Ad Fund's assets to the entity. If a separate or new entity is established to administer the Ad Fund, you must become a member of the entity and sign a participation agreement and take the other steps we or our designee specifies.

The Ad Fund contributions received during 2025 were used for national and regional marketing. Of the amount the Ad Fund spent during the 2025 fiscal year, 2.4% was spent on production expense, 62.8% was spent on media placement, 24.5% was spent on administrative expenses (including payments to WRI and its national advertising agencies), and 10.3% was spent on other items (including research and testing and franchisee support).

In December 2002, WRI organized a Franchise Advisory Council ("FAC") to consult with WRI about system-wide advertising themes and campaigns and other operational matters. The FAC is composed of 12 franchisee members, all of whom are elected by our franchisees. FAC meetings are scheduled quarterly. The FAC functions only in an advisory capacity, and we may disregard its recommendations if we choose. Each calendar year, we will deliver to the FAC both the budget for the Ad Fund activities reasonably expected to occur during that year and an accounting of the Ad Fund activities for the prior year. We will also consult with the FAC from time to time regarding the strategies employed in administering the Ad Fund. The Franchise Agreement contains no other provisions regarding an advertising council or committee. We may change, merge, or dissolve the FAC.

Local Advertising. We encourage you to advertise your Restaurant locally, and we may require you to do so from time to time. If we do, the combined amount you must spend on the Ad Fund and local advertising may not (absent a franchisee vote, as described below) exceed 5.5% of your Restaurant's Gross Sales. As noted in the "Ad Fund" discussion above, we have the right from time to time to direct you to allocate a percentage of your Ad Fund contribution to local advertising and then subsequently to reallocate all or part of such allocated percentage to the Ad Fund contribution rate. If we require local advertising, your required spend may be direct or through an area advertising cooperative operating in your market. (In all cases, area advertising cooperative contributions are credited toward your minimum local advertising/promotions obligation.)

Franchisees owning 60% or more of the Restaurants that comprise the Wingstop network of franchised Restaurants in the United States at the time a vote is taken at our request may vote to require all

such U.S. franchisees to pay on a going-forward basis one or more of the following: an increase in the Ad Fund contribution rate and/or an increase in the required local advertising amount. However, no increase of the local advertising amount approved by a vote will affect your required Ad Fund contribution rate. (And in no event will the aggregate of the Ad Fund contribution rate and the local advertising amount be less than 5.5% of Gross Sales unless we authorize otherwise.)

You must use the local advertising agency we designate and the advertising materials created for the Wingstop system.

Special Promotional Program(s). We periodically may create a national or local promotional program that, for a limited time, involves the giveaway of a specific product or its sale at some specific price. We also may create programs for loyalty and retention, and redemption of gift cards, coupons, and vouchers, the duration of which we will determine. These programs may be created through media that are printed, card form, digital, or mobile in nature. You must participate fully in all mandated programs through all designated media.

If you wish to use any advertising or promotional material not found through the existing Wingstop online marketing portal, you must use our designated advertising agency to prepare that material, which you must submit along with the proposed use for prior written approval before beginning to use it; you must discontinue the use when required. Prior written approval may take the form of guidelines.

In addition to any local advertising you conduct through our designated advertising agency, other advertising promotions may be developed by or for us, including digital or social media promotional campaigns and special price promotions, designed to enhance the collective success of all Restaurants. These special promotional campaigns may be local, regional, or national in nature. You must participate in all advertising promotions in your area according to the terms and conditions established for these special programs.

Advertising Cooperatives. We reserve the right to require you and other franchisee(s) in the same DMA to form an area advertising cooperative (“Cooperative”). In addition, 60% or more of the franchisees operating in your DMA may choose to do so without our request. We may require that the Cooperative be formed as an association, as a non-profit corporation, or as another business entity. Any Cooperative that is formed will collect funds from each Restaurant in the DMA and expend those funds for joint advertising and promotion of Restaurants in the DMA. Any funds collected by the Cooperative will not affect your required Ad Fund contributions or your Ad Fund contribution rate.

We expect that each Cooperative that is formed will be managed by a board of directors consisting of at least 5 persons elected by the Cooperative’s members (provided that no more than 1 representative of a particular member may serve on the board at the same time) and that each Cooperative member will be entitled to 1 vote for each Restaurant the member operates in the DMA. The Cooperative’s members will set the contribution rate for their own Cooperative and administer the Cooperative through formal written Cooperative bylaws that we specify.

A Cooperative will be encouraged to prepare periodic unaudited financial statements for review by all member franchisees and maintain insurance reasonably available to protect members and directors from risk. We will step in only to resolve disputes concerning the Cooperative that the members cannot settle within 45 days. We reserve the right to require Cooperatives that are formed to change, dissolve, or merge only as specified in our Franchise Agreement or the required bylaws.

Cooperative members will be solely responsible for ensuring that the Cooperative is established and operated in full compliance with the Franchise Agreement. You should retain your own legal, tax, and accounting professionals for Cooperative's formation and operation. We and our affiliates will have no responsibility for the Cooperative's day-to-day management, the funds collected or managed by the Cooperative, the Cooperative's failure to comply with contractual requirements, or the Cooperative's management or mismanagement by any of its members.

Interactive Advertising. Wingstop products, services, and Restaurants are advertised through a Website maintained at www.wingstop.com. There is a "site locator" page on the Website showing the addresses and telephone numbers of Restaurants in the Wingstop network. You may not use the Wingstop name or trademarks on the Internet or social media in any other way. You must pay to develop and maintain your own pages. Further, you may be assessed up to \$100 per month total to pay for the Website's and Intranet's maintenance and improvement. Ad Fund contributions may be used to maintain and upgrade those parts of the Wingstop Website that do not advertise the availability of Wingstop franchises. [§9 of the FA]

You may not use electronic media to advertise your Restaurant, including the Internet or mobile, without first obtaining our written consent and complying with any required conditions and restrictions. We have no obligation to grant our consent. You must comply with our privacy policy, terms of use, social media policy, online standards, editorial style guidelines, and restrictions regarding public statements and publicity.

Social Media. You are expected to understand and follow Wingstop's Social Media Guidelines. These Guidelines will continually evolve as new technologies and social networking tools emerge. Emerging social media platforms for online collaboration are fundamentally changing the way the Wingstop brand engages with its customers. We are committed to driving brand awareness and affinity through relevant content to help us build a stronger, more successful community. Franchisees are strictly prohibited from creating social media pages for individual restaurants or Cooperative restaurant markets on any social or networking website, including Facebook, Twitter, TikTok, Snapchat, YouTube, Pinterest, Instagram, Foursquare, or any similar sites, without our prior written consent in each instance. Our Digital Marketing provides the opportunity for individual restaurants and Cooperative markets to promote unique geo-targeted messages through an approved content submission process. We may withhold our consent for any reason.

Computer Hardware and Software and Phone System. The Franchise Agreement obligates you to install an electronic information system equipped and configured to Wingstop specifications. [§§5(d) and 7(c)(1) of the FA] The system includes (i) a Point-of-Sale system with high-speed Internet capability, (ii) a kitchen management system, (iii) managed network service provider, (iv) customer resource management software or services, digital ecommerce platform, payment provider solutions, and firewall protection, as we require, (v) camera systems and telephony equipment we approve, and (vi) other peripheral hardware and software not yet determined but which may be designated at a later time as technology needs arise. Your system must comply with and maintain established network security standards, including PCI compliance, and you must obtain any technology services necessary to maintain PCI compliance. Your system must be configured to enable you to record and store financial information in the way we specify and enable us to communicate directly with your system. We and our designee have unlimited, independent access to all information on the system, excluding employee or employment-related information.

The current Point-of-Sale ("POS"), Restaurant Management, Security and Credit Card Processing systems and services include NCR VOYIX Aloha® POS, NCR VOYIX Back Office®, NCR VOYIX Connected Payments, approved EMV reader devices, Fiserv credit card processor, and NCR VOYIX

Network Security Services® (“POS-Related Hardware and Software”). You must acquire only that system for your Restaurant. We also require you to use a Wingstop-specific menu program package. The current required kitchen management system provider is PerfectCo. The current managed network solution provider for the managed firewall, managed cellular backup, managed switch, managed WiFi, and managed internet for primary and back-up that we require to support operations within all Restaurants is Comcast. Wingstop utilizes a combination of proprietary and third-party software for online ordering. Wingstop’s online ordering program is mandatory and the exclusive online ordering platform for all Restaurants. No other computers are required. The initial cost of the POS-Related Hardware and Software is approximately \$28,000 to \$40,000. You must pay third parties for all required maintenance, substitutions, and upgrades, including any other systems we determine you must use. Neither we nor any affiliate has any obligation to provide ongoing maintenance, repairs, upgrades, or updates. When you purchase the POS-Related Hardware and Software, you must purchase the first year of software and hardware support (included in the initial system price quoted above). After the first year, you must continue to renew hardware maintenance, software maintenance, support, and hosted software annually at an approximate cost of \$5,000 to \$6,000 per year. You must allow us to maintain continual access to your POS-Related Hardware and Software via high-speed Internet and a backup Internet solution as defined by a minimum standard of 100 MBPS Down and 25 MBPS up. The system tracks your sales. [§7(c)(22) of the FA] The Comcast Business managed network solution will cost approximately \$3,700 to \$6,000 per year and includes all network hardware, licensing, and maintenance. You also must install in the Restaurant an HD quality security camera system, with at least 8 cameras, and store at least 90 days’ worth of video with a backup performed daily, either on premises or in the cloud.

You must install a phone system and other peripheral hardware and software that can support at least 20 simultaneous callers and provide configurable auto-attendant greeting, message-in-queue/on-hold, and call volume/abandonment analytics reporting. The phone system must continue to operate in the event of an outage issue with your primary Internet and may not require any modifications to the standard NCR VOYIX Network Security Services® configuration in order to function. The current preferred phone system solution is 8x8 Virtual Office cloud-based PBX with Polycom VVX150 phones. The phone system’s initial cost is approximately \$1,725 to \$2,000. You must pay third parties for all required monthly phone and wireless plan bills. Neither we nor any affiliate has any obligation to provide ongoing maintenance, repairs, upgrades, or updates to the phone system.

We reserve the right and discretion to modify the equipment standards to require new or different electronic data processing and communications equipment and facilities, and you must update or upgrade your computer, phone system, and other electronic equipment at our request. [§5(d) of the FA] If there are changes to the Wingstop equipment standards necessitating upgraded equipment or the removal of obsolete equipment, there will be a schedule for you to implement the change. [§5(a) of the FA] There is no limit on the frequency and cost to bring the equipment to the level of compliance with the modified equipment standards. However, the costs will be taken into consideration when establishing the schedule for the change. You must sign our privacy policy and terms of use for all software applications we designate, which allows you to use certain software applications or access our Intranet system for Restaurants. Terms of use may include, among other things, (i) confidentiality requirements for materials transmitted through software applications or the Intranet system, (ii) password and other security protections, (iii) procedures for suspending or revoking access to software applications or the Intranet system, and (iv) a privacy policy governing access to and use of data contained in the software applications or electronic communications posted on electronic bulletin boards. We and our affiliates may access and view all communications posted on or transmitted via the Intranet system. You must pay a fee for maintenance and hosting costs.

Site Selection. You must use a licensed real estate broker for site search and review, letter of intent negotiation, lease negotiation, market research, and all other work related to selecting and securing your

Restaurant's site. You must use a Wingstop-preferred broker in your market or (if there is no preferred broker) a broker we or our affiliates pre-approve. Restaurant sites must be located inside the development area described in your Development Agreement. After you provide written information about each potential location, we or our designee will evaluate that information and tell you which of them is favored or particularly disfavored. The review process customarily involves a physical site inspection. We or our designee will not take an unreasonable amount of time to review your site selections. However, we and our designee are not obligated to respond within a specified time. We will not unreasonably withhold our approval of a site but can reject one we consider inappropriate. Although we reserve the right to accept or reject a Restaurant's location, we and our designee generally will not select or designate a site for a Restaurant. Consequently, you must actively participate in the entire site selection process. You have sole risk for your location's business and financial suitability.

Factors considered in evaluating the suitability of proposed Restaurant sites include (1) a site's visibility from adjacent traffic arteries, (2) ease of entry from and exit to adjacent streets, (3) traffic patterns on adjacent arteries, (4) the size, density, age, and income levels of the population in the surrounding area, (5) the rental market in the area, and (6) the projected cost of leasehold improvements. The Restaurant concept works best in a shopping or strip center; we generally discourage our franchisees from selecting free-standing locations due to higher lease costs. If we and you do not agree on a site, you must continue looking for a site that we will approve and pay attention to the deadlines in your Development Agreement because you have certain opening and other deadlines. If you continually fail to find an acceptable site, the Development Agreement will be terminated. We do not sign the Franchise Agreement until you find and secure an acceptable site. Proposed Restaurant sites will be accepted only if they meet then-current Wingstop standards.

The Development Agreement requires you to complete your development obligations by the Option Expiration Date we insert on the Development Agreement's signature page before you sign it. If you cannot complete your obligations by that date, you can extend the Option Expiration Date one time for 45 days. If you commit to develop more than one Restaurant in your Development Agreement, you (and your controlled affiliates) must submit a site for Company approval for each Restaurant, sign a lease for each restaurant, and open your Restaurants on or before the dates we specify in Exhibit B to your Development Agreement. We discuss with you the dates by which Restaurants after the first one must open before we fill in the dates on Exhibit B to the Development Agreement. If you cannot find an acceptable site, you will lose the development fee for that franchise. Your proposed Restaurant sites will be accepted only if they meet then-current Wingstop standards.

We sign the Franchise Agreement only after you have signed your Restaurant's lease. The lease must have our required form of Lease Rider attached to it. The Franchise Agreement requires you to open your Restaurant on or before the Scheduled Opening Date we insert on the Franchise Agreement's signature page but contains no other time restrictions. We calculate the Scheduled Opening Date by estimating the time it should take you to finish out your Restaurant, usually 16 to 20 weeks from the time we sign the Franchise Agreement.

Typical Time Required. The length of time between execution of the Development Agreement and the opening of your first Restaurant typically is 6 to 8 months. Factors affecting this length of time include the selection, approval, and leasing of the Restaurant's site, time required to obtain necessary permits, construction or remodeling of the facility, local ordinance and/or building code compliance, installation of equipment and signs, completion of the training program, delivery and stocking of inventory, and delaying events arising from factors outside your control. [§7(c) of the DA. The signature pages of the Development Agreement and Franchise Agreement state the deadlines.]

ITEM 12 **TERRITORY**

Development Agreement Provisions. The boundaries of the area in which you may locate your Restaurant (called the “Development Area”) depend on the population and other demographic features of the locale in which you want to locate your Restaurant. Your Development Area may range from a sector of a large metropolitan area to the city or county limits of a smaller municipality.

To begin the process of defining your Development Area, we discuss the general vicinity in which you want to locate your Restaurant(s). Based on your experience and qualifications, we also discuss and jointly decide on the number of Restaurants you can develop under your Development Agreement. We then examine a map of the vicinity and ask you questions about the area’s population and other demographic characteristics. Based on this information, we identify and describe the boundaries of an appropriately sized area. This description appears in your Development Agreement as the area inside which you may locate your Restaurant (or Restaurants). The Development Agreement contains no provision permitting us to change during its term your Development Area’s boundaries after they are established (unless you are in default).

The Development Area in all cases excludes any and all Non-Traditional Venues physically located within the Development Area, meaning that all such Non-Traditional Venues will not be deemed to be a part of the definition of the Development Area, you may not operate at such Non-Traditional Venues, and there are no restrictions at all on our activities in or at those Non-Traditional Venues, including our and our affiliates’ right to operate and grant others the right to engage in foodservice operations under the Marks at those Non-Traditional Venues. For this reason, you will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. A “Non-Traditional Venue” means a hospital or medical center, airport, ghost kitchen, public or private school, university or college campus, airport terminal, train or bus station, convention center, exhibition hall, amusement park, fairground, sports arena, military base, state or national park, hotel, lodge, country club, social club, resort, casino, or theater.

Whether your Development Agreement covers one or several Restaurants, it will contain a schedule of the dates by which you must open each Restaurant. The Development Agreement requires you to sign a separate Franchise Agreement for each Restaurant. While the first Franchise Agreement you sign will be substantially the same form of Franchise Agreement that was disclosed in the disclosure document you received before signing the Development Agreement, all additional Franchise Agreements you sign for additional Wingstop Restaurants will be our then-current form of Franchise Agreement. That form may differ from the form of Franchise Agreement included in this disclosure document. The Development Agreement only governs your development rights; it grants no operating rights and is not the equivalent of a franchise for the Development Area. Your failure to adhere to the Development Agreement’s development schedule (including any extension approvals you receive), or to adhere to any time period for developing a replacement Restaurant, will be an event of default under the Development Agreement. We will accept your proposed Restaurant sites only if they meet then-current Wingstop standards. Your Trade Area rights under each Franchise Agreement you sign will be the Trade Area rights we typically grant to franchisees at that time.

While your Development Agreement remains in effect, and assuming you are not in default, we will not (with one exception) grant anyone else the right to develop or operate a Restaurant in your Development Area (again, there are no restrictions on us or our affiliates in or at Non-Traditional Venues physically located in the Development Area). The exception applies if you are a multi-Restaurant operator and transfer your franchise for an operating Restaurant to a new franchisee (with our written approval). In

that case, we may allow the new franchisee to sign a Development Agreement for more Restaurants in the Development Area, to develop Special Outlets (defined below) in the Development Area, and to relocate a Restaurant inside the Development Area.

The competitive protection you enjoy under your Development Agreement relates to Restaurants (as defined in the Development Agreement). To a lesser extent, it also applies to Special Outlets, which we define as permanent, temporary, or seasonal booths, kiosks, satellite units, express units, mini-stores, and similar installations operated under the Wingstop trade name. While your Development Agreement remains in effect, we will not grant anyone but you the right to develop or operate a Special Outlet in your Development Area, with one exception (besides what is noted in the previous paragraph). The exception relates to a Mall, which we define as an assembly of retail establishments housed in a structure that encloses more than 250,000 square feet of floor space (including common areas) under a single roof. If the Mall's owner or manager wants to install a Special Outlet and sets financial, experience, or organizational standards for an acceptable operator that you do not meet at the time the opportunity arises, we are free to grant a franchise or license for a Special Outlet in that Mall to whoever satisfies the owner's and manager's standards. In addition, because the Development Area in all cases excludes any and all Non-Traditional Venues physically located within the Development Area (see above), there are no restrictions on our and our affiliates' activities in or at those Non-Traditional Venues.

Your competitive protection as a developer relates only to retail establishments operating under the Wingstop trade name (with the exceptions noted above); the Development Agreement imposes no restrictions on our or our affiliates' right to operate or franchise establishments operating under different trade names or to offer our proprietary products and Wingstop memorabilia through department stores, supermarkets, similar establishments, and other distribution channels (including the Internet, catalogs, and telemarketing). We and our affiliates have the right to operate, franchise, license, and otherwise permit restaurants, other retail establishments, and any other distribution channel under trademarks and brand names other than the Wingstop trademark, whether located or operating inside or outside the Development Area, even if these restaurants, other retail establishments, and distribution channels offer and sell the same products and services your Restaurant(s) sell. Your competitive protection as a developer also does not prohibit or restrict us and our affiliates from engaging in any and all of the activities permitted under the Franchise Agreement. We need not compensate you for any of these activities.

If you default under your Development Agreement for any reason, we may, in our discretion, exercise any one or more of the following options: (i) eliminate your protected development rights in the Development Area (in which case we may develop and/or allow others to develop Restaurants in the Development Area); (ii) decrease the number of Restaurants to be developed under the development schedule; (iii) reduce the size of the Development Area; and/or (iv) terminate all of your rights under the Development Agreement, in all cases by giving you written notice of our election, which may or may not offer an opportunity to cure. We may choose the option or options we prefer.

If we elect to undertake development in the Development Area or allow others to undertake development in the Development Area, we may, in our sole discretion and without reinstating any of your rights or waiving any of our remedies, (i) permit you to complete development of Restaurants in the Development Area that we have previously approved, provided an executed lease for each such site is executed within 60 days of our approval, (ii) enter into an amendment to the Development Agreement with you that provides you a right of first refusal to purchase Restaurants that we develop in the Development Area, or (iii) offer you the opportunity to acquire a site or Restaurant that we develop within the Development Area at any time before or upon completion of the Restaurant's construction.

After your Development Agreement expires or terminates, your right to develop Restaurants in the Development Area ends. We then may grant development rights and Restaurant franchises to others in the Development Area (that is, in the exclusive part from which we previously were excluded) and may open our own Restaurants there or allow our affiliates to do so. This consequence follows even if you have completed your development obligations on time and in strict compliance with your Development Agreement. However, expiration or termination of your development rights does not affect the status of your franchise for any Restaurant you are operating when the Development Agreement expires or terminates. Section 10 of your Development Agreement gives you a conditional right to renew the right to develop more Restaurants in the Development Area with a new Development Agreement if you meet the following conditions: you opened all the Restaurants in the original Development Agreement in compliance with the schedule; you were not in default of the Development Agreement; you are operating all your Restaurants in full compliance with their Franchise Agreements; you financially qualify to develop the number of Restaurants proposed; you notify us of your request to renew at least 60 days before the Lease Execution Date of the last Restaurant in your original Development Agreement; and you sign the new Development Agreement at least 20 days after we send it to you and pay us the new development fee.

Franchise Agreement Provisions. The Franchise Agreement provides you competitive protection in a Trade Area around your Restaurant. We will not open or grant a franchise for another Restaurant (as defined in the Franchise Agreement) the physical premises of which are located in the Trade Area. Except in high-density population centers, a Restaurant's Trade Area consists of the area inside a circle whose center lies at the Restaurant's front door and whose radius extends outward from the circle's center. The radius for your Restaurant depends on your market area, including population density, drive times, and similar factors. There is no set minimum or maximum radius. However, we do not anticipate (as a general rule) that the radius will ever be greater than 3 miles from the Restaurant or, if the Restaurant is located in the downtown area of a major city, less than 2 blocks. Your Restaurant's specific radius will be somewhere in that range depending on your specific market and circumstances. However, if you operate in a Non-Traditional Venue (if you are a franchisee with access to that type of location), your Trade Area might be limited to the physical footprint of the specific site/premises. A Restaurant's Trade Area might not always be completely inside the Development Area we assign in the Development Agreement.

In all cases, a franchisee's Trade Area will be deemed to exclude any and all Non-Traditional Venues physically located within the Trade Area, meaning that all such Non-Traditional Venues will not be deemed to be a part of the definition of the Trade Area and there are no restrictions at all on our activities in or at those Non-Traditional Venues, including our and our affiliates' right to operate and grant others the right to engage in foodservice operations under the Marks at such Non-Traditional Venues. In addition, the Franchise Agreement provides you no competitive protection at all from Wingstop-brand competitors located outside the physical boundary of your Restaurant's Trade Area, whether or not these competitors market Wingstop brand products and services in, provide catering or delivery service in, or draw customers from your Trade Area using any channel of distribution. For these reasons, you will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

A Restaurant's Trade Area is not the equivalent of a franchised territory in which you may operate multiple units. The Franchise Agreement does not allow you to open more than one Restaurant in your Trade Area or to relocate your Restaurant within your Trade Area without our permission. The Franchise Agreement grants you the right to operate one Restaurant at a specific location found and secured in compliance with the terms of our Development Agreement described above.

You may not relocate the Restaurant to new premises without our prior written consent, which we may grant or deny as we deem best. We may condition our consent, if any, of your relocation request on

the new premises being located in the Trade Area and not infringing another Restaurant's protected trade area; the new premises and its lease being acceptable to us; your paying a \$5,000 relocation fee and then-current fees and charges to help you construct and develop the Restaurant at the new premises in full compliance with Wingstop requirements; your confirming that your Franchise Agreement remains in effect and governs your operation of the Restaurant at the new premises with no change in the term or, at our option, your signing our then-current form of Franchise Agreement to govern your operation of the Restaurant at the new premises for a new franchise term; your signing a Relocation Rider to Franchise Agreement or similar document to govern your transition from the Restaurant's former premises to the new premises; your signing a general release; your continuing to operate the Restaurant at its original location until we authorize its closure; and your taking all action at your own expense to de-brand and de-identify the Restaurant's former premises. If we approve the relocation, the documents that we and you sign in connection with the relocation will describe the Restaurant's new Trade Area. Your proposed relocation of the Restaurant outside the Trade Area (if approved) would be treated as your acquisition of a new franchise rather than a relocation.

The competitive protection the Franchise Agreement provides relates to competing Restaurants (but not operations at Non-Traditional Venues). To a lesser extent, it also applies to certain Special Outlets. As under the Development Agreement, if the owner or manager of a site in the Trade Area wants to install a Special Outlet and sets financial, experience, or organizational standards for an acceptable operator that you do not meet when the opportunity arises, we are free to grant a franchise or license for a Special Outlet to whoever satisfies the owner's or manager's standards.

If any other opportunity to develop a Special Outlet in your Restaurant's Trade Area arises, we first will ask whether you want to pursue it. If you do, we will evaluate your qualifications, taking into account your financial strength, management and organizational capabilities, prior performance as a Wingstop franchisee, and other factors we consider relevant. If we decide that you are qualified to develop and operate the Special Outlet, we will authorize you to pursue the opportunity. If we decide that you are not qualified, we are free to grant a franchise or license for a Special Outlet to whoever we believe satisfies Wingstop standards. In deciding qualification questions, we will use our reasonable business judgment, focusing on the best interests of the entire Wingstop network considered as a whole.

The Franchise Agreement expressly permits us and our affiliates to operate, franchise, license, and otherwise permit restaurants, other retail establishments, and any other distribution channel under trademarks and brand names other than the Wingstop trademark, whether located or operating inside or outside the Trade Area, even if these restaurants, other retail establishments, and distribution channels offer and sell the same products and services your Restaurant sells.

The Franchise Agreement expressly permits us and our affiliates to market our proprietary products and memorabilia into your Restaurant's Trade Area through catalogues, Internet Web sites, telemarketing campaigns, and other direct-order techniques. The Franchise Agreement also expressly permits us and our affiliates to distribute our proprietary products and memorabilia to business customers that are not affiliated with the Wingstop franchise system. These non-affiliated customers may operate inside your Restaurant's Trade Area; there are no geographic limitations on the territory in which we or our affiliates may distribute proprietary products or memorabilia to non-affiliated customers. Further, non-affiliated customers may engage in direct competition with your Restaurant; there are no restrictions on the type of merchandise or services a non-affiliated customer may offer. We need not compensate you for any of these activities.

Continuation of the competitive protection the Franchise Agreement provides for your Restaurant's Trade Area does not depend on your achieving or satisfying contingencies such as sales volumes, market penetration, or other goals.

You may advertise your Restaurant outside of its Trade Area but may not without prior written consent sell products through any distribution channel (such as the Internet, catalogs, telemarketing, or other direct marketing) other than at your Restaurant. You may offer catering service from your Restaurant, which we define as the delivery of bulk or prepackaged items to commercial accounts (with no set-up, food service, or clean-up services). You may not offer delivery service from your Restaurant unless and until a delivery program is designed for the Wingstop system, its standards are described in the Operations Manual, and you are assigned a delivery zone (which may be smaller than your Restaurant's Trade Area). We define delivery service as the delivery of bulk or prepackaged items to residential customers (again, with no set-up, food service, or clean-up services).

The Franchise Agreement grants you no options, rights of first refusal, or similar rights to acquire additional franchises within or contiguous to your Restaurant's Trade Area. The Development Agreement alone embodies additional development and franchise acquisition rights.

We set no minimum sales quota and do not revise any of your rights if the population increases in your Development Area or Trade Area.

ITEM 13 **TRADEMARKS**

The following table identifies the principal trademarks and service marks we own and license you to use:

Description	Registration Number	Registration Date	Affidavits of Use and Incontestability Filed?	Renewed?
WING-STOP (block letters)	2,121,699	December 16, 1997	Yes	Yes
Wing-Stop – The Wing Experts And Design (in black and white)	4,720,379	April 14, 2015	Yes	Yes
Wing-Stop – The Wing Experts And Design (in color)	4,842,661	October 27, 2015	Yes	Yes
Wing-Stop – The Wing Experts And Design	2,422,672	January 23, 2001	Yes	Yes
WINGSTOP (block letters)	3,054,484	January 31, 2006	Yes	Yes
THE WING EXPERTS (block letters)	3,087,485	May 2, 2006	Yes	Yes

Description	Registration Number	Registration Date	Affidavits of Use and Incontestability Filed?	Renewed?
THE BONELESS WING EXPERTS (block letters)	3,185,734	December 19, 2006	Yes	Yes
WHERE FLAVOR GETS ITS WINGS	5,939,873	December 17, 2019	Yes	Not Due
WINGSTOP	3,054,484	January 31, 2006	Yes	Yes
WING-STOP (In Color-Green Background)	5,502,968	June 26, 2018	Yes	Not Due

All of the marks cover restaurant services and are registered on the Principal Register of the United States Patent and Trademark Office (“USPTO”). All marks were originally registered and owned by WRI. We became the owner of these marks in November 2018 as part of the secured financing transaction that closed in 2018.

No agreement limits our right to use or license the use of our marks. The Franchise Agreement contains several restrictions on your right to use the marks. You may not use them to sell or distribute any goods or services we have not approved or as part of your company’s name, email address, domain name, social media name, or any other identification of you or your business, regardless of the medium. You must use the marks only in the precise form we prescribe. You must stop using any mark that we determine is obsolete or does not represent the image we want to project. In all approved uses of our marks on your business forms (including letterhead, invoices, order forms, receipts, and contracts), you must identify yourself as a franchisee and your business as independently owned, operated, and managed.

You must report to us any infringing uses of the marks of which you become aware. We reserve the right to make the final decision to pursue infringement actions or other litigation, to conduct all legal proceedings relating to the marks, and to settle all infringement claims. Although not contractually obligated to protect our marks or your right to use them, as a matter of corporate policy we defend our marks vigorously. We have no obligation to defend you in infringement actions or to indemnify you if you are forced to change or abandon your use of a mark because we lose an infringement action. Section 5 of the Franchise Agreement obligates you to conform to changes we adopt for the Wingstop system, concept, or image, either voluntarily or as a result of our losing an infringement action.

There are no currently effective material determinations of the USPTO, the Trademark Trial and Appeal Board, the trademark administrator of any state, or any court, and no pending infringement, opposition, or cancellation proceedings or material litigation, involving the principal marks. We do not actually know of either superior prior rights or infringing uses that could materially affect your use of the marks in any state.

ITEM 14
PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION

We claim common law copyrights in our Operations Manual, promotional literature, design elements of our marks, trade dress, blueprints for Restaurant building and layout, advertising, and design and copy appearing on our website or transmitted electronically over an intranet system related to our franchise program. We own no patents, patent applications, or other copyrights that are material to our franchisees.

There currently are no effective adverse determinations of the United States Copyright Office or any court regarding the copyrighted materials. No agreement limits our right to use or allow others to use the copyrighted materials. We do not actually know of any infringing uses of our copyrights that could materially affect your use of copyrighted materials in any state.

The Operations Manual remains our sole property and must be kept in a secure place on the Restaurant's premises. We may revise the Operations Manual's contents, and you must comply with each new or changed standard. You must keep the Operations Manual current at all times. We claim trade secret protection in all of our confidential information, which includes any and all information, know-how, techniques, and materials used in or related to the System provided to you. You and your management and other personnel who receive or will have access to any confidential information, whether under the Development Agreement or Franchise Agreement, must sign non-disclosure agreements we approve if not a party to or guarantor of the Development Agreement or Franchise Agreement. However, under no circumstances will we or our affiliates control the forms or terms of employment agreements you use with Restaurant employees or otherwise be responsible for your labor relations or employment practices.

The Franchise Agreement's Glossary contains a definition of "trade secrets." Trade secrets mean the components of the Wingstop system, the contents of the Operations Manual and all memoranda and bulletins through which changes in our Operations Manual are conveyed, all training materials and computer programs developed by or for us, and all confidential information imparted to you with respect to your Restaurant's operation and management. Our trade secrets include the procedures for preparing and cooking chicken wings, the recipes for our side dishes and dips, and other operating procedures. We do not disclose recipes for our proprietary sauces and seasonings to you; we disclose those recipes to others with a need to know only upon receipt of a confidentiality agreement or as required by government authorities.

If you develop or suggest an innovation or improvement that we incorporate into our system, you must assign ownership of that innovation or improvement to us without compensation within 90 days.

We are not aware of any current infringing uses of any of our copyrights or trade secrets. Our right to use or license copyrighted materials and trade secrets is not limited by any agreement.

You must notify us if you become aware of infringements on the use of our Operations Manual or trade secrets. You have the same obligations and restrictions on using the copyrighted materials as those applying to your use of our marks. The same provisions regarding infringement of our marks apply to our copyrighted materials and trade secrets.

ITEM 15
**OBLIGATION TO PARTICIPATE IN THE ACTUAL
OPERATION OF THE FRANCHISE BUSINESS**

If you are an individual, we strongly recommend (but do not require) that you manage your Restaurant personally. If you choose not to manage your Restaurant, you must appoint an individual, called a General Manager, to assume personal responsibility for supervising the Restaurant's day-to-day operations and another individual, called an Assistant Manager, to assist in managing the Restaurant. If you will personally manage your Restaurant, you and your General Manager must complete the Wingstop training program before you open your Restaurant, and you must ensure that each General Manager of each of your Restaurants also completes the training program. If you are not involved on a full-time basis with the Restaurant's day-to-day operations, then your General Manager and an Assistant Manager must complete the Wingstop training program before the Restaurant opens. We do not require that General Managers or other employees own an equity position in your business.

If you are a business entity, you must select a "Designated Principal," who is one of your owners who will oversee and supervise your Restaurant's management and operation. You also may appoint a General Manager with no equity interest as the senior manager. All your General Managers (as well as Restaurant Managers, supervisors, or any other person with access to our confidential materials) must sign confidentiality agreements with you under which they agree to hold our trade secrets and the contents of our Operations Manual in strict confidence. This is only to protect our confidential information. Under no circumstances will we or our affiliates control the forms or terms of employment agreements you use with Restaurant employees or otherwise be responsible for your labor relations or employment practices.

Restaurant employees are under your control in implementing and maintaining the elements of the Wingstop system at the Restaurant. You have sole responsibility and authority for terms and conditions of employment, including employee selection, promotion, termination, hours worked, rates of pay, collection, allocation, or disbursement of tips, other benefits, work assigned, discipline, adjustments of grievances and complaints, and working conditions. You must communicate clearly with Restaurant employees in all dealings, including your employment agreements, human resource manuals, written and electronic correspondence, paychecks, and other materials that you (and only you) are their employer and that we, as the franchisor of Wingstop Restaurants, and our affiliates are not their employer and do not engage in any employer-type activities (including those described above) for which only franchisees are responsible. You must obtain an acknowledgment (in the form we specify or approve) from all Restaurant employees that we and our affiliates are not their employer.

If you are a business entity, each person owning 5% or more of your equity (called a "controlling principal") must agree to be bound by all provisions of the Franchise Agreement, including monetary obligations and obligations relating to confidential treatment of our trade secrets and non-competition, by signing our Guaranty and Acknowledgment (at the end of the Franchise Agreement). These requirements apply even if that controlling principal is not involved in your Restaurant's management. All of the business entity's owners who do not have a 5% or more ownership interest need not sign our Guaranty but must agree to our confidentiality requirements if they have access to our trade secrets and other confidential information.

ITEM 16
RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

The Franchise Agreement obligates you to sell bone-in wings, boneless wings, tenders, chicken sandwiches, and other chicken products (promotional or new product offerings) made with Wingstop's

proprietary sauces and seasonings and not to use any other sauces or seasonings. The Franchise Agreement also requires you to sell all food and beverage items included on the standard Wingstop menu in the quantities listed, and prepared as per approved procedures, as periodically revised (although we and our affiliates will not specify the brands of any alcoholic beverages for the Restaurant to sell). You may not offer any foods, beverages, or other merchandise that is not included on the authorized Wingstop Restaurant menu or merchandise list, as periodically revised, without first obtaining written consent. We impose these requirements to control the quality and uniformity of the goods and services you and other franchisees offer using our trade name and trademarks. We may, to the full extent allowed by applicable law, specify the maximum, minimum, and other prices for the products and services your Restaurant sells.

A Wingstop franchise relates to the retail operation of a single Restaurant at a specific location. Without prior written permission, you may not distribute at wholesale any of our proprietary or branded products (including Wingstop brand sauces and seasonings) or sell any raw, processed, or prepackaged ingredients from which any proprietary or branded product is made. Also, you may not provide delivery service, as defined in the Glossary to the Franchise Agreement, outside your Restaurant's delivery zone. We reserve the right to restrict and define areas to which you can deliver. Otherwise, there are no restrictions on the retail customers or trade area you may serve from your Restaurant. You must use our designated third-party delivery service providers.

We have the right to add items to and delete items from the standard Restaurant menu and to add or delete memorabilia and other merchandise from the list of approved Restaurant merchandise. There are no limits on our right to make these changes.

ITEM 17 **RENEWAL, TERMINATION, TRANSFER, AND DISPUTE RESOLUTION** **THE FRANCHISE RELATIONSHIP**

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

FRANCHISE AGREEMENT

Provision	Section in franchise or other agreement	Summary
a. Length of the franchise term	11(a) of Franchise Agreement	Term begins on Franchise Agreement's effective date and expires 10 years from either the Restaurant's scheduled opening date or the actual date on which the Restaurant opens for business, whichever is earlier (or balance of seller's term if a transfer is involved).

Provision	Section in franchise or other agreement	Summary
b. Renewal or extension of the term	11(b)-(g) of Franchise Agreement and 8 or 9 of Renewal Riders	If you are in full compliance, our current form of Franchise Agreement attached to this disclosure document allows you to renew your franchise for 2 additional 10-year terms. If you are in the process of renewing your existing franchise for the first time, there is a second renewal term available after 10 years if you comply with similar renewal conditions. Depending on your current situation, this renewal might be your final permitted franchise term. Most of our existing franchisees who acquired their franchises before January 2022 have the right to a third 10-year renewal term because they agreed to amend certain provisions in their existing franchise agreements as part of an incentive we offered them.
c. Requirements for franchisee to renew or extend	11(b) - (g) of Franchise Agreement	You must give timely notice of your intent to renew, sign a current franchise agreement and release (if state franchise law allows), remodel to new Wingstop specifications, and pay a renewal fee. Terms of our new franchise agreement that you sign for a renewal franchise (whether a first or a subsequent renewal) may differ materially from any and all of those contained in your original Franchise Agreement.
d. Termination by franchisee	Not Applicable	The Franchise Agreement does not contain this provision.
e. Termination by franchisor without cause	Not Applicable	The Franchise Agreement does not contain this provision.

Provision	Section in franchise or other agreement	Summary
f. Termination by franchisor with cause	16 of Franchise Agreement	We can terminate the franchise only if you default. Termination of the Development Agreement does not impact any then-effective franchise agreement.
g. “Cause” defined – curable defaults	16(b) of Franchise Agreement	You have 5, 10, 15, or 30 days to cure, depending on the type of default (defaults covered include failure to construct and open Restaurant as required; payment defaults with third party vendors; failure to correct operating deficiency; failure to submit financial statements and tax returns; improper use of marks or copyrighted materials; engaging in prohibited product sales; failure to maintain required insurance; failure to employ qualified manager; failure to pay us monies when due; and failure to observe transfer restrictions) (state franchise law might require longer cure periods). Termination of the Development Agreement does not impact any then-effective franchise agreement.
h. “Cause” defined – non-curable defaults	16(c) of Franchise Agreement	* breach of non-competition covenant or confidentiality restrictions * unauthorized transfer or abandonment * refusal to allow QSC inspection * disabling or tampering with the Restaurant’s Information System or computer or with our ability to poll these devices * refusal to participate in audit or lacking adequate business records to conduct audit * knowingly maintaining false books or records * loss of right to occupy or actual possession of Restaurant’s premises * repeated defaults * we send notice of termination under any other franchise agreement to which you, your controlling principal, or a business entity owned by your controlling principal is a party * revoking the automatic debit agreement

Provision	Section in franchise or other agreement	Summary
		under which we collect royalties and other amounts or closing the account from which we collect royalties and other amounts without first setting up a new account * bankruptcy, insolvency, or unsatisfied judgment of more than \$5,000 * you (or Controlling Principal) are convicted of or plead guilty or no contest to a felony * you (or Controlling Principal) engage in any dishonest, unethical, immoral, or similar conduct having material adverse effect on Marks Termination of the Development Agreement does not impact any then-effective franchise agreement.
i. Franchisee's obligations on termination/non-renewal	17(a)-(j) of Franchise Agreement	Obligations include: * de-identification * payment of all sums due * assignment of phone numbers * payment of damages * honor our purchase option Also see (o) and (r) below
j. Assignment of contract by franchisor	13 of Franchise Agreement	No restriction on our right to assign; we may assign without your approval.
k. "Transfer" by franchisee – defined	13(a) and (i) of Franchise Agreement	Includes any transfer of franchise, the Restaurant or its assets, or a controlling ownership interest in you or in a business entity with controlling ownership interest in you. You must give us prior written notice before taking any material action to transfer.
l. Franchisor approval of transfer by franchisee	13(b)-(f) of Franchise Agreement	We have the right to approve all transfers covered in (k). We have the right to investigate all proposed buyers.

Provision	Section in franchise or other agreement	Summary
m. Conditions for franchisor approval of transfer	13(b), (c), (d), and (f) of Franchise Agreement	* You must comply with right of first refusal procedures * You must give us financial statements and other relevant records * You must be in full compliance with the Franchise Agreement * You must sell your complete interest in the franchise * Your buyer must qualify as a new franchisee, pay the transfer fee, sign our current franchise agreement at the time, and complete training * We must be satisfied with the transaction's financial aspects and receive certain releases (if allowed by state franchise law) * Your buyer must provide proof of financing * The buyer's owners sign a guaranty * You return confidential information and copyrighted materials * The buyer must update the Restaurant's Information System to then-current Wingstop requirements within 6 months after the transfer's effective date * The buyer must spend the Transfer Marketing Expenditure (discussed in Item 6) within 3 months after the transfer's effective date Guarantors (your general partners or holders of 5% or more of your voting equity interests) also are bound by these provisions. They become bound by signing the Guaranty and Acknowledgment attached to the Franchise Agreement.

Provision	Section in franchise or other agreement	Summary
n. Franchisor's right of first refusal to acquire franchisee's business	13(g) and 13(h)(3) of Franchise Agreement	We have at least 60 days to match offers for franchise, Restaurant, any ownership interest in you, and controlling ownership interest in a business entity with a controlling ownership interest in you and additional 45 days to close the transaction; also applies if you die or become disabled under certain circumstances. Guarantors also are bound by these provisions.
o. Franchisor's option to purchase franchisee's business	17(j) of Franchise Agreement	We may buy Restaurant's assets and take over premises after franchise expires or is terminated.
p. Death or disability of franchisee	13(h) of Franchise Agreement	Management personnel evaluated for 120 days. If approved, new owners must sign a new guarantee. If not approved, new owners must present a qualified buyer within 120 days. Guarantors also are bound by these provisions.
q. Non-competition covenants during the term of the franchise	19 of Franchise Agreement	You must have no involvement in a competing business anywhere. Competing business means quick-service food business serving chicken pieces, chicken strips, or chicken wings as a primary menu item. "Primary" means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings. Guarantors also are bound by these provisions.

Provision	Section in franchise or other agreement	Summary
r. Non-competition covenants after the franchise is terminated or expires	19 of Franchise Agreement	For two years after the franchise ends, you must have no involvement in a competing business in your DMA or in any other DMA where a Restaurant exists or is under development. Guarantors also are bound by these provisions.
s. Modification of the agreement	26(b) of Franchise Agreement	No modifications without a written agreement, but Operations Manual and standards, specifications, and operating procedures may change.
t. Integration/merger clause	27(a) of Franchise Agreement	Only the terms of the Franchise Agreement are binding (subject to state law). Any representations or promises outside of the disclosure document and Franchise Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	24 of Franchise Agreement	We and you must arbitrate most disputes at location near our principal business address at the time the arbitration demand is filed (it currently is in Dallas, Texas); we need not arbitrate disputes involving our intellectual property. Guarantors also are bound by these provisions.
v. Choice of forum	24 of Franchise Agreement	Subject to arbitration obligation, litigation generally must be in courts located closest to where we have our principal business address at the time the action is commenced (it currently is in Dallas, Texas). This requirement may not be enforceable in some states and therefore is subject to applicable state franchise law. Guarantors also are bound by these provisions.

Provision	Section in franchise or other agreement	Summary
w. Choice of law	24 of Franchise Agreement	Texas law applies, except for U.S. Arbitration Act and other federal law. This requirement may not be enforceable in some states and therefore is subject to applicable state franchise law. Guarantors also are bound by these provisions.

This table lists certain important provisions of the development agreement. You should read these provisions in the agreements attached to this disclosure document.

DEVELOPMENT AGREEMENT

Provision	Section in development or other agreement	Summary
a. Length of Development Agreement term	2 of Development Agreement	Term is based on time required to open the number of Restaurants you agree to develop under the development schedule.
b. (i) Extension of Option Expiration Date (ii) Extension of Lease Execution Date and Scheduled Opening Date (iii) Extension or renewal of the development term	4 of Development Agreement 7 of Development Agreement 10 of Development Agreement	One 45-day extension if we confirm you used due diligence. One 45-day extension if lease not signed or for reasons of force majeure (unavoidable delay). Applies if you agree to develop more than one Restaurant.
c. Requirements for developer to renew or extend	10(b) and (c) of Development Agreement	You must be in full compliance with Development Agreement and Franchise Agreements, meet financial criteria, and sign a new development agreement and release (if state franchise law allows). Terms of our new development agreement that you sign may differ materially from any and all of those contained in

Provision	Section in development or other agreement	Summary
		Development Agreement attached to this disclosure document.
d. Termination by developer	Not Applicable	Development Agreement does not contain this provision.
e. Termination by franchisor without cause	Not Applicable	Development Agreement does not contain this provision.
f. Termination by franchisor with cause	11 of Development Agreement	We can terminate your protected development rights if you default.
g. "Cause" defined – curable defaults	Not Applicable	Development Agreement does not contain this provision.
h. "Cause" defined – non-curable defaults	11 of Development Agreement	* you fail to send us a site for review by the required deadline * you fail to sign approved lease in time or sign an unapproved lease * you fail to open any Restaurant by Scheduled Opening Date * you fail to meet development schedule * you fail to timely cure an Event of Default under a Franchise Agreement * you attempt to make an unapproved assignment of development or franchise rights * you negotiate or sign a lease/option to lease outside your development area * you do not use a licensed real estate broker or, if applicable, a Wingstop-preferred broker * you offer, issue, or transfer any securities of Developer or one of its owners, become insolvent, or become involved in bankruptcy * you disclose or use without our approval Confidential Information or marks * you make any material misstatements or omissions * you become a threat or danger to public health or safety * you (or Controlling Principal) are convicted of or plead guilty or no contest to a felony

Provision	Section in development or other agreement	Summary
		* you (or Controlling Principal) engage in any dishonest, unethical, immoral, or similar conduct having material adverse effect on Marks
i. Developer's obligations on termination/non-renewal	Not Applicable	Development Agreement does not contain this provision.
j. Assignment of contract by franchisor	12(f) of Development Agreement	No restriction on our right to assign; we may assign without your approval.
k. "Transfer" by developer – defined	12 of Development Agreement	Includes transfer of Development Agreement, development rights, and controlling ownership interest in you or a business entity with a controlling ownership interest in you.
l. Franchisor approval of transfer by developer	12 of Development Agreement	No transfer of Development Agreement rights or controlling ownership interest in you or in business entity with controlling ownership interest in you, except in limited circumstances with our prior written consent.
m. Conditions for franchisor approval of transfer	12 of Development Agreement	Your development rights, or ownership interests in you, may be devised or inherited if heirs satisfy then-current Wingstop standards for developers and receive our prior written approval. No other transfers of development rights or controlling ownership interest allowed.
n. Franchisor's right of first refusal to acquire developer's business	Not Applicable	Development Agreement does not contain this provision.
o. Franchisor's option to purchase developer's business	Not Applicable	Development Agreement does not contain this provision.
p. Death or disability of developer	12(c) of Development Agreement	See (m) above.

Provision	Section in development or other agreement	Summary
q. Non-competition covenants during the term of the Development Agreement	14(a) of Development Agreement	You may not have ownership interest in or perform services for any quick-service food business anywhere that serves chicken pieces, chicken strips, or chicken wings as a primary menu item. "Primary" means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings.
r. Non-competition covenants after the Development Agreement is terminated or expires	14(b) of Development Agreement	Restrictions in (q) apply for 2 years in Development Area and each designated market area in which a Restaurant is then operating.
s. Modification of the agreement	16(b) of Development Agreement	No modifications without a written agreement.
t. Integration/merger clause	17(a) and (b) of Development Agreement	Only the terms of the Development Agreement are binding (subject to state law). Any representations or promises outside of the disclosure document and Development Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	15(b) of Development Agreement	We and you must arbitrate most disputes at location near our principal business address at the time the arbitration demand is filed (it currently is in Dallas, Texas); we need not arbitrate disputes involving our intellectual property.
v. Choice of forum	15(c) of Development Agreement	Subject to arbitration obligation, litigation generally must be in courts located closest to where we have our principal business address at the time the action is commenced (it currently is in Dallas, Texas). This requirement may not be enforceable in some states and therefore is subject to applicable state franchise law.

Provision	Section in development or other agreement	Summary
w. Choice of law	15(a) of Development Agreement	Texas law applies, except for U.S. Arbitration Act and other federal law. This requirement may not be enforceable in some states and therefore is subject to applicable state franchise law.

ITEM 18 **PUBLIC FIGURES**

We do not use any public figure to promote our franchise.

ITEM 19 **FINANCIAL PERFORMANCE REPRESENTATIONS**

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

This financial performance representation contains actual, historical average, median, and high/low annual net sales information during a 52-week fiscal period—from December 29, 2024, through December 27, 2025 (the “2025 Measured Period”)—for: (1) all Wingstop Restaurants (both franchised and owned by WRI); (2) separately for all franchised Wingstop Restaurants; and (3) separately for all affiliate-owned Wingstop Restaurants; that were open for business in the United States during the 2025 Measured Period.

The net sales information presented below for franchised Restaurants during the 2025 Measured Period was obtained from weekly royalty reports submitted by franchisees to WRI and information polled by WRI from point-of-sale systems in the Restaurants. Neither we nor WRI has independently audited that information. Net sales information for affiliate-owned Wingstop Restaurants was obtained from WRI’s internal records.

The actual average annual net sales (defined below) for the 2025 Measured Period for all Wingstop Restaurants in the system in the United States that were open for operation during the entire 2025 Measured

Period, including both franchised and WRI's Restaurants, were \$2,020,001.¹ Net sales are defined as gross receipts net of (that is, after deducting amounts for) sales tax, coupons/promotions, and voids. The average for the 2025 Measured Period includes all Restaurants that were open during the entire 2025 Measured Period, even if their ownership changed during that time period.

The total number of Restaurants included in the average for the 2025 Measured Period was 2,171 (55 owned by WRI and 2,116 franchised). The number of franchised Restaurants open for operation during the entire 2025 Measured Period whose actual net sales during the 2025 Measured Period exceeded the \$2,020,001 average totaled 901 (43%). The number of WRI's 55 Restaurants open for operation during the entire 2025 Measured Period whose actual 2025 net sales during the 2025 Measured Period exceeded the \$2,020,001 average totaled 34 (62%).

Excluded are the results of (1) 384 franchised Restaurants and 3 WRI Restaurants that opened during the 2025 Measured Period and therefore were not open for operation during the entire 2025 Measured Period, (2) 10 franchised Restaurants (but 0 WRI Restaurants) that were temporarily closed for remodeling and repairs for multiple days in a row (60 days on average) during the 2025 Measured Period, and (3) 4 franchised Restaurants and 1 WRI Restaurant that permanently closed during the 2025 Measured Period.

The actual median annual net sales during the 2025 Measured Period for all Wingstop Restaurants in the system in the United States that were open for operation during the entire 2025 Measured Period, including both franchised and WRI's Restaurants, were \$1,904,215.² The Restaurant with the highest annual net sales during the 2025 Measured Period had net sales of \$5,042,476. The Restaurant with the lowest annual net sales during the 2025 Measured Period had net sales of \$584,584.

The franchised Restaurants that were open for operation during the entire 2025 Measured Period and whose average net sales during the 2025 Measured Period are reported above are substantially similar to the Restaurant franchises we currently offer. The actual average annual net sales during the 2025 Measured Period for the 2,116 franchised Wingstop Restaurants open for operation during the entire 2025 Measured Period were \$2,007,626. The number of franchised Restaurants open for operation during the entire 2025 Measured Period whose actual net sales during the 2025 Measured Period exceeded this \$2,007,626 franchised Restaurant average totaled 914 (43%). The actual median annual net sales during the 2025 Measured Period for the 2,116 franchised Wingstop Restaurants open for operation during the entire 2025 Measured Period were \$1,890,866. The franchised Restaurant with the highest annual net sales during the 2025 Measured Period had net sales of \$5,042,476. The franchised Restaurant with the lowest annual net sales during the 2025 Measured Period had net sales of \$584,584.

The actual average annual net sales during the 2025 Measured Period for WRI's 55 Wingstop Restaurants open for operation during the entire 2025 Measured Period were \$2,496,111. The number of WRI's Restaurants open for operation during the entire 2025 Measured Period whose actual net sales during the 2025 Measured Period exceeded this \$2,496,111 WRI-owned Restaurant average totaled 26 (47%). The actual median annual net sales during the 2025 Measured Period for WRI's 55 Wingstop Restaurants open

¹ Average annual net sales are calculated by dividing total sales during the 2025 Measured Period for all Restaurants in the system that were open for operation during the 2025 Measured Period. Accordingly, average annual net sales are calculated for 2025 by dividing total sales during the entire 2025 Measured Period by the number of Restaurants that were open for operation during the entire 2025 Measured Period.

² Median annual net sales represent the middle annual net sales figure during the 2025 Measured Period for all Restaurants in the system that were open for operation during the entire 2025 Measured Period, with an equal number of Restaurants with net sales above and below that figure.

for operation during the entire 2025 Measured Period were \$2,411,495. The WRI-owned Restaurant with the highest annual net sales during the 2025 Measured Period had net sales of \$4,038,428. The WRI-owned Restaurant with the lowest annual net sales during the 2025 Measured Period had net sales of \$1,126,897.

The actual average annual net sales numbers reported above for the 2025 Measured Period do not reflect the costs of sales, operating expenses, or other costs or expenses that must be deducted from the net sales figures to obtain your net income or profit. You should conduct an independent investigation of the costs and expenses you will incur in operating your Wingstop Restaurant. Franchisees or former franchisees, listed in this disclosure document, may be one source of this information.

Some Wingstop Restaurants have sold this amount. Your individual results may differ. There is no assurance that you'll sell as much.

Chicken wings and other chicken products are the principal food items sold by Wingstop Restaurants. The availability of these products from independent suppliers throughout the United States and their wholesale cost are determined by market factors (including the supply needs of competitive businesses) over which we have little control. These supply chain issues will impact your operating costs and results during the franchise term.

Written substantiation of all financial performance information presented in this financial performance representation will be made available to you upon reasonable request. This financial performance representation was prepared without an audit.

Other than the preceding financial performance representation, we do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Alex Kaleida, 2801 North Central Expressway, Suite 1600, Dallas, Texas 75204, (972) 686-6500, the Federal Trade Commission, and the appropriate state regulatory agencies.

[Item 20 begins on next page]

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

The numbers in the tables are as of December 30, 2023, December 28, 2024, and December 27, 2025. The “Company-Owned” outlets referenced in the tables below actually are owned by WRI, our affiliate. WRI was the franchisor of Wingstop Restaurants before the closing of the Securitization Transaction in November 2018.

Table No. 1

Systemwide Outlet Summary For Years 2023 to 2025

Column 1 Outlet Type	Column 2 Year	Column 3 Outlets at the Start of the Year	Column 4 Outlets at the End of the Year	Column 5 Net Change
Franchised	2023	1678	1877	+199
	2024	1877	2154	+277
	2025	2154	2529	+375
Company-Owned	2023	43	49	+6
	2024	49	50	+1
	2025	50	57	+7
Total Outlets	2023	1721	1926	+205
	2024	1926	2204	+278
	2025	2204	2586	+382

Table No. 2

Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For years 2023 to 2025

Column 1 State	Column 2 Year	Column 3 Number of Transfers
Alabama	2023	2
	2024	0
	2025	0

Column 1	Column 2	Column 3
State	Year	Number of Transfers
Arkansas	2023	0
	2024	4
	2025	2
California	2023	5
	2024	18
	2025	0
Colorado	2023	0
	2024	12
	2025	0
Connecticut	2023	0
	2024	2
	2025	0
Florida	2023	9
	2024	3
	2025	0
Georgia	2023	6
	2024	3
	2025	0
Hawaii	2023	0
	2024	2
	2025	0
Idaho	2023	1
	2024	4
	2025	0
Illinois	2023	0
	2024	2
	2025	4

Column 1	Column 2	Column 3
State	Year	Number of Transfers
Indiana	2023	3
	2024	1
	2025	0
Iowa	2023	0
	2024	6
	2025	0
Louisiana	2023	9
	2024	2
	2025	6
Maryland	2023	1
	2024	7
	2025	3
Massachusetts	2023	4
	2024	0
	2025	0
Michigan	2023	2
	2024	2
	2025	0
Mississippi	2023	1
	2024	0
	2025	0
Missouri	2023	1
	2024	0
	2025	0
Nebraska	2023	0
	2024	4
	2025	0

Column 1	Column 2	Column 3
State	Year	Number of Transfers
Nevada	2023	0
	2024	2
	2025	0
New Jersey	2023	0
	2024	0
	2025	3
New Mexico	2023	2
	2024	1
	2025	0
New York	2023	9
	2024	4
	2025	10
North Carolina	2023	1
	2024	4
	2025	15
Ohio	2023	20
	2024	2
	2025	0
Oklahoma	2023	0
	2024	1
	2025	5
Oregon	2023	4
	2024	0
	2025	0
South Carolina	2023	8
	2024	0
	2025	0

Column 1	Column 2	Column 3
State	Year	Number of Transfers
South Dakota	2023	0
	2024	0
	2025	1
Tennessee	2023	2
	2024	0
	2025	0
Texas	2023	41
	2024	3
	2025	3
Washington	2023	0
	2024	1
	2025	0
West Virginia	2023	1
	2024	0
	2025	0
Total	2023	132
	2024	90
	2025	52

[Table No. 3 begins on next page]

Table No. 3

**Status of Franchised Outlets
For years 2023 to 2025**

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of Year	Col. 4 Outlets Opened	Col. 5 Termi- nations	Col. 6 Non- Renewals	Col. 7 Reacquired by Franchisor	Col. 8 Ceased Opera- tions - Other Reasons	Col. 9 Outlets at End of the Year
Alabama	2023	13	3	0	0	0	0	16
	2024	16	6	0	0	0	0	22
	2025	22	10	0	0	0	0	32
Alaska	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3
Arizona	2023	45	4	0	0	0	0	49
	2024	49	6	0	0	0	0	55
	2025	55	4	0	0	0	1	58
Arkansas	2023	11	0	0	0	0	0	11
	2024	11	3	0	0	0	0	14
	2025	14	5	0	0	0	0	19
California	2023	351	25	0	0	0	0	376
	2024	376	37	0	0	0	0	413
	2025	413	44	0	0	0	0	457
Colorado	2023	44	3	0	0	0	0	47
	2024	47	3	0	0	0	0	50
	2025	50	4	0	0	0	0	54
Connecticut	2023	5	3	0	0	0	0	8
	2024	8	5	0	0	0	0	13
	2025	13	2	0	0	0	0	15
Delaware	2023	4	0	0	0	0	0	4
	2024	4	1	0	0	0	0	5
	2025	5	2	0	0	0	0	7

Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9
State	Year	Outlets at Start of Year	Outlets Opened	Termi- nations	Non- Renewals	Reacquired by Franchisor	Ceased Operations - Other Reasons	Outlets at End of the Year
District of Columbia	2023	0	0	0	0	0	0	0
	2024	0	1	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Florida	2023	110	17	0	0	0	1	126
	2024	126	17	0	0	0	0	143
	2025	143	28	0	0	0	0	171
Georgia	2023	50	6	0	0	0	0	56
	2024	56	15	0	0	0	0	71
	2025	71	22	0	0	0	0	93
Hawaii	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Idaho	2023	6	1	0	0	0	0	7
	2024	7	1	0	0	0	0	8
	2025	8	0	0	0	0	0	8
Illinois	2023	109	10	0	0	0	0	119
	2024	119	9	0	0	0	0	128
	2025	128	8	0	0	0	0	136
Indiana	2023	24	10	0	0	0	0	34
	2024	34	5	0	0	0	0	39
	2025	39	8	0	0	0	0	47
Iowa	2023	7	0	0	0	0	0	7
	2024	7	1	0	0	0	0	8
	2025	8	0	0	0	0	0	8
Kansas	2023	10	3	0	0	0	0	13
	2024	13	2	0	0	0	0	15
	2025	15	0	0	0	0	0	15

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of Year	Col. 4 Outlets Opened	Col. 5 Termi- nations	Col. 6 Non- Renewals	Col. 7 Reacquired by Franchisor	Col. 8 Ceased Operations - Other Reasons	Col. 9 Outlets at End of the Year
Kentucky	2023	6	2	0	0	0	0	8
	2024	8	4	0	0	0	0	12
	2025	12	13	0	0	0	0	25
Louisiana	2023	28	5	0	0	0	0	33
	2024	33	2	0	0	0	0	35
	2025	35	11	0	0	0	0	46
Maryland	2023	28	1	0	0	0	0	29
	2024	29	1	0	0	0	0	30
	2025	30	5	0	0	0	0	35
Massachusetts	2023	6	2	0	0	0	0	8
	2024	8	0	0	0	0	0	8
	2025	8	2	0	0	0	0	10
Michigan	2023	26	12	0	0	0	0	38
	2024	38	6	0	0	0	0	44
	2025	44	10	0	0	0	0	54
Minnesota	2023	2	0	0	0	0	0	2
	2024	2	12	0	0	0	0	14
	2025	14	10	0	0	0	0	24
Mississippi	2023	13	1	0	0	0	0	14
	2024	14	0	0	0	0	0	14
	2025	14	1	0	0	0	0	15
Missouri	2023	29	0	0	0	0	0	29
	2024	29	8	0	0	0	0	37
	2025	37	8	0	0	0	1	44
Montana	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	1	0	0	0	0	1

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of Year	Col. 4 Outlets Opened	Col. 5 Termi- nations	Col. 6 Non- Renewals	Col. 7 Reacquired by Franchisor	Col. 8 Ceased Operations - Other Reasons	Col. 9 Outlets at End of the Year
Nebraska	2023	9	1	0	0	0	0	10
	2024	10	2	0	0	0	0	12
	2025	12	2	0	0	0	0	14
Nevada	2023	20	5	0	0	0	0	25
	2024	25	4	0	0	0	0	29
	2025	29	4	0	0	0	0	33
New Hampshire	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	1	0	0	0	0	3
New Jersey	2023	29	5	0	0	0	0	34
	2024	34	10	0	0	0	0	44
	2025	44	13	0	0	0	0	57
New Mexico	2023	18	1	0	0	0	0	19
	2024	19	2	0	0	0	0	21
	2025	21	3	0	0	0	0	24
New York	2023	36	8	0	0	0	0	44
	2024	44	22	0	0	0	0	66
	2025	66	18	0	0	0	0	84
North Carolina	2023	32	6	0	0	0	0	38
	2024	38	15	0	0	0	0	53
	2025	53	17	0	0	0	0	70
Ohio	2023	43	6	0	0	0	0	49
	2024	49	12	0	0	0	0	61
	2025	61	28	0	0	0	0	89
Oklahoma	2023	20	2	0	0	0	0	22
	2024	22	4	0	0	0	0	26
	2025	26	7	0	0	0	0	33

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of Year	Col. 4 Outlets Opened	Col. 5 Termi- nations	Col. 6 Non- Renewals	Col. 7 Reacquired by Franchisor	Col. 8 Ceased Operations - Other Reasons	Col. 9 Outlets at End of the Year
Oregon	2023	13	3	0	0	0	0	16
	2024	16	5	0	0	0	0	21
	2025	21	4	0	0	0	0	25
Pennsylvania	2023	23	10	0	0	0	0	33
	2024	33	7	0	0	0	0	40
	2025	40	15	0	0	0	0	55
Rhode Island	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	2	0	0	0	0	2
South Carolina	2023	10	5	0	0	0	0	15
	2024	15	6	0	0	0	0	21
	2025	21	7	0	0	0	0	28
South Dakota	2023	1	0	0	0	0	0	1
	2024	1	1	0	0	0	0	2
	2025	2	1	0	0	0	0	3
Tennessee	2023	23	7	0	0	0	0	30
	2024	30	10	0	0	0	0	40
	2025	40	13	0	0	0	0	53
Texas	2023	393	15	0	0	3	0	405
	2024	405	15	0	0	4	0	416
	2025	416	18	0	0	5	1	428
Utah	2023	13	6	0	0	0	0	19
	2024	19	4	0	0	0	0	23
	2025	23	9	0	0	0	0	32
Virginia	2023	23	7	0	0	0	0	30
	2024	30	11	0	0	0	0	41
	2025	41	10	0	0	0	1	50

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of Year	Col. 4 Outlets Opened	Col. 5 Termi- nations	Col. 6 Non- Renewals	Col. 7 Reacquired by Franchisor	Col. 8 Ceased Operations - Other Reasons	Col. 9 Outlets at End of the Year
Washington	2023	20	5	0	0	0	0	25
	2024	25	5	0	0	0	0	30
	2025	30	9	0	0	0	0	39
West Virginia	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Wisconsin	2023	17	2	0	0	0	0	19
	2024	19	1	0	0	0	0	20
	2025	20	5	0	0	0	0	25
Wyoming	2023	0	1	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Totals	2023	1678	203	0	0	3	1	1877
	2024	1877	281	0	0	4	0	2154
	2025	2154	384	0	0	5	4	2529

Table No. 4

**Status of Company-Owned Outlets
For years 2023 to 2025**

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of the Year	Col. 4 Outlets Opened	Col. 5 Outlets Reacquired From Franchisee	Col. 6 Outlets Closed	Col. 7 Outlets Sold to Franchisee	Col. 8 Outlets at End of the Year
Nevada	2023	5	0	0	0	0	5
	2024	5	1	0	0	0	6
	2025	6	1	0	0	0	7

Col. 1 State	Col. 2 Year	Col. 3 Outlets at Start of the Year	Col. 4 Outlets Opened	Col. 5 Outlets Reacquired From Franchisee	Col.6 Outlets Closed	Col. 7 Outlets Sold to Franchisee	Col. 8 Outlets at End of the Year
New York	2023	7	0	0	0	0	7
	2024	7	0	0	0	7	0
	2025	0	0	0	0	0	0
Texas	2023	31	4	3	0	1	37
	2024	37	3	4	0	0	44
	2025	44	2	5	1	0	50
Totals	2023	43	4	3	0	1	49
	2024	49	4	4	0	7	50
	2025	50	3	5	1	0	57

Table No. 5

Projected Openings As Of December 27, 2025

State	Franchise Agreements Signed But Restaurants Not Open	Projected New Franchised Restaurants In The Next Fiscal Year	Projected New Company- Owned Restaurants In The Next Fiscal Year
Alabama	1	5	0
Arizona	0	5	0
Arkansas	0	4	0
California	10	39	0
Colorado	2	6	0
Connecticut	0	2	0
Delaware	1	4	0
District of Columbia	0	6	0
Florida	16	42	0
Georgia	0	16	0
Hawaii	0	4	0
Idaho	3	4	0
Illinois	0	3	0
Indiana	2	16	0
Iowa	1	1	0
Kansas	0	4	0
Kentucky	0	8	0
Louisiana	0	6	0
Maryland	0	11	0

State	Franchise Agreements Signed But Restaurants Not Open	Projected New Franchised Restaurants In The Next Fiscal Year	Projected New Company-Owned Restaurants In The Next Fiscal Year
Massachusetts	1	9	0
Michigan	0	2	0
Minnesota	1	11	0
Mississippi	0	3	0
Missouri	0	1	0
Montana	0	3	0
Nebraska	0	1	0
Nevada	1	2	0
New Jersey	0	7	0
New York	5	20	0
North Carolina	2	16	0
North Dakota	0	1	0
Ohio	2	8	0
Oklahoma	2	5	0
Oregon	0	7	0
Pennsylvania	2	16	0
Rhode Island	0	3	0
South Carolina	0	10	0
Tennessee	0	12	0
Texas	0	22	2
Utah	1	4	0
Virginia	1	12	0
West Virginia	0	4	0
Washington	2	6	0
Wisconsin	0	7	0
Total	56	378	2

A list of the names, addresses, and telephone numbers of Wingstop franchisees and their Restaurants as of December 27, 2025, is attached as Exhibit F. Also attached at the end of Exhibit F are the names, city and state, and current business telephone numbers (or, if unknown, the last known home telephone or other contact numbers) of the franchisees who, during the last fiscal year, had their franchises terminated, canceled, or not renewed or otherwise voluntarily or involuntarily ceased to do business under a Franchise Agreement, or who had not communicated with WRI within the 10 weeks before this disclosure document's issuance date. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Franchisees did not sign confidentiality clauses during the last 3 fiscal years restricting their ability to speak openly about their experience with the Wingstop franchise system. For information about the Wingstop Franchise Advisory Council originally created by WRI, please contact the main franchisee representative, Asif Rajabali, at 5005 Newport Drive, Suite 501, Rolling Meadows, Illinois 60008, (847) 571-1163, asif.rajabali@arnetworkinc.com. There are no other trademark-specific franchisee organizations associated with the Wingstop franchise system.

ITEM 21
FINANCIAL STATEMENTS

Exhibit A contains our audited financial statements for our fiscal years ended December 27, 2025, December 28, 2024, and December 30, 2023.

On November 6, 2018, and again on October 30, 2020, March 9, 2022, and December 3, 2024, Wingstop Funding LLC, our direct parent company, issued fixed rate notes as part of the Securitization Transaction. Various assets have been pledged to secure this indebtedness, including all franchise agreements and other agreements existing as of the closing of the Securitization Transaction. Certain subsidiaries and affiliates of Wingstop Funding LLC have guaranteed the indebtedness, including us. See Item 1 above, as well as the Footnotes to the financial statements in Exhibit A, for more information about the Securitization Transaction.

At the closing of the Securitization Transaction in 2018, WRI, the original franchisor of the Wingstop system and our indirect parent company and predecessor, entered into a management agreement with us, whereby WRI has agreed to provide required support and services to Wingstop franchisees under their franchise agreements. Exhibit A also contains WRI's audited financial statements for the fiscal years ended December 27, 2025, December 28, 2024, and December 30, 2023. These financial statements are being provided for disclosure purposes only. WRI is not a party to any agreement we sign with franchisees and does not guarantee our obligations under any agreement with a franchisee.

ITEM 22
CONTRACTS

Attached to this disclosure document are our current form of General Release (used in the transfer and renewal contexts) (appearing immediately before Exhibit A), Development Agreement (Exhibit B), Franchise Agreement (Exhibit C), Renewal Riders to Franchise Agreement (Exhibit G), State Riders to Development Agreement and Franchise Agreement (Exhibit H), and Franchisee Representations (Exhibit I).

ITEM 23
RECEIPTS

The execution copies of this Receipt are attached as the last two pages of this Franchise Disclosure Document following the exhibits.

Wingstop Franchising LLC

GENERAL RELEASE

Wingstop Franchising LLC (“we,” “us,” or “our”) and the undersigned franchisee, _____ (“you” or “your”), currently are parties to a certain Franchise Agreement (the “Franchise Agreement”) dated _____. You have asked us to take the following action or to agree to the following request: [insert as appropriate for renewal or transfer situation]_____

_____. We have the right under the Franchise Agreement to obtain a general release from you (and, if applicable, your owners) as a condition of taking this action or agreeing to this request. Therefore, we are willing to take the action or agree to the request specified above if you (and, if applicable, your owners) give us the release and covenant not to sue provided below in this document. You (and, if applicable, your owners) are willing to give us the release and covenant not to sue provided below as partial consideration for our willingness to take the action or agree to the request described above.

Consistent with the previous introduction, you, on your own behalf and on behalf of your successors, heirs, executors, administrators, personal representatives, agents, assigns, partners, shareholders, members, directors, officers, principals, employees, and affiliated entities (collectively, the “Releasing Parties”), hereby forever release and discharge us and our affiliates, and our and their current and former officers, directors, shareholders, principals, agents, representatives, employees, successors, and assigns (collectively, the “Wingstop Parties”), from any and all claims, damages, demands, debts, causes of action, suits, duties, liabilities, costs, and expenses of any nature and kind, whether presently known or unknown, vested or contingent, suspected or unsuspected (all such matters, collectively, “Claims”) that you and any other Releasing Party now have, ever had, or, but for this document, hereafter would or could have against any Wingstop Party (1) arising out of or related in any way to the Releasing Parties’ rights or the Wingstop Parties’ obligations under the Franchise Agreement before the dates of the signatures below or (2) otherwise arising out of or related in any way to your and the other Releasing Parties’ relationship, from the beginning of time to the dates of the signatures below, with any Wingstop Party. You, on your own behalf and on behalf of the other Releasing Parties, further covenant not to sue any of the Wingstop Parties on any of the Claims released by this paragraph and represent that you have not assigned any of the Claims released by this paragraph to any individual or entity who is not bound by this paragraph.

We also are entitled to a release and covenant not to sue from your owners. By his, her, or their separate signatures below, your owners likewise grant to us the release and covenant not to sue provided above.

[The following language should be used with California franchisees]

Each party granting a release acknowledges a familiarity with Section 1542 of the Civil Code of the State of California, which provides as follows:

“A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release and that, if

known by him or her, would have materially affected his or her settlement with the debtor or released party.”

Each party granting a release and its authorized signatories hereto recognize that he, she, or it may have some claim, demand, or cause of action against the released parties of which he, she, or it is unaware and unsuspecting, and which he, she, or it is giving up by signing this Addendum. Each party granting a release and its authorized signatories hereby waive and relinquish every right or benefit which he, she, or it has under Section 1542 of the Civil Code of the State of California, and any similar statute under any other state or federal law, to the fullest extent that such right or benefit may lawfully be waived.

WINGSTOP FRANCHISING LLC

By: _____

Title: _____

Date: _____

[Name of Franchisee]

By: _____

Title: _____

Date: _____

[Name of Owner]

[Signature]

Date: _____

EXHIBIT A
FINANCIAL STATEMENTS

Exhibit A-1

WINGSTOP FRANCHISING LLC

Financial Statements and Footnotes

For the years ended December 27, 2025, December 28, 2024, and December 30, 2023

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Financial Statements

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Statements of Cash Flows for the fiscal years ended December 27, 2025, December 28, 2024, and December 30, 2023	<u>6</u>
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KPMG LLP
Suite 1400
2323 Ross Avenue
Dallas, TX 75201-2721

Independent Auditors' Report

The Board of Directors
Wingstop Franchising LLC:

Opinion

We have audited the financial statements of Wingstop Franchising LLC (the Company), which comprise the balance sheets as of December 27, 2025 and December 28, 2024, and the related statements of operations, member's equity, and cash flows for the fiscal years in the three-year period ended December 27, 2025, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 27, 2025 and December 28, 2024, and the results of its operations and its cash flows for the fiscal years in the three-year period ended December 27, 2025 in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Dallas, Texas
March 24, 2026

WINGSTOP FRANCHISING LLC
Balance Sheets
(amounts in thousands)

	December 27, 2025	December 28, 2024
ASSETS		
Current assets		
Restricted cash	\$ 10,405	\$ 11,807
Accounts receivable, net	17,686	16,267
Total current assets	28,091	28,074
Trademarks	32,700	32,700
Customer relationships, net	5,192	6,476
Other non-current assets	—	2
Total assets	\$ 65,983	\$ 67,252
LIABILITIES AND MEMBER'S EQUITY		
Current liabilities		
Payable to affiliates	\$ 588	\$ 646
Deferred revenues and other current liabilities	9,333	7,397
Total current liabilities	9,921	8,043
Deferred revenues, net of current	47,721	38,877
Total liabilities	57,642	46,920
Commitments and contingencies		
Member's contribution	27,410	27,410
Accumulated deficit	(19,069)	(7,078)
Total member's equity	8,341	20,332
Total liabilities and member's equity	\$ 65,983	\$ 67,252

See accompanying notes to financial statements.

WINGSTOP FRANCHISING LLC
Statements of Operations
(amounts in thousands)

	Fiscal Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Revenue:			
Royalty revenue	\$ 300,307	\$ 266,903	\$ 192,259
Franchise fees	6,280	5,960	5,029
Other revenues	24,462	24,651	17,260
Total revenue	331,049	297,514	214,548
Costs and expenses:			
Selling, general and administrative expense	142	(125)	8
Amortization	1,284	1,264	1,275
Total costs and expenses	1,426	1,139	1,283
Income before taxes	329,623	296,375	213,265
Income tax expense	4,510	3,315	2,073
Net income	\$ 325,113	\$ 293,060	\$ 211,192

See accompanying notes to financial statements.

WINGSTOP FRANCHISING LLC
Statements of Member's Equity
(amounts in thousands)

	Member's Contribution	Accumulated Deficit	Total Member's Equity
Balance at December 31, 2022	\$ 27,410	\$ (5,607)	\$ 21,803
Net income	—	211,192	211,192
Distributions to affiliates	—	(211,779)	(211,779)
Balance at December 30, 2023	\$ 27,410	\$ (6,194)	\$ 21,216
Net income	—	293,060	293,060
Distributions to affiliates	—	(293,944)	(293,944)
Balance at December 28, 2024	\$ 27,410	\$ (7,078)	\$ 20,332
Net income	—	325,113	325,113
Distributions to affiliates	—	(337,104)	(337,104)
Balance at December 27, 2025	\$ 27,410	\$ (19,069)	\$ 8,341

See accompanying notes to financial statements.

WINGSTOP FRANCHISING LLC
Statements of Cash Flows
(amounts in thousands)

	Fiscal Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Operating activities			
Net income	\$ 325,113	\$ 293,060	\$ 211,192
Adjustments to reconcile net income to cash provided by operating activities:			
Amortization	1,284	1,264	1,275
Changes in operating assets and liabilities:			
Accounts receivable	(1,419)	(4,744)	(3,793)
Other non-current assets	2	93	278
Accounts payable and current liabilities	842	1,280	248
Deferred revenue	9,938	10,003	3,674
Cash provided by operating activities	335,760	300,956	212,874
Investing activities			
Cash provided by (used in) investing activities	—	—	—
Financing activities			
Distributions to affiliates	(337,162)	(293,789)	(211,649)
Cash used in financing activities	(337,162)	(293,789)	(211,649)
Net (decrease) increase in restricted cash	(1,402)	7,167	1,225
Restricted cash at beginning of period	11,807	4,640	3,415
Restricted cash at end of period	\$ 10,405	\$ 11,807	\$ 4,640

See accompanying notes to financial statements.

WINGSTOP FRANCHISING LLC
Notes to Financial Statements

(1) Basis of Presentation and Summary of Significant Accounting Policies

Overview

Wingstop Franchising LLC (the "Company") is a single-member, special purpose Delaware limited liability company. The Company is a direct, wholly owned subsidiary of Wingstop Funding LLC (the "Issuer"), which is a direct, wholly owned subsidiary of Wingstop Guarantor LLC, which is a direct, wholly owned subsidiary of Wingstop Restaurants Inc. ("WRI"), which is a direct, wholly owned subsidiary of Wingstop Holdings, Inc., which is a direct, wholly owned subsidiary of Wingstop Inc. (the "Parent"), all of which are affiliates of the Company. The Company offers franchises for the development and operation of restaurants under the Wingstop® trademark.

The Company was formed on October 3, 2018 in connection with a contemplated financing (the "Securitization Transaction") which was completed on November 14, 2018 (the "Closing Date"), primarily to serve as the franchisor of Wingstop's restaurants.

Summary of Significant Accounting Policies

(a) Fiscal Year End

The Company uses a 52/53-week fiscal year that ends on the last Saturday of the calendar year. Fiscal years 2025, 2024, and 2023 each consisted of 52 weeks.

(b) Income Taxes

The Company is a single-member limited liability company and is treated as a disregarded entity for Federal income tax purposes and by most state taxing jurisdictions. Consequently, the Company generally does not incur U.S. income taxes. Instead, its income flows to and is taxed at its taxable ultimate parent, Wingstop Inc. The Company is a taxable member of a consolidated Texas income tax return filed by Wingstop Restaurants Inc. and is allocated a portion of the consolidated tax expense based on its proportionate share of taxable receipts in Texas. The Company incurs foreign tax expense attributable to foreign withholding taxes which is recorded to Income tax expense in the Statements of Operations.

(c) Restricted cash

Restricted cash includes cash and cash equivalents held for future principal and interest payments as required by the Issuer's debt agreements (see Note 3), which are restricted as to withdrawal or use until distributed to affiliates.

(d) Accounts Receivable

Accounts receivable, net of allowance for doubtful accounts, consists primarily of accrued royalty fee receivables, collected weekly in arrears, and vendor rebates. Management determines the allowance for doubtful accounts based on historical losses and current economic conditions. On a continuing basis, management analyzes delinquent receivables, which are charged off against the existing allowance account when determined to be uncollectible.

(e) Accounts Payable to affiliates

Accounts payable to affiliates represent amounts due to affiliates of the Company.

(f) Intangible Assets

Intangible assets are amortized on the straight-line basis using the estimated useful lives of the related classes of intangible assets. The estimated useful life for customer relationships is 20 years. Trademarks are not amortized as they are considered to have an indefinite life.

Finite-life intangible assets are reviewed for impairment periodically and whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable on an annual basis (October 1st of each fiscal year) and whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable, the Company reviews the recoverability of the franchise agreement. No indications of impairment were identified during fiscal years 2025, 2024, or 2023.

WINGSTOP FRANCHISING LLC
Notes to Financial Statements

(g) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (“GAAP”) requires management to make estimates and assumptions, primarily related to long-lived asset valuation, indefinite and finite lived intangible asset valuation, income taxes, investments, leases, and contingencies. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the period. Although management bases its estimates on historical experience and assumptions that are believed to be reasonable under the circumstances, actual results could differ from those estimates.

(h) Franchise Agreements

The Company's franchise agreements cover a ten year period and provide for one ten year renewal. The Company can terminate a franchise agreement if the franchisee fails to comply with the provisions of the franchise agreement. As of December 27, 2025, the Company had granted 2,999 franchises for open stores located in 47 states and 18 international countries and U.S. territories. Initial franchise fees have been received for these franchise agreements and have been recorded as deferred revenues on the balance sheet. In addition, Wingstop Restaurants Inc. owned and operated 57 stores located in 2 states.

(i) Revenue Recognition

Royalty Revenue

Royalty income is based on a percentage of a restaurant's gross sales, as defined in the franchise agreement, and are included in revenues when earned.

Franchise Fees

Fees from the sale of franchises are recorded as deferred revenue. Performance obligations under franchise agreements consist of (a) a franchise license, (b) pre-opening services, such as training, and (c) ongoing services, such as development of training materials and menu items, and restaurant monitoring. These performance obligations are highly interrelated, so they are not considered to be individually distinct and therefore are accounted for as a single performance obligation, which is satisfied by providing a right to use our intellectual property over the term of each franchise agreement.

Initial and renewal franchise fees are payable by the franchisee prior to the restaurant opening or at the time of a renewal of an existing franchise agreement. Franchise agreement royalties represent sales-based royalties that are related entirely to the performance obligation under the franchise agreement and are recognized as franchise sales occur. Additionally, initial and renewal franchise fees are recognized as revenue on a straight-line basis over the term of the respective agreement.

The Company also enters into development agreements. Under these agreements, the franchisee commits to purchase several franchises within a particular geographic area. Fees collected in connection with the grant of a development agreement are also recorded as deferred revenue. The performance obligation under development agreements and international territory agreements generally consists of an obligation to grant exclusive development rights over a stated term. These development rights are not distinct from franchise agreements, so upfront fees paid by franchisees for development rights are deferred and apportioned to each franchise restaurant opened by the franchisee. The pro rata amount apportioned to each restaurant is accounted for as an initial franchise fee.

(j) Consideration from Vendors

The Company has entered into food and beverage supply agreements with certain major vendors. Pursuant to the terms of these arrangements, rebates are provided to the Company from the vendors based upon the dollar volume of purchases for franchised restaurants and included in Other revenues in the Statements of Operations. The consideration recognized was approximately \$24.5 million for fiscal year 2025, \$24.7 million for fiscal year 2024, and \$17.3 million for fiscal year 2023.

WINGSTOP FRANCHISING LLC
Notes to Financial Statements

(2) Accounts Receivable, net

Accounts receivables, net, consist of the following (in thousands):

	December 27, 2025	December 28, 2024
Vendor rebates receivable	\$ 6,886	\$ 7,244
Royalties receivable	10,611	8,641
Other receivables, net	189	382
Accounts receivable, net	<u>\$ 17,686</u>	<u>\$ 16,267</u>

(3) Securitization Transactions

The Issuer's outstanding debt consists of Series 2024-1 5.858% Fixed Rate Senior Secured Notes, Class A-2, Series 2022-1 3.734% Fixed Rate Senior Secured Notes, Class A-2, Series 2022-1 Variable Funding Senior Notes, Class A-1, and Series 2020-1 2.84% Fixed Rate Senior Secured Notes, Class A-2 (collectively, "The Notes"). The Notes were each issued in a securitization transaction pursuant to which certain of WRI's domestic and foreign revenue-generating assets, consisting principally of existing and future domestic and international franchise agreements and all related rights to receive fees and royalties, vendor rebate contracts, license agreements, intellectual property, and transaction accounts, were contributed or otherwise transferred to the Company. The Notes are secured by substantially all of the assets of and guaranteed by Wingstop Guarantor LLC and the Company.

The Company is required to distribute its excess cash flows to the Issuer pursuant to an operating agreement with the Issuer. The Issuer uses the funds distributed to it by the Company to, among other things, service its debt obligations. The Company distributed \$337.2 million, \$293.8 million, and \$211.6 million during fiscal years 2025, 2024, and 2023, respectively, pursuant to this operating agreement.

(4) Intangible Assets

Intangible assets consisted of the following (in thousands):

	December 27, 2025	December 28, 2024	Useful life
Intangible assets:			
Trademarks	\$ 32,700	\$ 32,700	
Indefinite-lived assets	32,700	32,700	
Customer relationships	26,300	26,300	20.0
Less: accumulated amortization	(21,108)	(19,824)	
Definite-lived assets	5,192	6,476	
Intangible Assets, net	<u>\$ 37,892</u>	<u>\$ 39,176</u>	

Amortization expense for definite-lived intangibles was \$1.3 million in fiscal years 2025, 2024, and 2023. Estimated amortization expense related to customer relationships for the five succeeding fiscal years and the aggregate thereafter is (in thousands):

Fiscal year 2026	\$ 1,315
Fiscal year 2027	1,315
Fiscal year 2028	1,315
Fiscal year 2029	1,211
Fiscal year 2030	36
Thereafter	—
Total	<u>\$ 5,192</u>

WINGSTOP FRANCHISING LLC
Notes to Financial Statements

(5) Income Taxes

Income tax expense consisted of the following (in thousands):

	December 27, 2025	December 28, 2024	December 30, 2023
Current expense:			
State	\$ 564	\$ 638	\$ 477
Foreign	3,946	2,677	1,596
	<u>\$ 4,510</u>	<u>\$ 3,315</u>	<u>\$ 2,073</u>

The income tax provision differs from the U.S. Federal rate of 21% due to the fact that the Company is not a U.S. Federal taxpayer and the income tax provision consists primarily of taxes based on income in the state of Texas and foreign withholding taxes on certain royalties received from foreign franchisees.

(6) Franchise Income

Franchise fee, development fee, and international territory fee payments received by the Company are recorded as deferred revenue on the Balance Sheet, which represents a contract liability. Deferred revenue is reduced as fees are recognized in revenue over the term of the franchise license for the respective restaurant. As the term of the franchise license is typically ten years, substantially all of the franchise fee revenue recognized in the current fiscal year was included in the deferred revenue balance as of December 28, 2024. Approximately \$13.6 million and \$13.5 million of deferred revenue as of December 27, 2025 and December 28, 2024, respectively, relates to restaurants that have not yet opened, so the fees are not yet being amortized. The weighted average remaining amortization period for deferred franchise and renewal fees related to open restaurants is 7.5 years. The Company did not have any material contract assets as of December 27, 2025.

(7) Transactions with Related Parties

The Company receives royalties from affiliated entities as discussed in Note 1. For the fiscal years ended December 27, 2025 and December 28, 2024, and December 30, 2023, the Company recognized such royalty revenue of \$7.6 million, \$7.2 million and \$5.8 million, respectively, which has been recorded to Royalty revenue on the accompanying statements of operations. Receivables from affiliates as of December 27, 2025 and December 28, 2024 totaled \$0.1 million and \$0.1 million, respectively, and were comprised of amounts due to the Company for royalties. Payables to affiliates as of December 27, 2025 and December 28, 2024 totaled \$0.6 million and \$0.6 million, respectively, comprised of income taxes payable and other amounts due to affiliates.

(8) Subsequent Events

The Company has evaluated subsequent events from the balance sheet date through March 24, 2026, the date at which the financial statements were available to be issued, and determined there are no other items to disclose.

Wingstop Restaurants Inc. and Subsidiaries

(A Wholly Owned Subsidiary of Wingstop Inc.)

Consolidated Financial Statements and Footnotes

For the years ended December 27, 2025, December 28, 2024, and December 30, 2023

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KPMG LLP
Suite 1400
2323 Ross Avenue
Dallas, TX 75201-2721

Independent Auditors' Report

The Board of Directors
Wingstop Restaurants Inc.:

Opinion

We have audited the consolidated financial statements of Wingstop Restaurants Inc. and its subsidiaries (the Company), which comprise the consolidated balance sheets as of December 27, 2025 and December 28, 2024, and the related consolidated statements of comprehensive income, stockholder's equity (deficit), and cash flows for each of the fiscal years in the three-year period ended December 27, 2025, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 27, 2025 and December 28, 2024, and the results of its operations and its cash flows for each of the fiscal years in the three-year period ended December 27, 2025, in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the consolidated financial statements are issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Dallas, Texas
March 24, 2026

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Wingstop Inc.)
Consolidated Balance Sheets
(amounts in thousands, except share and par value data)

	December 27, 2025	December 28, 2024
Assets		
Current assets		
Cash and cash equivalents	\$ 196,572	\$ 315,910
Restricted cash	25,994	20,868
Accounts receivable, net	20,823	19,661
Prepaid expenses and other current assets	4,272	3,990
Advertising fund assets, restricted	16,143	32,659
Total current assets	263,804	393,088
Property and equipment, net	130,581	125,953
Operating lease assets	48,637	49,046
Goodwill	83,875	74,718
Trademarks	32,700	32,700
Investments	87,164	6,476
Other non-current assets, net	42,964	31,735
Total assets	\$ 689,725	\$ 713,716
Liabilities and stockholder's deficit		
Current liabilities		
Accounts payable	\$ 12,846	\$ 6,943
Current portion of operating lease liabilities	3,232	1,059
Other current liabilities	49,277	46,027
Advertising fund liabilities	16,143	32,659
Total current liabilities	81,498	86,688
Long-term debt, net	1,209,094	1,206,201
Operating lease liabilities	58,080	58,169
Deferred revenues, net of current	47,721	38,877
Deferred income tax liabilities, net	34,733	2,723
Other non-current liabilities	1	—
Total liabilities	1,431,127	1,392,658
Commitments and contingencies (see note 11)		
Stockholder's deficit		
Common stock, \$0.01 par value; 100 shares authorized; 100 shares issued and outstanding as of December 27, 2025 and December 28, 2024, respectively	—	—
Additional paid-in-capital	88,223	88,223
Retained earnings	612,151	433,927
Accumulated other comprehensive loss	6,349	(501)
Accumulated distributions to Parent	(1,448,125)	(1,200,591)
Total stockholder's deficit	(741,402)	(678,942)
Total liabilities and stockholder's deficit	\$ 689,725	\$ 713,716

See accompanying notes to consolidated financial statements

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Wingstop Inc.)
Consolidated Statements of Comprehensive Income
(amounts in thousands)

	Fiscal Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Revenue:			
Royalty revenue, franchise fees and other	\$ 321,782	\$ 288,354	\$ 207,077
Advertising fees	247,619	217,630	157,138
Company-owned restaurant sales	127,452	119,823	95,840
Total revenue	696,853	625,807	460,055
Costs and expenses:			
Cost of sales ⁽¹⁾	96,058	91,632	70,646
Advertising expenses	261,545	233,306	166,583
Selling, general and administrative	128,356	116,801	96,898
Depreciation and amortization	25,068	19,490	13,239
(Gain) loss on disposal of assets	6,535	(1,038)	95
Total costs and expenses	517,562	460,191	347,461
Operating income	179,291	165,616	112,594
Interest expense, net	35,784	21,292	18,227
Investment (income) expense	(93,682)	(2,866)	57
Income before income tax expense	237,189	147,190	94,310
Income tax expense	58,965	35,896	22,455
Net income	\$ 178,224	\$ 111,294	\$ 71,855
Other comprehensive income (loss)			
Currency translation adjustment	\$ 6,850	\$ (160)	\$ 296
Other comprehensive income (loss)	6,850	(160)	296
Comprehensive income	\$ 185,074	\$ 111,134	\$ 72,151

⁽¹⁾ Cost of sales includes all operating expenses of company-owned restaurants, including advertising expenses, and excludes depreciation and amortization, which are presented separately.

See accompanying notes to consolidated financial statements.

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Wingstop Inc.)
Consolidated Statements of Stockholder's Equity (Deficit)
(amounts in thousands, except share data)

	<u>Common Stock</u>						
	Shares	Amount	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Distributions to Parent	Total Stockholder's Equity (Deficit)
Balance at December 31, 2022	100	\$ —	\$ 88,223	\$ 250,778	\$ (637)	\$ (725,399)	\$ (387,035)
Net distributions to parent	—	—	—	—	—	(143,458)	(143,458)
Net income	—	—	—	71,855	—	—	71,855
Currency translation adjustment	—	—	—	—	296	—	296
Balance at December 30, 2023	100	—	88,223	322,633	(341)	(868,857)	(458,342)
Net distributions to parent	—	—	—	—	—	(331,734)	(331,734)
Net income	—	—	—	111,294	—	—	111,294
Currency translation adjustment	—	—	—	—	(160)	—	(160)
Balance at December 28, 2024	100	—	88,223	433,927	(501)	(1,200,591)	(678,942)
Net distributions to parent	—	—	—	—	—	(247,534)	(247,534)
Net income	—	—	—	178,224	—	—	178,224
Currency translation adjustment	—	—	—	—	6,850	—	6,850
Balance at December 27, 2025	100	\$ —	\$ 88,223	\$ 612,151	\$ 6,349	\$ (1,448,125)	\$ (741,402)

See accompanying notes to consolidated financial statements.

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
(A Wholly Owned Subsidiary of Wingstop Inc.)
Consolidated Statements of Cash Flows
(amounts in thousands)

	Fiscal Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Operating activities			
Net income	\$ 178,224	\$ 111,294	\$ 71,855
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation and amortization	25,068	19,490	13,239
Deferred income taxes	32,010	(2,510)	(313)
Loss (gain) on disposal of assets	6,535	(1,038)	95
Gain on sale of investment	(92,485)	—	—
Non cash investment income	(8,770)	—	—
Amortization of debt issuance costs	3,129	2,150	2,043
Changes in operating assets and liabilities:			
Accounts receivable	(1,162)	(7,253)	(2,947)
Prepaid expenses and other assets	(9,917)	(10,866)	599
Advertising fund assets and liabilities, net	(16,910)	4,779	10,093
Accounts payable and other current liabilities	7,889	6,087	14,896
Deferred revenue	9,941	9,249	3,593
Other non-current liabilities	317	11,559	69
Cash provided by operating activities	133,869	142,941	113,222
Investing activities			
Purchases of property and equipment	(47,441)	(51,929)	(40,833)
Acquisitions of restaurants from franchisees	(18,532)	(14,048)	(10,832)
Proceeds from sales of assets	17,330	4,000	320
Payments for investments	(76,513)	(500)	(808)
Proceeds from sale of investments	107,700	—	—
Cash used in investing activities	(17,456)	(62,477)	(52,153)
Financing activities			
Borrowings of long-term debt	—	500,000	—
Repayments of long-term debt	—	—	(3,650)
Net distributions to Parent	(247,534)	(331,734)	(143,458)
Payment of deferred financing costs and other debt-related costs	—	(8,832)	—
Cash provided by (used in) financing activities	(247,534)	159,434	(147,108)
Net increase (decrease) in cash, cash equivalents, and restricted cash	(131,121)	239,898	(86,039)
Cash, cash equivalents, and restricted cash at beginning of period	359,574	119,676	205,715
Cash, cash equivalents, and restricted cash at end of period	\$ 228,453	\$ 359,574	\$ 119,676
Supplemental information:			
Accrued capital expenditures	\$ 6,294	\$ 3,955	\$ 2,963
Cash paid for interest	\$ 52,150	\$ 22,697	\$ 22,740

See accompanying notes to consolidated financial statements.

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(1) Basis of Presentation and Summary of Significant Accounting Policies

Overview

Wingstop Restaurants Inc. (“WRI”) and subsidiaries, collectively referred to as the “Company,” is in the business of franchising and operating Wingstop restaurants. As of December 27, 2025, the Company had a total of 3,056 restaurants in its system. The Company’s restaurant base is 98% franchised, with 2,999 franchised restaurants (including 470 international restaurants) and 57 company-owned restaurants as of December 27, 2025. The Company is a wholly owned subsidiary of Wingstop Holdings Inc., which is a wholly owned subsidiary of Wingstop Inc. (the “Parent”).

Summary of Significant Accounting Policies

(a) Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company. All intercompany balances and transactions have been eliminated in consolidation.

(b) Fiscal Year End

The Company uses a 52/53-week fiscal year that ends on the last Saturday of the calendar year. Fiscal years 2025, 2024 and 2023 each consisted of 52 weeks.

(c) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (“GAAP”) requires management to make estimates and assumptions, primarily related to long-lived asset valuation, indefinite and finite lived intangible asset valuation, income taxes, investments, leases, and contingencies. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the period. Although management bases its estimates on historical experience and assumptions that are believed to be reasonable under the circumstances, actual results could differ from those estimates.

(d) Cash, Cash Equivalents, and Restricted Cash

The Company continually monitors its positions with, and the credit quality of, the financial institutions in which it maintains its deposits and investments. As of December 27, 2025 and December 28, 2024, the Company maintained balances in various cash accounts in excess of federally insured limits. All highly liquid instruments purchased with an original maturity of three months or less are considered cash equivalents.

Restricted cash includes cash and cash equivalents held for future principal and interest payments as required by the Company's debt agreements (see Note 9). The Company also has Advertising fund restricted cash, which can only be used for activities related to the promotion of the Wingstop brand. Cash, cash equivalents, and restricted cash within the Consolidated Balance Sheets that are included in the Consolidated Statements of Cash Flows as of December 27, 2025 and December 28, 2024 were as follows (in thousands):

	December 27, 2025	December 28, 2024
Cash and cash equivalents	\$ 196,572	\$ 315,910
Restricted cash	25,994	20,868
Restricted cash, included in Advertising fund assets, restricted	5,887	22,796
Total cash, cash equivalents, and restricted cash	<u>\$ 228,453</u>	<u>\$ 359,574</u>

(e) Accounts Receivable

Accounts receivable, net of allowance for doubtful accounts, consists primarily of accrued royalty fee receivables, collected weekly in arrears, and vendor rebates. Management determines the allowance for doubtful accounts based on historical losses

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and current economic conditions. On a continuing basis, management analyzes delinquent receivables, which are charged off against the existing allowance account when determined to be uncollectible.

(f) Inventories

Inventories, which consist of food and beverage products, paper goods and supplies, are valued at the lower of cost (first-in, first-out) or net realizable value.

(g) Cloud Computing Arrangements

Cloud computing arrangements (“CCA”) are recorded at cost less accumulated amortization. The Company capitalizes implementation costs associated with its cloud computing arrangements, which are recorded net of amortization in “Prepaid expenses and other current assets” and “Other assets.” CCA implementation costs are amortized over the term of the related hosting agreement, including renewal periods that are reasonably certain to be exercised. CCA implementation costs are included within operating activities in the Company’s consolidated statements of cash flows.

(h) Property and Equipment

Property and equipment is recorded at cost less accumulated depreciation. Cost includes all direct costs necessary to acquire and prepare assets for use or to develop or obtain internal-use software, including internal labor. Depreciation is recorded using the straight-line method over the following estimated useful lives:

Property and Equipment	Estimated Useful Lives
Building	40 years
Leasehold and other improvements	Lesser of 7 to 10 years or the expected lease term
Equipment, furniture and fixtures	3 to 7 years
Capitalized software	3 to 10 years

At the time property and equipment are retired, the asset and accumulated depreciation are removed from the accounts and any resulting gain or loss is included in earnings. The Company expenses repair and maintenance costs that maintain the appearance and functionality of the restaurant but do not extend the useful life of any restaurant asset. Improvements to leased properties are depreciated over the shorter of their useful life or the lease term, which includes a fixed, non-cancelable lease term plus any reasonably assured renewal periods. See Note 4 for additional information.

(i) Impairment or Disposal of Long-Lived Assets

Property and equipment and finite-life intangible assets are reviewed for impairment periodically and whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. The Company’s assessment of recoverability of property and equipment and finite-lived intangible assets is performed at the component level, which is generally an individual restaurant and requires judgment and an estimate of future restaurant generated cash flows. The Company’s estimates of fair values are based on the best information available and require the use of estimates, judgments, and projections. The Company did not record any impairment losses on long-lived assets in fiscal years 2025, 2024, or 2023.

(j) Goodwill and Indefinite-Lived Intangible Assets

The Company’s indefinite-lived intangible assets consist of goodwill and trademarks, which are not subject to amortization. We generally record goodwill in connection with the acquisition of restaurants from franchisees. On an annual basis (October 1st of each fiscal year) and whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable, the Company reviews the recoverability of goodwill and indefinite-lived intangible assets. No indications of impairment were identified during fiscal years 2025, 2024, or 2023.

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It is possible that changes in circumstances or changes in management's judgments, assumptions and estimates could result in an impairment charge of a portion or all of its goodwill or other intangible assets.

(k) Foreign Currency Translation

The foreign currency translation adjustment included in the Consolidated Statements of Comprehensive Income represents the unrealized impact of translating our foreign investment. This amount is not included in Net income and would only be realized upon disposition of our investment. The related Accumulated other comprehensive loss is presented in the Consolidated Balance Sheets.

(l) Revenue Recognition

Revenues consist primarily of royalties, national advertising fund (the "Ad Fund") contributions (advertising fees), initial and renewal franchise fees, and upfront fees from development agreements and international territory agreements. The Company's performance obligations under its franchise agreements consist of (a) a franchise license, (b) pre-opening services, such as training, and (c) ongoing services, such as management of the Ad Fund contributions, development of training materials and menu items, and restaurant monitoring. These performance obligations are highly interrelated, so they are not considered to be individually distinct and therefore are accounted for as a single performance obligation, which is satisfied by providing a right to use the Company's intellectual property over the term of each franchise agreement. Franchise fee, development fee and international territory fee payments received by the Company before the restaurant opens are recorded as deferred revenue in the Consolidated Balance Sheets.

Royalties, including franchisee contributions to the Ad Fund, are calculated as a percentage of franchise restaurant sales over the term of the franchise agreement. Initial and renewal franchise fees are payable by the franchisee prior to the restaurant opening or at the time of a renewal of an existing franchise agreement. The Company's franchise agreement royalties, inclusive of Ad Fund contributions, represent sales-based royalties that are related entirely to the Company's performance obligation under the franchise agreement and are recognized as franchised restaurant sales occur, payable weekly. Additionally, initial and renewal franchise fees are recognized as revenue on a straight-line basis over the term of the respective agreement. The Company's performance obligation under development agreements and international territory agreements generally consists of an obligation to grant exclusive development rights over a stated term. These development rights are not distinct from franchise agreements, so upfront fees paid by franchisees for development rights are apportioned to each franchised restaurant opened and accounted for as an initial franchise fee.

The Company records food and beverage revenues from company-owned restaurants upon sale to the customer. The Company collects and remits sales, food and beverage, alcoholic beverage, and hospitality taxes on transactions with customers and reports such amounts under the net method in its Consolidated Statements of Comprehensive Income. Accordingly, these taxes are not included in gross revenue.

The Company records a liability in the period in which a gift card is sold. As gift cards are redeemed, the liability is reduced. When gift cards are redeemed at a franchisee-operated restaurant, the revenue and related administrative costs are recognized by the franchisee. The Company recognizes revenue and related administrative costs when gift cards are redeemed at company-owned restaurants.

(m) Consideration from Vendors

The Company has entered into food and beverage supply agreements with certain major vendors. Pursuant to the terms of these arrangements, rebates are provided to the Company from the vendors based upon the dollar volume of purchases for company-owned restaurants and franchised restaurants. These incentives are recognized as earned throughout the year and are classified as a reduction in Cost of sales with any consideration received in excess of the total expense of the vendor's products included within Royalty revenue, franchise fees and other within the Consolidated Statements of Comprehensive Income. The incentives recognized were approximately \$24.5 million, \$25.3 million, and \$17.7 million, during fiscal years 2025, 2024, and 2023, respectively, of which \$3.2 million, \$3.1 million and \$2.3 million was classified as a reduction in Cost of sales during fiscal years 2025, 2024, and 2023, respectively.

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(n) Advertising Expenses

The Company administers the Ad Fund, for which a percentage of gross sales is collected from domestic restaurant franchisees and company-owned restaurants to be used for various forms of advertising for the Wingstop brand. Effective the first day of the fiscal second quarter of 2025, domestic franchisees' contribution rates to the national advertising fund increased to 5.5%, up from 5.3%, of gross sales. The national advertising fund contribution rate was 5.3% for fiscal year 2024.

The Company administers and directs the development of all advertising and promotion programs in the Ad Fund for which it collects advertising contributions in accordance with the provisions of its franchise agreements. The Company has a contractual obligation with regard to these advertising contributions. The Company consolidates and reports all assets and liabilities of the Ad Fund as restricted assets of the Ad Fund and liabilities of the Ad Fund within current assets and current liabilities, respectively, in the Consolidated Balance Sheets. As of December 27, 2025, the restricted assets and liabilities of the Ad Fund consisted of \$5.9 million of cash and cash equivalents, \$10.2 million of accounts receivable, \$10.2 million of accrued expenses, and \$5.9 million of accounts payable. As of December 28, 2024, the restricted assets and liabilities of the Ad Fund consisted of \$23.7 million of cash and cash equivalents, \$9.0 million of accounts receivable, \$15.3 million of accrued expenses, and \$17.3 million of accounts payable.

Pursuant to the Company's franchise agreements, use of Ad Fund contributions is restricted to advertising, public relations, merchandising, similar activities, and administrative expenses to increase sales and further enhance the public reputation of the Wingstop brand. The aforementioned administrative expenses may also include personnel expenses and allocated costs incurred by the Company that are directly associated with administering the Ad Fund, as outlined in the provisions of the applicable franchise agreements.

The Company expenses the production costs of advertising in the period in which the advertising first occurs. All other advertising and promotional costs are expensed in the period incurred. When contributions to the Ad Fund exceed the related advertising expenses, advertising costs are accrued up to the amount of the related contributions. Ad Fund contributions and expenditures are reported on a gross basis on the Consolidated Statements of Comprehensive Income.

Advertising expenses incurred by company-owned restaurants are included within Cost of sales in the Consolidated Statements of Comprehensive Income. Company-owned restaurants incurred advertising expenses of \$7.2 million, \$6.3 million, and \$4.9 million in fiscal years 2025, 2024, and 2023, respectively.

(o) Leases

The Company determines whether an arrangement is a lease at inception and leases restaurants and office space under operating leases. Most lease agreements contain tenant improvement allowances, rent holidays, rent escalation clauses, and/or contingent rent provisions. For leases with renewal periods at the Company's option, the Company determines the expected lease period based on whether the renewal of any options are reasonably certain at the inception of the lease. For purposes of measurement and amortization of the right-of-use asset and associated lease liability over the terms of the leases, the Company uses the date it takes possession of the leased space for construction purposes at the beginning of the lease term, which is generally two to three months prior to a restaurant's opening date. As most leases do not provide an implicit rate, the Company uses its incremental borrowing rate based on the information available on the commencement date in determining the present value of lease payments. The Company has lease agreements that contain both lease and non-lease components which are not separated. Certain leases require the Company to pay a portion of real estate taxes, utilities, building operating expenses, insurance and other charges in addition to rent.

(p) Income Taxes

The Company is included in the consolidated tax return of the Parent. Income taxes are allocated to the Company as if it filed a stand-alone return with the amount payable for tax purposes included in Distributions to Parent, as the Parent will pay the income taxes on behalf of the Company. Cash paid to the Parent for income taxes during fiscal years 2025, 2024, and 2023 totaled \$59.0 million, \$35.9 million, and \$22.5 million, respectively.

Income taxes are accounted for under the asset and liability method. Under this method, a deferred tax asset or liability is recognized for the estimated future tax effects attributable to temporary differences between the financial statement basis and the tax basis of assets and liabilities as well as tax credit carry-forwards. Deferred tax assets and liabilities are measured using

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enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period of the change.

Judgment is required in evaluating the Company's uncertain tax positions and determining the Company's income tax expense. The Company assesses the income tax position and records the liabilities for all years subject to examination based upon management's evaluation of the facts, circumstances, and information available at the reporting date.

(q) Recent Accounting Pronouncements

In November 2024, Financial Accounting Standards Board (the "FASB") issued ASU 2024-03, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses*, which requires, for each relevant expense caption on the income statement, detailed disclosure amounts for purchases of inventory, employee compensation, depreciation, and intangible asset amortization. In January 2025, the FASB issued ASU 2025-01, *Income Statement - Reporting Comprehensive Income - Clarifying the Effective Date*, which clarifies the effective date of ASU 2024-03 for all public business entities to adopt the guidance in annual reporting periods beginning after December 15, 2026, and interim periods within annual reporting periods beginning after December 15, 2027, with early adoption permitted. ASU 2024-03 can be applied either prospectively or retrospectively. We are currently evaluating the impact of adopting this ASU on our consolidated financial statements and disclosures.

In July 2025, the FASB issued ASU 2025-05, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets*. This amendment introduces a practical expedient for the application of the current expected credit loss ("CECL") model to current accounts receivable and contract assets. The amendment is effective for annual and interim reporting periods beginning after December 15, 2025, on a prospective basis, with early adoption permitted. We do not expect the adoption of this ASU to have a material impact on our consolidated financial statements.

In September 2025, the FASB issued ASU 2025-06, *Intangibles - Goodwill and Other - Internal Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software*, which updated software development recognition guidance. The guidance is effective for fiscal years beginning after December 15, 2027, and interim reporting periods within those annual reporting periods. Early adoption is permitted. We are currently evaluating the impact of adopting this ASU on our financial statements and disclosures.

Recently adopted

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*. The ASU includes amendments requiring enhanced income tax disclosures, primarily related to standardization and disaggregation of rate reconciliation categories and income taxes paid by jurisdiction. The Company adopted this guidance for the fiscal year ending December 27, 2025. Refer to Note 9 for our disclosure related to income taxes.

We reviewed all other recently issued accounting pronouncements and concluded that they were either not applicable or not expected to have a significant impact on our consolidated financial statements.

(2) Fair Value Measurements

Fair value is the price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. Assets and liabilities are classified using a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value as follows:

Level 1 - Unadjusted quoted prices for identical instruments traded in active markets.

Level 2 - Observable market-based inputs or unobservable inputs corroborated by market data.

Level 3 - Unobservable inputs reflecting management's estimates and assumptions.

The carrying values of cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to their short-term nature. Certain assets are measured at fair value on a non-recurring basis using Level 3 inputs. The fair value of the Company's preferred equity investment in the Company's United Kingdom master franchisee Lemon Pepper Holdings Ltd.

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("LPH") was estimated using a discounted cash flow model that incorporates unobservable inputs, including expected cash flows, discount rates, and an assumed maturity term of approximately five years. Based on this valuation approach, the estimated fair value of the preferred investment was determined at \$87.5 million. The carrying value of the investment as of December 27, 2025 was \$85.6 million, net of an allowance for credit losses of \$5.1 million.

Fair value of debt is determined on a non-recurring basis, which results are summarized as follows (in thousands):

		December 27, 2025		December 28, 2024	
	Fair Value Hierarchy	Carrying Value	Fair Value	Carrying Value	Fair Value
Securitized Financing Facility:					
2020-1 Class A-2 Senior Secured Notes ⁽¹⁾	Level 2	\$ 472,800	\$ 456,961	\$ 472,800	\$ 439,846
2022-1 Class A-2 Senior Secured Notes ⁽¹⁾	Level 2	\$ 248,125	\$ 240,061	\$ 248,125	\$ 230,905
2024-1 Class A-2 Senior Secured Notes ⁽¹⁾	Level 2	\$ 500,000	\$ 514,500	\$ 500,000	\$ 496,050
Investments in bonds of LPH (Note 8) ⁽²⁾	Level 3	\$ 85,597	\$ 87,482	\$ 3,699	\$ 4,560

⁽¹⁾ The fair value of the 2020-1, 2022-1, and 2024-1 Class A-2 Senior Secured Notes was estimated using available market information.

⁽²⁾ The fair value approximates discounted cash flows using current market rates for debt investments with similar maturities and credit risk.

(3) Accounts Receivable, net

Accounts receivable, net, consist of the following (in thousands):

	December 27, 2025	December 28, 2024
Vendor rebates receivable	\$ 7,202	\$ 7,575
Royalties receivable	10,611	8,641
Other receivables, net	3,010	3,445
Accounts receivable, net	<u>\$ 20,823</u>	<u>\$ 19,661</u>

(4) Property and Equipment

Property and equipment, net, consisted of the following (in thousands):

	December 27, 2025	December 28, 2024
Building	\$ —	\$ 15,769
Construction in progress	37,438	15,088
Equipment, furniture and fixtures	27,040	21,900
Leasehold and other improvements	35,008	37,560
Capitalized software	88,960	79,186
Land	—	2,828
Property and equipment, gross	<u>188,446</u>	<u>172,331</u>
Less: accumulated depreciation	<u>(57,865)</u>	<u>(46,378)</u>
Property and equipment, net	<u>\$ 130,581</u>	<u>\$ 125,953</u>

Depreciation expense was \$20.8 million, \$16.2 million, and \$10.6 million for the fiscal years ended December 27, 2025, December 28, 2024, and December 30, 2023, respectively.

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(5) Intangible Assets and Goodwill

The Company's goodwill and other intangible assets arose from Wingstop's acquisition of the equity interests of WRI in April 2010, as well as the acquisition of restaurants from franchisees. Goodwill represents the excess of purchase consideration transferred for the respective reporting unit over the fair value of the business at the time of the acquisition.

The following is a summary of goodwill balances and activity (in thousands):

	December 27, 2025	December 28, 2024
Balance, beginning of period	\$ 74,718	\$ 67,708
Acquisition of restaurants, net	9,157	7,010
Balance, end of period	<u>\$ 83,875</u>	<u>\$ 74,718</u>

Intangible assets, excluding goodwill, consisted of the following (in thousands):

	December 27, 2025	December 28, 2024	Weighted Average Amortization Period (in years)
Intangible assets:			
Trademarks	\$ 32,700	\$ 32,700	
Indefinite-lived assets	32,700	32,700	
Customer relationships	26,300	26,300	20.0
Franchise rights ⁽¹⁾	29,979	20,879	7.3
Less: accumulated amortization	(32,106)	(27,814)	
Definite-lived assets	24,173	19,365	14.7
Intangible assets, net	<u>\$ 56,873</u>	<u>\$ 52,065</u>	

⁽¹⁾ Included within Other non-current assets net of associated accumulated amortization within the Consolidated Balance Sheets.

Amortization expense for definite-lived intangibles was \$4.3 million in fiscal year 2025, \$3.3 million in fiscal year 2024, and \$2.7 million in fiscal year 2023. Estimated amortization expense for the five succeeding fiscal years and the aggregate thereafter is (in thousands):

Fiscal year 2026	\$ 4,950
Fiscal year 2027	4,819
Fiscal year 2028	4,636
Fiscal year 2029	4,332
Fiscal year 2030	2,209
Thereafter	3,227
Total	<u>\$ 24,173</u>

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(6) Other Current Liabilities

Other current liabilities consisted of the following (in thousands):

	December 27, 2025	December 28, 2024
Accrued payroll and incentive compensation	\$ 11,371	\$ 15,516
Current portion of deferred revenues	6,928	5,963
Other accrued liabilities	30,978	24,548
Total	<u>\$ 49,277</u>	<u>\$ 46,027</u>

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(7) Income Taxes

Income tax expense for the fiscal years 2025, 2024, and 2023 consisted of the following (in thousands):

	Fiscal Year		
	December 27, 2025	December 28, 2024	December 27, 2023
Income (losses) before taxes			
U.S.	\$ 134,071	\$ 153,831	\$ 97,182
Foreign	103,118	(6,641)	(2,872)
Total income before taxes	<u>\$ 237,189</u>	<u>\$ 147,190</u>	<u>\$ 94,310</u>
Current expense			
Federal	\$ 17,608	\$ 30,068	\$ 17,754
State	5,724	7,041	4,405
Foreign	1,120	1,296	610
Deferred expense (benefit)			
Federal	32,017	(2,260)	(304)
State	1,502	(249)	(10)
Foreign	994	—	—
Income tax expense	<u>\$ 58,965</u>	<u>\$ 35,896</u>	<u>\$ 22,455</u>

We adopted ASU 2023-09 "Income Taxes (Topic 740): Improvements To Income Tax Disclosures" on a prospective basis beginning with the year ended December 27, 2025. The following table presents required disclosure pursuant to ASU 2023-09 and reconciles the U.S. federal statutory tax amount and rate to our actual global effective amount and rate for the year ended December 27, 2025 (in thousands):

	December 27, 2025	
U.S. federal statutory tax rate	\$ 49,809	21.00 %
State and local taxes, net of federal income tax effect ^(a)	6,231	2.81
Foreign tax effects	2,117	0.89
Effects of cross-border tax laws		
Subpart F income	7,042	2.97
Basis difference in foreign investments	15,690	6.61
Other	(1,050)	(0.52)
Tax credits	(2,030)	(0.85)
Nontaxable or nondeductible items		
Excess tax benefits from equity compensation	—	(1.70)
Officer compensation disallowance	457	3.61
Reversal of GAAP gain on sale of business interest	(20,420)	(8.61)
Other	(952)	(0.42)
Changes in unrecognized tax benefits	3,385	1.31
Other adjustments	(1,314)	(0.57)
Effective tax rate	<u>58,965</u>	<u>26.53 %</u>

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(a) State taxes in California and Texas made up the majority (greater than 50 percent) of the tax effect in this category.

The following table presents the required disclosures prior to adoption of ASU 2023-09 and reconciles the income tax at the U.S. federal statutory tax rate to the global effective income tax rate for fiscal years 2024 and 2023 in dollars (in thousands):

	December 28, 2024	December 30, 2023
Expected income tax expense at statutory rate	\$ 30,910	\$ 19,777
Non-deductible expenses	1,226	203
State tax expense, net of federal benefit	4,514	3,050
Foreign tax expense	1,296	610
Foreign tax and other tax credits	(2,708)	(1,760)
Increase in unrecognized tax benefit	825	434
Other	(167)	141
Income tax expense	\$ 35,896	\$ 22,455

The components of deferred tax assets (liabilities) were as follows (in thousands):

	December 27, 2025	December 28, 2024
Deferred tax assets:		
Deferred revenue	\$ 8,911	\$ 6,671
Accrued incentive compensation	1,171	2,096
Lease liabilities	14,277	13,601
Intangible assets	229	273
Other	1,897	1,222
Net operating loss carry-forwards and credits	—	—
Valuation allowance	—	—
	<u>26,485</u>	<u>23,863</u>
Deferred tax liabilities:		
Intangible assets	(14,541)	(11,008)
Research and development expenses	(15,658)	—
Right of use assets	(11,326)	(11,227)
Property and equipment	(1,298)	(4,351)
Basis difference in foreign investments	(18,395)	—
	<u>(61,218)</u>	<u>(26,586)</u>
Net deferred tax liability	\$ (34,733)	\$ (2,723)

In assessing whether a deferred tax asset will be realized, the Company considers whether it is more likely than not that either some portion or all of the deferred tax assets will not be realized. The Company considers the reversal of existing taxable temporary differences, projected future taxable income and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, the Company believes it is more likely than not that it will realize a portion of the benefits of the federal and state deductible differences.

The Company files income tax returns, which are periodically audited by various federal and state jurisdictions. The Company's income tax returns prior to tax year 2021 are generally considered closed to examination by the applicable tax authorities.

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows (in thousands):

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Balance as of December 26, 2022	\$ 1,221
Additions for tax positions of prior years	—
Subtractions for tax positions of prior years	(44)
Additions for tax positions of current year	537
Subtractions for tax positions of current year	—
Balance as of December 27, 2023	1,714
Additions for tax positions of prior years	—
Subtractions for tax positions of prior years	(44)
Additions for tax positions of current year	537
Subtractions for tax positions of current year	—
Balance as of December 28, 2024	2,207
Additions for tax positions of prior years	—
Subtractions for tax positions of prior years	(90)
Additions for tax positions of current year	3,389
Subtractions for tax positions of current year	—
Balance as of December 27, 2025	\$ 5,506

As of December 27, 2025 and December 28, 2024, the accrued interest and penalties on the unrecognized tax benefits were \$1.7 million and \$0.9 million, respectively, excluding any related income tax benefits. The Company recorded accrued interest related to the unrecognized tax benefits and penalties as a component of the provision for income taxes recognized in the Consolidated Statement of Comprehensive Income.

At December 27, 2025 and December 28, 2024, the amount of unrecognized tax benefits was \$5.5 million and \$2.2 million, respectively, which, if ultimately recognized, would reduce the Company's effective tax rate.

The components of income taxes paid were as follows (in thousands):

	December 27, 2025
Net income taxes paid - federal	\$ 21,394
Net income taxes paid - state	
California	2,417
Other states	2,301
Net income taxes paid - foreign	1,288
Income taxes paid	\$ 27,400

On July 4, 2025, the One Big Beautiful Bill Act ("the Act") was signed into law. The Act makes permanent key elements of the Tax Cuts and Jobs Act, including 100 percent bonus depreciation, domestic research cost expensing, and makes modifications to the international tax framework. The Act includes multiple effective dates, with certain provisions effective in 2025 and others phased in through 2027. All relevant law changes taking effect in 2025 are reflected in the December 27, 2025 financial statements. We will continue to evaluate the impact of the Act's provisions that take effect in future years.

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
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Notes to Consolidated Financial Statements

(8) Investments

In the first fiscal quarter of 2025, LPH, which was an unconsolidated equity method investment of the Company, completed a transaction to sell all its outstanding equity to a third party. The Company received proceeds of \$107.7 million in the fiscal first quarter 2025 and recognized a gain of \$97.2 million in Investment (income) expense on the Consolidated Statements of Comprehensive Income. The Company reinvested \$75.4 million in a newly formed entity for an 18.75% non-controlling equity interest.

Substantially all of the reinvestment in the newly formed entity consisted of preference shares, which will be accounted for as held-to-maturity debt securities, recorded on an amortized cost basis. Interest income related to the securities will be recognized using the effective interest method in Interest expense, net on the Consolidated Statements of Comprehensive Income. Held-to-maturity debt securities are evaluated for credit losses on a quarterly basis under CECL methodology with an allowance recorded within Investments on the Consolidated Balance Sheets for expected lifetime credit losses. When evaluating an investment for its current expected credit losses, the Company reviews factors such as credit ratings, term and macroeconomic trends, including current conditions and forecasts to the extent they are reasonable and supportable. In connection with the investment in preference shares during the fiscal first quarter 2025, the Company recorded a provision for credit losses of \$4.7 million in Investment (income) expense on the Consolidated Statements of Comprehensive Income.

In addition, the Company received 18.75% of the outstanding common shares, which will be accounted for using the equity method of accounting, under which the Company's share of the income of the investee will be recorded in Investment (income) expense on the Consolidated Statements of Comprehensive Income.

(9) Debt Obligations

Long-term debt consisted of the following components (in thousands):

	December 27, 2025	December 28, 2024
2020-1 Class A-2 Senior Secured Notes	\$ 472,800	\$ 472,800
2022-1 Class A-2 Senior Secured Notes	248,125	248,125
2024-1 Class A-2 Senior Secured Notes	500,000	500,000
Debt issuance costs, net of amortization	(11,831)	(14,724)
Less: current portion of debt	—	—
Long-term debt, net	<u>\$ 1,209,094</u>	<u>\$ 1,206,201</u>

As of December 27, 2025, the scheduled principal payments on debt were as follows (in thousands):

Fiscal year 2026	\$ —
Fiscal year 2027	472,800
Fiscal year 2028	—
Fiscal year 2029	248,125
Fiscal year 2030	—
Thereafter	500,000
Total	<u>\$ 1,220,925</u>

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
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Securitized Financing Facility

On December 3, 2024, the Company completed a securitized financing transaction, in which Wingstop Funding LLC, a limited purpose, bankruptcy-remote, indirect wholly owned subsidiary of the Company (the “Issuer”), issued \$500 million of its Series 2024-1 5.858% Fixed Rate Senior Secured Notes, Class A-2 (the “2024 Class A-2 Notes”). The Issuer also increased the capacity of its revolving financing facility of Series 2022-1 Variable Funding Senior Notes, Class A-1 (the “Variable Funding Notes”) from \$200 million to \$300 million. Following the increase, borrowing capacity under the Variable Funding Notes permits borrowings of up to a maximum principal amount of \$300 million, a portion may be used to issue letters of credit. The 2024 Class A-2 Notes and the Variable Funding Notes are referred to collectively as the “2024 Notes.” The proceeds from the securitized financing transaction were used to pay related transaction fees and expenses, strengthen the Company's liquidity position and for general corporate purposes, including the repurchase of shares of the Company's common stock.

In addition to the 2024 Notes, the Company's outstanding debt consists of its existing Series 2022-1 3.734% Fixed Rate Senior Secured Notes, Class A-2 (the “2022 Notes”) and Series 2020-1 2.84% Fixed Rate Senior Secured Notes, Class A-2 (the “2020 Notes”), which have an anticipated repayment date of March 2029 and December 2027, respectively. No borrowings were outstanding under the Variable Funding Notes as of December 27, 2025.

The 2024 Notes were issued in a securitization transaction, which is guaranteed by certain limited-purpose, bankruptcy-remote, wholly owned indirect subsidiaries of the Company and secured by a security interest in substantially all of their assets, including certain domestic and foreign revenue-generating assets, consisting principally of franchise-related agreements, intellectual property, and vendor rebate contracts.

The 2024 Notes were issued pursuant to a second amended and restated base indenture and related supplemental indentures (collectively, the “Indenture”). Interest and principal payments on the 2024 Class A-2 Notes are payable on a quarterly basis. The requirement to make such quarterly principal payments on the 2024 Class A-2 Notes is subject to certain financial conditions set forth in the Indenture. The legal final maturity date of the 2024 Notes is in December of 2054, but, unless earlier prepaid to the extent permitted under the Indenture, the anticipated repayment date of the 2024 Class A-2 Notes is December 2031. If the Issuer has not repaid or refinanced the 2024 Class A-2 Notes prior to the anticipated repayment date, additional interest will accrue on the 2024 Notes.

The Variable Funding Notes accrue interest at a variable rate based on (i) the prime rate, (ii) the overnight federal funds rates, (iii) the secured overnight financing rate, or (iv) with respect to advances made by conduit investors, the weighted average cost of, or related to, the issuance of commercial paper allocated to fund or maintain such advances, in each case plus any applicable margin, as more fully set forth in the 2024 Variable Funding Note Purchase Agreement, dated December 3, 2024, and the indenture supplement. Commitment fees and other usage fees apply to the Variable Funding Notes facility depending on the type of borrowing requested. There is a 60-basis points draw fee on borrowings requested pursuant to the terms of the Variable Fund Notes. Additionally, during a commitment availability period, there is a 30-basis point commitment fee on the committed portion of the Variable Funding Notes.

The 2020 Notes, 2022 Notes, and the 2024 Notes (together, the “Notes”) are subject to a series of covenants and restrictions customary for transactions of this type, including (i) that the Issuer maintains specified reserve accounts to be used to make required payments in respect of the Notes, (ii) provisions relating to optional and mandatory prepayments and the related payment of specified amounts, including specified make-whole payments in the case of the Notes under certain circumstances, (iii) certain indemnification payments in the event, among other things, that the assets pledged as collateral for the Notes are in stated ways defective or ineffective, and (iv) covenants relating to recordkeeping, access to information, and similar matters. The Notes are also subject to customary rapid amortization events provided for in the indenture, including events tied to failure to maintain stated debt service coverage ratios, the sum of global gross sales for specified restaurants being below certain levels on certain measurement dates, certain change of control and manager termination events, an event of default, and the failure to repay or refinance the Notes on the applicable scheduled maturity date. The Notes are also subject to certain customary events of default, including events relating to non-payment of required interest, principal or other amounts due on or with respect to the Notes, failure to comply with covenants within certain time frames, certain bankruptcy events, breaches of specified representations and warranties, failure of security interests to be effective, and certain judgments. As of December 27, 2025, the Company was in compliance with all financial covenants.

Total debt issuance costs incurred and capitalized in connection with the issuance of the 2024 Notes and 2022 Notes were \$8.0 million and \$5.5 million respectively.

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As of December 27, 2025, the Company's leverage ratio under the 2020 Class A-2 Notes, the 2022 Class A-2 Notes, and the 2024 Class A-2 Notes was less than 5.0x. Per the terms of the Company's debt agreements, principal payments can be suspended at the borrower's election until the repayment date as long as the Company maintains a leverage ratio of less than 5.0x. Accordingly, the Company elected to suspend payments following the principal payment made in the second quarter of 2023, and the entire outstanding balance of the 2020 Class A-2 Notes, the 2022 Class A-2 Notes, and the 2024 Class A-2 Notes has been classified as long-term debt due after fiscal year 2026. The 2020 Class A-2 Notes, the 2022 Class A-2 Notes, and the 2024 Class A-2 Notes are generally subject to 1% annual amortization.

(10) Leases

The Company determines whether an arrangement is a lease at inception. The Company has operating leases for retail store locations, office space, and equipment. The Company's leases have remaining terms of 0.4 years to 12.2 years, some of which include options to extend the lease term for up to ten years. Lease terms may include options to renew when it is reasonably certain that the Company will exercise that option. The Company's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

As most of the Company's leases do not provide an implicit rate, the Company uses its incremental borrowing rate based on the information available on the commencement date in determining the present value of lease payments. The Company has lease agreements that contain both lease and non-lease components. For real estate leases, the Company accounts for lease components together with non-lease components (e.g., common-area maintenance).

During the fiscal first quarter 2024, the Company executed a lease for an office building, which commenced in May 2024. The operating lease has an initial lease term of 13.8 years with undiscounted fixed payments of \$66.9 million in the aggregate over the initial term.

Components of lease expense were as follows (in thousands):

	Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Operating lease cost ⁽¹⁾	\$ 7,698	\$ 6,813	\$ 3,523
Variable lease cost ⁽²⁾	1,101	987	733
Total lease cost	<u>\$ 8,799</u>	<u>\$ 7,800</u>	<u>\$ 4,256</u>

⁽¹⁾ Includes short-term leases, which are immaterial.

⁽²⁾ Primarily related to adjustments for inflation, common area maintenance, and property tax.

Supplemental cash flow information related to leases is as follows (in thousands):

	Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Operating cash flow information:			
Cash paid (received) for amounts included in the measurement of lease liabilities ⁽¹⁾	\$ 6,954	\$ (3,658)	\$ 3,348
Non-cash activity:			
Right-of-use assets obtained in exchange for new operating lease liabilities	\$ 3,540	\$ 43,101	\$ 6,346

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⁽¹⁾ Includes tenant improvement reimbursements received.

Supplemental balance sheet information related to our operating leases is as follows (in thousands):

	Balance Sheet Classification	Year Ended	
		December 27, 2025	December 28, 2024
Right-of-use assets	Other non-current assets	\$ 48,637	\$ 49,046
Current lease liabilities	Other current liabilities	3,232	1,059
Non-current lease liabilities	Other non-current liabilities	58,080	58,169

Weighted average lease term and discount rate information related to leases was as follows:

	Year Ended		
	December 27, 2025	December 28, 2024	December 30, 2023
Weighted average remaining lease term of operating leases	11.0 years	11.3 years	7.1 years
Weighted average discount rate of operating leases	6.25 %	6.08 %	4.52 %

Maturities of lease liabilities by fiscal year are as follows (in thousands):

Fiscal year 2026	\$ 8,335
Fiscal year 2027	8,269
Fiscal year 2028	8,304
Fiscal year 2029	7,955
Fiscal year 2030	7,755
Thereafter	46,180
Total future minimum lease payments	86,798
Less: imputed interest	(25,486)
Total lease liabilities	<u>\$ 61,312</u>

(11) Commitments and Contingencies

The Company is subject to legal proceedings, claims, and liabilities, such as employment-related claims and other cases, which arise in the ordinary course of business and are generally covered by insurance. In the opinion of management, the amount of ultimate liability with respect to those actions should not have a material adverse impact on financial position, results of operations, or cash flows.

(12) Employee Benefit Plan

The Company sponsors a 401(k) profit sharing plan for all employees who are eligible based upon age and length of service. The Company made matching contributions of approximately \$1.5 million, \$1.2 million, and \$1.1 million for fiscal years 2025, 2024, and 2023, respectively.

(13) Restaurant Transactions

WINGSTOP RESTAURANTS INC. AND SUBSIDIARIES
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The Company acquired five restaurants from franchisees during the fiscal year ended December 27, 2025, four restaurants from franchisees during each of the fiscal years ended December 28, 2024, and three restaurants from franchisees during the fiscal year ended December 30, 2023. The total purchase prices are reflected in the table below and were all funded by cash flows from operations.

The following table summarizes the allocations of the purchase prices to the estimated fair values of assets acquired and liabilities assumed as a result of these acquisitions (in thousands):

	Fiscal Year		
	December 27, 2025	December 28, 2024	December 30, 2023
Working capital	\$ 82	\$ 44	\$ —
Property and equipment	193	253	217
Reacquired franchise rights	9,100	6,710	5,330
Goodwill	9,157	7,041	5,285
Total purchase price	<u>\$ 18,532</u>	<u>\$ 14,048</u>	<u>\$ 10,832</u>

The results of operations of these restaurants are included in the Consolidated Statements of Comprehensive Income since the date of acquisition. The acquisitions were accounted for as business combinations.

The excess of the purchase price over the aggregate fair value of assets acquired was allocated to goodwill and is attributable to the benefits expected as a result of the acquisition, including sales and growth opportunities. All of the goodwill from the acquisitions is expected to be deductible for federal income tax purposes.

Pro-forma financial information of the combined entities is not presented due to the immaterial impact of the financial results of the acquired restaurants on our consolidated financial statements.

The fair value measurement of tangible and intangible assets and liabilities as of the acquisition date is based on significant inputs not observed in the market and thus represents a Level 3 fair value measurement. Fair value measurements for reacquired franchise rights were determined using the income approach. Fair value measurements for property and equipment were determined using the cost approach.

(14) Revenue from Contracts with Customers

The following table represents a disaggregation of revenue from contracts with customers for the fiscal years 2025, 2024, and 2023 (in thousands):

	Fiscal Year		
	December 27, 2025	December 28, 2024	December 30, 2023
Royalty revenue	\$ 292,466	\$ 259,632	\$ 186,455
Advertising fees	247,619	217,630	157,138
Franchise fees	6,505	6,080	5,064

Franchise fee, development fee, and international territory fee payments received by the Company are recorded as deferred revenue on the Consolidated Balance Sheets, which represents a contract liability. Deferred revenue is reduced as fees are recognized in revenue over the term of the franchise license for the respective restaurant. As the term of the franchise license is typically ten years, substantially all of the franchise fee revenue recognized in the current fiscal year was included in the deferred revenue balance as of December 28, 2024. Approximately \$13.6 million and \$13.5 million of deferred revenue as of December 27, 2025 and December 28, 2024, respectively, relates to restaurants that were not yet opened, so the fees are not yet being amortized. The weighted average remaining amortization period for deferred franchise and renewal fees related to open restaurants is 7.5 years. The Company did not have any material contract assets as of December 27, 2025.

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(15) Related Party Transactions

The distributions to the Parent are unsecured, do not bear interest and have no stated maturity. For financial statement purposes, these distributions have been treated as a reduction to stockholder's equity (deficit).

The Parent charges certain administrative costs to the Company. The total amounts charged for fiscal years 2025, 2024, and 2023 were \$24.9 million, \$22.1 million, and \$4.2 million, respectively. The Company recorded these administrative costs within selling, general and administrative in the Consolidated Statements of Comprehensive Income.

(16) Subsequent Events

The Company has evaluated subsequent events from the balance sheet date through March 24, 2026, the date at which the financial statements were available to be issued, and determined there are no other items to disclose.

EXHIBIT B

DEVELOPMENT AGREEMENT

Exhibit B-1

WINGSTOP FRANCHISING LLC

**DEVELOPMENT AGREEMENT
FOR A
WINGSTOP RESTAURANT**

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EXHIBITS:

- A. Description of Development Area
- B. Development Schedule
- C. Business Entity Information
- D. Investor Confidentiality Agreement
- E. Lease Rider
- F. Receipt

GLOSSARY OF TERMS

The following terms are used in the following Development Agreement (“Agreement”) with the meanings assigned in this Glossary.

AAA means the American Arbitration Association.

Affiliate means a Person that controls, is controlled by, or is under common control with another Person by virtue of equity ownership, contract, or other means.

Arbitration Act means the United States Arbitration Act, currently codified at 9 U.S.C. §§ 1 *et seq.*

Business Entity means a corporation, general or limited partnership, or limited liability company.

Catering means the Restaurant’s preparation of the standard menu items and delivery of those items, either in prepackaged portions or in bulk, to commercial accounts. Catering may or may not include on-site set up, food service and/or clean up.

Charter Documents means a corporation’s articles of incorporation, by-laws and shareholders agreement (if any); a partnership’s partnership agreement and, in the case of a limited partnership, its articles of limited partnership; a limited liability company’s articles of association and regulations or operating agreement; and comparable governing documents of any other type of business entity.

Company means Wingstop Franchising LLC.

Company Site Approval Date means the date by which the site must be submitted by Developer to Company for approval.

Confidential Information means any records, contracts, correspondence, customer lists, addresses or similar items regarding customers, prospective customers, or sales operations of the Company, marketing plans, marketing information, prices, recipes, formulae, operating systems, suppliers or similar information with respect to products or services of the Wingstop System, Restaurant layout, plans, and schematics, and such other information about Company and its business as may reasonably be construed to be confidential or proprietary to Company.

Controlling Ownership Interest in Developer or one of its owners (if the owner is a Business Entity) means the percent of the voting shares or other voting rights that results from dividing one hundred percent (100%) of the ownership interests by the number of owners. In the case of a proposed transfer of an ownership interest in Developer or one of its owners (if the owner is a Business Entity), the determination of whether a Controlling Ownership Interest is involved must be made as of both immediately before and immediately after the proposed transfer to see if a Controlling Ownership Interest will be transferred (because of the number of owners before the proposed transfer) or will be deemed to have been transferred (because of the number of owners after the proposed transfer). In making the determination, Company also may consider all previous transfers of ownership interests to assess whether, in the aggregate, there has been or would be the transfer of a Controlling Ownership Interest.

Controlling Principal(s) means, if Developer is a Business Entity, any Person with a five percent (5%) or greater equity interest in Developer. (If that Person also is a Business Entity, a Controlling Principal also will mean and include the individuals who control the operations of the Person, whether because of their ownership interests or actual management control.) Each Controlling Principal will be individually bound

by certain obligations in this Agreement concerning confidentiality and noncompetition. No Controlling Principal may, within the time periods specified in this Agreement, hold an ownership interest in or perform services in any capacity for any other quick service food business in which chicken pieces, chicken strips, or chicken wings are featured as a primary menu item. “Primary” means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings.

Delivery Service means the delivery of food and beverages in prepackaged portions to residential customers. Delivery service does not include on-site set up, food service, or clean up.

Developer means that Person listed on the first page of this Agreement, including the plural as well as the singular, masculine and feminine.

Development Agreement means this Agreement.

Development Area means that particular area, as specifically described in Exhibit A to this Agreement, in which Developer will have development rights. The Development Area will in all cases be deemed to exclude any and all Non-Traditional Venues physically located within the Development Area, meaning that all such Non-Traditional Venues will not be deemed to be a part of the definition of the Development Area, Developer may not operate at such Non-Traditional Venues, and there are no restrictions whatsoever on Company’s and its Affiliates’ activities in or at those Non-Traditional Venues, including, but not limited to, their right to operate and grant others the right to engage in foodservice operations under the Marks at such Non-Traditional Venues.

DMA means Designated Market Area, an advertising term that Neilson Rating Service uses to demarcate the primary coverage of broadcast and print media in given markets. The boundaries of a particular DMA will be determined by reference to television coverage.

Effective Date means the date Company signs this Agreement, as indicated in its signature block.

Event of Default means failure to meet those contractual obligations as stated in, but not limited to, Section 11 of this Agreement and the consequences and cures of same.

Franchise Agreement means that Franchise Agreement between Company and Developer under which Developer purchases the franchised rights to operate a Wingstop Restaurant.

Franchise Disclosure Document means the most recently-issued disclosure document of Wingstop Franchising LLC.

Intranet is the restricted global computer-based communications network for the Wingstop System.

Investor Confidentiality Agreement means the document substantially similar to that appearing in Exhibit D to this Agreement.

Lease Execution Date means the date on which the lease is executed by Developer and the landlord, which also triggers the execution of the Franchise Agreement by Developer and Company.

Lease Rider means the document substantially similar to that appearing in Exhibit E to this Agreement.

Mall means an assembly of retail establishments housed in a structure that encloses more than 250,000 square feet of floor space (including common areas) under a single roof.

Marks refers to and includes (i) the Wingstop service mark and logo, (ii) the Wingstop trade name, (iii) the elements and components of a Restaurant's Trade Dress, and (iv) any and all additional or different trade names, trademarks, service marks, logos and slogans that Company adopts to identify the Wingstop franchise system and the products and services Restaurants offer.

Non-Traditional Venue means a hospital or medical center, airport, ghost kitchen, public or private school, university or college campus, airport terminal, train or bus station, convention center, exhibition hall, amusement park, fairground, sports arena, military base, state or national park, hotel, lodge, country club, social club, resort, casino, or theater.

Operations Manual means and collectively includes all manuals, policy statements, directives, bulletins and memoranda, as revised from time to time, that contain prescribed or recommended specifications, standards, procedures, policies and advice relating to a Restaurant's operation and management and to marketing the products Restaurants serve. The Operations Manual discloses the principal elements of the proprietary Wingstop System, and its contents are and will remain Company's exclusive property.

Option Expiration Date means the date by which Developer must complete the development schedule, as noted on Exhibit B to this Agreement (unless otherwise extended).

Person means an individual or a Business Entity.

Preferred Broker means a licensed real estate broker specified for the Wingstop franchise system.

Principal means any Person with an ownership interest in Developer, if Developer is a Business Entity. A Principal includes a Controlling Principal. A Principal with access to Trade Secrets and other Confidential Information must agree to be bound by certain covenants concerning confidentiality, even if that Principal is not a Controlling Principal.

Restaurant means a retail establishment at a fixed (permanent) location outside a Mall or Non-Traditional Venue that operates continuously on a year-round basis under the Wingstop trade name and System. However, the term does not include any type of Special Outlet.

Scheduled Opening Date means the date the Restaurant is open for business.

Special Outlet means a kiosk, a satellite unit, an express unit, a mini-store, a temporary or seasonal booth, or similar installation, no matter how denominated, operated under the Wingstop trade name. The term also includes a mobile dispensing unit, such as a cart or customized RV, operated under the Wingstop trade name but does not include an automobile or van used predominately for Catering or, if expressly permitted, Delivery Service.

System means the compilation of operating procedures, marketing concepts, management techniques, and communications methods and procedures developed or adopted by Company and its Affiliates to govern the operation of Restaurants, the marketing of their products and services, and the methods of communication between and among Company and Restaurant operators, all or some of which may be deleted, changed, improved or further developed by Company from time to time.

Trade Area means that certain area of development relating to the location of a Restaurant.

Trade Dress means decorative, non-functional components of a Restaurant that provide the establishment a distinctive, memorable appearance.

Trade Secrets means the components of the System, the contents of the Operations Manual and of all training materials and computer programs developed by or for Company or in accordance with its specifications, and any other confidential information imparted to Franchisee with respect to a Restaurant's operation or management, whether through the Operations Manual or otherwise.



WINGSTOP FRANCHISING LLC DEVELOPMENT AGREEMENT

THIS DEVELOPMENT AGREEMENT is entered into by and between Wingstop Franchising LLC, a Delaware limited liability company (“Company”), and **[DEVELOPER]** (“Developer”) (“Agreement”). Certain terms are used in this Agreement with the meanings assigned in the Glossary of Terms appearing at the beginning of this Agreement. That Glossary is incorporated into, and made an integral part of, this Agreement by reference.

1. RECITALS.

Company sells franchises to operate Wingstop restaurants (“Restaurants”). Developer is a prospective franchisee whose application to become a Wingstop franchisee has been approved by Company.

2. GRANT OF FRANCHISE PURCHASE OPTION.

In consideration of the Development Fee(s) Developer pays in accordance with Section 8, Company grants to Developer an option to purchase a franchise for the operation of one or more Restaurants in the Development Area described in Exhibit A. The option’s term is the period between the Effective Date and the Option Expiration Date, both of which are indicated on the signature page of this Agreement.

If Developer is a Business Entity, Developer must provide copies of its Charter Documents, any amendments thereto, resolutions of the Board of Directors authorizing entry into and performance of this Agreement, any certificates, buy-sell agreements or other documents restricting the sale or transfer of stock, and any other documents as may be reasonably required by Company to be furnished to Company prior to the execution of this Agreement. Developer further represents, warrants and covenants that it is duly organized and validly existing under the law of the state of its formation and is duly qualified and authorized to do business in each jurisdiction in which its business activities or the nature of the properties it owns requires such qualification.

To exercise the option, Developer must comply with all the requirements of Section 3(b). If Developer does not fulfill those requirements before the Option Expiration Date, Developer may request one 45-day extension (subject to Section 4 of this Agreement). However, if the Option Expiration Date has not been extended, the original option will unconditionally expire and this Agreement will automatically terminate on the Option Expiration Date.

Developer represents, warrants and agrees that Exhibit C is complete, current and accurate. Each Person who is or becomes a Principal and has access to Trade Secrets or other Confidential Information must agree to be bound by certain confidentiality covenants. In addition, Developer agrees to comply with all terms of use concerning the Wingstop Intranet.

If, at any time during this Agreement, a permitted change is made in Developer’s Controlling Principals, Developer must notify Company in writing within five days after such change becomes effective and submit to Company a revised Exhibit C.

Developer will notify Company within five days after the commencement of any action, suit, arbitration, proceeding, or investigation, or the issuance of any order, writ, injunction, award, or decree, by any court, agency, or other governmental instrumentality which names Developer and/or any Controlling Principal as a party or otherwise concerns the operation of a Restaurant or Developer's financial condition.

3. RESTAURANT DEVELOPMENT PROCEDURE.

(a) Promptly after the Effective Date, Developer will be furnished with general guidelines that Developer should look for and consider in identifying potential sites for the Restaurant, which include information about the interior lay-out, utility requirements and signs for a typical Restaurant.

(b) Not later than the Option Expiration Date, Developer must complete the following steps in the sequence shown:

(i) Developer must use a licensed real estate broker for site search and review, letter of intent negotiation, lease negotiation, market research, and all other work related to its selecting and securing a site for its Restaurant. In many markets, Company has Preferred Brokers. If Company has a Preferred Broker in Developer's market, Developer must use that Preferred Broker. If Company does not have a Preferred Broker in Developer's market, Company reserves the right to approve the real estate broker Developer selects;

(ii) Developer will be solely responsible for ensuring that any available sites submitted for Company's approval are located only within the Development Area. Company will not approve a site proposed by Developer that is located outside the Development Area, as Developer has no rights outside the Development Area;

(iii) Developer will locate one or more available sites that appear suitable for a Restaurant and submit by the Company Site Approval Date for Company's evaluation a written site approval request and a landlord's summary of the lease terms available for each site. Developer must also give each landlord a copy of the Lease Rider attached to this Agreement as Exhibit E. After Developer provides the required documentation, which must include the site plan, photos, letter of intent summary, and other information Company deems necessary, the information on each site and basic lease terms will be evaluated and critiqued in consultation with Developer. Company or its designee may visit and inspect the sites that Developer proposes;

(iv) If and when Company is satisfied that one or more of the sites are reasonably acceptable, Developer will be given written authorization to proceed with lease negotiations. Written authorization to negotiate a lease will, at Company's sole discretion, not be unreasonably withheld. Company reserves the absolute right to reject any site or lease proposal Developer submits and to require that Developer obtain information on additional sites. Under no circumstances may Developer pursue a site located inside the protected Trade Area of another Restaurant that is either operating or under development. Company's acceptance of a proposed site will not constitute a warranty or representation as to the site's suitability or success of the Restaurant. It simply means that Company is willing to grant a franchise at that location. Developer is solely responsible for the final decision to accept the approved site based on Developer's independent investigations;

(v) After receiving written authorization to negotiate, Developer must negotiate a Restaurant lease to Developer's satisfaction and submit an unsigned copy of the lease to Company for its verification that the terms of usage, hours of operation and other relevant information meet Company's standards and that the Lease Rider and the Restaurant's street address are included. Developer

acknowledges that Company will have no responsibility for evaluating or advising Developer with respect to any business or legal aspects of the lease, but that Company may withhold authorization for Developer to sign a lease that omits a Lease Rider in substantially the form attached as Exhibit E to this Agreement, or that contains provisions Company considers excessively onerous or restrictive, even if that means that Developer once again must look for suitable sites;

(vi) Upon acceptance of a site, Developer must contact the service providers appearing on the Wingstop System's approved listing of site surveyors, permit expeditors, and architectural and engineering consultants, as licensed in the applicable state in which the Restaurant will be located, to begin the construction documents. Company may, in its sole judgment, waive the requirement that Developer use the Wingstop System's approved site surveyors, permit expeditors, and architectural and engineering consultants for experienced restaurant developers who submit a written request together with any additional documents and information Company requests. If Company allows Developer to use a previously non-approved site surveyor, permit expeditor, or architectural and engineering consultant, that consultant must meet certain criteria outlined in the Wingstop System's Real Estate and Construction Guidelines. To ensure use of the prototypical equipment design and content for the proposed Restaurant, Company or its designee will assist the consultant in preparing the Restaurant's preliminary (*i.e.*, schematic) equipment layout consistent with the prototypical provisions of the applicable state's architectural and engineering board of professional examiners. Developer's consultant must be approved by Company before Company or its designee will provide assistance. If Developer does not receive Company's prior approval to use its own consultant, Developer's construction process may be delayed;

(vii) Within 15 days after Developer selects an architect (if Company grants Developer's request to use a previously non-approved architectural and engineering service), Developer must submit for approval a complete set of construction documents for the Restaurant, including mechanical, electrical, and plumbing specifications. Developer's consultant must develop the documents in accordance with the standards and information Company or its designee provides. The documents will be subject to Company's or its designee's review and approval. Developer agrees to defer signing contracts for the Restaurant's construction, equipment, fixtures, or signage until Developer has received Company's or its designee's written approval of Developer's final construction documents and Developer has executed a Franchise Agreement for the Restaurant;

(viii) If Company allows Developer to use a site surveyor consultant whom Company has not pre-approved, Developer must furnish Company or its designee the name of an experienced site surveyor consultant who has experience with restaurants. The consultant must furnish Company or its designee with at least five client references. Company or its designee will advise Developer of any reservations it has about the consultant's reputation or ability within 10 calendar days after it receives this information. If Developer's proposed site surveyor consultant is not approved, Developer must use one of Company's approved site surveyor consultants;

(ix) If Company allows Developer to use a permit expeditor consultant whom Company has not pre-approved, Developer must furnish Company or its designee the name of an experienced permit expeditor consultant who has experience with restaurants. The consultant must furnish Company or its designee with at least five client references. Company or its designee will advise Developer of any reservations it has about the consultant's reputation or ability within 10 calendar days after receiving this information. If Company does not approve Developer's proposed permit expeditor consultant, Franchisee must use one of the Wingstop System's approved permit expeditor consultants;

(x) When Company is satisfied with the Restaurant's lease, Company will give Developer written authorization to sign it. Once Company receives a copy of the fully executed lease with

all exhibits, attachments and addenda, Company will furnish Developer a ready-for-signature copy of the Franchise Agreement for the Restaurant. The Franchise Agreement will be substantially the same as the Franchise Agreement attached as Exhibit B to the Franchise Disclosure Document that Developer received prior to the execution of this Agreement, with all blanks filled in and the boundaries of the Restaurant's protected Trade Area identified; and

(xi) Developer must sign the Franchise Agreement immediately after the necessary federally mandated waiting period has passed and return the executed Franchise Agreement, along with the appropriate fees, to Company.

4. OPTION EXTENSION.

If Developer is unable to satisfy all the requirements of Section 3(b) before the Option Expiration Date, Developer may apply for one (but only one) 45-day extension of the Option Expiration Date. To apply for an extension, Developer must request it in writing not later than 15 days before the Option Expiration Date. Company will grant the extension if, in its reasonable judgment, Developer has made a good faith effort to comply with the requirements of Section 3(b) but has experienced delays beyond Developer's reasonable control. If this Agreement expires, Developer must reapply as if it was a first time prospective franchisee of Company.

5. AREA DEVELOPMENT RIGHTS.

This Section 5 (as well as Sections 6 and 7) applies if Exhibit B indicates that Company has granted Developer the right to develop more than one Restaurant.

(a) In consideration of the Development Fee Developer pays in accordance with Section 8(b), Company grants to Developer the right (and Developer undertakes the obligation) to develop the number of Restaurants indicated in Exhibit B in the Development Area.

(b) In order to retain the right to develop Restaurants, Developer must:

(i) comply with the requirements of Sections 2 and 3(b);

(ii) develop and open Restaurants in compliance with Section 6 of this Agreement and the development schedule indicated in the "Company Site Approval Date," "Lease Execution Date" and "Scheduled Opening Date" columns of Exhibit B; and

(iii) as of each Restaurant's Scheduled Opening Date, be operating in the Development Area the cumulative total number of Restaurants indicated in the "Required # of Operating Restaurants" column of Exhibit B.

(c) Subject to earlier termination in accordance with Section 11 and to renewal under Section 10, Developer's development rights will continue from the Effective Date of this Agreement until the execution date of the Franchise Agreement for the last Restaurant to be developed pursuant to this Agreement.

(d) If Developer defaults under this Agreement in the manner described in Section 11, Company may exercise the rights granted in Section 11.

After this Agreement expires or terminates, Developer's right to develop Restaurants in the Development Area ends. Company then may grant to others development rights and Restaurant franchises in Developer's former Development Area, and Company and its Affiliates may open their own Restaurants there. This consequence follows even if Developer has completed its development obligations on time and in strict compliance with this Agreement. However, expiration or termination of Developer's development rights does not affect the status of the franchise for any Restaurant Developer is operating when this Agreement expires or terminates.

6. ADDITIONAL RESTAURANT DEVELOPMENT PROCEDURE.

Not later than the Scheduled Opening Date for a particular Restaurant, Developer must complete the following steps, in the sequence shown, for a Restaurant's development:

(a) Not later than 30 days before a particular Restaurant's Lease Execution Date, Developer must notify Company that Developer is prepared to commence the Restaurant's development. If Company's then-current form of Franchise Disclosure Document bears a more recent date than the most recent Franchise Disclosure Document that Developer received, Company will furnish the current Franchise Disclosure Document to Developer, and Developer will execute the then-current form of Franchise Agreement. Developer must also pay in full to Company all outstanding amounts then owed to Company.

(b) Developer must comply with all of the requirements of Sections 2 and 3(b) for each additional Restaurant.

7. RESTAURANT DEVELOPMENT EXTENSIONS; FORCE MAJEURE.

(a) If Developer is unable to secure a lease for the second or any later Restaurant by its scheduled Lease Execution Date, Developer may apply for one 45-day extension of both the Lease Execution Date and the corresponding Scheduled Opening Date. To obtain an extension, Developer must request it in writing not later than 15 days before the relevant Lease Execution Date. Company will grant the extension if, in its reasonable judgment, Developer has made a good faith effort to comply with the requirements of Section 3(b) but has experienced delays beyond Developer's reasonable control.

(b) An extension obtained under Section 7(a) will apply only to the Restaurant for which Developer obtained it; an extension will not delay either the Lease Execution Date or the Scheduled Opening Date of any subsequent Restaurant.

(c) If the execution of a Restaurant's lease or the Restaurant's opening is delayed beyond its Lease Execution Date or Scheduled Opening Date, as applicable, on account of a natural disaster, fire or other casualty, labor dispute, materials shortage, or similar event over which Developer lacks control (although such "force majeure" events do not under any circumstances include Developer's financing delays or difficulties), the Restaurant's Lease Execution Date or Scheduled Opening Date, as applicable, will be extended for the time reasonably necessary to remedy the event's effects. The extension provided in this Section 7(c) will be available only if Developer gives Company prompt written notice of the event's occurrence and an estimate of the time required to remedy its effects.

(d) An extension under Section 7(c) will apply only to the Lease Execution Date or Scheduled Opening Date of the Restaurant whose development is interrupted; an extension will not delay the Lease Execution Date or Scheduled Opening Date of any subsequent Restaurant.

8. FEES.

(a) **Development Fee.** When Developer signs this Agreement, Developer must pay Company a fee of \$25,000 for the option granted in Section 2. The Development Fee is fully earned by Company in consideration of the option's grant and is not refundable.

(b) **Development Fees.** If Section 5 applies, when Developer signs this Agreement, Developer must pay Company a Development Fee of \$[FEE] (\$25,000 per Restaurant) for the development rights granted in Section 5. The Development Fee is fully earned by Company in consideration of the development rights granted in this Agreement and is not refundable.

(c) **Franchise Fees.** The Franchise Agreement stipulates the franchise fee payable for a Wingstop franchise.

9. COMPETITIVE PROTECTION; TERRITORIAL SCOPE OF DEVELOPMENT RIGHTS.

(a) Except to the extent indicated in Sections 9(b) and 9(c), Developer's right to develop Restaurants in the Development Area will initially be protected. So long as Developer retains protected development rights, Company and its Affiliates will not open or grant a franchise for a Restaurant, or enter into another franchise option or development agreement relating to a Restaurant to be located, in the Development Area. This Agreement applies nowhere outside the Development Area, either in terms of Developer's development rights or the competitive protections this Section 9 provides.

(b) Developer may lose the protected development rights in accordance with Section 11. Moreover, if Developer transfers the franchise (with the Company's written approval of such transfer) for any operating Restaurant, Developer's rights will no longer be protected in relation to the transferee. Company (upon Company's approval of the new franchisee) may enter into a development agreement with the Restaurant's new franchisee for the development of Restaurants within the Development Area and also may permit the new franchisee to relocate the Restaurant and to open Special Outlets inside the Development Area in accordance with the provisions of Company's then-current Franchise Agreement.

(c) Company may grant a franchise or license for a Special Outlet in a Mall located inside the Development Area if the Mall's owner or manager sets financial, experience or organizational standards for an acceptable operator that Developer does not satisfy at the time the opportunity becomes available. Except as permitted in Section 9(b) and in the preceding sentence, Company will not grant franchises or licenses to operate Special Outlets in the Development Area to anyone except Developer for so long as this Agreement remains in effect. However, this Agreement does not apply to the development of Special Outlets and does not itself authorize or permit Developer to develop Special Outlets.

(d) The protected rights provided to Developer in Section 9(a) will not to any extent prohibit or restrict Company or its Affiliates from engaging in the distribution of proprietary or branded products and other merchandise to or through commercial establishments that are not affiliated with Company or associated with the Wingstop service mark or franchise system, including (for example) department stores, supermarkets and convenience stores. Company and its Affiliates may exercise their distribution rights, both inside and outside the Development Area, without being deemed to have infringed Developer's competitive protection rights.

(e) The protected rights provided to Developer in Section 9(a) will not to any extent prohibit or restrict Company and its Affiliates from engaging in any and all of the activities, whether or not competitive, in which they are permitted to engage under Company's Franchise Agreement.

10. RENEWAL.

(a) If Section 5 applies, Developer will have a conditional right to secure a renewal of the right to develop Restaurants in the Development Area.

(b) Renewal will be permitted only if all of the following conditions are satisfied:

(i) Developer opens the full number of Restaurants indicated in Exhibit B in compliance with Sections 3 and 6 and the Development Schedule indicated in Exhibit B (taking into account any deadline extensions that Developer obtains in compliance with Sections 4 and 7);

(ii) Developer does not cause or permit a default to occur under Section 11, whether or not Company exercises its right to terminate Developer's exclusive rights under this Agreement on account of the default;

(iii) All of Developer's Restaurants are being operated in substantial compliance with the Wingstop System's quality control and other operational standards, and Developer is not delinquent in paying royalty or other monetary obligations to Company or in submitting required financial reports to Company; and

(iv) Based on its review of the financial and additional information that Developer submits in accordance with Section 10(c)(i), Company is satisfied that Developer is financially capable of completing the development of the additional Restaurants that Developer proposes to develop.

(c) To secure a renewal of the development rights, Developer must comply with the following procedures:

(i) No later than 60 days before the Lease Execution Date of the last Restaurant listed in Exhibit B, Developer must notify Company of Developer's desire to continue developing Restaurants in the Development Area and submit to Company a new application, current financial information for Developer and its Controlling Principals, copies of any outstanding lawsuits, proof of payment of all taxes, copies of the latest tax returns, and Developer's latest quarterly unaudited financial statements. Developer's notice must specify the number of additional Restaurants Developer proposes to develop and indicate any changes Developer seeks in the Development Area's boundaries.

(ii) Company will evaluate the application Developer submits as well as Developer's financial information and development proposal no later than 30 days before the renewal date. If Company determines that Developer qualifies to develop additional Restaurants, it will furnish Developer a new Development Agreement on the form Company is then using. The exhibits to that agreement will reflect the Development Area boundaries, number of Restaurants and development schedule that Company is willing to accept, which may differ from Developer's proposal.

(iii) No earlier than 15 calendar days, but no later than 20 calendar days, after Company furnishes the new Development Agreement to Developer, Developer must sign and return it to Company, together with the development fee specified in that agreement and a general release, in form and substance satisfactory to Company, of any and all claims by Developer and its Affiliates against Company and its Affiliates, and all of Company's and its Affiliates' respective owners, officers, directors, and agents, arising out of or relating to this Agreement and all aspects of the parties' business relationships (this requirement also applies to each Controlling Principal).

11. DEFAULT AND TERMINATION.

Developer will be in default if Developer:

- (a) Fails to submit a site to Company for approval for any Restaurant in compliance with Sections 3 and 6 on or before the Company Site Approval Date;
- (b) fails to sign an approved lease for any Restaurant in compliance with Sections 3 and 6 on or before its Lease Execution Date (taking into account any extension of that date that Developer obtains under Section 7(a) or 7(c));
- (c) signs a lease without express written authorization from Company or otherwise proceeds with a Restaurant's development before signing a Franchise Agreement or paying the franchise fee for the Restaurant;
- (d) fails to open any Restaurant in compliance with Sections 3 and 6 on or before its Scheduled Opening Date (taking into account any extension of that date that Developer obtains under Sections 4 and 7(a) or 7(c));
- (e) without Company's express prior written permission, fails to have open and operating in the Development Area the cumulative total number of Restaurants indicated in the "Required # of Operating Restaurants" column of Exhibit B as of the Scheduled Opening Date of any Restaurant (taking into account any extension of a particular Restaurant's Scheduled Opening Date that Developer obtains under Sections 4 and 7(a) or 7(c));
- (f) allows an Event of Default to occur under any Franchise Agreement (i) that is not cured by the end of the related remedial period provided in the Franchise Agreement or (ii) that is not curable under the Franchise Agreement;
- (g) attempts to assign, transfer, or sell, without Company's approval, any development or franchise purchase rights under this Agreement, or allows a transfer of its ownership interests to be made, in contravention of Section 12;
- (h) offers or issues any securities of Developer or one of its owners (if the owner is a Business Entity) after the Effective Date that would constitute a Controlling Ownership Interest in Developer or in a Business Entity with a Controlling Ownership Interest in Developer; becomes insolvent by reason of its inability to pay its debts as they mature; files a petition in bankruptcy or reorganization or a similar proceeding; if suit is filed to foreclose any lien or mortgage against Developer's assets; or requests any appointment of a receiver or makes a general assignment for the benefit of creditors;
- (i) makes any unauthorized use or disclosure of Company's Confidential Information or the Marks or materially impairs the goodwill associated therewith, provided, however, that nothing in this clause or elsewhere in this Agreement restricts or is intended to restrict Developer's communications with any state or federal law regulator or enforcement authority about potential violations of law.;
- (j) enters negotiations to lease or obtains an option to lease a site for a Restaurant located outside the Development Area, except pursuant to another effective development agreement between Company and Developer;

(k) makes any material misstatement or omission in its application or in any other written information provided to Company;

(l) or any of its Controlling Principals is or has been convicted by a trial court or other administrative body of, or pleads or has pleaded guilty or no contest to, a felony;

(m) or any of its Controlling Principals engages in any dishonest, unethical, immoral, or similar conduct as a result of which Developer's (or the Controlling Principal's) association with the Wingstop franchise system (or the Controlling Principal's association with Developer) could, in Company's reasonable opinion, have a material adverse effect on the goodwill associated with the Marks; or

(n) fails to use a licensed real estate broker or, if applicable, a Wingstop System Preferred Broker.

If an Event of Default occurs, Company may, at its option and sole discretion, (i) eliminate all protected aspects of Developer's right to develop Restaurants in the Development Area (in which case Company may engage and allow other franchisees or licensees to engage in such activities), (ii) decrease the number of Restaurants to be developed according to the development schedule, (iii) reduce the size of the Development Area, and/or (iv) terminate all of Developer's rights under this Development Agreement, in all cases by giving Developer written notice of Company's election, which may or may not offer an opportunity to cure. Company may choose the option or options it prefers. Termination of this Agreement will not affect the status of any Franchise Agreement then in effect between Company and Developer.

If Company elects to undertake development in the Development Area or allow others to undertake development in the Development Area, Company may, in its sole discretion and without reinstating any of Developer's rights or waiving any of Developer's remedies, (i) permit Developer to complete development of Restaurants in the Development Area that Company has previously approved, provided an executed lease for each such site is executed within 60 days of Company's approval, (ii) enter into an amendment to the Development Agreement with Developer that provides Developer a right of first refusal to purchase Restaurants that Company develops in the Development Area, or (iii) offer Developer the opportunity to acquire a site or Restaurant that Company develops within the Development Area at any time before or upon completion of the Restaurant's construction.

12. ASSIGNMENT.

(a) Except as permitted in Sections 12(b), 12(c), and 12(e), Developer may not assign or otherwise transfer any of the option, development, or franchise purchase rights or any of the obligations under this Agreement, either contractually or by operation of law, and there may be no transfer of, or offers or issuances of securities representing, a Controlling Ownership Interest in Developer or a Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in Developer. Developer expressly acknowledges and agrees that Company does not permit its franchisee/developers to subfranchise Wingstop restaurants or to partition or sell undeveloped territory.

(b) If Developer is a Business Entity, Company hereby consents to offers, issuances, assignments, and transfers of ownership interests in Developer or in a Business Entity with a Controlling Ownership Interest in Developer that are not Controlling Ownership Interests in Developer or the Business Entity owner. There may be no transfer or assignment of, or offers or issuances of securities representing, a Controlling Ownership Interest in Developer or in a Business Entity with a Controlling Ownership Interest in Developer without Company's prior written consent, which Company may grant or withhold as it deems best.

(c) The rights of an individual Developer, or the ownership interests in a Developer that is a Business Entity, may be devised by will or distributed to the individual Developer's or Principal's heirs pursuant to the laws of descent and distribution if such heirs satisfy Company's then-current standards for developers and receive Company's prior written approval.

(d) No offers, issuances, assignments, or transfers of securities, or other proposed or effected transfers or assignments, in contravention of this Section 12 will be binding on Company, and Company will not be obligated to issue any Franchise Agreement under Section 3 or Section 6 in the name of any person or business entity other than Developer or a person to whom an individual Developer's rights are devised or distributed in accordance with Section 12(c).

(e) If Developer's owners desire to establish a new legal entity to operate one or more of the Restaurants to be developed pursuant to this Agreement (if Sections 5, 6, and 7 of this Agreement apply) and that new legal entity's ownership is completely identical to Developer's ownership, Company will automatically approve that legal entity to operate the Restaurant(s) on the condition that Developer gives Company the information Company requests regarding such entity. However, if the proposed new legal entity's ownership is not completely identical to Developer's ownership, Developer first must seek Company's approval for that new entity to operate the proposed Restaurant(s) as an approved Affiliate. Company may refuse any such request if (i) Developer and/or its owners do not own and control at least seventy-five percent (75%) of the new entity's ownership interests and retain management control of the Restaurant(s) proposed to be owned by the new entity or (ii) the remaining owners do not satisfy Company's then-current standards for Wingstop Restaurant franchisees. Developer must give Company the information Company requests regarding the proposed entity and its other owners. In all cases, Developer must continue to ensure that all of this Agreement's terms are fully satisfied and is fully responsible for any and all defaults under this Agreement, whether committed by Developer or any other legal entity approved by Company to develop the Restaurants scheduled under this Agreement.

(f) Company has the right to transfer or assign this Agreement and all or any part of its rights, interests or obligations herein, or allow a transfer, assignment, or sale of any (or all) ownership interest in Company, to any Person without Developer's consent. Specifically, and without limitation of the foregoing, Developer agrees that Company may sell its assets (including this Agreement), the Marks, or the System or Trade Secrets to a third party; may offer its securities privately or publicly; may merge, acquire other business entities or be acquired by another business entity; may undertake a refinancing, recapitalization, leveraged buyout or other economic or financial restructuring; and with regard to any or all of the above sales, assignments and dispositions, Developer expressly and specifically waives any claims, demands, or damages against Company arising from or related to the transfer of this Agreement, the Marks (or any variation thereof), or the System or Trade Secrets from Company to any other party. Nothing contained in this Agreement requires Company to offer any services or products, whether or not bearing the Marks, to Developer if Company assigns its rights in this Agreement.

13. NOTICES.

All notices required or permitted under this Agreement must be in writing and will be deemed delivered when deposited either with the United States Postal Service, first class postage prepaid, certified mail, return receipt requested, or with an overnight delivery service for next business day delivery with proof of delivery, and addressed as follows:

If to Company, to: Wingstop Franchising LLC
2801 North Central Expressway
Suite 1600
Dallas, Texas 75204
Attention: President

If to Developer, to: [NAME]
[ADDRESS]
[C/S/Z]

Either party may change its address for notices by written notice to the other given in accordance with this Section 13.

14. STATUS OF PARTIES; REPRESENTATIONS AND WARRANTIES.

This Agreement is not intended to create, and will not be interpreted or construed as creating, a franchise, partnership, joint venture, agency, employment, personal services or similar relationship between Company (or its Affiliates) and Developer. No representation to the contrary is binding upon Company. In addition, Developer's employees are under Developer's control. Company and its Affiliates are not the employer or joint employer of Developer's employees. Company and its Affiliates will not exercise direct or indirect control over the working conditions of Developer's personnel. Company and its Affiliates do not share or codetermine the terms and conditions of employment of Developer's employees or affect matters relating to the employment relationship between Developer and its employees, such as employee selection, promotion, termination, hours worked, rates of pay, other benefits, work assigned, discipline, adjustment of grievances and complaints, and working conditions. Developer has sole responsibility and authority for these terms and conditions of employment. Developer must communicate clearly with its employees in all dealings, including its employment agreements, human resource manuals, written and electronic correspondence, paychecks, and other materials, that Developer (and only Developer) is their employer and that Company, as the franchisor of Wingstop Restaurants, and its Affiliates are not their employer and do not engage in any employer-type activities (including those described above) for which only developers are responsible.

(a) Developer covenants and agrees that, during the term of this Agreement and for two years after its expiration or termination, Developer may not have any ownership interest in or perform services in any capacity for any quick service food business that serves chicken pieces, chicken strips, or chicken wings as a primary menu item, except as a franchisee of Company. "Primary" means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings.

(b) During the term of this Agreement, Developer's covenant not to compete will apply universally; for the two-year period after this Agreement expires or is terminated, Developer's covenant will apply in the Development Area and in each DMA in which a Wingstop Restaurant is then operating or under development. For purposes of calculating the duration of the two-year period, any time during which Developer is in violation or breach of the covenant will be excluded.

(c) Developer acknowledges that Developer's covenant not to compete is reasonable and necessary to protect the business and goodwill of the Wingstop franchise system and to avoid misappropriation or other unauthorized use of the System and other Trade Secrets.

15. LAW GOVERNING; ARBITRATION OF DISPUTES.

(a) ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE ARBITRATION ACT. EXCEPT TO THE EXTENT GOVERNED BY THE ARBITRATION ACT OR OTHER UNITED STATES FEDERAL LAW, THIS AGREEMENT AND ALL CLAIMS ARISING FROM THE RELATIONSHIP BETWEEN COMPANY AND DEVELOPER WILL FOR ALL PURPOSES BE GOVERNED BY AND INTERPRETED AND ENFORCED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS, EXCEPT THAT ITS CHOICE OF LAW AND CONFLICT OF LAW RULES WILL NOT APPLY, AND ANY TEXAS LAW REGULATING THE SALE OF FRANCHISES OR BUSINESS OPPORTUNITIES OR GOVERNING THE RELATIONSHIP OF A FRANCHISOR AND ITS FRANCHISEE WILL NOT APPLY UNLESS ITS JURISDICTIONAL REQUIREMENTS ARE MET INDEPENDENTLY WITHOUT REFERENCE TO THIS SECTION.

(b) Developer and Company agree that, except as provided below in this Section 15(b), all controversies, disputes, or claims between Company and its Affiliates, and their respective owners, officers, directors, agents and/or employees, and Developer (and/or its owners, guarantors, Affiliates and/or employees) arising out of or related to:

- (1) this Agreement or any other agreement between Developer and Company;
- (2) Company's relationship with Developer; or
- (3) the validity of this Agreement or any other agreement between Developer and Company, or any provision of any such agreements, and the validity and scope of the arbitration obligation under this Section;

must be submitted for binding arbitration, on demand of either party, to the AAA. The arbitration proceedings will be conducted by one arbitrator and, except as this Section 15(b) otherwise provides, according to the AAA's then-current commercial arbitration rules. All proceedings will be conducted at a suitable location that is within ten (10) miles of where Company has its principal business address at the time the arbitration demand is filed. The arbitrator will have no authority to select a different hearing locale other than as described in the prior sentence. All matters relating to arbitration will be governed by the Arbitration Act. Judgment upon the arbitrator's award may be entered in any court of competent jurisdiction.

The arbitrator has the right to award or include in his or her award any relief that he or she deems proper, including, without limitation, money damages, specific performance, injunctive relief, and attorneys' fees and costs for Company (consistent with Company's rights under Section 16(e)), provided that the arbitrator may not declare any Mark generic or otherwise invalid or, except as expressly provided in Section 16(f), award any exemplary, punitive, treble, or other forms of multiple damages against the other (Developer and Company hereby waive to the fullest extent the law permits, except as expressly provided in Section 16(f), any right to or claim for any exemplary, punitive, treble, or other forms of multiple damages against the other).

Developer and Company will be bound by the provisions of any limitation on the time period in which claims must be brought under applicable law or this Agreement, whichever expires earlier. In any arbitration proceeding, each party must submit or file any claim constituting a compulsory counterclaim (as defined by the United States Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates. Any claim not submitted or filed as required is forever barred. The arbitrator may not consider any settlement discussions or offers made by either party. Company reserves the right, but has no obligation, to advance Developer's share of the costs (excluding attorneys' fees) of any arbitration

proceeding in order for the proceeding to take place and by doing so is not deemed to have waived or relinquished its right to seek the recovery of these costs under Section 16(e).

Developer and Company agree that arbitration will be conducted on an individual basis, and not on a joint, collective, or class-wide basis, and that an arbitration proceeding between Company and its Affiliates, and their respective owners, officers, directors, agents and/or employees, and Developer (and/or its owners, guarantors, Affiliates and/or employees) may not be consolidated or joined with any other arbitration proceeding between Company and any other person. Despite the foregoing or anything to the contrary contained in this Section 15(b), if any court or arbitrator determines that all or any part of the preceding sentence is unenforceable with respect to a dispute that otherwise would be subject to arbitration under this Section, all parties agree that this arbitration clause will not apply to that dispute and the dispute will be resolved in a judicial proceeding in a court permitted under Section 15(c) of this Agreement.

Despite Developer's and Company's agreement to arbitrate provided above, Company and Developer agree that Company has no obligation whatsoever to arbitrate the following disputes: (i) disputes that arise under or are related to the Lanham Act, as now or later amended; (ii) disputes that otherwise relate to the ownership or validity of any of the Marks; (iii) disputes that involve enforcement of Company's intellectual property rights, including, but not limited to, Company's Confidential Information and Trade Secrets; or (iv) disputes related to Company's enforcement of the covenants not to compete in Section 14. Company may enforce its rights in the disputes described in clauses (i) through (iv) exclusively in court.

With respect to the matters subject to, and not excepted from, the parties' agreement to arbitrate specified in this Section 15(b), each party has the right to seek temporary restraining orders and temporary or preliminary injunctive relief from a court of competent jurisdiction, provided, however, that each must contemporaneously submit its dispute for arbitration on the merits as provided in this Section. This Section's provisions are intended to benefit and bind certain third-party non-signatories and continue in full force and effect after and notwithstanding this Agreement's expiration or termination.

(c) SUBJECT TO (b) ABOVE AND THE PROVISIONS BELOW, DEVELOPER AND ITS OWNERS AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN DEVELOPER AND COMPANY MUST BE COMMENCED IN THE STATE OR FEDERAL COURT OF GENERAL JURISDICTION LOCATED CLOSEST TO WHERE COMPANY HAS ITS PRINCIPAL BUSINESS ADDRESS AT THE TIME THE ACTION IS COMMENCED, AND DEVELOPER (AND EACH OWNER) IRREVOCABLY SUBMITS TO THE JURISDICTION OF THOSE COURTS AND WAIVES ANY OBJECTION IT (OR THE OWNER) MIGHT HAVE TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS. NONETHELESS, DEVELOPER AND ITS OWNERS AGREE THAT COMPANY MAY ENFORCE THIS AGREEMENT AND ANY ARBITRATION ORDERS AND AWARDS IN THE COURTS OF THE STATE IN WHICH DEVELOPER'S DEVELOPMENT AREA IS LOCATED.

16. MISCELLANEOUS.

(a) Definition of Terms. The terms used in this Agreement, unless otherwise defined, are also listed in the Glossary of Terms attached hereto and made a part hereof.

(b) Binding Effect. This Agreement may not be amended or modified except by a written agreement executed by Company and Developer which is identified as such an amendment or modification, although Company may modify the Operations Manual and System as it deems best.

(c) Time is of Essence. Time is of the essence of this Agreement; Developer's compliance with the deadlines stated in this Agreement is vitally important.

(d) Limited Liability for Company's Related Parties. Developer agrees that no past, present, or future director, officer, employee, incorporator, member, partner, stockholder, subsidiary, Affiliate, controlling party, entity under common control, ownership, or management, vendor, service provider, agent, attorney, or representative of Company will have any liability for (i) any of Company's obligations or liabilities relating to or arising from this Agreement, (ii) any claim against Company based on, in respect of, or by reason of the relationship between Developer and Company, or (iii) any claim against Company based on any alleged unlawful act or omission of Company.

(e) Costs and Attorneys' Fees. If Company incurs costs and expenses (internal and external) to enforce its rights or Developer's obligations under this Agreement because Developer has failed to comply with this Agreement, Developer agrees to reimburse Company for all costs and expenses Company incurs, including, without limitation, reasonable accounting, attorneys', arbitrators', and related fees. Developer's obligation to reimburse Company arises whether or not Company begins a formal legal proceeding against Developer to enforce this Agreement. If Company does begin a formal legal proceeding against Developer to enforce this Agreement, the reimbursement obligation applies to all costs and expenses Company incurs preparing for, commencing, and prosecuting the legal proceeding and until the proceeding has come to a complete end (including appeals and settlements).

(f) Waiver of Exemplary Damages and Jury Trial. EXCEPT FOR CLAIMS COMPANY ASSERTS AGAINST DEVELOPER FOR VIOLATION OR INFRINGEMENT OF ANY OF COMPANY'S INTELLECTUAL PROPERTY RIGHTS, COMPANY AND DEVELOPER (AND ITS OWNERS) WAIVE TO THE FULLEST EXTENT THE LAW PERMITS ANY RIGHT TO OR CLAIM FOR ANY EXEMPLARY, PUNITIVE, TREBLE, AND OTHER FORMS OF MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IF THERE IS A DISPUTE BETWEEN THEM, THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS. COMPANY AND DEVELOPER IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER OF THEM. EACH ACKNOWLEDGES THAT IT MAKES THIS WAIVER KNOWINGLY, VOLUNTARILY, WITHOUT DURESS, AND ONLY AFTER CONSIDERATION OF THIS WAIVER'S RAMIFICATIONS.

(g) Limitation of Claims. Any and all claims arising out of or relating to this Agreement will be barred unless a proceeding (in the required forum) is commenced within two (2) years from the date on which the violation, act, or conduct giving rise to the claim occurs, regardless of when the party asserting the claim knew or should have known of the facts giving rise to the claim.

17. DEVELOPER'S ACKNOWLEDGMENTS.

(a) Developer acknowledges and agrees that this Agreement, together with any duly-signed amendment or addendum attached to this Agreement, contains the entire agreement between the parties with respect to Developer's rights to develop and acquire franchises for Restaurants in the Development Area, and that this Agreement supersedes any prior or contemporaneous agreements between the parties, written or oral, with respect to those development and franchise acquisition rights. This Agreement may be executed in multiple copies, each of which will be deemed an original. A faxed copy of an originally-signed signature page, a scanned copy of an originally-signed signature page that is sent as a .pdf by email, or a signature page bearing an electronically/digitally captured signature and transmitted electronically likewise will be deemed an original.

_____ **[DEVELOPER'S INITIALS]**

(b) Developer confirms and acknowledges that, except as provided in Company's Franchise Disclosure Document and this Agreement, no written or oral agreements, promises, commitments, undertakings or understandings concerning Developer's development or franchise acquisition rights were made to or with Developer that are not expressly stated in this Agreement or any duly-signed amendment or addendum and that no written or oral representations were made to Developer by Company or its representatives concerning Developer's development or franchise acquisition rights. However, nothing in this Agreement or any related agreement is intended to disclaim Company's representations in its Franchise Disclosure Document.

_____ **[DEVELOPER'S INITIALS]**

(c) Developer acknowledges (i) that this Agreement is not a franchise agreement and that it provides Developer neither a license to use the Wingstop trade name or service mark nor any right to operate a Restaurant, (ii) that Developer's rights under this Agreement are solely contractual and that no property rights are granted in or with respect to the Development Area, and (iii) that until a Franchise Agreement for a particular Restaurant location is issued in accordance with this Agreement, Developer will not have or be entitled to exercise any of the rights or privileges of a Wingstop franchisee at or with respect to that location.

_____ **[DEVELOPER'S INITIALS]**

(d) DEVELOPER ACKNOWLEDGES THAT THE WRITTEN AUTHORIZATIONS CONTEMPLATED BY THIS AGREEMENT WILL BE VALID ONLY IF SIGNED BY A DULY-AUTHORIZED OFFICER OF COMPANY. DEVELOPER MAY NOT RELY ON VERBAL OR WRITTEN APPROVALS FROM ANY AGENT WHO MIGHT REPRESENT COMPANY IN THE FIELD OR FROM ANY PERSON OTHER THAN A DULY-AUTHORIZED OFFICER OF COMPANY. DEVELOPER ASSUMES FULL RISK AND FINANCIAL RESPONSIBILITY FOR SIGNING A LEASE WITHOUT COMPANY'S PRIOR WRITTEN AUTHORIZATION, INCLUDING THE RISK THAT COMPANY MAY TERMINATE THIS AGREEMENT UNDER SECTION 11(b) ON ACCOUNT OF AN UNAUTHORIZED LEASE SIGNING. COMPANY WILL HAVE NO OBLIGATION TO ISSUE A FRANCHISE FOR A RESTAURANT UNLESS AND UNTIL DEVELOPER COMPLIES FULLY WITH ALL APPLICABLE REQUIREMENTS OF SECTIONS 3(b) AND 6.

_____ **[DEVELOPER'S INITIALS]**

(e) Company will assign a unique Restaurant Number to each Restaurant upon execution of the Franchise Agreement for that particular Restaurant. Vendors with whom Company's franchisees do business have been instructed not to accept work orders or purchase orders for a Restaurant that is not properly identified by Restaurant Number. Developer acknowledges that Developer will be unable to order furniture, fixtures, equipment, signs and inventory for any Restaurant before a Restaurant Number for that particular Restaurant has been assigned.

_____ **[DEVELOPER'S INITIALS]**

(f) Developer acknowledges that all amounts payable under Section 8 represent fees, not deposits, and that none of those fees are refundable in whole or in part under any circumstances.

_____ **[DEVELOPER'S INITIALS]**

(g) Developer acknowledges and agrees that, by evaluating and accepting a particular Restaurant location, providing any other site selection assistance to Developer, or authorizing Developer to negotiate or sign a Restaurant lease, Company does not guarantee the suitability of any site for the operation of a Restaurant or warrant that Developer can profitably operate a Restaurant at any location that Company accepts. Company disclaims (and Developer recognizes and accepts Company's disclaimer of) any warranties, express or implied, with respect to the suitability or profit potential of any site Developer selects for a Restaurant.

_____ [DEVELOPER'S INITIALS]

(h) **DEVELOPER ACKNOWLEDGES AND AFFIRMS THAT NEITHER DEVELOPER NOR ANY OF ITS PRINCIPALS HAVE MADE ANY UNTRUE STATEMENT OF ANY MATERIAL FACT OR OMITTED TO STATE ANY MATERIAL FACT IN ITS APPLICATION OR ANY OTHER WRITTEN INFORMATION IN OBTAINING THE RIGHTS GRANTED HEREUNDER. NEITHER DEVELOPER NOR ANY OF ITS PRINCIPALS HAS ANY DIRECT OR INDIRECT LEGAL OR BENEFICIAL INTEREST IN ANY BUSINESS THAT MAY BE DEEMED A COMPETITIVE BUSINESS, EXCEPT AS OTHERWISE COMPLETELY AND ACCURATELY DISCLOSED IN DEVELOPER'S APPLICATION. THE EXECUTION AND PERFORMANCE OF THIS AGREEMENT WILL NOT VIOLATE ANY OTHER AGREEMENT TO WHICH DEVELOPER OR ANY OF ITS PRINCIPALS MAY BE BOUND. DEVELOPER RECOGNIZES THAT COMPANY HAS EXECUTED THIS AGREEMENT IN RELIANCE ON ALL OF THE STATEMENTS DEVELOPER AND ITS PRINCIPALS HAVE MADE IN THE APPLICATION AND ANY OTHER WRITTEN INFORMATION.**

_____ [DEVELOPER'S INITIALS]

18. NO WAIVER OR DISCLAIMER OF RELIANCE IN CERTAIN STATES.

The following provision applies only to developers and franchises that are subject to the state franchise registration/disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin:

NO STATEMENT, QUESTIONNAIRE, OR ACKNOWLEDGEMENT SIGNED OR AGREED TO BY YOU IN CONNECTION WITH THE COMMENCEMENT OF THE FRANCHISE RELATIONSHIP SHALL HAVE THE EFFECT OF (I) WAIVING ANY CLAIMS UNDER ANY APPLICABLE STATE FRANCHISE LAW, INCLUDING FRAUD IN THE INDUCEMENT, OR (II) DISCLAIMING RELIANCE ON ANY STATEMENT MADE BY US, ANY FRANCHISE SELLER, OR ANY OTHER PERSON ACTING ON OUR BEHALF. THIS PROVISION SUPERSEDES ANY OTHER TERM OF ANY DOCUMENT EXECUTED IN CONNECTION WITH THE FRANCHISE

WINGSTOP FRANCHISING LLC

[DEVELOPER]

By: _____

Name

Name: _____

Date: _____

Title: _____

Date: _____ *

*Considered the Effective Date of this Agreement for all purposes
The Option Expiration Date is **DATE**

EXHIBIT A

DESCRIPTION OF DEVELOPMENT AREA

The Development Area is the geographical area described as follows and which may be more specifically shown on a map attached to this Exhibit A, if available. However, if there is any inconsistency between the narrative description below and an attached map, the narrative description controls.

[DEVELOPMENT AREA DESCRIPTION]

All street boundaries will be deemed to end at the street center line unless otherwise specified above.

Despite the description above, the Development Area will in all cases be deemed to exclude any and all Non-Traditional Venues physically located within the Development Area, meaning that all such Non-Traditional Venues will not be deemed to be a part of the definition of the Development Area, Developer may not operate at such Non-Traditional Venues, and there are no restrictions whatsoever on Company's and its Affiliates' activities in or at those Non-Traditional Venues, including, but not limited to, their right to operate and grant others the right to engage in foodservice operations under the Marks at such Non-Traditional Venues.

WINGSTOP FRANCHISING LLC

[DEVELOPER]

By: _____

Name

Name: _____

Date: _____

Title: _____

Date: _____

EXHIBIT B
DEVELOPMENT SCHEDULE

<u>STORE #</u>	<u>COMPANY SITE APPROVAL DATE</u>	<u>LEASE EXECUTION DATE</u>	<u>SCHEDULED OPENING DATE</u>	<u>REQUIRED # OF OPERATING STORES</u>
1	[DATE]	[DATE]	[DATE]	1 of []

WINGSTOP FRANCHISING LLC

[DEVELOPER]

By: _____

Name

Name: _____

Date: _____

Title: _____

Date: _____

EXHIBIT C

BUSINESS ENTITY INFORMATION

This form must be completed if this Development Agreement has more than one owner or if Developer is owned by a business organization (a corporation, partnership, limited liability company or similar entity). This form must also be re-executed and sent to Company whenever there is any permitted change in ownership.

1. **Form of Owner.** Is a (check one):

- (a) ☐ General Partnership
- (b) ☐ Corporation
- (c) ☐ Limited Partnership
- (d) ☐ Limited Liability Company
- (e) ☐ Other, Specify _____

2. **Business Entity.** Developer was incorporated or formed on _____, 20____ under the laws of the State of _____. Developer has not conducted business in any name other than Developer's business entity name and _____.

3. **Business Entity Owners.** (a) The following list includes the full name and mailing address of each person who is an owner of Developer (stockholders, partners or members (if a limited liability company)) and the nature of each owner's position and ownership interest in Developer.

Owner's Name and Address	Description of Interest	Ownership %

(b) If Developer is a Business Entity and owned in whole or in part by one or more business organizations, the name(s) of such organization is _____. The following list includes the full name and mailing address of each person who is an owner (stockholders, partners or members (if a limited liability company)) of the business organization that has an ownership interest in the Business Entity Developer and the nature of each owner's position and ownership interest.

Owner's Name and Address	Description of Interest	Ownership %

Owner's Name and Address	Description of Interest	Ownership %

4. **Controlling Principal.** Provide the name, position and ownership interest of each Controlling Principal as of the date of this Development Agreement.

Principal's Name and Address	Position Held in Entity	Ownership %

5. **Governing Documents.** Developer must attach copies of articles of incorporation or organization and partnership, shareholder, or member agreements (the "Charter Documents").

6. **Representation.** Developer represents and warrants that the information provided in this form is true, accurate and complete and that Wingstop Franchising LLC may consider this statement as continuing to be true, accurate and correct until a written notice of change in ownership and/or in the Principal status is given to Wingstop Franchising LLC by Developer.

7. THIS DEVELOPMENT AGREEMENT AND SYSTEM OF BUSINESS REQUIRE THAT THE DEVELOPER BE UNDER THE DAILY CONTROL AND DIRECT SUPERVISION OF A CONTROLLING PRINCIPAL, AND FAILURE TO COMPLY CONSTITUTES A MATERIAL DEFAULT OF THIS DEVELOPMENT AGREEMENT.

OWNER:

INDIVIDUALS:

Signature – Owner #1

Print Name – Owner #1

Signature – Owner #2

Print Name – Owner #2

Signature – Owner #3

Print Name – Owner #3

ENTITY:

[DEVELOPER]

Signature

Print Name

Title

EXHIBIT D

INVESTOR CONFIDENTIALITY AGREEMENT

This Investor Confidentiality Agreement (“Agreement”) is made and entered into as of _____, by and between Wingstop Franchising LLC, a Delaware limited liability company (“we,” “us,” or “our”), and [DEVELOPER] (“you” or “your”).

PREAMBLES

We and you intend to enter into a Development Agreement. As part of our and your relationship, we will allow you to gain access to certain of our Confidential Information (defined below). Before allowing you and your personnel to have access to the Confidential Information, we require that you sign this Agreement.

DEFINITION

The term “Confidential Information” as used in this Agreement means our methods, techniques, formats, specifications, procedures, information, systems, sales and marketing techniques, Restaurant layout, plans, and schematics, and knowledge and experience in the development, operation, and franchising of Wingstop Restaurants that are disclosed to you or your personnel or that you and your personnel learn in connection with your and their dealings with us.

PROTECTION OF CONFIDENTIAL INFORMATION

You acknowledge and agree that neither you nor your personnel, nor any other person or entity, will acquire any interest in or right to use the Confidential Information under this Agreement. You further acknowledge and agree that the unauthorized use or duplication of the Confidential Information, including, without limitation, in connection with any of your other business activities, would be detrimental to us, cause us substantial and irreparable harm, and constitute a breach of your obligations of confidentiality and an unfair method of competition with us.

You acknowledge that the Confidential Information is our property, involves our trade secrets, and will be disclosed to you solely on the condition that you agree, and you hereby do agree, that you will: (1) not use the Confidential Information other than to the extent necessary to perform your obligations to us under a Development Agreement or any Franchise Agreement signed under that particular Development Agreement; (2) maintain the absolute confidentiality of the Confidential Information; (3) not make unauthorized copies of any records (in written, electronic, or other form) disclosing the Confidential Information; and (4) adopt and implement reasonable procedures to prevent disclosure of the Confidential Information, including, but not limited to, restricting its disclosure to employees and using nondisclosure agreements with employees who have access to the Confidential Information.

SURRENDER OF DOCUMENTS

You agree that, after you have completed all development requirements, you will immediately return to us (or, at our option, destroy) all copies of the Confidential Information made available to you or your personnel in written, electronic, or other tangible form.

COSTS AND ATTORNEYS’ FEES

In the event that we are required to engage legal counsel to secure the performance of your obligations under this Agreement, you must promptly reimburse us for all costs and expenses that we incur, including,

without limitation, our reasonable attorneys' and expert witness fees, costs of investigation and proof of facts, court costs, travel and living expenses, and other expenses, whether incurred prior to, in preparation of, in contemplation of, or in connection with any trial or administrative proceeding or on appeal.

SEVERABILITY

If any provision of this Agreement is held for any reason to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court, agency, or tribunal with competent jurisdiction in a proceeding to which we are a party, that ruling will not impair the operation of or have any other effect upon such other portions of this Agreement as may remain otherwise intelligible. Such other portions will continue to be given full force and effect and bind the parties hereto.

GOVERNING LAW

This Agreement and the relationship between the parties hereto will be construed and governed in accordance with the internal laws of the State of Texas, without regard to its conflict of laws principles.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement in multiple counterparts as of the day and year first above written.

WINGSTOP FRANCHISING LLC, a Delaware limited liability company

By:_____

Name:_____

Title: Authorized Signer

Date: _____

[DEVELOPER]

Name

Date: _____

EXHIBIT E

LEASE RIDER

This Lease Rider ("Rider") is entered into this _____ day of _____, 20____ by and between _____ ("Tenant") and _____ ("Landlord") and supplements and forms a part of the lease agreement (the "Lease") between Landlord and Tenant for the premises located at _____ (the "Premises"). In the event of a conflict between the provisions of the Lease and the provisions of this Rider, the provisions of this Rider will control.

1. Landlord and Tenant acknowledge and agree that this Rider is entered into in connection with, and as a condition to, the grant of a franchise by Wingstop Franchising LLC ("Wingstop") to Tenant in accordance with the terms of a franchise agreement (the "Franchise Agreement"), granting Tenant the right to operate the Premises as a Wingstop restaurant. As such, Landlord and Tenant acknowledge and agree that Wingstop or its designee is an intended third-party beneficiary of this Rider with an independent right to enforce any and all of its terms.

2. Subject to applicable zoning laws and restrictions of record, Landlord consents to Tenant's installation and use of such trademarks, service marks, signs, decor items, color schemes, and related components of the Wingstop system as Wingstop may from time to time prescribe for the restaurant.

3. Landlord agrees to furnish Wingstop or its designee with copies of all notices of default or alleged default and all notices of termination that it sends to Tenant pertaining to the Lease and the Premises at the same time it sends such notices to Tenant. Such notices will be sent to 2801 North Central Expressway, Suite 1600, Dallas, Texas 75204, Attn: General Counsel, or to such other address provided to Landlord in writing.

4. Wingstop or its designee has the right to enter the Premises at any time and from time to time (i) to make any repairs, alterations, or removals of the Wingstop trade dress or equipment it considers reasonably necessary to protect the Wingstop system and marks, (ii) to cure any default under the Franchise Agreement or under the Lease, and (iii) to remove the distinctive elements of the Wingstop trade dress upon the expiration or termination of the Franchise Agreement. Wingstop or its designee will repair, or reimburse Landlord for the reasonable cost to repair, any damage to the walls, floor, or ceiling of the Premises that results from Wingstop's or its designee's removal of trade dress items and other property from the Premises.

5. In the event of a default by Tenant under the Lease which entitles Landlord to terminate the Lease, Landlord will provide notice to Wingstop or its designee of such default and Landlord's intent to terminate the Lease ("Landlord's Notice"). At Wingstop's or its designee's option, Landlord agrees to enter into a new lease (the "New Lease") with Wingstop or its designee, as tenant, under the same terms as the Lease except that the term of such New Lease will be the remaining balance of the term of the Lease, including any and all remaining options (as the same may have been extended). Should Wingstop or its designee elect to enter into such New Lease, Wingstop or its designee will provide written notice of such election to Landlord within sixty (60) days after receipt of Landlord's Notice. During that sixty (60) day period, Landlord agrees that Wingstop or its designee may possess the Premises, to the exclusion of Tenant, in order to operate the restaurant, assess the restaurant's condition, and determine whether Wingstop or its designee

desires to enter into the New Lease. Tenant acknowledges that Wingstop or its designee may possess the Premises in these circumstances and take whatever action is necessary, with or without Landlord's assistance, to enforce Tenant's compliance. Landlord agrees reasonably to cooperate and not to interfere with Wingstop's or its designee's exercise of these rights. While Wingstop or its designee possesses the Premises for up to sixty (60) days, it will pay Landlord all pro-rated rent and other charges arising under the Lease during its possession. However, Wingstop or its designee will not be required to cure any monetary default of Tenant under the Lease before Wingstop or its designee takes possession or as a condition of signing a New Lease.

6. Tenant will be permitted to assign the Lease to Wingstop or its designee upon the expiration or termination of the Franchise Agreement and/or allow Wingstop or its designee to possess the Premises as described above. Further, Wingstop or its designee will be permitted to assign the Lease or the New Lease, including any and all remaining options, to a person, firm or corporation (including, but not limited to, another franchisee of Wingstop), provided that such person, firm, or corporation has the same or greater financial strength as Tenant had at the time of execution of the Lease. Landlord consents to the foregoing assignments and agrees not to impose any assignment fee or similar charge, or to increase or accelerate rent under the Lease or the New Lease, in connection with such an assignment. In the event of any assignment contemplated under this paragraph 6, Wingstop or its designee will have no further liability under the Lease or the New Lease (as applicable) from and after the effective date of such assignment. Under no circumstances will Wingstop or its designee be required to cure any monetary default of Tenant under the Lease in order to receive an assignment of the Lease from Tenant upon the expiration or termination of the Franchise Agreement or to assign the Lease or sign a New Lease.

7. Landlord acknowledges that neither Wingstop nor its designee will be a party to the Lease or have liability or responsibility under the Lease unless and until the Lease is assigned to, and assumed by, Wingstop or its designee in accordance with the terms of this Rider.

IN WITNESS WHEREOF, the parties have executed this Rider of the date first above written.

<u>LANDLORD:</u> _____, a _____ By: _____ Name: _____ Title: _____	<u>TENANT:</u> _____, a _____ By: _____ Name: _____ Title: _____



EXHIBIT F
ACKNOWLEDGEMENT OF RECEIPT
OF FRANCHISE-RELATED DOCUMENTS

For the Development Agreement for the following area: _____

The undersigned, personally and/or as an officer, managing member or partner of the proposed franchise owner, does hereby acknowledge receipt of the following documents, in form for execution, relating to the franchise of Wingstop Franchising LLC:

☒	(1)	Development Agreement
☐	(2)	Rider to Development Agreement for State of _____
☐	(3)	Franchise Agreement
☐	(4)	Rider to Franchise Agreement for State of _____
☐	(5)	Other (specify): _____

I further acknowledge my understanding that it is my responsibility, individually and/or as an officer, managing member or partner of the proposed franchise owner, to review all of these documents so that I am fully familiar with the transaction they contemplate before signing them.

A FEDERAL TRADE COMMISSION RULE REQUIRES THAT WE PROVIDE YOU WITH THE FRANCHISE-RELATED DOCUMENTS NOTED ABOVE AT LEAST SEVEN (7) CALENDAR DAYS BEFORE YOU SIGN THEM IF WE HAVE UNILATERALLY MADE ANY MATERIAL CHANGES IN THE VERSIONS OF THESE DOCUMENTS INCLUDED AS EXHIBITS IN OUR FRANCHISE DISCLOSURE DOCUMENT. PLEASE DO NOT SIGN OR RETURN THESE DOCUMENTS UNTIL SEVEN (7) CALENDAR DAYS HAVE ELAPSED FROM THE DATE OF THIS RECEIPT, EXCLUDING THE DELIVERY AND SIGNING DATES.

DATED: _____

NAME: **[NAME]**

ADDRESS: **[ADDRESS]**

EXHIBIT C
FRANCHISE AGREEMENT

Exhibit C-1

WINGSTOP FRANCHISING LLC

**FRANCHISE AGREEMENT
FOR A
WINGSTOP RESTAURANT**

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- A. DESCRIPTION OF PRINCIPAL MARKS
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- G. RECEIPT

GLOSSARY OF TERMS

The following terms are used in this Franchise Agreement (“Agreement”) with the meanings assigned in this Glossary.

AAA means the American Arbitration Association.

Ad Fund means a separate and segregated advertising fund established by Company for the purpose of enhancing the goodwill and public image of the Wingstop franchise system through advertising and promotions.

Affiliate means a Person that controls, is controlled by, or is under common control with another Person by virtue of equity ownership, contract, or other means.

Approved Vendors means those vendors who meet Wingstop standards and have entered into contractual agreements with Company or its designees to provide specific standard items.

Arbitration Act means the United States Arbitration Act, currently codified at 9 U.S.C. §§ 1 *et seq.*

Area Cooperative means an area advertising cooperative that may be formed pursuant to Section 8(c) by at least two owners of Restaurants located in certain DMAs for the purpose of jointly advertising and promoting their Restaurants. An Area Cooperative Association and an Area Cooperative Non-profit are included in the definition of an “Area Cooperative.”

Area Cooperative Association means an Area Cooperative that is formed as an association.

Area Cooperative Non-profit means an Area Cooperative that is formed as a non-profit business entity.

Assistant Manager means that individual who has completed the Wingstop training program and is designated by Franchisee as its Assistant Manager at the Restaurant, has knowledge of the Restaurant’s day-to-day operations and Wingstop Restaurant procedures and guidelines for operations, and is actively involved with the actual calculation of the cost of sales, labor, inventory, purchasing, profit and loss statements, opening and closing. The Assistant Manager must devote his or her full business time and efforts to performing his or her assigned duties for Franchisee and comply with all applicable federal, state, and local laws, regulations, or ordinances required to carry out those duties. All Assistant Managers must be individuals who are employed directly by Franchisee. Franchisee may not enter into a contract with any non-employee individual or Business Entity for any aspect of the Restaurant’s management.

Business Entity means a corporation, general or limited partnership, or limited liability company.

Catering means the at-Restaurant preparation of the standard menu items and delivery of those items, either in prepackaged portions or in bulk, to commercial accounts. Catering may or may not include on-site set up, food service and/or clean up.

Charter Documents means a corporation’s articles of incorporation, by-laws and shareholders agreement (if any); a partnership’s partnership agreement and, in the case of a limited partnership, its articles of limited partnership; a limited liability company’s articles of association and regulations or operating agreement; and comparable governing documents of any other type of business entity.

Company means Wingstop Franchising LLC.

Confidential Information means any records, contracts, correspondence, customer lists, addresses or similar items regarding customers, prospective customers, or sales operations of the Company, marketing plans, marketing information, prices, recipes, formulae, operating systems, suppliers or similar information with respect to products or services of the Wingstop System, Restaurant layout, plans, and schematics, and such other information about Company and the System as may reasonably be construed to be confidential or proprietary to Company.

Controlling Ownership Interest in Franchisee or one of its owners (if the owner is a Business Entity) means the percent of the voting shares or other voting rights that results from dividing one hundred percent (100%) of the ownership interests by the number of owners. In the case of a proposed transfer of an ownership interest in Franchisee or one of its owners (if the owner is a Business Entity), the determination of whether a Controlling Ownership Interest is involved must be made as of both immediately before and immediately after the proposed transfer to see if a Controlling Ownership Interest will be transferred (because of the number of owners before the proposed transfer) or will be deemed to have been transferred (because of the number of owners after the proposed transfer). In making the determination, Company also may consider all previous transfers of ownership interests to assess whether, in the aggregate, there has been or would be the transfer of a Controlling Ownership Interest.

Controlling Principal(s) means, if Franchisee is a Business Entity, any Person with a five percent (5%) or greater equity interest in Franchisee. (If that Person also is a Business Entity, a Controlling Principal also will mean and include the individuals who control the operations of the Person, whether because of their ownership interests or actual management control.) Each Controlling Principal will be individually bound by all of the obligations in this Agreement, including payment obligations and covenants concerning confidentiality and noncompetition, and will personally guarantee Franchisee's performance under this Agreement by signing the Guaranty attached to this Agreement. No Controlling Principal may, within the time periods specified in this Agreement, hold an ownership interest in or perform services in any capacity for any other quick service food business in which chicken pieces, chicken strips, or chicken wings are featured as a primary menu item. "Primary" means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings.

Convention means the annual Wingstop convention.

Copyrighted Materials refers to and includes all versions, variations and adaptations of the following materials in tangible form, whether produced by Company, produced on its behalf as works for hire, or derived from works produced by or on behalf of Company: (i) all manuals used in a Restaurant's development, operation and marketing activities, including, but not limited to, the Operations Manual; (ii) training materials (including printed, audio, video or electronic materials); (iii) Restaurant plans and specifications that are works for hire; (iv) menu board designs and graphics; (v) product identification posters and photographs; (vi) advertising and marketing materials; (vii) labels, forms and reports provided by Company or its designees; (viii) any computer software developed by Company or as works for hire for use in the operation of Restaurants; and (ix) any other materials protected by copyright law or marked or identified by Company as protected by copyright.

Delivery Service means the delivery of food and beverages in prepackaged portions to residential customers. Delivery service does not include on-site set up, food service, or clean up.

Designated Principal means, if Franchisee is a Business Entity, that Principal who will be individually bound by certain obligations in this Agreement, including covenants concerning confidentiality and noncompetition, and will be the designated operator who will oversee and supervise the Restaurant's management and operation. There may be more than one Designated Principal. No Designated Principal may, within the time periods specified in this Agreement, hold an ownership interest in or perform services in any capacity for any other quick service food business in which chicken pieces, chicken strips, or chicken wings are featured as a primary menu item. "Primary" means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings.

Development Agreement means the Development Agreement between Company and Franchisee under which Franchisee undertook the Restaurant's development.

DMA means Designated Market Area, an advertising term that Nielson Rating Service uses to demarcate the primary coverage of broadcast and print media in given markets. The boundaries of a particular DMA are determined by Nielson Rating Service by reference to television coverage.

Effective Date means the date Company signs this Agreement, as indicated in its signature block.

Event of Default means failure to meet those contractual obligations as stated in, but not limited to, Section 16 of this Agreement and the consequences and cures of same.

Franchisee means that Person listed on the first page of this Agreement, including the plural as well as the singular and masculine and feminine genders.

Franchise Disclosure Document means the most recently-issued disclosure document of Wingstop Franchising LLC.

General Manager means an individual who has completed the Wingstop training program and is designated by Franchisee to supervise and manage all aspects of the Restaurant's day-to-day operations, including, but not limited to, knowledge of and actively involved with the actual calculation of the cost of sales, labor, inventory, purchasing, and profit and loss statements, and with whom Company and its designees may deal exclusively for purposes of administering and coordinating the franchise relationship. The General Manager may or may not be the Franchisee of the Restaurant or the Designated Principal. The General Manager must devote his or her full business time and efforts to performing his or her assigned duties for Franchisee and comply with all applicable federal, state, and local laws, regulations, or ordinances required to carry out those duties. Franchisee's first General Manager is identified beneath the signature block of this Agreement. All General Managers must be individuals who are employed directly by Franchisee. Franchisee may not enter into a contract with any non-employee individual or Business Entity for any aspect of the Restaurant's management.

Gross Sales means the aggregate revenues the Restaurant receives from the sale of, or the provision of services with respect to, food, beverages, other menu items and other merchandise, whether for cash or on credit, less (i) applicable sales taxes Franchisee collects and remits to the appropriate tax authority, (ii) valid coupon credits and employee discounts deducted from revenues initially recorded as Gross Sales, (iii) third-party delivery fees, and (iv) revenue Franchisee derives from selling or issuing Wingstop gift or loyalty cards (although revenue Franchisee derives from selling products and services to customers using those cards for payment is included in Gross Sales), but without deduction of any other costs or expenses whatsoever.

Guaranty means that form of document in substantially similar form as found in Exhibit F to this Agreement.

Indemnified Matter means any claim, demand, inquiry, investigation or proceeding.

Indemnified Parties means Company, Company's Affiliates and their respective officers, directors, owners, employees, agents, successors and assigns.

Information System means electronic systems an operator uses to collect, compute, store and report a Restaurant's Gross Sales, other financial data and operating information, such as cash registers, point-of-sale systems and services, computers, peripheral equipment and related software programs.

Internet means the world wide web.

Internet Website means a website on the world wide web that provides information about the Wingstop concept and the products and services that Restaurants offer.

Intranet/Intranet Website means an Intranet network that Company designs and administers for the Wingstop restaurant chain through which members of the Wingstop network of Restaurants may communicate with each other and through which Company may disseminate updates to the Operations Manual and other Confidential Information. Company will have no obligation to maintain the Intranet indefinitely, but may dismantle it at any time without liability to Franchisee.

LAM Report means local area marketing report in a form and format, and including data, information, and content, as may be required by Company from time to time, made by Franchisee to Company.

Mall means an assembly of retail establishments housed in a structure that encloses more than 250,000 square feet of floor space (including common areas) under a single roof.

Marks refers to and includes (i) the Wingstop service mark and logo, (ii) the Wingstop trade name, (iii) the elements and components of a Restaurant's Trade Dress, and (iv) any and all additional or different trade names, trademarks, service marks, logos and slogans that Company adopts to identify the Wingstop franchise system and the products and services Restaurants offer.

Non-Traditional Venue means a hospital or medical center, airport, ghost kitchen, public or private school, university or college campus, airport terminal, train or bus station, convention center, exhibition hall, amusement park, fairground, sports arena, military base, state or national park, hotel, lodge, country club, social club, resort, casino, or theater.

Opening Restaurant Trainer means a person designated by Company that may assist Franchisee in training its supervisory staff on the System and ensuring that all supervisory staff members are working in accordance with the operating system prior to and after the opening of the Restaurant. This training will not concern matters relating to labor relations and employment practices.

Operations Manual means and collectively includes all manuals, policy statements, directives, bulletins and memoranda, as revised from time to time, that contain prescribed or recommended specifications, standards, procedures, policies and advice relating to a Restaurant's operation and management and to marketing the products Restaurants serve. The Operations Manual discloses the principal elements of the proprietary Wingstop System, and its contents are and will remain Company's exclusive property.

Person means an individual or a Business Entity.

Principal means any Person with an ownership interest in Franchisee, if Franchisee is a Business Entity. A Principal includes a Controlling Principal and a Designated Principal. A Principal with access to Trade Secrets and other Confidential Information must agree to be bound by certain covenants concerning confidentiality, even if that Principal is not a Controlling Principal or Designated Principal.

Purchasing Cooperative means a cooperative, which has been approved by a majority vote of the Wingstop Franchisee Advisory Council, formed solely for the purpose of serving as the exclusive purchasing and distribution entity for the Wingstop System from which participating Restaurants shall purchase equipment, inventory, supplies, and certain services for operating a Restaurant that satisfy Company specifications as provided in Section 7(c)(34); provided, however, that the term Purchasing Cooperative, as used in this Agreement, shall not include any cooperative formed for (i) advertising or marketing purposes, (ii) the marketing, sale, distribution or other utilization of Wingstop-branded sauces or seasonings, other Wingstop proprietary products or customer data or (iii) other purposes that do not include the distribution of equipment, inventory, supplies, and certain services for operating a Restaurant that are distributed by the Purchasing Cooperative.

QSC Inspections means physical, on-site inspections of a Restaurant to determine the degree to which its operation satisfies the quality, service, operations and cleanliness standards of the Wingstop System.

Restaurant means a retail establishment at a fixed (permanent) location outside a Mall or Non-Traditional Venue that operates continually on a year-round basis under the Wingstop trade name and System. However, the term does not include any type of Special Outlet.

Scheduled Opening Date means the date the Restaurant is open for business.

Social Media means personal blogs, common social networks like Facebook, professional networks like LinkedIn, live-blogging tools like Twitter, virtual worlds, file, audio and video-sharing sites, and other similar social networking or media sites or tools.

Special Outlet means a kiosk, a satellite unit, an express unit, a mini-store, a temporary or seasonal booth, or similar installation, no matter how denominated, operated under the Wingstop trade name. The term also includes a mobile dispensing unit, such as a cart or customized RV, operated under the Wingstop trade name but does not include an automobile or van used predominately for Catering or, if expressly permitted, Delivery Service.

Summary Page means the pages that appear at the beginning of this Agreement that summarize certain key information concerning the parties' relationship and the terms of the Agreement.

System means the compilation of operating procedures, marketing concepts, management techniques, and communications methods and procedures that Company and its Affiliates have developed or adopted to govern the operation of Restaurants, the marketing of their products and services, and the methods of communication between and among Company and Restaurant operators, all or some of which may be deleted, changed, improved or further developed by Company from time to time.

Trade Area means that certain area of development relating to the location of the Restaurant as defined in Exhibit B to this Agreement. The Trade Area will in all cases be deemed to exclude any and all Non-Traditional Venues physically located within the Trade Area, meaning that all such Non-Traditional

Venues will not be deemed to be a part of the definition of the Trade Area, Franchisee may not operate at such Non-Traditional Venues, and there are no restrictions whatsoever on Company's and its Affiliates' activities in or at those Non-Traditional Venues, including, but not limited to, their right to operate and grant others the right to engage in foodservice operations under the Marks at such Non-Traditional Venues.

Trade Dress means decorative, non-functional components of a Restaurant that provide the establishment a distinctive, memorable appearance.

Trade Secrets means the components of the System, the contents of the Operations Manual and of all training materials and computer programs developed by Company or in accordance with its specifications, and any other Confidential Information imparted to Franchisee with respect to a Restaurant's operation or management, whether through the Operations Manual or otherwise.

Web/Website means either an Internet website or an Intranet website.



STORE NO.

**FRANCHISE AGREEMENT
FOR A
WINGSTOP RESTAURANT**

THIS AGREEMENT is entered into by and between Wingstop Franchising LLC, a Delaware limited liability company (“Company”), and **[FRANCHISEE]** (“Franchisee”). Certain terms are used in this Agreement with the meanings assigned in the Glossary of Terms appearing at the beginning of this Agreement. That Glossary is incorporated into, and made an integral part of, this Agreement by reference.

1. RECITALS.

Company and its Affiliates have developed a System to guide and govern the operation of restaurants that operate under the Wingstop® trade name and sell cooked-to-order, hand-sauced and tossed chicken wings as their primary menu item. Company franchises the operation of Restaurants. Franchisee has completed the site selection requirements of a Development Agreement for a Restaurant to be located at the address shown in Section 2. The parties are now ready to embark on a franchise relationship and have entered into this Agreement to evidence the terms and conditions of their relationship.

2. GRANT OF FRANCHISE.

(a) Subject to the terms, conditions and limitations of this Agreement, Company grants Franchisee a franchise to operate a Restaurant at the following location: **[ADDRESS]**. Franchisee’s use of any of the Marks or any element of the System in the operation of a business at any other location or in any other channel of distribution without Company’s express written authorization will constitute willful infringement of Company’s rights in the Marks and the System.

(b) The franchise includes the following rights and licenses:

(1) Authorization to operate the Restaurant under the Wingstop® trade name, in association with the Wingstop® service mark and in accordance with the System;

(2) Authorization to install the Trade Dress and exterior and interior signs bearing the Wingstop® name and logo at the Restaurant;

(3) Authorization to provide Catering from the Restaurant; and

(4) Authorization to use the Marks to identify, advertise and promote the Restaurant’s products and services.

(c) Franchisee will acquire no rights or authority under this Agreement or as an element of the franchise:

(1) To sell to any wholesale or retail customer the ingredients (including proprietary Wingstop sauces and seasonings) from or with which any menu item is prepared;

(2) To provide Delivery Service until Company has developed a delivery program for the locale in which Franchisee's Trade Area is located, has revised the Operations Manual to incorporate the delivery program's standards and requirements, and has assigned Franchisee a delivery zone (which may be smaller than the Restaurant's Trade Area);

(3) To sell Wingstop® brand food, memorabilia or other merchandise from catalogues, an Internet Website or a Special Outlet without Company's express prior permission; or

(4) To operate a Special Outlet without Company's prior written permission.

(d) Company reserves all rights that this Agreement does not expressly grant to or confer upon Franchisee.

3. FRANCHISE FEE.

In consideration of Company's granting the franchise, Franchisee must pay Company a franchise fee of \$[FEE]. The franchise fee will be payable in full when Franchisee signs this Agreement. The franchise fee is not refundable under any circumstances.

4. COMPETITIVE PROTECTION.

(a) Company does not grant exclusive territories, but does provide its franchisees protection against some forms of competition inside a geographic Trade Area. Exhibit B to this Agreement describes the Trade Area that Company has assigned to the Restaurant. Franchisee will enjoy competitive protection in the Trade Area to the extent the following paragraphs of this Section 4 expressly provide. Franchisee will have no protection against competition from Restaurants, Special Outlets or other establishments the physical premises of which are located anywhere outside the Trade Area's physical boundaries, whether or not these establishments market their products and services in, provide Catering or Delivery Service in, or draw customers from the Trade Area. Nor will Franchisee have any protection against competition from foodservice and other operations under the Marks in or at Non-Traditional Venues, whether such Non-Traditional Venues are physically located inside or outside the Trade Area. On the other hand, there will be no limitation on the geographic area in which Franchisee may advertise and promote the Restaurant, or from which the Restaurant may draw customers, or in which Franchisee may provide Catering (although the Operations Manual's product quality standards may effectively limit the size of the area in which Franchisee can provide Catering). In addition, Franchisee will have no protection against competition from restaurants, other retail establishments, or any other distribution channel operated, franchised, licensed, or otherwise permitted by Company or any of its Affiliates under trademarks and brand names other than the Wingstop trademark, whether located or operating inside or outside the Trade Area, even if such restaurants, other retail establishments, and distribution channels offer and sell the same products and services Franchisee's Restaurant sells.

(b) Company and its Affiliates will not open or authorize anyone except Franchisee to operate a Restaurant the physical premises of which are located in the Trade Area. However, this protection will not apply to, and Franchisee will have no competitive protection from, Special Outlets that Company and its Affiliates or another franchisee or licensee (with Company's authorization) operates, either permanently, temporarily or seasonally, in a Mall.

(c) If an opportunity arises to develop a Special Outlet in the Trade Area, Company and its Affiliates promise not to pursue or authorize anyone else to pursue the opportunity without first determining Franchisee's interest in the project and evaluating Franchisee's qualifications to pursue it,

except that Company will have no obligation to notify Franchisee of or to consider Franchisee for the opportunity if the facility in which the Special Outlet will operate is a Mall and the Mall's owner or manager sets financial, experience or organizational standards for an acceptable operator that Franchisee does not satisfy at the time the opportunity becomes available. Franchisee acknowledges that the managers of many Malls will deal only with experienced, institutional food service companies, and that Franchisee may not satisfy their financial, experience or organizational criteria.

(d) In evaluating Franchisee's qualifications to develop and operate a Special Outlet in the Trade Area, Company will take into account Franchisee's financial strength, management and organizational capabilities, prior performance as a Wingstop franchisee, and other factors Company considers relevant to a sound business decision. Company promises to exercise reasonable business judgment in conducting its evaluation, but its decision regarding Franchisee's qualifications will be final and conclusive. If Company decides that Franchisee is qualified to pursue the opportunity, Company and Franchisee will, at Company's option, sign either an amendment to this Agreement or a separate agreement that evidences the nature and extent of Franchisee's rights to operate the Special Outlet. If Company decides that Franchisee is not qualified to pursue the opportunity, Company and its Affiliates will be free to pursue it, either directly or through another franchisee or licensee.

(e) The competitive protection this Section 4 provides Franchisee will not to any extent prohibit or restrict Company or its Affiliates from engaging in the distribution of proprietary sauces and seasonings, shirts, hats and other memorabilia, and other products and merchandise, whether or not identified by or associated with the Wingstop® brand name or logo, to or through commercial establishments that are not affiliated with Company or associated with the Wingstop franchise system, including (for example) department stores, supermarkets and convenience stores. Company and its Affiliates may exercise their distribution rights, both inside and outside the Trade Area, and by doing so will not be deemed to infringe Franchisee's competitive protection rights. As noted in Section 4(a) above, Franchisee will have no protection against competition from restaurants, other retail establishments, or any other distribution channel operated, franchised, licensed, or otherwise permitted by Company or any of its Affiliates under trademarks and brand names other than the Wingstop trademark, whether located or operating inside or outside the Trade Area, even if such restaurants, other retail establishments, and distribution channels offer and sell the same products and services Franchisee's Restaurant sells.

(f) The competitive protection this Section 4 provides Franchisee will not prohibit or restrict Company or its Affiliates from selling proprietary products, Wingstop memorabilia and other merchandise to customers inside the Trade Area through catalogues, telemarketing campaigns, an Internet Website and other direct-order techniques. Company and its Affiliates may distribute catalogues and similar sales solicitation materials in the Trade Area, broadcast television and radio commercials for direct-order merchandise into the Trade Area, initiate telephone contact with and accept telephone orders from residents of the Trade Area, and fill customer orders for direct-order merchandise in the Trade Area, without in any such case being deemed to infringe Franchisee's competitive protection rights.

(g) Franchisee acknowledges and agrees that Company has no express obligation or implied duty to insulate or protect Franchisee's revenues from erosion as the result of the Restaurant's competing with other Restaurants or Special Outlets the physical premises of which are located outside the Trade Area; with Special Outlets located inside the Trade Area as permitted in Section 4(b); with foodservice and other operations under the Marks in or at Non-Traditional Venues, whether such Non-Traditional Venues are physically located inside or outside the Trade Area; with other establishments that sell chicken wings and other menu items under trade names other than Wingstop (including, but not limited to, those operated, franchised, licensed, or otherwise permitted by Company's Affiliates); or as a result of Company's and its Affiliates' competing with the Restaurant in the ways and to the extent this Section 4

provides or contemplates. Franchisee expressly waives and relinquishes any right to assert any claim against Company based on the existence, actual or arguable, of any such obligation or duty.

5. MODIFICATION OF CONCEPT, TRADE DRESS AND EQUIPMENT STANDARDS.

(a) Company reserves the right to modify the Restaurant concept, Trade Dress and equipment package from time to time through changes to or a supplement of the Operations Manual for a variety of reasons to protect the quality of the Wingstop brand, products, and services. These reasons include the need to (i) respond to changes in consumer expectations and buying trends, (ii) seize efficiencies made possible by growth of the Wingstop restaurant chain, (iii) implement efficiencies made possible by technological advances or as a result of Company's and its Affiliates' research and development activities, (iv) implement co-branding alliances with other companies, and (v) meet competition. Company reserves the right and discretion to (1) add new and different menu items to the list of authorized Restaurant merchandise, (2) withdraw menu items from the list of authorized Restaurant merchandise, or change their names, recipes and image, (3) change the Trade Dress, equipment and fixtures standards for Restaurants, (4) add or change the standards for customer services (such as Catering and Delivery Service and specifying the maximum, minimum, or other prices that Franchisee may charge for the Restaurant's products and services, in all cases to the extent applicable law allows), (5) abandon the use of equipment, fixtures and merchandising displays for any menu item that is withdrawn from the list of authorized Restaurant merchandise, (6) change uniform requirements, and (7) require the use of new or different electronic data processing and communications equipment and facilities. Depending on the nature of the required modification, Franchisee will have a minimum of 15 days and a maximum of six months to complete any changes, as specified in the Operations Manual or any changes or supplements thereto.

(b) If the addition of a menu item or product to the authorized merchandise list would not require the installation of new fixtures or equipment (other than items classified as small wares), Company may instruct Restaurant franchisees to begin offering the new menu item as of a date specified in a change to or supplement of the Operations Manual. Similarly, if the deletion of a menu item or product from the authorized Restaurant merchandise list would not require the removal of fixtures or equipment (other than items classified as small wares), Company may direct Restaurant franchisees to cease offering the product as of a date specified in a change to or supplement of the Operations Manual. Franchisee will comply with Company's instructions as of the date Company specifies, which need not be more than 30 days after Company distributes the change to or supplement of the Operations Manual.

(c) If Company abandons certain aspects of or adopts changes in the Restaurant operating concept that necessitate the addition or removal of furniture, fixtures, equipment, signs or Trade Dress items, Company may instruct Restaurant franchisees to adapt their Restaurants to the concept change through a change of or supplement to the Operations Manual. Company, in consultation with Franchisee, will establish a schedule for Franchisee to implement the concept change that will depend, among other factors, on the Restaurant's size and age and the amount Franchisee has spent in recent periods to refurbish and upgrade the Restaurant (but subject to the parameters specified at the end of subparagraph (a) above). Franchisee will remove from the Restaurant any items designated as obsolete and will purchase and install any different or additional items specified as meeting new Wingstop standards, all in accordance with the schedule Company establishes for Franchisee's Restaurant.

(d) Company requires that all Restaurants install and maintain a computer-based Information System that permits faster and more accurate communication between Company and Restaurant franchisees. The Information System may involve or include an Intranet network designed and administered for the Wingstop restaurant chain. Franchisee acknowledges that this Section 5 obligates

Franchisee to install (i) the type and capacity of computer, POS system with high-speed Internet connection,, EMV card reader, modem and peripheral equipment, fax machine, telephone system and audio/visual and any other equipment designated for the System, (ii) customer resource management software or services, digital ecommerce platform, payment provider solutions, and firewall protection, as Company requires, and (iii) camera systems, ISP, ISP back-up, and telephony equipment Company may approve, and to participate in the Information System in accordance with standards, protocols, terms and procedures included in the Operations Manual or any supplements or changes to the Operations Manual. Franchisee further agrees to install additions, substitutions and upgrades to the hardware, software, and other items in the Information System in order to maintain full operational efficiency and to keep pace with changing technology and updates to System requirements as modified from time to time through the Operations Manual and other peripheral hardware and software not yet determined but which may be designated at a later time as technology needs arise.

(e) If Company allows the Restaurant to participate in any new product test, Franchisee will participate in the test in accordance with Wingstop standards and specifications and will discontinue offering any product that Company decides not to add permanently to the authorized Restaurant merchandise list.

(f) If Franchisee develops or suggests an innovation or improvement that Company decides to incorporate into the Wingstop Restaurant concept or System, either temporarily or permanently, Franchisee will assign ownership of the innovation or improvement to Company without compensation within 90 days after such innovation or improvement is implemented. The sole consideration for the assignment will be Company's giving Franchisee recognition and credit for the innovation or improvement in announcing it to members of the Wingstop restaurant chain.

6. COMPANY SERVICES AND ASSISTANCE.

(a) **Development Stage Assistance.** Company or its designee will provide the following services and assistance to Franchisee before Franchisee opens the Restaurant:

(1) Furnish Franchisee a list that outlines the required manufacturers or brands of the furniture, fixtures, and equipment that Franchisee must install in the Restaurant and the list of pre-approved distributors and suppliers from which to purchase such items. Company or its designee will also provide Franchisee's architect (if Company grants Franchisee's request to use a non-approved architectural and engineering consultant) and general contractor with information about the sequence of events and procedures that must be followed in designing, building out, and equipping a Restaurant, including Franchisee's use of permit expeditors. Current requirements for Franchisee's architect (if applicable) or general contractor will be provided in the Wingstop Real Estate and Construction Guidelines.

(2) Furnish Franchisee lists of the inventory, supplies, paper goods and small-wares needed to stock and operate a Restaurant, together with the names of any designated or approved suppliers, including Company and its Affiliates. These lists include the quality and grade specifications adopted for the Wingstop System for poultry, logo-imprinted paper goods, and other ingredients and supplies Franchisee will need.

(3) (i) Provide a training program at a designated, certified training facility in Dallas, Texas or other remote locations. Once Franchisee receives notice of the date on which the Restaurant's construction will begin or a notice to proceed with construction of the Restaurant, Franchisee will apply for a training date. Franchisee must submit to Company or its designee a status

request/management plan for the Restaurant before registering for training. Candidates will be approved to attend training only after meeting the following requirements: all training attendees complete a nationally-recognized health certification course; all Restaurant financing has been secured and supporting documentation is received and confirmed by the Wingstop Construction Department; AIA Construction Contract, Contractor's Construction Schedule, Building Permit, a copy of the invoice for the Restaurant telephone system set-up, and verification of credit card and gift card set-up are received and confirmed by the Wingstop Construction Department; Franchisee pays a fifty percent (50%) deposit for the Restaurant's signage and equipment (including the POS system) and Company or its designee receives and confirms the supporting documentation; the approved Broad Line distributor account is set up with an approved credit line; and the Wingstop Construction Department issues a Notice to Proceed at least one week before the first day of the training class. Training typically will not be scheduled until that time. However, at its discretion, Company may allow earlier scheduling if Franchisee provides proof that its financial institution requires evidence that Franchisee has completed and passed the training program. If this Agreement relates to Franchisee's first Restaurant, training will be provided without tuition charge for Franchisee (or, if Franchisee is a Business Entity, its Designated Principal) and its General Manager (or for Franchisee or its Designated Principal and an Assistant Manager if Franchisee or its Designated Principal will act as the General Manager). (If Franchisee or its Designated Principal does not plan to be the Restaurant's full-time General Manager, Company requires attendance at training by Franchisee or its Designated Principal and at least two full-time managers who will be primary in operating and managing the Restaurant. If Franchisee or its Designated Principal does not plan to be the Restaurant's full-time General Manager but Franchisee can demonstrate to Company that it has overseen the operation of at least five restaurants for at least the past three years and that the individuals involved in the operation of those restaurants intend to oversee the Restaurant's operation, Company may, in its sole judgment, approve Franchisee's written request to waive a portion of the owner training requirement and allow Franchisee or its Designated Principal to attend a one-week training class.) If this Agreement relates to Franchisee's second or subsequent Restaurant, training will be provided without tuition charge for the new General Manager. Subject to availability of pupil space and to payment of a reasonable tuition charge, Franchisee may re-enroll or enroll other managers in the training program from time to time for initial or refresher training. In all cases, Franchisee must pay the travel, lodging and incidental expenses that Franchisee, the General Manager and Franchisee's other designated trainees incur to attend the training program. If Franchisee's General Manager leaves Franchisee's employment at the Restaurant, Franchisee must notify Company promptly and then recruit, hire and send for training a suitable qualified replacement General Manager within a reasonable time, which will in no case exceed 30 days from the date the former General Manager departed.

(ii) If Company or its designee determines that Franchisee (or the Designated Principal), the General Manager and/or the Assistant Manager is unable to complete initial training to Company's or its designee's satisfaction, Company has the right to postpone the opening until two qualified and fully-trained candidates are available.

(iii) Company may, at its sole discretion, require supplemental, refresher training or recertification examination for Franchisee (or the Designated Principal) and its managers. If they fail the recertification exam, they must apply for and attend the next scheduled 4-week training program. Only those General Managers who have completed the Wingstop training program may train other general managers on the System.

(4) Upon application to attend training, send Franchisee authorization and dates for attendance, the guidelines for which are stated on the Wingstop Intranet or by electronic communication to the email address provided by Franchisee.

(5) If Franchisee is involved in the transfer or sale of any interest in the Restaurant, the potential owner or interest holder must be approved by Company through the normal application approval process and approved for training. Any new owner designated as Designated Principal, along with any new General Manager of the Restaurant, is required to complete the training program before the transfer or sale occurs. The buyer or transferee must execute a transfer addendum that states that, notwithstanding Section 13, the buyer or transferee does not have a right to take over the Franchise Agreement or Restaurant without Company's prior written approval. The buyer or transferee must also sign any release forms Company requires.

(6) When Franchisee receives a Notice to Proceed, loan Franchisee one set of, or otherwise give Franchisee access to, the Operations Manual and other relevant training materials. Company may charge Franchisee a reasonable fee if Company agrees to give Franchisee more than one copy of its Operations Manual and training materials (although Company has no obligation to give Franchisee more than one copy). Company may auto-debit this fee, the amount of which may change periodically during this Agreement's term, from Franchisee's bank account.

(7) Provide direction to Franchisee's architect and general contractor with all procedures to be followed during the design and construction phases. No changes to the Wingstop design and construction procedures will be allowed.

(8) Help Franchisee find a supplier of poultry, ingredients, produce, beverages, paper goods, and supplies that meet Wingstop specifications. If Company and Franchisee cannot locate a suitable supplier of any required item, Company or its designee will arrange for a qualified supplier to drop ship the item to Franchisee, at Franchisee's expense.

(9) All monies due and owing to Company must be paid in full before Franchisee may open the Restaurant.

(b) **Operational Assistance.** Company or its designee will provide the following services and assistance to Franchisee after the Restaurant opens:

(1) If the Restaurant is Franchisee's first Restaurant, send two Opening Restaurant Trainers to the Restaurant for a minimum of two days prior to the scheduled opening date and up to twelve days after the date the Restaurant opens. The Opening Restaurant Trainers will assist Franchisee in training its supervisory staff on the Wingstop System and ensuring that all supervisory staff members are working in accordance with the operating system detailed in the Wingstop Operations Manual. This training will not concern matters relating to labor relations and employment practices. If the Restaurant is Franchisee's second or later Restaurant, Company or its designee may send a Franchise Business Consultant and/or Opening Restaurant Trainer(s) for the amount of time it considers adequate.

(2) Advise and assist Franchisee in planning publicity and promotions for the Restaurant's opening.

(3) Make its staff accessible to the General Manager for consultation by telephone, written communication, e-mail and other forms of electronic communication. Company or its designee will occasionally visit the Restaurant to conduct QSC Inspections, but will not provide any supervision of the Restaurant's employees.

(4) Arrange for the production and distribution of Wingstop proprietary sauces and seasonings used in the preparation of chicken wings and certain other menu items. Company or its

designee will arrange for these items to be produced in quantities sufficient to satisfy the Restaurant's reasonable needs. Company will be relieved of any obligations to Franchisee under this Section 6(b)(4) if Franchisee fails to maintain a satisfactory payment history with the distributor from which Franchisee purchases inventory, or if Franchisee becomes significantly or habitually late in paying royalties or marketing fees.

(5) Give Franchisee access to additions and supplements to the Operations Manual as they become available and disclose to Franchisee additional Trade Secrets, if any, developed that relate to the operation of Restaurants.

(6) So long as Franchisee complies with Franchisee's financial, operational and reporting obligations under this Agreement, invite Franchisee to attend (at Franchisee's expense) all conventions, seminars and other franchisee-oriented functions Company or its designee from time to time plans and sponsors. Franchisee may be charged a fee to attend the Convention.

(7) Permit Franchisee to purchase equipment, inventory, supplies or certain services that are not available through the Purchasing Cooperative from or through any distribution network that is designated or approved by Company in writing and meets the Wingstop System standards.

Company will not be liable to Franchisee for any loss or damage, or be deemed to be in breach of this Agreement, if Company cannot deliver or cause to be delivered, or if Company's Affiliates or designated sources or approved suppliers cannot deliver, all of Franchisee's orders for products, merchandise, equipment, supplies, and other items when such items are out-of-stock or discontinued.

(8) Company and its Affiliates have the right to receive payments from suppliers on account of their actual or prospective dealings with Company, its Affiliates, Franchisee, and other franchisees and to use all amounts received without restriction for any purposes Company and its Affiliates deem appropriate; provided, however, that Company and its Affiliates will not receive rebates calculated solely on the basis of actual volumes of purchases of equipment, inventory, supplies or services through the Purchasing Cooperative that improve Company's profitability, as determined in accordance with Generally Accepted Accounting Principles; and further provided that nothing in this Agreement shall restrict any of Company or its Affiliates from receiving payments for its own account relating to or arising from the sale or distribution of beverage dispensing systems, beverages, and other associated branded products and to use all amounts received without restriction for any purposes Company and its Affiliates deem appropriate.

7. FRANCHISEE'S PERFORMANCE.

(a) **Business Entity Requirements.** If Franchisee is a Business Entity, the following requirements apply:

(1) Franchisee must be newly organized and its Charter Documents must provide that Franchisee's purposes and activities are restricted exclusively to operating Wingstop Restaurants.

(2) True, complete and duly authenticated copies of Franchisee's Charter Documents and of a resolution of Franchisee's board of directors, general partner or other managing body authorizing Franchisee to enter into and perform this Agreement must be furnished to Company prior to the execution of this Agreement.

(3) Franchisee's Charter Documents must impose transfer restrictions that give effect to Section 13(a), and each certificate representing an ownership interest in Franchisee must contain or have conspicuously noted upon its face a statement in a form satisfactory to Company to the effect that any assignment or transfer of the certificate is subject to all restrictions this Agreement imposes on transfers and assignments.

(4) Franchisee must complete the information required in Exhibit E before signing this Agreement or opening the Restaurant, as Company specifies, and furnish a current version of the list to Company within 10 days after any change (some of which changes are subject to Section 13) and upon Company's request. Each Person Company designates, including Principals who need not sign the Guaranty, General Managers, and Assistant Managers, must, if they have access to Trade Secrets and other Confidential Information, be required to sign an agreement in the form Company approves undertaking to be bound by the confidentiality and non-competition covenants contained in this Agreement. Under no circumstances will Company or its Affiliates control the forms or terms of employment agreements Franchisee uses with Restaurant employees or otherwise be responsible for Franchisee's labor relations or employment practices.

(b) Pre-Construction Procedures/Architecture and Construction Services.

(1) If the Restaurant will be located within the continental United States, Franchisee must use service providers appearing on the listing of approved Wingstop site surveyors, permit expeditors, and architectural and engineering consultants, as licensed in the applicable state in which the Restaurant will be located. Company may, in its sole judgment, waive the requirement that Franchisee use approved Wingstop site surveyors, permit expeditors, and architectural and engineering consultants for experienced restaurant developers who submit a written request together with any additional documents and information Company or its designee requests. If Company allows Franchisee to use a previously non-approved site surveyor, permit expeditor, or architectural and engineering consultant, Company requires that it meet certain criteria outlined in the Wingstop Real Estate and Construction Guidelines. To ensure use of the prototypical equipment design and content for the proposed Restaurant, Company or its designee will assist the consultant in preparing the Restaurant's preliminary (*i.e.*, schematic) equipment layout consistent with the prototypical provisions of the applicable state's architectural and engineering board of professional examiners. Franchisee's consultant must be approved by Company or its designee before Company or its designee will provide assistance. If Franchisee does not receive Company's prior approval to use its own consultant, Franchisee's construction process may be delayed.

(2) Within 15 days after Franchisee selects an architect (if Company grants Franchisee's request to use a previously non-approved architectural and engineering service), Franchisee must submit for approval a complete set of construction documents for the Restaurant, including mechanical, electrical and plumbing specifications. Franchisee's consultant must develop the documents in accordance with Wingstop standards and the information provided. The documents will be subject to Company's or its designee's review and approval. Franchisee agrees to defer signing contracts for the Restaurant's construction, equipment, fixtures, or signage until Franchisee has received Company's or its designee's written approval of Franchisee's final construction documents.

(3) Franchisee must furnish Company with an executed lease within five days after its execution. Within 30 days after the Effective Date (if not done previously), Franchisee must locate and furnish Company or its designee the name of an experienced restaurant architect (if Company grants Franchisee's request to use a previously non-approved architectural and engineering service).

(4) If Company allows Franchisee to use a site surveyor consultant whom Company has not pre-approved, Franchisee must furnish Company or its designee the name of an experienced site surveyor consultant who has experience with restaurants. The consultant must furnish Company or its designee with at least five client references. Company or its designee will advise Franchisee of any reservations it has about the consultant's reputation or ability within 10 calendar days after it receives this information. If Franchisee's proposed site surveyor consultant is not approved, Franchisee must use one of Company's approved site surveyor consultants.

(5) If Company allows Franchisee to use a permit expeditor consultant whom Company has not pre-approved, Franchisee must furnish Company or its designee the name of an experienced permit expeditor consultant who has experience with restaurants. The consultant must furnish Company or its designee with at least five client references. Company or its designee will advise Franchisee of any reservations it has about the consultant's reputation or ability within 10 calendar days after it receives this information. If Franchisee's proposed permit expeditor consultant is not approved, Franchisee must use one of Company's approved permit expeditor consultants.

(6) If Company allows Franchisee to use a general contractor whom Company has not pre-approved, Franchisee must furnish Company or its designee the name of an experienced general contractor who has built at least two restaurants that engage primarily in frying operations. The contractor must furnish Company or its designee a statement of the contractor's qualifications as referenced in the Operations Manual, including at least five client references and a copy of the construction contract the contractor proposes to sign with Franchisee. Company or its designee will have 10 calendar days after it receives these documents to advise Franchisee of any reservations it has about the contractor's reputation or ability. If Franchisee decides not to hire a particular contractor, Franchisee will have an additional 15 days to locate another general contractor and to submit the new candidate's qualifications to Company or its designee for review.

(c) **Construction and Operations.** In connection with the construction and operation of the Restaurant, Franchisee agrees to fulfill the following requirements and perform the obligations and observe the restrictions stated in this Section 7(c):

(1) Franchisee will construct, finish out, equip, furnish and decorate the Restaurant in compliance with Wingstop equipment, Trade Dress, Information System, and signage specifications and the construction documents Company or its designee approves in accordance with Sections 7(b)(1) and (2). After the Restaurant opens, Franchisee will not alter its furniture, fixtures, equipment, signs or Trade Dress in any fashion without Company's express prior permission.

(2) Franchisee will affix to an exterior window or display prominently on an interior wall of the Restaurant a decal or placard containing the following statement: "This restaurant is owned, operated, and managed by [FRANCHISEE] under a license from Wingstop Franchising LLC," and never make a statement or representation to any person that is contrary to or inconsistent with Section 22 of this Agreement.

(3) Franchisee (or its Designated Principal) will attend and send the General Manager to the training program described in Section 6(a)(3). Both Franchisee (or its Designated Principal) and the General Manager must complete the Wingstop training program (including all training hours) with a passing grade before the Restaurant may open for business.

(4) As soon as Franchisee obtains a telephone number for the Restaurant, Franchisee will sign and deliver to Company an Assignment of Telephone Number(s) for the number in the form

attached to this Agreement as Exhibit D. If the Restaurant's telephone number changes during the franchise term, or if Franchisee adds additional lines for a modem or other purposes, Franchisee will promptly sign and deliver to Company a new Assignment of Telephone Number(s) for the new or additional number(s).

(5) Franchisee will open the Restaurant for business not later than the Scheduled Opening Date specified beneath the signature block of this Agreement and will operate it continuously throughout the entire term of the franchise solely under the Wingstop trade name and System. If the Restaurant's completion is interrupted by a natural disaster, fire or other casualty, labor dispute, materials shortage, or similar event over which Franchisee lacks control (although such "force majeure" events do not under any circumstances include Franchisee's financing delays or difficulties), the Scheduled Opening Date will be extended for the time reasonably necessary to remedy the effects of the occurrence. If the Restaurant is located in a core market (currently, the Dallas-Ft. Worth, El Paso (Las Cruces), Harlingen-Wslco-Brnsvl-Mca, Houston, Laredo, Las Vegas, Los Angeles, San Antonio, Albuquerque-Santa Fe, Amarillo, Chicago, Monterey-Salinas, Odessa-Midland, Reno, Tyler-Longview(Lfkn&Ncgd), Victoria, Waco-Temple-Bryan, Lubbock, Austin, Sacramento-Stkton-Modesto, San Francisco-Oak-San Jose, Colorado Springs-Pueblo, Fresno-Visalia, Jackson, Ms, Omaha, Palm Springs, Kansas City, and Anchorage DMA), Franchisee must spend at least \$5,000 to market the Restaurant's opening within three months after the Restaurant's opening date (the "Grand Opening Period") and send Company proof of paid invoices for such marketing no later than 90 days after the end of the Grand Opening Period. If the Restaurant is located in an emerging market (currently, the Abilene-Sweetwater, Denver, Phoenix (Prescott), Corpus Christi, Miami-Ft. Lauderdale, Monroe-El Dorado, Tucson (Sierra Vista), San Diego, Honolulu, Shreveport, Gainesville, Oklahoma City, Atlanta, Augusta-Aiken, Bakersfield, Baton Rouge, Beaumont-Port Arthur, Boston (Manchester), Champaign&Sprngfld-Decatur, Charleston, Sc, Cincinnati, Cleveland-Akron (Canton) Columbia, Sc, Columbia-Jefferson City, Columbus, Ga (Opelika, Al), Columbus, Oh, Dayton, Des Moines-Ames, Detroit, Ft. Myers-Naples, Ft. Smith-Fay-Sprngdl-Rgrs, Ft. Wayne, Green Bay-Appleton, Greensboro-H.Point-W.Salem, Greenville-N.Bern-Washngtn, Greenvll-Spart-Ashevll-And, Hartford & New Haven, Hattiesburg-Laurel, Huntsville-Decatur (Flor), Indianapolis, Jacksonville, Knoxville, Lafayette, La, Lake Charles, Lincoln & Hastings-Kmy, Little Rock-Pine Bluff, Louisville, Macon, Memphis, Milwaukee, Minneapolis-St. Paul, Nashville, New Orleans, New York, Norfolk-Portsmth-Newpt Nws, Orlando-Daytona Bch-Melbrn, Paducah-Cape Girard-Harsbg, Panama City, Peoria-Bloomington, Philadelphia, Raleigh-Durham (Fayetteville), Richmond-Petersburg, Rockford, Salt Lake City, San Angelo, Santabarbra-Sanmar-Sanluob, Seattle-Tacoma, Sherman-Ada, Springfield, Mo, St. Louis, Tallahassee-Thomasville, Tampa-St. Pete (Sarasota), Toledo, Tulsa, Washington, Dc (Hagrstwn), Wichita Falls & Lawton, Yakima-Pasco-Rchlnd-Knnwck, Youngstown, Yuma-El Centro, Baltimore, Charlotte, Pittsburgh, Portland, Or, West Palm Beach-Ft. Pierce, and Mobile-Pensacola (Ft Walt) DMA), Franchisee must spend at least \$10,000 to market the Restaurant's opening during the Grand Opening Period and send Company proof of paid invoices for such marketing no later than 90 days after the end of the Grand Opening Period. If the Restaurant is located in a market outside of both the core and emerging markets, Franchisee must spend at least \$15,000 to market the Restaurant's opening during the Grand Opening Period and send Company adequate proof of paid invoices for such marketing no later than 90 days after the end of the Grand Opening Period. If Franchisee fails to provide Company with proof of paid invoices for such marketing, equaling the minimum amount required for the particular market, within 90 days after the end of the Grand Opening Period, Company will draft the remaining balance from Franchisee's account and contribute that amount to the Ad Fund.

(6) Franchisee will (i) comply with and adhere to the policies and procedures set forth in the Operations Manual, as revised and supplemented from time to time, (ii) follow Wingstop procedures in the storage, preparation, presentation and dispensing of chicken wings, other authorized menu items, and other authorized Restaurant merchandise and the acquisition of items from Approved

Vendors, (iii) purchase and use fresh, processed and prepackaged ingredients that satisfy or exceed the minimum grade or quality standards specified from time to time for the Wingstop System, (iv) purchase from Company or a source Company designates and exclusively use Wingstop® brand sauces and seasonings and other proprietary products specially produced for the Wingstop restaurant chain, and (v) purchase equipment, inventory, supplies and services only from the Purchasing Cooperative or, if not available from the Purchasing Cooperative, from suppliers designated or approved for the Wingstop System from time to time, the number of which may be limited by Company.

(7) Franchisee will provide appropriate training, supervision and security for all personnel employed in the Restaurant, maintain standards of prompt and courteous customer service, and instruct all employees of the Restaurant in the proper use and display of the Marks and the confidential handling of the Trade Secrets and the Operations Manual, as stated in Section 12.

(8) Franchisee will ensure that all of the Restaurant's employees follow Wingstop grooming and dress code standards and wear the Wingstop uniform items developed for the Wingstop System.

(9) Franchisee will notify Company promptly of any change in the General Manager and send any new General Manager to attend and satisfactorily complete the Wingstop training program.

(10) [Intentionally Omitted]

(11) Franchisee will offer all foods and beverages included on the standard Wingstop menu, as revised from time to time, in compliance with Company's product pricing standards and specifications. Franchisee will not offer any foods, beverages or other merchandise that is not included on the authorized Wingstop Restaurant merchandise list, as revised from time to time, without Company's prior written consent; provided, however, that Company will not specify on the menu or merchandise list the brands of any alcoholic beverages, beer or wine to be sold at the Restaurant by Franchisee.

(12) Franchisee will imprint the Wingstop logo on all cups, containers, bags, take-out menus and other paper goods used in the Restaurant in accordance with instructions contained in the Operations Manual, and will purchase items imprinted with the Wingstop logo® only from designated or approved suppliers.

(13) Franchisee will purchase, as they become available, and display in the Restaurant all (i) product identification materials, (ii) point-of-purchase promotional materials, (iii) promotional memorabilia, merchandise and prizes, and (iv) other advertising and marketing materials created or authorized by Company or its designee for use by Restaurant operators. Franchisee will purchase these materials from a designated or approved source.

(14) At Company's request, Franchisee will display at its own expense in a prominent, accessible place a "franchise opportunity" display for the purpose of increasing public awareness of the availability of Restaurant franchises.

(15) Franchisee will use the Marks, the Trade Secrets, the Operations Manual and other Copyrighted Materials in strict compliance with Section 12 and in a manner tending to promote the goodwill and public image of the Wingstop franchise system and comply with all Wingstop requirements regarding use of Social Media, public statements, and publicity in connection with the Restaurant's operation or otherwise referencing the Wingstop System.

(16) Franchisee will follow Wingstop System procedures in maintaining and cleaning the Restaurant's equipment and fixtures, and will maintain the customer seating, kitchen, storage and restroom areas of the Restaurant in a safe and sanitary condition at all times.

(17) Franchisee will maintain the physical appearance and integrity of the Restaurant in accordance with the repair, refurbishing and remodeling standards stated in the Operations Manual.

(18) Franchisee will permit Company representatives to conduct unannounced QSC Inspections of the Restaurant at any time during normal business hours (such QSC Inspections are not limited to audits, photocopies and videotaping of the Restaurant's business operations and records, other than records which Company and its Affiliates have no authority to control and/or remedy, such as Restaurant employee records, as Franchisee controls exclusively its labor relations and employment practices) and to interview the Restaurant's employees and customers. Franchisee must promptly correct any condition noted as "unsatisfactory" or "needs improvement" in a QSC report.

(19) Franchisee will maintain Restaurant business hours and days of operation in accordance with System standards and the Operations Manual.

(20) Franchisee will comply strictly with all federal, state and local laws and government regulations applicable to Franchisee's franchised business, including those relating to taxation, employment and promotion practices, employee wages, child and immigrant labor, disabled persons, workers' compensation, truth-in-advertising, occupational safety and health, and sanitation. Franchisee also must furnish Company copies of any licenses and certifications it is required to have to operate the Restaurant.

(21) Franchisee will (i) adopt and follow Company's fiscal year for accounting purposes, (ii) adopt and follow the accounting principles, policies and practices Company prescribes, including use of Company's standard chart of accounts, (iii) acquire, install and use the Information System specified from time to time in the Operations Manual, (iv) install and continually maintain a telephone line for the Restaurant's modem, and (v) furnish Company the modem's telephone number, as originally assigned and as changed from time to time. If the Restaurant is Franchisee's first Wingstop Restaurant, then Franchisee must use bookkeeping services provided by the Wingstop system's designated franchise accounting providers for at least the first 12 months of the Restaurant's operation if Company determines in its discretion that Franchisee does not have readily-available accounting service providers or employees who can furnish required reports and other financial information in compliance with minimum Company standards. If Company requires Franchisee to use its designated franchise accounting service, Franchisee may, after 12 months, seek approval to use accounting services other than the Wingstop system's designated franchise accounting providers. Company may (but is not required to) approve Franchisee's request if Company is satisfied that Franchisee's requested accounting service is capable of furnishing the reports and other financial information required by this Agreement in compliance with the Wingstop system's minimum standards.

(22) Franchisee will accurately calculate and report Gross Sales to Company at the times and through the procedures Company from time to time specifies (including electronic means). Franchisee acknowledges that Company may electronically poll the Restaurant's Information System to obtain Gross Sales data as well as other financial and operating information, excluding employee or employment-related information. Franchisee agrees to maintain continual data network access to the Restaurant's Information System for use by Company or its designee.

(23) Franchisee will furnish Company copies of all annual federal and state income tax returns, and all sales tax returns, filed by Franchisee with respect to the Restaurant's income or sales no later than five days after they have been filed. Franchisee hereby authorizes, and agrees to execute any documents deemed necessary to effect authorization from, all banks, financial institutions, businesses, suppliers, manufacturers, contractors, vendors and other persons or entities with which Franchisee does business to disclose to Company any requested financial information in their possession relating to Franchisee or the Restaurant. Franchisee authorizes Company to disclose data, excluding employee or employment-related data, from Franchisee's reports (including to third parties) if Company determines that such disclosure is necessary or advisable.

(24) Franchisee must maintain up-to-date business records and will permit Company or its designee, at any time during the term of the franchise and for three years after it expires or terminates, to conduct a special audit of Franchisee's books and records (other than those records which Company and its designee have no authority to control and/or remedy, such as Restaurant employee records, as Franchisee controls exclusively its labor relations and employment practices) relating to the Restaurant's operation. To assist Company in planning and conducting its audit program, Franchisee expressly authorizes Company or its designee to obtain from any vendor with which Franchisee does business copies of invoices and other sales data related to Franchisee's account with the vendor. Company also may require Franchisee to provide business records (other than those records which Company has no authority to control and/or remedy, such as Restaurant employee records, as Franchisee controls exclusively its labor relations and employment practices), including, but not limited to, bookkeeping and accounting records, invoices, and sales tax records. If an audit establishes that Franchisee's royalty/marketing fee reports or profit and loss statements have understated Gross Sales for any fiscal year or other period reviewed by more than one percent (1%), or if Company's desire to audit is prevented or impeded by Franchisee's failure to maintain or provide the necessary records and information, Franchisee must pay the audit's cost, including the travel, lodging and meal expenses of the persons who conduct or attempted to conduct the audit. Otherwise, Company or its designee will bear the audit's entire cost. Franchisee must promptly pay Company, its designee, or other third parties, as applicable, any royalty, Ad Fund contribution, local advertising fee, marketing fee, and other payment deficiencies established by an audit, together with interest as provided in Section 14.

(25) Within 30 days after the end of each calendar quarter, Franchisee must furnish Company with a quarterly balance sheet and profit and loss and cash statements for the Restaurant. Franchisee will maintain complete and accurate books and records relating to the operation of the Restaurant in accordance with Section 7(c)(21) and Section (7)(c)(24), permit Company representatives to inspect such books and records at reasonable times and, within 45 days after the end of each fiscal year of the Restaurant, submit to Company a balance sheet, income statement and statement of cash flow for the year then ended. These financial statements must disclose separately the items specified by Company on forms provided to Franchisee and be prepared in accordance with the accounting principles and practices Company prescribes. If Franchisee is at any time required to furnish any lender, lessor, government agency or other person any financial statements with respect to Franchisee's franchised business, Franchisee must concurrently furnish Company a copy of such financial statements. Franchisee must maintain for at least three years from the dates of their preparation full, complete, and accurate books, records, and accounts, including, but not limited to, sales slips, coupons, purchase orders, check stubs, bank statements, sales tax records and returns, cash receipts and disbursements, journals and ledgers in accordance with Wingstop requirements.

(26) (i) Franchisee will carry continuously during the term of the franchise insurance of the types (including property, workers' compensation, liquor liability and various special liability coverages), in the amounts, and with the coverages the Operations Manual specifies from time to

time. Until the Operations Manual specifies otherwise, Franchisee will carry Comprehensive General Liability insurance, including Products & Completed Operations coverage, with limits not less than \$1,000,000 per occurrence and \$2,000,000 aggregate, with Follow Form Umbrella/Excess Liability Policy with limits not less than \$2,000,000 per occurrence and in the aggregate; Dram Shop Liquor Liability Insurance with limits not less than \$1,000,000 per occurrence and in the aggregate; Statutory Workers' Compensation insurance, including Employer's Liability coverage, with limits not less than \$500,000; Automobile Liability insurance with a combined single limit of \$1,000,000 for any owned, hired or non-owned automobile used in the course of Franchisee's business; Business Property Insurance that extends coverage on a replacement cost basis for business personal property, including electronic equipment, tenant improvements and betterments, and business income and extra expense. Covered causes of loss should be "Special" or "All Risk" with coinsurance conditions not less than eighty percent (80%). Also required is coverage for Flood for locations that reside in FEMA Flood Zones beginning with the letters "A" or "V"; Employment Practices Liability insurance with limits not less than \$250,000 (claims made policy form is acceptable); and other insurance required by the state or local authority where the Restaurant is located. Each policy must (1) be obtained from an insurance carrier that has and maintains an A.M. Best's financial strength rating of A- (Excellent), Class VIII (\$100M to \$250M policy holder surplus), or better, and is authorized to conduct business in the state in which Franchisee resides, (2) name Company and its parent companies, subsidiaries, and all other Affiliates, and their respective officers, directors, shareholders, agents, representatives, and employees, as additional insureds for claims arising from Franchisee's products and/or operations and include a waiver of subrogation in favor of Company (except in the case of business personal property), (3) respond on a primary and non-contributory basis to any insurance carried by Company or its Affiliates, (4) not otherwise limit coverage for tort liabilities assumed in this Agreement, (5) provide for a deductible of not more than \$1,000 per occurrence, (6) contain no provision that limits or reduces Franchisee's coverage on account of a claim against Franchisee by Company, and (7) provide for not less than 30 days' prior notice to Company of change, cancellation or non-renewal.

(ii) Franchisee must furnish Company certificates of insurance and, at Company's request, actual policies to prove that such insurance coverage is in effect, both prior to the opening of the Restaurant and annually within five days after each policy renewal date. If Franchisee fails to maintain the required insurance, Company or its designee may obtain coverage on Franchisee's behalf and charge the cost to Franchisee. Franchisee agrees to reimburse Company or its designee for the premium costs it incurs to provide such coverage, plus interest as provided in Section 14, within 10 days after Company or its designee submits a statement for its costs.

(27) (i) Franchisee must defend, indemnify, and hold harmless Company and its Affiliates, and their successors and assigns, and each of their respective direct and indirect owners, directors, officers, managers, employees, agents, attorneys, and representatives (collectively, the "Indemnified Parties") from and against all Losses (defined below) which any of the Indemnified Parties may suffer, sustain, or incur as a result of a claim asserted or inquiry made formally or informally, or a legal action, investigation, or other proceeding brought, by a third party and directly or indirectly arising out of the Restaurant's operation, Franchisee's conduct of business under this Agreement, or Franchisee's breach of this Agreement, including any allegation that Company or another Indemnified Party is a joint employer or otherwise responsible for Franchisee's acts or omissions relating to the Restaurant's employees. Company will promptly notify Franchisee of any claim that may give rise to a claim of indemnity under this provision, provided, however, that its failure to provide such notice will not release Franchisee from its indemnification obligations under this Section (7)(c)(27) except to the extent Franchisee is actually and materially prejudiced by such failure. Franchisee has the right, upon written notice delivered to the Indemnified Party within 15 days thereafter assuming full responsibility for Losses resulting from such claim, to assume and control the defense of such claim, including the employment of

counsel reasonably satisfactory to the Indemnified Party and the payment of such counsel's fees and disbursements. If (a) the Indemnified Party has been advised by counsel that there are one or more legal or equitable defenses available to it that are different from or in addition to those available to Franchisee and, in the Indemnified Party's reasonable opinion, Franchisee's counsel could not adequately represent the interests of the Indemnified Party because such interests could be in conflict with Franchisee's interests, or (b) Franchisee does not assume responsibility for such Losses in a timely manner or fails to defend a claim with counsel reasonably satisfactory to the Indemnified Party as contemplated above, then the Indemnified Party will have the right to employ counsel of its own choosing, and Franchisee must pay the fees and disbursements of such Indemnified Party's counsel as incurred. In connection with any claim, the Indemnified Party or Franchisee, whichever is not assuming the defense of such claim, will have the right to participate in such claim and to retain its own counsel at such party's own expense. Franchisee or the Indemnified Party (as the case may be) agrees to keep the other reasonably apprised of, and respond to any reasonable requests concerning, the status of the defense of any claim, and Franchisee and the Indemnified Party agree to cooperate in good faith with each other with respect to the defense of any such claim. Franchisee may not, without the Indemnified Party's prior written consent, (1) settle or compromise any claim or consent to the entry of any judgment with respect to any claim which does not include a written release from liability of such claim for the Indemnified Party and its Affiliates, direct and indirect owners, directors, managers, employees, agents and representatives, or (2) settle or compromise any claim in any manner that may adversely affect the Indemnified Party other than as a result of money damages or other monetary payments which will be paid by Franchisee. No claim which is being defended in good faith by Franchisee in accordance with this Section (7)(c)(27) may be settled by the Indemnified Party without Franchisee's prior written consent. Notwithstanding anything to the contrary in this Section (7)(c)(27), if a claim involves the Marks, Franchisee agrees that Company has the exclusive right to assume the defense of such claim, at Franchisee's expense with counsel selected by Company, but reasonably satisfactory to Franchisee.

(ii) Franchisee has no obligation to indemnify or hold harmless an Indemnified Party for any Losses to the extent they are determined in a final, unappealable ruling issued by a court or arbitrator with competent jurisdiction to have been caused solely and directly by the Indemnified Party's gross negligence, willful misconduct, or willful wrongful omissions.

(iii) For purposes of this Section (7)(c)(27), "Losses" include all obligations, liabilities, damages (actual, consequential, or otherwise), and defense costs that any Indemnified Party incurs. Defense costs include, without limitation, accountants', arbitrators', attorneys', and expert witness fees, costs of investigation and proof of facts, court costs, travel and living expenses, and other expenses of litigation, arbitration, and alternative dispute resolution.

(iv) Franchisee's obligations in this Section (7)(c)(27) will continue in full force and effect subsequent to and notwithstanding this Agreement's expiration or termination. An Indemnified Party need not seek recovery from any insurer or other third party, or otherwise mitigate its Losses, in order to maintain and recover fully a claim against Franchisee under this Section (7)(c)(27). Franchisee agrees that a failure to pursue a recovery or mitigate a Loss will not reduce or alter the amounts that an Indemnified Party may recover from Franchisee under this Section (7)(c)(27).

(28) Franchisee will not, without Company's prior written consent and without complying with Section 13, sell any interior or exterior sign bearing or representing any of the Marks, sell all or substantially all the Restaurant's assets, or assign or sublease the Restaurant's premises to any Person who has not agreed in accordance with Section 13 to continue operating a Restaurant in the premises.

(29) Company requires Franchisee to pay the then-current tuition fee for Franchisee and/or any of Franchisee's employees who attend the Convention. This tuition fee will help defray the costs of such Convention. The current tuition fee is \$500 per person. Company reserves the right, in the future, to require each Franchisee to pay the then-current Convention tuition fee, whether or not Franchisee attends the Convention.

(30) Franchisee must participate in, and comply with the requirements of, any gift card, customer loyalty or retention, SMS/mobile, or special promotional program that Company implements for all or part of the Wingstop Restaurant system and sign the forms and take the other action that Company requires in order for Franchisee to participate in such programs. Franchisee may not participate in any such type of competing or conflicting programs at the local level or, if one is formed, within the sphere of the Area Cooperative.

(31) Franchisee agrees to notify Company within five days after the commencement of any action, suit, arbitration, proceeding, or investigation, or the issuance of any order, writ, injunction, award, or decree, by any court, agency, or other governmental instrumentality which names Franchisee, any Controlling Principal, the Designated Principal, or the Restaurant's General Manager as a party or otherwise concerns the operation of the Restaurant or Franchisee's financial condition.

(32) Franchisee must furnish Company with copies of any amendments, riders, or renewals to the lease within 10 days after execution.

(33) Franchisee may solicit and collect tips on the revenues that the Restaurant receives from the sale of, or the provision of services with respect to, food, beverages, and other merchandise. Tipping shall be allowed only through the POS or, to the extent available, via online ordering. Tip jars are not permitted anywhere in the Restaurant. Any tips collected or received are intended to be for the benefit of Restaurant employees, and Franchisee should properly allocate and disburse tips in accordance with its terms and conditions of employment as well as any applicable federal, state, and local law. For the sake of clarity, any tips collected or received in accordance with this Section are not included in the calculation of Gross Sales.

(34) Franchisee shall participate in, and become a member of, the Purchasing Cooperative designated by Company and approved by a majority vote of the Wingstop Franchisee Advisory Council. Franchisee shall execute a membership agreement in form and substance required by the Purchasing Cooperative and purchase all of its equipment, inventory, supplies, and certain services from the Purchasing Cooperative.

8. ADVERTISING AND PROMOTIONS.

(a) Ad Fund.

(1) Contribution Rate.

(i) There is a segregated not-for-profit advertising fund ("Ad Fund") administered for the purpose of enhancing the goodwill and public image of the Wingstop System through advertising and promotions at the national and local levels. All Restaurants, whether operated by Company, its Affiliates, or franchisees, are obligated to make contributions to the Ad Fund.

(ii) Franchisee shall make contributions to the Ad Fund in the manner (including payment by automatic debit) and at the rate Company establishes.

(iii) Increases, but not decreases, in the Ad Fund contribution rate may be authorized in accordance with Section 8(a)(9) or Section 8(b)(1); otherwise, Company may not establish (y) an Ad Fund contribution rate in excess of five and one-half percent (5.5%) of Gross Sales or (z) an Ad Fund contribution rate and a Local Advertising Amount which, in the aggregate, exceed five and one-half percent (5.5%) of Gross Sales. In no event shall the aggregate of the Ad Fund contribution rate and the Local Advertising Amount (defined in Section 8(b)) be less than five and one-half percent (5.5%) of Gross Sales (unless Company authorizes otherwise).

(iv) Company has the right from time to time to direct Franchisee to allocate a percentage of Franchisee's Ad Fund contribution to the Local Advertising Amount required pursuant to Section 8(b) and may decide subsequently to reallocate all or part of such allocated percentage to the Ad Fund contribution rate.

(v) If franchised Restaurants in the Wingstop system contribute to the Ad Fund at differing rates due to the different form(s) of Franchise Agreement under which they operate, all Restaurants operated by Company or its Affiliates may contribute to the Ad Fund at the lowest percentage rate at which any franchised Restaurants then contribute.

(vi) Within a reasonable period of time after the first day of each calendar year, Company will deliver to the Franchisee Advisory Council the budget for the Ad Fund activities reasonably expected to occur during that year pursuant to Section 8(a). Within a reasonable period of time after the last day of each calendar year, Company will deliver to the Franchisee Advisory Council an accounting of the Ad Fund activities for the prior year. Company will consult with the Franchisee Advisory Council from time to time regarding the strategies employed in the administration of the Ad Fund.

(2) Company or its designee will direct all advertising and promotions that the Ad Fund finances, with sole control over and ownership of the creative concepts, graphics, materials, communications media, customer data and endorsements used and their geographic, market, and media placement and allocation. The Ad Fund may pay for creating, preparing, and producing video, audio, and written materials, graphics, and electronic media; developing, implementing, operating, and maintaining the Wingstop Website, App, Intranet and/or related strategies (including, without limitation, paying for all related technology expenditures); administering national, regional, multi-regional, and local advertising, sponsorships and promotions, including, without limitation, purchasing media advertising, conducting direct mail and other direct marketing campaigns, doing on-line Internet advertising and marketing (including paying click-through charges to search engines, banner advertising sources, and advertising host sites), conducting research and other advertising and promotions tactics, and using advertising, promotions, customer relation management, graphic design, marketing, and research agencies and other advisors to provide assistance; supporting public relations, market research, customer satisfaction surveys, and other advertising, promotions, and research activities; paying dues for membership and participation in franchising and industry associations; paying third-party vendors to customize advertising and promotions materials for in-Restaurant and local use by franchisees; and engaging in other brand enhancement activities. The Ad Fund periodically may give Franchisee samples of and access to advertising and promotions formats and materials at no cost. Company or its designated sources may sell Franchisee multiple copies of these materials at their direct production cost, plus any related shipping, handling, and storage charges. If customized copies are provided, Franchisee may be charged a reasonable customization fee. In all cases, Franchisee must pay to reproduce, place, and run any of these materials in any local advertising campaign that Franchisee pursues independently of the Ad Fund.

(3) Company and its designee will account for the Ad Fund separately from their other monies (although they need not keep Ad Fund contributions in a separate bank account) and not use the Ad Fund for any of their general operating expenses. However, the Ad Fund may be used to pay (a) the salaries and benefits of personnel who manage and administer the Ad Fund and work on Ad Fund business/activities; (b) the Ad Fund's other administrative costs; (c) travel expenses of personnel while they are on Ad Fund business; (d) meeting costs, including franchisee conferences; (e) overhead relating to Ad Fund business; (f) a management fee for the entity managing the Ad Fund; and (g) other expenses that Company or its designees incur in activities reasonably related to administering or directing the Ad Fund and its programs and collecting and accounting for Ad Fund contributions, including, without limitation, taxes payable on Ad Fund contributions received, conducting market research, public relations, and creating, preparing, and producing advertising, promotions, and marketing materials.

(4) Although the Ad Fund is not a trust, all Ad Fund contributions will be held for the contributors' benefit and used only for the purposes described in this Section 8(a). Neither Company nor its designee owes any fiduciary obligation to Franchisee for administering the Ad Fund or any other reason. The Ad Fund may spend in any fiscal year more or less than the total Ad Fund contributions in that year or the unspent contributions then available in the Ad Fund (if rolled over from a previous year), borrow from any source (paying reasonable interest) to cover deficits, or invest any surplus for future use. All interest earned on Ad Fund contributions will be used to pay costs before the Ad Fund's other assets are used. At the end of the fiscal year, any unused Ad Fund contributions will roll over for use during the following fiscal year.

(5) Company or its designee may have the Ad Fund audited annually, at the Ad Fund's expense, by an independent certified public accountant Company or its designee selects.

(6) The Ad Fund is intended to maximize recognition, and enhance system protection, of the Marks and increase patronage of Wingstop Restaurants. Although Company or its designee will try to use the Ad Fund to develop advertising and promotions materials and execute advertising and promotions activities and programs benefiting all Wingstop Restaurants, it need not ensure that Ad Fund expenditures in or affecting any geographic area are proportionate or equivalent to Ad Fund contributions by Wingstop Restaurants operating in that geographic area or that any Wingstop Restaurant benefits directly or in proportion to its Ad Fund contributions from the development of advertising and promotions materials or the execution of advertising and promotions activities and programs. The Ad Fund will not be used principally to develop materials and programs to solicit franchisees. However, media, materials, and programs, including the Wingstop Website, prepared using Ad Fund contributions may describe Company's franchise program, reference the availability of franchises and related information, and process franchise leads.

(7) Company or its designee has the right, but no obligation, to use collection agents and institute legal proceedings at the Ad Fund's expense to collect Ad Fund contributions. Company or its designee also may forgive, waive, settle, and compromise all claims by or against the Ad Fund. Except as expressly provided in this Section 8(a), Company assumes no direct or indirect liability or obligation to Franchisee for collecting amounts due to, maintaining, directing, or administering the Ad Fund.

(8) Company or its designee may at any time defer or reduce a Wingstop franchisee's contributions and, upon 30 days' prior written notice to Franchisee, reduce the required Ad Fund contribution or suspend Ad Fund operations for one or more periods of any length and terminate (and, if terminated, reinstate) the Ad Fund. If the Ad Fund is terminated, all remaining Ad Fund monies will either be spent on permitted advertising and promotions activities or distributed to Ad Fund contributors in proportion to their respective Ad Fund contributions during the preceding fiscal year.

(9) Franchisees owning sixty percent (60%) or more of the Restaurants that comprise the Wingstop network of franchised Restaurants in the United States at the time a vote is taken may, by affirmative vote, vote to require all franchisees in the Wingstop network of Restaurants in the United States to pay to the Ad Fund on a going-forward basis the then-applicable maximum Ad Fund contribution rate specified by Company in its then-current form of Franchise Agreement. Any increase in the Ad Fund contribution rate payable by Franchisee that is approved in accordance with the preceding sentence will constitute an amendment to this Agreement and will be binding on Franchisee without the need for a signed amendment. Company and its Affiliates may not vote on a proposal to increase the contribution rate above the maximum amount specified in Section 8(a)(1) above.

(10) Company and its designee reserve the right to structure the Ad Fund's organization and administration in ways that, in their judgment, most effectively and efficiently accomplish the Ad Fund's objectives. They may therefore organize or reorganize the Ad Fund into whatever entity they deem appropriate and transfer the Ad Fund's assets to the entity. If a separate or new entity is established to administer the Ad Fund, Franchisee agrees to become a member of the entity and, in that regard, to sign a participation agreement and take such other steps as Company or its designee reasonably specifies.

(b) Local Advertising.

(1) In addition to its grand opening advertising and Ad Fund contribution (see Section 8(a)) obligations, Company and its designee reserve the right to require Franchisee to spend the Local Advertising Amount in the manner Company establishes to advertise and promote the Restaurant locally. The "Local Advertising Amount," which must be spent directly or, if applicable, through an Area Cooperative operating in Franchisee's DMA, will be a percentage of the Restaurant's quarterly Gross Sales to be determined by Company; provided, however, that Company may not establish an Ad Fund contribution rate and a Local Advertising Amount which, in the aggregate, exceed five and one-half percent (5.5%) of Gross Sales except as a result of a vote taken pursuant to Section 8(a)(9) or Section 8(b)(1). Franchisee's Area Cooperative contributions pursuant to Section 8(c), if any, will be credited toward the Local Advertising Amount obligation. Nevertheless, Franchisees owning sixty percent (60%) or more of the Restaurants that comprise the Wingstop network of franchised Restaurants in the United States at the time a vote is taken at Company's request may, by affirmative vote, vote to require all franchisees in the Wingstop network of Restaurants in the United States to pay on a going-forward basis one or more of the following: (i) an increase in the Ad Fund contribution rate; or (ii) an increase in the Local Advertising Amount. No increase in the Local Advertising Amount approved pursuant to the preceding sentence will affect Franchisee's required Ad Fund contribution rate. In no event shall the aggregate of the Ad Fund contribution rate and the Local Advertising Amount be less than five and one-half percent (5.5%) of Gross Sales (unless Company authorizes otherwise). Any (i) increase in the Ad Fund contribution rate or (ii) increase in the Local Advertising Amount that is approved in accordance with the preceding sentences will constitute an amendment to this Agreement and will be binding on Franchisee without the need for a signed amendment. Company and its Affiliates may not vote on a proposal to increase the Ad Fund contribution rate pursuant to this Section 8(b)(1).

(2) Franchisee agrees to participate in all system-wide promotions Company originates. Franchisee also agrees to participate in all system-wide advertising campaigns created by or for Company. Franchisee must use the local advertising agency Company designates and the advertising materials created by or for Company.

(3) If Company or its designee requires Franchisee to spend the Local Advertising Amount, then, within 30 days after the end of each fiscal quarter, Franchisee must submit a LAM Report

to Company on a form Company or its designee provides. Each required LAM Report must show the amount Franchisee spent for local advertising and promotions during the preceding quarter and the way Franchisee spent those funds. Upon Company's request, Franchisee also must submit documents substantiating that Franchisee incurred and paid particular expenditures during the quarter.

(c) Area Cooperatives.

(1) At any time the DMA in which the Restaurant is located encompasses Restaurants operated by at least two owners (one of which may be Company or its Affiliate), Company or its designee may, upon Company's request and with such advice and assistance from Company as Company is willing to provide, require the owners in the DMA to form an Area Cooperative among themselves. In addition, Franchisees owning sixty percent (60%) or more of the Restaurants in a DMA may elect, in the absence of a Company request, to form an Area Cooperative among themselves. Once formed, the Restaurant owners in the DMA will thereafter collect funds from each Restaurant in the DMA in amounts determined by the Area Cooperative (which shall not affect Franchisee's required Ad Fund contribution rate) and expend such funds, in accordance with this Agreement's requirements, for the purpose of jointly advertising and promoting their Restaurants. Company has the right to require that the Area Cooperative in the DMA be formed and operated as an Area Cooperative Association, Area Cooperative Non-profit, or other Business Entity and to require that an Area Cooperative that is an Area Cooperative Association, Area Cooperative Non-profit, or other Business Entity be converted to, or reestablished in, another form. If formed, the Area Cooperative must use the advertising materials created by or for Company and, upon Company's request, the advertising agency designated by Company. Franchisee agrees to use commercially-reasonable efforts to ensure that advertising and promotion activities and materials by the Area Cooperative, if any, adhere to the requirements under this Agreement with which Franchisee must comply.

(2) Instead of spending the Local Advertising Amount directly, Franchisee must contribute such amounts to the Area Cooperative upon and subsequent to its formation.

(3) If an Area Cooperative's members are unable to reach agreement with respect to organization, administration, "spill" policy, contribution waivers or exceptions, budget or other matters that the members cannot resolve within 45 days, the issue will be referred to Company for resolution. Company's decision with respect to the issue's resolution will be binding on all members of the Area Cooperative.

(4) Franchisee agrees (i) to join, participate in, and actively support any Area Cooperative established in the Restaurant's DMA, and (ii) to make contributions to each Area Cooperative on the payment schedule adopted by the Area Cooperative's members and in accordance with this Agreement's requirements.

(5) Although Company may provide sample forms for organizing an Area Cooperative, Franchisee agrees that: (i) it and other franchisees that are members of an Area Cooperative are solely responsible for ensuring that the Area Cooperative they join is established and operated in full compliance with this Agreement; (ii) it has been advised (as has the Area Cooperative) to retain its own legal, tax, and accounting professionals with respect to the Area Cooperative's formation and operation; and (iii) Company and its Affiliates have no responsibility for the Area Cooperative's day-to-day management, the funds collected or managed by the Area Cooperative, the Area Cooperative's failure to comply with this Agreement's requirements, or the Area Cooperative's management or mismanagement by any of its members.

9. THE INTERNET AND INTRANET.

(a) Internet Website.

(1) There currently is an Internet Website that provides information about the Wingstop concept and the products and services that Restaurants offer. Company will have sole discretion and control over the Website's design and contents. Company will have no obligation to maintain the Website indefinitely and may dismantle it at any time without liability to Franchisee.

(2) The Website will include a series of interior pages that identify participating Restaurants by name, address, telephone number, and e-mail address. Franchisee will not have the capability to modify its page(s).

(3) Franchisee agrees to contribute a reasonable amount toward the cost of the Website's maintenance and further development, which amount may not exceed \$50 per month. Company will set the contribution amount in March of each year, and Franchisee will pay one quarter of its annual contribution quarterly within 30 days after Company sends Franchisee an invoice for the contribution. Company also may auto-debit the amount from Franchisee's bank account. Any balance of a quarterly payment that remains unpaid 30 days after the invoice date will bear interest from that date until paid at the rate of twelve percent (12%) per annum (or, if less, the highest rate permitted by applicable law). In addition or alternatively, Company may use part of the Ad Fund contributions that Company collects under Section 8(a) to maintain and further develop the Website.

(4) If Franchisee fails to pay when due any fees or other amounts payable to Company under this Agreement or otherwise as a result of the Restaurant's operation, Company may temporarily remove Franchisee's information from the Website until such time as Franchisee pays its outstanding obligation in full.

(5) Franchisee will have no right, license or authority to use any of the Marks on or in connection with the Internet, except as stated in and permitted by this Section 9.

(b) Wingstop Intranet.

(1) Company may, at its option, establish and maintain a so-called Intranet through which franchisees of the Wingstop network of Restaurants may communicate with each other and through which Company may disseminate updates to the Operations Manual and other Confidential Information. Company will have no obligation to maintain the Intranet indefinitely and may dismantle it at any time without liability to Franchisee.

(2) Company will establish policies and procedures for the Intranet's use by franchisees. These policies, procedures and other terms of use will address issues such as (i) restrictions on the use of abusive, slanderous or otherwise offensive language in electronic communications, (ii) restrictions on communications between or among franchisees that endorse or encourage breach of any franchisee's Franchise Agreement, (iii) confidential treatment of materials transmitted by or for Company via the Intranet, (iv) password protocols and other security precautions, (v) grounds and procedures for suspending or revoking a franchisee's access to the Intranet, and (vi) a privacy policy governing Company's and its representatives' access to and use of electronic communications that franchisees post on the Intranet. Company expects to adopt and adhere to a reasonable privacy policy. However, Franchisee acknowledges that, as administrator of the Intranet, Company or its designee can technically access and view any communication that any person posts on the Intranet. Franchisee further

acknowledges that the Intranet facility and all communications that are posted to it will become Company's property, free of any claims of privacy or privilege that Franchisee or any other person may assert.

(3) Upon receipt of notice from Company that the Intranet has become functional, Franchisee agrees to purchase and install all necessary additions to the Restaurant's Information System and to establish and continually maintain electronic connection with the Intranet that allows Company or its designee to send messages to and receive messages from Franchisee. Franchisee's obligation to maintain connection with the Intranet will continue until this Agreement's expiration or termination (or, if earlier, until Company dismantles the Intranet).

(4) Franchisee agrees to contribute a reasonable amount, not to exceed \$50 per month, toward the cost of the Intranet's maintenance and further development. Company will set the contribution amount in March of each year and Franchisee will pay one quarter of its annual contribution quarterly by bank draft. Any balance of a quarterly payment that remains unpaid 30 days after the invoice date will bear interest from that date until paid at the rate of twelve percent (12%) per annum (or, if less, the highest rate permitted by applicable law).

(5) If Franchisee fails to pay when due any amount payable to Company under this Agreement or otherwise as a result of the Restaurant's operation, or if Franchisee fails to comply with any policy or procedure governing the Intranet, Company may temporarily suspend Franchisee's access to any so-called chat room, bulletin board, list-serve or similar feature the Intranet includes until such time as Franchisee fully cures the breach and may auto-debit the Intranet/Website fee from Franchisee's bank account.

10. ROYALTIES.

(a) In consideration for Franchisee's continuing use of the Marks and the System, Franchisee agrees to pay Company continuing royalties equal to six percent (6%) of Gross Sales.

(b) Royalties (and Ad Fund contributions under Section 8(a)) will be payable weekly by automatic debit of Franchisee's account. Franchisee will authorize Company and its bank to debit Franchisee's account directly for Royalties, Ad Fund contributions, applicable Area Cooperative contributions (if any), monthly contributions for Internet and Intranet maintenance and further development and all other amounts due under this Agreement or to satisfy System requirements, including amounts due for Franchisee's purchases of products and services from Company, its Affiliates and/or unaffiliated vendors. Franchisee must sign and deliver an Authorization Agreement for Preauthorized Payments in the form attached to this Agreement as Exhibit C or such other document/authorization that Company periodically specifies. Royalties and Ad Fund contributions will be payable without notice or demand on Tuesday of each week with respect to Franchisee's Gross Sales for the week ending the preceding Saturday. By notice in writing to all franchisees, Company may from time to time change the payment interval, the payment date and/or the manner of payment. Company may, on the day Company specifies, debit Franchisee's account for any other amounts Franchisee owes Company, its Affiliates and/or unaffiliated vendors.

(c) Franchisee must report Gross Sales for the week ending the prior Saturday night in accordance with Section 7(c)(22), and Company will calculate Franchisee's royalty payment and Ad Fund contribution and draft Franchisee's account. If Franchisee fails to report the Gross Sales for any week by that week's deadline, Company will reasonably estimate Franchisee's Gross Sales and also charge a non-refundable fee of \$250, to be electronically withdrawn in the same manner as royalty payments and Ad

Fund contributions, due to Franchisee's failure to report. At Company's discretion, adjustments to Company's estimate may be made after Franchisee furnishes the missed Gross Sales report.

(d) Franchisee will not be entitled to withhold payment of royalties, Ad Fund contributions, or any other amounts due to Company or its Affiliates on account of Company's breach or alleged breach of its obligations under this Agreement; Company's performance under this Agreement constitutes no part of the consideration for Franchisee's obligation to make required payments.

(e) Franchisee is obligated to pay all state and local taxes, including, without limitation, taxes denominated as income or franchise taxes, that may be imposed on Company as a result of its receipt or accrual of the franchise fee, royalties, Ad Fund contributions, or other fees that are referenced in this Agreement, whether assessed against Franchisee through withholding or other means or whether paid by Company directly. In either case, Franchisee is obligated to pay Company (and the appropriate governmental authority) such additional amounts as are necessary to provide Company, after taking such taxes into account (including any additional taxes imposed on such additional amounts), the same amounts it would have received or accrued had such withholding or other payment, whether by Franchisee or Company, not been required.

11. TERM AND RENEWAL.

(a) The primary term of the franchise begins on the Effective Date and expires 10 years from either the Scheduled Opening Date (specified beneath the signature block of this Agreement) or the actual date on which the Restaurant opens to the public for business, whichever date is earlier, subject to earlier termination in accordance with Sections 16 and 17. Franchisee must operate the Restaurant in compliance with this Agreement for the entire primary term unless this Agreement is properly terminated under Sections 16 and 17.

(b) If, upon the expiration of the 10-year primary term, Franchisee is in full compliance with Franchisee's agreements and obligations under this Agreement, Franchisee will have the option to renew the franchise for an additional term of 10 years by (1) notifying Company of Franchisee's intention to renew not earlier than 180 days nor later than 90 days before the primary term's scheduled expiration date, (2) signing Company's then-current renewal form of Franchise Agreement and a general release, in form and substance satisfactory to Company, of any and all claims against Company and its Affiliates, and all of their respective owners, officers, directors, and agents, arising out of or relating to this Agreement, the Restaurant, and the parties' business relationship (this requirement applies to Franchisee and each Controlling Principal), (3) paying Company a renewal fee equal to twenty-five thousand dollars (\$25,000), and (4) not later than 30 days before the primary term's scheduled expiration date, completing the remodeling, refurbishing and modernizing of the Restaurant's interior and exterior, including its furniture, fixtures, signs, equipment, Information System and Trade Dress, to conform to then-required Wingstop standards (regardless of cost). Notwithstanding anything to the contrary in the foregoing, regardless of the then-current form of Company's Franchise Agreement, Company will not require Franchisee to pay a royalty fee in excess of six percent (6%) of Gross Sales during Franchisee's first renewal term.

(c) Franchisee's failure or refusal to comply with any of the four conditions to renewal stated in Section 11(b), each of which Franchisee acknowledges to be reasonable and material, will be interpreted as a conclusive, irrevocable election on Franchisee's part not to renew the term of the franchise.

(d) The relationship between Company and Franchisee during the renewal period will be governed by the provisions of Company's then-current renewal form of Franchise Agreement, including those pertaining to royalties, advertising, competitive protection and concept modifications. Whether or not Franchisee actually signs a then-current renewal form of Franchise Agreement, Franchisee will be conclusively presumed to have assented to and to have agreed to be bound by its terms by continuing to operate the Restaurant for one day past the primary term's expiration date (although such continued operation by Franchisee will not effect a renewal of the franchise nor obligate Company to renew the franchise).

(e) If Franchisee does not qualify to renew, or elects not to renew, the franchise, Company will permit Franchisee to transfer the franchise to a qualified purchaser in accordance with Section 13. If, in the exercise of diligent, good faith efforts by Franchisee, the transfer cannot be completed before the franchise's scheduled expiration date, Company may, in its sole discretion (but has no obligation to), extend the franchise's term from month-to-month for so long as Company believes that Franchisee is continuing to make a conscientious effort to negotiate and complete a transfer and on the condition that Franchisee and each Controlling Principal sign a general release, in form and substance satisfactory to Company, of any and all claims against Company and its Affiliates, and all of their respective owners, officers, directors, and agents, arising out of or relating to this Agreement, the Restaurant, and the parties' business relationship. If Company allows Franchisee to extend in order to complete a transfer, Franchisee will operate the Restaurant during the interim period in accordance with Company's then-current form of Franchise Agreement.

(f) If Franchisee does not qualify to renew, or elects not to renew, the franchise and it therefore expires, immediately after expiration, Franchisee must comply with the requirements of Section 17(a), and Company will have the rights and remedies provided in Sections 17(a) through 17(j).

(g) If Company and Franchisee renew the franchise for an additional term of 10 years as provided in Sections 11(b) and (d) above, Franchisee will have the right to renew the franchise for a second 10-year renewal franchise term, which 10-year term will commence immediately upon the expiration of the first 10-year renewal franchise term, if Franchisee complies as of the end of the first 10-year renewal franchise term with the same conditions for the grant of a renewal franchise as those described above in this Section 11 with respect to the grant of the first renewal franchise, provided, however, that (i) Company's renewal form of Franchise Agreement for the second 10-year renewal franchise term will be modified as necessary to reflect that no additional renewal franchise term will be granted after it expires, (ii) Franchisee must pay Company on or before signing the renewal form of Franchise Agreement a renewal fee equal to twenty-five thousand dollars (\$25,000), and (iii) the royalty fee that Franchisee must pay Company during the second 10-year renewal franchise term will equal the greater of the then-current royalty fee charged by Company to new franchisees joining the Wingstop franchise system or an additional one percent (1%) of the Restaurant's Gross Sales above the applicable percentage of Gross Sales that Franchisee paid Company during the first 10-year renewal term (but not to exceed six percent (6%)). Franchisee's failure or refusal to comply with any of the four conditions to renewal stated in Section 11(b), each of which Franchisee acknowledges to be reasonable and material, will be interpreted as a conclusive, irrevocable election on Franchisee's part not to renew the franchise for a second 10-year renewal term. Sections 11(e) and (f) above will apply if Franchisee does not qualify to renew, or elects not to renew, the franchise.

12. USE OF INTELLECTUAL PROPERTY.

(a) **Marks and Copyrighted Materials.** Franchisee acknowledges that Company is authorized by law to prevent the unauthorized use of the Marks, to control the quality of goods and

services associated with the Marks, and to control the copying and distribution of the Copyrighted Materials. Recognizing the importance to Company and other members of the Wingstop franchise system of the protection and preservation of the Marks and Copyrighted Materials, Franchisee agrees to perform and abide by the following provisions:

(1) Franchisee acknowledges that Company is the lawful and rightful owner of each and all of the Marks and the Copyrighted Materials, that Franchisee's interest in the Marks and the Copyrighted Materials is solely that of a licensee, and that all uses of the Marks and the Copyrighted Materials by Franchisee will be attributed to Company for purposes of trademark and copyright law. Franchisee unconditionally disclaims any ownership interest in any of the Marks and the Copyrighted Materials.

(2) Franchisee may not use "Wingstop" or any of Company's other Marks, or any abbreviation, acronym or variation of the Marks, as part of its name, as part of the name of any Business Entity in which Franchisee owns or holds an interest, or as part of any email address, domain name, Social Media name, or other identification of Franchisee's business, regardless of the medium. However, Franchisee may, if required by law, file an assumed name or fictitious name certificate to the effect that Franchisee is operating the Restaurant under a trade name that includes the Wingstop service mark. Franchisee must identify itself as a franchisee with an independently owned, operated, and managed business on all business forms (including letterhead, invoices, order forms, receipts, and contracts) upon which the Marks are used in an approved manner. To the extent Franchisee uses any Mark in employment-related materials, Franchisee must include a clear disclaimer that it (and only it) is the employer of employees at the Restaurant and that Company, as the franchisor, and its Affiliates are not their employer and do not engage in any employer-type activities for which only franchisees are responsible, such as employee selection, promotion, termination, hours worked, rates of pay, other benefits, work assigned, discipline, adjustment of grievances and complaints, and working conditions.

(3) Franchisee may not use any of the Marks or the Copyrighted Materials in connection with the advertisement, promotion, sale or distribution of any merchandise not listed in the authorized Wingstop Restaurant merchandise list or any service not customarily offered by Restaurants. Specifically, Franchisee may not use menus, guest checks, carry-out containers, discount coupons, labels or other materials bearing the Wingstop trademark, service mark or logo to advertise, promote, sell or distribute any unapproved merchandise, product or service.

(4) Franchisee may not copy, distribute or otherwise disseminate any of the Copyrighted Materials in violation of the restrictions and limitations imposed by this Agreement.

(5) Franchisee may not use any of the Marks or the Copyrighted Materials in connection with the development or operation of any Restaurant (except the one covered by this Agreement) until Company and Franchisee have both signed a Franchise Agreement for the additional Restaurant or of any Special Outlet until Company has given Franchisee written authorization to install and operate the Special Outlet.

(6) Franchisee must (i) adopt and use all additional trade names, trademarks, brand names, Copyrighted Materials, slogans, commercial symbols and logos developed from time to time by or for Company, (ii) use all the Marks in the precise form Company prescribes, and (iii) observe Company directions regarding the use, copying and distribution of the Copyrighted Materials, the presentation of the Marks, and the manner of the Marks' display and use. Franchisee must promptly abandon and discontinue the use of any Mark or Copyrighted Materials that Company judges to be obsolete or no longer characteristic of the image Restaurants should project. Franchisee must submit to Company or its

designee for approval prior to use all paper goods, advertisements and promotional materials not furnished by Company or its designee.

(7) Franchisee may not use any of the Marks on any goods and/or for any services otherwise than in compliance with Wingstop brand specifications issued from time to time and with such other quality control measures that are adopted to promote and defend the goodwill associated with the Marks.

(8) Franchisee may not knowingly permit, and must promptly report to Company, any apparently unauthorized use of a Mark and any apparently unauthorized use or copying of any Copyrighted Materials by any person, or the use by any person of a trade name, trademark, service mark or symbol that might be construed as an infringement of any Mark or as unfair competition or passing-off at common law, and must actively cooperate with the Company in the investigation of infringement claims and in discovery and trial proceedings related to infringement actions. Company reserves the right to make the final determination of infringement or other unlawful use, to conduct all legal proceedings relating to the Marks and the Copyrighted Materials, and to compromise or settle all infringement claims.

(9) At no time may Franchisee make any written or oral admission that a Mark or any of Company's copyrights is in any way invalid, infringes the rights of any person, or is open to any other form of attack. Franchisee must promptly notify Company of any allegation of invalidity or infringement of which Franchisee becomes aware. Company intends to defend its rights in the Marks and the Copyrighted Materials vigorously, but does not warrant to Franchisee that Company's ownership of any of them is incontestable or that they do not infringe or conflict with the rights of any third party.

(10) Upon the expiration or termination of the franchise, Franchisee must immediately discontinue all further uses of the Marks and Copyrighted Materials and take appropriate action to remove the Marks from the premises in which the Restaurant is located, to cancel any advertising relating to Franchisee's use of the Marks or the Copyrighted Materials, including yellow pages listings, and to cancel or withdraw any assumed or fictitious name filings covering Franchisee's use of Company's trade name. Franchisee acknowledges and agrees that failure or refusal to comply fully with these requirements will constitute willful trademark and copyright infringement.

(b) **The System, Trade Secrets and Operations Manual.** Franchisee acknowledges that the System and the Trade Secrets belong exclusively to Company and that the ideas and information in the Operations Manual are Company's sole and exclusive property. Franchisee further acknowledges that the unauthorized disclosure or use of any confidential element of the System, any Trade Secret or any other information the Operations Manual contains may adversely affect the business, competitive position, and goodwill of Company and its franchisees. Accordingly, Franchisee agrees to perform and abide by the following provisions and restrictions, each of which will survive the expiration or termination of this Agreement and be perpetually binding upon Franchisee.

(1) Franchisee agrees to hold the elements of the System, the Trade Secrets and the contents of the Operations Manual in strict confidence, not disclose any Trade Secret or any operating or management procedure to any Person other than Franchisee's General Manager and supervisors and managerial-level employees of the Restaurant to whom such disclosure is necessary in relation to their job duties, and instruct and routinely remind Franchisee's supervisors and managerial-level employees that the System, the Trade Secrets and the contents of the Operations Manual are confidential and may not be disclosed, copied in whole or in part, or appropriated. If Franchisee is a Business Entity, it will not disclose any element of the System, any of the Trade Secrets or the contents of the Operations Manual, or make the Operations Manual available, to any Principal, director or officer of Franchisee other than its

General Manager and other senior executive officers, if any, who are actively and regularly involved in the Restaurant's management and have agreed to maintain the confidentiality of such items and information.

(2) Franchisee may not use any element of the System, any of the Trade Secrets or the operating, management or marketing procedures the Operations Manual contains in connection with the operation of any establishment or enterprise other than the Restaurant, and must promptly discontinue use of the System, the Trade Secrets and the operating, management and marketing procedures the Operations Manual contains upon the expiration or termination of the franchise.

(3) Franchisee may not, without Company's prior written consent, copy or permit any person to copy or reproduce any part of the Operations Manual and any other printed, graphic or audio/visual item designated by Company as containing Trade Secrets or otherwise permit their use or inspection by any person other than Franchisee, the General Manager, supervisors, and managerial-level employees of the Restaurant to whom such disclosure is necessary in relation to their job duties, and authorized Company representatives, all of whom must agree to maintain the confidentiality of such items and information. Franchisee may not use any element of the System, any of the Trade Secrets or any information contained in the Operations Manual, directly or indirectly, to create, train, test, or improve any machine learning, large language, or artificial intelligence models—or otherwise in connection with any artificial intelligence platforms—including for research purposes, open source, or other non-commercial use or for any other purpose Company does not expressly authorize.

(4) Franchisee acknowledges and agrees that the version of the Operations Manual on file in Company's offices constitutes the standard, official version for purposes of resolving any question or dispute concerning the Operations Manual's contents.

(5) Franchisee must obtain from each of Franchisee's General Managers, supervisors and managerial level employees of the Restaurant a confidentiality agreement that is valid and enforceable under the laws of the state in which the Restaurant operates and that imposes the restrictions and limitations of this Section 12(b) on each such individual for the longest period applicable law permits. Each confidentiality agreement must designate Company as a third party beneficiary and entitle Company to enforce its provisions directly against the signatory General Manager, supervisor or manager. Company reserves the right to require that all Persons with access to Trade Secrets and other Confidential Information, including Principals, supervisors, managers, officers, and directors of Franchisee, execute a non-disclosure agreement approved by Company. Under no circumstances will Company or its Affiliates control the forms or terms of employment agreements Franchisee uses with Restaurant employees or otherwise be responsible for Franchisee's labor relations or employment practices.

(6) Franchisee must keep the Operations Manual and any other printed, graphic or audio/visual item designated by Company as containing Trade Secrets in the Restaurant at all times and promptly return them to Company upon the expiration or termination of the franchise.

(7) Franchisee expressly acknowledges that all training materials (including DVDs and CD-ROM disks) and all computer programs developed by Company or in accordance with its specifications contain information, embody procedures, or facilitate business practices that are proprietary to Company and fall within the parameters of its Trade Secrets.

(c) Internet Domain Name and Intranet Network.

(1) Franchisee acknowledges that Company is the lawful, rightful and sole owner of the www.wingstop.com domain name and unconditionally disclaims any ownership interest in that phrase or any colorably similar Internet domain name. Franchisee agrees not to register any Internet domain name in any class or category that contains the word Wingstop or any abbreviation, acronym or variation of that word.

(2) If and when Company develops an Intranet network through which Company and its franchisees can communicate by e-mail or similar electronic means, Franchisee agrees to use the facilities of the Wingstop Intranet in strict compliance with the standards, protocols, terms, and restrictions included in the Operations Manual. Franchisee especially recognizes the crucial importance of a user's not transmitting Confidential Information, documents or data via the Wingstop Intranet without first encrypting the transmission with the encryption program Company adopts. Franchisee also recognizes the importance of a user's refraining from making derogatory, defamatory or libelous statements in an Intranet transmission.

Franchisee further acknowledges that this Agreement in no way can be construed to be used as collateral on which any lender may rely with respect to Company.

13. TRANSFERS.

Company has the right to transfer or assign this Agreement and all or any part of its rights, interests or obligations herein, or allow a transfer, assignment, or sale of any (or all) ownership interest in Company, to any Person without Franchisee's consent. Specifically, and without limitation of the foregoing, Franchisee agrees that Company may sell its assets (including this Agreement), the Marks, or the System or Trade Secrets to a third party; may offer its securities privately or publicly; may merge, acquire other Business Entities or be acquired by another Business Entity; may undertake a refinancing, recapitalization, leveraged buyout or other economic or financial restructuring; and with regard to any or all of the above sales, assignments and dispositions, Franchisee expressly and specifically waives any claims, demands, or damages against Company arising from or related to the transfer of this Agreement, the Marks (or any variation thereof), or the System or Trade Secrets from Company to any other party. Nothing contained in this Agreement requires Company to offer any services or products, whether or not bearing the Marks, to Franchisee if Company assigns its rights in this Agreement.

(a) **Limitations on Transfer.** Franchisee acknowledges that the integrity of the Wingstop Restaurant concept and the stability of the Wingstop Restaurant franchise system depend on the business qualifications, financial capabilities, honesty and integrity of Company's franchisees. Franchisee further acknowledges that Company's lack of opportunity to evaluate and approve each potential franchisee's qualifications and the terms of each proposed transfer could irreparably damage the Wingstop franchise system. Consequently, Franchisee agrees not to sell, assign, transfer, give away, pledge, mortgage or otherwise dispose of any interest in the Restaurant, the franchise, the Restaurant's assets (excluding food products and merchandise sold in the ordinary course of business), or Franchisee's rights under this Agreement without Company's prior written consent. If Franchisee is a Business Entity, any sale, transfer or other disposition of any Controlling Ownership Interest in Franchisee or any Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in Franchisee (except a limited partnership interest) will be considered a transfer covered by and subject to the terms and conditions of this Section 13. (However, the transfer of any ownership interest in Franchisee, not just a Controlling Ownership Interest, and the transfer of a Controlling Ownership Interest in a Business Entity with any ownership interest in Franchisee, are subject to Company's right of first refusal under Section 13(g).) Any

transfer lacking Company's prior written consent, or that otherwise violates the restrictions in this Section 13, will be ineffective against Company and will constitute a default under Section 16(b)(20). There may be no transfer or sale of the Restaurant or its assets (excluding food products and merchandise sold in the ordinary course of business) without a transfer of this franchise to the same party. Franchisee may not place "For Sale" or similar signs at or in the general vicinity of the Restaurant or use any words in any advertising for the Restaurant's proposed sale that identify the business offered for sale as a Wingstop Restaurant.

(b) **Conditions to Voluntary Transfer of Rights.** Franchisee may not assign or transfer the franchise before the Restaurant opens for business under any circumstances except those described in Section 13(f). After the Restaurant opens, Company, in its sole judgment, may consent to a voluntary disposition of Franchisee's interest in the franchise under this Agreement provided that all of the following provisions are met:

(1) In accordance with Company's right of first refusal, Franchisee (or its Principal) must first offer (in writing) to sell the Restaurant, the Principal's ownership interest in Franchisee, or (if applicable) the Controlling Ownership Interest in the Business Entity with an ownership interest in Franchisee to Company on the same terms and conditions offered by a bona fide third party purchaser. After receipt of all of the items listed below in subparagraphs (2) and (5) and any other information that Company reasonably requests, Company will have 30 days to conduct due diligence on the offer and to notify Franchisee whether or not Company wishes to exercise its right of first refusal. The right of first refusal process is described in Section 13(g).

(2) Franchisee must furnish Company a copy of the written offer or contract of sale, including price and payment terms, together with Franchisee's (i) recent balance sheet, profit and loss statement and statement of cash flows of the Restaurant (and of Franchisee if it is a Business Entity), (ii) copies of Franchisee's building and equipment leases and all amendments or addenda thereto, (iii) equipment list, (iv) schedule of notes and trade accounts then payable by Franchisee, and (v) copies of any other information that Franchisee or the proposed seller furnishes to the prospective buyer and/or transferee. No contract of sale for the transfer of this franchise and the Restaurant, an ownership interest in Franchisee, or the Controlling Ownership Interest in the Business Entity with an ownership interest in Franchisee may be used as collateral for any transaction.

(3) Company, in its sole discretion, determines that the transferee will be able to satisfy any debt obligations to Franchisee and still derive a reasonable profit from the Restaurant's operation.

(4) At the time of the request for transfer and at the time of transfer, Franchisee is in full compliance with Franchisee's obligations under this Agreement, including payment of all monetary obligations due Company and its Affiliates.

(5) The transferee must complete Company's application process, including, but not limited to, having a satisfactory credit rating, background and reference checks, and provide Company pro forma profit and loss and cash flow projections for the 24 months following the transfer (including provisions for principal and interest on any obligations to make payments to Franchisee). These projections must demonstrate to Company's reasonable satisfaction that the transferee can operate the Restaurant without experiencing a loss or negative cash flow. If these projections, as adjusted to take into account factors Company points out, indicate that the transferee may experience a loss or negative cash flow, but Franchisee and the transferee prevail upon Company to approve the transfer anyway, the transferee must waive any claims against Company related to Company's approval of an economically

questionable transaction. Transferee must also furnish copies of the Charter Documents if transferee is a Business Entity. Company has the right to request and receive from the prospective buyer or transferee a complete application in the same manner as a prospective franchisee must complete and submit an application for review and approval (or disapproval) by Company. Company has the right, in its sole discretion, to approve or disapprove the transferee and the transaction.

(6) If Company provides written notice of approval of the transferee, the transferee must produce proof of financing in a form similar to a commitment letter from the lending institution within 30 days after the date of Company's approval letter.

(7) The transferee executes then-current forms of Franchise Agreement (which will limit the term of the transferee's franchise to the unexpired term of Franchisee's franchise), Assignment of Telephone Number(s), Authorization Agreement for Preauthorized Payments, and other collateral agreements Company may then require.

(8) Concurrent with the execution of the then-current form of Franchise Agreement, each general partner or controlling principal of the transferee executes a Guaranty substantially in the form appended to this Agreement.

(9) Concurrent with the execution of the then-current form of Franchise Agreement, the transferee provides Company a waiver and release with respect to liability for any financial data, earnings claims, representations and other information Franchisee or its representatives provided the transferee.

(10) Concurrent with the execution of the then-current form of Franchise Agreement, Company receives a \$15,000 transfer fee from either Franchisee or the transferee.

(11) The transferee and the transferee's General Manager satisfactorily complete the Wingstop training program.

(12) The proposed transfer or other disposition involves the complete disposition of the franchise (unless it involves the transfer of a non-Controlling Ownership Interest in Franchisee or the transfer of an ownership interest in a Business Entity with a non-Controlling Ownership Interest in Franchisee), and Franchisee terminates the franchise and related rights under this Agreement in writing.

(13) Franchisee and each Principal must give Company an unconditional, general release, in form and substance satisfactory to Company, of all claims they may have against Company and its Affiliates and their respective owners, directors, officers, and agents.

(14) Franchisee returns the Operations Manual and all Copyrighted Materials to Company, or an acknowledgment is signed by the transferee confirming receipt of same and sent to Company within three business days after the transfer becomes effective. Transferee is solely responsible for bringing the Restaurant into full compliance with then-current Wingstop standards as set forth in the most current form of Operations Manual.

(15) Franchisee provides Company an adequate opportunity to comply with applicable laws, including franchise disclosure laws, in connection with the proposed transfer.

(16) The transferee must agree to update the Restaurant's Information System to then-current Wingstop requirements within six (6) months after the transfer's effective date.

(17) Transferee is required to spend \$5,000 on marketing the Restaurant within three (3) months after the transfer's effective date (the "Transfer Marketing Period"). Within 120 days after the end of the Transfer Marketing Period, the transferee must send Company proof of paid invoices for such marketing. If Franchisee fails to provide Company with acceptable proof (as determined by Company) of paid invoices for marketing, equaling the minimum amount required for the market, within 120 days after the end of the Transfer Marketing Period, Company will draft the remaining balance from the transferee's account and contribute that amount to the Ad Fund.

(18) If, at any time, any material change is made in the offer of sale, this constitutes a new offer and all of the conditions and requirements of Section 13(b)(1-17) will apply.

(c) **Involuntary Transfers.** No involuntary transfer or partitioning of Franchisee's interest in the franchise or this Agreement, whether in connection with a bankruptcy, foreclosure, divorce or other proceeding, will be effective against Company unless and until the transferee (i) furnishes Company a signed Guaranty under which the transferee agrees to be jointly and severally liable for the payment of Franchisee's monetary obligations under this Agreement, whether or not such obligations are then delinquent, (ii) agrees in writing to be personally bound by the confidentiality provisions and restrictive covenants in this Agreement, and (iii) unless the transfer encompasses Franchisee's total interest in the franchise and this Agreement, irrevocably designates and appoints Franchisee to be the transferee's agent and attorney-in-fact with whom Company may deal for all purposes expressed in or contemplated by this Agreement.

(d) **Conditions to Equity Transfer.** Company will not permit the transfer of a Controlling Ownership Interest in a Business Entity Franchisee, or any Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee, before the Restaurant opens for business under any circumstances except those described in Section 13(f)(1). After the Restaurant opens, Company, in its sole judgment, may consent to a voluntary or involuntary sale, assignment or transfer of a Controlling Ownership Interest in a Business Entity Franchisee, or a Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee, provided that all of the following provisions are met:

(1) At the time of transfer, Franchisee is in full compliance with its obligations under this Agreement, including payment of all monetary obligations due Company.

(2) Each proposed transferee of a general partnership interest in a partnership Franchisee, each proposed transferee of a Controlling Ownership Interest in a Business Entity Franchisee, and each proposed transferee of a Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee meets Company's standards for qualifying as a new Restaurant Franchisee (including no ownership interest in or performance of services in any capacity for a competitive business) and each controlling principal of the Business Entity Franchisee delivers a signed Guaranty to Company.

(3) The transfer, Franchisee, and the transferee comply with all of the provisions in Section 13(b), even if the transferee already is a Principal of Franchisee.

(4) Franchisee and each Principal must give Company an unconditional, general release, in form and substance satisfactory to Company, of all claims they may have against Company and its Affiliates and their respective owners, directors, officers, and agents.

(5) Company chooses not to exercise its right of first refusal under Section 13(g).

(e) **Waiver of Interference Claims.** Franchisee acknowledges that Company has legitimate reasons to evaluate the qualifications of potential transferees and to analyze and critique the terms of their purchase contracts with Franchisee. Franchisee also acknowledges that Company's and its representatives' contact with potential transferees for the purpose of protecting Company's business interests will not constitute improper or unlawful conduct. Franchisee expressly authorizes Company to investigate any potential transferee's qualifications, to analyze and critique the proposed purchase terms with the transferee, to communicate candidly with the transferee regarding the nature of Franchisee's operation of the Restaurant, and to withhold consent to economically questionable transactions. Franchisee waives any claim that action Company takes in relation to a proposed transfer to protect its business interests constitutes tortious interference with contractual or business relationships.

(f) **Special Transfers.**

(1) If Franchisee is an individual or partnership who at any time advises Company that Franchisee wants to assign the franchise to a corporation or limited liability company in which Franchisee will own a one-hundred percent (100%) voting equity interest (and, in the case of a partnership, with share ownership in the corporation or limited liability company apportioned substantially the same as were the partnership interests), Company will consent to the assignment and waive payment of a transfer fee and its right of first refusal under Section 13(g) upon its receipt of such documentation and information concerning the corporation or limited liability company and its Principals as Company may reasonably request. The required documentation will include, without limitation, (i) a certified list of the company's stockholders or beneficial owners (designating the amount and percentage of stock or units of beneficial ownership each Principal owns), (ii) a Guaranty signed by each Controlling Principal, and (iii) an express assumption by the company of Franchisee's obligations under this Agreement.

(2) If Franchisee is a Business Entity, Company hereby consents to assignments and transfers of ownership interests, that are not Controlling Ownership Interests (either in Franchisee or in a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee), as long as Company chooses not to exercise its right of first refusal under Section 13(g) with respect to that ownership interest and receives a Guaranty signed by each Controlling Principal of a corporate or limited liability company Franchisee, or general partner in a partnership Franchisee, who has not previously signed a Guaranty together with a revised Exhibit E. If Company agrees to release any retiring stockholder, partner or beneficial owner from further liability under a Guaranty, the retiring stockholder, partner or beneficial owner must also give Company an unconditional, general release, in form and substance satisfactory to Company, of any claims the stockholder, partner or beneficial owner may have against Company and its Affiliates and their respective owners, directors, officers, and agents.

(3) If Franchisee is an individual, Franchisee may effect a transfer under Section 13(f)(1) and simultaneously or later transfer less than a Controlling Ownership Interest in a Business Entity's beneficial ownership to any combination of Franchisee's spouse, natural or adopted children or an inter vivos (lifetime) trust created for the benefit of Franchisee's spouse and/or children. Company will consent to the transfer and waive payment of a transfer fee and its right of first refusal under Section 13(g) upon its receipt of such documentation and information concerning the transfer and the resulting ownership of the Franchisee's stock or units of beneficial ownership as Company may reasonably request. The required documentation will include, without limitation, (i) a certified list of the Business Entity's equity owners (designating the amount and percentage of stock or units of beneficial ownership each equity owner owns), and (ii) a Guaranty signed by each Controlling Principal who has not previously signed a Guaranty.

(4) If Franchisee is a Business Entity, each of Franchisee's Principals may transfer less than a Controlling Ownership Interest in Franchisee to any combination of the person's spouse, natural or adopted children or an inter vivos trust created for the benefit of the person's spouse and/or children. Company will consent to the transfer and waive payment of a transfer fee and its right of first refusal under Section 13(g) upon its receipt of such documentation and information concerning the transfer and the resulting ownership of Franchisee as Company may reasonably request. The required documentation will include, without limitation, (i) a certified list of the Franchisee's equity owners (designating the amount and percentage of stock, partnership interests or units of beneficial ownership each Principal owns), and (ii) a Guaranty signed by each Controlling Principal who has not previously signed a Guaranty.

(g) **Right of First Refusal.** If Franchisee (or any of its Principals) at any time determines to sell or transfer for consideration an interest in this Agreement and the Restaurant, any ownership interest in Franchisee (not just a Controlling Ownership Interest in Franchisee) (except to or among Franchisee's current Principals, which is not subject to this subsection), or a Controlling Ownership Interest in a Business Entity with any ownership interest in Franchisee in a transaction that otherwise would be allowed under Section 13, Franchisee (or its Principals) agrees to obtain from a responsible and fully disclosed buyer, and send Company, a true and complete copy of a bona fide, executed written offer (which may include a letter of intent) relating exclusively to an interest in Franchisee, in its Business Entity owner, or in this Agreement and the Restaurant. The offer must include details of the payment terms of the proposed sale and the sources and terms of any financing for the proposed purchase price. To be a valid, bona fide offer, the proposed purchase price must be in a dollar amount, and the proposed buyer must submit with its offer an earnest money deposit equal to five percent (5%) or more of the offering price.

The right of first refusal process will not be triggered by a proposed transfer that would not be allowed under Sections 13(a), (b), and (d) above. Company may require Franchisee (or its Principals) to send Company copies of any materials or information sent to the proposed buyer or transferee regarding the possible transaction.

Company may, by written notice delivered to Franchisee, its selling Principal(s), or the selling owner of the Business Entity owner of Franchisee within 60 days after Company receives both an exact copy of the offer and all other information Company requests, elect to purchase the interest offered for the price and on the terms and conditions contained in the offer, provided that (1) Company (or its designee) may substitute cash for any form of payment proposed in the offer (such as ownership interests in a Business Entity), (2) Company's (or its designee's) credit will be deemed equal to the credit of any proposed buyer (meaning that, if the proposed consideration includes promissory notes, Company or its designee may provide promissory notes with the same terms as those offered by the proposed buyer), (3) Company (or its designee) will have no less than 45 additional days to prepare for closing after notifying Franchisee of its election to purchase, (4) Company (or its designee) must receive, and Franchisee and its Principals (or the other owner) agree to make, all customary representations and warranties given by the seller of the assets of a business or the ownership interests in a Business Entity, as applicable, including, without limitation, representations and warranties regarding ownership and condition of and title to ownership interests and/or assets; liens and encumbrances relating to ownership interests and/or assets; and validity of contracts and the liabilities, contingent or otherwise, of the Business Entity whose assets or ownership interests are being purchased, and (5) if the price offered to Franchisee or its Principal (or the other owner) for the interest proposed to be transferred includes all or a portion of the transfer fee referenced in Section 13(b), Company may reduce the purchase price it must pay (if it exercises its right of first refusal) by the amount of that transfer fee (or portion of the transfer fee). Once Franchisee submits the offer and related information to Company triggering the start of the 60-day decision period referenced

above, the offer is irrevocable for that 60-day period. This means that Company has the full 60-day period to decide whether to exercise its right of first refusal and may choose to do so even if Franchisee or its Principal(s) (or the other owner) changes its, his, or her mind during that period and prefers after all not to sell the particular interest that is the subject of the offer. Franchisee and its Principal(s) may not withdraw or revoke their offer for any reason during the 60-day period, and Company (or its designee) may exercise the right to purchase the particular interest in accordance with the terms of this Section. Company has the unrestricted right to assign this right of first refusal to a third party, who then will have the rights described in this Section.

If Company or its designee does not exercise the right of first refusal, Franchisee or its Principal(s) (or the other owner) may complete the sale to the proposed buyer on the original offer's terms, but only if Company otherwise approves the transfer in accordance with, and Franchisee (and its Principals or the other owner) and the transferee comply with the conditions in, this Section 13. This means that, even if Company does not exercise its right of first refusal (whether or not it is properly triggered as provided above), if the proposed transfer otherwise would not be allowed under this Section 13, Franchisee (or its Principals or the other owner) may not move forward with the transfer at all.

If Franchisee (or its Principals or the other owner) does not complete the sale to the proposed buyer within 60 days after Company notifies Franchisee that Company does not intend to exercise its right of first refusal, or if there is a material change in the terms of the sale (which Franchisee agrees to tell Company promptly), Company or its designee will have an additional right of first refusal during the 60-day period following either the expiration of the 60-day period or Company's receipt of notice of the material change(s) in the sale's terms, either on the terms originally offered or the modified terms, at Company's or its designee's option.

(h) Purchase Upon Franchisee's Death or Disability.

(1) This Section 13(h) applies only if (i) an individual Franchisee, a general partner owning at least a Controlling Ownership Interest in a partnership Franchisee, a beneficial owner owning at least a Controlling Ownership Interest of a Business Entity Franchisee, or a beneficial owner owning at least a Controlling Ownership Interest of a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee dies or becomes disabled during the term of the franchise, and (ii) the death or disability results in a change in executive-level responsibility for managing the franchised business.

(2) During the first 120 days after the death or disability occurs, Company will evaluate the new management's willingness and ability to operate the Restaurant in compliance with this Agreement. By the end of the 120-day evaluation period, Company will decide whether the new management is qualified to manage the Restaurant and will notify management of its decision. As conditions to continuing the franchise relationship, each Controlling Principal of Franchisee must furnish Company a signed Guaranty, and any deficiency in Franchisee's compliance with the requirements of this Agreement must be cured. Further, Company may require the new management to attend and satisfactorily complete the training program provided under Section 6(a)(3).

(3) If any of the conditions stated in Section 13(h)(2) are not satisfied, or if Company decides that the new management has not adequately demonstrated its business qualifications or commitment to the franchise relationship, the owners of the franchise will have 120 days after delivery of Company's notice to sign a binding contract to sell the franchise to a buyer approved by Company in accordance with, and in a transaction structured to comply with, Section 13(b) or 13(d), whichever is applicable. The proposed sale will be subject to Company's right of first refusal under Section 13(g).

(4) If a binding contract of sale is not signed before the 120-day selling period expires, or if a contract is signed but the proposed sale is not concluded within the required timeframe after Company chooses not to exercise its option under Section 13(g), Company will have an additional option during the next 30 days to purchase the interest in the franchise or in Franchisee or its Business Entity owner that the deceased or disabled person held at the date of death or disability. The purchase price for the interest will be its fair market value, determined through negotiations or by appraisal. Unless otherwise agreed by the parties, the purchase price will be payable in cash at closing. If Company delivers written notice of its intention to exercise the option within the 30-day period, the option will be considered effectively exercised whether or not the purchase is actually consummated within the 30-day period.

(5) If the parties fail to agree on a purchase price for the interest within 21 days after delivery of Company's notice, the issue will be submitted as promptly as possible to a group of three appraisers who are experienced in valuing similar franchises, one of whom will be selected by Company, another by the decedent's estate, and the third by the first two appraisers. All parties agree to submit to such appraisal proceedings, to be bound by the decision of a majority of the appraisers and to share payment of the appraisers' fees and expenses equally.

(i) **Advanced Notice.** Franchisee must provide Company with written notice prior to taking any material action to market—or solicit potential interest in the acquisition, negotiate the sale, or otherwise pursue a transfer of—the Restaurant or any direct or indirect ownership interest in Franchisee.

(1) For purposes of this Section, "material action" includes, without limitation: (i) engaging or retaining a broker, investment banker, finder, or similar intermediary to assist in marketing or selling the Restaurant or a direct or indirect ownership interest in Franchisee; (ii) offering the Restaurant or a direct or indirect ownership interest in Franchisee for sale to any third party, whether publicly or privately; (iii) delivering or receiving any written or oral indication of interest, term sheet, letter of intent, or similar proposal relating to a potential transfer; or (iv) entering into substantive negotiations with a prospective purchaser.

(2) The notice required under this Section is informational only and does not constitute a request for approval of a transfer. Any proposed transfer remains subject to Company's prior written consent and the other requirements of this Section 13.

(3) Franchisee's compliance with this Section does not limit Company's rights under this Agreement, including any rights of approval or rights of first refusal.

14. INTEREST ON DELINQUENT ACCOUNTS

If Franchisee fails to make any royalty, marketing fee, Ad Fund contribution or other payment to Company or its Affiliates (including Area Cooperative contributions) within five business days after it is due, the amount payable will bear interest from the date it became due through the date of payment at the highest commercial contract rate of interest permitted by applicable law. Any interest collected is nonrefundable. Nothing in this Agreement obligates Franchisee or any guarantor of Franchisee's obligations to pay, or entitles Company to collect, interest in excess of the maximum rate applicable law permits. If, for any reason, Company charges or receives interest in excess of the maximum rate permitted by applicable law, the excess will be applied as a payment against the principal amount of Franchisee's other obligations under this Agreement. If no other obligations are due, Company will refund the excess payment to the party that paid it within 30 days after Franchisee's written request. After 30 days, no refunds will be granted.

15. RESTAURANT RELOCATION.

Franchisee may not under any circumstances relocate the Restaurant to new premises without Company's prior written consent, which Company may grant or deny as it deems best. Company may condition its consent, if any, of Franchisee's relocation request on: (a) the new premises being located in the Trade Area (as determined by Company in its sole judgment) and in no case infringing another Restaurant's protected trade area; (b) the new premises and its lease being acceptable to Company; (c) Franchisee paying Company a \$5,000 relocation fee, which is due five days after Company's request; (d) Franchisee paying Company upon request its then-current fees and charges to help Franchisee construct and develop the Restaurant at the new premises in full compliance with Wingstop requirements; (e) Franchisee confirming that this Agreement remains in effect and governs its operation of the Restaurant at the new premises with no change in the term or, at Company's option, Franchisee signing Company's then-current form of Franchise Agreement to govern its operation of the Restaurant at the new premises for a new franchise term; (f) Franchisee signing a Relocation Rider to Franchise Agreement or similar document to govern its transition from the Restaurant's former premises to the new premises; (g) Franchisee signing a general release, in form and substance satisfactory to Company, of any and all claims against Company and its Affiliates and their respective owners, directors, officers, and agents; (h) Franchisee continuing to operate the Restaurant at its original location until Company authorizes its closure; and (i) Franchisee taking all action, within the timeframe Company specifies and at Franchisee's own expense, that Company requires to de-brand and de-identify the Restaurant's former premises so that they no longer are associated in any manner (in Company's opinion) with the Wingstop franchise system. If Company approves the relocation, the documents that Company and Franchisee sign in connection with the relocation will describe the Restaurant's new Trade Area. Franchisee's proposed relocation of the Restaurant outside the Trade Area, if approved by Company (though Company has no obligation to grant its consent), will be treated as Franchisee's acquisition of a new franchise rather than a relocation.

16. DEFAULT.

(a) If any event or condition listed in this Section 16 (an "Event of Default") occurs, Franchisee will be in default under this Agreement; the occurrence of an Event of Default is not predicated on notice of default by Company. Company's failure to take prompt action with respect to a particular Event of Default will not constitute a waiver of that or any subsequent Event of Default.

(b) Following are Events of Default that Franchisee (or another responsible party) may cure by taking appropriate remedial action within a prescribed time after Company demands remedial action. Unless Franchisee (or another responsible party) cures such an Event of Default before the end of the indicated remedial period, Company may terminate the franchise or take any of the other actions Section 17 permits. If the Event of Default is cured to Company's satisfaction before Company gives Franchisee notice of termination, Company will not proceed under Section 17. If an Event of Default appears in more than one subparagraph below in this Section 16(b), or in this Section 16(b) and in Section 16(c), Company may choose to give Franchisee the shorter time period to cure the particular Event of Default (if different cure periods are provided in different subparagraphs) or no opportunity to cure the particular Event of Default (if a subparagraph provides that an Event of Default cannot be cured).

(1) Franchisee fails to construct and open the Restaurant in compliance with Sections 7(b), 7(c)(1), 7(c)(2) or 7(c)(5), or to complete the Wingstop training program in accordance with Section 7(c)(3). REMEDY: Franchisee must complete any unfulfilled requirement within 15 days after Company notifies Franchisee in writing of the action to be taken.

(2) Franchisee fails to fulfill any requirement, to perform any obligation, or to observe any restriction set forth in Sections 5, 7(a), 7(c)(4), 7(c)(6) through 7(c)(9), 7(c)(11) through 7(c)(14), 7(c)(16), 7(c)(17), 7(c)(19) through 7(c)(21), 7(c)(25) or 7(c)(26). REMEDY: Franchisee must correct any element of noncompliance within 30 days after Company notifies Franchisee in writing of the remedial action to be taken.

(3) Franchisee fails to pay any trade obligation due to a vendor with whom Company or any of its Affiliates does business, as a result of which the vendor withholds or threatens to withhold the sale of goods or services, or withdraws or threatens to withdraw the availability of normal trade terms, to Company, any Company Affiliate or another franchisee. REMEDY: Franchisee must pay the obligation in full within 10 days after Company makes written demand for payment, unless Franchisee is actively contesting the amount or validity of the vendor's claim in good faith and promptly furnishes Company a statement of the reasons Franchisee is withholding payment and the action Franchisee is taking to resolve the dispute. So long as Company concurs that Franchisee is actively contesting the claim in good faith, Franchisee may continue withholding payment of the disputed amount until the dispute is resolved.

(4) Franchisee fails to take appropriate action to correct any condition noted as "unsatisfactory" or "needs improvement" in any QSC Inspection report within 15 days after receiving a copy of the report. REMEDY: Franchisee must initiate appropriate corrective action within five business days after Company notifies Franchisee in writing of the condition to be corrected and must complete the corrective action within a reasonable time.

(5) Franchisee fails to submit when due a report required by Section 7(a)(4) or 7(c)(22), a financial statement required by Sections 7(c)(22), (23), (25), or (26) or a tax return required by Section 7(c)(23) promptly after Company requests it. REMEDY: Franchisee must submit the report, financial statement or tax return within 10 days after Company makes written demand upon Franchisee for its submission.

(6) Franchisee fails to fulfill any requirement or to perform any obligation set forth in Section 8 with respect to advertising and promotions (other than a failure to make marketing fee or Ad Fund contributions, which are covered by Sections 14 and 16(b)(19)) or in Section 13(f). REMEDY: Franchisee must correct the failure or breach within 30 days after Company gives Franchisee written notice specifying the default.

(7) Franchisee or any other Person bound under Section 23 fails or refuses to honor a request for indemnification under Section 7(c)(27); breaches any restriction or obligation set forth in Section 9 or any related terms of use agreement; breaches any covenant or obligation set forth in Section 12; or otherwise makes any unauthorized use of a Mark, an item of Copyrighted Materials or an element of the System. REMEDY: The breaching party must remedy the breach, honor the request, or permanently cease the unauthorized use within 10 days after Company makes written demand upon Franchisee to take specified curative action.

(8) Franchisee asserts a claim to, or alters, the Wingstop domain name, any Mark, any item of Copyrighted Materials or any element of the System adverse to Company's interests. REMEDY: Franchisee must immediately cease use of such alteration and/or unconditionally withdraw the claim within 10 days after Company makes written demand that Franchisee do so.

(9) Franchisee knowingly engages in any activity or business practice that Company reasonably considers detrimental to the goodwill and public image of the Wingstop franchise system.

REMEDY: Franchisee must permanently cease the activity or business practice within 10 days after Company makes written demand upon Franchisee to cease any activity specified in the notice. However, nothing in this clause or elsewhere in this Agreement restricts or is intended to restrict Franchisee's communications with any state or federal law regulator or enforcement authority about potential violations of law.

(10) Franchisee operates a Delivery Service other than in accordance with Section 2(c)(2). REMEDY: Franchisee must permanently cease the activity within 10 days after Company makes written demand upon Franchisee to do so.

(11) Franchisee sells to any wholesale or retail customer the ingredients (including proprietary Wingstop sauces and seasonings) from or with which any menu item is prepared. REMEDY: Franchisee must permanently cease the activity within 10 days after Company makes written demand upon Franchisee to do so.

(12) Franchisee sells Wingstop brand food, memorabilia or other merchandise from catalogues, an Internet Website or a Special Outlet without Company's express prior permission. REMEDY: Franchisee must permanently cease the activity or business practice within 10 days after Company makes written demand upon Franchisee to do so.

(13) Franchisee operates a Special Outlet without Company's prior written permission. REMEDY: Franchisee must permanently cease the activity or business practice within 10 days after Company makes written demand upon Franchisee to do so.

(14) Franchisee sells any products or services not approved by Company. REMEDY: Franchisee must permanently cease the activity or business practice within 10 days after Company makes written demand upon Franchisee to do so.

(15) Franchisee fails to remodel the Restaurant in accordance with the plans and specifications provided to Franchisee under Section 5 or as such plans may be adapted with Company's approval. REMEDY: Franchisee must correct any element of noncompliance within 30 days after Company notifies Franchisee in writing of the remedial action to be taken.

(16) Franchisee fails to procure and maintain the insurance policies required by Section 7(c)(26). REMEDY: Franchisee must cure such default within 10 days after Company makes written demand upon Franchisee to do so.

(17) Franchisee fails to comply with the software license requirements or hardware upgrades in Section 5 or the Operations Manual. REMEDY: Franchisee must correct the failure or breach within 10 days after Company gives Franchisee written notice specifying the default.

(18) Franchisee fails at any time to have employed at the Restaurant a qualified General Manager or Assistant Manager. REMEDY: Franchisee must correct the failure or breach within 30 days after Company gives Franchisee written notice specifying the default.

(19) Franchisee fails to pay in full when due any royalty or marketing fee payment (including any fines) in accordance with Section 10(b), any Ad Fund or Area Cooperative contribution in accordance with Section 8, or any other amount owed to Company or its Affiliates. ACTION - Franchisee must make payment in full, with interest as provided in Section 14, within five days after Company makes written demand upon Franchisee to do so.

(20) Franchisee or any other Person bound under Section 23 either (i) fails to observe or comply with the requirements of Section 13 in connection with any sale, assignment or transfer, or (ii) makes a material representation in any transfer request or document in support of a transfer request. ACTION - Franchisee must correct within 10 days all elements of non-compliance, including misrepresentations, before the sale, assignment or transfer is completed (including correction of misrepresentations in time for Company to have a reasonable opportunity to consider and act on the corrected information).

(c) Following are Events of Default that are irreversible and cannot be cured; Franchisee will have no opportunity to cure these Events of Default.

(1) Franchisee or any other Person bound under Section 23 breaches the non-competition covenant in Section 19 or the covenants concerning use of the System, the Operations Manual or the Wingstop Intranet in Sections 12(b)(1), 12(b)(2), 12(b)(3), or 12(c)(2).

(2) Franchisee sells the Restaurant's assets or transfers possession of its premises in violation of Section 7(c)(28) or abandons the Restaurant. Franchisee will be conclusively presumed to have abandoned the Restaurant if Franchisee fails to open it for retail trade during normal business hours on more than three consecutive days or on more than four of any 10 consecutive days, in either case excluding periods the Restaurant is undergoing major renovations or remodeling in accordance with a schedule Franchisee has worked out with Company.

(3) Franchisee or any other Person bound under Section 23 tampers with or disables the Restaurant's Information System or Company's ability to access it; or refuses to permit Company or its designee to conduct a QSC Inspection permitted under Section 7(c)(18), an audit permitted under Section 7(c)(24) or a financial records inspection permitted under Section 7(c)(25); or interferes with Company's ability to electronically poll the Restaurant's Information System in accordance with Section 7(c)(22); or refuses to participate in Company's audit, knowingly maintains false books or records, submits any false reports to Company, or lacks adequate business records to conduct or complete an audit.

(4) Franchisee intentionally revokes the direct debit authorization agreement Section 10(b) requires, or closes the account to which the authorization agreement applies, without first having established another payment account and having signed and delivered to Company a new Authorization Agreement for Preauthorized Payments on a form acceptable to Company and its bank.

(5) Franchisee (or any of its Controlling Principals) (a) fails on three or more separate occasions within any 12 consecutive month period to comply with this Agreement, whether or not Company notifies Franchisee of the failures, and, if Company does notify Franchisee of the failures, whether or not Franchisee corrects the failures after Company's delivery of notice to Franchisee, or (b) fails on two or more separate occasions within any six consecutive month period to comply with the same obligation under this Agreement, whether or not Company notifies Franchisee of the failures, and, if Company does notify Franchisee of the failures, whether or not Franchisee corrects the failures after Company's delivery of notice to Franchisee.

(6) Franchisee or any guarantor of Franchisee's monetary obligations to Company becomes insolvent, admits in writing the inability to pay the monetary obligations of Franchisee or the guarantor as they mature, is adjudicated a bankrupt, voluntarily files a petition for liquidation or reorganization under any provision of the United States Bankruptcy Code, makes an assignment for the benefit of creditors or takes any other action pursuant to any federal or state insolvency statute.

(7) A receiver or trustee is appointed for all or a substantial part of Franchisee's assets, or a judgment for an amount in excess of \$5,000 is entered against Franchisee that Franchisee does not pay or cannot stay within 30 days after the judgment is entered.

(8) Company sends a notice of termination under any other Franchise Agreement to which Franchisee, a Controlling Principal of Franchisee, or a Business Entity owned in whole or in part by a Controlling Principal of Franchisee is a party.

(9) Franchisee loses either the right to occupy or actual possession of the Restaurant's premises, regardless of the reason (including, without limitation, lease expiration or lease termination), provided, however, if Franchisee loses actual possession of the premises (but not the leasehold occupancy rights to the premises) due solely to fire, riot, flood, acts of terrorism, or natural disaster, Company may not terminate this Agreement unless Franchisee fails to reopen the Restaurant at the premises within 150 days after the date on which Franchisee lost actual possession of the premises.

(10) Franchisee (or any of its Controlling Principals) is or has been convicted by a trial court or other administrative body of, or pleads or has pleaded guilty or no contest to, a felony.

(11) Franchisee (or any of its Controlling Principals) engages in any dishonest, unethical, immoral, or similar conduct as a result of which Franchisee's (or the Controlling Principal's) association with the Restaurant (or the Controlling Principal's association with Franchisee) could, in Company's reasonable opinion, have a material adverse effect on the goodwill associated with the Marks.

17. TERMINATION; OTHER REMEDIES.

(a) If Franchisee commits an Event of Default or allows an Event of Default to occur and does not cure it before the related remedial period, if any, expires, Company may at its sole discretion, but subject to compliance with applicable statutory notice and/or hearing requirements, (i) terminate the franchise and Franchisee's rights under this Agreement, or (ii) compel Franchisee to sell the Restaurant in accordance with Section 17(d), in which case Company will provide a checklist that Franchisee must complete, and all fees due and owing Company must be paid in full prior to closing. Upon termination or expiration of the franchise, Franchisee's right and privilege to use the Marks, the Copyrighted Materials, the Trade Secrets and all components of the Operations Manual shall absolutely and unconditionally cease. Franchisee must immediately:

(1) discontinue use of the Marks, the Copyrighted Materials, the System and the Trade Secrets;

(2) return to Company the entire Operations Manual and any other printed, graphic or audio/visual item designated by Company as containing Trade Secrets;

(3) remove from the Restaurant's premises all interior and exterior Wingstop signs and other uses of the Marks; and

(4) alter the Restaurant's interior to remove all Trade Dress items and otherwise eliminate the distinctive features of the Restaurant concept.

(b) Upon the franchise's termination or expiration, Company may immediately file with Franchisee's local telephone company all Assignments of Telephone Number(s) that Franchisee provided Company in accordance with Section 7(c)(4) and may instruct the telephone company to transfer use and

control of the Restaurant's telephone number(s) to Company or its designee. Franchisee irrevocably constitutes and appoints Company and its designees as Franchisee's agent and attorney-in-fact to effect the transfer of the Restaurant's telephone number(s), including authority to execute and deliver on Franchisee's behalf any Transfer of Service Agreement the telephone company requires, and to revoke any call-forwarding or similar instructions Franchisee has given the telephone company. Company will have no liability to Franchisee on account of or arising from any action it authorizes or takes to effect the transfer of the Restaurant's telephone number(s) in accordance with this Section 17(b). Franchisee also must take such action necessary to cancel any assumed name or equivalent registration used with Company's Marks and provide proof of same to Company. In addition, Company is entitled to injunctive or similar relief, without bond, against Franchisee and any other Person bound under Section 23 to enforce compliance with these requirements.

(c) If Franchisee does not comply with the requirements of Section 17(a) within seven days after the franchise's termination or expiration, Company or its designee may, at Franchisee's expense, enter the Restaurant's premises and effect Franchisee's compliance with all of that Section's requirements, including removal and storage of Franchisee's signs and alteration or removal and storage of Trade Dress items. Franchisee irrevocably constitutes and appoints Company and its designees as Franchisee's agent and attorney-in-fact to effect compliance with Section 17(a)'s requirements, and Company will have no liability to Franchisee, in trespass or otherwise, on account of or arising from any action it authorizes or takes to effect Franchisee's compliance. In addition, Company will be entitled to injunctive or similar relief, without bond, against Franchisee and any other Person bound under Section 23 to enforce compliance with these requirements.

(d) In lieu of immediately terminating the franchise in accordance with Section 17(a), Company may order Franchisee to sell the Restaurant and transfer Franchisee's rights under this Agreement to a purchaser designated by or acceptable to Company. After Company orders Franchisee to sell the franchised business, Franchisee will have no further right or opportunity to remedy a default or to reinstate Franchisee's right to continue operating the Restaurant. Except for Company's right to approve a proposed purchaser's financial and business qualifications and to ensure that all royalties, Ad Fund contributions, marketing fees and other amounts due Company and its Affiliates (including Area Cooperative contributions) are paid at the closing of the sale, Franchisee will be entitled to establish and negotiate the terms of sale. If Franchisee does not negotiate definitive terms of sale with a qualified purchaser, either designated by Company or located by Franchisee and approved by Company, within 90 days after Franchisee receives Company's demand to sell, or does not consummate the sale within 45 days after negotiations are completed, Company may terminate the franchise under Section 17(a) without further notice.

(e) In addition to the preceding rights and remedies (and in lieu of immediately exercising its rights under Section 17(a)), Company may notify each distributor of Wingstop brand products and merchandise that Franchisee is no longer authorized to purchase these items or any paper goods imprinted with any of the Marks and that sales of such merchandise to Franchisee must therefore be discontinued until further notice from Company.

(f) In addition to the preceding rights and remedies, Company may recover all royalties, marketing fees, Ad Fund contributions, and other amounts due Company and its Affiliates (including Area Cooperative contributions), plus interest under Section 14, with or without terminating the franchise.

(g) In addition to the preceding rights and remedies, Company may cancel Franchisee's account on the Wingstop Intranet network and deny Franchisee further access to communication via the Intranet, with or without terminating the franchise.

(h) In addition to the preceding rights and remedies, Company may obtain injunctive relief, without bond, against Franchisee and/or any other Person bound under Section 23 restraining the unauthorized or violative use of any Mark, item of Copyrighted Materials or Trade Secret, with or without terminating the franchise.

(i) In addition to the preceding rights and remedies, Company may recover damages from Franchisee and any other Person bound under Section 23 for the unauthorized use of any Mark and/or Trade Secret or the unauthorized use, copying or distribution of any item of Copyrighted Materials, and for any loss of customer or future Franchisee goodwill in the Restaurant's Trade Area.

(j) In addition to the preceding rights and remedies, Company will have an option (but no obligation) to purchase all or any part of the Restaurant's signs, equipment, fixtures and useable inventory from Franchisee for 60 days after the franchise expires or is terminated. The purchase price for signs and equipment will equal their net book value (cost, less depreciation) or fair market value, whichever is lower; the purchase price for useable inventory will equal its invoiced cost to Franchisee. The purchase price will be payable in cash (except that Company may assume any note or lease covering signs, equipment or fixtures). Franchisee agrees to provide Company the information necessary to establish the purchase price, to sign and deliver to Company a bill of sale or an assignment of lease, and otherwise to cooperate with Company in its taking title to and delivery of the items Company purchases. If Franchisee fails or refuses to comply with its obligations under this Section during the option period, Company's option will be extended until 15 days after Franchisee complies. Company has the unrestricted right to assign this option to purchase to a third party, who then will have the rights described in this paragraph.

(k) In addition to the preceding rights and remedies, Company will have an option (but no obligation) to require Franchisee to assign to Company or its assignee the lease for the Restaurant's premises and/or allow Company or its assignee to possess the Restaurant's premises to the exclusion of Franchisee, whether or not Franchisee's landlord takes action to terminate Franchisee's occupancy rights. Franchisee may not interfere with Company's or its assignee's exercise of these rights.

NOTE: Termination of the franchise will ordinarily become effective upon Company's delivery of written notice of termination to Franchisee. However, if (1) an Event of Default occurs, and (2) before Company delivers notice of default and/or notice of termination, a voluntary or involuntary petition is filed under any chapter of the United States Bankruptcy Code by, on behalf of, or against Franchisee, and (3) the Event of Default remains unremedied at the time the bankruptcy or reorganization petition is filed, no notice of default or termination will be required. Instead, if Franchisee files a voluntary petition for liquidation or reorganization under the United States Bankruptcy Code, termination will automatically become effective the instant a petition is signed by or on behalf of Franchisee. If an involuntary petition is filed, termination will automatically become effective the instant the petition is submitted to the clerk of the Bankruptcy Court for filing.

18. LIQUIDATED DAMAGES.

(a) If after (i) the expiration of the franchise in accordance with Section 11, or (ii) the termination of the franchise by Company in accordance with Section 17, Franchisee continues to use any of the Marks or element of the System in connection with the continued operation of the Restaurant or otherwise, then, in addition to any other remedies available to Company at law or in equity, Company will be entitled to collect from Franchisee, and Franchisee agrees to pay, a weekly royalty for such use of the Marks and/or the System equal to one-hundred-fifty percent (150%) of the royalties that Franchisee would otherwise have been obligated to pay under Section 10.

(b) If Franchisee unilaterally repudiates and surrenders the franchise before the expiration of its term and, within 24 months after the date of termination, directly or indirectly commences operation of a quick service food business that serves chicken pieces, chicken strips or chicken wings as a primary menu item (“primary” meaning that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings), then, in addition to any other remedies available to Company at law or in equity, Company will be entitled to receive throughout what would have been the entire remaining term of the franchise, and Franchisee agrees to pay, a weekly fee equal to ten percent (10%) of the competing operation’s revenues, measured in accordance with the definition of Gross Sales in the Glossary attached to this Agreement.

(c) If Franchisee disposes of the Restaurant’s operating assets or premises in violation of Section 7(c)(28) and/or Section 13(a) and the purchaser refuses to sign a Franchise Agreement for the continued operation of the Restaurant as a Wingstop Restaurant, then, in addition to any other remedies available to Company at law or in equity, Company will be entitled to receive, and Franchisee agrees to pay, a sum equal to the royalties Company would otherwise have received during the remaining term of the franchise, discounted to present value. In calculating the royalties Company would otherwise have received, Franchisee will be deemed to have earned annual Gross Sales for the balance of the franchise term equal to one-third of the Restaurant’s Gross Sales for the 36 months preceding the date on which the violative disposition occurs.

19. COVENANT AGAINST COMPETITION; SPECIAL REPRESENTATIONS AND WARRANTIES.

(a) In consideration of Company’s providing operations and training to Franchisee and disclosing to Franchisee the System and other Trade Secrets, Franchisee and its Controlling Principals covenant and agree that, during the term of the franchise and for two years after its expiration or termination, Franchisee and its Controlling Principals will not own or operate, directly or indirectly (including through a direct relative such as a spouse, sibling, parent, child, or in-law), or accept employment by, hold an interest in, or perform services in any capacity for any quick service food business that serves chicken pieces, chicken strips or chicken wings as a primary menu item, except as a franchisee of Company. “Primary” means that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings. In order to give effect to Franchisee’s and its Controlling Principals’ obligations in this Section 19, Franchisee acknowledges and agrees that neither it nor any of its Controlling Principals will seek to violate this Section 19 directly or through any other person (for example, a direct relative) with whom Franchisee or the Controlling Principals are acting in concert or participating in connection with the prohibited activities and that Company may enforce the restrictions in this Section 19 by taking action against Franchisee, its Controlling Principals, and all other persons with whom Franchisee and its Controlling Principals are acting in concert or participating in connection with the prohibited activities. In other words, Franchisee and its Controlling Principals will be deemed to be in violation of the restrictions contained in this Section 19 even if a direct relative such as a spouse, sibling, parent, child, or in-law is engaging in the activities proscribed by this Section.

(b) During the term of the franchise, this covenant not to compete will apply universally; for the two-year period after the franchise expires or is terminated, the covenant will apply in the DMA in which the Restaurant is located and in each other DMA in which a Wingstop Restaurant is then operating or under development. For purposes of calculating the duration of the two-year period, any time during which Franchisee or its Controlling Principals are in violation or breach of the covenant will be excluded.

(c) Franchisee and its Controlling Principals acknowledge that their covenant not to compete is reasonable and necessary to protect the business and goodwill of the Wingstop franchise system and to avoid misappropriation or other unauthorized use of the System and Company's other Trade Secrets.

(d) Franchisee and its Controlling Principals acknowledge and confirm that they possess the education, training and experience necessary to earn a reasonable livelihood apart from operating a business that serves chicken wings, chicken pieces, or chicken strips as a primary product ("primary" meaning that the business derives more than ten percent (10%) of its revenue from selling chicken pieces, chicken strips, or chicken wings).

(e) Franchisee represents and warrants to Company that none of Franchisee, any Principal or executive officer of Franchisee, or any of their respective Affiliates is identified, either by name or an alias, pseudonym or nickname, on the lists of "Specially Designated Nationals" or "Blocked Persons" maintained by the U.S. Treasury Department's Office of Foreign Assets Control. Further, Franchisee represents and warrants that neither Franchisee nor any such Person referred to above has violated, and no such Person will violate, any law prohibiting corrupt business practices, money laundering or the aid or support of Persons who conspire to commit acts of terror against any Person or government, including acts prohibited by the U.S. Patriot Act, U.S. Executive Order 13244 or any similar law. The foregoing constitute continuing representations and warranties, and Franchisee must immediately notify Company in writing of the occurrence of any event or the development of any circumstance that might render any of the foregoing representations and warranties false, inaccurate or misleading.

(f) Franchisee grants Company and its Affiliates a security interest ("Security Interest") in all of the furniture, fixtures, equipment, signage, and realty (including Franchisee's interests under all real property and personal property leases) of the Restaurant, together with all similar property now owned or hereafter acquired, additions, substitutions, replacements, proceeds, and products thereof, wherever located, used in connection with the Restaurant. All items in which a security interest is granted are referred to as the "Collateral."

(1) The Security Interest is to secure payment of the following (the "Indebtedness"):

(i) All amounts due under this Agreement or otherwise by Franchisee;

(ii) All sums which Company (or its Affiliates) may, at its option, expend or advance for the maintenance, preservation, and protection of the Collateral, including, without limitation, payment of rent, taxes, levies, assessments, insurance premiums, and discharge of liens, together with interest, or any other property given as security for payment of the Indebtedness;

(iii) All expenses, including reasonable attorneys' fees, which Company (or its Affiliates) incurs in connection with collecting any or all Indebtedness secured hereby or in enforcing or protecting its rights under the Security Interest and this Agreement; and

(iv) All other present or future, direct or indirect, absolute or contingent, liabilities, obligations, and indebtedness of Franchisee to Company or third-parties under this Agreement, however created, and specifically including all or part of any renewal or extension of this Agreement, whether or not Franchisee executes any extension agreement or renewal instruments.

(2) Franchisee will from time to time as required by Company or its Affiliates execute any additional documents and one or more financing statements pursuant to the Uniform

Commercial Code (and any assignments, extensions, or modifications thereof) in form satisfactory to Company or its Affiliates.

(3) Upon default and termination of Franchisee's rights under this Agreement, Company will have the immediate right to possession and use of the Collateral.

(4) Franchisee agrees that, upon the occurrence of any default set forth above, the full amount remaining unpaid on the Indebtedness secured will, at the option of Company or its Affiliates and without notice, become due and payable immediately, and Company and its Affiliates will then have the rights, options, duties, and remedies of a secured party under, and Franchisee will have the rights and duties of a debtor under, the Uniform Commercial Code of Texas, including, without limitation, Company's and its Affiliates' right to take possession of the Collateral and without legal process to enter any premises where the Collateral may be found. Any sale of the Collateral may be conducted by Company or its Affiliates in a commercially reasonable manner. Reasonable notification of the time and place of any sale will be satisfied by sending to Franchisee pursuant to the notice provisions set forth below.

(5) This Agreement will be deemed a Security Agreement and a Financing Statement. This Agreement may be filed for record in the real estate records of each county in which the Collateral, or any part thereof, is situated and may also be filed as a Financing Statement in the counties or in the office of the Secretary of State, as appropriate, in respect of those items of Collateral of a kind or character defined in or subject to the applicable provisions of the Uniform Commercial Code as in effect in the appropriate jurisdiction.

20. PARTIAL INVALIDITY.

The provisions of this Agreement are severable, and if any provision is held illegal, invalid or unenforceable, the holding will not affect the legality, validity or enforceability of any other provision. Any illegal, invalid or unenforceable provision will be reformed to the minimum extent necessary to render it legal, valid and enforceable and, as so reformed, will continue in full force and effect.

21. NOTICES.

All notices or demands required or permitted under this Agreement must be in writing and will be deemed delivered when deposited with the United States Postal Service, first class postage prepaid, certified or registered mail, return receipt requested, or with an overnight delivery service for next business day delivery with proof of delivery, addressed, if to Company, to 2801 North Central Expressway, Suite 1600, Dallas, Texas 75204, Attn. President; and if to Franchisee's Designated Principal, to [LEGAL NOTICE]. Either party may at any time change the address to which notices are to be sent, or other contact information, by giving the other at least 10 days' prior notice in accordance with this Section 21. If the notice address for Franchisee referenced above is the Restaurant's address and the Restaurant has not yet opened for business, or if Franchisee at any time during this Agreement's term loses possession of or otherwise cannot be reached at the Restaurant's premises, Franchisee's address for notice purposes will be the last residential or office address of Franchisee's Designated Principal known by Company.

22. STATUS OF PARTIES.

This Agreement is not intended to create, and will not be interpreted or construed as creating, a partnership, joint venture, agency, employment, personal services, fiduciary or other "special"

relationship between Company (or its Affiliates) and Franchisee, and no representation to the contrary will be binding upon Company (or its Affiliates). In addition, Restaurant employees are under Franchisee's control in implementing and maintaining the System at the Restaurant. Company and its Affiliates are not the employer or joint employer of Restaurant employees. Company and its Affiliates will not exercise direct or indirect control over the working conditions of Restaurant personnel, except to the extent such indirect control is related to Company's legitimate interest in protecting the quality of the Wingstop brand, products, or services. Company and its Affiliates do not share or codetermine the terms and conditions of employment of Restaurant employees or affect matters relating to the employment relationship between Franchisee and Restaurant employees, such as employee selection, promotion, termination, hours worked, rates of pay, collection, allocation or disbursement of tips, other benefits, work assigned, discipline, adjustment of grievances and complaints, and working conditions. Franchisee has sole responsibility and authority for these terms and conditions of employment. Franchisee must communicate clearly with Restaurant employees in all dealings, including its employment agreements, human resource manuals, written and electronic correspondence, paychecks, and other materials, that Franchisee (and only Franchisee) is their employer and that Company, as the franchisor of Wingstop Restaurants, and its Affiliates are not their employer and do not engage in any employer-type activities (including those described above) for which only franchisees are responsible. Franchisee must obtain an acknowledgment (in the form Company specifies or approves) from all Restaurant employees that Company and its Affiliates are not their employer.

23. BINDING EFFECT.

This Agreement will be binding upon and inure to the benefit of Company and Franchisee and their respective successors, assigns, executors, heirs and personal representatives. If Franchisee is, or subsequently transfers the franchise to, a Business Entity, each Controlling Principal and general partner of Franchisee also will be personally and individually bound by all provisions of this Agreement. Each Principal who is not a Controlling Principal will be personally and individually bound by certain covenants concerning confidentiality if he or she has access to Trade Secrets or other Confidential Information.

24. LAW GOVERNING; DISPUTE RESOLUTION.

(a) ALL MATTERS RELATING TO ARBITRATION WILL BE GOVERNED BY THE ARBITRATION ACT. EXCEPT TO THE EXTENT GOVERNED BY THE ARBITRATION ACT OR OTHER UNITED STATES FEDERAL LAW, THIS AGREEMENT, THE FRANCHISE, AND ALL CLAIMS ARISING FROM THE RELATIONSHIP BETWEEN COMPANY AND FRANCHISEE WILL FOR ALL PURPOSES BE GOVERNED BY AND INTERPRETED AND ENFORCED IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS, EXCEPT THAT ITS CHOICE OF LAW AND CONFLICT OF LAW RULES WILL NOT APPLY, AND ANY TEXAS LAW REGULATING THE SALE OF FRANCHISES OR BUSINESS OPPORTUNITIES OR GOVERNING THE RELATIONSHIP OF A FRANCHISOR AND ITS FRANCHISEE WILL NOT APPLY UNLESS ITS JURISDICTIONAL REQUIREMENTS ARE MET INDEPENDENTLY WITHOUT REFERENCE TO THIS SECTION.

(b) Franchisee and Company agree that, except as provided below in this Section 24(b), all controversies, disputes, or claims between Company and its Affiliates, and their respective owners, officers, directors, agents and/or employees, and Franchisee (and/or its owners, guarantors, Affiliates and/or employees) arising out of or related to:

(1) this Agreement or any other agreement between Franchisee and Company;

- (2) Company's relationship with Franchisee;
- (3) the validity of this Agreement or any other agreement between Franchisee and Company, or any provision of any such agreements, and the validity and scope of the arbitration obligation under this Section; or
- (4) any standard, specification, operating procedure, or rule;

must be submitted for binding arbitration, on demand of either party, to the AAA. The arbitration proceedings will be conducted by one arbitrator and, except as this Section 24(b) otherwise provides, according to the AAA's then-current commercial arbitration rules. All proceedings will be conducted at a suitable location that is within 10 miles of where Company has its principal business address at the time the arbitration demand is filed. The arbitrator will have no authority to select a different hearing locale other than as described in the prior sentence. All matters relating to arbitration will be governed by the Arbitration Act. Judgment upon the arbitrator's award may be entered in any court of competent jurisdiction.

The arbitrator has the right to award or include in his or her award any relief that he or she deems proper, including, without limitation, money damages, specific performance, injunctive relief, and attorneys' fees and costs for Company (consistent with Company's rights under Section 27(d)), provided that the arbitrator may not declare any Mark generic or otherwise invalid or, except as expressly provided in Section 26(e), award any exemplary, punitive, treble, or other forms of multiple damages against the other (Franchisee and Company hereby waive to the fullest extent the law permits, except as expressly provided in Section 26(e), any right to or claim for any exemplary, punitive, treble, or other forms of multiple damages against the other).

Franchisee and Company will be bound by the provisions of any limitation on the time period in which claims must be brought under applicable law or this Agreement, whichever expires earlier. In any arbitration proceeding, each party must submit or file any claim constituting a compulsory counterclaim (as defined by the United States Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates. Any claim not submitted or filed as required is forever barred. The arbitrator may not consider any settlement discussions or offers made by either party. Company reserves the right, but has no obligation, to advance Franchisee's share of the costs (excluding attorneys' fees) of any arbitration proceeding in order for the proceeding to take place and by doing so is not deemed to have waived or relinquished its right to seek the recovery of these costs under Section 26(d).

Franchisee and Company agree that arbitration will be conducted on an individual basis, and not on a joint, collective, or class-wide basis, and that an arbitration proceeding between Company and its Affiliates, and their respective owners, officers, directors, agents and/or employees, and Franchisee (and/or its owners, guarantors, Affiliates and/or employees) may not be consolidated or joined with any other arbitration proceeding between Company and any other person. Despite the foregoing or anything to the contrary contained in this Section 24(b), if any court or arbitrator determines that all or any part of the preceding sentence is unenforceable with respect to a dispute that otherwise would be subject to arbitration under this Section, all parties agree that this arbitration clause will not apply to that dispute and the dispute will be resolved in a judicial proceeding in a court permitted under Section 24(c) of this Agreement.

Despite Franchisee's and Company's agreement to arbitrate provided above, Company and Franchisee agree that Company has no obligation whatsoever to arbitrate the following disputes: (i) disputes that arise under or are related to the Lanham Act, as now or later amended; (ii) disputes that otherwise relate to the ownership or validity of any of the Marks; (iii) disputes that involve enforcement of Company's intellectual property rights, including, but not limited to, Company's Confidential

Information, Trade Secrets, and Copyrighted Materials; or (iv) disputes related to Company's enforcement of the covenants not to compete in Section 19. Company may enforce its rights in the disputes described in clauses (i) through (iv) exclusively in court.

With respect to the matters subject to, and not excepted from, the parties' agreement to arbitrate specified in this Section 24(b), each party has the right to seek temporary restraining orders and temporary or preliminary injunctive relief from a court of competent jurisdiction, provided, however, that each must contemporaneously submit its dispute for arbitration on the merits as provided in this Section. This Section's provisions are intended to benefit and bind certain third-party non-signatories and continue in full force and effect after and notwithstanding this Agreement's expiration or termination.

(c) SUBJECT TO (b) ABOVE AND THE PROVISIONS BELOW, FRANCHISEE AND ITS OWNERS AGREE THAT ALL ACTIONS ARISING UNDER THIS AGREEMENT OR OTHERWISE AS A RESULT OF THE RELATIONSHIP BETWEEN FRANCHISEE AND COMPANY MUST BE COMMENCED IN THE STATE OR FEDERAL COURT OF GENERAL JURISDICTION LOCATED CLOSEST TO WHERE COMPANY HAS ITS PRINCIPAL BUSINESS ADDRESS AT THE TIME THE ACTION IS COMMENCED, AND FRANCHISEE (AND EACH OWNER) IRREVOCABLY SUBMITS TO THE JURISDICTION OF THOSE COURTS AND WAIVES ANY OBJECTION IT (OR THE OWNER) MIGHT HAVE TO EITHER THE JURISDICTION OF OR VENUE IN THOSE COURTS. NONETHELESS, FRANCHISEE AND ITS OWNERS AGREE THAT COMPANY MAY ENFORCE THIS AGREEMENT AND ANY ARBITRATION ORDERS AND AWARDS IN THE COURTS OF THE STATE IN WHICH FRANCHISEE'S RESTAURANT IS LOCATED.

25. CONDITION PRECEDENT.

If Franchisee is a Business Entity, this Agreement will not be binding on Company and no franchise will be granted unless and until each Controlling Principal of Franchisee, or each general partner of Franchisee, executes and delivers a Guaranty in the form appended to this Agreement.

26. MISCELLANEOUS.

(a) Definition of Terms. The terms used in this Agreement, unless otherwise defined, are also listed in the Glossary of Terms attached hereto and made a part hereof.

(b) Binding Effect. This Agreement may not be amended, modified or rescinded, or any performance requirement waived, except by a written document signed by Company and Franchisee which is identified as such an amendment, modification, rescission, or waiver. The parties expressly agree that this Agreement may not be amended or modified, or any performance standard changed, by course of dealing or inference from a party's conduct. This provision does not apply to changes in the Operations Manual, which Company may modify unilaterally.

(c) Limited Liability for Company's Related Parties. Franchisee agrees that no past, present, or future director, officer, employee, incorporator, member, partner, stockholder, subsidiary, Affiliate, controlling party, entity under common control, ownership, or management, vendor, service provider, agent, attorney, or representative of Company will have any liability for (i) any of Company's obligations or liabilities relating to or arising from this Agreement, (ii) any claim against Company based on, in respect of, or by reason of the relationship between Franchisee and Company, or (iii) any claim against Company based on any alleged unlawful act or omission of Company.

(d) Costs and Attorneys' Fees. If Company incurs costs and expenses (internal and external) to enforce its rights or Franchisee's obligations under this Agreement because Franchisee has failed to pay when due amounts owed to Company, to submit when due any reports, information, or supporting records, or otherwise to comply with this Agreement, Franchisee agrees to reimburse Company for all costs and expenses Company incurs, including, without limitation, reasonable accounting, attorneys', arbitrators', and related fees. Franchisee's obligation to reimburse Company arises whether or not Company begins a formal legal proceeding against Franchisee to enforce this Agreement. If Company does begin a formal legal proceeding against Franchisee to enforce this Agreement, the reimbursement obligation applies to all costs and expenses Company incurs preparing for, commencing, and prosecuting the legal proceeding and until the proceeding has come to a complete end (including appeals and settlements).

(e) Waiver of Exemplary Damages and Jury Trial. EXCEPT FOR FRANCHISEE'S OBLIGATION TO INDEMNIFY COMPANY UNDER SECTION 7(C)(27) AND CLAIMS COMPANY ASSERTS AGAINST FRANCHISEE FOR VIOLATION OR INFRINGEMENT OF ANY OF COMPANY'S INTELLECTUAL PROPERTY RIGHTS, COMPANY AND FRANCHISEE (AND ITS OWNERS) WAIVE TO THE FULLEST EXTENT THE LAW PERMITS ANY RIGHT TO OR CLAIM FOR ANY EXEMPLARY, PUNITIVE, TREBLE, AND OTHER FORMS OF MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IF THERE IS A DISPUTE BETWEEN THEM, THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS. COMPANY AND FRANCHISEE IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER OF THEM. EACH ACKNOWLEDGES THAT IT MAKES THIS WAIVER KNOWINGLY, VOLUNTARILY, WITHOUT DURESS, AND ONLY AFTER CONSIDERATION OF THIS WAIVER'S RAMIFICATIONS.

(f) Limitation of Claims. Except for Franchisee's indemnification obligations under Section 7(c)(27) and except for claims arising from Franchisee's non-payment or underpayment of amounts it owes Company and its Affiliates, any and all claims arising out of or relating to this Agreement or the parties' relationship will be barred unless a proceeding (in the required forum) is commenced within two years from the date on which the violation, act, or conduct giving rise to the claim occurs, regardless of when the party asserting the claim knew or should have known of the facts giving rise to the claim.

27. FRANCHISEE'S ACKNOWLEDGMENTS.

(a) Franchisee acknowledges and agrees that this Agreement, together with any duly executed amendment or addendum attached to this Agreement, contains the entire agreement between the parties with respect to Franchisee's franchise for the Restaurant, and that it supersedes any prior or contemporaneous agreements between the parties, written or oral, with respect to the franchise for the Restaurant. Nothing in this Agreement or any related agreement is intended to disclaim Company's representations in its Franchise Disclosure Document.

_____ **[FRANCHISEE'S INITIALS]**

(b) This Agreement may be executed in multiple copies, each of which will be deemed an original. A faxed copy of an originally-signed signature page, a scanned copy of an originally-signed signature page that is sent as a .pdf by email, or a signature page bearing an electronically/digitally captured signature and transmitted electronically likewise will be deemed an original.

_____ **[FRANCHISEE'S INITIALS]**

(c) Franchisee acknowledges that no document Section 26(b) requires will be binding on Company unless it is signed on Company's behalf by a duly-authorized officer.

_____ [FRANCHISEE'S INITIALS]

(d) Franchisee acknowledges and represents that Company has approved the purchase of a franchise pursuant to all the statements and materials Franchisee submitted and that all such statements and materials are true, accurate and complete and Franchisee has made no misrepresentations or material omissions.

_____ [FRANCHISEE'S INITIALS]

(e) Franchisee acknowledges that this Agreement creates an arm's length commercial relationship that cannot and will not be transformed into a fiduciary or other "special" relationship by course of dealing, by any special indulgences or benefits that Company bestows on Franchisee, or by inference from a party's conduct.

_____ [FRANCHISEE'S INITIALS]

(f) Franchisee acknowledges that the terms, conditions and covenants contained in this Agreement are reasonably necessary to maintain high Wingstop standards of quality, and the uniformity of those standards, and to protect and preserve the goodwill of the Marks.

_____ [FRANCHISEE'S INITIALS]

The acknowledgments in clauses (g) through (j) below apply to all franchisees and franchises except not to any franchisees and franchises that are subject to the state franchise registration/disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

(g) Franchisee confirms and acknowledges that no written or oral promises, commitments, or undertakings were made to or with Franchisee that are not expressly set forth in this Agreement.

_____ [FRANCHISEE'S INITIALS]

(h) Franchisee acknowledges that it has conducted an independent investigation of the business venture contemplated by this Agreement and recognizes that its abilities and efforts are vital to the success of the venture.

_____ [FRANCHISEE'S INITIALS]

(i) Franchisee confirms and acknowledges that, except for the Item 19 Financial Performance Representation included in the Franchise Disclosure Document Company delivered to Franchisee, no person representing Company made any oral, written or visual claim, presentation or representation to Franchisee that stated or suggested that Franchisee's Restaurant might attain any actual, projected or forecasted level of sales, income or profits.

_____ [FRANCHISEE'S INITIALS]

(j) Franchisee confirms and acknowledges that no warranty, guaranty or promise other than those expressly set forth in this Agreement, and no representations other than those expressly set forth in

the Franchise Disclosure Document that Company delivered to Franchisee, were made by Company or any other person to induce Franchisee to sign this Agreement. Franchisee recognizes that neither Company nor any other party can guarantee Franchisee's business success or state the exact costs of opening and operating a Restaurant, and that such success and costs will depend primarily upon Franchisee's own efforts and business ability. Franchisee also recognizes that any new business venture is speculative.

_____ [FRANCHISEE'S INITIALS]

28. NO WAIVER OR DISCLAIMER OF RELIANCE IN CERTAIN STATES.

The following provision applies only to franchisees and franchises that are subject to the state franchise registration/disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

[Signature Page Follows]

WINGSTOP FRANCHISING LLC

[FRANCHISEE]

By: _____

Signature, if an individual

Name: _____

Franchisee's name, printed

Title: _____

Date: _____

Date: _____

(Corporate, partnership and limited liability company franchisees must complete the following)

By: _____

Name: _____

Title: _____

Date: _____

Franchisee's General Manager is: _____

Franchise's General Manager Hire Date: _____

General Manager Address/Telephone/Email: _____

The Restaurant's Scheduled Opening Date is: **[DATE]**

EXHIBIT A
DESCRIPTION OF PRINCIPAL MARKS

Description	Registration Number	Registration Date
WING-STOP (block letters)	2,121,699	December 16, 1997
Wing-Stop – The Wing Experts And Design (in black and white)	4,720,379	April 14, 2015
Wing-Stop – The Wing Experts And Design (in color)	4,842,661	October 27, 2015
Wing-Stop – The Wing Experts And Design	2,422,672	January 23, 2001
WINGSTOP (block letters)	3,054,484	January 31, 2006
THE WING EXPERTS (block letters)	3,087,485	May 2, 2006
THE BONELESS WING EXPERTS (block letters)	3,185,734	December 19, 2006
WHERE FLAVOR GETS ITS WINGS	5,939,873	December 17, 2019
WINGSTOP	3,054,484	January 31, 2006
WING-STOP (In Color-Green Background)	5,502,968	June 26, 2018

EXHIBIT B
DESCRIPTION OF TRADE AREA

Unless the Restaurant is located in a high-density population center, as determined by Company in its reasonable business judgment, the Restaurant's Trade Area is the area lying inside a circle having its center at the Restaurant's front door and a radius that extends exactly **[X] (x)** miles from its center.

If the Restaurant is located in a high-density population center, the Restaurant's Trade Area is the area lying inside the following boundaries: _____

_____.

The Trade Area will in all cases be deemed to exclude any and all Non-Traditional Venues physically located within the Trade Area, meaning that all such Non-Traditional Venues will not be deemed to be a part of the definition of the Trade Area, Franchisee may not operate at such Non-Traditional Venues, and there are no restrictions whatsoever on Company's and its Affiliates' activities in or at those Non-Traditional Venues, including, but not limited to, their right to operate and grant others the right to engage in foodservice operations under the Marks at such Non-Traditional Venues.

WINGSTOP FRANCHISING LLC

[FRANCHISEE]

By: _____

Signature, if an individual

Name: _____

Franchisee's name, printed

Title: _____

Date: _____

Date: _____

(Corporate, partnership and limited liability company franchisees must complete the following)

By: _____

Name: _____

Title: _____

Date: _____

B-1

EXHIBIT C
AUTHORIZATION AGREEMENT
FOR PREAUTHORIZED PAYMENTS

WINGSTOP FRANCHISING LLC ("COMPANY")

ID NUMBER: _____

The undersigned ("DEPOSITOR") authorizes COMPANY to initiate debit entries to the Checking Account indicated below at the DEPOSITORY named below, and authorizes DEPOSITORY to debit to such account all entries COMPANY initiates.

DEPOSITORY

NAME _____

BRANCH _____

CITY _____

STATE _____

CHECKING ACCOUNT NO. _____

ROUTING NUMBER _____

DEPOSITOR agrees that this authorization will remain in full force and effect until DEPOSITOR has given COMPANY written notice of its revocation in such time and in such manner as to afford COMPANY and DEPOSITORY a reasonable opportunity to act on the notice.

DEPOSITOR'S

NAME [FRANCHISEE]

FEIN _____

DEPOSITOR'S SIGNATURE _____

TITLE OF PERSON SIGNING (if signed in a representative capacity) _____

DATE _____

NOTE: ALL WRITTEN DEBIT AUTHORIZATIONS MUST PROVIDE THAT THE DEPOSITOR MAY REVOKE THE AUTHORIZATION ONLY BY NOTIFYING THE DEBIT ORIGINATOR (COMPANY) IN THE MANNER SPECIFIED IN THE AUTHORIZATION.

EXHIBIT D
ASSIGNMENT OF TELEPHONE NUMBER(S)

This Assignment relates to:

Name of Franchisee: **[FRANCHISEE]**

Address of Restaurant: **[ADDRESS]**

Telephone Number(s): () _____; () _____; () _____
Main Rollover Data/Fax

For valuable consideration, the Franchisee identified above (“Franchisee”) assigns and transfers to Wingstop Franchising LLC (“Company”) all of Franchisee’s rights and interests in each and all of the telephone numbers listed above (the “Numbers”).

Franchisee authorizes Company to file this Assignment with the telephone company that issued the Numbers for the purposes of establishing Company’s claim to and right to designate the user of the Numbers.

Franchisee irrevocably constitutes and appoints Company as Franchisee’s agent and attorney-in-fact for the purposes of (i) signing and delivering any Transfer of Service Agreement or comparable document the telephone company requires to transfer the rights in the Numbers from Franchisee to Company or its designee, and (ii) canceling and revoking any call-forwarding or similar instructions Franchisee has issued to the telephone company with respect to any of the Numbers, with full power to sign Franchisee’s name and otherwise to act in Franchisee’s name, place and stead.

Franchisee agrees to reimburse Company the full amount of any local service and long distance charges the telephone company requires that Company paid to obtain the Numbers, together with interest as provided in the Franchise Agreement for the Restaurant.

Franchisee represents and warrants to Company that Franchisee obtained the Numbers in his or her own name, and that Franchisee is the person of record the telephone company will recognize as registered user or “owner” of the Numbers.

[FRANCHISEE NAME]

By: _____
Franchisee’s signature

Name: _____
Franchisee’s name, printed

Title: _____

Date: _____

EXHIBIT E

BUSINESS ENTITY INFORMATION

This form must be completed if this Franchise Agreement has more than one owner or if Franchisee is owned by a business organization (a corporation, partnership, limited liability company or similar entity). This form must also be re-executed whenever there is any permitted change in the “Designated Principal,” a “Controlling Principal,” or a “Principal.”

1. **Form of Owner.** Is a (check one):

- (a) ☐ General Partnership
- (b) ☐ Corporation
- (c) ☐ Limited Partnership
- (d) ☐ Limited Liability Company
- (e) ☐ Other, Specify _____

2. **Business Entity.** The name of Franchisee is **[FRANCHISEE]**, and it was incorporated or formed on _____, 20__ under the laws of the State of _____. Franchisee has not conducted business in any name other than Franchisee’s business entity name and _____.

3. **Business Entity Owners.** (a) The following list includes the full name and mailing address of each person who is an owner of Franchisee (stockholders, partners or members (if a limited liability company)), all of whom are referred to as Principals in this Franchise Agreement, and the nature of each owner’s position and ownership interest in the Franchisee.

Owner’s Name and Address	Description of Interest	Ownership %

(b) If Franchisee is a Business Entity and owned in whole or in part by one or more business organizations, the name(s) of such organization is _____. The following list includes the full name and mailing address of each person who is an owner (stockholders, partners or members (if a limited liability company)) of the business organization that has an ownership interest in the Business Entity Franchisee and the nature of each owner’s position and ownership interest.

Owner's Name and Address	Description of Interest	Ownership %

4. **Controlling Principal(s).** Provide the name, position and ownership interest of the Controlling Principal(s) as of the date of this Franchise Agreement.

Principal's Name and Address	Position Held in Entity	Ownership %

5. **Designated Principal.** Provide the name, position and ownership interest of the Designated Principal as of the date of this Franchise Agreement.

Principal's Name and Address	Position Held in Entity	Ownership %

6 **Governing Documents.** Franchisee must attach copies of articles of incorporation or organization and partnership, shareholder, or member agreements.

7. **Representation.** Franchisee represents and warrants that the information provided in this form is true, accurate and complete and that Wingstop Franchising LLC may consider this statement as continuing to be true, accurate and correct until a written notice of change in ownership and/or in the Principal status is given to Wingstop Franchising LLC by Franchisee.

8. THIS FRANCHISE AGREEMENT AND SYSTEM OF BUSINESS REQUIRE THAT THE FRANCHISEE BE UNDER THE DAILY CONTROL AND DIRECT SUPERVISION OF THE DESIGNATED PRINCIPAL AND FAILURE TO COMPLY CONSTITUTES A MATERIAL DEFAULT OF THIS FRANCHISE AGREEMENT.

OWNER:

INDIVIDUALS:

Signature – Owner #1

Print Name – Owner #1

Date:_____

Signature – Owner #2

Print Name – Owner #2
Date:_____

Signature – Owner #3

Print Name – Owner #3
Date:_____

ENTITY:

[FRANCHISEE]

Signature

Print Name

Title

Date:_____

EXHIBIT F
GUARANTY AND ACKNOWLEDGMENT

The undersigned owners (whether one or more, herein called “Guarantors”) of five percent (5%) or more of the outstanding equity interests in the Franchisee under the Franchise Agreement to which this Guaranty and Acknowledgment is annexed, jointly and severally, absolutely and unconditionally, guarantee to Wingstop Franchising LLC, its successors and assigns (“Company”):

- (1) The faithful and punctual performance of each and every duty and obligation of the Franchisee under the Franchise Agreement (including any amendments or modifications) or otherwise;
- (2) The payment in full when due of all royalties, Ad Fund contributions, marketing fees and other amounts payable by Franchisee to Company under the Franchise Agreement (including any amendments or modifications) or otherwise (including Area Cooperative contributions); and
- (3) The payment in full when due of all contributions payable by the Franchisee to any Area Cooperative that the Franchisee may join pursuant to Section 8 of the Franchise Agreement (including any amendments or modifications).

The monetary obligations described in clauses (2) and (3) above are called “Debts”.

The undersigned owners also agree to be personally bound by, and personally liable for the breach of, each and every provision in the Franchise Agreement (including any amendments or modifications), both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities, including the noncompetition, confidentiality, transfer, and arbitration requirements.

This is a continuing Guaranty and applies to all Debts for or with respect to which the Franchisee may become obligated, whether during the initial term of the franchise, any renewals or extensions thereof, or after the franchise’s expiration, termination or cancellation. This Guaranty will be binding upon each Guarantor’s heirs, executors, administrators, guardians, successors and assigns, and under no circumstances will any Guarantor’s obligations under this Guaranty be released or extinguished without Company’s written consent and release or until all Debts have been paid in full, whether or not a Guarantor’s interest in the Franchisee is transferred, sold or otherwise surrendered.

Guarantors expressly waive demand and diligence on the part of the Company in the collection of any of the Debts and agree to all extensions that may be granted to the Franchisee by Company. Company will be under no obligation to notify Guarantors of any sales or extensions of credit to the Franchisee in reliance on this Guaranty, or of the failure of the Franchisee to pay any of the Debts when due, or to use diligence in preserving the liability of any person on the Debts or in bringing suit or in taking other action to enforce collection of the Debts.

If the Franchisee’s status should change through merger, consolidation or otherwise, this Guaranty will cover the Debts of the Franchisee under its new status, according to the terms of this Guaranty.

Company will not be required to pursue or exhaust any remedies against the Franchisee, to foreclose its interest in any collateral now or hereafter held by Company as security for the payment of the Debts, to terminate the Franchise Agreement, or to take any other action before requiring payment under this Guaranty. Without in any manner impairing or diminishing the obligations of Guarantors under this

Guaranty, Company may elect to pursue any legal or equitable remedy available against the Franchisee or against any collateral held by Company, even though the exercise by Company of such remedy results in loss to Guarantors of any right of subrogation or right to proceed against the Franchisee for reimbursement.

If the Franchisee is not liable on any of the Debts because the act of their creation is *ultra vires*, or if the officers or persons incurring any of the Debts acted in excess of their authority, and therefore the Debts cannot be enforced against the Franchisee, Guarantors nevertheless will be liable under this Guaranty.

If any payment by the Franchisee to Company is held to be a preference under the United States Bankruptcy Code, or if for any other reason Company is required to refund such payment or pay the amount thereof to any other person, such payment by the Franchisee will not constitute a discharge of Guarantors from any liability under this Guaranty, and Guarantors agree to pay such amount to Company upon demand.

Each Guarantor represents that he or she owns an equity or beneficial interest in the Franchisee and that he or she is receiving consideration from the Debts that is a material, direct benefit to such Guarantor.

Each Guarantor agrees that this Guaranty is to be performed by Guarantors in Dallas, Dallas County, Texas, that this Guaranty will be deemed to be a contract made under the laws of Texas and that this Guaranty and the rights of the parties hereto will be governed by, interpreted in accordance with, and enforced under Texas law. Guarantors agree to pay Company's reasonable attorneys' fees if this Guaranty is placed in the hands of an attorney for collection, or if it is collected through a proceeding in any court.

GUARANTORS' SIGNATURES

Signature: _____
Name Printed: _____
Street Address: _____
Telephone Number: _____
% of Ownership Interest _____

Signature: _____
Name Printed: _____
Street Address: _____
Telephone Number: _____
% of Ownership Interest _____

Signature: _____
Name Printed: _____
Street Address: _____
Telephone Number: _____
% of Ownership Interest _____



EXHIBIT G
ACKNOWLEDGEMENT OF RECEIPT
OF FRANCHISE-RELATED DOCUMENTS

For the Restaurant to be located at _____

The undersigned, personally and/or as an officer, managing member or partner of the proposed franchise owner, does hereby acknowledge receipt of the following documents, in form for execution, relating to the franchise of Wingstop Franchising LLC:

- ☐ (1) Development Agreement
- ☐ (2) Rider to Development Agreement for State of _____
- ☒ (3) Franchise Agreement
- ☐ (4) Rider to Franchise Agreement for State of _____
- ☐ (5) Other (specify): _____

I further acknowledge my understanding that it is my responsibility, individually and/or as an officer, managing member or partner of the proposed franchise owner, to review all of these documents so that I am fully familiar with the transaction they contemplate before signing them.

A FEDERAL TRADE COMMISSION RULE REQUIRES THAT WE PROVIDE YOU WITH THE FRANCHISE-RELATED DOCUMENTS NOTED ABOVE AT LEAST SEVEN (7) CALENDAR DAYS BEFORE YOU SIGN THEM IF WE HAVE UNILATERALLY MADE ANY MATERIAL CHANGES IN THE VERSIONS OF THESE DOCUMENTS INCLUDED AS EXHIBITS IN OUR FRANCHISE DISCLOSURE DOCUMENT. PLEASE DO NOT SIGN OR RETURN THESE DOCUMENTS UNTIL SEVEN (7) CALENDAR DAYS HAVE ELAPSED FROM THE DATE OF THIS RECEIPT, EXCLUDING THE DELIVERY AND SIGNING DATES.

DATED: _____

BY: _____

NAME: _____

TITLE: _____

ADDRESS: _____

EXHIBIT D

TABLE OF CONTENTS OF OPERATIONS MANUALS

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EXHIBIT E

LIST OF STATE AGENCIES / AGENTS FOR SERVICE OF PROCESS

Exhibit E-1

STATE AGENCIES/AGENTS FOR SERVICE OF PROCESS

Listed here are the names, addresses and telephone numbers of the state agencies having responsibility for the franchising disclosure/registration laws. We may not yet be registered to sell franchises in any or all of these states.

If a state is not listed, we have not appointed an agent for service of process in that state in connection with the requirements of the franchise laws. There may be states in addition to those listed below in which we have appointed an agent for service of process.

There also may be additional agents appointed in some of the states listed.

CALIFORNIA

Website: www.dfpi.ca.gov

Email: ask.DFPI@dfpi.ca.gov

(for service of process)

Commissioner of Department of Financial
Protection & Innovation

(state franchise administrator)

Department of Financial Protection &
Innovation

Toll Free: 1 (866) 275-2677

Los Angeles

320 West 4th Street, Suite 750
Los Angeles, California 90013-2344
(213) 576-7500

Sacramento

651 Bannon Street, Suite 300
Sacramento, California 95811
(916) 327-7585

San Diego

1455 Frazee Road, Suite 315
San Diego, California 92108
(619) 525-4233

San Francisco

One Sansome Street, Suite 600
San Francisco, California 94104-4428
(415) 972-8559

HAWAII

(for service of process)

Commissioner of Securities
Department of Commerce
and Consumer Affairs
Business Registration Division
335 Merchant Street, Room 203
Honolulu, Hawaii 96813
(808) 586-2722

(for other matters)

Commissioner of Securities
Department of Commerce
and Consumer Affairs
Business Registration Division
335 Merchant Street, Room 205
Honolulu, Hawaii 96813
(808) 586-2722

ILLINOIS

Illinois Attorney General
500 South Second Street
Springfield, Illinois 62706
(217) 782-4465

INDIANA

(for service of process)

Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6531

(state agency)

Indiana Secretary of State
Securities Division
Room E-111
302 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6681

MARYLAND

(for service of process)

Maryland Securities Commissioner
at the Office of Attorney General-
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2021
(410) 576-6360

(state agency)

Office of the Attorney General-
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2021
(410) 576-6360

MICHIGAN

Michigan Attorney General's Office
Consumer Protection Division
Attn: Franchise Section
G. Mennen Williams Building, 5th Floor
525 West Ottawa Street
Lansing, Michigan 48933
(517) 335-7567

MINNESOTA

Commissioner of Commerce
Department of Commerce
85 7th Place East, Suite 280
St. Paul, Minnesota 55101
(651) 539-1500

NEW YORK

(for service of process)

Attention: New York Secretary of State
New York Department of State
One Commerce Plaza,
99 Washington Avenue, 6th Floor
Albany, New York 12231-0001
(518) 473-2492

(Administrator)

NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, New York 10005
(212) 416-8236

NORTH DAKOTA

(for service of process)

Insurance Commissioner
North Dakota Insurance & Securities
Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505
(701) 328-2910

(state agency)

North Dakota Insurance & Securities
Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505
(701) 328-2910

OREGON

Oregon Division of Financial Regulation
350 Winter Street NE, Suite 410
Salem, Oregon 97301
(503) 378-4140

RHODE ISLAND

Securities Division
Department of Business Regulations
1511 Pontiac Avenue
John O. Pastore Complex-Building 69-1
Cranston, Rhode Island 02920
(401) 462-9500

SOUTH DAKOTA

Division of Insurance
Securities Regulation
124 S. Euclid, Suite 104
Pierre, South Dakota 57501
(605) 773-3563

VIRGINIA

(for service of process)

Clerk, State Corporation Commission
1300 East Main Street
First Floor
Richmond, Virginia 23219
(804) 371-9733

(for other matters)

State Corporation Commission
Division of Securities and Retail Franchising
Tyler Building, 9th Floor
1300 East Main Street
Richmond, Virginia 23219
(804) 371-9051

WASHINGTON

(for service of process)

Securities Division
Department of Financial Institutions
150 Israel Road SW
Tumwater, Washington 98501
(360) 902-8760

(for other matters)

Securities Division
Department of Financial Institutions
P. O. Box 41200
Olympia, Washington 98504-1200
(360) 902-8760

WISCONSIN

(for service of process)

Administrator, Division of Securities
Department of Financial Institutions
4822 Madison Yards Way, North Tower
Madison, Wisconsin 53705
(608) 266-2139

(state administrator)

Division of Securities
Department of Financial Institutions
4822 Madison Yards Way, North Tower
Madison, Wisconsin 53705
(608) 266-9555

EXHIBIT F

DIRECTORY OF FRANCHISEES AND FRANCHISEES DEPARTING SYSTEM

Exhibit F-1

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
ALABAMA									
2983	AL-Athens-US Hwy 72 E	NBR Norcross, LLC	Ronnie	Norcross*	1001 Hwy 72 E	Athens	Alabama	35611	(256) 444-0287
2184	AL-Auburn-N Dean Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	231 N. Dean Rd Suite 5	Auburn	Alabama	36830	(334) 780-9464
1809	AL-Bessemer-West Town Plaza	NBR Norcross, LLC	Ronnie	Norcross*	501 West Town Plaza	Bessemer	Alabama	35020	(205) 800-7224
1723	AL-Birmingham-Inverness Corners	NBR Norcross, LLC	Ronnie	Norcross*	830 INVERNESS CORNERS	Birmingham	Alabama	35242	(205) 848-2221
1936	AL-Birmingham-Parkway East	NBR Norcross, LLC	Ronnie	Norcross*	9256 Parkway East, Suite D	Birmingham	Alabama	35206	(205) 201-6828
2054	AL-Birmingham-Greensprings Hwy	NBR Norcross, LLC	Ronnie	Norcross*	808 Green Springs Hwy, Ste 116	Birmingham	Alabama	35209	(205) 438-6687
3188	AL-Birmingham-Montevallo Road	NBR Norcross, LLC	Ronnie	Norcross*	4500 Montevallo Road, Suite E103	Birmingham	Alabama	35210	(205) 202-3486
2560	AL-Decatur-Beltline Rd SW	NBR Norcross, LLC	Ronnie	Norcross*	1605 Beltline Rd, Suite D-06A	Decatur	Alabama	35601	(256) 686-1530
2716	AL-Dothan-Rock Bridge Rd	Southern Wings Enterprises, LLC	Troy	Morrison*	104 Rock Bridge Rd, Ste 2	Dothan	Alabama	36303	(334) 237-7667
0018	AL-Fort Payne	WC Wings, Inc.	Walter	Crowe	2612-A GAULT AVE N	FORT PAYNE	Alabama	35967-3729	(256) 997-9464
2635	AL-Gardendale-Fieldstown Rd	NBR Norcross, LLC	Ronnie	Norcross*	439 Fieldstown Rd, 109 & 107A	Gardendale	Alabama	35071	(205) 285-9227
3048	AL-Helena-Helena Rd	NBR Norcross, LLC	Ronnie	Norcross*	2536 Helena Rd	Helena	Alabama	35080	(205) 358-3106
1778	AL-Hoover-Montgomery Hwy	NBR Norcross, LLC	Ronnie	Norcross*	1539 Montgomery Highway	Hoover	Alabama	35216	(205) 979-6600
1282	AL-Huntsville-University Dr.	NBR Norcross, LLC	Ronnie	Norcross*	6290 UNIVERSITY DR NW STE J	HUNTSVILLE	Alabama	35806-1791	(256) 726-9944
2018	AL-Huntsville-S. Memorial Pkwy	NBR Norcross, LLC	Ronnie	Norcross*	9070 S. Memorial Pkwy, Suite 250	Huntsville	Alabama	35802	(256) 945-7273
2985	AL-Huntsville-Winchester Road	NBR Norcross, LLC	Ronnie	Norcross*	2130 Winchester Rd NE, Suite B	Huntsville	Alabama	35811	(256) 261-3981
2506	AL-Madison-Hughes Rd	NBR Norcross, LLC	Ronnie	Norcross*	300 Hughes Rd, Unit C	Madison	Alabama	35758	(256) 542-3027
1209	AL-Mobile-Airport Blvd	Mukesh, Inc.	Mukesh Mathurbhai	Patel	7450 AIRPORT BLVD	MOBILE	Alabama	36608	(251) 639-4700
2246	AL-Mobile-Rangeline Crossing	LW Foods, LLC	Camille	Lee-Johnson*	5000 Rangeline Crossing, Unit B	Mobile	Alabama	36619	(251) 300-8871
1171	AL-Montgomery-Atlanta Hwy	Southern Wings Enterprises, LLC	Troy	Morrison*	6518 ATLANTA HIGHWAY	MONTGOMERY	Alabama	36117-4245	(334) 647-3406
2811	AL-Montgomery-Vaughn Ave	Southern Wings Enterprises, LLC	Troy	Morrison*	7829 Vaughn Rd	Montgomery	Alabama	36116	(334) 249-4411
2805	AL-Montgomery-Mitchell Dr.	Southern Wings Enterprises, LLC	Troy	Morrison*	3949 Atlanta Hwy	Montgomery	Alabama	36109	(334) 249-3150
4003	AL-Montgomery-Carter Hill Rd	Southern Wings Enterprises, LLC	Troy	Morrison*	1700 Carter Hill Rd #1800	Montgomery	Alabama	36106	(334) 523-0043
4081	AL-Muscle Shoals-Avalon Ave	NBR Norcross, LLC	Ronnie	Norcross*	233 Avalon Avenue, Suite B	Muscle Shoals	Alabama	35661	(256) 320-5049
2677	AL-Northport-McFarland Blvd	KSD Restaurants, LLC	Daryoosh (Dee)	Momenpour*	5550 McFarland Blvd, Ste 100	Northport	Alabama	35476	(205) 650-6113
2816	AL-Pell City-Dr. John Haynes Dr.	NBR Norcross, LLC	Ronnie	Norcross*	2409 Dr. John Haynes Dr., Suite C	Pell City	Alabama	35125	(659) 214-1090
2473	AL-Phenix City-US Hwy 280	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	2003-2033 US HWY 280, Suite 2017	Phenix City	Alabama	36867	(334) 457-7070
2945	AL-Prattville-Legends Pkwy	Southern Wings Enterprises, LLC	Troy	Morrison*	2735 Legends Pkwy	Prattville	Alabama	36066	(334) 325-0064
3189	AL-Rainbow City-W Grand Ave	NBR Norcross, LLC	Ronnie	Norcross*	124 W Grand Ave, Suite A-11	Rainbow City	Alabama	35906	(256) 467-3090
3190	AL-Trussville- Gadsden Hwy Suite 1010	NBR Norcross, LLC	Ronnie	Norcross*	7268 Gadsden Hwy Suite 104	Trussville	Alabama	35173	(205) 508-3079
1506	AL-Tuscaloosa-McFarland Blvd	KSD Restaurants, LLC	Daryoosh (Dee)	Momenpour*	1800 MCFARLAND BLVD E #524	TUSCALOOSA	Alabama	35404	(205) 462-3343
0457	AL-Valley	Southern Wings Enterprises, LLC	Troy	Morrison*	3214 20TH AVE STE A	VALLEY	Alabama	36854-2960	(334) 725-9464
ALASKA									
1225	AK-Anchorage- W Northern Lights Blvd	D & M Wingteam 5, LLC	Dean	Siracusa*	1818 W NORTHERN LIGHTS BLVD SUITE 105	ANCHORAGE	Alaska	99517	(907) 375-9464
1910	AK-Anchorage-Muldoon Rd	D and M Wingteam 8, LLC	Dean	Siracusa*	1254 Muldoon Road Suite B	Anchorage	Alaska	99504	(907) 931-6777
1443	AK-Wasilla-E. Parks Hwy	D and M Wingteam 6 LLC	Dean	Siracusa*	1601 E. PARKS HWY STE 3	WASILLA	Alaska	99654-7367	(907) 376-9464
ARIZONA									
2728	AZ-Anthem-W. Anthem Way	Maricopa Wings XLVII, LLC	Charles	Loflin*	3655 W. Anthem Way, Suite B-123	Anthem	Arizona	85086	(623) 387-9679
1516	AZ-Avondale-N. Dysart Rd	Maricopa Wings XXIV, LLC	Charles	Loflin*	1809 N. DYSART RD #C110	AVONDALE	Arizona	85392	(623) 234-9944
1111	AZ-Buckeye-S. Watson Rd.	Maricopa Wings XV, LLC	Charles	Loflin*	940 S. WATSON RD. STE 101	BUCKEYE	Arizona	85326-3426	(623) 518-2114
2393	AZ-Buckeye-N. Verrado Way	Maricopa Wings XLI, LLC	Charles	Loflin*	1580 N. Verrado Way, Suite 101	Buckeye	Arizona	85396	(480) 744-9464
0422	AZ-Chandler	Maricopa Wings II, LLC	Charles	Loflin*	5905 W CHANDLER BLVD STE 101	CHANDLER	Arizona	85226-3421	(480) 592-9464
0711	AZ-Gilbert-Gilbert Rd.	Maricopa Wings V, LLC	Charles	Loflin*	3757 S GILBERT RD STE 104	GILBERT	Arizona	85297-2009	(480) 917-8181
1856	AZ-Gilbert-E Williams Field Rd	Maricopa Wings XXXII, LLC	Charles	Loflin*	4049 E Williams Field Road Suite 107	Gilbert	Arizona	85295	(480) 219-9014
2160	AZ-Gilbert-S Market St	Maricopa Wings XXXVI, LLC	Charles	Loflin*	3051 S. Market Street#103	Gilbert	Arizona	85295	(480) 701-1001
2274	AZ-Gilbert-W. Warner Rd	Maricopa Wings XXXIX, LLC	Charles	Loflin*	835 W. Warner Rd, Suite 112	Gilbert	Arizona	85233	(480) 500-9464
0230	AZ-Glendale-Thunderbird Rd	Maricopa Wings XXII, LLC	Charles	Loflin*	5833 W THUNDERBIRD RD	GLENDALE	Arizona	85306-4628	(602) 439-9464
0886	AZ-Glendale-Camelback Rd	Maricopa Wings XI, LLC	Charles	Loflin*	6702 W CAMELBACK RD STE 103 & 104	GLENDALE	Arizona	85303-6324	(623) 848-9464
1300	AZ-Glendale-W. Olive Ave	Maricopa Wings XVII, LLC	Charles	Loflin*	5838 W. OLIVE AVE STE C101 & 102	GLENDALE	Arizona	85302-3137	(623) 939-6939
2553	AZ-Glendale-N. 75th Ave	Maricopa Wings XLIX, LLC	Charles	Loflin*	6911 N. 75th Ave, Suite 120	Glendale	Arizona	85303	(602) 613-5833
2638	AZ-Glendale-W. Happy Valley Rd	Maricopa Wings XLIV, LLC	Charles	Loflin*	6520 W. Happy Valley Rd, Ste B109	Glendale	Arizona	85310	(602) 838-7848
2023	AZ-Goodyear-S Cotton Lane	Maricopa Wings XXXV, LLC	Charles	Loflin*	783 S. Cotton Lane Suite C-120	Goodyear	Arizona	85338	(602) 834-7008
0678	AZ-Laveen-Baseline	Maricopa Wings VI, LLC	Charles	Loflin*	5130 W BASELINE RD STE 106	LAVEEN	Arizona	85339-2984	(602) 237-3330
1442	AZ-Maricopa-N. John Wayne Pkwy	Maricopa Wings XX, LLC	Charles	Loflin*	20555 N. JOHN WAYNE PKWY STE 108	MARICOPA	Arizona	85139-2884	(602) 840-9464
0370	AZ-Mesa-Dobson Rd	Los Amigos Food Service I, L.L.C.	Jose	Arriola	937 N DOBSON RD STE 104	MESA	Arizona	85201-7589	(480) 964-6600
0759	AZ-Mesa-Stapley Dr	Maricopa Wings VII, LLC	Charles	Loflin*	1616 S STAPLEY DR STE 105	MESA	Arizona	85204-6606	(480) 633-9464
1250	AZ-Mesa-W. Southern Ave	Maricopa Wings XVI, LLC	Charles	Loflin*	1457 W SOUTHERN AVE STE A-8	MESA	Arizona	85202-4813	(480) 969-9464
1620	AZ-Mesa-Greenfield Rd	Maricopa Wings XXVIII, LLC	Charles	Loflin*	1754 S. GREENFIELD RD STE 104	MESA	Arizona	85206-3481	(480) 892-2655
1836	AZ-Mesa-Power Rd	Maricopa Wings XXXI, LLC	Charles	Loflin*	2060 S. Power Road Suite 110	Mesa	Arizona	85209	(480) 924-5504
2438	AZ-Mesa-E. Apache Trail	Maricopa Wings XLII, LLC	Charles	Loflin*	9124 E. Main St., Ste 6	Mesa	Arizona	85207	(480) 808-1458
2993	AZ-Nogales-N. Grand Ave	Nogales Wings I, LLC	Charles	Loflin*	208 N. Grand Ave	Nogales	Arizona	85621	(520) 415-6978
2175	AZ-Peoria-W Olive Ave	Maricopa Wings XXXVIII, LLC	Charles	Loflin*	8987 W Olive Ave, Suite B123	Peoria	Arizona	85345	(928) 216-4396
0421	AZ-Phoenix-Bethany Home	Maricopa Wings XXXVII, LLC	Charles	Loflin*	2420 West Bethany Home Road, Suite 125	PHOENIX	Arizona	85015-2507	(602) 281-6970
0271	AZ-Phoenix-N 75th Ave	Maricopa Wings XXIII, LLC	Charles	Loflin*	1610 N 75TH AVE STE 110	PHOENIX	Arizona	85035-4500	(623) 245-9464
0637	AZ - Phoenix - Indian School Rd.	Maricopa Wings IV, LLC	Charles	Loflin*	5215 W INDIAN SCHOOL RD STE 103 & 104	PHOENIX	Arizona	85031-3879	(623) 846-9464
0779	AZ-Phoenix-E Baseline Rd	Maricopa Wings VIII, LLC	Charles	Loflin*	2320 E BASELINE RD STE 152	PHOENIX	Arizona	85042-6951	(602) 892-5050
0885	AZ-Phoenix-Peoria Ave	Maricopa Wings X, LLC	Charles	Loflin*	2815 W PEORIA AVE STE 118	Phoenix	Arizona	85051	(602) 674-9464
0841	AZ-Phoenix-7th Ave	Maricopa Wings IX, LLC	Charles	Loflin*	1515 N 7TH AVE STE 152	PHOENIX	Arizona	85007-1937	(602) 252-9464
1070	AZ-Phoenix-E. Dunlap	Maricopa Wings XIV, LLC	Charles	Loflin*	17 E. DUNLAP AVE SUITE 17-1	PHOENIX	Arizona	85020-2892	(480) 460-7867
1090	AZ-Phoenix-W. Indian School Rd.	Maricopa Wings XIII, LLC	Charles	Loflin*	3155 W. INDIAN SCHOOL RD.	PHOENIX	Arizona	85017-4035	(602) 535-5570
1332	AZ-Phoenix-W. McDowell Rd.	Maricopa Wings XXI, LLC	Charles	Loflin*	4239 W. MCDOWELL RD. STE 5	PHOENIX	Arizona	85009	(602) 233-9464
1578	AZ-Phoenix-E. Indian School Rd	Maricopa Wings XXV, LLC	Charles	Loflin*	3031 E. INDIAN SCHOOL RD, Suite #1	PHOENIX	Arizona	85016	(602) 675-0075
1619	AZ-Phoenix-E. Greenway Rd	Maricopa Wings XXXIX, LLC	Charles	Loflin*	3202 E. GREENWAY RD, STE 1633 & 1634	PHOENIX	Arizona	85032	(602) 314-4881
1650	AZ-Phoenix-W. Bell Rd	Maricopa Wings XXX, LLC	Charles	Loflin*	1838 W. BELL RD #101	PHOENIX	Arizona	85023	(602) 218-6675
1777	AZ-Phoenix-W.Bethany Home Rd	Maricopa Wings XXVI, LLC	Charles	Loflin*	3430 W. BETHANY HOME ROAD SUITE 101	PHOENIX	Arizona	85017	(602) 334-1653
2775	AZ-Phoenix-E. Bell Rd	Maricopa Wings L, LLC	Charles	Loflin*	4727 E. Bell Rd, Suite 55	Phoenix	Arizona	85032	(480) 535-9464
1287	AZ-Queen Creek-Rittenhouse Rd.	Maricopa Wings XVIII, LLC	Charles	Loflin*	20715 RITTENHOUSE RD STE 101	QUEEN CREEK	Arizona	85142-9871	(480) 987-1280

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2599	AZ-Queen Creek-NWC Gantzel Rd & Combs Rd	Maricopa Wings XLIII, LLC	Charles	Loflin*	37584 N. Gantzel Road, Suite C103	Queen Creek	Arizona	85140	(480) 630-9464
1987	AZ-Scottsdale-N. Frank Lloyd Wright Blvd	Maricopa Wings XXXIII, LLC	Charles	Loflin*	15686 N. Frank Lloyd Wright Blvd Ste E-3	Scottsdale	Arizona	85260	(480) 451-0091
2518	AZ-Scottsdale-E. McDowell Rd	Maricopa Wings XLV, LLC	Charles	Loflin*	7730 E. McDowell Rd, Ste 109	Scottsdale	Arizona	85257	(602) 851-8815
2342	AZ-Surprise-W Waddell Rd	Maricopa Wings XL, LLC	Charles	Loflin*	13968 W. Waddell Rd, Suite 102	Surprise	Arizona	85379	(602) 805-4871
3174	AZ-Surprise-W. Bell Rd	Maricopa Wings LI, LLC	Charles	Loflin*	17865 W. Bell Rd, Ste. B-109	Surprise	Arizona	85374	(623) 387-9464
0615	AZ-Tempe-Scottsdale Rd	Maricopa Wings III, LLC	Charles	Loflin*	555 N SCOTTSDALE RD STE 102	TEMPE	Arizona	85281-2294	(480) 929-9464
1094	AZ-Tempe-Baseline Rd.	Maricopa Wings XII, LLC	Charles	Loflin*	2700 W. BASELINE RD SUITE 103 & 104	TEMPE	Arizona	85282	(602) 441-0331
1988	AZ-Tempe-E. Baseline Rd	Maricopa Wings XXXVIII, LLC	Charles	Loflin*	815 E. Baseline Rd, Suite 111	Tempe	Arizona	85283	(480) 535-8036
2759	AZ-Tempe-S. McClintock Dr	Maricopa Wings XLVI, LLC	Charles	Loflin*	3223 S. McClintock Dr. Suite 101	Tempe	Arizona	85282	(480) 867-9464
1751	AZ-Tolleson-W. Lower Buckeye Rd	Maricopa Wings XXVII, LLC	Charles	Loflin*	9860 W. LOWER BUCKEYE RD	TOLLESON	Arizona	85353	(623) 248-6242
0088	AZ-Tucson-Broadway	Tucson Wings I, LLC	Charles	Loflin*	7942 E. Broadway Blvd.	TUCSON	Arizona	85710-3910	(520) 296-9464
0199	AZ-Tucson-Grant Rd.	Tucson Wings II, LLC	Charles	Loflin*	2106 W GRANT RD	TUCSON	Arizona	85745-1141	(520) 770-9464
0219	AZ-Tucson-Campbell Rd	Tucson Wings III, LLC	Charles	Loflin*	3122 N CAMPBELL AVE STE 130	TUCSON	Arizona	85719-2302	(520) 795-9464
0301	AZ-Tucson-Ina Rd	Tucson Wings IV, LLC	Charles	Loflin*	3662 W INA RD STE 110	TUCSON	Arizona	85741-2269	(520) 882-9464
0373	AZ-Tucson-Valencia	Tucson Wings V, LLC	Charles	Loflin*	1710 W VALENCIA RD STE 140	TUCSON	Arizona	85746-6532	(520) 806-9464
1199	AZ-Tucson-S. 6th Ave	Tucson Wings VI, LLC	Charles	Loflin*	2980 S. 6TH AVE. STE 150	TUCSON	Arizona	85713-4782	(520) 888-0110
0857	AZ-Yuma-32nd St	Yuma Wings I, LLC	Charles	Loflin*	290 W 32ND ST	Yuma	Arizona	85364-8152	(928) 726-1919
3020	AZ-Yuma-S. Frontage Rd	Yuma Wings II, LLC	Charles	Loflin*	11259 S. Frontage Rd, Suite 102B	Yuma	Arizona	85367	(480) 448-5600
ARKANSAS									
0212	AR-Bentonville-Walton	VWS Restaurants, LLC	Irfaan	Lalani*	231 N WALTON BLVD	BENTONVILLE	Arkansas	72712-5042	(479) 271-8833
1968	AR-Bryant-Hwy 5	Central AR Wings, LLC	Bobby	Pritchard*	5311 Highway 5 North Suite 200	Bryant	Arkansas	72022	(501) 512-0900
0320	AR-Conway	Randal Arkansas Wings, LLC	Manojkumar (Manoj)	Patel*	2730 PRINCE ST STE 1	CONWAY	Arkansas	72034-3658	(501) 329-1919
1607	AR-Fayetteville-MLK Blvd	VWS Restaurants LLC	Irfaan	Lalani*	1237 W. MARTIN LUTHER KING BLVD	FAYETTEVILLE	Arkansas	72701	(479) 849-9464
3009	AR-Fayetteville-E. Joyce Blvd	VWS Restaurants LLC	Irfaan	Lalani*	637 E. Joyce Blvd.	Fayetteville	Arkansas	72703	(479) 405-4449
0468	AR-Ft. Smith	Fort Smith Wings, Inc.	Bobby	Pritchard*	8624 ROGERS AVE	FORT SMITH	Arkansas	72903-5241	(479) 484-9100
2618	AR-Ft. Smith-Grand Ave	Grand Ave Wings LLC	Bobby	Pritchard*	4601 Grand Ave	Fort Smith	Arkansas	72904	(479) 346-9464
4015	AR-Ft Smith-Zero Street	VWS Restaurants LLC	Irfaan	Lalani*	2307 S Zero St Suite #102	Fort Smith	Arkansas	72901	(479) 413-4433
1231	AR-Hot Springs-Central Ave	Bentonville WS LLC	Bobby	Pritchard*	3954 CENTRAL AVE STE G	Hot Springs	Arkansas	71913	(501) 463-9264
1606	AR-Jacksonville-John Harden Dr.	Southern Wings Enterprises, LLC	Troy	Morrison*	2050 JOHN HARDEN DR. STE B	JACKSONVILLE	Arkansas	72076	(501) 285-9464
0862	AR-Jonesboro-Red Wolf Blvd	Southern Wings Enterprises, LLC	Troy	Morrison*	1699 RED WOLF BLVD STE E	JONESBORO	Arkansas	72401	(870) 930-9464
0144	AR-Little Rock-Markham	Southern Wings Enterprises, LLC	Troy	Morrison*	11321 W MARKHAM ST STE 2	LITTLE ROCK	Arkansas	72211-2886	(501) 224-9464
2906	AR-Little Rock-S. University Ave	Southern Wings Enterprises, LLC	Troy	Morrison*	3700 S. University Ave, Ste 20	Little Rock	Arkansas	72204	(501) 501-9464
0225	AR-North Little Rock-Lakewood	Southern Wings Enterprises, LLC	Troy	Morrison*	2913 LAKEWOOD VILLAGE DR	NORTH LITTLE ROCK	Arkansas	72116-8033	(501) 791-1900
0239	AR-Pine Bluff	Loco Wings, Inc.	Robert	Cheatwood	5401 S OLIVE STREET STE 200	PINE BLUFF	Arkansas	71603-7622	(870) 534-9464
2879	AR-Rogers-Walnut St.	VWS Restaurants, LLC	Irfaan	Lalani*	4500 W. Walnut St., Suite 9	Rogers	Arkansas	72756	(479) 765-9464
2908	AR-Searcy-E. Race Ave	Southern Wings Enterprises, LLC	Troy	Morrison*	3528 E. Race Ave	Searcy	Arkansas	72143	(501) 389-0555
3178	AR-Siloam Springs-E Hwy 412	VWS Restaurants LLC	Irfaan	Lalani*	3200 E Hwy 412 50	Siloam Springs	Arkansas	72761	(479) 413-4800
3012	AR-Springdale-Sunset Ave	VWS Restaurants, LLC	Irfaan	Lalani*	1415 W Sunset Ave	Springdale	Arkansas	72764	(479) 413-4343
CALIFORNIA									
0352	CA-Alameda	TastyWings, Inc.	Waleed	Mansour*	2661 BLANDING AVE STE A	ALAMEDA	California	94501-1581	(510) 522-9464
0761	CA-Alhambra-E. Main	MC Wings, Inc. (CA)	Nikki	Marcos*	100 E. MAIN ST. SUITE 150	ALHAMBRA	California	91801-3580	(626) 282-9464
1944	CA-Alhambra-Fremont Ave	Call Wings Inc.	Sagar	Patel*	1129 S Fremont Ave Unit B	Alhambra	California	91803	(626) 703-4601
0418	CA-American Canyon	WingSingh-AC, Inc.	Amarjit	Sangha*	5075 MAIN ST STE 124 B	AMERICAN CANYON	California	94503-1199	(707) 645-9464
1118	CA-Anaheim-Euclid	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1217 S. EUCLID	ANAHEIM	California	92802-1903	(714) 533-9464
1276	CA-Anaheim-E. La Palma Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5631 E LA PALMA AVE STE B	ANAHEIM	California	92807-2126	(714) 777-9464
1956	CA-Anaheim-S. State College Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	212 S. State College Blvd	Anaheim	California	92806	(714) 820-9464
7042	CA-Anaheim-S Lewis St-GK	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1560 S. Lewis Street, K25 & K26	Anaheim	California	92805	(657) 600-9511
2451	CA-Anaheim-W. Lincoln Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3008 W. Lincoln Ave	Anaheim	California	92801	(657) 439-6090
4040	CA-Anaheim-N Euclid St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1185 N. Euclid St.	Anaheim	California	92801	(657) 208-2332
1102	CA-Antelope-Walerga Road	Wingtrained	Concepcion	Bernabe*	7909 WALERGA ROAD SUITE 1A	ANTELOPE	California	95843-5727	(916) 721-0428
1875	CA-Antioch-Deer Valley Rd	TastyWings, Inc.	Waleed	Mansour*	3417 Deer Valley Road	Antioch	California	94531	(925) 318-5888
1346	CA-Apple Valley-US Highway 18	Fresh Up, Inc.	Larry	Yanez*	20434 US HIGHWAY 18 STE 130	APPLE VALLEY	California	92307-3050	(760) 240-0300
3093	CA-Apple Valley-Bear Valley Rd	Fresh Up, Inc.	Larry	Yanez*	21620 Bear Valley Rd	Apple Valley	California	92308	(442) 409-7800
2383	CA-Arroyo Grande-W Branch St	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1144 W. Branch St	Arroyo Grande	California	93420	(805) 980-9150
2539	CA-Atwater-E. Bellevue Rd	Wingslayer Inc.	Jason	Khan*	502 E. Bellevue Rd	Atwater	California	95301	(209) 812-6000
1286	CA-Auburn-Bell Rd	Mann & Company, Inc.	Bhupinder (Bob)	Uppal*	2845 BELL RD STE A150	AUBURN	California	95603-2585	(530) 823-9464
0308	CA-Bakersfield-Gosford Rd	The Bakersfield Wing Company, Inc.	Clinton	Lewis*	3720 GOSFORD RD, STE F	BAKERSFIELD	California	93309	(661) 835-9464
0689	CA-Bakersfield-Oswell St.	The East Bakersfield Wing Company, Inc.	Clinton	Lewis*	2600 OSWELL ST STE E	BAKERSFIELD	California	93306-3159	(661) 871-9464
1077	CA-Bakersfield-Coffee Road	The Northwest Bakersfield Wing Company Inc.	Clinton	Lewis*	4580 COFFEE ROAD	BAKERSFIELD	California	93308	(661) 213-4567
1509	CA-Bakersfield-Stockdale Hwy	Hot Wing Holdings Group, Inc.	Clinton	Lewis*	5628 STOCKDALE HWY	BAKERSFIELD	California	93309	(661) 489-5089
1552	CA-Bakersfield-E. Panama Ln	THE SOUTHEAST BAKERSFIELD WING COMPANY	Clinton	Lewis*	1523 E. PANAMA LN E 101	BAKERSFIELD	California	93307	(661) 397-9464
2727	CA-Bakersfield-Niles St.	The Northeast Bakersfield Wing Company Inc.	Clinton	Lewis*	5917 Niles St. Suite 2 & 3	Bakersfield	California	93306	(661) 843-7200
0349	CA-Baldwin Park	Sagar Holding Corporation	Sagar	Patel*	3127 BALDWIN PARK BLVD STE C	BALDWIN PARK	California	91706-4754	(626) 962-4400
1689	CA-Barstow-E. Virginia Way	Fresh Up, Inc.	Larry	Yanez*	540 East Virginia Way	BARSTOW	California	92311	(760) 818-7200
0835	CA-Beaumont-E 2nd St	Love Those Wings, Inc.	Undray	Baker*	1668 E 2ND ST STE K	BEAUMONT	California	92223-3168	(951) 769-3300
0228	CA-Bell Gardens	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	6810 EASTERN AVE STE J	BELL GARDENS	California	90201-3928	(323) 771-9464
0355	CA-Bellflower-Bellflower & Rosecrans	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	14307 BELLFLOWER BLVD	BELLFLOWER	California	90706-3135	(562) 920-2707
1737	CA-Bellflower-Bellflower & Artesia	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	17404 BELLFLOWER BLVD SUITE B	Bellflower	California	90706	(562) 278-3700
2211	CA-Benicia-Southampton Rd	Superwings, Inc.	Waleed	Mansour*	836 Southampton Rd, Suite C	Benicia	California	94510	(707) 236-8500
2095	CA-Berkeley-Telegraph Ave	Dad's Sapna Inc.	Bikram	Randhawa*	2512A Telegraph Ave	Berkeley	California	94704	(510) 705-1584
0869	CA-Bermuda Dunes-Washington St	Desert Wings, Inc.	Donald	Sowle*	40100 WASHINGTON ST STE 142	BERMUDA DUNES	California	92203-9645	(760) 345-1010
2523	CA-Big Bear Lake-Big Bear Blvd	Flying Ventures Akash, LLC	Amir	Siddiqi*	42169-D Big Bear Blvd	Big Bear Lake	California	92315	(909) 973-9841
0438	CA-Brentwood	Zesty OMG, Inc.	Waleed	Mansour*	6471 LONE TREE WAY STE 303	BRENTWOOD	California	94513-5265	(925) 240-9495
2731	CA-Brentwood-Balfour Rd	Superwings, Inc.	Waleed	Mansour*	3150 Balfour Rd, Suite A	Brentwood	California	94513	(925) 219-0880
1775	CA-Buellton-Hwy 246	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	234 E. HIGHWAY 246	Buellton	California	93427	(805) 697-7883
2708	CA-Buena Park-Valley View St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7872 Valley View St.	Buena Park	California	90620	(657) 500-5767
0658	CA-Burbank-San Fernando Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1121 N San Fernando Blvd, Suite F	BURBANK	California	91504-4318	(818) 846-9464
2577	CA-Hollywood Way, Burbank	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3013 N. Hollywood Way	Burbank	California	91505	(747) 262-4464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2923	CA-Calexico-Imperial Ave	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	1105 Imperial Ave, Ste 103	Calexico	California	92231	(760) 581-4044
2062	CA-Calimesa-Cherry Valley Blvd	Fresh Up, Inc.	Larry	Yanez*	1032 Cherry Valley Blvd Suite 320	Calimesa	California	92320	(909) 768-6400
1063	CA-Camarillo-Las Posas	Bestwings USA Inc.	Waleed	Mansour*	2508 A LAS POSAS	CAMARILLO	California	93010-3471	(805) 484-9464
0783	CA-Campbell-S Bascom Ave	Veneto, Inc.	Majid	Bahriny*	3155 S BASCOM AVE STE D	CAMPBELL	California	95008-6756	(408) 626-9464
0540	CA-Canoga Park-De Soto Ave	Valley Wings, LLC	Robin	Kirksey*	6844 DE SOTO AVE	CANOGA PARK	California	91303-2210	(818) 992-9464
2288	CA-Capitola-Clares St	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	3555 Claes Street, Suite FF	Capitola	California	95010	(831) 706-2026
1283	CA-Carmichael-Fair Oaks Blvd	Wingalicious Enterprises	Jason	Khan*	7423 FAIR OAKS BLVD STE 4	CARMICHAEL	California	95608-1797	(916) 338-6278
0124	CA-Carson-Sepulveda	5A Wings, LLC	Kelli	Boagni	212 E SEPULVEDA BLVD STE P4-B	CARSON	California	90745-6323	(310) 518-5999
0303	CA-Carson-Avalon	Zesty OMG, Inc.	Waleed	Mansour*	20700 AVALON BLVD STE 483	CARSON	California	90746-3718	(310) 532-9464
1755	CA-Castaic-The Old Road	Zenith Wings Castaic, LLC	Harinder (Harry)	Brar*	29667 THE OLD ROAD	Castaic	California	91384	(661) 753-3599
2271	CA-Cathedral City-Date Palm Dr	Flying Ventures Akash, LLC	Amir	Siddiqi*	31855 Date Palm Dr., Ste 6	Cathedral City	California	92234	(760) 859-7416
0836	CA-Ceres-Mitchell Rd	Winging is Everything, Inc.	Jason	Khan*	1515 MITCHELL RD STE 11	Ceres	California	95307-2153	(209) 538-9464
0280	CA-Cerritos	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	11445 SOUTH ST	CERRITOS	California	90703-6600	(562) 924-7132
0699	CA-Chico-Mangrove Ave	Mann & Company, Inc.	Bhupinder (Bob)	Uppal*	734 MANGROVE AVE	CHICO	California	95926-3948	(530) 405-2055
2134	CA-Chino-Central Ave	Sizzling Wings, LLC	Nathan	Garn*	12447 Central Ave, Unit #417-021	Chino	California	91710	(909) 858-9464
2343	CA-Chino-Pine Ave	VIVEM Foods Corporation	Binoy	Kothari*	8329 Pine Ave, Suite 130	Chino	California	91708	(909) 389-5969
0601	CA-Chino Hills-Chino Hills Pkwy	VMYK Corporation	Binoy	Kothari*	4200 CHINO HILLS PKWY STE 105	CHINO HILLS	California	91709-3783	(909) 517-2400
4042	CA-Chowchilla-Montgomery Lake Way	Wingchilla Inc.	Jason	Khan*	110 Montgomery Lake Way, Ste. C	Chowchilla	California	93610	(559) 201-9054
0452	CA-Chula Vista	Sizzling Wings, LLC	Nathan	Garn*	1550 E H ST STE E	CHULA VISTA	California	91913-2003	(619) 482-2123
1113	CA-Chula Vista-Broadway	Flying Ventures Akash, LLC	Amir	Siddiqi*	1285 BROADWAY #101	CHULA VISTA	California	91911-2981	(619) 420-9464
0598	CA-Citrus Heights-Greenback Lane	Greek Squad LLC	Ranjan	Bhasin*	7947 GREENBACK LN	CITRUS HEIGHTS	California	95610-6907	(916) 723-9464
0528	CA-City of Industry	Sagar Holding Corporation	Sagar	Patel*	17501 COLIMA RD STE G1	CITY OF INDUSTRY	California	91748-1731	(626) 839-9464
0715	CA-Clovis-Herndon Ave	All I Do Is Wing, Inc.	Jason	Khan*	1195 HERNDON AVE	CLOVIS	California	93612-0506	(559) 324-9464
1652	CA-Clovis-Fowler Ave	Cencal Wings V. Inc.	Gurminder (Peter)	Binning*	3140 FOWLER AVE STE 105	CLOVIS	California	93611-2101	(559) 294-9464
2558	CA-Clovis-Shaw Ave	Cencal Wings, LLC	Gurminder (Peter)	Binning*	3770 Shaw Ave, Suite 105	Clovis	California	93619	(559) 767-6100
1230	CA-Coachella-Avenue 48	Desert Wings, Inc.	Donald	Sowle*	83097 AVENUE 48 SUITE 2DA	COACHELLA	California	92236	(760) 342-3333
2751	CA-Coachella-Cesar Chavez St. S	Flying Ventures Akash, LLC	Amir	Siddiqi*	49723 Cesar Chavez St. S.	Coachella	California	92236	(760) 996-3060
1877	CA-Colma-Junipero Serra Blvd	Punjabi Brothers Corp.	Bahadur (Bob)	Shoker*	5045 Juniper Serra Blvd	Colma	California	94014	(650) 758-1000
0396	CA-Compton-Alameda	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1641 S ALAMEDA ST STE 102	COMPTON	California	90220-4973	(310) 763-9464
0397	CA-Compton-Rosecrans	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2215 W ROSECRANS AVE STE 14-A	COMPTON	California	90222-3856	(310) 763-3552
2363	CA-Compton-Rosecrans Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1301 Rosecrans Ave, Suite 101	Compton	California	90221	(424) 294-4898
2194	CA-Concord-Concord Ave	Superwings, Inc.	Waleed	Mansour*	1100 Concord Ave, Suite 20	Concord	California	94520	(905) 270-1400
0347	CA-Corona	Tuhi Tu, Inc.	Harsharan	Grewal	160 E ONTARIO AVE STE 101	CORONA	California	92879-3511	(951) 270-0820
1868	CA-Corona-Eagle Glen Parkway	Fresh Up, Inc.	Larry	Yanez*	2225 Eagle Glen Parkway Suite 105	Corona	California	92883	(951) 582-2800
2574	CA-Corona-McKinley St.	Fresh Up, Inc.	Larry	Yanez*	529 McKinley St., Suite 103	Corona	California	92879	(951) 946-5700
4073	CA-Corona-Green River Rd	Fresh Up, Inc.	Larry	Yanez*	2791 Green River Rd	Corona	California	92882	(951) 614-2300
0285	CA-Costa Mesa	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2300 HARBOR BLVD STE A-3	COSTA MESA	California	92626	(949) 548-9464
7043	CA-Costa Mesa-Newport Blvd-GK	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1750 Newport Blvd., Ste 123	Costa Mesa	California	92627	(949) 368-4244
0787	CA-Covina-N Citrus Ave	Luthra Wings, Inc.	Rick	Luthra*	1393 N CITRUS AVE	COVINA	California	91722-1797	(626) 966-9464
7016	CA-Culver City-Jefferson	Superwings, Inc.	Waleed	Mansour*	11447 Jefferson Boulevard	Culver City	California	90230	(310) 439-2622
0856	CA-Cypress-Valley View St	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	10015 VALLEY VIEW ST	CYPRESS	California	90630-4601	(714) 220-9464
0517	CA-Daly City-Lake Merced Blvd	Oak Hill Ventures, Inc.	Don	Brocca	227 LAKE MERCED BLVD	DALY CITY	California	94015-3113	(650) 755-9464
2495	CA-Daly City-Geneva Ave	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	2665 Geneva Ave	Daly City	California	94014	(415) 859-9418
0649	CA-Davis-G Street	United Wingdom Inc	Jason	Khan*	408 G ST	DAVIS	California	95616-4158	(530) 759-9464
2004	CA-Delano-Glenwood St	Wing Whisperer, LLC	Jason	Khan*	1617 Glenwood Street Suite C	Delano	California	93215	(661) 778-0516
2443	CA-Desert Hot Springs-Palm Dr.	Flying Ventures Akash, LLC	Amir	Siddiqi*	13108 Palm Dr.	Desert Hot Springs	California	92240	(760) 507-6203
1380	CA-Dinuba-N. Alta Ave	Cencal Wings IV, Inc.	Gurminder (Peter)	Binning*	150 NORTH ALTA AVENUE STE B	DINUBA	California	93618-1546	(559) 648-9464
0718	CA-Downey-Firestone Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	8558 FIRESTONE BLVD	DOWNEY	California	90241-4926	(562) 923-2222
3047	CA-Downey-Lakewood Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	9210 Lakewood Blvd	Downey	California	90240	(562) 280-2400
1009	CA-East Palo Alto-Bayshore Rd	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1765 E BAYSHORE RD STE A-1	EAST PALO ALTO	California	94303-2503	(650) 322-9464
0622	CA-Eastvale-Limonite Ave	VMYK Corporation	Binoy	Kothari*	12552 LIMONITE AVE STE 110	EASTVALE	California	91752-6900	(951) 734-9464
1676	CA-Kern County-Edwards Air Force Base	GIMJ Investment Group VI, LLC	Daniel (Steve)	Tucker*	10 N. Wolfe Avenue, Edwards AFB	Edwards	California	93524	(661) 258-4200
1204	CA-EL Cajon-Jamacha Rd	Flying Ventures Akash, LLC	Amir	Siddiqi*	225 JAMACHA RD Ste. 103	EL CAJON	California	92019-2360	(619) 440-9464
2568	CA-EI Centro-Adams Ave.	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	1497 Adams Avenue, #200	EI Centro	California	92243	(760) 558-8838
0477	CA-EI Cerrito	2 Singhs Have Wings, Inc.	Bikram	Randhawa*	340 EL CERRITO PLZ	EL CERRITO	California	94530-4004	(510) 528-9464
1169	CA-EI Monte-Valley Blvd	Cali Wings Inc.	Sagar	Patel*	10619 VALLEY BLVD. #F	EL MONTE	California	91731-2404	(626) 416-5732
0278	CA-Elk Grove-Elk Grove Florin	Drums & Flats Inc.	Ranjan	Bhasin*	8447 ELK GROVE FLORIN RD STE 50	ELK GROVE	California	95624-9519	(916) 689-4949
0560	CA-Elk Grove-Laguna Blvd	Drums & Flats Inc.	Ranjan	Bhasin*	7440 LAGUNA BLVD STE 116	ELK GROVE	California	95758-5072	(916) 907-9464
4028	CA-Elk Grove-Elk Grove Blvd	Drums & Flats Inc.	Ranjan	Bhasin*	8694 Elk Grove Blvd Ste 3	Elk Grove	California	95624	(916) 352-3664
0454	CA-Emeryville	Bestwings USA Inc.	Waleed	Mansour*	4133 SAN PABLO AVE	EMERYVILLE	California	94608-3680	(510) 428-9464
1086	CA-Escondido-Valley Pkwy	Flying Ventures Akash, LLC	Amir	Siddiqi*	1815 E. VALLEY PKWY STE 7	ESCONDIDO	California	92027-2550	(760) 489-9464
2569	CA-Eureka-Broadway St.	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	2411 Broadway St.	Eureka	California	95501	(707) 581-9464
0554	CA-Fairfield	Wing Dhaba, Inc.	Bikram	Randhawa*	1630 GATEWAY BLVD STE C	FAIRFIELD	California	94533-6914	(707) 426-9464
1857	CA-Fillmore-Ventura St.	Flying Ventures Akash, LLC	Amir	Siddiqi*	572 Ventura Street	Fillmore	California	93015	(805) 625-7023
2409	CA-Folsom-E. Bidwell St.	Wing Me Over, Inc.	Jason	Khan*	1115 E. Bidwell St., Ste 124	Folsom	California	95630	(916) 510-2413
1074	CA-Fontana-Sierra Ave.	Sizzling Wings, LLC	Nathan	Garn*	9765 SIERRA AVE	FONTANA	California	92336	(909) 452-7355
1634	CA-Fontana-Baseline Ave	Sizzling Wings, LLC	Nathan	Garn*	7273 CITRUS AVE STE 600	FONTANA	California	92336	(909) 371-0170
2002	CA-Fontana-Cherry Ave	Fresh Up, Inc.	Larry	Yanez*	11683 Cherry Ave, Suite F3	Fontana	California	92337	(909) 637-2100
2142	CA-Foster City-Chess Dr	Punjabi Brothers Corp.	Bahadur (Bob)	Shoker*	2015 Chess Drive	Foster City	California	94404	(650) 315-2437
1339	CA-Fountain Valley-Brookhurst St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	17150 BROOKHURST ST., SUITE B	FOUNTAIN VALLEY	California	92708	(714) 377-2683
0343	CA-Fremont	West Coast Wings Fremont, Inc.	Tony	Lam*	43448 BOSCELL RD	FREMONT	California	94538-5131	(510) 490-9464
2169	CA-Fremont-Farwell Dr	Punjabi Brothers Corp.	Bahadur (Bob)	Shoker*	39199 B Farwell Drive	Fremont	California	94538	(510) 894-1692
0510	CA-Fresno-Shaw Ave.	Right Swing, Inc.	Jason	Khan*	1089 E SHAW AVE STE 101A	FRESNO	California	93710-7888	(559) 229-9464
0516	CA-Fresno-Kings Canyon	Cen Cal Wings, LLC	Gurminder (Peter)	Binning*	5177 E KINGS CANYON RD	FRESNO	California	93727-3937	(559) 252-9464
1256	CA-Fresno-W. Shaw Ave	Wingcraft, Inc.	Jason	Khan*	3658 W. SHAW AVE	FRESNO	California	93711	(559) 492-3936
1338	CA-Fresno-E. Tulare St	Wingology Inc.	Jason	Khan*	3244 E. TULARE ST.	FRESNO	California	93702	(559) 293-3861
1883	CA-Fresno-W Nees Ave	Ambition Wings, Inc.	Jason	Khan*	128 W. Nees Ave Suite 101	Fresno	California	93711	(559) 369-6645
1882	CA-Fresno-W Clinton Ave	Los Pollos Hermanos, Inc.	Jason	Khan*	1943 W. Clinton Ave	Fresno	California	93705	(559) 515-6685
0310	CA-Fullerton	CIG Wings, Inc.	Christian	Concepcion*	1119 N HARBOR BLVD STE 1101	FULLERTON	California	92832-1312	(714) 879-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1229	CA-Fullerton-Nutwood Avenue	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2736 NUTWOOD AVENUE, SUITE C	FULLERTON	California	92831	(714) 446-9464
1051	CA-Garden Grove-Chapman Ave.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	9737 CHAPMAN AVE, SUITE B	GARDEN GROVE	California	92841	(714) 530-9464
2670	CA-Garden Grove-Harbor Blvd.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	13234 Harbor Blvd	Garden Grove	California	92843	(310) 759-9464
0511	CA-Gardena	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2201 W ROSECRANS AVE	GARDENA	California	90249-2905	(310) 324-3444
2843	CA-Gardena-S. Figueroa St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	15300 S. Figueroa St., Unit D	Gardena	California	90248	(310) 706-2822
0456	CA-Gilroy-Camino Arroyo	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	7171 CAMINO ARROYO	GILROY	California	95020-7308	(408) 842-9464
0620	CA-Glendale-Glendale Ave.	CET Wings, Inc.	Christian	Concepcion*	245 S GLENDALE AVE UNIT B	GLENDALE	California	91205-1713	(818) 265-9464
2021	CA-Glendale-San Fernando Rd	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	6340 San Fernando Rd	Glendale	California	91201	(747) 292-9464
0386	CA-Glendora	Concepcion Holdings, Inc.	Nikki	Marcos*	1365 EAST GLADSTONE ST STE 600	GLENDDORA	California	91740-6724	(909) 394-9464
2012	CA-Goleta-Embarcadero del Norte	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	888 Embarcadero del Norte	Goleta	California	93117	(805) 941-9464
2592	CA-Goleta-N. Fairview Ave	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	129B N. Fairview Ave	Goleta	California	93117	(805) 243-9464
2779	CA-Los Angeles-Granada Hills	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	17454 Chatsworth St., Unit C	Granada Hills	California	91344	(747) 209-2992
1895	CA-Grand Terrace-Barton Rd	Fresh Up, Inc.	Larry	Yanez*	22200 Barton Road	Grand Terrace	California	92313	(909) 219-8900
0837	CA-Hanford-N 12th Ave	The Wingman Company	Jason	Khan*	150 N 12TH AVE	HANFORD	California	93230-6100	(559) 584-9464
0631	CA-Harbor City-Pacific Coast Hwy	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	1685 PACIFIC COAST HWY STE D	HARBOR CITY	California	90710-2645	(310) 326-9464
1165	CA-Hawaiian Gardens-Carson St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	12019 CARSON STREET	HAWAIIAN GARDENS	California	90716-1154	(562) 402-9464
1211	CA-Hawthorne-Hawthorne Blvd	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	11540 HAWTHORNE BLVD STE C	HAWTHORNE	California	90250-2364	(310) 676-9464
0263	CA-Hayward-Whipple	The LN Ventures LLC	Thuynga (Nikki)	Lu	2490 WHIPPLE RD	HAYWARD	California	94544-7808	(510) 441-7867
0490	CA-Hayward-B St.	TastyWings, Inc.	Waleed	Mansour*	1093 B ST STE R1-B1	HAYWARD	California	94541-4107	(510) 881-9464
2063	CA-Hayward-W. A Street	Punjabi Brothers Corp.	Bahadur (Bob)	Shoker*	19641 Hesperian Blvd	Hayward	California	94541	(510) 274-5835
1576	CA-Hemet-W. Florida Ave	Sizzling Wings, LLC	Nathan	Garn*	3232 W. FLORIDA AVE	HEMET	California	92545	(951) 502-1500
0725	CA-Hesperia-Main St	Fresh Up, Inc.	Larry	Yanez*	13259 MAIN ST	HESPERIA	California	92345-4608	(760) 949-5500
2158	CA-Hesperia-Main St.	Fresh Up, Inc.	Larry	Yanez*	16930 Main St., Ste E	Hesperia	California	92345	(760) 628-0900
1196	CA-Highland-Greenspot Rd.	Fresh Up, Inc.	Larry	Yanez*	27993 GREENSPOT ROAD	Highland	California	92346	(909) 864-9464
3041	CA-Highland-Highland Ave at Boulder Ave	Fresh Up, Inc.	Larry	Yanez*	4130 Highland Ave, Ste B	Highland	California	92346	(909) 686-6500
1138	CA-Hollister- Airline Hwy	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1760-A AIRLINE HIGHWAY	HOLLISTER	California	95023	(831) 630-1700
1700	CA-Huntington Beach-Magnolia St	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	20100 MAGNOLIA ST, SUITE 105	HUNTINGTON BEACH	California	92646	(657) 317-9464
1277	CA-Imperial Beach-Palm Ave	Flying Ventures Akash, LLC	Amir	Siddiqi*	791 PALM AVE STE 102	IMPERIAL BEACH	California	91932	(619) 591-9464
4039	CA-Indio-Avenue 42	Desert Wings, LLC	Amir	Siddiqi*	82151 Avenue 42, Suite 104	Indio	California	92203	(760) 296-2378
137	CA-Inglewood-Century	Yummy OMG INC	Waleed	Mansour*	3551 W CENTURY BLVD STE 103	INGLEWOOD	California	90303-1200	(310) 672-9200
0546	CA-Inglewood-Manchester	Yummy OMG INC	Waleed	Mansour*	2323 W MANCHESTER BLVD A	INGLEWOOD	California	90305-2515	(323) 750-9464
0573	CA-Irvine-Barranca Pkwy	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3972 BARRANCA PKWY STE F1	IRVINE	California	92606-8292	(949) 786-9464
2615	CA-Irvine-Walnut Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5408 Walnut Ave, Suite I	Irvine	California	92618	(949) 694-4828
2839	CA-Irvine-Jamboree Rd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	13250 Jamboree Rd	Irvine	California	92602	(949) 384-4464
2669	CA-Irwindale-Arrow Hwy	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	15710 Arrow Hwy, C-4	Irwindale	California	91706	(626) 532-8884
1350	CA-Jurupa Valley-Limonite Ave	Fresh Up Foods, Inc.	Larry	Yanez*	8042 LIMONITE AVE STE B	JURUPA VALLEY	California	92509-6107	(951) 332-2010
2535	CA-Jurupa Valley-Pyrite St.	Fresh Up, Inc.	Larry	Yanez*	4190 Pyrite St, Suite 103	Jurupa Valley	California	92509	(951) 598-0900
0681	CA-La Canada Flintridge-Verdugo Blvd.	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	1975 VERDUGO BLVD STE C	LA CANADA-FLINTRIDGE	California	91011-3018	(818) 248-9464
0379	CA-La Habra	Yummy OMG INC	Waleed	Mansour*	1211 E LA HABRA BLVD STE E	LA HABRA	California	90631-5637	(562) 694-8000
3160	CA-La Habra-Beach Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1350 S. Beach Blvd, Suite D	La Habra	California	90631	(562) 399-9622
1317	CA-La Mesa-Avocado Blvd	Sizzling Wings, LLC	Nathan	Garn*	3759 AVOCADO BLVD	LA MESA	California	91941	(619) 303-4534
1781	CA-La Mesa-Lake Murray Blvd	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	5550 Lake Murray Blvd., Suit 102	La Mesa	California	91942	(619) 878-9464
0465	CA-La Puente	Sagar Holding Corporation	Sagar	Patel*	1238 N HACIENDA BLVD	LA PUENTE	California	91744-1630	(626) 919-0709
0368	CA-La Verne	Vedika Foods Corporation	Binoy	Kothari*	2369 FOOTHILL BLVD STE B	LA VERNE	California	91750-3027	(909) 596-6400
2684	CA-Laguna Niguel-Alicia Pkwy	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	27360 Alicia Parkway, Ste B	Laguna Niguel	California	92677	(949) 694-4242
0218	CA-Lake Forest	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	22611 LAKE FOREST DR STE C7	LAKE FOREST	California	92630-1700	(949) 669-2366
0266	CA-Lakewood-Woodruff	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4144 WOODRUFF AVE	LAKEWOOD	California	90713	(562) 377-0752
0265	CA-Lancaster	GIMJ Investment Group, LLC	Daniel (Steve)	Tucker*	1838 E AVENUE J	LANCASTER	California	93535-4475	(661) 949-7600
1357	CA-Lancaster-Valley Central Way	GIMJ Investment Group IV, LLC	Daniel (Steve)	Tucker*	44433 VALLEY CENTRAL WAY	LANCASTER	California	93536	(661) 940-9464
1843	CA-Lancaster-10th St W	GIMJ Investment Group VII, LLC	Daniel (Steve)	Tucker*	43530 10th Street West, Unit 103	Lancaster	California	93534	(661) 723-0800
0296	CA-Lawndale	Vinisha Foods Corporation	Binoy	Kothari*	15211 HAWTHORNE BLVD	LAWNDALE	California	90260-2139	(310) 644-9464
0412	CA-Lemon Grove	Sizzling Wings, LLC	Nathan	Garn*	6969 BROADWAY	LEMON GROVE	California	91945-1405	(619) 996-9464
2752	CA-Lincoln-Sterling Pkwy	Wingers, LLC	Ranjan	Bhasin*	900 Sterling Pkwy #20	Lincoln	California	95648	(279) 213-6950
0634	CA-Livermore-Las Positas Rd	Wingman and Associates, Inc.	Jason	Khan*	4436 LAS POSITAS RD STE 4436	LIVERMORE	California	94551-9529	(925) 443-9464
0887	CA-Lodi-Reynolds Ranch Pkwy	Mann & Company, Inc.	Bhupinder (Bob)	Uppal*	2640 REYNOLDS RANCH PKWY STE 100	LODI	California	95240-6850	(209) 339-9464
1668	CA-Lompoc-N. H Street	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	1413 NORTH H STREET	LOMPOC	California	93436	(805) 819-0816
0083	CA-Long Beach-Long Beach Blvd	NHNN, LLC	Nina	Hoque*	2000 LONG BEACH BLVD	LONG BEACH	California	90806-4906	(562) 218-9464
0277	CA-Long Beach-Ximeno Ave	Yummy OMG INC	Waleed	Mansour*	1806 XIMENO AVE	LONG BEACH	California	90815-2849	(562) 961-9464
0392	CA-Long Beach-Carson	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2018 E CARSON ST	LONG BEACH	California	90807-3040	(562) 989-9464
0493	CA-Long Beach-4th	NHNN II, Inc.	Nina	Hoque*	80 E 4TH ST STE E-120	LONG BEACH	California	90802-2490	(562) 432-9464
0507	CA-Long Beach-Cherry	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	6792 CHERRY AVE STE C	LONG BEACH	California	90805-1717	(562) 630-9464
1484	CA-Long Beach W. Willow St	Citywide Restaurant Group, LLC	Nina	Hoque*	1504 W WILLOW ST	LONG BEACH	California	90810-3121	(562) 606-2400
1603	CA-Long Beach-Redondo Ave	Zesty OMG, Inc.	Waleed	Mansour*	681 REDONDO AVE	LONG BEACH	California	90814	(562) 588-9424
0267	CA-Los Angeles-Whittier Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5049 WHITTIER BLVD	LOS ANGELES	California	90022-3116	(323) 264-9464
0292	CA-Los Angeles-La Tijera	Yummy OMG INC	Waleed	Mansour*	6909 LA TIJERA BLVD	LOS ANGELES	California	90045-1906	(310) 670-9464
0279	CA-Los Angeles-Crenshaw Blvd	R&D Westwing, Inc.	Robin	Kirksey*	3825 CRENSHAW BLVD STE 104	LOS ANGELES	California	90008-1849	(323) 296-9464
0443	CA-Los Angeles-1754 W. Slauson	Grapevine Restaurant LLC	Zhenyi (Sean)	Xu*	1754 W SLAUSON AVE STE A	LOS ANGELES	California	90047-1132	(323) 293-9464
0494	CA-Los Angeles-Vermont	Grapevine Restaurant LLC	Zhenyi (Sean)	Xu*	8330 S VERMONT AVE	LOS ANGELES	California	90044-3422	(323) 778-9464
0584	CA-Los Angeles-Venice Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4725 W. VENICE BLVD	LOS ANGELES	California	90019-5832	(323) 634-9460
0627	CA-Los Angeles (Culver City)-Venice Blvd.	Bestwings USA Inc.	Waleed	Mansour*	8985 VENICE BLVD #C-1C	LOS ANGELES	California	90034-3344	(310) 558-9464
0616	CA-Los Angeles-Santa Monica Blvd.	CAV Restaurants, Inc.	Cesar	Alejandro	12241 SANTA MONICA BLVD	LOS ANGELES	California	90025-2517	(310) 826-3040
0705	CA-Los Angeles-Western Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1075 N WESTERN AVE STE 107	LOS ANGELES	California	90029-2307	(323) 464-9464
0672	CA-Los Angeles-11315 S. Figueroa	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	11315 S FIGUEROA ST STE 110	LOS ANGELES	California	90061-1400	(323) 754-9464
0724	CA-Los Angeles-5857 S Central Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5857 S CENTRAL AVE STE 170	LOS ANGELES	California	90001	(323) 846-9464
1268	CA-Los Angeles-3584 S. Figueroa	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3584 S. FIGUEROA ST.	LOS ANGELES	California	90007	(213) 745-9464
1408	CA-Los Angeles-S. Centinela Ave	DENAKIRK WINGS, LLC	Robin	Kirksey*	4040 S. CENTINELA AVE	LOS ANGELES	California	90066	(310) 391-9464
1415	CA-Los Angeles-10007 S. Central Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	10007 S. CENTRAL AVE	LOS ANGELES	California	90002	(323) 567-9464
1649	CA-Los Angeles-S. Western Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1707 S. WESTERN AVE	LOS ANGELES	California	90006	(747) 800-9464
1662	CA-Los Angeles-3476 Whittier Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3476 WHITTIER BLVD STE 101-103	LOS ANGELES	California	90023-1754	(747) 529-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1638	CA-Los Angeles-2189 Whittier Blvd	Amazing Wings Inc.	Sagar	Patel*	2189B WHITTIER BLVD	LOS ANGELES	California	90023-1250	(323) 685-5465
1686	CA-Los Angeles-N. Figueroa St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2619 N. FIGUEROA ST. UNIT C	LOS ANGELES	California	90065-1025	(213) 799-9464
1752	CA-Los Angeles-Manchester Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	528 E. MANCHESTER AVE	Los Angeles	California	90003	(213) 652-9464
1969	CA-Los Angeles-E Century Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2365 E. Century Blvd Suite D	Los Angeles	California	90002	(213) 933-9464
1980	CA-Los Angeles-E Vernon Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1713 E. Vernon Ave Unit 119	Los Angeles	California	90058	(213) 816-9464
2364	CA-Los Angeles-National Blvd	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	11201 National Blvd	Los Angeles	California	90064	(424) 218-9464
2301	CA-Los Angeles-West 8th St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2030 W. 8th Street, Unit B	Los Angeles	California	90057	(213) 927-9464
2311	CA-Los Angeles-N. Highland Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1900 N. Highland Ave, Unit 1	Los Angeles	California	90068	(213) 838-9464
7038	CA-Westwood-Weyburn Ave-GK	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	10850 W. Le Conte Ave, K1	Los Angeles	California	90024	(213) 582-8988
2387	CA-N. Figueroa St. & Meridian St., Los Angeles	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	6512 N. Figueroa St., Ste F & G	Los Angeles	California	90042	(213) 582-8980
2549	CA-Los Angeles-Olympic & La Cienega	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	8500 W. Olympic Blvd, Unit B	Los Angeles	California	90035	(213) 654-4322
2591	CA-Los Angeles-S. Figueroa St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5401 S. Figueroa St., #6	Los Angeles	California	90037	(213) 521-7675
2995	CA-Los Angeles-Vermont Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	858 1/2 N Vermont Ave	Los Angeles	California	90029	(213) 521-4243
1115	CA-Los Banos-E. Pacheco Blvd.	Wing Life, Inc.	Jason	Khan*	1989 E. PACHECO BLVD. STE J	LOS BANOS	California	93635-4950	(209) 827-9464
0256	CA-Lynwood-Long Beach Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	10910 LONG BEACH BLVD, SUITE 105	LYNWOOD	California	90262-2514	(310) 762-9333
0713	CA-Madera-W Cleveland Ave	Wing or Lose Inc.	Jason	Khan*	2180 W CLEVELAND AVE STE 116	MADERA	California	93637-8761	(559) 675-9464
0682	CA-Manteca-Yosemite Ave.	Sizzling Wings, LLC	Nathan	Garn*	1342 E YOSEMITE AVE	MANTECA	California	95336-5004	(209) 824-9464
1412	CA-Maywood-Slauson Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4442 E. SLAUSON AVE	MAYWOOD	California	90270	(323) 773-9464
1034	CA-Menifee-Haun Rd.	Sizzling Wings, LLC	Nathan	Garn*	30024 HAUN RD STE 150	MENIFEE	California	92584-6811	(951) 301-9433
0275	CA-Merced	Winganomics, Inc.	Jason	Khan*	779 E YOSEMITE AVE STE D	MERCED	California	95340-8041	(209) 383-9464
0613	CA-Millbrae-El Camino Real	Good Wing Corporation	Harmandeep	Singh	1085 EL CAMINO REAL	MILLBRAE	California	94030-2013	(650) 697-3300
0432	CA-Milpitas	West Coast Wings Milpitas, Inc.	Robert	LaVigne*	80 N MILPITAS BLVD	MILPITAS	California	95035-4403	(408) 956-9464
1279	CA-Mission Hills-Sepulveda Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	10374 SEPULVEDA BLVD, SUITE 3C	MISSION HILLS	California	91345	(818) 898-9464
2452	CA-Mission Viejo-Marguerite Pkwy	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	26012 Marguerite Parkway, Suite A	Mission Viejo	California	92692	(949) 669-3252
0132	CA-Modesto	Sizzling Wings, LLC	Nathan	Garn*	2100 STANDIFORD AVE STE A4	MODESTO	California	95350-6523	(209) 577-9464
2368	CA-Modesto-E. Orangeburg Ave	Sizzling Wings, LLC	Nathan	Garn*	1221 E. Orangeburg Ave, Suite 1	Modesto	California	95350	(209) 859-7025
3033	CA-Modesto-N Carpenter Road	Sizzling Wings, LLC	Nathan	Garn*	1521 N. Carpenter Rd, F-1	Modesto	California	95351	(209) 934-9464
3088	CA-Modesto-Pelandale Avenue	Sizzling Wings, LLC	Nathan	Garn*	3900 Pelandale Ave, Ste 105	Modesto	California	95356	(209) 989-9464
0295	CA-Monrovia	Concepcion Holdings, Inc.	Nikki	Marcos*	184 W FOOTHILL BLVD STE D-8	MONROVIA	California	91016-2172	(626) 357-8680
1257	CA-Montclair-Holt Blvd	Sizzling Wings, LLC	Nathan	Garn*	4480 HOLT BLVD UNIT C	MONTCLAIR	California	91763	(562) 365-9464
1613	CA-Montebello-W. Whittier Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2401 W. WHITTIER BLVD STE A	MONTEBELLO	California	90640	(323) 991-9464
1961	CA-Moorpark-New Los Angeles Ave	Flying Ventures Akash, LLC	Amir	Siddiqi*	888 New Los Angeles Ave Suite A	Moorpark	California	93021	(805) 552-4099
0642	CA-Moreno Valley-Alessandro Blvd	Sizzling Wings, LLC	Nathan	Garn*	24825 ALESSANDRO BLVD	MORENO VALLEY	California	92553-5851	(951) 242-9200
1821	CA-Moreno Valley-Moreno Beach Drive	Fresh Up, Inc.	Larry	Yanez*	12831 Moreno Beach Drive Suite 105	Moreno Valley	California	92555	(951) 518-1800
1942	CA-Moreno Valley-Day St	Fresh Up, Inc.	Larry	Yanez*	12620 Day Street Suite A	Moreno Valley	California	92553	(951) 363-1600
4013	CA-Moreno Valley-Perris Blvd	Fresh Up, Inc.	Larry	Yanez*	12190 Perris Blvd Suite 230-D	Moreno Valley	California	92557	(951) 625-2200
1123	CA-Morgan Hill-Cochrane Plaza	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	250 COCHRANE PLAZA #140	Morgan Hill	California	95037	(408) 776-9464
1870	CA-Mountain View-Showers Dr	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	530 Showers Dr. #AA08	Mountain View	California	94040	(650) 701-9464
2084	CA-Murrieta-Warm Springs Pkwy	Sizzling Wings, LLC	Nathan	Garn*	28130 Clinton Keith Rd Suite 500	Murrieta	California	92563	(951) 777-9464
3091	CA-Murrieta-Winchester Road	Sizzling Wings, LLC	Nathan	Garn*	39252 Winchester Rd #113	Murrieta	California	92563	(951) 724-9464
7008	CA-N.Hollywood-Lankershim - GK	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5643 Lankershim Blvd, Suite 7	N. Hollywood	California	91601	(747) 214-0469
2210	CA-Napa-Soscol Ave	Napatopia, Inc.	Waleed	Mansour*	110 Soscol Ave, Unit A	Napa	California	94559	(707) 825-3400
0602	CA-National City-Highland Ave	Sizzling Wings, LLC	Nathan	Garn*	932 HIGHLAND AVE	NATIONAL CITY	California	91950-3514	(619) 336-0434
0804	CA-Newark-Newark Blvd.	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	35030 NEWARK BLVD	NEWARK	California	94560-1218	(510) 797-9464
0276	CA-Norco	WHBJ Corporation	Binoy	Kothari*	140 HIDDEN VALLEY PKWY STE J	NORCO	California	92860-4002	(951) 280-0707
1099	CA-North Hills-Woodley Ave.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	8633 WOODLEY AVE STE C	NORTH HILLS	California	91343-5718	(818) 891-0999
3294	CA-North Hollywood-Vineland Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5160 Vineland Ave, A101	North Hollywood	California	91601	(747) 245-7274
0605	CA-Northridge-Reseda Blvd	Laco-Wing, LLC	Robin	Kirksey*	9041 RESEDA BLVD	NORTHRIDGE	California	91324-3919	(818) 998-9464
0897	CA-Norwalk-Rosecrans Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	11739 ROSECRANS AVE	NORWALK	California	90650-3915	(562) 868-2088
3051	CA-Norwalk-Norwalk Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	12311 Norwalk Blvd	Norwalk	California	90650	(562) 280-2800
0221	CA-Oakland	Habitwings Inc.	Waleed	Mansour*	8450 EDGEWATER DR	OAKLAND	California	94621-1482	(510) 639-1899
0597	CA-Oakland-Lake Park Ave	Habitwings Inc.	Waleed	Mansour*	528 LAKE PARK AVE	OAKLAND	California	94610-2732	(510) 763-9464
1582	CA-Oakland-Macarthur Blvd	Dad's Sapna Inc.	Bikram	Randhawa*	4005 MACARTHUR BLVD	OAKLAND	California	94619	(510) 500-3861
2406	CA-Oakland-MacArthur Blvd	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	10700 MacArthur Blvd, Unit 2A	Oakland	California	94605	(510) 878-7961
4021	CA-Oakley-Laurel Rd	Habitwings Inc.	Waleed	Mansour*	990 Laurel Road, Suite D	Oakley	California	94561	(925) 350-6386
1436	CA-Oceanside-Douglas Dr	Sizzling Wings, LLC	Nathan	Garn*	35 DOUGLAS DR STE 100	OCEANSIDE	California	92058-7826	(760) 273-5212
1515	CA-Ontario-S. Euclid Ave	Sizzling Wings, LLC	Nathan	Garn*	2252 S. EUCLID AVE STE A	ONTARIO	California	91762-6566	(909) 391-9464
1406	CA-Ontario-E. 4th St.	Sizzling Wings, LLC	Nathan	Garn*	1305 E. 4TH STREET	ONTARIO	California	91764	(909) 460-9464
2113	CA-Ontario-Ontario Ranch Rd	V2 Foods, Inc.	Binoy	Kothari*	3420 Ontario Ranch Rd Suite 2	Ontario	California	91761	(909) 757-6700
0625	CA-Orange-E Katella Ave-SPORTS	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1541 E KATELLA AVE	ORANGE	California	92867-5025	(714) 289-9464
2550	Main St. Orange, CA	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	655 S. Main St., Suite 210	Orange	California	92868	(657) 531-4044
0840	CA-Oxnard-Rose Ave	CET Wings, Inc.	Christian	Concepcion*	1941 N ROSE AVE STE 700	OXNARD	California	93036-0655	(805) 988-9400
1331	CA-Oxnard-Saviers Rd	Oxnard Wings, Inc.	Christian	Concepcion*	2824 SAVIERS RD	OXNARD	California	93033	(805) 483-9464
1941	CA-Pacifica-Linda Mar Shopping Center	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1335 Linda Mar Shopping Center	Pacifica	California	94044	(650) 557-1247
0561	CA-Pacoima-Van Nuys	WSTHREE-55, Inc.	Willie	McGinest*	12745 VAN NUYS BLVD	PACOIMA	California	91331-1627	(818) 897-9464
2029	CA-Palm Desert-Hwy 111	Flying Ventures Akash, LLC	Amir	Siddiqi*	74600 Highway 111 Suite E	Palm Desert	California	92260	(442) 677-0436
3186	CA-Palm Springs-E Vista Chino	Desert Wings, LLC	Amir	Siddiqi*	1717 E. Vista Chino, Suite J-4	Palm Springs	California	92262	(760) 902-7062
0247	CA-Palmdale-E Ave S	GIMJ Investment Group II, LLC	Daniel (Steve)	Tucker*	2551 E AVENUE S STE L	PALMDALE	California	93550-6403	(661) 266-9464
0369	CA-Palmdale-10th Street	GIMJ Investment Group III, L.L.C.	Daniel (Steve)	Tucker*	40008 10TH STREET WEST UNIT 104	PALMDALE	California	93551-3009	(661) 267-9999
1913	CA-Palmdale-47th Street E	GIMJ Investment Group VIII, LLC	Daniel (Steve)	Tucker*	37134 47th East Suite C	Palmdale	California	93552	(661) 533-8328
1975	CA-Palmdale-W Ave N	GIMJ Investment Group IX, LLC	Daniel (Steve)	Tucker*	5022 W. Avenue N Unit 108	Palmdale	California	93551	(661) 718-0000
0563	CA-Panorama City-Nordhoff St	WSFOUR-55, Inc.	Willie	McGinest*	14508 NORDHOFF ST	PANORAMA CITY	California	91402-1811	(818) 894-9464
2749	CA-Paramount-Rosecrans Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7351 Rosecrans Ave, Unit D	Paramount	California	90723	(562) 606-5969
0749	CA-Pasadena-N Lake Ave	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	1279 N LAKE AVE	PASADENA	California	91104-2855	(626) 798-2800
1078	CA-Pasadena-Colorado Blvd.	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	1709 E. COLORADO BLVD	PASADENA	California	91106-2114	(626) 578-9464
2784	CA-Paso Robles-Golden Hill Rd	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	2425 Golden Hill Rd, Unit 730	Paso Robles	California	93446	(805) 627-9464
1947	CA-Patterson-Sperry Ave	Wing Me Over, Inc.	Jason	Khan*	1040 Sperry Ave	Patterson	California	95363	(209) 892-0042
0607	CA-Perris-Perris Blvd	Sizzling Wings, LLC	Nathan	Garn*	1688 N PERRIS BLVD STE D6	PERRIS	California	92571-4707	(951) 943-1853
3083	CA-Perris-Ramona Expy	Sizzling Wings, LLC	Nathan	Garn*	185 Ramona Expy Unit 2	Perris	California	92571	(915) 717-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2296	CA-Petaluma-Lakeville St	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	953 Lakeville St	Petaluma	California	94952	(707) 776-0822
2559	CA-Phelan-Phelan Rd	Fresh Up, Inc.	Larry	Yanez*	4037 Phelan Rd, Unit C-2	Phelan	California	92371	(760) 280-0800
0504	CA-Pico Rivera	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	8945 1/2 WASHINGTON BLVD	PICO RIVERA	California	90660	(562) 949-0159
0325	CA-Pinole-Fitzgerald Dr	Wings For 2 Singhs, Inc.	Bikram	Randhawa*	1581 FITZGERALD DR	PINOLE	California	94564-2230	(510) 758-9464
0316	CA-Pittsburg	Zesty OMG, Inc.	Waleed	Mansour*	4406 CENTURY BLVD	PITTSBURG	California	94565-7119	(925) 778-9464
1876	CA-Pittsburgh-Railroad Ave	TastyWings, Inc.	Waleed	Mansour*	2108 Railroad Ave Suite 110	Pittsburg	California	94565	(925) 318-5808
2804	CA-Pittsburg-West Leland Rd	Superwings, Inc.	Waleed	Mansour*	2251 West Leland Rd, Ste A	Pittsburg	California	94565	(925) 526-4147
1553	CA-Placentia-E. Imperial Hwy	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1093 E. IMPERIAL HWY	PLACENTIA	California	92870	(657) 258-1119
0338	CA-Pleasant Hill	Zesty OMG, Inc.	Waleed	Mansour*	2380 MONUMENT BLVD SUITE C-1	PLEASANT HILL	California	94523-3972	(925) 674-9464
2066	CA-Pleasanton-Santa Rita Rd	Wingers, LLC	Ranjan	Bhasin*	4001 Santa Rita Rd, Suite 6	Pleasanton	California	94588	(925) 800-3250
0426	CA-Pomona	Fresh Up, Inc.	Larry	Yanez*	756 E ARROW HWY	POMONA	California	91767-2247	(909) 624-9464
1081	CA-Pomona- Rancho Valley Drive	Sizzling Wings, LLC	Nathan	Garn*	2063 RANCHO VALLEY DRIVE SUITE #300	POMONA	California	91766	(909) 622-2004
0844	CA-Porterville-Henderson Ave	Cencal Wings II Inc.	Gurminder (Peter)	Binning*	1375 W HENDERSON AVE STE C-2B	PORTERVILLE	California	93257-1456	(559) 781-9464
1546	CA-Poway-Poway Rd	Sizzling Wings, LLC	Nathan	Garn*	13358 POWAY RD	POWAY	California	92064	(858) 883-4519
2864	CA-Ramona-Main St.	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	1668 Main St., Suite D	Ramona	California	92065	(760) 538-1133
0390	CA-Rancho Cordova	Wing Me Over, Inc.	Jason	Khan*	3195 ZINFANDEL DR STE 3	RANCHO CORDOVA	California	95670-6377	(916) 635-9464
0191	CA-Rancho Cucamonga	DKLD As One, Inc.	Andrew	Stamps	7212 ARCHIBALD AVE	RANCHO CUCAMONGA	California	91701-6404	(909) 944-5572
1232	CA-Rancho Cucamonga-Ontario Mills	Sagar Holding Corporation	Sagar	Patel*	9635 MILLIKEN AVE STE E105	RANCHO CUCAMONGA	California	91730-9004	(909) 476-1387
1416	CA-Rancho Cucamonga-Base Line Rd	Sagar Holding Corporation	Sagar	Patel*	12250 BASE LINE RD STE 105	RANCHO CUCAMONGA	California	91739	(909) 646-7185
1977	CA-Rancho Mirage-Monterey Ave	Flying Ventures Akash, LLC	Amir	Siddiqi*	34151 Monterey Ave Suite 100	Rancho Mirage	California	92270	(760) 202-1400
0237	CA-Rancho Santa Margarita	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	22195 EL PASEO STE 100	RANCHO SANTA MARGARITA	California	92688-2824	(949) 459-9464
2614	CA-Redding-E. Cypress Ave	SJE Group	Bhupinder (Bob)	Uppal*	1020 E. Cypress Ave, Suite A	Redding	California	96002	(530) 605-0053
1567	CA-Redlands-W. Stuart Ave	Fresh Up, Inc.	Larry	Yanez*	350 W. STUART AVE STE 130	REDLANDS	California	92374-3121	(909) 792-9464
2356	CA-Redlands-East Lugonia Ave	Fresh Up, Inc.	Larry	Yanez*	1752 East Lugonia Ave, Ste 113	Redlands	California	92374	(909) 328-8400
1058	CA-Redwood City-El Camino Real	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1918 EL CAMINO REAL UNIT 1922	REDWOOD CITY	California	94063-2113	(650) 366-4655
2650	CA-Reedley-Manning Ave	Black River Investments Inc.	Gurminder (Peter)	Binning*	1443 W Manning Ave	Reedley	California	93654	(559) 743-7131
0806	CA-Rialto-Easton St	Sizzling Wings, LLC	Nathan	Garn*	186 E EASTON ST STE E	RIALTO	California	92376	(909) 875-9464
1274	CA-Rialto-S. Riverside Ave.	Sizzling Wings, LLC	Nathan	Garn*	1420 S. Riverside Ave. #8C	RIALTO	California	92376	(909) 491-2293
2824	CA-Rialto-W. Foothill Blvd	Sizzling Wings, LLC	Nathan	Garn*	1424 W. Foothill Blvd, Ste D	Rialto	California	92376	(909) 430-9464
0417	CA-Richmond-McDonald Ave	Bestwings USA Inc.	Waleed	Mansour*	4210 MACDONALD AVE	RICHMOND	California	94805-2315	(510) 965-1200
1637	CA-Ridgecrest-N. China Lake Blvd	GIMJ Investment Group V, LLC	Daniel (Steve)	Tucker*	750A N. CHINA LAKE BLVD	RIDGECREST	California	93555	(760) 371-9464
0264	CA-Riverbank	Sizzling Wings, LLC	Nathan	Garn*	2251 CLARIBEL RD STE B	RIVERBANK	California	95367-9456	(209) 869-8646
0387	CA-Riverside-Riverwalk	Fresh Up, Inc.	Larry	Yanez*	4290 RIVERWALK PKWY STE 300	RIVERSIDE	California	92505-3376	(951) 785-9464
0763	CA-Riverside-Van Buren Blvd	Fresh Up Foods, Inc.	Larry	Yanez*	18560 VAN BUREN BLVD STE 1A & 1B	RIVERSIDE	California	92508-9364	(951) 789-9464
1206	CA-Riverside-Lincoln Plaza	Fresh Up Foods, Inc.	Larry	Yanez*	2995 VAN BUREN BLVD SUITE A11	RIVERSIDE	California	92503	(951) 299-7425
1315	CA-Riverside-University Ave	Vedvin OC Corporation	Binoy	Kothari*	1744 UNIVERSITY AVE STE. 100	RIVERSIDE	California	92507-5364	(951) 682-9464
1746	CA- Riverside-Arlington Ave	Sizzling Wings, LLC	Nathan	Garn*	5200 ARLINGTON AVE - B	Riverside	California	92504	(951) 394-9464
1926	CA-Riverside-Arlington Ave	Fresh Up, Inc.	Larry	Yanez*	10330 Arlington Ave	Riverside	California	92509	(951) 266-5600
3137	CA-Rocklin-Rocklin Ave	WINGEM OUT INC.	Jason	Khan*	4790 Rocklin Rd	Rocklin	California	95677	(916) 259-1246
2261	CA-Rohnert Park-Commerce Blvd	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	6420 Commerce Blvd	Rohnert Park	California	94928	(707) 586-9195
0679	CA-Rosemead-Rosemead Blvd.	Pacific Restaurant, Inc.	Sagar	Patel*	3612 ROSEMEAD BLVD	ROSEMEAD	California	91770-2077	(626) 288-8634
0723	CA-Roseville-Fairway Dr.	Wings & Roses Inc.	Jason	Khan*	10341 FAIRWAY DR STE 130	ROSEVILLE	California	95678-3589	(916) 784-9464
1285	CA-Roseville-Sunrise Ave	Greek Squad LLC	Ranjan	Bhasin*	970 SUNRISE AVENUE STE 100	ROSEVILLE	California	95661-4570	(916) 749-3012
0363	CA-Sacramento-65th St	Wing Me Over, Inc.	Jason	Khan*	2992 65TH ST STE 400	SACRAMENTO	California	95817-2629	(916) 455-7266
0533	CA-Sacramento-El Camino	Wing Me Over, Inc.	Jason	Khan*	3308 EL CAMINO AVE STE 100	SACRAMENTO	California	95821-6328	(916) 482-9464
0743	CA-Sacramento-Florin Rd	Berfoods, Inc.	Concepcion	Bernabe*	5950 FLORIN RD STE 100	SACRAMENTO	California	95823-2370	(916) 421-9464
1810	CA-Sacramento-Florin Road	Wing Me Over, Inc.	Jason	Khan*	1052 Florin Road	Sacramento	California	95831	(916) 706-1627
1798	CA-Sacramento-N Freeway Blvd	Wing Me Over, Inc.	Jason	Khan*	3541 N. Freeway Blvd Suite 115	Sacramento	California	95834	(916) 263-9465
2093	CA-Sacramento-Freeport Blvd	Wing Me Over, Inc.	Jason	Khan*	4720 Freeport Blvd, Suite 130	Sacramento	California	95822	(916) 898-1058
2781	CA-Sacramento-Exposition Blvd	Flavor Exposition Inc.	Jason	Khan*	1140 Exposition Blvd, Suite 200	Sacramento	California	95815	(279) 345-0716
0302	CA-Salinas	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1488 CONSTITUTION BLVD STE A	SALINAS	California	93905-3811	(831) 449-8646
1519	CA-Salinas-S. Main St	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1130 S. MAIN ST.	SALINAS	California	93901	(831) 422-9464
2088	CA-Salinas-N. Davis Rd	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1295 N. Davis Road	Salinas	California	93907	(831) 758-2044
1403	CA-San Bernardino-W. Mill Street	Sizzling Wings, LLC	Nathan	Garn*	1353 WEST MILL STREET STE 105	SAN BERNARDINO	California	92410-2224	(909) 963-0983
1471	CA-San Bernardino-E. Highland Ave	Sizzling Wings, LLC	Nathan	Garn*	1598 E. HIGHLAND AVE	SAN BERNARDINO	California	92404	(909) 252-7765
1799	CA-San Bernardino-University Pkwy	Sizzling Wings, LLC	Nathan	Garn*	5244 University Parkway Unit H	San Bernardino	California	92407	(909) 577-5700
1873	CA-San Bernardino-Tippecanoe Ave	Sizzling Wings, LLC	Nathan	Garn*	1760 S. Tippecanoe Ave Suite A	San Bernardino	California	92408	(909) 515-8600
0424	CA-San Carlos	Punjabi Brothers Corp.	Bahadur (Bob)	Shoker*	1135 INDUSTRIAL RD STE E	SAN CARLOS	California	94070-4163	(650) 592-9464
0632	CA-San Clemente-Avenida Pico	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	800 AVENIDA PICO STE U	SAN CLEMENTE	California	92673-5625	(949) 492-9463
0394	CA-San Diego	Sizzling Wings, LLC	Nathan	Garn*	3365 ROSECRANS ST STE B	SAN DIEGO	California	92110-4256	(619) 523-9464
0603	CA-San Diego-El Cajon Blvd.	Sizzling Wings, LLC	Nathan	Garn*	1901 EL CAJON BLVD	SAN DIEGO	California	92104-1004	(619) 297-9464
1137	CA-San Diego-Alta View	Paradise Wings Enterprise	Mark	OKeith	2939 ALTA VIEW, STE E2	SAN DIEGO	California	92139-3394	(619) 434-4944
1381	CA-San Diego-Euclid Ave	Sizzling Wings, LLC	Nathan	Garn*	310 EUCLID AVE STE 402	SAN DIEGO	California	92114	(619) 488-6533
1939	CA-San Diego-University Ave	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	4403 University Ave, Suite 400	San Diego	California	92105	(619) 563-9464
1838	CA-Pacific Beach-Garnet Ave	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	1245 Garnet Ave	San Diego	California	92109	(858) 477-9464
2866	CA-San Diego-Boston Ave - GK	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	2707 Boston Ave	San Diego	California	92113	(619) 704-7970
2844	CA-San Diego-Linda Vista Rd	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	7612 Linda Vista Rd, Ste 114	San Diego	California	92111	(619) 836-6233
0843	CA-San Fernando-Truman St	WSFIVE-55, Inc.	Willie	McGinest*	1110 TRUMAN ST STE 101	SAN FERNANDO	California	91340	(818) 361-9464
7000	CA-San Francisco-Charter Oak Ave-GK	Flying Ventures Akash SF, LLC	Amir	Siddiqi*	90 Charter Oak Ave Kitchen 4A	San Francisco	California	94124	(415) 579-5602
7017	CA-San Francisco-6th St -GK	Flying Ventures Akash SF, LLC	Amir	Siddiqi*	60 Morris Street	San Francisco	California	94107	(415) 906-9403
2143	CA-San Francisco-Sloat Blvd	Flying Ventures Akash SF, LLC	Amir	Siddiqi*	1507 Sloat Blvd.	San Francisco	California	94132	(628) 233-4028
7059	CA-San Francisco-1200 Market St GK	Flying Ventures Akash SF, LLC	Amir	Siddiqi*	1200 Market St, Suite 102-104	San Francisco	California	94102	(909) 282-2034
1651	CA-San Gabriel-Huntington Dr.	CALI WINGS, INC.	Sagar	Patel*	9018 HUNTINGTON DR.	SAN GABRIEL	California	91775	(626) 703-4447
2015	CA-San Jacinto-San Jacinto Ave	Sizzling Wings, LLC	Nathan	Garn*	1821 S. San Jacinto Ave, Unit F	San Jacinto	California	92583	(951) 946-2600
0326	CA-San Jose-Coleman Ave.	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	503 COLEMAN AVE STE 40	SAN JOSE	California	95110-2001	(408) 297-9464
0431	CA-San Jose-Curtner	Drums & Flats Inc.	Ranjan	Bhasin*	121 CURTNER AVE STE 30	SAN JOSE	California	95125	(408) 275-9464
0526	CA-San Jose-Ridder Park	West Coast Wings San Jose, Inc.	Tony	Lam*	725 RIDDER PARK DR STE 80	SAN JOSE	California	95131-2431	(408) 573-9464
0545	CA-San Jose-King	West Coast Wings Story, Inc.	Tony	Lam*	1150 S KING RD STE 20	SAN JOSE	California	95122-2143	(408) 929-9464
0549	CA-San Jose-Almaden Expressway	Drums & Flats Inc.	Ranjan	Bhasin*	5353 ALMADEN EXPY STE N-62	SAN JOSE	California	95118-3637	(408) 723-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
0801	CA-San Jose-Cottle Rd	Veneto, Inc.	Majid	Bahriny*	5730 COTTLE RD	SAN JOSE	California	95123	(408) 227-9464
0895	CA-San Jose-McKee Rd	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	2719 McKee Rd.	San Jose	California	95133	(408) 258-9464
2067	CA-San Jose-Aborn Rd	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	2752 Aborn Road	San Jose	California	95121	(669) 842-6700
2217	CA-San Jose-Branham Ln	Wingers, LLC	Ranjan	Bhasin*	171 Branham Lane, Unit 4	San Jose	California	95136	(408) 478-2760
2262	CA-San Jose-Stevens Creek Blvd	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	5134 Stevens Creek Blvd	San Jose	California	95129	(408) 665-7054
2428	CA-San Jose-S. Winchester Blvd	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	812 S. Winchester Blvd, Suite 110	San Jose	California	95128	(669) 946-9464
3010	CA-San Juan Capistrano-Camino Capistrano	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	32341 Camino Capistrano, Suite B	San Juan Capistrano	California	92675	(949) 216-5355
0327	CA-San Leandro	Wingship & Associates II, Inc.	Roxanne	Stone	15555 E 14TH ST STE 317	SAN LEANDRO	California	94578-1971	(510) 278-9464
2357	CA-San Leandro-Washington Ave	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	1267 Washington Ave, Unit C9	San Leandro	California	94577	(650) 567-4085
0845	CA-San Luis Obispo-Broad St	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	3840-1 Broad Street	SAN LUIS OBISPO	California	93401	(805) 541-9464
1635	CA-San Marcos-S. Rancho Santa Fe Rd	Sizzling Wings, LLC	Nathan	Garn*	687 S. RANCHO SANTA FE RD	SAN MARCOS	California	92078	(442) 515-3191
0762	CA-San Mateo-N Delaware St	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	858 N DELAWARE ST	SAN MATEO	California	94401-1504	(650) 340-9464
2739	CA-San Pablo-Laurie Ln	Superwings, Inc.	Waleed	Mansour*	14350 Laurie Lane, Suite G	San Pablo	California	94806	(510) 764-2100
1087	CA-San Pedro- N. Gaffey	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	114 N. GAFFEY STREET	SAN PEDRO	California	90731	(310) 514-9464
1964	CA-San Ramon-San Ramon Valley Blvd	Wingers, LLC	Ranjan	Bhasin*	2475 San Ramon Valley Blvd Suite 9	San Ramon	California	94583	(925) 900-9464
2641	CA-San Diego-W San Ysidro	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	416 W. San Ysidro Blvd	San Ysidro	California	92173	(619) 796-5953
1089	CA-Sanger-Academy Avenue	Cencal Wings III, Inc.	Gurminder (Peter)	Binning*	606 ACADEMY AVENUE	Sanger	California	93657	(559) 876-9464
0572	CA-Santa Ana-MacArthur Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2801 W MACARTHUR BLVD STE C	SANTA ANA	California	92704-7096	(657) 439-5706
1469	CA-Santa Ana-S. Harbor Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	701 S. HARBOR BLVD STE C	SANTA ANA	California	92704-2348	(657) 231-1410
1566	CA-Santa Ana-E. 17th ST	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1302 E 17TH ST STE D	SANTA ANA	California	92705-8536	(657) 261-9464
2379	CA-Santa Ana-W Warner Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1311 W. Warner Ave	Santa Ana	California	92704	(657) 363-4640
2746	CA-Santa Ana-Westminster Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2525 Westminster Ave, Suite I	Santa Ana	California	92706	(949) 384-4343
1872	CA-Santa Barbara-State St	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	3849 State Street #163	SANTA BARBARA	California	93105	(805) 874-9464
3205	CA-Santa Barbara-Cliff Dr	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	1964 Cliff Dr B-11	Santa Barbara	California	93109	(805) 823-9464
0628	CA-Santa Clara-El Camino Real	Veneto, Inc.	Majid	Bahriny*	2821 EL CAMINO REAL	SANTA CLARA	California	95051	(408) 557-9464
2448	CA-Santa Clara-Great American Pkwy	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	4300 Great American Pkwy, Suite 140	Santa Clara	California	95054	(669) 900-4799
0315	CA-Santa Clarita-Soledad Canyon 1 West	Zenith Fast Food, Inc.	Harinder (Harry)	Brar*	22931 SOLEDAD CANYON ROAD	SANTA CLARITA	California	91350-2633	(661) 254-3500
0435	CA-Santa Clarita-Soledad Canyon 2 East	Zenith Fast Food, Inc.	Harinder (Harry)	Brar*	18547 SOLEDAD CANYON RD	SANTA CLARITA	California	91351-3700	(661) 251-9700
1130	CA-Santa Clarita-Lyons Ave.	Zenith Wings Inc.	Harinder (Harry)	Brar*	24180 LYONS AVE. UNIT B	SANTA CLARITA	California	91321-2442	(661) 222-7900
1976	CA-Santa Clarita-Seco Canyon Rd	Zenith Wings Valencia, Inc.	Harinder (Harry)	Brar*	27959 Seco Canyon Road	Santa Clarita	California	91350	(661) 367-4405
0570	CA-Santa Cruz-Almar Ave	Wingers, LLC	Ranjan	Bhasin*	845 ALMAR AVE	SANTA CRUZ	California	95060-5848	(831) 454-9464
0519	CA-Santa Maria	Dad&Daughters Wings, Inc.	Matthew (John)	Pasetta	560 E BETTERAVIA RD STE D	SANTA MARIA	California	93454-8810	(805) 614-9464
2407	CA-Santa Maria-N. Broadway	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1848 N. Broadway	Santa Maria	California	93454	(805) 623-5696
1701	CA-Santa Monica-Pico Blvd	AK-LA Investments, LLC	Robin	Kirksey*	1703 PICO BLVD.	SANTA MONICA	California	90405	(310) 452-9464
2141	CA-Santa Paula-W Main St	Flying Ventures Akash, LLC	Amir	Siddiqi*	550 W. Main Street, Suite C	Santa Paula	California	93060	(820) 222-6462
0543	CA-Santa Rosa-Stony Point Rd	WingSingh - Santa Rosa, Inc.	Amarjit	Sangha*	760 STONY POINT RD STE C-120	SANTA ROSA	California	95407-6864	(707) 544-9464
2281	CA-Santa Rosa-Mendocino Ave	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	1880 Mendocino Ave, Suite F	Santa Rosa	California	95401	(707) 236-8492
2349	CA-Santa Rosa-Guerneville Rd	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	2527 Guerneville Rd, Ste 16	Santa Rosa	California	95401	(707) 327-0525
3001	CA-Santee-Magnolia Ave	Zion Restaurant Group,LLC	Jorge Luis	Ortiz Garcia*	9802 Magnolia Ave, Ste 104	Santee	California	92071	(619) 272-9855
2289	CA-Saratoga-Prospect Rd	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	18584 Prospect Rd	Saratoga	California	95070	(408) 665-7053
0635	CA-Seaside-Fremont Blvd	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	1951 FREMONT BLVD	SEASIDE	California	93955-3132	(831) 899-9464
1953	CA-Selma-S Highland Ave	Cencal Wings VI, Inc.	Gurminder (Peter)	Binning*	2851 S. Highland Ave #119	Selma	California	93662	(559) 819-8155
1370	CA-Simi Valley-Tapo Canyon Rd.	Habitwings Inc.	Waleed	Mansour*	2655 TAPO CANYON RD STE D	SIMI VALLEY	California	93063-6839	(805) 520-9464
1999	CA-Simi Valley-Erringer Road	Flying Ventures Akash, LLC	Amir	Siddiqi*	2432 Erringer Road	Simi Valley	California	93065	(805) 624-7054
0775	CA-South El Monte-Thienes Ave	Sagar Holding Corporation	Sagar	Patel*	11335 THIENES AVE UNIT 1-A	SOUTH EL MONTE	California	91733	(626) 401-2801
0717	CA-South Gate-Firestone Blvd-SPORTS	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4813 FIRESTONE BLVD	SOUTH GATE	California	90280-3473	(323) 566-9464
0550	CA-South San Francisco-Chestnut Ave	Punjabi Brothers Corp.	Bahadur (Bob)	Shoker*	22 CHESTNUT AVE	SOUTH SAN FRANCISCO	California	94080-3229	(650) 877-9464
0069	CA-Stockton-West Ln	Xfinity Holdings, LLC	Ranjan	Bhasin*	5052 WEST LN STE 4L	STOCKTON	California	95210-3590	(209) 477-8207
0213	CA-Stockton-Trinity	King of the Wing, Inc.	Jason	Khan*	10742 TRINITY PKWY STE C	STOCKTON	California	95219-7233	(209) 474-3238
1028	CA-Stockton-Carolyn Weston	Spread Your Wings, Inc.	Jason	Khan*	520 CAROLYN WESTON BLVD STE A	STOCKTON	California	95206-5119	(209) 983-9434
1754	CA-Stockton-Lower Sacramento Rd	Wings R Us, LLC	Ranjan	Bhasin*	7910 Lower Sacramento Rd, Suite 4	Stockton	California	95210	(209) 242-2341
2139	CA-Stockton-N. California St.	Wings R Us, LLC	Ranjan	Bhasin*	1687 N. California St.	Stockton	California	95204	(209) 800-2250
0451	CA-Sunnyvale	DeMayo Restaurant Group, Inc.	Woody	DeMayo*	1661 HOLLENBECK AVE STE B	SUNNYVALE	California	94087-5402	(408) 733-9464
0735	CA-Tarzana-Reseda Blvd	Valley Wings, LLC	Robin	Kirksey*	6102 RESEDA BLVD	TARZANA	California	91335-7309	(818) 345-9464
1254	CA-Temecula-Temecula Pkwy	Fresh Up Foods, Inc.	Larry	Yanez*	32240 TEMECULA PKWY STE 107	TEMECULA	California	92592-3898	(951) 303-9464
2105	CA-Temecula-Winchester Rd	Sizzling Wings, LLC	Nathan	Garn*	41115 Winchester Rd, Suite 101A	Temecula	California	92591	(951) 501-1100
1806	CA-Thousand Oaks-Moorpark Rd	Flying Ventures Akash, LLC	Amir	Siddiqi*	401 N. MOORPARK RD	Thousand Oaks	California	91360	(805) 309-9700
0486	CA-Torrance	Yummy OMG INC	Waleed	Mansour*	17419 CRENSHAW BLVD	TORRANCE	California	90504-3401	(310) 516-1700
0817	CA-Torrance-Crenshaw	B&S Ventures, Inc.	Barjor (BJ)	Pithawalla*	24231 CRENSHAW BLVD STE C	TORRANCE	California	90505-5344	(310) 530-9464
1446	CA-Torrance-Emerald St	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	20796 HAWTHORNE BLVD	TORRANCE	California	90503	(310) 214-9464
0485	CA-Tracy-11th St	Sizzling Wings, LLC	Nathan	Garn*	1988 W 11TH ST	TRACY	California	95376-3738	(209) 836-9464
1986	CA-Tujunga-Foothill Blvd	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	6520 Foothill Blvd Suite 102	Tujunga	California	91042	(747) 261-9464
1265	CA-Tulare-Hillman St	Winging is a Habit, Inc.	Jason	Khan*	1578 HILLMAN ST.	TULARE	California	93274	(559) 366-7639
0530	CA-Turlock	Sizzling Wings, LLC	Nathan	Garn*	3106 GEER RD	TURLOCK	California	95382-1119	(209) 668-9464
3019	CA-Tustin-17th St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	17395 17th St.	Tustin	California	92780	(657) 551-3344
0821	CA-Ukiah-N State St	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	1430 N STATE ST	UKIAH	California	95482-3422	(707) 927-1005
0293	CA-Union City	West Coast Wings Union City, Inc.	Robert	LaVigne*	1648 DECOTO RD	UNION CITY	California	94587-3544	(510) 471-9464
0830	CA-Upland-Mountain Ave	Sizzling Wings, LLC	Nathan	Garn*	110 S MOUNTAIN AVE STE B	UPLAND	California	91786-6218	(909) 931-9464
2376	CA-Upland-N. Campus Ave	Sizzling Wings, LLC	Nathan	Garn*	1902 N. Campus Ave, Suite J	Upland	California	91784	(909) 281-8400
0623	CA-Vacaville-Harbison Dr.	Greek Squad LLC	Ranjan	Bhasin*	2011 HARBISON DR STE B	VACAVILLE	California	95687-3928	(707) 446-2293
0324	CA-Vallejo	Wings For 2 Singhs, Inc.	Bikram	Randhawa*	972 ADMIRAL CALLAGHAN LN	VALLEJO	California	94591-8662	(707) 557-9464
0458	CA-Van Nuys	WSONE-55, Inc.	Willie	McGinest*	6734 SEPULVEDA BLVD	VAN NUYS	California	91411-1248	(818) 786-9464
1186	CA-Ventura-S. Victoria Ave.	Ventura Wings, Inc.	Christian	Concepcion*	1145 S. VICTORIA AVE. SUITE C	VENTURA	California	93003-6795	(805) 535-4498
1826	CA-Ventura-W. Main St	Pro West Distribution, Inc.	Christian	Concepcion*	51 W. MAIN ST	VENTURA	California	93001	(805) 667-8673
1143	CA-Victorville-Bear Valley Rd	Fresh Up, Inc.	Larry	Yanez*	17100 BEAR VALLEY ROAD SUITE F & G	VICTORVILLE	California	92395	(760) 245-8800
1234	CA-Victorville- Hwy 395 & Palmdale	Fresh Up, Inc.	Larry	Yanez*	14181 US HIGHWAY 395 STE 201 BLDG 200	VICTORVILLE	California	92392-9424	(760) 998-3880
1541	CA-Victorville-Roy Rogers Dr.	Fresh Up, Inc.	Larry	Yanez*	15683 ROY ROGERS DR. STE 206	VICTORVILLE	California	92394-2163	(760) 243-4000
2934	CA-Victorville-Bear Valley Rd	Fresh Up, Inc.	Larry	Yanez*	13680 Bear Valley Rd, E-1A	Victorville	California	92392	(760) 605-7200
0585	CA-Visalia-Mooney Blvd	Right Swing, Inc.	Jason	Khan*	2038 S MOONEY BLVD UNIT M3	VISALIA	California	93277-6251	(559) 733-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
4086	CA-Visalia-N Dinuba Blvd	Lost in the Sauce Inc.	Jason	Khan*	2025 N Dinuba Blvd	Visalia	California	93291	(559) 690-3914
0764	CA-Vista-Hacienda Dr	Sizzling Wings, LLC	Nathan	Garn*	510 HACIENDA DR STE 113	VISTA	California	92081-6639	(760) 414-9464
1363	CA-Walnut-N. Grand Ave	Cali Wings Inc.	Sagar	Patel*	1229 N GRAND AVE	WALNUT	California	91789-1343	(909) 444-8760
2663	CA-Walnut Creek-Newell Ave	Wingers, LLC	Ranjan	Bhasin*	1538 Newell Ave	Walnut Creek	California	94596	(925) 953-2730
0313	CA-Walnut Park	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2124 E FLORENCE AVE	WALNUT PARK	California	90255-5651	(323) 581-9466
4064	CA-Wasco-CA-46	Wings of the North Inc.	Jason	Khan*	1401 CA-46	Wasco	California	93280	(928) 315-1601
1321	CA-Watsonville-Main St.	Lemon Wing Corporation	Bahadur (Bob)	Shoker*	1483 MAIN STREET	WATSONVILLE	California	95076	(831) 726-5350
1264	CA-West Covina-N. Azusa Ave	Luthra Wings, Inc.	Rick	Luthra*	465 N. AZUSA AVE	WEST COVINA	California	91791-1348	(626) 331-9464
2783	CA-Los Angeles-S. Azusa Ave	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2260 S Azusa Ave, Suite B	West Covina	California	91792	(626) 596-7797
1304	CA-West Hills-Vanowen St	Laco-Wing, LLC	Robin	Kirksey*	22950 VANOWEN ST. SUITE D	WEST HILLS	California	91307	(818) 999-9464
2774	CA-W. Hollywood-Santa Monica Blvd	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7617 Santa Monica Blvd., Ste. 126	West Hollywood	California	90046	(310) 919-3383
0522	CA-West Sacramento	Mann & Company, Inc.	Bhupinder (Bob)	Uppal*	763 IKEA CT STE 110	WEST SACRAMENTO	California	95605-1678	(916) 525-8462
1385	CA-Westminster-Goldenwest St.	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	15122 GOLDENWEST ST.	WESTMINSTER	California	92683	(657) 333-9464
0650	CA-Whittier(Santa Fe Springs)-Telegraph Rd.	Luthra Wings, Inc.	Rick	Luthra*	13345 TELEGRAPH RD STE M	WHITTIER	California	90605-3281	(562) 777-9464
1033	CA-Whittier-Beverly Blvd	Luthra Wings, Inc.	Rick	Luthra*	10722 BEVERLY BLVD STE B & C	WHITTIER	California	90601-2000	(562) 699-9464
1979	CA-Whittier-Whittier Blvd	Luthra Wings, Inc.	Rick	Luthra*	15524 Whittier Blvd	Whittier	California	90603	(562) 906-9464
1812	CA-Wildomar-Hidden Springs Rd	Sizzling Wings, LLC	Nathan	Garn*	36250 Hidden Springs Rd Suite D	Wildomar	California	92595	(951) 409-9900
1455	CA-Wilmington-W. Anaheim St	SB Investment Group, Inc.	Barjor (BJ)	Pithawalla*	140 W. ANAHEIM ST	WILMINGTON	California	90744-4487	(310) 513-9464
1261	CA-Windsor-Hembree Ln	KingWing, Inc.	Howard	Ko	6500 HEMBREE LN STE 205	Windsor	California	95492-6883	(707) 836-9464
1092	CA-Woodland-Main Street	Mangat and Uppal Inc.	Bhupinder (Bob)	Uppal*	9 MAIN STREET SUITE 103	WOODLAND	California	95695-3176	(530) 668-9464
0565	CA-Yuba City-Colusa	Mann Company, Inc.	Bhupinder (Bob)	Uppal*	1707 COLUSA HWY STE 100	YUBA CITY	California	95993-9440	(530) 671-9464
1139	CA-Yucaipa-Yucaipa Blvd.	Love Those Wings, Inc.	Undray	Baker*	33561 YUCAIPA BLVD STE B4	YUCAIPA	California	92399-2032	(909) 797-5544
3184	CA-Yucca Valley-Twenty-nine Palms	Desert Wings, LLC	Amir	Siddiqi*	58132 Twenty-nine Palms Hwy	Yucca Valley	California	92284	(442) 478-0829
COLORADO									
0100	CO-Arvada	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	8025 SHERIDAN BLVD UNIT U	ARVADA	Colorado	80003-1926	(303) 428-9464
1369	CO-Arvada-Ralston Rd.	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	9515 RALSTON RD STE C	ARVADA	Colorado	80002	(303) 431-9464
0094	CO-Aurora-Iliff	Sizzling Wings, LLC	Nathan	Garn*	16883 E ILIFF AVE STE 106	AURORA	Colorado	80013-1136	(303) 755-9464
0159	CO-Aurora-Havana	Sizzling Wings, LLC	Nathan	Garn*	1175 S HAVANA ST UNIT A2	AURORA	Colorado	80012-4016	(303) 306-9464
0171	CO-Aurora-Cedar	Mile High Wings, LLC	Joseph (Joe)	Sugrue*	14221 E CEDAR AVE UNIT D	AURORA	Colorado	80012-1427	(303) 343-9464
0204	CO-Aurora-Gun Club Rd	Sizzling Wings, LLC	Nathan	Garn*	6140 S GUN CLUB RD	AURORA	Colorado	80016-2605	(719) 717-9987
2040	CO-Aurora-E. Quincy Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	16891 E. Quincy Avenue Suite C	Aurora	Colorado	80015	(720) 792-2220
2129	CO-Aurora-Salida St	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	3425 Salida Street, Unit C	Aurora	Colorado	80011	(720) 826-8699
2566	CO-Aurora-S. Peoria St.	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	3095 S. Peoria St., Ste. H	Aurora	Colorado	80014	(720) 791-5956
2697	CO-Aurora-E. Colfax Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	10498 E. Colfax Ave, Unit C	Aurora	Colorado	80010	(720) 792-8626
2009	CO-Boulder-28th St	Sizzling Wings, LLC	Nathan	Garn*	3175 28th Street Unit 1	Boulder	Colorado	80301	(720) 844-8600
0578	CO-Broomfield-1st Ave	Sizzling Wings, LLC	Nathan	Garn*	1255 E 1ST AVE UNIT B	BROOMFIELD	Colorado	80020-3784	(303) 456-9464
2039	CO-Castle Rock-S. Perry St.	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	754 S. Perry Street, Unit D	Castle Rock	Colorado	80104	(720) 792-0202
0078	CO-Colorado Springs-Academy	Sizzling Wings, LLC	Nathan	Garn*	530 S ACADEMY BLVD	COLORADO SPRINGS	Colorado	80910-2636	(719) 591-9464
0143	CO-Colorado Springs-Stetson	Sizzling Wings, LLC	Nathan	Garn*	6056 STETSON HILLS BLVD	COLORADO SPRINGS	Colorado	80922-3562	(719) 597-9464
0187	CO-Colorado Springs-Southgate	Sizzling Wings, LLC	Nathan	Garn*	1914 SOUTHGATE RD	COLORADO SPRINGS	Colorado	80906-2688	(719) 475-9464
1246	CO-Colorado Springs-Space Center Dr	Sizzling Wings, LLC	Nathan	Garn*	1580 SPACE CENTER DR STE 105	COLORADO SPRINGS	Colorado	80915-2445	(719) 638-9464
1959	CO-Colorado Springs-Academy Blvd	Sizzling Wings, LLC	Nathan	Garn*	7180 N. Academy Blvd	Colorado Springs	Colorado	80920	(719) 266-9464
2373	CO-Colorado Springs-E. Fillmore St.	Sizzling Wings, LLC	Nathan	Garn*	1142 E. Fillmore Street	Colorado Springs	Colorado	80907	(719) 260-9464
2986	CO-Colorado Springs-N Academy Blvd	Sizzling Wings, LLC	Nathan	Garn*	4294 N Academy Blvd	Colorado Springs	Colorado	80918	(719) 719-9464
1629	CO-Commerce City-E. 62nd Ave	Sizzling Wings, LLC	Nathan	Garn*	4952 E. 62ND AVE UNIT A2	COMMERCE CITY	Colorado	80022-3254	(303) 474-4647
2041	CO-Commerce City-Chambers Rd	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	10430 Chambers Road	Commerce City	Colorado	80022	(720) 403-9713
0167	CO-Denver-Leetsdale	Sizzling Wings, LLC	Nathan	Garn*	7150 LEETSDALE DR UNIT 410	DENVER	Colorado	80224-3516	(303) 331-9464
0181	CO-Denver-E 20th	Sizzling Wings, LLC	Nathan	Garn*	757 E 20TH AVE STE 400	DENVER	Colorado	80205-3292	(303) 861-9464
0227	CO-Denver-Chambers	Pinnacle Colefax, LLC	Joseph (Joe)	Sugrue*	5125 CHAMBERS RD UNIT C	DENVER	Colorado	80239-4231	(303) 576-9479
0291	CO-Denver-Alameda	Sizzling Wings, LLC	Nathan	Garn*	2001 W ALAMEDA AVE	DENVER	Colorado	80223-1922	(303) 282-9464
1680	CO-Denver-E. Colfax Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	5305 E. COLFAX AVE STE B	DENVER	Colorado	80220-1392	(303) 333-9464
1934	CO-Denver-W Evans Ave	Sizzling Wings, LLC	Nathan	Garn*	2991 W Evans Ave	Denver	Colorado	80219	(720) 802-9464
2038	CO-Denver-W. 44th Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	5801 W. 44th Ave	Denver	Colorado	80212	(720) 799-8889
2150	CO-Denver-E. Hampden Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	6305 E. Hampden Avenue, Unit 1103	Denver	Colorado	80222	(720) 673-9222
1597	CO-Fort Collins-N. College Ave	Pinnacle Denver, LLC	Joseph (Joe)	Sugrue*	244 N. COLLEGE AVE STE 135	FORT COLLINS	Colorado	80524-3509	(970) 482-9464
2320	CO-Fort Collins-S. Mason St.	Colorado Wings 4, LLC	Joseph (Joe)	Sugrue*	4631 S. Mason St., Ste B3	Fort Collins	Colorado	80525	(970) 223-9464
2070	CO-Fountain-Mesa Ridge Pkwy	Sizzling Wings, LLC	Nathan	Garn*	6922 Mesa Ridge Parkway	Fountain	Colorado	80817	(719) 392-9464
2998	CO-Frederick-NWC Hwy 52 & Colorado Blvd	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	5901 Silverstone Dr., Ste. F	Frederick	Colorado	80504	(303) 217-5353
1091	CO-Glendale-S. Colorado Blvd	Colorado Wings 3, LLC	Joseph (Joe)	Sugrue*	1108 S. COLORADO BLVD	GLENDALE	Colorado	80222	(303) 759-9464
1609	CO-Golden-S. Golden Rd	Colorado Wings 5, LLC	Joseph (Joe)	Sugrue*	17121 S. GOLDEN RD STE 105	GOLDEN	Colorado	80401-2898	(303) 309-0386
2710	CO-Grand Junction-1/2 North Ave	Colorado Wings 5, LLC	Joseph (Joe)	Sugrue*	2835 1/2 North Ave	Grand Junction	Colorado	81501	(970) 255-9464
1402	CO-Greeley-11th Ave	Colorado Wings, LLC	Joseph (Joe)	Sugrue*	2718 11TH AVE	GREELEY	Colorado	80631-8443	(970) 353-9464
2099	CO-Greenwood Village-E. Arapahoe Rd	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	8547 E. Arapahoe Road, Suite D	Greenwood Village	Colorado	80112	(720) 792-8008
0497	CO-Highlands Ranch	Sizzling Wings, LLC	Nathan	Garn*	9559 S UNIVERSITY BLVD UNIT 106	HIGHLANDS RANCH	Colorado	80126-7805	(303) 471-9464
0036	CO-Lakewood-S Wadsworth Blvd	Sizzling Wings, LLC	Nathan	Garn*	1057 S WADSWORTH BLVD STE 80	LAKEWOOD	Colorado	80226-4362	(303) 980-9464
0850	CO-Lakewood-Colfax Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	7475 W COLFAX AVE STE 107	LAKEWOOD	Colorado	80214-5425	(303) 238-9464
0882	CO-Littleton-Crestline	Colorado Wings 2, LLC	Joseph (Joe)	Sugrue*	8100 W CRESTLINE STE A10	LITTLETON	Colorado	80123-1200	(303) 904-9464
2127	CO-Littleton-W. Belleview Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	2729 W. Belleview Avenue	Littleton	Colorado	80123	(720) 896-8100
2159	CO-Littleton-W. Mineral Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	101 W. Mineral Ave, Suite 120	Littleton	Colorado	80120	(720) 896-3400
1435	CO-Longmont-Ken Pratt Blvd	Sizzling Wings, LLC	Nathan	Garn*	1100 KEN PRATT BLVD STE A	LONGMONT	Colorado	80501-6380	(303) 684-9464
1628	CO-Loveland-N. Garfield Ave	Sizzling Wings, LLC	Nathan	Garn*	3033 N. GARFIELD AVE	LOVELAND	Colorado	80538	(970) 635-9464
3152	CO-Montrose-Oxbow Dr	CW6, LLC	Joseph (Joe)	Sugrue*	1521 Oxbow Dr, Suite 150	Montrose	Colorado	81401	(970) 240-9464
1736	CO-Parker-E.Lincoln Ave	Sizzling Wings, LLC	Nathan	Garn*	19250 E. LINCOLN AVE	PARKER	Colorado	80138	(720) 647-9274
0813	CO-Pueblo-N Elizabeth St	Sizzling Wings, LLC	Nathan	Garn*	3414 N ELIZABETH ST	PUEBLO	Colorado	81008-1157	(719) 296-9464
0134	CO-Thornton-120th	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	3732 E 120TH AVE	THORNTON	Colorado	80233-1656	(303) 280-9464
0471	CO-Thornton-Washington	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	9645 WASHINGTON ST UNIT 130	THORNTON	Colorado	80229	(303) 289-9464
3092	CO-Thornton-E. 104th Ave	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	3980 E. 104th Ave	Thornton	Colorado	80233	(720) 832-0022
2130	CO-Westminster-Orchard Pkwy	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	13644 Orchard Parkway, Suite 100	Westminster	Colorado	80023	(720) 724-9588

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
CONNECTICUT									
1831	CT-Bridgeport-Boston Ave	WIN-CT 1831 LLC	Arnon (Tommy)	Pipatjarasgit*	51 BOSTON AVE	Bridgeport	Connecticut	06610	(475) 302-6800
2737	CT-Bristol-Farmington Ave	Bristol Wings LLC	Jitendra	Patel*	1235 Farmington Ave, Suite 107	Bristol	Connecticut	06010	(860) 788-9464
2453	CT-Danbury-Newtown Rd	Danbury Wings LLC	Jitendra	Patel*	60 Newtown Rd	Danbury	Connecticut	06810	(860) 609-9494
2185	CT-Derby-Pershing Dr	Derby Wings, LLC	Jitendra	Patel*	49 Pershing Drive	Derby	Connecticut	06418	(203) 516-5435
2318	CT-Hamden-Dixwell Ave	Hamden Wings LLC	Jitendra	Patel*	2100 Dixwell Ave, Suite 186	Hamden	Connecticut	06514	(475) 500-9464
0868	CT-Hartford-Farmington Ave	Hartford Yankee Wings LLC	Mark	Justice*	550 FARMINGTON AVE	HARTFORD	Connecticut	06105-3040	(860) 216-3936
2889	CT-Hartford-Main St.	1888 Main Yankee Wings LLC	Mark	Justice*	1888 Main St.	Hartford	Connecticut	06120	(860) 310-3221
1418	CT-Masantucket-Casino	Mashantucket Pequot Gaming Enterprise DBA Foxwo	Edward	Allen	350 Trolley Line Blvd.	Mashantucket	Connecticut	06338	(860) 313-3385
2459	CT-Middletown-Washington St.	Middletown Wings LLC	Jitendra	Patel*	804 Washington St.	Middletown	Connecticut	06457	(860) 609-9464
2598	CT-New Britain-Columbus Blvd	New Britain Yankee Wings LLC	Mark	Justice*	174 Columbus Blvd	New Britain	Connecticut	06051	(860) 356-7430
2144	CT-New Haven-Walley Ave	WIN-CT 2144 LLC	Arnon (Tommy)	Pipatjarasgit*	292 Whalley Ave	New Haven	Connecticut	06511	(475) 480-9464
0867	CT-Vernon-Talcottville Rd	Vernon Yankee Wings LLC	Mark	Justice*	35 TALCOTTVILLE RD STE 19B	VERNON	Connecticut	06066-5261	(860) 870-9464
2738	CT-Wallingford-N. Colony Rd	Wallingford Wings, LLC	Jitendra	Patel*	930 N. Colony Rd, Unit 11	Wallingford	Connecticut	06492	(203) 303-9464
2482	CT-Waterbury-Chase Ave	Waterbury Wings, LLC	Jitendra	Patel*	152 Chase Ave #14A	Waterbury	Connecticut	06704	(203) 547-9464
2633	CT-Wethersfield-Berlin Turnpike	Wethersfield Yankee Wings LLC	Mark	Justice*	1870 Berlin Turnpike	Wethersfield	Connecticut	06109	(860) 500-7545
DELAWARE									
1496	DE-Bear-Pulaski Hwy	GSRH WINGS DE LLC	Rahul	Agrawal*	1132 PULASKI HWY	BEAR	Delaware	19701	(302) 595-4497
1946	DE-Dover-N Dupont Hwy	GSRH WINGS DE LLC	Rahul	Agrawal*	1225 North Dupont Highway	Dover	Delaware	19901	(302) 883-2310
1539	DE-Newark-E. Main St.	GSRH WINGS DE LLC	Rahul	Agrawal*	230 E. MAIN ST	NEWARK	Delaware	19711	(302) 533-7258
1739	DE-Wilmington-Kirkwood Hwy	GSRH WINGS DE LLC	Rahul	Agrawal*	4723C Kirkwood Hwy	Wilmington	Delaware	19808	(302) 516-7270
2515	DE-Wilmington-S. Walnut St.	GSRH WINGS DE LLC	Rahul	Agrawal*	427 South Walnut St. Suite 14A	Wilmington	Delaware	19801	(302) 554-9464
4077	DE-Wilmington-Concord Pike	GSRH WINGS DE LLC	Rahul	Agrawal*	3628 Concord Pike	Wilmington	Delaware	19803	(302) 742-9464
3117	DE-Wilmington-Naamans Road	GSRH WINGS DE LLC	Rahul	Agrawal*	1800 Naamans Rd, Suite TBD	Wilmington	Delaware	19810	(302) 313-9464
DISTRICT OF COLUMBIA									
2430	DC-Washington-Riggs Rd NE	AWS300R, LLC	William		300 Riggs Rd NE	Washington	District of Columbia	20011	(202) 930-6191
FLORIDA									
0621	FL-Altamonte Springs-Altamonte Dr	JMR Wings 621, LLC	Jose	Ribas*	229 E ALTAMONTE DR STE 1120	ALTAMONTE SPRINGS	Florida	32701-4347	(407) 339-9464
2637	FL-Apollo Beach-Milestone Dr.	WSFL Eight, LLC	Mark	Seymour Jr.*	6150 Paseo Al Mar, Suite 103	Apollo Beach	Florida	33572	(813) 921-9464
1880	FL-Apopka-E SR 436	MWGHW II, LLC	Lisa	Soderstrom*	3002 E SR 436 Suite 1010	Apopka	Florida	32703	(407) 410-8400
1377	FL-Bartow-Van Fleet Dr.	Phase Four Wings LLC	John (Jack)	Kemp*	304 E. VAN FLEET DR.	BARTOW	Florida	33830	(863) 800-3085
1316	FL-Bonita Springs-Bonita Beach Rd	FDR Wings II, LLC.	Raul	Torres*	8951 BONITA BEACH RD STE 265	BONITA SPRINGS	Florida	34135-4233	(239) 221-9464
1866	FL-Boynton Beach-N Congress Ave	Magic Wingdom 11, LLC	Lisa	Soderstrom*	1000 N. Congress Ave., Unit 120	Boynton Beach	Florida	33426	(561) 375-0300
1011	FL-Bradenton-First St East	Shamrock Wings, LLC	John	Wilkins*	3553 FIRST ST EAST	BRADENTON	Florida	34208-4441	(941) 748-9464
1589	FL-Brandon-W. Brandon Blvd	WSFL ONE, LLC	Mark	Seymour Jr.*	1925B W. BRANDON BLVD	BRANDON	Florida	33511	(813) 499-9464
3107	FL-Brandon-Lithia Pinecrest Road Suite 909	WSFL Eleven, LLC	Mark	Seymour Jr.*	909 Lithia Pinecrest Road	Brandon	Florida	33511	(813) 742-9464
1852	FL-Cape Coral-Santa Barbara Blvd	FDR Wings IV, LLC	Raul	Torres*	2505 Santa Barbara Blvd	Cape Coral	Florida	33914	(239) 977-9464
1925	FL-Cape Coral-NE Pine Island Rd	FDR Wings V, LLC	Raul	Torres*	1480 NE Pine Island Road Bldg 1 Unit E	Cape Coral	Florida	33909	(239) 758-9464
0059	FL-Casselberry	Magic Wingdom 14 LLC	Lisa	Soderstrom*	1050 STATE ROAD 436	CASSELBERRY	Florida	32707-5722	(407) 834-9464
1596	FL-Clearwater-Gulf to Bay Blvd	WSFL TWO, LLC	Mark	Seymour Jr.*	2090 GULF TO BAY BLVD	CLEARWATER	Florida	33765	(727) 513-9464
2840	FL-Cocoa-FL-524	MoMagic 11, LLC	Michael	Moses*	2301 FL-524, Suite A110	Cocoa	Florida	32926	(321) 344-9693
2929	FL-Cocoa Beach-N Atlantic Ave	MoMagic 13, LLC	Michael	Moses*	5645 N. Atlantic Ave, Ste 118	Cocoa Beach	Florida	32931	(321) 329-6564
0258	FL-Coconut Creek	Keepsake Coconut Creek, LLC	Prashanth (Peter)	Jonnagadala*	4570 LYONS RD STE 104	COCONUT CREEK	Florida	33073-3481	(954) 935-9464
2048	FL-Coral Springs-Wiles Rd	Florida Wingmen, LLC	Sergio	Balsinde*	8032 Wiles Road	Coral Springs	Florida	33067	(954) 366-1061
2375	FL-Davenport-Kersey St.	MWGHW IV, LLC	Lisa	Soderstrom*	130 Kersey Street	Davenport	Florida	33897	(863) 296-9394
2604	FL-Champions Gate-Lake Wilson Rd	MWGHW VII, LLC	Lisa	Soderstrom*	7860 Lake Wilson Rd, G2	Davenport	Florida	33896	(863) 488-9474
1318	FL-Davie-W. State Rd. 84	The Champion Group, LLC	Joan	Champion-Robinson*	8918 STATE ROAD 84 UNIT E12	DAVIE	Florida	33324	(954) 990-7657
1024	FL-Daytona Beach-International Pkwy	Magic Wingdom, LLC	Lisa	Soderstrom*	1344 W INTERNATIONAL SPEEDWAY BLVD	DAYTONA BEACH	Florida	32114-1490	(386) 252-5000
0420	FL-Deerfield Beach	Florida Wingmen, LLC	Sergio	Balsinde*	3656 W HILLSBORO BLVD STE A	DEERFIELD BEACH	Florida	33442-9426	(954) 422-9621
2505	FL-Deland-E. International Speedway Blvd	MWGHW VIII, LLC	Lisa	Soderstrom*	305 E. International Speedway Blvd, Ste A-6	DeLand	Florida	32724	(386) 888-9464
2974	FL-Delray Beach-Linton Blvd	Florida Wingmen, LLC	Sergio	Balsinde*	4801 Linton Blvd	Delray Beach	Florida	33445	(561) 808-8317
0383	FL-Destin	I Believe Corp.	Camille	Lee-Johnson*	16055 EMERALD COAST PKWY STE 111	DESTIN	Florida	32541-8531	(850) 837-5333
2602	FL-Doral-NW 58th St.	Florida Wingmen, LLC	Sergio	Balsinde*	10779 NW 58th St., Ste B8	Doral	Florida	33178	(786) 483-7669
0871	FL-Florida City-Dixie Hwy	Florida Wingmen, LLC	Sergio	Balsinde*	33550 S DIXIE HWY STE 110	FLORIDA CITY	Florida	33034-5602	(305) 245-6300
1252	FL-Fort Lauderdale-W. Broward Blvd.	Florida Wingmen, LLC	Sergio	Balsinde*	2630 W. BROWARD BLVD. SUITE 104	FORT LAUDERDALE	Florida	33312	(954) 514-7948
1726	FL-Fort Lauderdale-E. Commercial Blvd	Florida Wingmen, LLC	Sergio	Balsinde*	1703 E. COMMERCIAL BLVD	FORT LAUDERDALE	Florida	33334	(954) 533-3383
1841	FL-Ft Lauderdale-S Federal Hwy	Florida Wingmen, LLC	Sergio	Balsinde*	1571 S. Federal Highway	Fort Lauderdale	Florida	33316	(954) 533-2161
1152	FL-Fort Myers-S. Cleveland	FDR Wings I, LLC	Raul	Torres*	12011 S. CLEVELAND AVENUE #2	FORT MYERS	Florida	33907	(239) 270-5905
4082	FL-Fort Myers-Tamiami Trail	FDR Wings X, LLC	Raul	Torres*	18911 S Tamiami Trail Suite 6	Fort Myers	Florida	33908	(239) 846-9464
1201	FL-Fort Pierce-S. US Hwy 1	Magic Wingdom, LLC	Lisa	Soderstrom*	2575 S US HIGHWAY 1	FORT PIERCE	Florida	34982-5922	(772) 242-1064
2537	FL-Fort Myers-Rolfes Rd	FDR Wings VIII, LLC	Raul	Torres*	9002 Rolfes Rd, #2-A	Ft. Myers	Florida	33966	(239) 893-9464
0047	FL-Gainesville	ONE MO BIZ, INC.	Stanley	Given*	2024 SW 34th Street	GAINESVILLE	Florida	32608-1267	(352) 692-2345
0866	FL-Gainesville-16th Ave	Fo Mo Biz, Inc.	Stanley	Given*	25 NW 16TH AVE	GAINESVILLE	Florida	32609	(352) 745-7077
3076	FL-Gainesville-NW 43rd Street	Wing Commander Inc.	Stanley	Given*	5141 NW 43rd St, Suite 108	Gainesville	Florida	32606	(352) 647-9464
1466	FL-Greenacres-S. Jog Rd	Magic Wingdom, LLC	Lisa	Soderstrom*	3973 S. JOG RD	GREENACRES	Florida	33467-1512	(561) 249-0954
0883	FL-Hallandale Beach-W Hallandale Beach Blvd	Florida Wingmen, LLC	Sergio	Balsinde*	645 W HALLANDALE BEACH BLVD	HALLANDALE BEACH	Florida	33009	(754) 217-3398
0500	FL-Hialeah	The Chicken Little Wing of the South, Inc.	Francisco	Fernandez*	1133 W 68TH ST	HIALEAH	Florida	33014-5152	(305) 362-5000
0581	FL-Hialeah-186th St	Wing Partners 6408, LLC	Tina	Howell*	6408 NW 186TH ST	HIALEAH	Florida	33015-6006	(305) 392-0020
1486	FL-Hialeah-W. 18th Ave	The Chicken Little Wing of the Southwest, LLC	Francisco	Fernandez*	3685 W. 18TH AVE	HIALEAH	Florida	33012-4696	(305) 824-0900
2627	FL-Hialeah-Hialeah Dr.	Florida Wingmen, LLC	Sergio	Balsinde*	457 Hialeah Dr., Suite 2	Hialeah	Florida	33010	(305) 883-2231
1864	FL-Hialeah Gardens-W 33rd Ave	Florida Wingmen, LLC	Sergio	Balsinde*	8200 W 33rd Avenue Bay 16	Hialeah Gardens	Florida	33018	(786) 701-9204
0209	FL-Hollywood-Taft	AA Management and Consulting, Inc.	Nydia	Meneses	6611 TAFT ST	HOLLYWOOD	Florida	33024-4010	(954) 981-9466
1490	FL-Hollywood-Sheridan St	The Champion Group Hollywood, LLC	Joan	Champion-Robinson*	2438 SHERIDAN ST	HOLLYWOOD	Florida	33020	(754) 263-2178
0875	FL-Jacksonville-Blanding Blvd	Momex Investments, LLC	Michael	Moses*	5324 BLANDING BLVD STE 9 & 10	JACKSONVILLE	Florida	32210-8172	(904) 864-9464
1156	FL-Jacksonville-Norwood Ave	Momex Investments, LLC	Michael	Moses*	5290-10 NORWOOD AVENUE	JACKSONVILLE	Florida	32208-500	(904) 402-9464
1476	FL-Jacksonville-Southside Blvd	Momex Investments, LLC	Michael	Moses*	4375 SOUTHSIDE BLVD #12	JACKSONVILLE	Florida	32216	(904) 395-5905
1586	FL-Jacksonville-Arlington Expy	Momex Investments, LLC	Michael	Moses*	9416 ARLINGTON EXPY	JACKSONVILLE	Florida	32225	(904) 901-9464
1654	FL-Jacksonville-Beach Blvd.	Momex Investments, LLC	Michael	Moses*	13947 Beach Blvd. Ste 203	Jacksonville	Florida	32224	(904) 914-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1782	FL-Jacksonville-San Jose Blvd	Momex Investments, LLC	Michael	Moses*	10400-10 San Jose Blvd	Jacksonville	Florida	32257	(904) 831-9464
1805	FL-Jacksonville-Monument Road	Momex Investments, LLC	Michael	Moses*	2771 Monument Road	Jacksonville	Florida	32225	(904) 512-7383
1893	FL-Jacksonville-Normandy Blvd.	Momex Investments, LLC	Michael	Moses*	5535 Normandy Blvd.	Jacksonville	Florida	32205	(904) 944-9900
2069	FL-Jacksonville-Dunn Ave	Momex Investments, LLC	Michael	Moses*	1038-2 Dunn Ave	Jacksonville	Florida	32218	(904) 549-9464
2170	FL-Jacksonville-Beach Blvd	Momex Investments, LLC	Michael	Moses*	5753 Beach BlvdUnit 3, Bldg B	Jacksonville	Florida	32207	(904) 867-9464
2275	FL-Jacksonville-Argyle Forest Blvd	Momex Investments, LLC	Michael	Moses*	9660-4 Argyle Forest Blvd	Jacksonville	Florida	32222	(904) 944-3011
2426	FL-Jacksonville-Old Baymeadows Rd	Momex Investments, LLC	Michael	Moses*	9934 Old Baymeadows Rd	Jacksonville	Florida	32256	(904) 915-9464
3098	FL-Jacksonville-Skymarks Dr	MoMagic 25, LLC	Michael	Moses*	790 Skymarks Dr Unit 105	Jacksonville	Florida	32218	(904) 365-7759
3200	FL-Jupiter-E Indiantown Rd	Florida Wingmen, LLC	Sergio	Balsinde*	3900 E Indiantown Rd	Jupiter	Florida	33477	(561) 781-3657
1909	FL-Kissimmee-W. Irlo Bronson Memorial Hwy	Gabriela's Heavenly Wings XXVIII, LLC	Lisa	Soderstrom*	7589 W. Highway 192	Kissimmee	Florida	34747	(407) 753-9464
2469	FL-Kissimmee-Vineland Rd	MWGHV V, LLC	Lisa	Soderstrom*	3260 Vineland Rd, Suite 102	Kissimmee	Florida	34746	(321) 471-5253
2492	FL-Kissimmee-S. John Young Pkwy	JMR Wings 2492 LLC	Jose	Ribas*	3219 S. John Young Pkwy	Kissimmee	Florida	34746	(407) 750-4080
2712	FL-Kissimmee-E Irlo Bronson Memorial Hwy	JMR Wings 2712, LLC	Jose	Ribas*	2342 E. Irlo Bronson Memorial Hwy	Kissimmee	Florida	34744	(407) 910-4054
2606	FL-Kissimmee-E. Osceola Pkwy	JMR Wings 2606, LLC	Jose	Ribas*	1944-1998 Osceola Pkwy, #2	Kissimmee	Florida	34743	(407) 350-3569
1122	FL-Lake Park-Northlake Blvd.	Saanvi Patel LLC	Mitesh J.	Patel	968 NORTHLAKE BLVD	LAKE PARK	Florida	33403-2041	(561) 249-3878
1322	FL-Lakeland- US Highway 98 N.	Magic Wingdom, LLC	Lisa	Soderstrom*	3115 US HIGHWAY 98 N.	LAKELAND	Florida	33805	(863) 606-6267
1994	FL-Lakeland-S. Florida Ave	Wings South Lakeland, LLC	Tina	Howell*	4217 S. Florida Ave	Lakeland	Florida	33813	(863) 450-2353
2885	FL-Lantana-W. Lantana Rd	Florida Wingmen, LLC	Sergio	Balsinde*	1400 W. Lantana Rd, C136	Lantana	Florida	33462	(561) 791-6175
1588	FL-Largo-Ulmerton Rd	WSFL THREE, LLC	Mark	Seymour Jr.*	10125 ULMERTON RD	LARGO	Florida	33771	(727) 748-4500
0205	FL-Lauderhill-Oakland Park	Florida Wingmen, LLC	Sergio	Balsinde*	5963 W Oakland Park Boulevard	LAUDERHILL	Florida	33313-1403	(954) 677-4000
2171	FL-Lehigh Acres-Lee Blvd	FDR Wings VI, LLC	Raul	Torres*	2814 Lee Blvd, Suite 10	Lehigh Acres	Florida	33971	(239) 734-9464
1828	FL-Lutz-SR 54	Wings Lutz, LLC	Tina	Howell*	23044 SR 54	Lutz	Florida	33549	(813) 705-9464
0183	FL-Margate-Atlantic	Florida Wingmen, LLC	Sergio	Balsinde*	5413 W ATLANTIC BLVD	MARGATE	Florida	33063-5210	(954) 977-9464
2782	FL-Melbourne-S. Babcock St.	MoMagic 02, LLC	Michael	Moses*	1355 S. Babcock St., Suite 14	Melbourne	Florida	32901	(321) 481-2343
0305	FL-Miami-SW 120th	Global Wings Corporation	Jacinto	Cabrera	12524 SW 120TH ST	MIAMI	Florida	33186-9064	(305) 233-2000
0346	FL-Miami-Old Cutler Rd	Florida Wingmen, LLC	Sergio	Balsinde*	20565 OLD CUTLER RD STE 20565	MIAMI	Florida	33189-2456	(786) 713-0889
0389	FL-Miami-NW 62nd St	Wing Group, LLC	Roderick	Stokes*	651 NW 62ND ST	MIAMI	Florida	33150-4329	(305) 754-5455
1411	FL-Miami-NW 79th St	Wings East Hialeah, LLC	Tina	Howell*	3440 NW 79TH ST.	MIAMI	Florida	33147	(786) 899-0211
1771	FL-Miami-SW 152nd St	Florida Wingmen, LLC	Sergio	Balsinde*	13787 SW 152nd Street	Miami	Florida	33177	(786) 842-3462
1891	FL-Miami-SW 137th Ave	Florida Wingmen, LLC	Sergio	Balsinde*	3836 SW 137th Ave	Miami	Florida	33175	(786) 732-2457
1972	FL-Miami-Bird Ludlam	Florida Wingmen, LLC	Sergio	Balsinde*	6714 Bird Road	Miami	Florida	33155	(786) 701-9977
1954	FL-Miami-N Kendall Dr	Florida Wingmen, LLC	Sergio	Balsinde*	14802 N. Kendall Drive	Miami	Florida	33196	(786) 401-6168
1848	FL-Miami-SW 107th Ave	Florida Wingmen Enterprises, LLC	Sergio	Balsinde*	9069 SW 107th Ave	Miami	Florida	33176	(786) 558-8219
2042	FL-Miami-W Flagler St	Florida Wingmen, LLC	Sergio	Balsinde*	9457 A. W. Flagler Street	Miami	Florida	33174	(786) 391-0825
2893	FL-Miami-NE Miami Ct. - GK	Florida Wingmen, LLC	Sergio	Balsinde*	1900 NE Miami Ct.	Miami	Florida	33132	(786) 789-6500
2766	FL-Miami-Bird Rd.	Florida Wingmen, LLC	Sergio	Balsinde*	10961 SW 40th St.	Miami	Florida	33165	(305) 530-8091
3013	FL-Miami-Quail Roost Dr	Florida Wingmen, LLC	Sergio	Balsinde*	11640 Quail Roost Dr	Miami	Florida	33157	(786) 713-0928
4032	FL-Miami-NW 7th St.	Florida Wingmen, LLC	Sergio	Balsinde*	5777 NW 7th St.	Miami	Florida	33126	(786) 860-5559
0092	FL-Miami-2nd Ave	TDH Capital, LLC	Tina	Howell*	21317 NW 2ND AVE	MIAMI GARDENS	Florida	33169-2112	(305) 690-9647
4020	FL-Middleburg-Jeremiah St	MoMagic 24, LLC	Michael	Moses*	1690 Jeremiah St Suite 115	Middleburg	Florida	32068	(904) 799-7188
1059	FL-Miramar-Miramar Pkwy	Wings River Run, LLC	Tina	Howell*	9907 MIRAMAR PKWY UNIT 27B	MIRAMAR	Florida	33025-2307	(954) 639-7350
1323	FL-Naples-Radio Rd	FDR Wings III, LLC.	Raul	Torres*	7207 RADIO ROAD	NAPLES	Florida	34104-6706	(239) 384-7000
2462	FL-Naples-Tamiami Trail	FDR Wings VII, LLC	Raul	Torres*	11560 Tamiami Trail E	Naples	Florida	34113	(239) 920-9464
2750	FL-Naples-Preserve Ln	FDR Wings IX, LLC	Raul	Torres*	7740 Preserve Ln, Unit 3	Naples	Florida	34119	(239) 610-9464
2118	FL-Naranja-S. Dixie Hwy	Florida Wingmen, LLC	Sergio	Balsinde*	27004 S. Dixie Highway	Naranja	Florida	33032	(786) 360-2368
1373	FL-North Miami-NE 125th St.	TDH Wings, LLC	Tina	Howell*	927 NE 125TH ST.	NORTH MIAMI	Florida	33161-5731	(786) 631-3906
0687	FL-North Miami Beach-163rd St	Wings NMB, LLC	Tina	Howell*	1452 NE 163 ST	NORTH MIAMI BEACH	Florida	33162	(786) 274-1511
2106	FL-Ocala-SW College Rd	JMR Wings 2106, LLC	Jose	Ribas*	3131 SW College Road, Suite 407	Ocala	Florida	34474	(352) 421-9861
2958	FL-Ocala-NE 49th Terrace	JMR Wings 2958 LLC	Jose	Ribas*	2400 NE 49th Terrace, #1	Ocala	Florida	34470	(352) 421-9190
2936	FL-Ocoee-E. Silver Star Rd	MoMagic 14, LLC	Michael	Moses*	1720 E. Silver Star Rd., A104	Ocoee	Florida	34761	(407) 584-2272
0173	FL-Opa Locka-NW 27th	Wing Team, LLC	Roderick	Stokes*	16650 NW 27TH AVE	OPA LOCKA	Florida	33054-6409	(305) 625-6200
2161	FL-Orange City-Enterprise Rd	MWGHV III, LLC	Lisa	Soderstrom*	2499 Enterprise Rd, Ste F	Orange City	Florida	32763	(386) 564-9464
1398	FL-Orange Park-Blanding Blvd	Momex Investments, LLC	Michael	Moses*	410 BLANDING BLVD STE 15	ORANGE PARK	Florida	32073-5065	(904) 644-7270
0814	FL-Orlando-Semoran Blvd	Magic Wingdom 12, LLC	Lisa	Soderstrom*	2520 S SEMORAN BLVD.	ORLANDO	Florida	32822-2710	(407) 270-8828
1056	FL-Orlando-Colonial Dr.	Magic Wingdom 13, LLC	Lisa	Soderstrom*	12014 E. COLONIAL DR.	ORLANDO	Florida	32826	(407) 720-3600
1071	FL-Orlando-West Colonial Dr	JMR Wings 1071, LLC	Jose	Ribas*	7332A WEST COLONIAL DR	ORLANDO	Florida	32818-6500	(407) 578-9444
1195	FL-Orlando-S. John Young Pkwy	JMR Wings 1195, LLC	Jose	Ribas*	5131 S JOHN YOUNG PKWY	ORLANDO	Florida	32839-5021	(407) 203-0444
1456	FL-Orlando-E. Colonial Dr.	Magic Wingdom, LLC	Lisa	Soderstrom*	2911 E. COLONIAL DR. STE 3	ORLANDO	Florida	32803-5015	(407) 776-4985
1434	FL-Orlando-S. Kirkman Rd	JMR Wings 1434, LLC	Jose	Ribas*	2328 S. KIRKMAN RD	ORLANDO	Florida	32811	(407) 250-4400
1631	FL-Orlando-Turkey Lake Rd	Magic Wingdom, LLC	Lisa	Soderstrom*	8956 TURKEY LAKE RD Suite 300	ORLANDO	Florida	32819	(407) 601-3059
1958	FL-Orlando-S. Orange Blossom Trail	JMR Wings 1958, LLC	Jose	Ribas*	12479 S. Orange Blossom Trail	Orlando	Florida	32837	(407) 745-4414
2028	FL-Orlando-W Michigan St - Project 5x5	MWGHV, LLC	Lisa	Soderstrom*	211 E. Michigan Street Suite 221	Orlando	Florida	32806	(689) 698-9464
2907	FL-Orlando-International Dr.	MoMagic 08, LLC	Michael	Moses*	5548 International Drive	Orlando	Florida	32819	(407) 584-2322
3028	FL-Orlando-Vineland Ave	MoMagic 10, LLC	Michael	Moses*	8145 Vineland Ave, Suite A2	Orlando	Florida	32821	(407) 584-2242
2828	FL-Orlando-Crystal Clear Ln.	MoMagic 09, LLC	Michael	Moses*	8204 Crystal Clear Ln., Ste 1100	Orlando	Florida	32809	(407) 584-2122
2975	FL-Ormond Beach-Granada Blvd	MoMagic 15, LLC	Michael	Moses*	1498 W Granada Blvd	Ormond Beach	Florida	32174	(386) 309-5966
3038	FL-Oviedo-W Mitchell Hammock Rd	MoMagic 17, LLC	Michael	Moses*	976 W Mitchell Hammock Rd	Oviedo	Florida	32765	(407) 584-2334
2822	FL-Palm Bay-Malabar Rd	MOMAGIC 05, LLC	Michael	Moses*	160 Malabar Rd, #14	Palm Bay	Florida	32907	(321) 344-9695
2949	FL-Palm Bay-Babcock St. NE	MoMagic 01, LLC	Michael	Moses*	4700 Babcock St. NE, Suite 35-36	Palm Bay	Florida	32905	(321) 366-6333
2154	FL-Palm Harbor-US Hwy 19	Shamrock Wings, LLC	John	Wilkins*	33148 Hwy 19 N	Palm Harbor	Florida	34684	(727) 513-1900
2013	FL-Palm Springs-S Congress Ave	Florida Wingmen, LLC	Sergio	Balsinde*	3501 S. Congress Avenue	Palm Springs	Florida	33461	(561) 855-7921
1938	FL-Palmetto-10th St E	WSFL Six, LLC	Mark	Seymour Jr.*	573 10th Street East Suite 583	Palmetto	Florida	34221	(941) 479-3800
1677	FL-Palmetto Bay- SW 160th St.	Florida Wingmen, LLC	Sergio	Balsinde*	9493 SW 160th St.	PALMETTO BAY	Florida	33157-3465	(786) 732-4242
1167	FL-Pembroke Pines-Pines Blvd	Florida Wingmen, LLC	Sergio	Balsinde*	15999 PINES BLVD STE. 101	PEMBROKE PINES	Florida	33027	(954) 505-7272
2290	FL-Pembroke Pines-N. Flamingo Rd	Florida Wingmen, LLC	Sergio	Balsinde*	2022 N. Flamingo Rd, #33	Pembroke Pines	Florida	33028	(954) 399-9892
0243	FL-Pensacola-Mobile Hwy	LW Foods, LLC	Camille	Lee-Johnson*	4600 MOBILE HWY STE 6	PENSACOLA	Florida	32506-3508	(850) 458-6100
0354	FL-Pensacola-Bayou Blvd	LW Foods, LLC	Camille	Lee-Johnson*	5147 BAYOU BLVD	PENSACOLA	Florida	32503-2101	(850) 912-4408
2019	FL-Pensacola-E 9 Mile Rd	LW Foods, LLC	Camille	Lee-Johnson*	1531 East 9 Mile Road	Pensacola	Florida	32514	(850) 332-7323
2425	FL-Bellview-Pine Forest Rd	LW Foods, LLC	Camille	Lee-Johnson*	6705 Pine Forest Rd, B5-B	Pensacola	Florida	32526	(850) 741-3277

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2302	FL-Pinellas Park-66th N	Shamrock Wings, LLC	John	Wilkins*	7095 66th N St.	Pinellas Park	Florida	33781	(727) 756-9464
2446	FL-Plant City-Thonotosassa Rd	WSFL Seven, LLC	Mark	Seymour Jr.*	2505 Thonotosassa Rd	Plant City	Florida	33563	(656) 218-3212
0079	FL-Plantation	Florida Wingmen, LLC	Sergio	Balsinde*	8263 W SUNRISE BLVD	PLANTATION	Florida	33322-5403	(954) 723-9464
1847	FL-Pompano Beach-N. Federal Hwy	Florida Wingmen, LLC	Sergio	Balsinde*	1700 NE 23rd Street, Unit 109	POMPANO BEACH	Florida	33062	(954) 530-9670
3158	FL-Port Orange-S. Nova Rd	MoMagic 07, LLC	Michael	Moses*	3821 S. Nova Rd, #14	Port Orange	Florida	32127	(386) 309-5959
2317	FL-Port St. Lucie-St. Lucie W Blvd	Magic Wingdom 15, LLC	Lisa	Soderstrom*	986 St. Lucie W. Blvd, Space 13	Port S. Lucie	Florida	34986	(772) 253-2949
1312	FL-Port St. Lucie-Port St. Lucie Blvd	Magic Wingdom, LLC	Lisa	Soderstrom*	3205 SW PORT ST. LUCIE BLVD	PORT ST. LUCIE	Florida	34953	(772) 249-4055
3087	FL-Riverview-3 Big Bend Road Suite C-5	WSFL TEN, LLC	Mark	Seymour Jr.*	10273 Big Bend Road Suite C-5	Riverview	Florida	33578	(813) 656-9464
2497	FL-Royal Palm Beach	Florida Wingmen, LLC	Sergio	Balsinde*	1128 Royal Palm Blvd, B-128	Royal Palm Beach	Florida	33411	(561) 429-6803
1205	FL-Sanford-W. Lake Mary Blvd	Magic Wingdom, LLC	Lisa	Soderstrom*	120 W. LAKE MARY BLVD	SANFORD	Florida	32773-7442	(321) 363-1421
2419	FL-Sanford-Rinehart Rd	MWGHW VI, LLC	Lisa	Soderstrom*	1633 Rinehart Rd	Sanford	Florida	32771	(321) 471-4585
2202	FL-Sarasota-Lockwood Ridge Rd	Shamrock Wings, LLC	John	Wilkins*	8462 Lockwood Ridge Rd	Sarasota	Florida	34243	(941) 867-9100
2294	FL-Sarasota-Clark Rd	Shamrock Wings, LLC	John	Wilkins*	4033 Clark Rd	Sarasota	Florida	34231	(941) 728-4525
1861	FL-Seffner-E MLK Jr Blvd	WSFL Five, LLC	Mark	Seymour Jr.*	11752 E. Martin Luther King Jr. Blvd	Seffner	Florida	33584	(813) 725-9464
1793	FL-Spring Hill-Spring Hill Dr	WSFL Four, LLC	Mark	Seymour Jr.*	11206 Spring Hill Drive	Spring Hill	Florida	34609	(352) 835-5700
1548	FL-St Petersburg-34th St N.	Phase Four Wings LLC	John (Jack)	Kemp*	1411 34TH ST N.	ST PETERSBURG	Florida	33713	(727) 202-6770
2927	FL-St. Augustine-Dixie Hwy	Momex Investments, LLC	Michael	Moses*	1570 Dixie Hwy	St. Augustine	Florida	32084	(904) 748-4400
2581	FL-St. Johns-Durbin Pavilion Dr.	Momex Investments, LLC	Michael	Moses*	480 Durbin Pavilion Dr., M-102	St. Johns	Florida	32259	(904) 584-9464
3053	FL=Summerfield-SE 109th Ave	JMR Wings 3053 LLC	Jose	Ribas*	17860 SE 109th Ave	Summerfield	Florida	34491	(352) 693-2038
0037	FL-Tallahassee-Mahan	DG Wings, Inc.	Deborah	Brown*	3111 MAHAN DR STE 21	TALLAHASSEE	Florida	32308-5511	(850) 942-9464
0105	FL-Tallahassee-Tennessee St	DG Wings, Inc.	Deborah	Brown*	1964 W TENNESSEE ST STE 4	TALLAHASSEE	Florida	32304-3238	(850) 574-9464
0382	FL-Tallahassee-Thomasville Rd	DG Wings, Inc.	Deborah	Brown*	6668 THOMASVILLE RD STE 111	TALLAHASSEE	Florida	32312-3836	(850) 219-9464
0758	FL-Tallahassee-A&M	Metz Culinary Management, Inc.	Jeffrey	Metz	1510 WAHNNISH WAY	TALLAHASSEE	Florida	32307	(850) 411-6622
1096	FL-Tamarac-N. University Drive	Florida Wingmen, LLC	Sergio	Balsinde*	5720 NORTH UNIVERSITY DRIVE	TAMARAC	Florida	33321	(954) 388-5815
0135	FL-Tampa-Fowler	Wings Fowler, LLC	Tina	Howell*	2776 E FOWLER AVE	TAMPA	Florida	33612-6297	(813) 903-9464
1047	FL-Tampa-Hillsborough Ave	Wings Hillsborough, LLC	Tina	Howell*	2115 E. HILLSBOROUGH, UNIT 1A	Tampa	Florida	33610-8204	(813) 559-1527
1179	FL-Tampa-N. Dale Mabry Hwy	Wings Dale Mabry, LLC	Tina	Howell*	10025 N. DALE MABRY HWY #33	TAMPA	Florida	33618-4458	(813) 374-3566
2086	FL-Tampa-Gunn Hwy	Shamrock Wings, LLC	John	Wilkins*	6919 Gunn Highway	Tampa	Florida	33625	(813) 923-9464
2268	FL-Tampa-N. Florida Ave	Wings Florida & Bears, LLC	Tina	Howell*	14915 N Florida Ave	Tampa	Florida	33613	(813) 851-0088
2423	FL-Tampa-S. Dale Mabry	Wings South Tampa, LLC	Tina	Howell*	107 S. Dale Mabry Hwy	Tampa	Florida	33609	(813) 551-2423
2662	FL-Tampa-W. Hillsborough Ave	Wings Ross Plaza, LLC	Tina	Howell*	8436 W. Hillsborough Ave	Tampa	Florida	33615	(813) 736-9464
2922	FL-Tampa-Palm River Rd	WSFL Nine, LLC	Mark	Seymour Jr.*	7827 Palm River Rd	Tampa	Florida	33619	(813) 772-9464
4033	FL-Tampa-Hillsborough Ave	Wings Greenhouse Shops, LLC	Tina	Howell*	3611 W Hillsborough Ave	Tampa	Florida	33614	(813) 656-9765
1690	FL-Temple Terrace-N. 56th St	Wings Temple Terrace, LLC	Tina	Howell*	9305 N. 56TH ST	TEMPLE TERRACE	Florida	33617	(813) 373-5174
1368	FL-Wesley Chapel-Bruce B Downs Blvd.	Wings Wesley Chapel, LLC	Tina	Howell*	1219 BRUCE B DOWNS BLVD.	WESLEY CHAPEL	Florida	33544	(813) 536-0222
1041	FL-West Palm Beach-Military Trail	Keepsake West Palm, LLC	Prashanth (Peter)	Jonnagadala*	830 S MILITARY TRAIL STE B	WEST PALM BEACH	Florida	33415-3929	(561) 855-7577
1630	FL-West Palm Beach-N. Military Trail	WS Riviera Beach, LLC	Prashanth (Peter)	Jonnagadala*	5335 N MILITARY TRL STE 49	WEST PALM BEACH	Florida	33407-3034	(561) 612-7197
2696	FL-West Palm Beach-Okeechobee Blvd	Florida Wingmen, LLC	Sergio	Balsinde*	6901 Okeechobee Blvd, Suite E-5	West Palm Beach	Florida	33411	(561) 429-4301
2976	FL-Weston-Indian Trace	Florida Wingmen, LLC	Sergio	Balsinde*	16200 Indian Trace	Weston	Florida	33326	(954) 982-2142
1854	FL-Winter Garden-S. Dillard St.	Magic Wingdom 10, LLC	Lisa	Soderstrom*	1039 S. Dillard Street	Winter Garden	Florida	34787	(407) 573-2700
1507	FL-Winter Park-University Blvd	Magic Wingdom, LLC	Lisa	Soderstrom*	7628 UNIVERSITY BLVD	WINTER PARK	Florida	32792-8815	(321) 972-8873
GEORGIA									
1288	GA-Acworth-Cobb Parkway NW	GSRS WS GA Acworth, LLC	Rahul	Agrawal*	3265 COBB PARKWAY N, SUITE 4	ACWORTH	Georgia	30101-8356	(770) 628-3031
2698	GA-Albany-Ledo Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	2831 Ledo Rd, Suites 2331B & 2831B	Albany	Georgia	31707	(229) 850-9464
3004	GA-Alpharetta-Crabapple Rd	Wingman OpCo, LLC	Karl	Jaeger*	12460 Crabapple Rd, #701	Alpharetta	Georgia	30004	(678) 336-9946
3002	GA-Alpharetta-Old Alabama Rd.	Wingman OpCo, LLC	Karl	Jaeger*	3000 Old Alabama Rd. #9	Alpharetta	Georgia	30022	(678) 404-5584
4076	GA-Athens-Alps Road	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	122 Alps Road	Athens	Georgia	30606	(706) 509-9464
3164	GA-Athens-US 29 North	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	650 US 29 North	Athens	Georgia	30601	(706) 909-9464
0076	GA-Atlanta-Roswell	GSRS WS GA Roswell LLC	Rahul	Agrawal*	8725 ROSWELL RD STE M	ATLANTA	Georgia	30350-7500	(770) 640-6000
0663	GA-Atlanta-Piedmont Ave.	GSRS WS GA Piedmont, LLC	Rahul	Agrawal*	595 PIEDMONT AVE NE STE 330	ATLANTA	Georgia	30308-2478	(404) 874-9464
1697	GA-Atlanta-Old National Hwy	GSRS WS GA Old National, LLC	Rahul	Agrawal*	6175 OLD NATIONAL HWY STE 460	ATLANTA	Georgia	30349	(470) 893-9799
2077	GA-Atlanta-Cascade Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	3695 Cascade Rd SW Unit 4	Atlanta	Georgia	30331	(470) 857-9464
1907	GA-Atlanta-Howell Mill Rd	Howell Mill Wings, LLC	Dharmisth	Patel*	1715 Howell Mill Road	Atlanta	Georgia	30318	(404) 963-7242
2044	GA-Atlanta-Piedmont Ave NE	Piedmont Wings, LLC	Dharmisth	Patel*	1874 Piedmont Road NE, Ste B-204	Atlanta	Georgia	30324	(404) 254-3017
2668	GA-Atlanta-Briarcliff Rd	GSRS WS GA II LLC	Rahul	Agrawal*	2490 Briarcliff Rd, Suite 52	Atlanta	Georgia	30329	(470) 470-9464
3086	GA-Atlanta-Village Creek Landing SE	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	2489 Village Creek Landing SE	Atlanta	Georgia	30316	(404) 726-9464
0101	GA-Augusta-Wrightboro	R & J Wings, LLC	Richard	Branker*	2803 WRIGHTSBORO RD STE 31	AUGUSTA	Georgia	30909-3919	(706) 737-7977
2513	GA-Augusta-Harper Franklin Ave	Branker Foods #8, LLC	Richard	Branker*	3942 Harper Franklin Ave, A4	Augusta	Georgia	30909	(706) 303-3388
1528	GA-Austell-East West Connector	Wingman OpCo, LLC	Karl	Jaeger*	1680 E WEST CONNECTOR STE 108	AUSTELL	Georgia	30106	(770) 941-5099
2689	GA-Bonaire-SR 96	GSRS WS GA II LLC	Rahul	Agrawal*	789 Hwy 96, Suite A-1	Bonaire	Georgia	31005	(470) 481-9464
1193	GA-Brookhaven-Peachtree Rd.	GSRS WS GA Brookhaven, LLC	Rahul	Agrawal*	4060 PEACHTREE RD. STE F.	BROOKHAVEN	Georgia	30319-3006	(470) 355-2933
3143	GA-Brunswick-Village At Glynn Place	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	221 Village At Glynn Place	Brunswick	Georgia	31525	(912) 206-9464
2037	GA-Buford-Buford Dr	Buford Chehar Wings, LLC	Dharmisth	Patel*	2925 Buford Drive	Buford	Georgia	30519	(678) 889-2276
2542	GA-Canton-Cumming Hwy	GSRS WS GA II LLC	Rahul	Agrawal*	2030 Cumming Highway, Suite 102	Canton	Georgia	30115	(678) 470-9464
2011	GA-Cartersville-E Main St	Cartersville Wings, LLC	Dharmisth	Patel*	429 E. Main Street	Cartersville	Georgia	30121	(470) 227-7106
1064	GA-Centerville-Watson Blvd.	GSRS WS GA II LLC	Rahul	Agrawal*	2764 WATSON BLVD STE 340	CENTERVILLE	Georgia	31028	(478) 333-8564
0629	GA-Columbus-Weems Rd.	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	2528 WEEMS RD STE 1-B	COLUMBUS	Georgia	31909-6275	(706) 507-9464
1669	GA-Columbus-Macon Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	3201 MACON RD	COLUMBUS	Georgia	31906	(706) 221-9464
3237	GA-Columbus-Talokas Lane	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	6361 Talokas Lane, Ste. D-210B	Columbus	Georgia	31909	(706) 932-9464
1665	GA-Conyers-Highway 138 SE	GSRS WS GA Conyers, LLC	Rahul	Agrawal*	1527 HIGHWAY 138 SE	CONYERS	Georgia	30013-1278	(470) 474-0110
1832	GA-Covington-US-278	GSRS WS GA Covington, LLC	Rahul	Agrawal*	5151 US-278 NW	Covington	Georgia	30014	(678) 712-1235
2978	GA-Cumming-Lake Center PKWY	Wingman OpCo, LLC	Karl	Jaeger*	530 Lake Center Pkwy	Cumming	Georgia	30040	(470) 239-7131
4023	GA-Cumming- Steeplechase Blvd	Wingman OpCo, LLC	Karl	Jaeger*	5740 Steeplechase Blvd, Ste. 107	Cumming	Georgia	30040	(678) 771-5424
3146	GA-Cumming- Browns Bridge Rd	Wingman OpCo, LLC	Karl	Jaeger*	3560 Browns Bridge Rd Ste. 1000	Cumming	Georgia	30028	(678) 807-7888
2801	GA-Dacula-Harbins Rd	Wingman OpCo, LLC	Karl	Jaeger*	952 Harbins Rd, Suite 303	Dacula	Georgia	30019	(678) 404-8460
3101	GA-Dallas-Nathan Dean Blvd	GSRS WS GA II LLC	Rahul	Agrawal*	457 Nathan Dean Blvd #113	Dallas	Georgia	30132	(678) 671-9464
3282	GA-Dallas-Hiram Acworth Hwy 111	GSRS WS GA II LLC	Rahul	Agrawal*	8651 Hiram Acworth Hwy 111	Dallas	Georgia	30157	(678) 821-9464
2350	GA-Dalton-W. Walnut Ave	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	100 W. Walnut Ave, Suite 108	Dalton	Georgia	30720	(706) 807-5515

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1175	GA-Decatur-Memorial Dr.	GSRS WS GA Decatur, LLC	Rahul	Agrawal*	3553-A MEMORIAL DR. SUITE 6	DECATUR	Georgia	30032-2727	(678) 974-8413
1131	GA-Decatur-Flat Shoals Parkway	GSRS WS GA II LLC	Rahul	Agrawal*	4920 FLAT SHOALS PKWY STE 102	DECATUR	Georgia	30034-5260	(470) 223-3139
0703	GA-Doraville-Buford Hwy	GSRS WS GA Doraville, LLC	Rahul	Agrawal*	5065 BUFORD HWY	DORAVILLE	Georgia	30340-1102	(770) 458-9464
1263	GA-Douglasville-Chapel Hill Rd	GSRS WS GA II LLC	Rahul	Agrawal*	2911 CHAPEL HILL RD SUITE 235	DOUGLASVILLE	Georgia	30135-7144	(770) 575-4383
0742	GA-Duluth-Pleasant Hill Rd	GSRS WS GA Duluth Pleasant Hill, LLC	Rahul	Agrawal*	2570 PLEASANT HILL RD STE 104	DULUTH	Georgia	30096-9266	(470) 375-5706
4083	GA-Duluth-Sugarloaf Parkway	Wingman OpCo, LLC	Karl	Jaeger*	6555 Sugarloaf Parkway Ste 401	Duluth	Georgia	30097	(470) 292-3612
1747	GA-East Point-Marketplace Blvd	GSRS WS GA Camp Creek, LLC	Rahul	Agrawal*	3630 MARKET PLACE BLVD. SUITE 830	East Point	Georgia	30344	(470) 615-1402
2977	GA-Ellenwood-Fairview Rd	GSRS WS GA II LLC	Rahul	Agrawal*	230 Fairview Rd	Ellenwood	Georgia	30294	(470) 924-9464
1990	GA-Evans-Washington Rd	Branker Foods #5, LLC	Richard	Branker*	4351 Washington Road, Suite D	Evans	Georgia	30809	(706) 426-7600
1079	GA-Fayetteville-Glynn St.	GSRS WS GA Fayetteville, LLC	Rahul	Agrawal*	770 NORTH GLYNN ST	FAYETTEVILLE	Georgia	30214-6715	(678) 834-7688
2778	GA-Flowery Branch-Spout Springs Rd	Wingman OpCo, LLC	Karl	Jaeger*	5911 Spout Springs Rd, Suite A	Flowery Branch	Georgia	30542	(678) 828-7184
2842	GA-Fort Oglethorpe-Battlefield Pkwy	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	1841 Battlefield Pkwy	Fort Oglethorpe	Georgia	30742	(706) 894-9464
1126	GA-Gainesville-Dawsonville Hwy	GSRS WS GA Gainesville, LLC	Rahul	Agrawal*	821 DAWSONVILLE HWY	GAINESVILLE	Georgia	30501-2636	(336) 409-2969
2682	GA-Griffin-GA-16	GSRS WS GA II LLC	Rahul	Agrawal*	1501 Hwy 16 West, Suite C	Griffin	Georgia	30223	(470) 724-9464
1820	GA-Grovetown-Lewiston Rd	Branker Foods #4, LLC	Richard	Branker*	427 Lewiston Road Suite 130	Grovetown	Georgia	30813	(762) 222-8860
0661	GA-Hinesville-General Screven Way-HYBRID	Sizzling Wings, LLC	Nathan	Garn*	207 W GENERAL SCREVEN WAY	HINESVILLE	Georgia	31313-3034	(912) 332-5428
1802	GA-Hiram-Jimmy Lee Smith Pkwy	Hiram Chehar Wings, LLC	Dharmisth	Patel*	5077JIMMY LEE SMITH PARKWAY SUITE 113	Hiram	Georgia	30141	(470) 922-9464
2348	GA-Jonesboro-Mt Zion Blvd	GSRS WS GA Morrow, LLC	Rahul	Agrawal*	7102 Mt. Zion, Ste 2	Jonesboro	Georgia	30236	(678) 370-9464
0619	GA-Kennesaw-Chastain Rd.	GSRS WS GA Kennesaw, LLC	Rahul	Agrawal*	1133 CHASTAIN RD NW STE 300	KENNESAW	Georgia	30144-5684	(770) 428-9464
2883	GA-Kingsland-Boone Ave	MoMagic 04, LLC	Michael	Moses*	1351 Boone Ave, Unit 3	Kingsland	Georgia	31548	(912) 521-9191
0147	GA-Lawrenceville	GSRS WS GA Lawrenceville, LLC	Rahul	Agrawal*	3059 LAWRENCEVILLE HWY STE J	LAWRENCEVILLE	Georgia	30044-6426	(770) 931-3400
2835	GA-Lawrenceville-Grayson Hwy	Wingman OpCo, LLC	Karl	Jaeger*	455 Grayson Hwy, Suite 1	Lawrenceville	Georgia	30046	(678) 404-7239
2946	GA-Snellville-Centerville Hwy	GSRS WS GA II LLC	Rahul	Agrawal*	3425 Centerville Hwy, Ste. 3E	Lithia Springs	Georgia	30122	(678) 801-9464
2757	GA-Locust Grove-Bill Gardner Pkwy	GSRS WS GA II LLC	Rahul	Agrawal*	4986 Bill Gardner Pkwy	Locust Grove	Georgia	30248	(470) 828-9464
1950	GA-Loganville-Atlanta Hwy	Loganville Wings, LLC	Dharmisth	Patel*	3939 Atlanta Highway Suite 106	Loganville	Georgia	30052	(678) 580-0070
2556	GA-Lovejoy-Tara Blvd	GSRS WS GA II LLC	Rahul	Agrawal*	11481 Tara Blvd, Ste 2	Lovejoy	Georgia	30250	(770) 470-9464
1022	GA-Macon-Presidential Pkwy	GSRS WS GA II LLC	Rahul	Agrawal*	4641 Presidential Parkway	MACON	Georgia	31206	(478) 621-7045
2694	GA-Macon-Tom Hill Sr. Blvd	GSRS WS GA II LLC	Rahul	Agrawal*	156 Tom Hill Sr. Blvd, Suite 246	Macon	Georgia	31210	(478) 344-9464
1401	GA-Marietta-Cobb Pkwy S.	GSRS WS GA Cobb Parkway, LLC	Rahul	Agrawal*	51 COBB PKWY S.	MARIETTA	Georgia	30060	(770) 485-9405
1393	GA-Marietta-Delk Rd Ext	GSRS WS GA Delk Spectrum, LLC	Rahul	Agrawal*	2900 DELK ROAD EXT. STE 100	MARIETTA	Georgia	30067-5321	(770) 726-2937
0048	GA-Martinez	R & J Wings, LLC	Richard	Branker*	3836 WASHINGTON RD STE 8	MARTINEZ	Georgia	30907-5059	(706) 650-8118
1780	GA-McDonough-South Point Blvd	GSRS WS GA McDonough, LLC	Rahul	Agrawal*	123 South Point Blvd	McDonough	Georgia	30253	(404) 760-8561
3162	GA-Milledgeville-N Columbia	GSRS WS GA II LLC	Rahul	Agrawal*	2773 N Columbia St., Ste. 107	Milledgeville	Georgia	31061	(478) 389-9464
1098	GA-Newnan-Bullsboro Rd.	GSRS WS GA II LLC	Rahul	Agrawal*	311 BULLSBORO RD	NEWNAN	Georgia	30263	(678) 423-5280
0859	GA-Norcross-Jimmy Carter Blvd	GSRS WS GA Norcross Jimmy Carter, LLC	Rahul	Agrawal*	5247 JIMMY CARTER BLVD	Norcross	Georgia	30093-1695	(470) 299-9464
1833	GA-Peachtree City-GA-54	GSRS WS GA Peachtree City, LLC	Rahul	Agrawal*	2866 GA-54	Peachtree City	Georgia	30269	(678) 712-1219
2938	GA-Perry-Sam Nunn Blvd.	GSRS WS GA II LLC	Rahul	Agrawal*	1355 Sam Nunn Blvd	Perry	Georgia	31069	(478) 412-9464
1844	GA-Rome-Turner McCall Blvd	Rome Wings, LLC	Dharmisth	Patel*	1439 TURNER MCCALL BLVD	Rome	Georgia	30161	(762) 265-9464
1905	GA-Sandy Springs-Roswell Rd	Sandy Springs Wings, LLC	Dharmisth	Patel*	5920 Roswell Road	Sandy Springs	Georgia	30328	(404) 941-9764
1995	GA-Savannah-E. Victory Dr	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	1935 E. Victory Drive	Savannah	Georgia	31404	(912) 556-9464
2395	GA-Savannah-Abercorn St.	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	7805 Abercorn St., Suite 20B	Savannah	Georgia	31406	(912) 521-8171
3170	GA-Savannah-Ogeechee Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	5710 Ogeechee Rd, Suite 210	Savannah	Georgia	31405	(912) 302-9464
0834	GA-Smyrna-Atlanta Rd	Wingman OpCo, LLC	Karl	Jaeger*	4715 S ATLANTA RD SE STE 303	SMYRNA	Georgia	30080	(404) 792-9464
1180	GA-Smyrna-Cobb Dr.	Wingman OpCo, LLC	Karl	Jaeger*	3240 S. COBB DR. SPACE C5	SMYRNA	Georgia	30080-4159	(770) 790-8323
1269	GA-Snellville-Scenic Hwy N.	GSRS WS GA Snellville, LLC	Rahul	Agrawal*	2050 SCENIC HWY STE C	SNELLVILLE	Georgia	30078-2688	(770) 864-1106
2747	GA-Statesboro-Brannen St.	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	582 Brannen St., Suite 600C	Statesboro	Georgia	30458	(912) 750-9464
0822	GA-Stockbridge-Hwy 138 SE	GSRS WS GA Stockbridge, LLC	Rahul	Agrawal*	3545 HWY 138 SE	STOCKBRIDGE	Georgia	30281	(678) 806-3184
3136	GA-Stockbridge-Hudson Bridge Road	GSRS WS GA II LLC	Rahul	Agrawal*	1542 Hudson Bridge Road	Stockbridge	Georgia	30281	(678) 892-9464
1281	GA-Stone Mountain-Hairston Road	GSRS WS GA N Hairston, LLC	Rahul	Agrawal*	933 N HAIRSTON ROAD STE 6	STONE MOUNTAIN	Georgia	30083	(470) 448-4779
1410	GA-Stone Mountain-E. Park Place Blvd	GSRS WS GA Stone Mountain Park Place, LLC	Rahul	Agrawal*	1525 E. PARK PLACE BLVD STE 700	STONE MOUNTAIN	Georgia	30087	(470) 359-5849
4052	GA-Thomasville-US Hwy 19 South	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	15059 US Hwy 19 South	Thomasville	Georgia	31792	(229) 592-9464
2901	GA-Tifton-US Hwy 82	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	1916 US Hwy 82 W.	Tifton	Georgia	31793	(229) 922-9464
1343	GA-Tucker-Hugh Howell Rd	GSRS WS GA Tucker, LLC	Rahul	Agrawal*	4347 HUGH HOWELL RD	TUCKER	Georgia	30084	(678) 691-8546
2176	GA-Valdosta-St. Augustine Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	976 N. St. Augustine Rd	Valdosta	Georgia	31601	(229) 821-9464
2717	GA-Villa Rica-Mirror Lake Blvd	GSRS WS GA II LLC	Rahul	Agrawal*	103 Mirror Lake Connector, Suite 204	Villa Rica	Georgia	30180	(470) 974-9464
3122	GA-Waycross-Memorial Dr	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	1908 Memorial Dr	Waycross	Georgia	31501	(912) 639-9464
1347	GA-Woodstock-Highway 92	GSRS WS GA Woodstock, LLC	Rahul	Agrawal*	9745 HIGHWAY 92 STE F	WOODSTOCK	Georgia	30188	(770) 627-3378
HAWAII									
0776	HI-Honolulu-Dillingham Blvd	Fresh Up Hawaii, LLC	Larry	Yanez*	1210 DILLINGHAM BLVD	HONOLULU	Hawaii	96817-4436	(808) 842-9464
0754	HI-Miilani-Meheula Pkwy	Fresh Up Hawaii, LLC	Larry	Yanez*	95-1840 MEHEULA PKWY STE C-4 & C-5	MILILANI	Hawaii	96789-6300	(808) 628-9464
IDAHO									
1874	ID-Boise-N. Milwaukee	Sizzling Wings, LLC	Nathan	Garn*	1575 N. Milwaukee Street	Boise	Idaho	83704	(208) 672-9464
2585	ID-Chubbuck-Yellowstone Ave	Sizzling Wings, LLC	Nathan	Garn*	4013 Yellow Stone Avenue, Suite C	Chubbuck	Idaho	83202	(208) 974-9464
0309	ID-Coeur d' Alene	Lilac Wings, LLC	Carr (TC)	Krueger*	2630 N GOVERNMENT WAY	COEUR D ALENE	Idaho	83815-3750	(208) 765-9464
1933	ID-Idaho Falls-S. 25th E	Sizzling Wings, LLC	Nathan	Garn*	3198 S. 25th E	Idaho Falls	Idaho	83404	(208) 227-8200
1018	ID-Meridian-Eagle Rd	Sizzling Wings, LLC	Nathan	Garn*	3340 N EAGLE RD #100	MERIDIAN	Idaho	83646-7789	(208) 884-1111
1093	ID-Nampa-12th Ave.	Sizzling Wings, LLC	Nathan	Garn*	2025 12TH AVE STE 140	NAMPA	Idaho	83686-6461	(208) 461-6100
1985	ID-Nampa-Caldwell Blvd	Sizzling Wings, LLC	Nathan	Garn*	1459 Caldwell Blvd.	Nampa	Idaho	83651	(208) 442-4444
2610	ID-Twin Falls-Cheney Dr.	Sizzling Wings, LLC	Nathan	Garn*	118 Cheney Dr. W, Suite 100	Twin Falls	Idaho	83301	(208) 825-9464
ILLINOIS									
1006	IL-Addison-Rohlwing Rd	CWK Addison, LLC	Asheesh	Seth*	1076 N ROHLWING RD	ADDISON	Illinois	60101-1034	(630) 705-9464
3226	IL-Alton-Homer Adams Pkwy	GSR Restaurants IL, LLC	Rahul	Agrawal*	317 Homer Adams Pkwy #317G	Alton	Illinois	62002	(618) 880-9464
0523	IL-Aurora-Eola	Om Aurora Wings, Inc.	Kalpesh	Patel*	444 N EOLA RD STE 102	AURORA	Illinois	60502-9620	(630) 898-9464
0768	IL-Aurora-N Lake St	Aurora Wings, Inc.	Asif	Rajabali*	1261 N LAKE ST	AURORA	Illinois	60506-2489	(630) 844-9464
2834	IL-Aurora-Kirk Rd	North Aurora Wings Inc.	Asif	Rajabali*	2933 Kirk Rd, Suite 115	Aurora	Illinois	60502	(331) 224-2464
2111	IL-Bartlett-Route 59	CWK Bartlett, LLC	Asheesh	Seth*	837 South Illinois Route 59	Bartlett	Illinois	60103	(630) 625-8915
2948	IL-Belleville-Belleville Crossing St.	GSR Restaurants IL, LLC	Rahul	Agrawal*	5870 Belleville Crossing St.	Belleville	Illinois	62226	(618) 350-9464
2314	IL-Belvidere-Crystal Parkway	OM Belvidere Wings Inc.	Kalpesh	Patel*	NWC I-90 and Genoa Rd	Belvidere	Illinois	61008	(779) 260-4448

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2287	IL-Bensenville-W. Irving Park Rd	CWK Bensenville LLC	Asheesh	Seth*	146 W. Irving Park Rd	Bensenville	Illinois	60106	(630) 473-8141
1083	IL-Bloomington-Veterans Pkwy	OM Bloomington Wings LLC	Kalpesh	Patel*	2109 N. VETERANS PKWY #10	BLOOMINGTON	Illinois	61704-0910	(309) 808-2435
0864	IL-Bolingbrook-Bolingbrook Dr	CWK Bolingbrook, LLC	Asheesh	Seth*	301 N BOLINGBROOK DR STE 299	BOLINGBROOK	Illinois	60440-1968	(630) 759-9464
0300	IL-Carol Stream	Carol Stream Wings, Inc.	Asif	Rajabali*	566 W ARMY TRAIL ROAD	CAROL STREAM	Illinois	60188-9224	(630) 690-9464
1391	IL-Carpentersville-JF Kennedy Dr.	Carpentersville Wings, Inc.	Asif	Rajabali*	70 S. KENNEDY DRIVE	CARPENTERSVILLE	Illinois	60110	(847) 551-5628
0653	IL-Champaign-Neil St.	CWK Champaign, LLC	Salil	Contractor*	512 S NEIL ST	CHAMPAIGN	Illinois	61820-5232	(217) 954-0352
0406	IL-Chicago-N. Milwaukee	Bucktown Wings, Inc.	Asif	Rajabali*	1637 N MILWAUKEE AVE	CHICAGO	Illinois	60647-5411	(773) 235-9464
0437	IL-Chicago-Western Ave	Western Wings, Inc.	Asif	Rajabali*	3326 N WESTERN AVE	CHICAGO	Illinois	60618-6213	(773) 697-0009
0537	IL-Chicago-Harrison	Wings Over Harrison LLC	Asheesh	Seth*	12 E HARRISON ST	CHICAGO	Illinois	60605	(312) 386-9464
0551	IL-Chicago-S Pulaski	Five Points Wings, LLC	Patrick	Madden*	4428 S PULASKI RD	CHICAGO	Illinois	60632-4011	(773) 847-4747
0587	IL-Chicago-Archer Ave	Five Points Wings, LLC	Patrick	Madden*	6188 S ARCHER AVE	CHICAGO	Illinois	60638	(773) 498-9464
0641	IL-Chicago-Division	Division Wings and Fries, Inc.	Shayan	Halani*	47 W DIVISION ST	CHICAGO	Illinois	60610-2220	(312) 465-2369
0656	IL-Chicago-W Fullerton	CWK Fullerton LLC	Asheesh	Seth*	1251 W Fullerton Avenue	CHICAGO	Illinois	60614-1523	(773) 904-8172
0688	IL-Chicago-S Halsted	Pulaski Wings, Inc.	Asif	Rajabali*	3057 N PULASKI RD #59	CHICAGO	Illinois	60641-5444	(773) 647-1755
0781	IL-Chicago-W 119th St	CWK Marshfield, LLC	Asheesh	Seth*	1712 W 119TH ST	CHICAGO	Illinois	60643-4900	(773) 928-9464
0745	IL-Chicago-Lincoln Ave	CWK LINCOLNWOOD LLC	Asheesh	Seth*	6160 N LINCOLN AVE	CHICAGO	Illinois	60659-2320	(872) 203-9721
0788	IL-Chicago-S Halsted	Halsted Wings & Fries Inc.	Shayan	Halani*	3032 S HALSTED ST STE 106	CHICAGO	Illinois	60608-5805	(312) 374-1338
0774	IL-Chicago-W North Ave	North Avenue Wings, Inc.	Asif	Rajabali*	4430 W NORTH AVE	CHICAGO	Illinois	60639-4707	(773) 697-3633
0894	IL-Chicago-S Kedzie Ave	Hot Wings, LLC	Patrick	Madden*	5859 S KEDZIE AVE	CHICAGO	Illinois	60629-3212	(773) 498-9140
1075	IL-Chicago-West Cermak	Hot Wings, LLC	Patrick	Madden*	2344 WEST CERMAK ROAD	CHICAGO	Illinois	60608-3812	(773) 940-1200
1197	IL-Chicago-Albany Square	Albany Wings, Inc.	Asif	Rajabali*	4445 N. PULASKI RD. UNIT N & O	CHICAGO	Illinois	60630	(872) 208-3346
1240	IL-Chicago-N. Kedzie Ave	OM Kedzie Wings, Inc.	Kalpesh	Patel*	800 N. KEDZIE AVE STE 108	CHICAGO	Illinois	60651-4100	(773) 475-7447
1215	IL-Chicago-W. Roosevelt Rd.	Wings Over Canal LLC	Asheesh	Seth*	500 W. ROOSEVELT RD	CHICAGO	Illinois	60607	(312) 265-0599
1278	IL-Chicago-W. 63rd St	Wings Over Englewood LLC	Asheesh	Seth*	850 W. 63RD ST.	CHICAGO	Illinois	60621	(773) 723-9464
1305	IL-Chicago-E. 87th St.	Rudra Wings Inc.	Aziz	Rupshi*	1521 E. 87TH ST.	CHICAGO	Illinois	60619	(773) 530-7710
1365	IL-Chicago-S. Cicero Ave.	CWK 79th LLC	Asheesh	Seth*	7953 S. CICERO AVE	CHICAGO	Illinois	60652-2037	(773) 838-9464
1353	IL-Chicago-Lakeshore Shopping Center	OM BROADWAY WINGS, INC.	Kalpesh	Patel*	3720 N. BROADWAY STREET	CHICAGO	Illinois	60613-4105	(773) 661-6551
1296	IL-Chicago-6024 N. Broadway St	Broadway Wings, Inc.	Asif	Rajabali*	6024 N BROADWAY ST, # 26	CHICAGO	Illinois	60660-2517	(773) 942-6587
1341	IL-Chicago-N. Central Ave.	S&L Wings, LLC	Vincent	Romano*	3046 N. CENTRAL AVE	CHICAGO	Illinois	60634	(773) 417-4135
1444	IL-Chicago-E. 35th Street	Wings Over Bronzeville LLC	Asheesh	Seth*	456 E 35TH ST	CHICAGO	Illinois	60616-4144	(312) 842-6544
1457	IL-Chicago-W. Wilson Rd	Wilson Wings, Inc.	Asif	Rajabali*	4547 N. BROADWAY ST #51	CHICAGO	Illinois	60640-5955	(773) 506-0388
1501	IL-Chicago-830 N. Milwaukee Ave	OM Milwaukee Wings, Inc.	Kalpesh	Patel*	830 N. MILWAUKEE AVE	CHICAGO	Illinois	60642-4103	(312) 948-8518
1674	IL-Chicago-4831 N. Milwaukee Ave	CWK Chicago - Portage Park, LLC	Asheesh	Seth*	4831 N. MILWAUKEE AVE	CHICAGO	Illinois	60630	(312) 319-8960
1704	IL-Chicago-S. Dorchester St.	AJS Wings, Inc.	Aziz	Rupshi*	5300 S. DORCHESTER ST.	CHICAGO	Illinois	60615	(872) 813-5016
1705	IL-Chicago-W. 47th St	Yard Plaza Wings, Inc.	Asif	Rajabali*	2042 W. 47TH ST.	CHICAGO	Illinois	60609	(773) 917-8644
1803	IL-Chicago-N. Clark St.	Rogers Park Wings, Inc.	Asif	Rajabali*	7003 N. Clark Street	Chicago	Illinois	60626	(224) 269-4400
2075	IL-Chicago-W. 87th St.	Karn Wings, Inc.	Aziz	Rupshi*	120 W. 87th Street	Chicago	Illinois	60620	(773) 729-1300
2165	IL-Chicago-W Lawrence Ave	Ravenswood Wings, Inc.	Asif	Rajabali*	2501 W Lawrence Ave, Unit D	Chicago	Illinois	60625	(773) 945-0850
2195	IL-Chicago-E. 111th St.	CWK Pullman LLC	Asheesh	Seth*	756 E. 111th Street	Chicago	Illinois	60628	(773) 395-1331
2456	IL-Chicago-W. Armitage Ave	Logan Square Wings, Inc.	Asif	Rajabali*	3127 W. Armitage Ave	Chicago	Illinois	60647	(872) 274-5556
3015	IL-Chicago-S Western Ave	69 Street Wings, Inc.	Asif	Rajabali*	6902 S Western Ave	Chicago	Illinois	60636	(773) 765-4133
1963	IL-Chicago Heights-W Sauk Trl	OM Chicago Heights Wings, Inc.	Kalpesh	Patel*	44 W. Sauk Trail	Chicago Heights	Illinois	60411	(708) 816-5613
0675	IL-Cicero-Cicero Ave	Five Points Wings, LLC	Patrick	Madden*	2240 S CICERO AVE	CICERO	Illinois	60804-2411	(708) 477-6809
1827	IL-Collinsville-Collinsville Crossing	GSR Restaurants IL, LLC	Rahul	Agrawal*	1075 Collinsville Crossing Blvd	Collinsville	Illinois	62234	(618) 551-9464
1846	IL-Country Club Hills-W 167th St	CWK - CCH, LLC	Asheesh	Seth*	4005 W. 167th Street	Country Club Hills	Illinois	60478	(708) 321-4581
0746	IL-Crestwood-S Cicero Ave	CWK Crestwood LLC	Asheesh	Seth*	13211 S CICERO AVE	CRESTWOOD	Illinois	60445-1425	(708) 385-9464
2310	IL-Crystal Lake-Northwest Hwy	Crystal Lake Wings, Inc.	Asif	Rajabali*	5005 Northwest Highway, Ste 102	Crystal Lake	Illinois	60014	(815) 655-8685
1774	IL-Danville-N.Vermilion St.	Alkaline Wings Inc.	Salil	Contractor*	2605 N. Vermilion St.	Danville	Illinois	61832	(217) 504-8500
0039	IL-Decatur-King	OM Decatur Wings LLC	Kalpesh	Patel*	1491 W KING ST	DECATUR	Illinois	62522-1444	(217) 424-9464
0694	IL-Des Plaines-Ellinwood Dr	IAMSHAKTI INC.	Jaymin	Patel*	1473 ELLINWOOD DR	DES PLAINES	Illinois	60016-4565	(847) 699-9464
2124	IL-Dixmoor-S Western Ave	CWK Dixmoor, LLC	Asheesh	Seth*	14513-A S. Western Ave	Dixmoor	Illinois	60426	(708) 517-0178
2074	IL-Downers Grove-Lemont Rd	ATS Wings, Inc.	Aziz	Rupshi*	7401-A Lemont Rd	Downers Grove	Illinois	60516	(630) 686-8200
0751	IL-Edwardsville-Troy Rd	GSR Restaurants IL, LLC	Rahul	Agrawal*	2100 TROY RD STE 103	EDWARDSVILLE	Illinois	62025-2595	(618) 656-9494
0729	IL-Elgin-Randall Rd	CWK Elgin LLC	Asheesh	Seth*	855 S RANDALL RD	ELGIN	Illinois	60123-3002	(847) 695-9464
1675	IL-Elgin-Summit St	CWK Elgin 2, LLC	Asheesh	Seth*	848 SUMMIT ST	ELGIN	Illinois	60120	(224) 347-9241
2421	IL-Elgin-Tyler Creek Plaza	CWK Elgin Tyler, LLC	Asheesh	Seth*	16 Tyler Creek Plaza, Unit 1	Elgin	Illinois	60123	(847) 773-4848
2237	IL-Elk Grove Village-Meacham Rd	CWK EGV LLC	Asheesh	Seth*	648 Meacham Rd	Elk Grove Village	Illinois	60007	(630) 908-3373
0057	IL-Elmwood Park-N Harlem Ave	LNN, Inc.	Michael	Nardello*	1740 N HARLEM AVE	ELMWOOD PARK	Illinois	60707-4304	(708) 452-1010
0376	IL-Evanston	Evanston Wings Inc.	Asif	Rajabali*	2434 MAIN ST, STE F	EVANSTON	Illinois	60202-1548	(847) 869-9464
0896	IL-Evergreen Park-W 95th St	CWK Evergreen Park, LLC	Asheesh	Seth*	2831 W 95TH ST	EVERGREEN PARK	Illinois	60805-2702	(708) 425-9464
1134	IL-Forest Park-Harlem Ave.	Hot Wings, LLC	Patrick	Madden*	1215 S. HARLEM AVE UNIT D & E	FOREST PARK	Illinois	60130-2407	(708) 689-8060
1770	IL-Glen Ellyn-Roosevelt Rd	CWK Glen Ellyn, LLC	Asheesh	Seth*	661 ROOSEVELT ROAD	Glen Ellyn	Illinois	60137	(331) 716-4951
1966	IL-Glendale Heights-Bloomngdale Rd	Glendale Heights Wings, Inc.	Asif	Rajabali*	1179 Bloomingdale Rd	Glendale Heights	Illinois	60139	(630) 919-3190
2378	IL-Glenwood-S. Halsted St	OM Glenwood Wings Inc.	Kalpesh	Patel*	18851 S. Halsted St	Glenwood	Illinois	60425	(708) 628-2535
2653	IL-Grayslake-E. Belvidere Rd	CWK Grayslake LLC	Asheesh	Seth*	813 E. Belvidere Rd	Grayslake	Illinois	60030	(224) 394-4434
1656	IL-Gurnee-Grand Ave	CWK Gurnee	Asheesh	Seth*	6409 GRAND AVE STE 3	GURNEE	Illinois	60031-5261	(847) 499-2600
0889	IL-Harwood Heights-Harlem Ave	S&L Wings, LLC	Vincent	Romano*	4622 N HARLEM AVE STE 11	HARWOOD HEIGHTS	Illinois	60706-4714	(708) 667-0761
0652	IL-Hillside-Mannheim Rd.	CWK Hillside, LLC	Asheesh	Seth*	50 S. MANNHEIM RD	HILLSIDE	Illinois	60162-1819	(708) 544-9464
1742	IL-Hoffman Estates-E. Golf Road	CWK Hoffman Estates, LLC	Asheesh	Seth*	9 E. Golf Road	Hoffman Estates	Illinois	60169	(224) 347-9255
2123	IL-Homer Glen-S. Bell Rd	OM Homer Glen Wings, Inc.	Kalpesh	Patel*	14346 S. Bell Road	Homer Glen	Illinois	60491	(708) 517-0177
2284	IL-Huntley-RT 47	OM Huntley Wings Inc.	Kalpesh	Patel*	12906 Route 47	Huntley	Illinois	60142	(224) 394-4888
1351	IL-Jerome-Wabash Ave	RSC WINGS, INC.	Salil	Contractor*	1665 WABASH AVE	JEROME	Illinois	62704	(217) 679-4229
1125	IL-Joliet-W. Jefferson St.	OM Joliet Wings, Inc.	Kalpesh	Patel*	2410 W. JEFFERSON ST. SUITE 116	JOLIET	Illinois	60435-6449	(815) 630-3760
1879	IL-Justice-Archer Ave	CWK Justice, LLC	Asheesh	Seth*	7801 Archer Road Unit C	Justice	Illinois	60458	(708) 523-7411
1912	IL-Kankakee-Meadowview Center	CWK Kankakee LLC	Asheesh	Seth*	1 Meadowview Center Unit 8	Kankakee	Illinois	60901	(815) 839-9464
2715	IL-La Grange-N. La Grange Rd	CWK IL LaGrange LLC	Asheesh	Seth*	115 N. La Grange Rd	La Grange	Illinois	60525	(708) 678-5151
2565	IL-Lake Zurich-W Route 22	Lake Zurich Wings, Inc.	Asif	Rajabali*	799 W. Route 22	Lake Zurich	Illinois	60047	(847) 773-4757
2339	IL-Lakemoor-IL-120	Lakemoor Wings, Inc.	Asif	Rajabali*	27450 IL 120, Suite B4	Lakemoor	Illinois	60051	(815) 655-8695
0463	IL-Lansing	OM Lansing Wings Inc.	Kalpesh	Patel*	17707 TORRENCE AVE	LANSING	Illinois	60438-1834	(708) 418-8880

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2188	IL-Lockport-W 159th St	OM Lockport Wings, Inc.	Kalpesh	Patel*	16543 W 159th St, Unit 5A	Lockport	Illinois	60441	(815) 709-4588
2351	IL-Loves Park-N. 2nd St.	Wenzak Wings Illinois Inc.	Michael	Zak*	5325 N. 2nd Street	Loves Park	Illinois	61111	(779) 801-9464
0630	IL-Lyons-Harlem Ave	Five Points Wings, LLC	Patrick	Madden*	3900B HARLEM AVE	LYONS	Illinois	60534-1208	(708) 777-1382
0726	IL-Matteson-Lincoln Hwy	CWK Matteson, LLC	Asheesh	Seth*	4630 LINCOLN HWY	MATTESON	Illinois	60443-2315	(708) 247-9464
2238	IL-McHenry-W Elm St	CWK McHenry LLC	Asheesh	Seth*	4213 W Elm Street	McHenry	Illinois	60050	(779) 260-4434
1076	IL-Melrose Park- Winston Plaza	Wing Brothers Inc.	Michael	Nardello*	1372 WINSTON PLAZA	MELROSE PARK	Illinois	60160-1316	(708) 681-2020
2283	IL-Mokena-191st St	OM Mokena Wings Inc.	Kalpesh	Patel*	9689 191st Street	Mokena	Illinois	60448	(708) 628-6422
1031	IL-Moline-41st Ave.	OM Moline Wings LLC	Kalpesh	Patel*	3939 41st AVENUE DRIVE	MOLINE	Illinois	61265-6401	(309) 764-9464
2122	IL-Montgomery-Orchard Rd	Orchard Wings, Inc.	Asif	Rajabali*	2086 Orchard Rd	Montgomery	Illinois	60538	(630) 454-9688
2137	IL-Montgomery-Ogden Ave	Ogden Hill Wings, Inc.	Asif	Rajabali*	1246 Ogden Ave	Montgomery	Illinois	60538	(630) 919-8850
1901	IL-Mount Prospect-W Algonquin Rd	CWK Mount Prospect, LLC	Asheesh	Seth*	1776 W. Algonquin Road	Mount Prospect	Illinois	60056	(224) 275-9022
0716	IL-Mundelein-S IL Rt 83	Shakti Sadashiv Limited	Jaymin	Patel*	720 S IL ROUTE 83	MUNDELEIN	Illinois	60060-4576	(847) 566-9464
0399	IL-Naperville-Forgue	OM Naperville Wings, Inc.	Kalpesh	Patel*	2695 FORGUE DR STE 101	NAPERVILLE	Illinois	60564-3700	(630) 717-9464
2208	IL-New Lenox-E Lincoln Hwy	OM New Lenox Wings Inc.	Kalpesh	Patel*	1820 E. Lincoln Highway	New Lenox	Illinois	60451	(217) 571-5388
0557	IL-Niles-West Touhy Ave.	Touhy Wings and Fries, Inc.	Shayan	Halani*	5706 W TOUHY AVE STE A-2	NILES	Illinois	60714-4606	(847) 647-9464
1003	IL-Niles-W Golf Rd	Niles Wings, Inc.	Asif	Rajabali*	8484 W GOLF RD	NILES	Illinois	60714-1154	(847) 966-9464
1773	IL-North Chicago-MLK Jr, Drive	North Chicago Wings, Inc.	Asif	Rajabali*	2710 Martin Luther King Jr. Drive	North Chicago	Illinois	60064	(224) 808-5515
0520	IL-Northlake	MNN Inc.	Michael	Nardello*	6 W NORTH AVE STE 200 & 300	NORTHLAKE	Illinois	60164-2303	(708) 531-1515
1764	IL-Oak Lawn-W. 95th St.	OM Oak Lawn Wings, Inc.	Kalpesh	Patel*	6314 W. 95th STREET	Oak Lawn	Illinois	60453	(708) 840-7177
2005	IL-Oak Park-Madison St	Brass Wings, LLC	Patrick	Madden*	515 Madison Street	Oak Park	Illinois	60304	(708) 665-9464
0651	IL-Oakbrook Terrace-Roosevelt Rd	CWK Oakbrook Terrace, LLC	Asheesh	Seth*	17W629 ROOSEVELT RD	OAKBROOK TERRACE	Illinois	60181-3545	(630) 632-9464
1768	IL-O'Fallon-Merchants Way	GSR Restaurants IL, LLC	Rahul	Agrawal*	1118 Merchants Way Suite 110	O'Fallon	Illinois	62269	(618) 505-9464
2265	IL-Orland Park-S. LaGrange Rd	OM Orland Park Wings Inc.	Kalpesh	Patel*	13133 South La Grange Road	Orland Park	Illinois	60462	(708) 390-8778
0757	IL-Palatine-E Dundee Rd	Dundee Wings and Fries, Inc.	Shayan	Halani*	1191 E DUNDEE RD	PALATINE	Illinois	60074-8306	(847) 963-9464
0515	IL-Peoria	CWK IL Peoria West Glen LLC	Asheesh	Seth*	1212 W GLEN	PEORIA	Illinois	61614-4838	(309) 839-2549
2216	IL-Plainfield-Illinois Rt 59	Plainfield Wings, Inc.	Asif	Rajabali*	12640 Illinois Route 59, Suite 106	Plainfield	Illinois	60585	(815) 709-4555
2239	IL-Prospect Heights-E Rand Rd	CWK Prospect Heights, LLC	Asheesh	Seth*	1312 E Rand Road, Unit 1	Prospect Heights	Illinois	60004	(847) 773-4248
1133	IL-Rockford-State St.	OM Fairview Rockford Wings Inc.	Kalpesh	Patel*	3636 E. STATE ST.	ROCKFORD	Illinois	61108-1916	(815) 977-4773
4079	IL-Rockford-S Perryville Rd	Wenzak Wings Illinois Inc.	Michael	Zak*	845 S. Perryville Rd 115	Rockford	Illinois	61108	(815) 552-9464
2544	IL-Rolling Meadows-Kirchoff Rd	CWK Rolling Meadows LLC	Asheesh	Seth*	3100 Kirchoff Rd	Rolling Meadows	Illinois	60008	(847) 773-4858
1878	IL-Romeoville-S. Weber Road	OM Romeoville Wings, Inc.	Kalpesh	Patel*	472 S. Weber Road	Romeoville	Illinois	60446	(815) 552-1840
0273	IL-Roselle	Roselle Wings, Inc.	Asif	Rajabali*	1306 W LAKE ST STE 414	ROSELLE	Illinois	60172-3363	(630) 529-5700
1482	IL-Round Lake Beach-E. Rollins Rd	CWK Round Lake Beach LLC	Asheesh	Seth*	708 E. ROLLINS RD.	ROUND LAKE BEACH	Illinois	60073-1340	(224) 757-5152
1937	IL-Schiller Park-Irving Park Road	CWK Schiller Park, LLC	Asheesh	Seth*	9732 Irving Park Road	Schiller Park	Illinois	60176	(224) 414-2644
2266	IL-Shorewood-Brook Forest Ave	Shorewoods Wings, Inc.	Asif	Rajabali*	968 Brook Forest Ave	Shorewood	Illinois	60404	(815) 655-8590
2928	IL-Skokie-Skokie Blvd	Skokie Wings, Inc.	Asif	Rajabali*	9440 Skokie Blvd	Skokie	Illinois	60077	(224) 394-4949
0552	IL-South Holland-State Street	OM South Holland Wings Inc.	Kalpesh	Patel*	16144 STATE ST	SOUTH HOLLAND	Illinois	60473-1236	(708) 825-1656
2856	IL-Springfield-N. Dirksen Pkwy	Candid, Inc.	Salil	Contractor*	2724 N. Dirksen Pkwy, Ste 300	Springfield	Illinois	62702	(217) 498-4322
1951	IL-St. Charles-E Main St	OM St. Charles Wings, Inc.	Kalpesh	Patel*	2400 E. Main Street Suite 113	St. Charles	Illinois	60174	(331) 248-6706
1573	IL-Streamwood-S. Barrington Rd	CWK STREAMWOOD LLC	Asheesh	Seth*	698A S. BARRINGTON RD	STREAMWOOD	Illinois	60107	(847) 450-7377
2680	IL-Sycamore-Dekalb Ave	Wenzak Wings Illinois Inc.	Michael	Zak*	2682 Dekalb Ave	Sycamore	Illinois	60178	(779) 218-9464
1765	IL-Tinley Park-S. Harlem	OM Tinley Wings, Inc.	Kalpesh	Patel*	16028 S. Harlem Ave, Space 025	Tinley Park	Illinois	60477	(708) 840-7170
2319	IL-Urbana-N. Vine St.	NKC Wings Inc.	Salil	Contractor*	200 N. Vine Street, Suite 114V	Urbana	Illinois	61802	(217) 350-8661
2017	IL-Villa Park-North Ave	CWK Villa Park, LLC	Asheesh	Seth*	298 North Ave Unit 3	Villa Park	Illinois	60181	(773) 498-9100
1299	IL-Waukegan-N Lewis Ave	CWK Waukegan LLC	Asheesh	Seth*	1808 N. LEWIS AVE	WAUKEGAN	Illinois	60085	(847) 360-9464
1804	IL-West Chicago-S. Neltnor Blvd	West Chicago Wings, Inc.	Asif	Rajabali*	334 S. Neltnor Blvd	West Chicago	Illinois	60185	(630) 716-9900
2354	IL-Westmont-W. Ogden Ave	Reyan Wings Inc	Aziz	Rupshi*	15 W. Ogden Ave	Westmont	Illinois	60559	(847) 773-4464
1924	IL-Wheeling-W Dundee Rd	OM Wheeling Wings, Inc.	Kalpesh	Patel*	532B W. Dundee Road	Wheeling	Illinois	60090	(224) 347-9259
2267	IL-Woodstock-S Eastwood Dr	Woodstock Wings, Inc.	Asif	Rajabali*	121 S. Eastwood Drive	Woodstock	Illinois	60098	(815) 655-8551
INDIANA									
2049	IN-Anderson-S. Scatterfield Rd	OM CS Anderson Wings, Inc.	Kalpesh	Patel*	4437 S. Scatterfield Road	Anderson	Indiana	46013	(765) 279-1780
2031	IN-Avon-E. Hwy 36	OM CS Avon Wings, Inc.	Kalpesh	Patel*	10024 E. Highway 36	Avon	Indiana	46123	(765) 279-1800
2651	IN-Bloomington-S. College Mall Rd	OM CS College-Bloomington Wings, Inc.	Kalpesh	Patel*	927 S. College Mall Rd	Bloomington	Indiana	47401	(812) 489-7277
2341	IN-Camby-Prosperity Cir	OM CS Camby Wings Inc.	Kalpesh	Patel*	10302 Prosperity Cir #102	Camby	Indiana	46113	(463) 252-0050
2327	IN-Carmel-E 146th St	OM CS Carmel Wings Inc.	Kalpesh	Patel*	2780 E. 146th St.	Carmel	Indiana	46033	(463) 252-0040
2790	IN-Chesterton-Indian Boundary Rd	CWK IN CHESTERTON, LLC	Asheesh	Seth*	761 Indian Boundary Rd, Suite 5	Chesterton	Indiana	46304	(219) 332-2111
1978	IN-Columbus-W Jonathan Moore Pike	OM CS Columbus Wings, Inc.	Kalpesh	Patel*	2255 W Jonathan Moore Pike	Columbus	Indiana	47201	(812) 657-0972
2420	IN-Elkhart-Elkhart Rd	CWK Goshen LLC	Asheesh	Seth*	4568-600 Elkhart Rd	Elkhart	Indiana	46517	(574) 228-5383
2815	IN-Elkhart-County Rd 6 W	CWK IN Elkhart LLC	Asheesh	Seth*	187 County Rd W	Elkhart	Indiana	46514	(574) 241-6454
1427	IN-Evansville-N. Green River Rd.	CWK Evansville LLC	Asheesh	Seth*	499 N. GREEN RIVER RD. STE B	EVANSVILLE	Indiana	47715-2409	(812) 909-3445
2282	IN-Fishers-Bent Grass Lane	OM CS Fishers Wings Inc.	Kalpesh	Patel*	13588 Bent Grass Lane, Ste 104	Fishers	Indiana	46038	(317) 922-0917
1572	IN-Fort Wayne-W. Coliseum Blvd	CWK Fort Wayne Coliseum LLC	Asheesh	Seth*	407 W. COLISEUM BLVD STE C	FORT WAYNE	Indiana	46805-1010	(260) 755-6397
1837	IN-Fort Wayne-Illinois Rd	CWK Fort Wayne IL RD LLC	Asheesh	Seth*	5129 Illinois Road Suite 126	Fort Wayne	Indiana	46804	(260) 739-7397
2248	IN-Franklin	OM CS Franklin Wings Inc.	Kalpesh	Patel*	1141 N. Morton St.	Franklin	Indiana	46131	(463) 724-2011
1262	IN-Gary-Grant St	CWK Gary LLC	Asheesh	Seth*	3360 GRANT ST.	GARY	Indiana	46408	(219) 980-3590
2391	IN-Greenwood-S. Madison Ave	OM CS Greenwood Wings Inc.	Kalpesh	Patel*	707 S. Madison Ave, Suite W	Greenwood	Indiana	46143	(317) 922-0911
1374	IN-Hammond-Roby Dr.	CWK Hammond LLC	Asheesh	Seth*	902 ROBY DRIVE STE C	HAMMOND	Indiana	46320-2000	(219) 473-0773
2422	IN-Hammond-Sibley St	CWK Hammond 2 LLC	Asheesh	Seth*	27 Sibley Street	Hammond	Indiana	46320	(219) 332-2220
2503	IN-Hammond-Indianapolis Blvd	CWK Hammond Indy LLC	Asheesh	Seth*	7149 Indianapolis Blvd	Hammond	Indiana	46324	(219) 332-2334
1174	IN-Highland-Indianapolis Blvd	CWK Highland LLC	Asheesh	Seth*	10435 INDIANAPOLIS BLVD, UNIT B	HIGHLAND	Indiana	46322-3511	(219) 924-9464
1460	IN-Hobart-E. 37th Ave	CWK HOBART LLC	Asheesh	Seth*	1619 E. 37TH AVE	HOBART	Indiana	46342-2581	(219) 963-6250
0419	IN-Indianapolis-Shelby	OM Shelby Indy Wiings LLC	Kalpesh	Patel*	7711 SHELBY ST STE A	INDIANAPOLIS	Indiana	46227-5958	(317) 889-9464
1016	IN-Indianapolis-Georgetown Rd	OM Georgetown Indy Wings LLC	Kalpesh	Patel*	5618 GEORGETOWN RD	INDIANAPOLIS	Indiana	46254	(317) 451-9464
1150	IN-Indianapolis-W. 10th St.	OM 10th St Indy Wings LLC	Kalpesh	Patel*	5309 W. 10TH STREET	INDIANAPOLIS	Indiana	46224-6817	(317) 689-7867
1163	IN-Indianapolis-S. Emerson Ave.	OM Emerson Indy Wings LLC	Kalpesh	Patel*	4912 S. EMERSON AVE.	INDIANAPOLIS	Indiana	46203	(317) 731-7842
1181	IN-Indianapolis-Pendleton Pike	OM Pendleton Indy Wings LLC	Kalpesh	Patel*	7326 PENDLETON PIKE	INDIANAPOLIS	Indiana	46226	(317) 222-6371
1226	IN-Indianapolis-E. Washington St	OM Washington Indy Wings LLC	Kalpesh	Patel*	8201 E. WASHINGTON ST.	INDIANAPOLIS	Indiana	46219	(463) 221-2961
2079	IN-Indianapolis-E. 10th St	OM CS Indy Wings 2, Inc.	Kalpesh	Patel*	4401 East 10th Street Space 8	Indianapolis	Indiana	46201	(463) 800-1799

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2173	IN-Indianapolis-W 86th St	OM CS 86th St Indy Wings Inc.	Kalpesh	Patel*	3540 W. 86th Street	Indianapolis	Indiana	46268	(219) 250-6533
2135	IN-Indianapolis-N Pennsylvania St.	OM CS Pennsylvania Indy Wings, Inc.	Kalpesh	Patel*	16 N. Pennsylvania St.	Indianapolis	Indiana	46204	(219) 301-0869
2337	IN-Indianapolis-E. 82nd St.	OM CS Castleton Wings Inc.	Kalpesh	Patel*	5965 E. 82nd St.	Indianapolis	Indiana	46250	(219) 255-9532
3005	IN-Indianapolis-Pendleton Pike	OM CS Sunnyside Indy Wings Inc.	Kalpesh	Patel*	11135 Pendleton Pike, Suite 100	Indianapolis	Indiana	46236	(463) 278-4177
2814	IN-Jeffersonville-Gateway Dr.	CWK IN Jeffersonville LLC	Asheesh	Seth*	921 Gateway Dr., Suite 102	Jeffersonville	Indiana	47130	(812) 754-4322
2312	IN-Kokomo-S. Washington St	OM CS Kokomo Wings Inc.	Kalpesh	Patel*	2825 S. Washington St.	Kokomo	Indiana	46901	(765) 340-7670
3040	IN-La Porte-W State Road	CWK IN La Porte LLC	Asheesh	Seth*	1333 W State Rd 2, Suite 104	La Porte	Indiana	46350	(219) 797-9464
3079	IN-Lafayette-S Creasy Ln	Purdue Wings Inc.	Salil	Contractor*	200 S. Creasy Ln, Ste 2120	Lafayette	Indiana	47905	(765) 440-3939
1461	IN-Merrillville-W. 81st Ave	CWK MERRILLVILLE LLC	Asheesh	Seth*	407 W. 81ST AVE	MERRILLVILLE	Indiana	46410-5317	(219) 472-0064
2450	IN-Michigan City-Franklin St.	CWK Michigan City LLC	Asheesh	Seth*	5236 Franklin St.	Michigan City	Indiana	46360	(219) 332-2442
2264	IN-Mishawaka-Grape Rd	CWK Mishawaka LLC	Asheesh	Seth*	5776 Grape Road	Mishawaka	Indiana	46545	(574) 213-6880
2078	IN-Muncie-S. Tillotson Ave	OM CS Muncie Wings, Inc.	Kalpesh	Patel*	837 S. Tillotson Ave Suite 6	Muncie	Indiana	47304	(765) 279-1799
2833	IN-Plainfield-Perry Rd	OM CS Plainfield Wings Inc.	Kalpesh	Patel*	146 N Perry Rd	Plainfield	Indiana	46168	(463) 252-2737
3242	IN-Portage-US Hwy 6	CWK IN Portage LLC	Asheesh	Seth*	6540 US Hwy 6	Portage	Indiana	46368	(219) 788-9464
2416	IN-Shelbyville-IN-44	OM CS Shelbyville Wings, Inc.	Kalpesh	Patel*	1838 East State Rd 44, Unit 1	Shelbyville	Indiana	46176	(463) 278-4332
2247	IN-South Bend-Portage Rd	CWK South Bend LLC	Asheesh	Seth*	3697 Portage Road	South Bend	Indiana	46628	(574) 221-6788
3097	IN-South Bend-Ireland Rd	CWK IN South Bend Ireland LLC	Asheesh	Seth*	1290 E Ireland Rd Z-100	South Bend	Indiana	46614	(574) 891-9464
1178	IN-Terre Haute	CWK Terre Haute LLC	Asheesh	Seth*	2828 S. 3RD ST.	TERRE HAUTE	Indiana	47802-3706	(812) 917-4391
2756	IN-West Lafayette-Sagamore Pkwy	SRC Wings, Inc.	Salil	Contractor*	1044 Sagamore Pkwy W, Unit 118	West Lafayette	Indiana	47906	(765) 440-7878
IOWA									
1389	IA-Ames-S. Duff Ave	CWK IA Ames LLC	Asheesh	Seth*	703 S. DUFF AVE, STE 101	AMES	Iowa	50010-6818	(515) 663-9464
1940	IA-Ankeny-SE Oralabor Rd	CWK IA Ankeny LLC	Asheesh	Seth*	909 SE Oralabor Road, Suite 102	Ankeny	Iowa	50021	(515) 412-1470
1599	IA-Burlington-Mount Pleasant St.	Iowa Wings LLC	Jeremy	Music	1115 N Roosevelt Avenue	BURLINGTON	Iowa	52601	(319) 409-9464
1067	IA-Cedar Rapids-Edgewood Rd.	CWK IA Cedar Rapids LLC	Asheesh	Seth*	2360 EDGEWOOD RD SW, STE 500	CEDAR RAPIDS	Iowa	52404-3250	(319) 390-9464
1965	IA-Coralville-2nd St	CWK IA Coralville LLC	Asheesh	Seth*	2451 2nd Street, Unit 2	Coralville	Iowa	52241	(319) 351-4080
1440	IA-Des Moines-Merle Hay Rd	CWK IA DM Merle Hay LLC	Asheesh	Seth*	3803 MERLE HAY RD.	DES MOINES	Iowa	50310-1306	(515) 254-9464
1685	IA-Des Moines-E. 14th St	CWK IA DM 14th LLC	Asheesh	Seth*	521 E. 14TH ST.	DES MOINES	Iowa	50319	(515) 777-1705
2645	IA-Sioux City-Hamilton Blvd	MJ23 Wings LLC	Jeffrey	Oliver*	1921 Hamilton Blvd	Sioux City	Iowa	51104	(712) 938-9464
KANSAS									
1182	KS-Kansas City-S. 18th St	Kansas Wings III, LLC	Charles	Loflin*	151 S. 18TH ST. STE. H	KANSAS CITY	Kansas	66102-5627	(913) 233-0440
1036	KS-Lawrence-Louisiana St	Kansas Wings VI, LLC	Charles	Loflin*	2233 LOUISIANA ST	LAWRENCE	Kansas	66046-3041	(785) 330-9630
1222	KS-Manhattan-Moro St	Kansas Wings IV, LLC	Charles	Loflin*	1126 MORO ST	MANHATTAN	Kansas	66502	(785) 320-5600
1796	KS-Mission-Johnson Dr.	Kansas Wings V, LLC	Charles	Loflin*	6852 Johnson Drive	Mission	Kansas	66202	(913) 387-4007
0951	KS-Olathe-N. Parker St.	Kansas Wings I, LLC	Charles	Loflin*	195 N. PARKER ST	OLATHE	Kansas	66061	(913) 393-9464
2675	KS-Olathe-W. 119th St.	Kansas Wings IX, LLC	Charles	Loflin*	15404 W. 119th St.	Olathe	Kansas	66062	(913) 732-9267
2253	KS-Overland Park-Metcalf Ave	Kansas Wings VII, LLC	Charles	Loflin*	9113 Metcalf Ave	Overland Park	Kansas	66212	(913) 982-9464
2326	KS-Overland Park-W 135th St	Kansas Wings VIII, LLC	Charles	Loflin*	7115 W. 135th St	Overland Park	Kansas	66223	(913) 800-9464
2177	KS-Salina-S. Ohio St	VWS Restaurants, LLC	Irfaan	Lalani*	1621 S. Ohio St	Salina	Kansas	67401	(785) 714-5100
0952	KS-Shawnee-Shawnee Mission Pkwy	Kansas Wings II, LLC	Charles	Loflin*	11910 SHAWNEE MISSION PKWY	SHAWNEE	Kansas	66216	(913) 354-9464
2629	KS-Topeka-SW Wanamaker Rd	VWS Restaurants, LLC	Irfaan	Lalani*	2121 SW Wanamaker Rd, Suite 103	Topeka	Kansas	66614	(785) 496-9464
0838	KS-Wichita-Taft St	VWS Restaurants, LLC	Irfaan	Lalani*	7325 W TAFT ST STE 106	WICHITA	Kansas	67209-2089	(316) 773-4300
1766	KS-Wichita-S. Seneca St.	VWS Restaurants, LLC	Irfaan	Lalani*	2548 S. SENECA STREET	Wichita	Kansas	67217	(316) 925-7500
1998	KS-Wichita-W 21st St.	VWS Restaurants, LLC	Irfaan	Lalani*	2095 W. 21st Street Suite 100	Wichita	Kansas	67203	(316) 710-5400
2303	KS-Wichita-E. Harry St.	VWS Restaurants, LLC	Irfaan	Lalani*	7809 E. Harry Street	Wichita	Kansas	67207	(316) 444-9464
KENTUCKY									
1082	KY-Bowling Green-Nashville Rd	Randal Bowling Green Wings, LLC	Manojkumar (Manoj)	Patel*	2435 NASHVILLE RD STE 106	BOWLING GREEN	Kentucky	42101-4034	(270) 843-9464
4074	KY-Bowling Green-US 31 W Bypass	Riverside Wings LLC	Patrick	Langan*	330 US 31 W Bypass , Unit 401	Bowling Green	Kentucky	42103	(270) 588-9464
2789	KY-Elizabethtown-N. Dixie Hwy	CWK KY Elizabethtown LLC	Asheesh	Seth*	1570 N. Dixie Hwy, Suite 106	Elizabethtown	Kentucky	42701	(364) 222-5522
2611	KY-Florence-Mall Rd	Sizzling Wings, LLC	Nathan	Garn*	7753 Mall Rd, Suite D	Florence	Kentucky	41042	(859) 488-9464
3104	KY-Glasgow-Happy Valley Road	Glasgow Wings, LLC	Patrick	Langan*	2381-B Happy Valley Road	Glasgow	Kentucky	42141	(364) 488-9464
3221	KY-Hopkinsville-Fort Campbell Blvd	Hopkinsville Wings LLC	Patrick	Langan*	4141 Fort Campbell Blvd	Hopkinsville	Kentucky	42240	(270) 518-9464
2810	KY-Lexington-Richmond Rd	CWK KY Lexington Richmond LLC	Asheesh	Seth*	3080 Richmond Rd, Suite 115	Lexington	Kentucky	40517	(859) 407-4243
3014	KY-Lexington-Tates Creek Centre Dr.	CWK KY Tate's Creek LLC	Asheesh	Seth*	4101 Tate's Creek Centre Dr. Suite 120	Lexington	Kentucky	40517	(270) 632-2900
3006	KY-Lexington-Woodland Ave	CWK KY Woodland LLC	Asheesh	Seth*	384 Woodland Ave	Lexington	Kentucky	40508	(859) 500-9464
3234	KY-Lexington-Stockton Way	CWK KY Citation LLC	Asheesh	Seth*	1988 Stockton Way, Building 100 Suite 140	Lexington	Kentucky	40511	(859) 461-9464
0608	KY-Louisville-Dixie Hwy	Louisville Wings, LLC	John (Eddie)	Williams*	4812 DIXIE HWY	LOUISVILLE	Kentucky	40216-2504	(502) 409-6000
0771	KY-Louisville-Hurstbourne	Hurstbourne Wings LLC	John (Eddie)	Williams*	2007 S HURSTBOURNE PKWY	LOUISVILLE	Kentucky	40220-1623	(502) 491-7171
1549	KY-Louisville-Outer Loop	Festival Wings Limited Liability Company	John (Eddie)	Williams*	4659 OUTER LOOP	LOUISVILLE	Kentucky	40219	(502) 750-9464
1608	KY-Louisville-Westport Rd	Goose Creek Wings Limited Liability Company	John (Eddie)	Williams*	9401 Westport Rd #101	LOUISVILLE	Kentucky	40241-2219	(502) 237-9464
2439	KY-Louisville-Bardstown Rd	Bardstown RD Wings, LLC	John (Eddie)	Williams*	6209 Bardstown Rd, Ste B	Louisville	Kentucky	40291	(502) 785-9464
2463	KY-Louisville-New Cut Rd	Taylor Blvd. Wings, LLC	John (Eddie)	Williams*	5524 C New Cut Rd	Louisville	Kentucky	40214	(502) 791-9464
2713	KY-Louisville-Dixie Hwy	CWK KY Valley Station LLC	Asheesh	Seth*	10976 Dixie Hwy	Louisville	Kentucky	40272	(502) 556-3231
2714	KY-Louisville-Bardstown Rd	CWK KY Bardstown, LLC	Asheesh	Seth*	2500 Bardstown Rd, Ste 4	Louisville	Kentucky	40205	(502) 373-8818
4035	KY-Louisville-Shelbyville	GOE Wings 1 LLC	John (Eddie)	Williams*	12563 Shelbyville Rd	Louisville	Kentucky	40223	(502) 856-9464
3035	KY-Louisville-St. Matthews	CWK KY Shelbyville LLC	Asheesh	Seth*	4123 Shelbyville Rd, Suite 101	Louisville	Kentucky	40207	(502) 858-9464
3185	KY-Louisville-Factory Lane	GOE Wings 2 LLC	John (Eddie)	Williams*	12910 Factory Lane Suite 102	Louisville	Kentucky	40245	(844) 771-2015
2832	KY-Mt. Washington-Eastbrooke Pointe Dr.	CWK KY Mt. Washington LLC	Asheesh	Seth*	U.S. 240 Eastbrooke Parkway, Unit 109	Mt. Washington	Kentucky	40047	(502) 600-5595
3022	KY-Nicholasville-N Main Street	CWK KY Nicholasville LLC	Asheesh	Seth*	931 N Main St	Nicholasville	Kentucky	40356	(859) 347-9977
0257	KY-Paducah	Word Enterprises LLC	Joe	Word	5187 HINKLEVILLE RD STE I	PADUCAH	Kentucky	42001-9681	(270) 415-9264
4041	KY-Union-US-42	Sizzling Wings, LLC	Nathan	Garn*	9280 US-42 C	Union	Kentucky	41091	(859) 859-9464
LOUISIANA									
1974	LA-Alexandria-S. MacArthur Dr	Burke Alex Wings, LLC	Barry	Burke*	2303 S. MacArthur Drive	Alexandria	Louisiana	71301	(318) 545-7900
0082	LA-Baton Rouge-Sherwood Forest Blvd	Harmony Holdings LA LLC	Rahul	Agrawal*	3034 S SHERWOOD FOREST BLVD STE 1B	BATON ROUGE	Louisiana	70816-2219	(225) 291-9464
0539	LA-Baton Rouge-Bluebonnet	Harmony Holdings LA LLC	Rahul	Agrawal*	9880 BLUEBONNET BLVD STE C-3A	BATON ROUGE	Louisiana	70810-6462	(225) 400-9464
0888	LA-Central City-Wax Rd	OM Central Baton Rouge Wings Inc	Kalpesh	Patel*	14455 WAX RD STE T	Baton Rouge	Louisiana	70818	(225) 261-3333
1358	LA-Baton Rouge-Florida Ave	Harmony Holdings LA LLC	Rahul	Agrawal*	9600 FLORIDA BLVD STE 100	BATON ROUGE	Louisiana	70815-1110	(225) 218-4500
1750	LA-Baton Rouge-Arlington Creek Center Blvd	Harmony Holdings LA LLC	Rahul	Agrawal*	660 ARLINGTON CREEK CENTER BLVD SUITE 4E	Baton Rouge	Louisiana	70820	(225) 529-2622
1853	LA-Baton Rouge-Siegen Lane	Harmony Holdings LA LLC	Rahul	Agrawal*	7089 Siegen Lane	Baton Rouge	Louisiana	70809	(225) 250-1673

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
0246	LA-Bossier City	Emerald Wings South LLC	Saad	Usman*	2119 Airline Drive, Suite 500	BOSSIER CITY	Louisiana	71111-3667	(318) 746-6666
2292	LA-Broussard-S. Bernard Rd	Burke Bro Wings LLC	Barry	Burke*	1137 S. Bernard Rd, Suite J	Broussard	Louisiana	70518	(337) 330-2800
2490	LA-Carencro-NE Evangeline Thurway	Burke Bro Wings LLC	Barry	Burke*	3500 NE Evangeline Thruway, Suite D	Carencro	Louisiana	70520	(337) 520-2497
2336	LA-Chalmette-W Judge Perez Dr	OM Chalmette Wings Inc.	Kalpesh	Patel*	8100 W. Judge Perez Dr, Ste 3	Chalmette	Louisiana	70043	(504) 270-1664
1867	LA-Denham Springs-Juban Rd	Harmony Holdings LA LLC	Rahul	Agrawal*	27800 Juban Road Suite 7	Denham Springs	Louisiana	70726	(225) 271-5525
0459	LA-Gonzales	Harmony Holdings LA LLC	Rahul	Agrawal*	122 S AIRLINE HWY, STE D	GONZALES	Louisiana	70737	(225) 644-9464
0823	LA-Gretna-Terry Pkwy	OM Gretna Wings, Inc.	Kalpesh	Patel*	651 TERRY PKWY STE 112	GRETNA	Louisiana	70056-4305	(504) 366-4155
1748	LA-Hammond-SW Railroad Ave	Harmony Holdings LA LLC	Rahul	Agrawal*	1712 SW RAILROAD AVE, SUITE 2 Unit B	Hammond	Louisiana	70403	(985) 602-4960
2545	LA-Harvey-Lapalco Blvd	OM Lapalco Harvey Wings Inc.	Kalpesh	Patel*	3407 Lapalco Blvd, Suite 3	Harvey	Louisiana	70058	(504) 612-9464
0049	LA-Houma	Burke Houma Wings, LLC	Barry	Burke*	500 CORPORATE DR STE L	HOUMA	Louisiana	70360-2837	(985) 857-9464
2415	LA-Kenner-W. Esplanade Ave	OM Kenner Wings Inc.	Kalpesh	Patel*	819 W. Esplanade Ave, Ste J	Kenner	Louisiana	70065	(504) 291-2353
0133	LA-Lafayette-Ambassador	RD Wings, LLC	Rohan	Dawra*	2865 AMBASSADOR CAFFERY PKWY STE 113	LAFAYETTE	Louisiana	70506-5943	(337) 993-9464
0592	LA-Lake Charles-Ryan St	GSR Restaurants LA LLC	Rahul	Agrawal*	2950 RYAN ST STE B	LAKE CHARLES	Louisiana	70601-8582	(337) 436-9464
1593	LA-Lake Charles-Nelson Rd	GSR Restaurants LA LLC	Rahul	Agrawal*	4740 NELSON RD	LAKE CHARLES	Louisiana	70605	(337) 888-9464
3134	LA-LaPlace-Belle Terre Blvd	OM LaPlace Wings LLC	Kalpesh	Patel*	113 Belle Terre Blvd Suite B	LaPlace	Louisiana	70068	(985) 298-3433
3150	LA-Mandeville-N Causeway Blvd	OM Mandeville Wings LLC	Kalpesh	Patel*	1876 N Causeway Blvd	Mandeville	Louisiana	70471	(985) 298-2511
0802	LA-Metairie-Veterans Memorial Blvd	OM Metairie Wings, Inc.	Kalpesh	Patel*	4704 VETERANS MEMORIAL BLVD #103	METAIRIE	Louisiana	70006	(504) 885-0022
2500	LA-Metairie-Wilshire Plaza	OM Airline-Metairie Wings Inc.	Kalpesh	Patel*	743 Veterans Memorial Blvd, Space E	Metairie	Louisiana	70005	(504) 302-8980
2447	LA-Metairie-Airline Dr.	OM Airline-Metairie Wings Inc.	Kalpesh	Patel*	2701 Airline Dr., Unit Q	Metairie	Louisiana	70001	(504) 323-4542
0107	LA-Monroe-Sterlington Rd	Emerald Wings South LLC	Saad	Usman*	2340 STERLINGTON RD	MONROE	Louisiana	71203-3044	(318) 388-8824
3168	LA-Natchitoches-Keyser Ave	Emerald Wings South LLC	Saad	Usman*	929 Keyser Ave F	Natchitoches	Louisiana	71457	(318) 380-9464
1330	LA-New Iberia-E. Admiral Doyle Dr.	RD Wings, LLC	Rohan	Dawra*	715 E. ADMIRAL DOYLE DR. STE A	NEW IBERIA	Louisiana	70560	(337) 321-6322
1184	LA-New Orleans-N. Carrollton Ave.	OM Carrollton Wings, Inc.	Kalpesh	Patel*	520 N. CARROLLTON AVENUE	NEW ORLEANS	Louisiana	70119	(504) 518-4952
1221	LA-New Orleans-Chef Menteur Hwy	OM Chef Wings Inc.	Kalpesh	Patel*	4242 CHEF MENTEUR HWY	NEW ORLEANS	Louisiana	70126	(504) 644-4477
2947	LA-New Orleans-Read Lane	OM Read-NOLA Wings Inc.	Kalpesh	Patel*	7001 Read Lane, Unit C	New Orleans	Louisiana	70127	(504) 754-8998
2829	LA-New Orleans-S. Claiborne Ave	Om Claiborne-Nola Wings Inc.	Kalpesh	Patel*	2101 S. Claiborne Ave, Suite D-1	New Orleans	Louisiana	70125	(504) 438-3737
3126	LA-River Ridge-Jefferson Hwy	OM River Ridge Wings LLC	Kalpesh	Patel*	9605 Jefferson Hwy Suite A	River Ridge	Louisiana	70123	(504) 318-8988
0360	LA-Ruston	Emerald Wings South LLC	Saad	Usman*	720 CELEBRITY DRIVE STE 187	RUSTON	Louisiana	71270-3875	(318) 254-5117
0109	LA-Shreveport	Emerald Wings South LLC	Saad	Usman*	779 SHREVEPORT BARKSDALE HWY	SHREVEPORT	Louisiana	71105-2201	(318) 868-3133
0513	LA-Shreveport-Westport	Emerald Wings South LLC	Saad	Usman*	6205 WESTPORT AVE STE 400	SHREVEPORT	Louisiana	71129-2327	(318) 687-5000
3130	LA-Shreveport-Market St	Emerald Wings South LLC	Saad	Usman*	3000 N. Market St, Suite 158	Shreveport	Louisiana	71107	(318) 288-9464
3141	LA-Shreveport-Bert Kouns Industrial Loop	Emerald Wings South LLC	Saad	Usman*	1655 E Bert Kouns Industrial Loop	Shreveport	Louisiana	71105	(318) 327-9464
1921	LA-Slidell-Lindberg Dr	Harmony Holdings LA LLC	Rahul	Agrawal*	1806 Lindberg Drive	Slidell	Louisiana	70458	(985) 265-7797
3129	LA-Slidell-Northshore Blvd	OM Slidell Wings LLC	Kalpesh	Patel*	179 Northshore Blvd, Suite 5	Slidell	Louisiana	70460	(985) 298-3422
3177	LA-Sulphur-Cities Service Hwy	GSR Restaurants LA LLC	Rahul	Agrawal*	206 S Cities Service Hwy	Sulphur	Louisiana	70663	(337) 409-9464
0311	LA-Thibodaux	Burke Thibodaux Wings, LLC	Barry	Burke*	612 N CANAL BLVD	THIBODAUX	Louisiana	70301-8070	(985) 448-9464
0016	LA-West Monroe	Emerald Wings South LLC	Saad	Usman*	4920 CYPRESS ST LOT F	WEST MONROE	Louisiana	71291-7673	(318) 397-9464
2944	LA-Weswego-Westbank Expressway	OM Westwego Wings Inc.	Kalpesh	Patel*	1401 Westbank Expressway, Suite 8	Westwego	Louisiana	70094	(504) 688-2711
0512	LA-Zachary-Main St	OM Zachary Wings Inc	Kalpesh	Patel*	5875 MAIN ST STE B	ZACHARY	Louisiana	70791-4054	(225) 654-9464
MARYLAND									
1108	MD-Baltimore-Patterson Ave	Emerald Wings LLC	Saad	Usman*	4117 PATTERSON AVENUE	BALTIMORE	Maryland	21215-2221	(443) 390-9464
1437	MD-Baltimore-Harford Rd	Sizzling Wings, LLC	Nathan	Garn*	7613 HARFORD ROAD	BALTIMORE	Maryland	21234-6401	(443) 835-1038
1531	MD-Baltimore-Philadelphia Rd	Sizzling Wings, LLC	Nathan	Garn*	8631(3) PHILADELPHIA RD # 180	BALTIMORE	Maryland	21237-3020	(443) 815-3920
2485	MD-Beltsville-Baltimore Ave	Sizzling Wings, LLC	Nathan	Garn*	11000 Baltimore Ave, Suite 104	Beltsville	Maryland	20705	(301) 902-7032
0825	MD-Bowie-Excelsior Dr	Sizzling Wings, LLC	Nathan	Garn*	15477 EXCELSIOR DR	BOWIE	Maryland	20716-2208	(301) 352-9464
1930	MD-Catonsville-Maiden Choice Lane	Shivaji, LLC	Arpit	Patel*	817 Maiden Choice Lane	Catonsville	Maryland	21228	(443) 575-6072
1342	MD-Clinton-Old Branch Ave	Sizzling Wings, LLC	Nathan	Garn*	7706 OLD BRANCH AVE.	CLINTON	Maryland	20735	(301) 265-5014
2145	MD-Cockeysville-York Rd	Sizzling Wings, LLC	Nathan	Garn*	10015 York Road	Cockeysville	Maryland	21030	(443) 933-9464
1892	MD-Dundalk-Merritt Blvd	Destiny Wings Four, LLC	Cheryl	Glover*	1135 Merritt Blvd	Dundalk	Maryland	21222	(443) 399-5500
1835	MD-Ellicott City-Baltimore Ntl Pike	Sizzling Wings, LLC	Nathan	Garn*	9338 Baltimore National Pike	Ellicott City	Maryland	21042	(410) 988-5316
1295	MD-Forestville-Donnell Dr	Sizzling Wings, LLC	Nathan	Garn*	3443 DONNELL DR. STE 3	FORESTVILLE	Maryland	20747-3210	(667) 205-9464
1425	MD-Frederick-W. Patrick St	Sizzling Wings, LLC	Nathan	Garn*	1061 W. PATRICK ST	FREDERICK	Maryland	21702-3903	(301) 378-8314
2772	MD-Frederick-Kingfisher Dr.	REDCOW POLITY VIII, LLC	Daniel	Remaklus*	1700 Kingfisher Dr., Ste 7	Frederick	Maryland	21701	(240) 225-9464
2937	MD-Frederick-Buckeystown Pike	Redcow Polity,IX LLC	Daniel	Remaklus*	5010 Buckeystown Pike	Frederick	Maryland	21704	(240) 563-9464
0103	MD-Gaithersburg	Sizzling Wings, LLC	Nathan	Garn*	20201 GOSHEN RD SPC G	GAITHERSBURG	Maryland	20879-4000	(301) 977-8060
1462	MD-Gaithersburg-Flower Hill Way	Sizzling Wings, LLC	Nathan	Garn*	18230 FLOWER HILL WAY	GAITHERSBURG	Maryland	20879-5300	(240) 683-9464
2882	MD-Gambrills-S. Main Chapel Way	Shashtri Eatery LLC	Himanshu (Bobby)	Shah	1403 S. Main Chapel Way, Suite 103	Gambrills	Maryland	21054	(410) 630-1177
1326	MD-Germantown-Middlebrook Rd.	Sizzling Wings, LLC	Nathan	Garn*	13044 MIDDLEBROOK RD	GERMANTOWN	Maryland	20874-2617	(240) 261-4098
0676	MD-Glen Burnie-Ritchie Hwy	Destiny Wings One, LLC	Cheryl	Glover*	6710-A RITCHIE HWY	GLEN BURNIE	Maryland	21061-2319	(410) 766-9464
2921	MD-Glen Burnie-Crain Hwy S	Destiny Wings Six LLC	Cheryl	Glover*	7974 Crain Hwy S	Glen Burnie	Maryland	21061	(667) 942-9464
1372	MD-Hagerstown-Wesel Blvd	Drums of Heaven 4 LLC	Binoy	Patel*	1580 WESEL BLVD STE D	HAGERSTOWN	Maryland	21740-2503	(240) 513-6099
1114	MD-Hanover-Annapolis Rd	Destiny Wings Three, LLC	Cheryl	Glover*	2637-B ANNAPOLIS RD	HANOVER	Maryland	21076-1793	(443) 274-2429
1140	MD-Hyattsville-Belcrest Rd.	Sizzling Wings, LLC	Nathan	Garn*	6211 BELCREST ROAD STE 103	HYATTSVILLE	Maryland	20782	(240) 696-5167
0839	MD-Laurel-Baltimore Ave	Destiny Wings Two, LLC	Cheryl	Glover*	14623 BALTIMORE AVE	LAUREL	Maryland	20707-4902	(301) 776-9464
1242	MD-New Carrollton-Annapolis Rd	Sizzling Wings, LLC	Nathan	Garn*	8470 ANNAPOLIS RD SPC 3	NEW CARROLLTON	Maryland	20784-3013	(240) 582-7630
2107	MD-Owings Mills-Reisterstown Rd	SHIVAJI II LLC	Arpit	Patel*	9101 Reisterstown Road	Owings Mills	Maryland	21117	(667) 888-9464
1508	MD-Oxon Hill-Oxon Hill Rd	Sizzling Wings, LLC	Nathan	Garn*	6009 OXON HILL RD STE D	OXON HILL	Maryland	20745-3129	(240) 414-9100
3175	MD-Randallstown-Brenbrook Drive	Emerald Wings LLC	Saad	Usman*	3524 Brenbrook Drive Space 10	Randallstown	Maryland	21133	(667) 999-9464
0238	MD-Rockville	Sizzling Wings, LLC	Nathan	Garn*	14925 SHADY GROVE RD UNIT H	ROCKVILLE	Maryland	20850-7731	(301) 309-9464
1228	MD-Rockville-Rockville Pike	Sizzling Wings, LLC	Nathan	Garn*	891 ROCKVILLE PIKE	ROCKVILLE	Maryland	20852	(301) 417-8719
2370	MD-Severna Park-Ritchie Hwy	Destiny Wings Five LLC	Cheryl	Glover*	350a Ritchie Hwy	Severna Park	Maryland	21146	(443) 508-8586
0737	MD-Silver Spring-Connecticut	Sizzling Wings, LLC	Nathan	Garn*	13633 CONNECTICUT AVE	SILVER SPRING	Maryland	20906-2914	(301) 438-9464
1210	MD-Takoma Park-New Hampshire Ave	Sizzling Wings, LLC	Nathan	Garn*	7659 NEW HAMPSHIRE AVE	TAKOMA PARK	Maryland	20912	(240) 641-5852
1404	MD-Hillcrest Heights-Branch Ave	Sizzling Wings, LLC	Nathan	Garn*	3737 BRANCH AVE	Temple Hill	Maryland	20748	(301) 276-4412
1227	MD-Waldorf-Smallwood Dr. W	Sizzling Wings, LLC	Nathan	Garn*	1302 SMALLWOOD DR. W SUITE F11	WALDORF	Maryland	20603	(301) 885-0041
MASSACHUSETTS									
1371	MA-Brockton-Torrey St	Brockton Wings LLC	Jitendra	Patel*	21 TORREY ST. STE 15A	BROCKTON	Massachusetts	02301-4849	(774) 381-7994
2632	MA-Chicopee-Memorial Dr.	Chicopee Minuteman Wings LLC	Mark	Justice*	601 Memorial Dr., Unit 16	Chicopee	Massachusetts	01020	(860) 500-7545

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1233	MA-East Boston-Border Street	East Boston Minuteman Wings LLC	Mark	Justice*	173 BORDER STREET	EAST BOSTON	Massachusetts	02128	(617) 569-9464
1185	MA-Medford-Fellsway	Medford Minuteman Wings LLC	Mark	Justice*	678 FELLSWAY	MEDFORD	Massachusetts	02155-4901	(781) 391-9464
1251	MA-Randolph-Warren St	Randolph 1 Wings LLC	Jitendra	Patel*	29 WARREN ST.	RANDOLPH	Massachusetts	02368-4015	(781) 963-9464
2223	MA-Revere-Everett St	Revere Minuteman Wings LLC	Mark	Justice*	5 Everett St, Space 5B	Revere	Massachusetts	02151	(781) 629-7393
1429	MA-Roslindale-American Legion Hwy	Roslindale Wings LLC	Jitendra	Patel*	950 AMERICAN LEGION HWY, STE 9	ROSLINDALE	Massachusetts	02131	(617) 206-4774
2396	MA-Saugus-Broadway	Saugus Minuteman Wings LLC	Mark	Justice*	352C Broadway	Saugus	Massachusetts	01906	(781) 813-3883
2926	MA-Springfield-Boston Rd	818 Boston Minuteman Wings LLC	Mark	Justice*	818 Boston Rd	Springfield	Massachusetts	01119	(413) 372-5370
1303	MA-Worcester-Southbridge St.	Worcester Wings LLC	Jitendra	Patel*	542 SOUTHBIDGE ST.	WORCESTER	Massachusetts	01610	(774) 243-9464
MICHIGAN									
1871	MI-Ann Arbor-Washtenaw Rd	WING IT NORTH ROYAL OAK, LLC	Arnon (Tommy)	Pipatjarasgit*	3500 Washtenaw Rd Ste F	Ann Arbor	Michigan	48104	(734) 356-8600
2369	MI-Auburn Hills-N. Squirrel Rd	WING IT NORTH - ROSEVILLE, LLC	Arnon (Tommy)	Pipatjarasgit*	2572 N. Squirrel Rd	Auburn Hills	Michigan	48326	(947) 209-8986
2830	MI-Battle Creek-Beckley Dr.	OM Battle Creek Wings Inc.	Kalpesh	Patel*	5475 Beckley Rd, Suite 130	Battle Creek	Michigan	49015	(269) 218-4442
1949	MI-Benton Harbor-Mall Drive	CWK Benton Harbor, LLC	Asheesh	Seth*	1396 Mall Drive	Benton Harbor	Michigan	49022	(269) 605-4852
2187	MI-Bloomfield Hills-S. Telegraph Rd	WING IT NORTH ROYAL OAK, LLC	Arnon (Tommy)	Pipatjarasgit*	1981 S. Telegraph Rd	Bloomfield Hills	Michigan	48302	(947) 237-8900
1829	MI-Canton-Ford Rd	WING IT NORTH - ROSEVILLE, LLC	Arnon (Tommy)	Pipatjarasgit*	39904 Ford Road	Canton	Michigan	48187	(734) 899-3500
2730	MI-Chesterfield-23 Mile Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	27785 23 Mile Rd	Chesterfield	Michigan	48051	(586) 325-9464
1769	MI-Dearborn-Ford Rd	Wing It North - Lincoln Park, LLC	Arnon (Tommy)	Pipatjarasgit*	16351 FORD RD	DEARBORN	Michigan	48126	(313) 771-9464
2197	MI-Dearborn Heights-Ford Rd	Wing It North - Lincoln Park, LLC	Arnon (Tommy)	Pipatjarasgit*	26445 Ford Road	Dearborn Heights	Michigan	48127	(313) 612-9464
1417	MI-Detroit-W. 8 Mile Rd.	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	1331 W. 8 MILE RD.	DETROIT	Michigan	48203	(313) 305-4797
1671	MI-Detroit-W. Vernor Hwy	WING IT NORTH - ROSEVILLE, LLC	Arnon (Tommy)	Pipatjarasgit*	6166 W. VERNOR HWY	DETROIT	Michigan	48209	(313) 751-9464
2723	MI-Detroit-W. McNichols Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	21370 McNichols Rd	Detroit	Michigan	48219	(313) 998-7867
3049	MI-Detroit-E. Jefferson Ave	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	2648 E. Jefferson Ave	Detroit	Michigan	48207	(947) 426-9464
0853	MI-Eastpointe-Gratiot Ave	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	22511 GRATIOT AVE	EASTPOINTE	Michigan	48021-0360	(586) 498-9464
2617	MI-Farmington Hills-W. 12 Mile Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	33226 W. 12 Mile Rd	Farmington Hills	Michigan	48334	248-201-111
3216	MI-Flint-Miller Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	3282 Miller Rd, Suite 5	Flint	Michigan	48507	(810) 710-9464
2754	MI-Grand Blanc-NEC Saginaw Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	12720 Saginaw Rd., Unit D6	Grand Blanc	Michigan	48439	(810) 369-9464
3007	MI-Grand Haven-N Beacon Blvd	OM Grand Haven Wings Inc.	Kalpesh	Patel*	592 N Beacon Blvd	Grand Haven	Michigan	49417	(616) 348-7433
1512	MI-Grand Rapids-28th St. SE	OM Kentwood Wings Inc	Kalpesh	Patel*	3923 28TH ST SE	GRAND RAPIDS	Michigan	49512-1805	(616) 369-9464
2414	MI-Grand Rapids-Alpine Ave NW	OM Alpine Grand Rapids Wings Inc.	Kalpesh	Patel*	2505 Alpine Ave NW, Unit B	Grand Rapids	Michigan	49544	(616) 228-8087
2831	MI-Grand Rapids-Plainfield Ave NE	OM Plainfield Grand Rapids Wings Inc.	Kalpesh	Patel*	3674 Plainfield Ave NE	Grand Rapids	Michigan	49525	(616) 348-7211
4037	MI-Grand Rapids-Leonard St NE	OM Leonard Grand Rapids Wings Inc.	Kalpesh	Patel*	1621 Leonard St NE	Grand Rapids	Michigan	49505	(616) 348-7525
2823	MI-Grand Rapids-Kalamazoo Ave	OM Kalamazoo Grand Rapids Wings Inc.	Kalpesh	Patel*	6680 Kalamazoo Ave SE, Suite A	Grand Rapids	Michigan	49508	(616) 348-7271
2607	MI-Holland-Douglas Ave	OM Douglas-Holland Wings Inc.	Kalpesh	Patel*	90 Douglas Ave, Suite 20	Holland	Michigan	49424	(616) 384-9400
2455	MI-Kalamazoo-W. Main St.	OM Main Kalamazoo Wings Inc.	Kalpesh	Patel*	5021 W. Main St.	Kalamazoo	Michigan	49009	(269) 263-2969
2502	MI-Kalamazoo-Gull Rd	OM Gull Kalamazoo Wings, Inc.	Kalpesh	Patel*	5911 Gull Rd	Kalamazoo	Michigan	49048	(269) 263-3060
2315	MI-Lansing-W Saginaw Hwy	OM Saginaw Lansing Wings Inc.	Kalpesh	Patel*	5857 W. Saginaw Hwy, Unit 21	Lansing	Michigan	48917	(517) 220-0170
2313	MI-Lansing-S. Cedar St	OM Cedar Lansing Wings Inc.	Kalpesh	Patel*	6333 S. Cedar St.	Lansing	Michigan	48911	(517) 289-3535
1540	MI-Lincoln Park-Southfield Rd	Wing It North - Lincoln Park, LLC	Arnon (Tommy)	Pipatjarasgit*	1871 SOUTHFIELD RD	LINCOLN PARK	Michigan	48146	(313) 356-7867
0624	MI-Livonia-Schoolcraft Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	28517 SCHOOLCRAFT RD STE A110	LIVONIA	Michigan	48150-2237	(734) 522-9464
1960	MI-Macomb Township-Hall Rd-	Wing It North - Royal Oak, LLC	Arnon (Tommy)	Pipatjarasgit*	18427 Hall Road	Macomb	Michigan	48044	(586) 300-9464
2299	MI-Monroe-N Telegraph Rd	WING IT NORTH - TAYLOR LLC	Arnon (Tommy)	Pipatjarasgit*	2209 N. Telegraph Rd	Monroe	Michigan	48162	(734) 636-9464
3300	MI-Mount Pleasant-South Mission	WIN-MT Pleasant LLC	Arnon (Tommy)	Pipatjarasgit*	1720 South Mission St.	Mount Pleasant	Michigan	48858	(724) 613-7867
2501	MI-Muskegon-Henry St.	OM Henry Muskegon Wings Inc.	Kalpesh	Patel*	3355 Henry St., Suite A1	Muskegon	Michigan	49441	(231) 233-8982
3148	MI-Niles-S 11th Street	CWK MI NILES LLC	Asheesh	Seth*	930 S 11th St.	Niles	Michigan	49120	(269) 497-9464
2486	MI-Northville-Haggerty Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	20570 Haggerty Rd	Northville	Michigan	48167	(947) 218-3282
2403	MI-Portage-S. Westnedge Ave	OM Portage Wings Inc.	Kalpesh	Patel*	5228B S. Westnedge Ave	Portage	Michigan	49002	(269) 224-4346
2186	MI-Rochester Hills-S Rochester Rd	Rochester Hills Wings, LLC	Prel	Shkreli*	2933 South Rochester Rd	Rochester Hills	Michigan	48307	(248) 289-6464
1555	MI-Roseville-Gratiot Ave	WING IT NORTH - ROSEVILLE, LLC	Arnon (Tommy)	Pipatjarasgit*	31042 GRATIOT AVE	ROSEVILLE	Michigan	48066	(586) 541-2828
1550	MI-Royal Oak-Woodward Ave	WING IT NORTH ROYAL OAK, LLC	Arnon (Tommy)	Pipatjarasgit*	32980 WOODWARD AVE	ROYAL OAK	Michigan	48073	(248) 985-7867
2753	MI-Saginaw-Bay Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	4535 Bay Rd	Saginaw	Michigan	48603	(989) 788-9464
1618	MI-Shelby Township-23 Mile Rd	Macomb Wings, LLC	Prel	Shkreli*	12459 23 MILE ROAD	SHELBY TOWNSHIP	Michigan	48315	(586) 488-1705
1392	MI-Southfield-Evergreen Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	25110 EVERGREEN RD	SOUTHFIELD	Michigan	48075	(248) 350-9464
2081	MI-Sterling Heights-Van Dyke Ave	Wing It North - Taylor, LLC	Arnon (Tommy)	Pipatjarasgit*	35374 Van Dyke Ave	Sterling Heights	Michigan	48312	(586) 981-5900
1544	MI-Taylor-Telegraph Rd	WING IT NORTH - TAYLOR LLC	Arnon (Tommy)	Pipatjarasgit*	9135 TELEGRAPH RD	TAYLOR	Michigan	48180-2365	(734) 688-9464
2543	MI-Van Buren Charter Twp-Belleville Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	9578 Belleville Rd	Van Buren Charter Twp	Michigan	48111	(734) 706-9464
2298	MI-Walled Lake-E West Maple Rd	Wing It North - Taylor, LLC	Arnon (Tommy)	Pipatjarasgit*	1102 E. West Maple Rd	Walled Lake	Michigan	48390	(947) 209-6595
0667	MI-Warren-Dequindre Rd	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	28656 DEQUINDRE RD	WARREN	Michigan	48092-2467	(586) 751-9464
2050	MI-Warren-Hoover Rd	Wing It North - Lincoln Park, LLC	Arnon (Tommy)	Pipatjarasgit*	26651 & 26645 Hoover Rd	Warren	Michigan	48089	(586) 981-5800
2567	MI-Waterford Township-Highland Rd	Wing It North - Lincoln Park, LLC	Arnon (Tommy)	Pipatjarasgit*	4998 Highland Rd	Waterford Township	Michigan	48328	(947) 957-9464
2166	MI-Wayne-E Michigan Ave	Wing It North Michigan LLC	Arnon (Tommy)	Pipatjarasgit*	35165 E. Michigan Ave	Wayne	Michigan	48184	(734) 405-8800
1718	MI-Woodhaven-Allen Rd	Wing It North - Taylor, LLC	Arnon (Tommy)	Pipatjarasgit*	23108 ALLEN RD	WOODHAVEN	Michigan	48183	(734) 415-9464
1659	MI-Wyoming-28th St. SW	OM 28th ST Wyoming Wings Inc.	Kalpesh	Patel*	1633 28TH ST. SW STE A	WYOMING	Michigan	49519-2608	(616) 647-5597
2358	MI-Wyoming-Health Dr. SW	OM 28th ST Wyoming Wings Inc.	Kalpesh	Patel*	2380 Health Dr. SW, Unit 102	Wyoming	Michigan	49519	(616) 226-0886
MINNESOTA									
2837	MN-Apple Valley-149th St. W	Apple Valley Wings, Inc.	Asif	Rajabali*	7534 149th St. W	Apple Valley	Minnesota	55124	(651) 419-4144
4002	MN-Blaine-Northtown Dr NE	OM Blaine Minn Wings Inc.	Kalpesh	Patel*	599 Northtown Dr NE	Blaine	Minnesota	55434	(763) 335-5611
1005	MN-Brooklyn Center-Shingle Creek Crossing	Beehive Brands LLC	Jonathan	Graves*	1180 SHINGLE CREEK CROSSING	BROOKLYN CENTER	Minnesota	55430-2831	(763) 600-6417
2768	MN-Brooklyn Park-Colorado Ln N	OM Brooklyn Park Minn Wings Inc.	Kalpesh	Patel*	9678 Colorado Ln N	Brooklyn Park	Minnesota	55445	(763) 335-5422
2540	MN-Coon Rapids-Riverdale Blvd	OM Coon Rapids Minn Wings Inc.	Kalpesh	Patel*	12475 Riverdale Blvd, Suite B	Coon Rapids	Minnesota	55433	(763) 335-6466
3115	MN-Crystal-Willow Bend	OM Crystal Minn Wings Inc.	Kalpesh	Patel*	351 Willow Bend	Crystal	Minnesota	55428	(763) 244-8588
3147	MN-Eagan-Town Centre Dr	Eagan Wings Inc.	Asif	Rajabali*	1278 Town Centre Dr, Suite #190	Eagan	Minnesota	55123	(651) 372-2700
4054	MN-Eden Prairie-Glen Lane	OM Eden Prairie Minn Wings Inc.	Kalpesh	Patel*	8023 Glen Ln	Eden Prairie	Minnesota	55344	(952) 395-4616
3026	MN-Elk River-Freeport St.	OM Elk River Minn Wings Inc.	Kalpesh	Patel*	19260 Freeport St.	Elk River	Minnesota	55330	(763) 342-8644
3106	MN-Hopkins-N Blake Rd	OM St. Louis Park Minn Wings Inc.	Kalpesh	Patel*	525 N Blake Rd 102	Hopkins	Minnesota	55343	(612) 224-2020
3179	MN-Maple Grove-Elm Creek Blvd N	OM Maple Grove Minn Wings Inc.	Kalpesh	Patel*	11656 Elm Creek Blvd N	Maple Grove	Minnesota	55369	(763) 244-8700
2917	MN-Maplewood-White Bear Ave	Maplewood Wings, Inc.	Asif	Rajabali*	3095 White Bear Ave, unit 106	Maplewood	Minnesota	55109	(651) 419-3444
7050	MN-Minneapolis-Currie Ave-GK	GK Minneapolis Wings Inc.	Asif	Rajabali*	1025 Currie Ave	Minneapolis	Minnesota	55403	(612) 416-4959
2903	MN-Minneapolis-W. Lake St.	OM Lake Minneapolis Wings, Inc.	Kalpesh	Patel*	1438 W. Lake St.	Minneapolis	Minnesota	55408	(651) 401-9989

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
3223	MN-Richfield-E. 66th Street	Richfield Wings Inc.	Asif	Rajabali*	1816 E. 66th Street	Richfield	Minnesota	55423	(612) 453-1333
2695	MN-Rogers-Northdale Rd	OM Rogers Minn Wings Inc.	Kalpesh	Patel*	13625 Northdale Blvd, Suite 5	Rogers	Minnesota	55374	(763) 317-3737
0769	MN-Roseville-Snelling Ave	Beehive Brands LLC	Jonathan	Graves*	2100 SNELLING AVE #66C	ROSEVILLE	Minnesota	55113-6000	(651) 330-6112
2511	MN-Savage-State Hwy 13	OM Savage Minn Wings, Inc.	Kalpesh	Patel*	14103 State Hwy 13, Suite 103	Savage	Minnesota	55378	(612) 552-4002
2721	MN-Shakopee-Vierling Dr. E	Om Shakopee Minn Wings, Inc.	Kalpesh	Patel*	1180 Vierling Dr. E	Shakopee	Minnesota	55379	(651) 419-4600
2555	MN-St. Paul-Hamline Ave N	Hamline Wings, Inc.	Asif	Rajabali*	472 Hamline Ave N, Suite 200	St. Paul	Minnesota	55104	(651) 422-9464
2812	MN-St. Paul-Maryland Ave E	Phalen Wings, Inc.	Asif	Rajabali*	1320 Maryland Ave E, Suite A102	St. Paul	Minnesota	55106	(651) 401-9949
4066	MN-Waite Park-2nd Street	OM Waite Park Minn Wings Inc.	Kalpesh	Patel*	132 2nd St S	Waite Park	Minnesota	56387	(320) 289-4343
2711	MN-West St. Paul-S. Robert St.	Robert Street Wings, Inc.	Asif	Rajabali*	1615 S. Robert St.	West St. Paul	Minnesota	55118	(651) 401-9933
4061	MN-Woodbury-Currell Blvd	Woodbury Wings Inc.	Asif	Rajabali*	7455 Currell Blvd, Suite 111	Woodbury	Minnesota	55125	(651) 419-9494
MISSISSIPPI									
1590	MS-Clarksdale-Issaquena Ave	Boss Wings XXX, LLC	Tawanda	Roberts	300 ISSAQUENA AVE	CLARKSDALE	Mississippi	38614	(662) 627-2393
0514	MS-Clinton	Delta Wings #4 LLC	Stephen	Stewart*	1001 HAMPSTEAD BLVD	CLINTON	Mississippi	39056-5206	(601) 924-2423
1639	MS-Flowood-Lakeland Pl	Delta Wings 5, LLC	Stephen	Stewart*	901 LAKELAND PL STE 5A	FLOWOOD	Mississippi	39232-6633	(601) 398-0174
0118	MS-Gulfport	Wing King, Inc.	Susan	Hurt	1307 E PASS RD	GULFPORT	Mississippi	39507-3406	(228) 896-5556
0870	MS-Hattiesburg-Hardy St	Harmony Holdings MS LLC	Rahul	Agrawal*	3317 HARDY ST STE 30	HATTIESBURG	Mississippi	39401-6969	(601) 909-2191
0182	MS-Jackson-Ellis	Delta Wings #2, LLC	Stephen	Stewart*	1430 ELLIS AVE	JACKSON	Mississippi	39204-2204	(601) 969-0606
0453	MS-Jackson-State	Delta Wings #3, LLC	Stephen	Stewart*	952 N STATE ST	JACKSON	Mississippi	39202-2613	(601) 969-6400
0876	MS-Olive Branch-Goodman Rd	Memphis Wings Operations, LLC	Troy	Morrison*	7465 GOODMAN RD	OLIVE BRANCH	Mississippi	38654-2001	(662) 893-1880
0832	MS-Oxford-Jackson Ave	Memphis Wings Operations, LLC	Troy	Morrison*	1522 W JACKSON AVE	OXFORD	Mississippi	38655-4249	(662) 380-5667
3132	MS-Picayune-Memorial Blvd	OM Picayune Wings Inc	Kalpesh	Patel*	790 Memorial Blvd Suite B	Picayune	Mississippi	39466	(601) 524-3883
0151	MS-Ridgeland-Hwy 51 N	Delta Wings #1, LLC	Stephen	Stewart*	398 HIGHWAY 51 N STE 40	RIDGELAND	Mississippi	39157-4430	(601) 605-0504
2507	MS-Southaven-Malco Blvd	Memphis Wings Operations, LLC	Troy	Morrison*	7075 Malco Blvd, Suite 103	Southaven	Mississippi	38671	(662) 440-9464
0777	MS-Starkville-Hwy 12 West	Memphis Wings Operations, LLC	Troy	Morrison*	808 HWY 12 WEST	STARKVILLE	Mississippi	39759-3580	(662) 268-8488
0753	MS-Tupelo-Main St	Memphis Wings Operations, LLC	Troy	Morrison*	2590 W MAIN ST	TUPELO	Mississippi	38801-3150	(662) 260-4922
1822	MS-Vicksburg-Iowa Blvd	Delta Wings 6, LLC	Stephen	Stewart*	2310 Iowa Blvd	Vicksburg	Mississippi	39180	(601) 636-8114
MISSOURI									
0752	MO-Arnold-State Route 141	GSR Restaurants MO, LLC	Rahul	Agrawal*	3882 STATE ROUTE 141	ARNOLD	Missouri	63010-1403	(636) 287-9400
0536	MO-Blue Springs-Coronado	Missouri Wings 1, LLC	Charles	Loflin*	481 NE CORONADO	BLUE SPRINGS	Missouri	64014-3000	(816) 224-9464
1758	MO-Bridgeton-St. Charles Rock Rd	GSR Restaurants MO, LLC	Rahul	Agrawal*	12294 ST. CHARLES ROCK ROAD	BRIDGETON	Missouri	63044	(314) 639-9464
1183	MO-Columbia-E. Broadway	B2 Wings, LLC	Brett	Stewart*	2703 E. BROADWAY SUITE 236	COLUMBIA	Missouri	65201-6399	(573) 442-1447
1673	MO-Fenton-Gravois Bluffs Cir	GSR Restaurants MO, LLC	Rahul	Agrawal*	98 GRAVOIS BLUFFS CIR STE C	FENTON	Missouri	63026	(636) 484-9464
0166	MO-Ferguson	GSR Restaurants MO, LLC	Rahul	Agrawal*	10841 W FLORISSANT AVE	FERGUSON	Missouri	63136-2405	(346) 335-7446
0097	MO-Florissant	GSR Restaurants MO, LLC	Rahul	Agrawal*	8222 N LINDBERGH BLVD	FLORISSANT	Missouri	63031-7107	(314) 830-9464
2221	MO-Grandview-US 71 Hwy	Missouri Wings VIII, LLC	Charles	Loflin*	12346 S. US 71 Highway	Grandview	Missouri	64030	(816) 710-6898
0708	MO-Independence-US 40 Hwy	Missouri Wings II, LLC	Charles	Loflin*	11825 US 40, STE C	INDEPENDENCE	Missouri	64055	(816) 353-9464
2639	MO-Independence-E. 39th St. S	Missouri Wings XII, LLC	Charles	Loflin*	19007 East 39th St. S, Unit 102	Independence	Missouri	64057	(816) 957-2639
1971	MO-Jefferson City-Missouri Blvd	B1 Wings, LP	Brett	Stewart*	2120 Missouri Blvd, Suite B	Jefferson City	Missouri	65109	(572) 616-4080
2572	MO-Joplin-S. Rangeline Rd	VWS Restaurants, LLC	Irfaan	Lalani*	1421 S. Rangeline Rd	Joplin	Missouri	64801	(417) 632-9464
0116	MO-Kansas City	KC Wingteam, LLC	Daniel	Ward	4313 N CHOUTEAU TRFY	KANSAS CITY	Missouri	64117-1724	(816) 454-9464
1061	MO-Kansas City-E. 50th Terrace	Missouri Wings III, LLC	Charles	Loflin*	4203 E. 50TH TERRACE	KANSAS CITY	Missouri	64130-2851	(816) 921-7867
1797	MO-Kansas City-State Line Road	Missouri Wings V, LLC	Charles	Loflin*	8019 State Line Road	Kansas City	Missouri	64114	(816) 216-1188
2203	MO-Kansas City-NW Barry Rd	Missouri Wings X, LLC	Charles	Loflin*	31 NW Barry Rd	Kansas City	Missouri	64155	(816) 708-2205
2571	MO-Kansas City-W. 103rd St.	Missouri Wings XI, LLC	Charles	Loflin*	1120 W. 103rd St., Ste 300	Kansas City	Missouri	64114	(816) 701-9464
2534	MO-Kansas City-Prospect Ave	Missouri Wings IX, LLC	Charles	Loflin*	3029 Prospect Ave	Kansas City	Missouri	64128	(816) 482-9866
2942	MO-Kansas City-NE Englewood Rd	Missouri Wings XIII, LLC	Charles	Loflin*	203 NE Englewood Rd, Suite G	Kansas City	Missouri	64118	(816) 663-9003
2871	MO-Kansas City-Mill St.	Missouri Wings XIV, LLC	Charles	Loflin*	4039A Mill Street	Kansas City	Missouri	64111	(816) 957-2871
2869	MO-KCMO-N Church Rd	Missouri Wings XV, LLC	Charles	Loflin*	8566 N. Church Rd	Kansas City	Missouri	64157	(816) 384-0019
3063	MO-Kansas City-NW Barry Rd	Missouri Wings XVI, LLC	Charles	Loflin*	7107 NW Barry Rd.	Kansas City	Missouri	64153	(816) 482-0900
2052	MO-Lee's Summit-NE Sam Walton Ln	Missouri Wings VI, LLC	Charles	Loflin*	1041 NE Sam Walton Lane, Suite D	Lee's Summit	Missouri	64086	(816) 347-7477
3096	MO-Lee's Summit-NE Woods Chapel Rd	Missouri Wings XVII, LLC	Charles	Loflin*	905 NE Woods Chapel Rd	Lee's Summit	Missouri	64064	(816) 379-3001
2780	MO-Manchester-Manchester Rd	GSR Restaurants MO, LLC	Rahul	Agrawal*	14169 Manchester Rd, Suite B	Manchester	Missouri	63011	(636) 720-9464
0611	MO-Normandy-Natural Bridge Rd	GSR Restaurants MO, LLC	Rahul	Agrawal*	7201 NATURAL BRIDGE RD STE B	NORMANDY	Missouri	63121-5023	(314) 389-9464
0217	MO-O'Fallon	GSR Restaurants MO, LLC	Rahul	Agrawal*	8610 MEXICO RD	O FALLON	Missouri	63366-7507	(636) 272-9464
0492	MO-Overland-Overland Plaza	GSR Restaurants MO, LLC	Rahul	Agrawal*	9164 OVERLAND PLZ	OVERLAND	Missouri	63114-6123	(314) 427-9464
2085	MO-Raymore-W. Foxwood Dr	Missouri Wings VII, LLC	Charles	Loflin*	1941 W. Foxwood Drive	Raymore	Missouri	64083	(816) 322-3324
1795	MO-Raytown-E. State Route 350	Missouri Wings IV, LLC	Charles	Loflin*	9315 E. STATE ROUTE 350	RAYTOWN	Missouri	64133	(816) 886-2695
1019	MO-Richmond Heights-Hanley Rd	GSR Restaurants MO, LLC	Rahul	Agrawal*	1608 S HANLEY RD	RICHMOND HEIGHTS	Missouri	63144-2906	(314) 695-9464
0120	MO-St. Louis-S Grand Blvd	GSR Restaurants MO, LLC	Rahul	Agrawal*	3626 S GRAND BLVD	SAINT LOUIS	Missouri	63118-3404	(314) 776-9464
0648	MO-St. Louis-Lindell Blvd	GSR Restaurants MO, LLC	Rahul	Agrawal*	4045 LINDELL BLVD	SAINT LOUIS	Missouri	63108-3201	(314) 531-9464
0043	MO-Springfield-Battlefield	B4 Wings LP	Brett	Stewart*	303C E BATTLEFIELD RD	SPRINGFIELD	Missouri	65807-4903	(417) 890-9889
1244	MO-Springfield-N Kansas Expy	B3 Wings, LLC	Brett	Stewart*	2718 N. KANSAS EXPY SUITE C	SPRINGFIELD	Missouri	65803	(417) 869-4877
3110	MO-St Peters-Harvester Square	GSR Restaurants MO, LLC	Rahul	Agrawal*	46 Harvester Square	St Peters	Missouri	63303	(636) 764-9464
1917	MO-St Charles-1st Capitol Dr	GSR Restaurants MO, LLC	Rahul	Agrawal*	2088 1st Capitol Drive	St. Charles	Missouri	63301	(636) 755-9464
2047	MO-St. Joseph-N. Belt Hwy	VWS Restaurants, LLC	Irfaan	Lalani*	2115 N. Belt Highway Suite C	St. Joseph	Missouri	64506	(816) 722-7200
2796	MO-St. Louis-Telegraph Rd	GSR Restaurants MO, LLC	Rahul	Agrawal*	5682 Telegraph Rd	St. Louis	Missouri	63129	(636) 987-9464
2973	MO-St. Louis-Chippewa St.	GSR Restaurants MO, LLC	Rahul	Agrawal*	6424 Chippewa St., Suite B	St. Louis	Missouri	63109	(636) 642-9464
2797	MO-St. Louis-Sunset Hills Plaza	GSR Restaurants MO, LLC	Rahul	Agrawal*	10757 Sunset Hills Plaza	St. Louis	Missouri	63127	(636) 931-9464
1915	MO-St. Peters-Mid Rivers Mall Dr	GSR Restaurants MO, LLC	Rahul	Agrawal*	417 Mid Rivers Mall Drive	St. Peters	Missouri	63376	(636) 735-9464
1916	MO-Webster Groves-Watson Rd	GSR Restaurants MO, LLC	Rahul	Agrawal*	8057 Watson Road	Webster Groves	Missouri	63119	(314) 530-9464
2444	MO-Wentzville-Wentzville Pkwy	GSR Restaurants MO, LLC	Rahul	Agrawal*	1855 Wentzville Parkway, Space 8	Wentzville	Missouri	63385	(636) 534-9464
MONTANA									
3183	MT-Billings-Grand Ave	Big Sky Wings, LLC	Amir	Siddiqi*	2346 Grand Ave	Billings	Montana	59102	(406) 894-0777
NEBRASKA									
1733	NE-Bellevue-Cornhusker Rd	VWS Restaurants, LLC	Irfaan	Lalani*	2012 Cornhusker Road, Suite 100	Bellevue	Nebraska	68123	(402) 315-9411
2092	NE-Grand Island-N Webb Rd	Wing King Group, LLC	Robert	Hart*	2132 N. Webb Rd	Grand Island	Nebraska	68803	(308) 318-6800
1904	NE-Lincoln-Superior Street	Wing King Group, LLC	Robert	Hart*	2740 Superior Street	Lincoln	Nebraska	68504	(531) 248-5800
1957	NE-Lincoln-Pine Lake Road	Wing King Group, LLC	Robert	Hart*	2801 Pine Lake Road Suite U	Lincoln	Nebraska	68516	(531) 248-4800

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1906	NE-Lincoln-O Street	Wing King Group, LLC	Robert	Hart*	5001 O Street Suite E	Lincoln	Nebraska	68510	(531) 333-4800
0117	NE-Omaha-Blondo Street	VWS Restaurants, LLC	Irfaan	Lalani*	11983 BLONDO ST	OMAHA	Nebraska	68164-3635	(402) 934-9464
0542	NE-Omaha-71st Street	VWS Restaurants, LLC	Irfaan	Lalani*	1110 S 71ST ST STE A	OMAHA	Nebraska	68106-1165	(402) 502-7999
1579	NE-Omaha-S. 135th St	VWS Restaurants, LLC	Irfaan	Lalani*	4909 S. 135TH ST. STE 109	OMAHA	Nebraska	68137	(402) 810-9462
1983	NE-Omaha-L. Street	Wing King Group, LLC	Robert	Hart*	3415 L Street #145	Omaha	Nebraska	68107	(402) 913-9100
2580	NE-Omaha-West Maple Rd	VWS Restaurants, LLC	Irfaan	Lalani*	15825 West Maple Rd, Suite 106	Omaha	Nebraska	68134	(531) 325-9464
2854	NE-Omaha-Welch Plaza	VWS Restaurants, LLC	Irfaan	Lalani*	17676 Welch Plaza, Bay #8	Omaha	Nebraska	68135	(402) 751-9464
2961	NE-Omaha-N. 90th St.	VWS Restaurants, LLC	Irfaan	Lalani*	5649 N 90th Street #106	Omaha	Nebraska	68134	(402) 954-9464
4034	NE-Omaha-Saddle Creek	VWS Restaurants, LLC	Irfaan	Lalani*	365 N Saddle Creek Rd	Omaha	Nebraska	68131	(402) 395-4404
2603	NE-Papillion-S. 71st Plaza	VWS Restaurants, LLC	Irfaan	Lalani*	8650 S. 71st Plaza, Unit #7	Papillion	Nebraska	68133	(531) 325-9464
NEVADA									
0673	NV-Carson City-Carson St-HYBRID	D&M Wingteam 4, LLC	Dean	Siracusa*	3965 S CARSON ST	CARSON CITY	Nevada	89701-5528	(775) 841-9464
1249	NV-Henderson-Marks St.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	641 MARKS ST. SUITE A	HENDERSON	Nevada	89014	(702) 436-9464
1691	NV-Henderson-1421 S Boulder Hwy	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1421 S. BOULDER HWY	HENDERSON	Nevada	89015	(725) 780-7200
2381	NV-Henderson-St. Rose Pkwy	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3546 St. Rose Pkwy, Suite 130	Henderson	Nevada	89052	(725) 238-5939
241	NV-North Las Vegas-Santa Fe Station Hotel Casi	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4949 N RANCHO DR	LAS VEGAS	Nevada	89130	(702)312-9464
1119	NV-Las Vegas-S. Rainbow Blvd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	903 S. RAINBOW BLVD	Las Vegas	Nevada	89145-6230	(702) 822-6735
1203	NV-Las Vegas-E Charleston Blvd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1124 E CHARLESTON BLVD. STE D	LAS VEGAS	Nevada	89104	(702) 380-9464
1433	NV-Las Vegas-Boulder Hwy	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5406 BOULDER HWY STE B	LAS VEGAS	Nevada	89122-6039	(702) 674-9464
1625	NV-Las Vegas-E. Eastern Ave	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	9210 S. EASTERN AVE, SUITE 110	LAS VEGAS	Nevada	89123	(725) 529-9464
1559	NV-Las Vegas-Blue Diamond Rd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5095 Blue Diamond Rd Ste A-7	LAS VEGAS	Nevada	89139	(725) 206-7600
1672	NV-Las Vegas-W. Rome Blvd.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	8675 W. ROME BLVD STE 3	LAS VEGAS	Nevada	89149	(725) 710-9464
1851	NV-Las Vegas-Sahara Ave	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2411 W Sahara Ave	Las Vegas	Nevada	89102	(725) 241-9464
2071	NV-Las Vegas-Lexington Ave	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	11011 W. Charleston Blvd Suite 3	Las Vegas	Nevada	89135	(725) 777-4550
2072	NV-Las Vegas-Boulder Hwy	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4111 Boulder Highway, Suite 5	Las Vegas	Nevada	89121	(725) 465-8880
1888	NV-Las Vegas-Sunset and Durango St.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	6435 S. Durango Drive, Suite 100	Las Vegas	Nevada	89148	(725) 269-9464
2362	NV-Las Vegas-W. Flamingo Rd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	9360 W. Flamingo Rd, Suite 107	Las Vegas	Nevada	89147	(725) 238-5929
2471	NV-Las Vegas-E. Tropicana Ave	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3175 E. Tropicana Ave, Suite D	Las Vegas	Nevada	89121	(725) 238-6515
2489	NV-Las Vegas-Blue Diamond Rd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7935 Blue Diamond Rd, Suite 104	Las Vegas	Nevada	89118	(725) 242-8488
2472	NV-Las Vegas-W. Lake Mead Blvd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7331 W. Lake Mead Blvd, Ste 103	Las Vegas	Nevada	89108	(725) 238-6696
2397	NV-Las Vegas-Decatur and Alta Dr.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	450 S. Decatur Blvd, Suite 105	Las Vegas	Nevada	89107	(725) 715-9464
2679	NV-Las Vegas-W. Azure Dr.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7260 W. Azure Dr. Suite 150	Las Vegas	Nevada	89130	(725) 485-9464
1050	NV-North Las Vegas-Losee Rd.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5725 LOSEE RD STE 120	NORTH LAS VEGAS	Nevada	89081-2515	(702) 639-9464
1399	NV-North Las Vegas-Lake Mead Dr.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2010 E. LAKE MEAD BLVD., SUITE D	NORTH LAS VEGAS	Nevada	89030	(702) 833-1299
2435	NV-North Las Vegas-W Cheyenne Ave	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1360 W. Cheyenne Ave, Ste 104	North Las Vegas	Nevada	89030	(725) 238-6747
2910	NV-Las Vegas-E. Craig Rd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4230 E. Craig Rd	North Las Vegas	Nevada	89030	(725) 258-4494
3054	NV-North Las Vegas-W. Centennial Pkwy	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	205 W. Centennial Pkwy	North Las Vegas	Nevada	89084	(702) 347-4044
0328	NV-Reno-Meadows	D and M Wing Team 2, LLC	Dean	Siracusa*	720 S MEADOWS PKWY STE 1	RENO	Nevada	89521-4843	(775) 852-3223
0375	NV-Reno-Mae Anne Ave	D & M Wing Team 3, L.L.C.	Dean	Siracusa*	5100 MAE ANNE AVE STE 4	RENO	Nevada	89523-1921	(775) 746-9464
1585	NV-Reno-Vista Knoll Pkwy	D and M Wingteam 7, LLC	Dean	Siracusa*	200 VISTA KNOLL PKWY STE 130	RENO	Nevada	89506-5654	(775) 993-9464
4058	NV-Reno-Northtowne Ln	Sizzling Wings, LLC	Nathan	Garn*	2880 Northtowne Ln	Reno	Nevada	89512	(775) 743-9464
2570	NV-Reno-East Plumb Lane	D&M Wingteam 9, LLC	Dean	Siracusa*	615 E. Plumb Lane	Reno	Nevada	89502	(775) 451-9464
0282	NV-Sparks	Sizzling Wings, LLC	Nathan	Garn*	2868 VISTA BLVD STE 112	SPARKS	Nevada	89434-8043	(775) 356-9464
1612	NV-Sparks-Los Altos Pkwy	Sizzling Wings, LLC	Nathan	Garn*	129 LOS ALTOS PKWY STE 101	SPARKS	Nevada	89436	(775) 499-5374
NEW HAMPSHIRE									
1513	NH-Manchester-2nd St	Manchester Wings LLC	Jitendra	Patel*	581 2ND ST.	MANCHESTER	New Hampshire	03102	(603) 945-3173
1459	NH-Nashua-Main St	Nashua Wings LLC	Jitendra	Patel*	290 MAIN ST.	NASHUA	New Hampshire	03060	(603) 417-3850
2850	NH-Salem-S. Broadway	Salem Wings LLC	Jitendra	Patel*	450 S. Broadway, Unit #7	Salem	New Hampshire	03079	(603) 207-9464
NEW JERSEY									
2526	NJ-Bayonne-Broadway	Bayonne Wings, LLC	Jitendra	Patel*	533 Broadway, Ste 2	Bayonne	New Jersey	07002	(551) 550-9464
2060	NJ-Belleville-Main Street	WS Belleville, LLC	Andrew	Stern*	388 MAIN STREET	Belleville	New Jersey	07109	(862) 626-9464
1334	NJ-Bergenfield-S. Washington Ave	Bergenfield Wings LLC	Vishal	Patel*	425 S. WASHINGTON AVE	BERGENFIELD	New Jersey	07621	(201) 771-7771
2914	NJ-Berlin Township-NJ-73	GSRH Wings NJ, LLC	Rahul	Agrawal*	301 NJ-73, Suite 2	Berlin Township	New Jersey	08091	(856) 320-9464
2838	NJ-Bridgeton-Centerton Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	16 Centerton Rd	Bridgeton	New Jersey	08302	(856) 754-9464
2183	NJ-Burlington-Mt Holly Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	1805 Mt Holly Rd, Suite 400	Burlington	New Jersey	08016	(908) 908-9464
2096	NJ-Cinnaminson-US 130	GSRH Wings NJ, LLC	Rahul	Agrawal*	127 Route 130 S, Unit K	Cinnaminson	New Jersey	08077	(856) 800-9464
2147	NJ-Clementon-Blackwood-Clementon Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	1410 Blackwood-Clementon Rd	Clementon	New Jersey	08021	(856) 440-9464
2014	NJ-Aberdeen-Rt 35 & Cliffwood Ave	PCR Store 403, LLC	Chris	Rigassio*	315 Highway 35	Cliffwood	New Jersey	07721	(732) 520-3120
1037	NJ-Clifton-Main Ave	Clifton Wings, LLC	Jitendra	Patel*	1578 MAIN AVE	CLIFTON	New Jersey	07011-2160	(862) 225-9464
1849	NJ-Deptford-Clements Bridge Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	2000 Clements Bridge Road	Deptford	New Jersey	08096	(856) 864-9464
3018	NJ-Brunswick-NJ-18	East Brunswick Wings LLC	Vishal	Patel*	415 NJ-18	East Brunswick	New Jersey	08816	(848) 884-9464
2494	NJ-East Orange-Central Ave	East Orange Wings LLC	Vishal	Patel*	610 Central Ave	East Orange	New Jersey	07018	(908) 786-9464
1952	NJ-Eatontown-Rt35 & Wyckoff Rd	PCR Store 404, LLC	Chris	Rigassio*	151 Highway 35N	Eatontown	New Jersey	07724	(732) 982-4345
1375	NJ-Edison-Lincoln Highway	Edison Wings LLC.	Vishal	Patel*	2132 LINCOLN HWY	EDISON	New Jersey	08817-3332	(732) 902-2000
0770	NJ-Elizabeth-Elmora Ave	Enjoy Wings, LLC	Vishal	Patel*	178B ELMORA AVE	ELIZABETH	New Jersey	07202-2119	(908) 558-9464
2980	NJ-Evesham-S Route 73	GSRH Wings NJ, LLC	Rahul	Agrawal*	101 S Route 73 Suite #167A	Evesham	New Jersey	08053	(856) 900-9464
1570	NJ-Ewing-N. Olden Ave.	Capital Wings LLC	Vishal	Patel*	1566A N. OLDEN AVE	EWING	New Jersey	08638-3203	(609) 362-9464
1935	NJ-Freehold-W. Main St	PCR Store 402, LLC	Chris	Rigassio*	337 W. Main Street	Freehold	New Jersey	07728	(732) 410-4140
1040	NJ-Garfield-Outwater Ln.	Garfield Wings, LLC	Jitendra	Patel*	11 OUTWATER LN #5	GARFIELD	New Jersey	07026-3811	(973) 546-9464
2673	NJ-Glassboro-Delsea Dr.	GSRH Wings NJ, LLC	Rahul	Agrawal*	731 Delsea Dr., Unit 401801	Glassboro	New Jersey	08028	(856) 618-9464
2593	NJ-Hamilton-S. Broad St.	Disrupt Wings LLC	Joseph	Johnson*	2465 S. Broad Street, Ste F8	Hamilton Township	New Jersey	08610	(609) 508-1051
2541	NJ-Hawthorne-Goffle Rd	Hawthorne Wings LLC	Jitendra	Patel*	84 Goffle Rd	Hawthorne	New Jersey	07506	(973) 363-9464
1521	NJ-Hillside-Liberty Ave	Hillside Wings LLC	Vishal	Patel*	1104 LIBERTY AVE	HILLSIDE	New Jersey	07205-2103	(908) 248-8554
1929	NJ-Irvington-Springfield Ave	Irvington Wings, LLC	Vishal	Patel*	845-851 Springfield Ave	Irvington	New Jersey	07111	(908) 988-9464
1923	NJ-Jersey City-West Side Ave	WS Jersey City, LLC	Andrew	Stern*	597 West Side Ave	Jersey City	New Jersey	07304	(551) 236-2969
4014	NJ-Jersey City-12th Street	Jersey City Wings LLC	Vishal	Patel*	231 12th Street	Jersey City	New Jersey	07310	(201) 660-9464
1967	NJ-Linden-W Edgar Rd	Linden Wings, LLC	Vishal	Patel*	850 West Edgar Road	Linden	New Jersey	07036	(908) 680-9464
1480	NJ-Little Ferry-Liberty St.	Little Ferry Wings LLC	Jitendra	Patel*	269 US 46 WEST	LITTLE FERRY	New Jersey	07643	(201) 870-6280

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2573	NJ-Mays Landing-Wrangleboro Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	2300 Wrangleboro Rd, Ste 760	Mays Landing	New Jersey	08330	(609) 780-9464
2007	NJ-Morristown-Morris Street	Wingz 3, LLC	Pranit	Patel*	123 Morris Street	Morristown	New Jersey	07960	(973) 381-9464
2959	NJ-Mt. Laurel Township-NJ-38	GSRH Wings NJ, LLC	Rahul	Agrawal*	3111 NJ-38, Unit 3	Mt. Laurel Township	New Jersey	08054	(856) 523-9464
1787	NJ-Neptune City-3rd Ave	PCR Store 401, LLC	Chris	Rigassio*	116 3rd Avenue	Neptune City	New Jersey	07753	(732) 481-1787
0879	NJ-Newark-McCarter Hwy	Clay Street Wings, LLC	Vishal	Patel*	1244 MCCARTER HWY	NEWARK	New Jersey	07104	(908) 469-9464
1598	NJ-Newark-Bloomfield Ave	BLOOMFIELD WINGS LLC	Vishal	Patel*	487 BLOOMFIELD AVE	NEWARK	New Jersey	07107	(862) 237-9464
1039	NJ-North Bergen-Tonnelle	Tonnelle Wings, LLC	Vishal	Patel*	9100 TONNELLE AVE.	NORTH BERGEN	New Jersey	07047-4753	(201) 766-9464
1027	NJ-North Brunswick-Shoppes Blvd.	North Brunswick Wings LLC.	Vishal	Patel*	789 SHOPPES BLVD.	NORTH BRUNSWICK	New Jersey	08902-2799	(732) 640-2000
2646	NJ-Paramus-NJ-17	Paramus Wings, LLC	Pranit	Patel*	556 NJ-17	Paramus	New Jersey	07652	(201) 357-9464
2911	NJ-Passaic-Main Ave	Passaic Wings LLC	Jitendra	Patel*	76-98 Main Ave	Passaic	New Jersey	07055	(973) 291-9464
1789	NJ-Paterson-McLean Blvd	WS Paterson, LLC	Andrew	Stern*	375 McLean Blvd	Paterson	New Jersey	07514	(862) 310-3100
1767	NJ-Pennsauken-S. Crescent Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	6602 S. Crescent Ave	Pennsauken	New Jersey	08109	(856) 895-9464
2657	NJ-Piscataway-Centennial Ave	Disrupt Wings Pway LLC	Joseph	Johnson*	1330 Centennial Ave, Suite 1	Piscataway	New Jersey	08854	(732) 200-5278
2846	NJ-Princeton-Nassau Park Blvd	Disrupt Wings LLC	Joseph	Johnson*	655 Nassau Park Blvd, Unit 20	Princeton	New Jersey	08540	(609) 285-5270
2788	NJ-Rahway-Route 27	Rahway Wings, LLC	Vishal	Patel*	88-160 Route 27, Unit 2	Rahway	New Jersey	07065	(732) 756-9464
3090	NJ-Rio Grande-Route 9 S	GSRH Wings NJ, LLC	Rahul	Agrawal*	3201 Route 9 North	Rio Grande	New Jersey	08242	(856) 540-9464
2285	NJ-Rochelle Park-Essex St/	Rochelle Park Wings, LLC	Vishal	Patel*	60 Essex Street, Suite 101	Rochelle Park	New Jersey	07662	(551) 348-9464
4017	NJ-Roselle Park-Westfield Ave	Roselle Park Wings LLC	Vishal	Patel*	10 W. Westfield Ave	Roselle Park	New Jersey	07208	(908) 481-9464
2454	NJ-Sicklerville-Berlin Cross Keys Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	579 Berlin Cross Keys Rd, Unit C	Sicklerville	New Jersey	08081	(856) 436-9464
2991	NJ-South Orange-South Orange Ave.	South Orange Wings LLC	Vishal	Patel*	121 South Orange Ave	South Orange	New Jersey	07079	(862) 422-9464
2030	NJ-Toms River-RT 37 West	PCR Store 405, LLC	Chris	Rigassio*	1 Route 37 West	Toms River	New Jersey	08753	(732) 691-4424
2729	NJ-Totowa-Union Blvd	Totowa Wings LLC	Jitendra	Patel*	79 Union Blvd, Unit E	Totowa	New Jersey	07512	(908) 408-9464
1224	NJ-Union-US Highway 22 E	Wingz 2, LLC	Pranit	Patel*	2290 ROUTE 22 EAST	UNION	New Jersey	07083	(908) 378-9464
2027	NJ-Union City-Kennedy Blvd	Union City Wings, LLC	Vishal	Patel*	2010 Kennedy Blvd	Union City	New Jersey	07087	(551) 321-9464
3000	NJ-Voorhees Township-Haddonfield-Berlin Rd	GSRH Wings NJ, LLC	Rahul	Agrawal*	700 Haddonfield-Berlin Rd, Ste. 28	Voorhees Township	New Jersey	08043	(908) 487-9464
1464	NJ-Watchung-Route 22 East	Watchung Wings LLC	Vishal	Patel*	1680 ROUTE 22 EAST	WATCHUNG	New Jersey	07069	(908) 668-9464
1223	NJ-Wharton-State Route 15	Wingz 1, LLC	Pranit	Patel*	321 NJ ROUTE 15 UNIT #7	WHARTON	New Jersey	07885	(973) 282-9464
1470	NJ-Woodbridge-US Hwy 9 N.	Woodbridge Wings LLC.	Vishal	Patel*	306 US HIGHWAY 9 N.	WOODBIDGE	New Jersey	07095	(732) 826-9000
NEW MEXICO									
1858	NM-Alamogordo-S White Sands Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	1300 S. White Sands Blvd	Alamogordo	New Mexico	88310	(575) 404-4200
0479	NM-Albuquerque-Montgomery	Wiles' Wings, Inc.	Brett	Wiles*	6125 MONTGOMERY BLVD NE STE 66	ALBUQUERQUE	New Mexico	87109-1487	(505) 881-9464
0480	NM-Albuquerque-Coors	Wiles' Wings, Inc.	Brett	Wiles*	2641 COORS BLVD NW STE A	ALBUQUERQUE	New Mexico	87120-1763	(505) 836-2300
0488	NM-Albuquerque-Golf Course	Wiles' Wings, Inc.	Brett	Wiles*	10401 GOLF COURSE RD NW STE 104	ALBUQUERQUE	New Mexico	87114-6184	(505) 792-9464
0714	NM-Albuquerque-Eubank Blvd	Wiles' Wings, Inc.	Brett	Wiles*	425 EUBANK BLVD NE	ALBUQUERQUE	New Mexico	87123-2712	(505) 271-9464
1388	NM-Albuquerque-98th St. NW	Wiles' Wings, Inc.	Brett	Wiles*	251 98TH ST. NW STE D	ALBUQUERQUE	New Mexico	87121	(505) 836-8665
1813	NM-Albuquerque-Carmel Ave	Wiles' Wings, Inc.	Brett	Wiles*	7610 Carmel Ave NE Suite C	Albuquerque	New Mexico	87122	(505) 208-7800
1842	NM-Albuquerque-Zuni Rd	Wiles' Wings, Inc.	Brett	Wiles*	5555 Zuni Road SE #7 & 8	Albuquerque	New Mexico	87108	(505) 207-9464
2076	NM-Albuquerque-Rio Bravo Blvd	Wiles' Wings, Inc.	Brett	Wiles*	1625 Rio Bravo Blvd SW Suite 9	Albuquerque	New Mexico	87105	(505) 807-7800
2418	NM-Albuquerque-Juan Tabo	Wiles' Wings, Inc.	Brett	Wiles*	11200 Montgomery Blvd NE, Ste 20	Albuquerque	New Mexico	87111	(505) 871-9464
0460	NM-Albuquerque-Central Avenue SW	Wiles' Wings, Inc.	Brett	Wiles*	4100 Central Avenue SW 103	Albuquerque	New Mexico	87105	(505) 628-9464
1732	NM-Bernalillo-E. Hwy 550	Wiles' Wings, Inc.	Brett	Wiles*	180 E. HWY 550 Suites B & C	Bernalillo	New Mexico	87004	(505) 208-6800
2189	NM-Carlsbad-National Parks Hwy.	VWS Restaurants, LLC	Irfaan	Lalani*	3113-4 National Parks Hwy	Carlsbad	New Mexico	88220	(575) 237-9464
0892	NM-Clovis-N Prince St	VWS Restaurants, LLC	Irfaan	Lalani*	3608 N PRINCE ST STE A	CLOVIS	New Mexico	88101-2105	(575) 935-9464
1038	NM-Farmington-E. Main St.	VWS Restaurants LLC	Irfaan	Lalani*	3030 E. MAIN ST.	FARMINGTON	New Mexico	87402-5361	(505) 436-2412
3062	NM-Farmington-West Apache St	VWS Restaurants LLC	Irfaan	Lalani*	1245 W Apache St	Farmington	New Mexico	87401	(505) 537-5900
2687	NM-Gallup-US Hwy	VWS Restaurants, LLC	Irfaan	Lalani*	903 A-US Hwy 491	Gallup	New Mexico	87305	(505) 531-9464
1144	NM-Hobbs-Joe Harvey Blvd.	VWS Restaurants, LLC	Irfaan	Lalani*	1901 W. JOE HARVEY BLVD, STE 102	HOBBS	New Mexico	88240	(575) 492-9464
0055	NM-Las Cruces	CNJ Wings, Inc.	Charles	Loflin*	1420 MISSOURI AVE STE 11A	LAS CRUCES	New Mexico	88001-5330	(575) 532-5252
3039	NM-Las Cruces-White Sage Arc	CNJ Wings II, LLC	Charles	Loflin*	4149 White Sage Arc, Suite A	Las Cruces	New Mexico	88011	(928) 315-1601
2196	NM-Los Lunas-Main St NW	Wiles' Wings, Inc.	Brett	Wiles*	2270 Main St NW, Suite E	Los Lunas	New Mexico	87031	(505) 895-9464
2254	NM-Rio Rancho-Ridgecrest Dr SE	Wiles' Wings, Inc.	Brett	Wiles*	4300 Ridgecrest Dr. SE, Space N	Rio Rancho	New Mexico	87124	(505) 886-9464
1757	NM-Roswell-N.Main St	VWS Restaurants, LLC	Irfaan	Lalani*	2901 N. MAIN STREET	Roswell	New Mexico	88201	(575) 914-6700
1621	NM-Santa Fe-Zafarano Drive	Wiles' Wings, Inc.	Brett	Wiles*	3538 ZAFARANO DR STE A1/2	SANTA FE	New Mexico	87507-2606	(505) 657-9464
NEW YORK									
2427	NY-Albany-Central Ave	VIWSNY Westgate, LLC	Michael	George*	911 Central Ave	Albany	New York	12206	(518) 275-0742
2057	NY-Amityville-N. Broadway	Brand Management Amityville 1, LLC	Anthony	Pellizzi Sr.*	725 N. Broadway	Amityville	New York	11701	(631) 817-9464
0535	NY-Astoria-Steinway	WS Astoria, LLC	Andrew	Stern*	31-14 STEINWAY ST	ASTORIA	New York	11103-3958	(929) 379-0783
2431	NY-Bay Shore-E. Main St.	Brand Management WS Bayshore 1, LLC	Anthony	Pellizzi Sr.*	617A E. Main St.	Bay Shore	New York	11706	(631) 769-9464
2346	NY-Brentwood-Suffolk Ave	Brand Management Brentwood WS, LLC	Anthony	Pellizzi Sr.*	757-B2 Suffolk Ave	Brentwood	New York	11717	(631) 646-9464
1145	NY-Bronx-E. Burnside Ave.	Bronx Wings One, LLC	Ajay	Parikh*	88 E. BURNSIDE AVE #4	BRONX	New York	10453-4139	(917) 737-7000
1571	NY-Bronx-E. Fordham Rd	BRONX WINGS TWO LLC	Ajay	Parikh*	305 E. FORDHAM RD	BRONX	New York	10458-5007	(917) 737-8600
1760	NY-Bronx-White Plains Rd	PCR Store 501, LLC	Chris	Rigassio*	905 WHITE PLAINS ROAD	BRONX	New York	10473	(929) 480-9464
1491	NY-Bronx-E. 149th St.	Diallo Restaurants Hub LLC	Djoumey	Diallo*	356 E 149TH ST	BRONX	New York	10455	(718) 949-9464
1722	NY-Bronx-Gun Hill Rd	WS Bronx, LLC	Andrew	Stern*	745 E. GUN HILL ROAD	Bronx	New York	10467	(929) 284-1280
2020	NY-Bronx-Broadway	PCR Store 502, LLC	Chris	Rigassio*	5625 Broadway	Bronx	New York	10463	(347) 947-2867
2102	NY-Bronx-White Plains Rd	PCR Store 505, LLC	Chris	Rigassio*	2161A White Plains Rd	Bronx	New York	10462	(347) 427-9995
2101	NY-Bronx-Westchester Square	PCR Store 504, LLC	Chris	Rigassio*	40 Westchester Square	Bronx	New York	10461	(347) 427-9997
2807	NY-Bronx-Edson Ave	WS Edson, LLC	Andrew	Stern*	2829 Edson Ave, Unit 2	Bronx	New York	10469	(917) 203-9464
2887	NY-Bronx-Bronx Terminal Market	WS BTM, LLC	Andrew	Stern*	610 Exterior St., Space F1.1B	Bronx	New York	10451	(646) 347-9464
2853	NY-Bronx-E. Tremont	WS E Tremont, LLC	Andrew	Stern*	3821 E. Tremont Ave	Bronx	New York	10465	(646) 769-9464
0766	NY-Brooklyn-Fulton St	Diallo Enterprises, LLC	Djoumey	Diallo*	1270 FULTON ST	BROOKLYN	New York	11216-2003	(646) 787-9464
1176	NY-Brooklyn-Broadway	Diallo Funds, LLC	Djoumey	Diallo*	935 BROADWAY	BROOKLYN	New York	11206-5918	(347) 507-9464
1467	NY-Brooklyn-Utica Ave	WIN-NY 1467 LLC	Amon (Tommy)	Pipatjarasgit*	700 UTICA AVE	BROOKLYN	New York	11203	(347) 365-1418
1505	NY-Brooklyn-284 Broadway	Diallo Restaurants Williamsburg, LLC	Djoumey	Diallo*	284 BROADWAY	BROOKLYN	New York	11211	(929) 207-9464
1481	NY-Brooklyn-946 Flatbush Ave	Diallo Organization, LLC	Djoumey	Diallo*	946 FLATBUSH AVE	BROOKLYN	New York	11226-4018	(929) 590-9464
1783	NY-Brooklyn-Flatlands Ave	WIN-NY 1783 LLC	Amon (Tommy)	Pipatjarasgit*	11114 FLATLANDS AVE	BROOKLYN	New York	11207	(347) 254-6102
2098	NY-Brooklyn-Ralph Ave	WIN-NY 2098 LLC	Amon (Tommy)	Pipatjarasgit*	1902 Ralph Ave	Brooklyn	New York	11234	(347) 254-6764
2487	NY-Brooklyn-Flatbush Ave	Wings America Inc.	Kamal	Raza*	240 Flatbush Ave	Brooklyn	New York	11217	(347) 599-0331

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2594	NY-Brooklyn-5th Ave	Wings Brooklyn Inc.	Kamal	Raza*	5802 5th Ave	Brooklyn	New York	11220	(347) 463-9940
7063	NY-Brooklyn-Devoe Street	Wings Coney Island Inc.	Kamal	Raza*	356 Devoe Street space K117	Brooklyn	New York	11211	(347) 568-0465
3070	NY-Brooklyn-Hillel Place	Wings Hillel Place Inc.	Kamal	Raza*	3 Hillel Pl	Brooklyn	New York	11210	(718) 252-2156
2791	NY-Buffalo-Deleware Ave	Wingtastic LLC	Lewis	Carter*	2305 Delaware Ave	Buffalo	New York	14216	(716) 248-1373
1525	NY-Centereach-Middle County Rd	WS Centereach, LLC	Andrew	Stern*	1759 MIDDLE COUNTRY RD STE K	CENTEREACH	New York	11720	(631) 676-5705
4036	NY-Clifton Park-Park Ave	VIWSNY Clifton Park LLC	Michael	George*	15 Park Ave	Clifton Park	New York	12065	(518) 280-0954
2649	NY-Commack-Jericho Turnpike	Brands Management WS Commack LLC	Anthony	Pellizzi Sr.*	6090 Jericho Turnpike, Suite 90	Commack	New York	11725	(631) 963-9464
2242	NY-Corona-57-10 99th St	Corona WS LLC	Suhail (Sal)	Sitaf*	57-10 99th Street, Store W	Corona	New York	11368	(718) 271-2657
1779	NY-Elmont-Hempstead Tpike	WIN-NY 1779 LLC	Arnon (Tommy)	Pipatjarasgit*	1397 HEMPSTEAD TURNPIKE	Elmont	New York	11003	(516) 854-5700
1551	NY-Freeport-W. Sunrise Hwy	WIN-NY 1551 LLC	Arnon (Tommy)	Pipatjarasgit*	129 W. SUNRISE HWY	FREEPORT	New York	11520	(516) 962-3572
2491	NY-Hauppauge-NY-111	Brand Management Hauppauge wS, LLC	Anthony	Pellizzi Sr.*	534 NY-111	Hauppauge	New York	11788	(631) 641-9464
1834	NY-Hempstead-Front St	WIN-NY 1834 LLC	Arnon (Tommy)	Pipatjarasgit*	5 Front Street	Hempstead	New York	11550	(516) 548-9464
2467	NY-Hicksville-W. John St.	Wing It North NY LLC	Arnon (Tommy)	Pipatjarasgit*	50 W. John St.	Hicksville	New York	11801	(516) 814-9464
2912	NY-Queens-Northern Blvd	Jackson Heights WS LLC	Suhail (Sal)	Sitaf*	79-19 Northern Blvd	Jackson Heights	New York	11372	(718) 223-5824
1660	NY-Jamaica-Merrick Blvd	WIN-NY 1660 LLC	Arnon (Tommy)	Pipatjarasgit*	12614 MERRICK BLVD	JAMAICA	New York	11434	(917) 387-8680
2441	NY-Queens-Parsons Blvd	WIN-NY 2441 LLC	Arnon (Tommy)	Pipatjarasgit*	87-44 Parsons Blvd	Jamaica	New York	11432	(347) 475-0043
1808	NY-Levittown-Hempstead Tpke	WIN-NY 1808 LLC	Arnon (Tommy)	Pipatjarasgit*	2925 Hempstead Turnpike	Levittown	New York	11756	(516) 800-8500
1592	NY-Lindenhurst-Montauk Hwy	WS Lindenhurst, LLC	Andrew	Stern*	330 MONTAUK HWY	LINDENHURST	New York	11757	(631) 888-5746
2324	NY-Long Island City-21st St.	LIC WS, LLC	Suhail (Sal)	Sitaf*	40-09 21st Street, Space A	Long Island City	New York	11101	(347) 507-0663
2647	NY-Massapequa-Broadway	WIN-NY 2647 LLC	Arnon (Tommy)	Pipatjarasgit*	20 Broadway	Massapequa	New York	11758	(516) 530-9464
1997	NY-Medford-Rte 112	Brand Management Medford 1, LLC	Anthony	Pellizzi Sr.*	2775 Route 112	Medford	New York	11763	(631) 400-4757
2006	NY-Middle Village-Fresh Pond Rd	WIN-NY 2006 LLC	Arnon (Tommy)	Pipatjarasgit*	61-22 Fresh Pond Road	Middle Village	New York	11379	(347) 294-0811
1568	NY-Middletown-Route 211 E	Wingspan Diversified, Inc.	Francis	Atria*	400 ROUTE 211 E STE 21	MIDDLETOWN	New York	10940-2127	(845) 789-2319
3161	NY-Mohegan Lake-Main St	WS Cortlandt, LLC	Andrew	Stern*	3121 E Main Street Space A-8	Mohegan Lake	New York	10547	(914) 247-7844
1001	NY-New York-125th St.	Diallo Group, LLC	Djoumey	Diallo*	63 W. 125th Street, 1st Floor	New York	New York	10027-4590	(212) 987-9464
1816	NY-New York-Broadway	PCR Store 503, LLC	Chris	Rigassio*	4051 Broadway	New York	New York	10032	(929) 977-9464
1894	NY-New York-Atlantic Ave	WIN-NY 1894 LLC	Arnon (Tommy)	Pipatjarasgit*	102-14 Atlantic Ave	New York	New York	11416	(929) 354-0106
0939	NY-New York-Lexington Ave	WS Lexington, LLC	Andrew	Stern*	77 Lexington Avenue	New York	New York	10010	(332) 242-7400
0941	NY-New York-Delancey St	WS Delancey, LLC	Andrew	Stern*	86 Delancey Street	New York	New York	10002	(332) 424-7200
0940	NY-New York-8th Ave	WS 8th Avenue, LLC	Andrew	Stern*	935 8th Avenue	New York	New York	10019	(332) 242-7300
0942	NY-New York-E. 14th St	WS E 14th, LLC	Andrew	Stern*	426 E. 14th Street, Space C	New York	New York	10009	(332) 242-7100
0936	NY-New York-Carmine St	WS Carmine, LLC	Andrew	Stern*	80 Carmine Street, Space B	New York	New York	10014	(332) 242-7500
0935	NY-New York-2665 Broadway	WS Broadway, LLC	Andrew	Stern*	2665 Broadway	New York	New York	10025	(718) 719-9464
2436	NY-Manhattan-3440 Broadway	Wings US Inc.	Kamal	Raza*	3440 Broadway	New York	New York	10031	(646) 559-2866
2786	NY-Manhattan-Dyckman St.	WS Dyckman, LLC	Andrew	Stern*	103 Dyckman St.	New York	New York	10040	(646) 632-9464
1919	NY-Newburgh-NY-300	Chanticleer Wings, Inc.	Francis	Atria*	1278 NY-300	Newburgh	New York	12550	(845) 403-0644
1450	NY-North Babylon-Deer Park Ave	WS North Babylon, LLC	Andrew	Stern*	1209 DEER PARK AVE	NORTH BABYLON	New York	11703	(631) 940-7694
1237	NY-Pelham-Boston Post Rd.	WS Pelham, LLC	Andrew	Stern*	4326 BOSTON POST RD	PELHAM	New York	10803-2705	(914) 633-7100
1160	NY-Port Chester-Abendroth Ave	WS Port Chester, LLC	Andrew	Stern*	50 ABENDROTH AVE.	PORT CHESTER	New York	10573	(914) 862-7154
1840	NY-Poughkeepsie-Winslow Gate Rd	Chanticleer Foods, Inc.	Francis	Atria*	50 Winslow Gate Dr. , F2	Poughkeepsie	New York	12601	(845) 403-0128
2157	NY-Queens-Hempstead Ave	WIN-NY 2157 LLC	Arnon (Tommy)	Pipatjarasgit*	217-90 Hempstead Ave	Queens	New York	11429	(347) 676-5261
2932	NY-Queens-Queens Blvd	WIN-NY 2932 LLC	Arnon (Tommy)	Pipatjarasgit*	104-21 Queens Blvd	Queens	New York	11375	(347) 527-1294
3050	NY-Queensbury-US-9	VIWSNY Queensbury LLC	Michael	George*	894 US-9	Queensbury	New York	12804	(518) 223-0610
2867	NY-Riverhead-Old Country Rd	Brand Management WS Riverhead LLC	Anthony	Pellizzi Sr.*	1053 Old Country Rd	Riverhead	New York	11901	(631) 705-9464
2413	NY-Greece-Greece Ridge Center Dr.	Wingtastic LLC	Lewis	Carter*	110 Greece Ridge Center Dr.	Rochester	New York	14626	(585) 507-4652
2470	NY-Rochester-East Ridge Rd	Wingtastic LLC	Lewis	Carter*	703 East Ridge Rd	Rochester	New York	14621	(585) 270-4546
2464	NY-Rochester-Hylan Drive	Wingtastic LLC	Lewis	Carter*	1000 Hylan Drive	Rochester	New York	14623	(585) 355-4069
2522	NY-Rosedale-Rockaway Blvd	WIN-NY 2522 LLC	Arnon (Tommy)	Pipatjarasgit*	252-18A Rockaway Blvd	Rosedale	New York	11422	(718) 749-5789
2821	NY-Schenectady-Balltown Rd	VIWSNY Mohawk LLC	Michael	George*	402-442 Balltown Rd, 7B	Schenectady	New York	12304	(518) 846-5734
1617	NY-Shirley-Montauk Hwy	WS Shirley, LLC	Andrew	Stern*	895 MONTAUK HWY	SHIRLEY	New York	11967	(631) 866-0062
1168	NY-Staten Island-Forest Ave.	RF Wings, Inc.	Vishal	Patel*	1756 FOREST AVE.	STATEN ISLAND	New York	10303-2114	(718) 524-6564
2365	NY-Staten Island-Hylan Blvd	Hyland Wings LLC	Vishal	Patel*	2626 Hylan Blvd, Suite 13	Staten Island	New York	10306	(347) 899-9464
2819	NY-Staten Island-Woodrow Plaza	Woodrow Wings Inc.	Vishal	Patel*	655 Rossville Ave, Unit 203	Staten Island	New York	10309	(718) 400-9464
2276	NY-Sunnyside-Queens Blvd	Sunnyside WS LLC	Suhail (Sal)	Sitaf*	40-11 Queens Blvd	Sunnyside	New York	11104	(718) 489-4191
3052	NY-Tonawanda-Niagara Fls Blvd	Wingtastic LLC	Lewis	Carter*	1750 Niagara Falls Blvd	Tonawanda	New York	14150	(716) 248-1822
2634	NY-Troy-Hoosick Rd	VIWSNY Hoosick, LLC	Michael	George*	740 Hoosick Rd	Troy	New York	12180	(518) 244-3238
1500	NY-Utica-N. Genesee St	VIWSNY GENESEE, LLC	Michael	George*	90 N. GENESEE ST.	UTICA	New York	13502-2503	(315) 707-9464
3182	NY-Williamsville-Main St	Wingtastic LLC	Lewis	Carter*	6850 Main St	Williamsville	New York	14221	(716) 276-3199
1314	NY-Yonkers-Central Park Ave	WS Yonkers, LLC	Andrew	Stern*	2250 CENTRAL PARK AVE	YONKERS	New York	10710	(914) 961-6600
4048	NY-Yonkers-Tuckahoe Rd	WS Tuckahoe, LLC	Andrew	Stern*	132 Tuckahoe Rd	Yonkers	New York	10701	(914) 677-5556
NORTH CAROLINA									
2304	NC-Asheboro-E. Dixie Dr	GSRS WS NC Asheboro, LLC	Rahul	Agrawal*	405 E. Dixie Dr., Suite A	Asheboro	North Carolina	27203	(336) 863-9464
2207	NC-Asheville-Tunnel Rd	VWS Restaurants, LLC	Irfaan	Lalani*	168 Tunnel Road, Unit 40	Asheville	North Carolina	28805	(828) 560-9464
2514	NC-Belmont-Wilkinson Blvd	GSRS WS NC I LLC	Rahul	Agrawal*	6402 Wilkinson Blvd	Belmont	North Carolina	28012	(980) 394-9464
1753	NC-Burlington-Huffman Mill Rd	GSRS WS NC Burlington, LLC	Rahul	Agrawal*	649 Huffman Mill Road, Suite 103	BURLINGTON	North Carolina	27215	(743) 208-7774
1245	NC-Cary-Cary Town Blvd	Attababy, Inc.	Keith	Wolken*	684-A CARY TOWN BLVD	CARY	North Carolina	27511	(919) 234-0736
0712	NC-Charlotte-Tryon St	GSRS WS NC Charlotte Tryon, LLC	Rahul	Agrawal*	9211 N TRYON ST STE 14	CHARLOTTE	North Carolina	28262-4496	(980) 237-1349
1110	NC-Charlotte-Tyvola Rd.	GSRS WS NC Charlotte Tryon, LLC	Rahul	Agrawal*	624 TYVOLA RD #101	CHARLOTTE	North Carolina	28217-3585	(980) 225-7203
1397	NC-Charlotte-Old Post Rd	Sizzling Wings, LLC	Nathan	Garn*	6609 MONROE RD STE 110	CHARLOTTE	North Carolina	28212	(704) 727-2138
1499	NC-Charlotte-Pineville Matthews Rd	Sizzling Wings, LLC	Nathan	Garn*	8334 PINEVILLE MATTHEWS RD STE 105	CHARLOTTE	North Carolina	28226-3764	(980) 819-9492
1475	NC-Charlotte-Wilkinson Blvd	Sizzling Wings, LLC	Nathan	Garn*	3240 WILKINSON BLVD STE C-1	CHARLOTTE	North Carolina	28208-5630	(980) 237-0112
1865	NC-Charlotte-E W.T. Harris Blvd	Sizzling Wings, LLC	Nathan	Garn*	5820 E. W.T. Harris Blvd., Suite K	Charlotte	North Carolina	28215	(980) 270-9464
2429	NC-Charlotte-Albemarle Rd	GSRS WS NC I LLC	Rahul	Agrawal*	9020 Albemarle Rd, Suite J	Charlotte	North Carolina	28227	(980) 494-9464
2468	NC-Charlotte-Trojan Dr.	GSRS WS NC LLC	Rahul	Agrawal*	4922 Trojan Dr. Suite TBD	Charlotte	North Carolina	28278	(704) 828-9464
2950	NC-Charlotte-Beatties Ford Rd	GSRS WS NC I LLC	Rahul	Agrawal*	5009 Beatties Ford Rd, Ste 108	Charlotte	North Carolina	28216	(980) 966-9464
2962	NC-Charlotte-Highland Shoppes Dr.	GSRS WS NC I LLC	Rahul	Agrawal*	5810 Highland Shoppes Dr., Ste C9	Charlotte	North Carolina	28269	(980) 338-9464
3215	NC-Charlotte-Tryon St	GSRS WS NC I LLC	Rahul	Agrawal*	13000 S Tryon St, #J	Charlotte	North Carolina	28278	(980) 549-9464
2297	NC-Clayton-US-70 BUS	Clayton Wings, Inc.	Louis (Frankie)	Pourron*	10183 US-70 Hwy, #A	Clayton	North Carolina	27520	(984) 258-2188

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1982	NC-Concord-Derita Rd	Sizzling Wings, LLC	Nathan	Garn*	3050 Derita Road #50	Concord	North Carolina	28027	(980) 334-7400
2930	NC-Cornelius-W. Catawba Ave	GSRS WS NC I LLC	Rahul	Agrawal*	19116 W. Catawba Ave, Suite A	Cornelius	North Carolina	28031	(980) 860-9464
0206	NC-Durham-NC Hwy 751	Attababy, Inc.	Keith	Volken*	7104 NC HWY 751 STE 101 & 102	DURHAM	North Carolina	27707-5740	(919) 484-4100
1759	NC-Durham-N. Duke Street	Attababy, Inc.	Keith	Volken*	3600 N. DUKE STREET Suite 5	Durham	North Carolina	27704	(919) 230-9999
2065	NC-Durham-Durham Chapel Hill Blvd	Attababy, Inc.	Keith	Volken*	4010 Durham Chapel Hill Blvd.	Durham	North Carolina	27707	(919) 251-9666
4062	NC-Durham-Surles Ct	Attababy, Inc.	Keith	Volken*	4104 Surles Ct Unit 8	Durham	North Carolina	27703	(919) 886-6976
0847	NC-Fayetteville-Skibo Rd	Sizzling Wings, LLC	Nathan	Garn*	1936 SKIBO RD	FAYETTEVILLE	North Carolina	28314-1514	(910) 758-8927
2719	NC-Fayetteville-Good Middling Dr.	Attababy, Inc.	Keith	Volken*	7835 Good Middling Dr. Units 112 & 114	Fayetteville	North Carolina	28304	(910) 491-1259
2619	NC-Fayetteville-Ramsey St.	Attababy, Inc.	Keith	Volken*	4251 Ramsey St, Suite 101	Fayetteville	North Carolina	28311	(910) 491-1230
1542	NC-Garner-Cabela Dr	White Oak Wings, Inc.	Louis (Frankie)	Pourron*	51 Cabela Drive	GARNER	North Carolina	27529	(919) 230-9464
1394	NC-Gastonia-E. Franklin Blvd	Sizzling Wings, LLC	Nathan	Garn*	2211 E. Franklin Blvd. Suite 110	GASTONIA	North Carolina	28054	(704) 440-4715
3046	NC-Gastonia-Robinwood Road	GSRS WS NC I LLC	Rahul	Agrawal*	3320 Robinwood Rd #170	Gastonia	North Carolina	28054	(980) 391-9464
1740	NC-Goldsboro-N. Berkeley Blvd	Attababy, Inc.	Keith	Volken*	307 N. BERKELEY BLVD	GOLDSBORO	North Carolina	27534	(984) 207-8000
1504	NC-Greensboro-W. Gate City Blvd	GSRS WS NC Greensboro, LLC	Rahul	Agrawal*	3208 W. GATE CITY BLVD A-3	GREENSBORO	North Carolina	27407	(336) 579-2658
1575	NC-Greensboro-Wendover Ave	GSRS WS NC Wendover, LLC	Rahul	Agrawal*	4205 W WENDOVER AVE STE C	GREENSBORO	North Carolina	27407-1918	(336) 447-1779
2709	NC-Greensboro-Alamance Church Rd	GSRS WS NC I LLC	Rahul	Agrawal*	1051 Alamance Church Rd, Suite C	Greensboro	North Carolina	27406	(743) 215-9464
2338	NC-Greensboro-Battleground Ave	GSRS WS NC Battleground LLC	Rahul	Agrawal*	2306 Battleground Ave	Greensboro	North Carolina	27408	(743) 300-9464
1426	NC-Greenville-E. Fire Town Rd	Attababy, Inc.	Keith	Volken*	1885 E. FIRE TOWER RD STE B	GREENVILLE	North Carolina	27858-4120	(252) 689-6220
2295	NC-Greenville-W Arlington Blvd	Attababy, Inc.	Keith	Volken*	2251 W. Arlington Blvd	Greenville	North Carolina	27834	(252) 364-8558
1636	NC-Hickory-Highway 70	Sizzling Wings, LLC	Nathan	Garn*	2296 HIGHWAY 70 SE STE 200	HICKORY	North Carolina	28602	(828) 855-1759
3027	NC-Hickory-N. Center St.	GSRS WS NC I LLC	Rahul	Agrawal*	2423 N. Center St.	Hickory	North Carolina	28601	(828) 388-5885
1554	NC-High Point-N. Main St	GSRS WS NC High Point, LLC	Rahul	Agrawal*	2101 N. MAIN ST.	HIGH POINT	North Carolina	27262	(336) 390-1148
2886	NC-High Point - S. Main	GSRS WS NC I LLC	Rahul	Agrawal*	2831 South Main St	High Point	North Carolina	27263	(555) 555-5555
2776	NC-High Point-Skeet Club Rd	GSRS WS NC I LLC	Rahul	Agrawal*	1589 Skeet Club Rd, Suite 133	High Point	North Carolina	27265	(743) 228-9464
3176	NC-Holly Springs-GB Alford Hwy	Attababy, Inc.	Keith	Volken*	7212 GB Alford Hwy	Holly Springs	North Carolina	27540	(984) 225-3899
2323	NC-Hope Mills-N. Main St	Attababy, Inc.	Keith	Volken*	3065 N. Main St	Hope Mills	North Carolina	28348	(910) 500-3272
1558	NC-Jacksonville-Western Blvd	Attababy, Inc.	Keith	Volken*	3010 WESTERN BLVD, Suite 500	JACKSONVILLE	North Carolina	28546	(910) 219-9702
2250	NC-Kannapolis-Roxie St	GSRS WS NC Kannapolis LLC	Rahul	Agrawal*	2221 Roxie Street	Kannapolis	North Carolina	28083	(980) 280-9464
2561	NC-Kernersville-Old Winston Rd	GSRS WS NC I LLC	Rahul	Agrawal*	809 Old Winston Rd	Kernersville	North Carolina	27284	(336) 645-9464
2990	NC-Lenoir-Blowing Rock Blvd	GSRS WS NC I LLC	Rahul	Agrawal*	1009 Blowing Rock Blvd, Ste 110	Lenoir	North Carolina	28645	(404) 874-9523
2732	NC-Lexington-Plaza Pkwy	GSRS WS NC I LLC	Rahul	Agrawal*	21 Plaza Pkwy	Lexington	North Carolina	27292	(336) 704-9464
2875	NC-Mebane-Mebane Oaks Rd	GSRS WS NC I LLC	Rahul	Agrawal*	1326 Mebane Oaks Rd, Suite 260	Mebane	North Carolina	27302	(984) 468-9464
1823	NC-Monroe-W Roosevelt Blvd	Sizzling Wings, LLC	Nathan	Garn*	2521 W. Roosevelt Blvd.	Monroe	North Carolina	28110	(704) 220-0100
2878	NC-Mooresville-Kistler Farm Rd	GSRS WS NC I LLC	Rahul	Agrawal*	128 Kistler Farm Rd, Suite 3	Mooreville	North Carolina	28115	(980) 247-9464
2671	NC-Morganton _Henredon Rd	GSRS WS NC I LLC	Rahul	Agrawal*	400 Henredon Rd, #CA126	Morganton	North Carolina	28655	(336) 742-9464
3102	NC-Morrisville-Market Center Dr	Attababy, Inc.	Keith	Volken*	2004 Market Center Dr. R17-140	Morrisville	North Carolina	27560	(919) 651-3492
2213	NC-New Bern-Dr. MLK Jr Blvd	Attababy, Inc.	Keith	Volken*	3511 Dr. MLK Jr. Blvd	New Bern	North Carolina	28562	(252) 639-2010
0527	NC-Raleigh-New Hope Church Rd	FTLC Wings, LLC	Louis (Frankie)	Pourron*	1721 NEW HOPE CHURCH RD	RALEIGH	North Carolina	27609-6373	(919) 872-8856
0816	NC-Raleigh-Alexander Promenade	Attababy, Inc.	Keith	Volken*	7880 ALEXANDER PROMENADE PL STE 21A	RALEIGH	North Carolina	27617-1917	(919) 237-3919
1162	NC-Raleigh-New Bern Ave.	Attababy, Inc.	Keith	Volken*	4531 NEW BERN AVE. UNIT 100	RALEIGH	North Carolina	27610-1556	(919) 561-6161
1863	NC-Raleigh-Avent Ferry & Gorman Street	Attababy, Inc.	Keith	Volken*	3209 Avent Ferry Road	Raleigh	North Carolina	27606	(919) 977-4010
2032	NC-Raleigh-Cross Link Rd	Attababy, Inc.	Keith	Volken*	1619-100 Cross Link Road	Raleigh	North Carolina	27610	(919) 977-4111
2043	NC-Raleigh-Fayetteville Road	Attababy, Inc.	Keith	Volken*	8215 Fayetteville Road	Raleigh	North Carolina	27603	(919) 322-4142
2279	NC-Raleigh-Forestville Rd	Wake Forest Wings, Inc.	Louis (Frankie)	Pourron*	2920 Forestville Rd, Suite 150	Raleigh	North Carolina	27616	(919) 234-5738
2270	NC-Rocky Mount-Benvenue Rd	FTLC Wings, LLC	Louis (Frankie)	Pourron*	1539 Benvenue Rd, D-06	Rocky Mount	North Carolina	27804	(252) 501-2388
2741	NC-Sanford-Spring Lane	Sizzling Wings, LLC	Nathan	Garn*	822 Spring Lane	Sanford	North Carolina	27330	(984) 248-9464
2794	NC-Aberdeen-US 501	Sizzling Wings, LLC	Nathan	Garn*	11109 US-501, Suite F	Southern Pines	North Carolina	28387	(910) 637-9464
2707	NC-Thomasville-Randolph St.	GSRS WS NC I LLC	Rahul	Agrawal*	1033 Randolph St., Unit #5	Thomasville	North Carolina	27360	(336) 916-9464
2328	NC-Wendell Falls-Wendell Falls Pkwy	Attababy, Inc.	Keith	Volken*	6008 Taylor Rd, Ste 120	Wendell	North Carolina	27591	(919) 626-0800
1413	NC-Wilmington-S. College Rd	Attababy, Inc.	Keith	Volken*	341 S. COLLEGE RD. STE 12	WILMINGTON	North Carolina	28403-1622	(910) 634-0000
1538	NC-Winston-Salem-Summit Square Blvd	GSRS WS NC Winston-Salem, LLC	Rahul	Agrawal*	340 SUMMIT SQUARE BLVD	WINSTON-SALEM	North Carolina	27105	(336) 738-0129
2347	NC-Winston-Salem-Hanes Mall Blvd	GSRS WS NC Hanes Mall LLC	Rahul	Agrawal*	656 Hanes Mall Blvd, Unit #7	Winston-Salem	North Carolina	27103	(743) 777-9464
4011	NC-Winston-Salem-NC-150	GSRS WS NC I LLC	Rahul	Agrawal*	12201 NC-150	Winston-Salem	North Carolina	27127	(336) 390-1148
OHIO									
0873	OH-Akron-Market St	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	1698 W MARKET ST STE 13	AKRON	Ohio	44313-7002	(330) 836-9464
2056	OH-Akron-E. Waterloo Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	2839 E. Waterloo Rd	Akron	Ohio	44312	(234) 280-4400
3108	OH-Alliance-W State Street	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	2212 W State Street	Alliance	Ohio	44601	(234) 287-2442
2773	OH-Amelia-Ohio Pike	Sizzling Wings, LLC	Nathan	Garn*	1268 Ohio Pike	Amelia	Ohio	45102	(513) 740-9464
1472	OH-Amherst-N. Leavitt Rd	Wings Lorain, LLC	Suvidhi (Pete)	Patel*	933 N. LEAVITT RD	AMHERST	Ohio	44001	(440) 984-7301
2787	OH-Ashland-Sugarbush Dr.	Wings Ashland LLC	Suvidhi (Pete)	Patel*	1008 Sugarbush Dr.	Ashland	Ohio	44805	(419) 820-9464
2380	OH-Youngstown-Mahoning Ave	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	5517 Mahoning Ave	Austintown	Ohio	44515	(234) 260-3929
2925	OH- Avon- Center Road	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	2060 Center Road #103	Avon	Ohio	44011	(440) 875-9464
3230	OH-Beavercreek-Commons Blvd	CWK OH BEAVERCREEK LLC	Asheesh	Seth*	2476 Commons Blvd 3C	Beavercreek	Ohio	45431	(937) 828-9464
2377	OH-Berea-W. Bagley Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	439 W. Bagley Rd, Unit 16	Berea	Ohio	44017	(440) 722-9464
3036	OH-Blue Ash-Reed Hartman Hwy	Sizzling Wings, LLC	Nathan	Garn*	11255 Reed Hartman Hwy	Blue Ash	Ohio	45242	(513) 747-9464
2140	OH-Boardman-Boardman Poland Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	48 Boardman Poland Rd, Unit B	Boardman	Ohio	44512	(234) 287-3700
3045	OH-Bowling Green-E. Wooster St.	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	1502 E. Wooster St.	Bowling Green	Ohio	43402	(419) 728-9464
1364	OH-Brooklyn-Northcliff Ave	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	7317 NORTHCLIFF AVE	BROOKLYN	Ohio	44144-3249	(216) 282-1700
2891	OH-Brunswick-Center Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	3632 Center Rd	Brunswick	Ohio	44212	(216) 759-1511
1054	OH-Canal Winchester-Gender Rd	Sizzling Wings, LLC	Nathan	Garn*	3618 GENDER RD, UNIT F	CANAL WINCHESTER	Ohio	43110-8679	(614) 833-9464
3080	OH-Winchester-Gender Rd	Sizzling Wings, LLC	Nathan	Garn*	6382 Gender Rd	Canal Winchester	Ohio	43110	(614) 344-9464
1741	OH-Canton-Tuscarawas St.	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	2238 TUSCARAWAS STREET WEST	Canton	Ohio	44708	(330) 587-9464
1881	OH-Canton-Belden Village St. NW	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	4470 A Belden Village Street NW	Canton	Ohio	44718	(234) 867-9464
0833	OH-Cincinnati-Colerain Ave	Sizzling Wings, LLC	Nathan	Garn*	9336 COLERAIN AVE	CINCINNATI	Ohio	45251-2012	(513) 385-9464
1187	OH-Cincinnati-Vine St.	Sizzling Wings, LLC	Nathan	Garn*	2707 VINE ST	CINCINNATI	Ohio	45219	(513) 559-9464
1352	OH-Cincinnati-Galbraith Road	Sizzling Wings, LLC	Nathan	Garn*	881 W GALBRAITH ROAD	CINCINNATI	Ohio	45231	(513) 521-5999
1502	OH-Cincinnati-Madison Rd	Sizzling Wings, LLC	Nathan	Garn*	3363 MADISON RD	CINCINNATI	Ohio	45209	(513) 481-9464
1918	OH-Cincinnati-Seymour Road	Sizzling Wings, LLC	Nathan	Garn*	1836 Seymour Ave	Cincinnati	Ohio	45237	(513) 572-9203

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2613	OH-Cincinnati-Delhi Rd	Sizzling Wings, LLC	Nathan	Garn*	5132D Delhi Road	Cincinnati	Ohio	45238	(513) 541-9464
2743	OH-Western Hills-Glen	Sizzling Wings, LLC	Nathan	Garn*	6016 Glenway Ave, Space 27	Cincinnati	Ohio	45211	(513) 775-9464
2758	OH-Cincinnati-Beechmont Ave	Sizzling Wings, LLC	Nathan	Garn*	8140 Beechmont Ave	Cincinnati	Ohio	45225	(513) 837-9464
1117	OH-Cleveland-Harvard Ave	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	16902 HARVARD AVE	CLEVELAND	Ohio	44128-2210	(216) 965-0875
1216	OH-Cleveland-Lorain Ave.	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	10514 LORAIN AVE	CLEVELAND	Ohio	44111-5440	(216) 465-3231
0671	OH-Columbus-Stelzer Rd.	Sizzling Wings, LLC	Nathan	Garn*	2836 STELZER RD	COLUMBUS	Ohio	43219-3133	(614) 337-9464
0686	OH-Columbus-Westpointe Plaza Dr	Sizzling Wings, LLC	Nathan	Garn*	5446 WESTPOINTE PLAZA DR	COLUMBUS	Ohio	43228-9130	(614) 876-9464
0700	OH-Columbus-Morse Rd.	Sizzling Wings, LLC	Nathan	Garn*	1823 MORSE RD	COLUMBUS	Ohio	43229-6603	(614) 267-9464
1166	OH-Columbus-E. Broad St	Sizzling Wings, LLC	Nathan	Garn*	6535 E. BROAD ST.	COLUMBUS	Ohio	43213	(614) 759-9464
1053	OH-Columbus-Olentangy River Rd	Sizzling Wings, LLC	Nathan	Garn*	3005 OLENTANGY RIVER RD	COLUMBUS	Ohio	43202	(614) 447-9464
1616	OH-Columbus-S. High St	Sizzling Wings, LLC	Nathan	Garn*	3773 S. HIGH ST.	COLUMBUS	Ohio	43207	(614) 953-9464
1648	OH-Columbus-Eakin Rd	Sizzling Wings, LLC	Nathan	Garn*	2119 EAKIN RD	COLUMBUS	Ohio	43223	(614) 983-9464
1814	OH-Columbus-Bethel Rd	Sizzling Wings, LLC	Nathan	Garn*	2520 Bethel Road	Columbus	Ohio	43220	(614) 942-5699
2053	OH-Columbus-Sancus Blvd	Sizzling Wings, LLC	Nathan	Garn*	8731 Sancus Blvd	Columbus	Ohio	43240	(380) 800-9464
1657	OH-Cuyahoga Falls-Portage Trail	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	1928 PORTAGE TRAIL	CUYAHOGA FALLS	Ohio	44223	(330) 422-4477
1271	OH-Dayton-Miamisburg Centerville Rd	Sizzling Wings, LLC	Nathan	Garn*	2006 Miamisburg Centerville Rd	DAYTON	Ohio	45459	(937) 453-5384
1981	OH-Dayton-N. Main St.	CWK OH Dayton Main LLC	Asheesh	Seth*	4149-4215 N. Main Street Unit 4171	Dayton	Ohio	45405	(937) 800-9464
4001	OH-Dayton-Wilmington Pike	CWK OH Sugarcreek LLC	Asheesh	Seth*	6030 Wilmington Pike	Dayton	Ohio	45459	(937) 907-9464
2035	OH-Elyria-Chestnut Commons Dr	Wings Elyria, LLC	Suvidhi (Pete)	Patel*	306 Chestnut Commons Drive	Elyria	Ohio	44035	(440) 870-9464
2306	OH-Euclid-Lakeshore Blvd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	22530 Lakeshore Blvd Suite B	Euclid	Ohio	44123	(216) 998-9464
2915	OH-Bath Township-W Market St.	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	3763 W. Market St.	Fairlawn	Ohio	44333	(234) 328-4844
2605	OH-Findlay-W. Trenton Ave	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	1107 W. Trenton Ave	Findlay	Ohio	45840	(567) 402-9464
3169	OH-Garfield Heights-Rockside Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	12616 Rockside Rd	Garfield Heights	Ohio	44125	(216) 868-9464
1577	OH-Hamilton-High St	Sizzling Wings, LLC	Nathan	Garn*	1029 HIGH ST	HAMILTON	Ohio	45011	(513) 785-0303
2681	OH-Hamilton-Main St.	Sizzling Wings, LLC	Nathan	Garn*	1499 Main St., Suite E	Hamilton	Ohio	45013	(513) 750-9464
2820	OH-Huber Heights- Old Troy Pike	CWK OH Huber Heights LLC	Asheesh	Seth*	6243 Old Troy Pike	Huber Heights	Ohio	45424	(937) 595-4422
2740	OH-Kettering-Wilmington Pike	CWK OH Kettering LLC	Asheesh	Seth*	2811 Wilmington Pike	Kettering	Ohio	45419	(937) 595-2300
3103	OH-Kettering-W. Dorothy Lane	CWK OH Dorothy LLC	Asheesh	Seth*	1625 W. Dorothy Lane	Kettering	Ohio	45439	(937) 665-9464
2108	OH-Lakewood-Detroit Ave	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	14873 Detroit Ave	Lakewood	Ohio	44107	(216) 770-9464
4045	OH-Lancaster-North Memorial Drive	Sizzling Wings, LLC	Nathan	Garn*	1622 North Memorial Drive	Lancaster	Ohio	43130	(740) 712-9464
2660	OH-Lewis Center-Pullman Dr.	Sizzling Wings, LLC	Nathan	Garn*	6297 Pullman Dr.	Lewis Center	Ohio	43035	(740) 951-9464
3113	OH-Lima-Elida Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	2525 Elida Rd	Lima	Ohio	45805	(419) 671-9464
2676	OH-Mason-Mason Montgomery Rd	Sizzling Wings, LLC	Nathan	Garn*	9370B Mason Montgomery Rd	Mason	Ohio	45040	(283) 333-9464
2424	OH-Massillon-Tommy Henrich Dr. NW	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	15 Tommy Henrich Dr. NW	Massillon	Ohio	44647	(234) 260-3787
1390	OH-Maumee-Conant St	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	1399 CONANT ST	MAUMEE	Ohio	43537	(567) 402-4949
1580	OH-Mayfield Heights-Mayfield Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	6649 MAYFIELD RD	MAYFIELD HEIGHTS	Ohio	44124	(440) 643-9464
2862	OH-Medina-N. Court St.	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	1104 N. Court St.	Medina	Ohio	44256	(234) 266-9838
0155	OH-Mentor on the Lake	Jung, Inc.	Samir	Abou-Diwan	5907 ANDREWS RD	MENTOR ON THE LAKE	Ohio	44060-8532	(440) 257-9464
3172	OH-Milford-OH-28	Sizzling Wings, LLC	Nathan	Garn*	1067 OH-28	Milford	Ohio	45150	(513) 606-9464
2082	OH-Niles-Youngstown Warren Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	6261 Youngstown Warren Rd, Unit 70	Niles	Ohio	44446	(330) 989-9464
2652	OH-North Olmsted-Lorain Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	26261 Lorain Rd	North Olmsted	Ohio	44070	(440) 919-9464
2382	OH-Norton-Greenwich Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	3200 Greenwich Rd, Ste 82	Norton	Ohio	44203	(234) 517-6800
2664	OH-Norwood-Montgomery Rd	Sizzling Wings, LLC	Nathan	Garn*	4500 Montgomery Rd, Unit B5	Norwood	Ohio	45212	(513) 840-9464
3163	OH-Ontario-N Lexington-Springmill Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	994 N Lexington-Springmill Rd	Ontario	Ohio	44906	(419) 880-9464
1903	OH-Oregon-Navarre Ave	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	2951 Navarre Ave	Oregon	Ohio	43616	(567) 343-5100
4012	OH-Painesville-Richmond St.	Wings Painesville LLC	Suvidhi (Pete)	Patel*	70 Richmond St.	Painesville	Ohio	44077	(440) 966-9464
1532	OH-Parma-W. Ridgewood Dr.	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	8641 W. RIDGEWOOD DR.	PARMA	Ohio	44129	(440) 345-5181
4049	OH-Parma-Broadview	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	7470 Broadview Rd, Suite 5A	Parma	Ohio	44134	(440) 761-9464
2981	OH-Reynoldsville-Taylor Park Dr.	Sizzling Wings, LLC	Nathan	Garn*	2412 Taylor Park Dr.	Reynoldsville	Ohio	43068	(380) 248-9464
4069	OH-Sandusky-Milan Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	4920 Milan Rd, Suite G	Sandusky	Ohio	44870	(419) 984-9464
3123	OH-Solon-Aurora Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	33569 Aurora Rd	Solon	Ohio	44139	(440) 377-9464
0734	OH-South Euclid-Cedar Rd.	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	13963 CEDAR RD	SOUTH EUCLID	Ohio	44118-3203	(216) 331-1512
1712	OH - Springdale - Springfield Pike	Sizzling Wings, LLC	Nathan	Garn*	11782 Springfield Pike	Springdale	Ohio	45246	(513) 993-1378
1784	OH-Springfield-E. Main St.	CWK OH Springfield LLC	Asheesh	Seth*	2135 E. MAIN STREET	Springfield	Ohio	45503	(937) 688-9464
2872	OH-Stow-Kent Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	4421 Kent Rd	Stow	Ohio	44224	(330) 913-4500
2997	OH-Streetsboro-OH-14	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	9515 OH-14	Streetsboro	Ohio	44241	(216) 480-6676
2813	OH-Strongsville-6 Pearl Rd	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	14236 Pearl Rd	Strongsville	Ohio	44136	(440) 530-9939
0824	OH-Toledo-W Central Ave	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	3330 W CENTRAL AVE	TOLEDO	Ohio	43606-1404	(419) 539-9464
2277	OH-Toledo-E. Alexis Rd	Wing It North LLC	Arnon (Tommy)	Pipatjarasgit*	1206 E. Alexis Rd, Unit B	Toledo	Ohio	43612	(567) 777-9464
1890	OH-Westerville-S. State St	Sizzling Wings, LLC	Nathan	Garn*	544 South State Street	Westerville	Ohio	43081	(614) 665-7200
4022	OH-Westerville-N State St	Sizzling Wings, LLC	Nathan	Garn*	782 N State St, Suite 1040	Westerville	Ohio	43082	(614) 383-9464
0733	OH-Whitehall-E Main St	Sizzling Wings, LLC	Nathan	Garn*	3686 E MAIN ST	WHITEHALL	Ohio	43213-2993	(614) 235-7700
1725	OH-Willoughby-Euclid Ave	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	35535 EUCLID AVE, Unit #7	WILLOUGHBY	Ohio	44094	(440) 571-8700
3029	OH-Wooster-Burbank Rd	Wings Wooster LLC	Suvidhi (Pete)	Patel*	3786 Burbank Rd	Wooster	Ohio	44691	(330) 748-9464
3241	OH-Zanesville-Taryn Trace	DV & GR Enterprises, LLC	Gaurav	Aggarwal*	3934 Taryn Trace	Zanesville	Ohio	43701	(740) 849-9464
OKLAHOMA									
1859	OK-Ardmore-12th Ave NE	VWS Restaurants, LLC	Irfaan	Lalani*	2401 12th Avenue NW Suite 104C	Ardmore	Oklahoma	73401	(580) 634-9464
3116	OK-Bartlesville-SE Washington Blvd	VWS Restaurants LLC	Irfaan	Lalani*	2431 SE Washington Blvd	Bartlesville	Oklahoma	74006	(918) 890-8811
1260	OK-Broken Arrow-E. Hillside Dr.	VWS Restaurants LLC	Irfaan	Lalani*	862 E. HILLSIDE DR.	BROKEN ARROW	Oklahoma	74012	(918) 994-4626
2836	OK-Broken Arrow-West Tucson St.	VWS Restaurants, LLC	Irfaan	Lalani*	824 W Tucson St.	Broken Arrow	Oklahoma	74011	(918) 762-9464
2764	OK-Durant-W. Main St.	VWS Restaurants, LLC	Irfaan	Lalani*	2430 W. Main St.	Durant	Oklahoma	74701	(580) 386-9464
2252	OK-Edmond-S. Broadway	VWS Restaurants, LLC	Irfaan	Lalani*	3320 S. Broadway	Edmond	Oklahoma	73013	(405) 697-3100
3194	OK-Edmond-NW 178th and May Ave	VWS Restaurants LLC	Irfaan	Lalani*	2929 NW 178th St., Ste. B	Edmond	Oklahoma	73012	(405) 785-4332
1819	OK-Enid-Owen K Garriott Rd	VWS Restaurants, LLC	Irfaan	Lalani*	3514 Owen K Garriott Rd	Enid	Oklahoma	73703	(580) 324-8500
1095	OK-Lawton-NW Cache Road	Moore Wings, Inc.	Greg	Moore*	2110 NW CACHE ROAD	LAWTON	Oklahoma	73507	(580) 355-9464
2769	OK-Lawton-NW Cache Rd	Moore Wings, Inc.	Greg	Moore*	7210 NW Cache Rd	Lawton	Oklahoma	73505	(580) 355-9464
0444	OK-Midwest City	VWS Restaurants, LLC	Irfaan	Lalani*	7201 SE 29TH ST STE 203	MIDWEST CITY	Oklahoma	73110	(405) 737-8888
1190	OK-Moore-S. I-35	VWS Restaurants, LLC	Irfaan	Lalani*	717 S. I-35 SERVICE RD.	MOORE	Oklahoma	73160	(405) 799-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
4019	OK-Muskogee-W. Shawnee St.	VWS Restaurants, LLC	Irfaan	Lalani*	938-C W. Shawnee St.	Muskogee	Oklahoma	74401	(918) 800-1388
0436	OK-Norman	VWS Restaurants, LLC	Irfaan	Lalani*	1812 24TH AVE NW	NORMAN	Oklahoma	73069-6392	(405) 321-9464
2630	OK-Norman-Classen Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	2620 Classen Blvd, Suite 100	Norman	Oklahoma	73071	(580) 307-9464
0024	OK-Oklahoma City-N Portland Ave	VWS Restaurants, LLC	Irfaan	Lalani*	4100 N PORTLAND AVE	OKLAHOMA CITY	Oklahoma	73112-6311	(405) 947-9464
0031	OK-Oklahoma City-Pennsylvania	VWS Restaurants, LLC	Irfaan	Lalani*	12225 N PENNSYLVANIA AVE	OKLAHOMA CITY	Oklahoma	73120-7835	(405) 755-4411
0081	OK-Oklahoma City-104th	VWS Restaurants, LLC	Irfaan	Lalani*	912 SW 104TH ST	OKLAHOMA CITY	Oklahoma	73139-3008	(405) 691-4242
0899	OK-Oklahoma City-NW Expressway	VWS Restaurants, LLC	Irfaan	Lalani*	7000 NW EXPRESSWAY STE B	OKLAHOMA CITY	Oklahoma	73132-3509	(405) 720-9464
1141	OK-Oklahoma City-S. Western Ave.	VWS Restaurants, LLC	Irfaan	Lalani*	3905 S. WESTERN AVE., STE B	OKLAHOMA CITY	Oklahoma	73109	(405) 634-9464
1614	OK-Oklahoma City-NW 23rd St	VWS Restaurants, LLC	Irfaan	Lalani*	2220 NW 23RD ST	OKLAHOMA CITY	Oklahoma	73107	(405) 604-0024
3066	OK-OKC-W Memorial	VWS Restaurants LLC	Irfaan	Lalani*	5900 W Memorial Rd	Oklahoma City	Oklahoma	73142	(405) 785-4988
2765	OK-Oklahoma City-S .MacArthur Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	500 S. MacArthur Blvd, Ste TBD	Oklahoma City	Oklahoma	73128	(405) 873-9464
1724	OK-Owasso-E. 86th ST N	VWS Restaurants LLC	Irfaan	Lalani*	12916 E. 86TH ST N	OWASSO	Oklahoma	74055	(539) 208-5444
2888	OK-Shawnee-Marketplace Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	4832 Marketplace Blvd, #100	Shawnee	Oklahoma	74804	(405) 351-8434
2133	OK-Stillwater-N. Perkins Rd	VWS Restaurants, LLC	Irfaan	Lalani*	312 N. Perkins Rd	Stillwater	Oklahoma	74075	(405) 780-9464
0064	OK-Tulsa-Garnett	VWS Restaurants LLC	Irfaan	Lalani*	3132 S GARNETT RD STE B	TULSA	Oklahoma	74146-1901	(918) 622-9464
0448	OK-Tulsa-Yale	VWS Restaurants LLC	Irfaan	Lalani*	1921 S. YALE AVE	TULSA	Oklahoma	74112-6218	(918) 743-9464
0524	OK-Tulsa-81st	VWS Restaurants LLC	Irfaan	Lalani*	2036 E 81ST ST	TULSA	Oklahoma	74137-4323	(918) 995-2200
1458	OK-Tulsa-W. 81st St	VWS Restaurants LLC	Irfaan	Lalani*	1531 W 81ST ST.	TULSA	Oklahoma	74132	(918) 236-4466
2174	OK-Tulsa-S Memorial Dr	VWS Restaurants, LLC	Irfaan	Lalani*	7104 S. Memorial Dr., Ste 1	Tulsa	Oklahoma	74133	(539) 666-9464
2884	OK-Tulsa-S. Memorial Dr.	VWS Restaurants, LLC	Irfaan	Lalani*	10926 S Memorial Dr.	Tulsa	Oklahoma	74133	(918) 539-9464
2212	OK-Yukon-NW 10th St	VWS Restaurants, LLC	Irfaan	Lalani*	12408 NW 10th Street	Yukon	Oklahoma	73099	(405) 578-9464
OREGON									
2658	OR-Albany-Santiam Hwy SE	Wiles' Wings, Inc.	Brett	Wiles*	2820 Santiam Hwy SE	Albany	Oregon	97322	(541) 454-9464
1547	OR-Beaverton-SW Canyon Rd	Wiles' Wings, Inc.	Brett	Wiles*	11350 SW CANYON RD, SUITE 102	BEAVERTON	Oregon	97005	(971) 297-1200
3125	OR-Beaverton-SW Barrows Rd	Wiles' Wings, Inc.	Brett	Wiles*	15135 SW Barrows Rd, Ste. 141	Beaverton	Oregon	97007	(971) 315-9464
1610	OR-Clackamas-SE Sunnyside Rd	Wiles' Wings, Inc.	Brett	Wiles*	10117 SE SUNNYSIDE RD STE H-I	CLACKAMAS	Oregon	97015-7708	(971) 233-6700
2808	OR-Corvallis-NW 9th St.	Wiles' Wings, Inc.	Brett	Wiles*	1339 NW 9th St., Ste 180	Corvallis	Oregon	97330	(503) 549-9464
2432	OR-Eugene-River Rd	Wiles' Wings, Inc.	Brett	Wiles*	2756 River Rd	Eugene	Oregon	97404	(458) 910-9464
2533	OR-Eugene-Willamette St.	Wiles' Wings, Inc.	Brett	Wiles*	2502 Willamette St.	Eugene	Oregon	97405	(541) 854-9464
0696	OR-Gresham-Burnside Rd	Wiles' Wings, Inc.	Brett	Wiles*	2021 NE BURNSIDE RD	GRESHAM	Oregon	97030-7946	(503) 665-9464
2061	OR-Gresham-SW Highland Dr	Wiles' Wings, Inc.	Brett	Wiles*	901-G SW Highland Drive	Gresham	Oregon	97080	(971) 293-4700
1914	OR-Hillsboro-NE Cornell Rd	Wiles' Wings, Inc.	Brett	Wiles*	7212 NE Cornell Road	Hillsboro	Oregon	97124	(971) 348-4200
3069	OR-McMinnville-NE 27th Street	Wiles' Wings, Inc.	Brett	Wiles*	2275 NE 27th St	McMinnville	Oregon	97128	(971) 461-9464
2803	OR-Oak Grove-SE McLoughlin Blvd	Wiles' Wings, Inc.	Brett	Wiles*	15039 SE McLoughlin Blvd	Oak Grove	Oregon	97267	(971) 512-9464
1900	OR-Oregon City-Warner Milne Rd	Wiles' Wings, Inc.	Brett	Wiles*	358 Warner Milne Road Suite 101	Oregon City	Oregon	97045	(971) 377-5700
0317	OR-Portland-82nd Ave	Wiles' Wings, Inc.	Brett	Wiles*	4124 SE 82ND AVE STE 800	PORTLAND	Oregon	97266-2944	(503) 771-9464
1493	OR-Portland-NE MLK Blvd	Wiles' Wings, Inc.	Brett	Wiles*	5175 NE MLK BLVD STE A2	PORTLAND	Oregon	97211-3233	(503) 894-8157
1557	OR-Portland-NE 102nd Ave	Wiles' Wings, Inc.	Brett	Wiles*	1307 NE 102ND AVE STE T-2	PORTLAND	Oregon	97220-3980	(971) 717-9464
2051	OR-Portland-SE Powell Blvd	Wiles' Wings, Inc.	Brett	Wiles*	3844 SE Powell Blvd	Portland	Oregon	97202	(971) 394-9464
2136	OR-Portland-W. Burnside St	Wiles' Wings, Inc.	Brett	Wiles*	2117 W. Burnside Street	Portland	Oregon	97209	(971) 634-9464
2818	OR-Portland-NW Cornell Rd	Wiles' Wings, Inc.	Brett	Wiles*	14740 NW Cornell Rd, Suite 200	Portland	Oregon	97229	(971) 509-9464
0826	OR-Salem-Lancaster Dr NE	Wiles' Wings, Inc.	Brett	Wiles*	3098 LANCASTER DR NE	SALEM	Oregon	97305	(503) 362-9464
2245	OR-Salem-Commercial St SE	Wiles' Wings, Inc.	Brett	Wiles*	4641 Commercial St, SE	Salem	Oregon	97302	(503) 400-3077
2817	OR-Salem-Taggart Dr.	Wiles' Wings, Inc.	Brett	Wiles*	525 Taggart Dr., Suite 120	Salem	Oregon	97304	(971) 458-9464
2521	OR-Springfield-Mohawk Blvd	Wiles' Wings, Inc.	Brett	Wiles*	1340 Mohawk Blvd	Springfield	Oregon	97477	(541) 392-9464
2214	OR-Tigard-SW Pacific Hwy	Wiles' Wings, Inc.	Brett	Wiles*	11705 SW Pacific Hwy, Suite B	Tigard	Oregon	97223	(971) 405-9464
1731	OR-TUALATIN-SW NYBERG RD	Wiles' Wings, Inc.	Brett	Wiles*	7684 SW NYBERG ROAD	Tualatin	Oregon	97062	(503) 427-9500
PENNSYLVANIA									
0782	PA-Allentown-16th St	KLJJA, LLC	Kevin	Alter	1601 LIBERTY ST UNIT 2	ALLENTOWN	Pennsylvania	18102-2071	(610) 351-9464
2234	PA-Allentown-Airport Rd	Talon Restaurants, LLC	Michael	Axiotis*	1824 Airport Rd	Allentown	Pennsylvania	18109	(484) 960-9464
0447	PA-Belle Vernon-Pricedale	OM Belle Vernon Penn Wings Inc	Kalpesh	Patel*	100 Pricedale Rd	Belle Vernon	Pennsylvania	15012	(734) 584-8788
2260	PA-Bethlehem-Linden St	Talon Restaurants, LLC	Michael	Axiotis*	3926 Linden St, Unit 28	Bethlehem	Pennsylvania	18020	(484) 510-8411
2826	PA-Bethlehem-E 3rd St.	Talon Restaurants, LLC	Michael	Axiotis*	614 E. 3rd St.	Bethlehem	Pennsylvania	18015	(484) 289-2020
2445	PA-Bridgeville-Washington Pike	OM Collier Penn Wings Inc.	Kalpesh	Patel*	1597 Washington Pike, Unit A40	Bridgeville	Pennsylvania	15017	(412) 507-9525
2620	PA-Camp Hill-E. Trindle Rd	Talon Restaurants, LLC	Michael	Axiotis*	98 South 32nd St.	Camp Hill	Pennsylvania	17011	(717) 966-1585
1993	PA-Conshohocken-Ridge Pike	GSRH Wings PA, LLC	Rahul	Agrawal*	200 Ridge Pike	Conshohocken	Pennsylvania	19428	(636) 755-9464
2767	PA-East Stroudsburg-Brown St.	Talon Restaurants, LLC	Michael	Axiotis*	115 Brown St., Suite 102	East Stroudsburg	Pennsylvania	18301	(272) 359-5445
1213	PA-Easton-Nazareth Rd.	Talon Restaurants, LLC	Michael	Axiotis*	2469 NAZARETH ROAD SPACE #3	EASTON	Pennsylvania	18045	(610) 438-2444
3196	PA-Edwardsville-Gateway Shopping Center	Talon Restaurants, LLC	Michael	Axiotis*	24 Gateway Shopping Center	Edwardsville	Pennsylvania	18704	(272) 227-2422
2235	PA-Emmaus-Chestnut St.	Talon Restaurants, LLC	Michael	Axiotis*	1328 Chestnut Street	Emmaus	Pennsylvania	18049	(484) 519-5677
3111	PA-Greensburg-Pittsburgh St	OM Greensburg Penn Wings Inc	Kalpesh	Patel*	660 E Pittsburgh St	Greensburg	Pennsylvania	15601	(724) 488-4939
2722	PA-Harrisburg-Jonestown Rd	Talon Restaurants, LLC	Michael	Axiotis*	4919Jonestown Rd	Harrisburg	Pennsylvania	17109	(223) 271-3323
2999	PA-Hummelstown-W Main St	Talon Restaurants, LLC	Michael	Axiotis*	595 E Main St	Hummelstown	Pennsylvania	17036	(223) 247-2992
2562	PA-Lancaster-Fruitville Pike	Talon Restaurants, LLC	Michael	Axiotis*	1957 Fruitville Pike	Lancaster	Pennsylvania	17601	(717) 966-1565
2933	PA-Lancaster-Columbia Ave	Talon Restaurants, LLC	Michael	Axiotis*	1831 Columbia Ave,	Lancaster	Pennsylvania	17603	(223) 304-4422
1992	PA-Levittown-Kenwood Dr	GSRH Wings PA, LLC	Rahul	Agrawal*	197 Kenwood Drive Suite B	Levittown	Pennsylvania	19055	(267) 754-9464
4016	PA-Monroeville-William Penn Hwy	OM Monroeville Penn Wings Inc.	Kalpesh	Patel*	3814 William Penn Hwy	Monroeville	Pennsylvania	15146	(412) 324-3500
2466	PA-Moon Township-University Blvd	OM Moon Penn Wings Inc.	Kalpesh	Patel*	5990 University Blvd, Suite 21	Moon Township	Pennsylvania	15108	(412) 507-9181
3044	PA-Mt. Pocono-PA-940	Talon Restaurants, LLC	Michael	Axiotis*	3192 PA-940, Ste 101-105	Mt. Pocono	Pennsylvania	18344	(272) 246-2120
2956	PA-New Castle-Wilmington Rd	OM New Castle Penn Wings Inc.	Kalpesh	Patel*	1700 Wilmington Rd, Ste 950	New Castle	Pennsylvania	16105	(724) 419-8388
2785	PA-Kensington-Tarentum Bridge Rd.	OM NEW KENSINGTON PENN WINGS INC.	Kalpesh	Patel*	100 Tarentum Bridge Rd, Ste 2A	New Kensington	Pennsylvania	15068	(724) 318-6444
3197	PA-Norristown-W Germantown Pike	Talon Restaurants, LLC	Michael	Axiotis*	107 W Germantown Pike suite 4	Norristown	Pennsylvania	19401	(484) 289-2900
2557	PA-Penn Hills-Rodi Rd	OM Penn Hills Wings, Inc.	Kalpesh	Patel*	230 Rodi Rd, Suite 407	Penn Hills	Pennsylvania	15235	(412) 706-9464
0791	PA-Philadelphia-Cottman Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	2118 COTTMAN AVE	PHILADELPHIA	Pennsylvania	19149-1133	(215) 281-9464
1032	PA-Philadelphia-Aramingo Ave.	GSRH Wings PA, LLC	Rahul	Agrawal*	3855 ARAMINGO AVE	PHILADELPHIA	Pennsylvania	19137-1003	(215) 288-9464
1170	PA-Philadelphia-Roberts Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	2920 ROBERTS AVE	PHILADELPHIA	Pennsylvania	19129	(215) 225-9464
1194	PA-Philadelphia-City Line Ave.	AP Wings LLC	Payal	Shah*	7644 CITY LINE AVENUE	PHILADELPHIA	Pennsylvania	19151	(215) 477-9464
1522	PA-Philadelphia-Island Ave	Penrose Wings LLC	Payal	Shah*	2900 ISLAND AVE STE 2922	PHILADELPHIA	Pennsylvania	19153-2028	(215) 492-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1626	PA-Philadelphia-Oxford Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	6291 OXFORD AVE	PHILADELPHIA	Pennsylvania	19111	(267) 710-9464
1698	PA-Philadelphia-Frankford Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	9910 FRANKFORD AVE STE 262	PHILADELPHIA	Pennsylvania	19114	(215) 461-9464
1658	PA-Philadelphia-E. Hunting Park Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	700 E. HUNTING PARK AVE STE 3B	PHILADELPHIA	Pennsylvania	19124-4827	(215) 978-9464
7001	PA-Philadelphia-Fairmount Ave- GK	GSRH Wings PA, LLC	Rahul	Agrawal*	3300 Fairmount Ave K30	Philadelphia	Pennsylvania	19104	(215) 259-3227
1811	PA-Philadelphia-N.Broad St.	GSRH Wings PA, LLC	Rahul	Agrawal*	1501 N. BROAD STREET	Philadelphia	Pennsylvania	19122	(267) 802-9464
1855	PA-Philadelphia-Ridge Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	7124 Ridge Ave Suite 10	Philadelphia	Pennsylvania	19128	(267) 892-9464
2273	PA-Philadelphia-Aramark - Temple University	Aramark Food and Support Services Group, Inc.	Ron	Bennett	1755 N 13th Street	Philadelphia	Pennsylvania	19122	(215) 204-6399
2236	PA-Philadelphia-Chew Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	5301 Chew Ave, B1B	Philadelphia	Pennsylvania	19138	(267) 794-9464
2146	PA-Philadelphia-Aramingo	GSRH Wings PA, LLC	Rahul	Agrawal*	2401 Aramingo Ave, Suite 2429	Philadelphia	Pennsylvania	19125	(267) 783-9464
2215	PA-Pittsburgh-Old Clairton Rd	OM Clairton Penn Wings Inc.	Kalpesh	Patel*	10 Old Clairton Road, Ste 5	Pittsburgh	Pennsylvania	15222	(412) 664-5978
2227	PA-Edgewood-S Braddock Ave	Om Edgewood Penn Wings Inc	Kalpesh	Patel*	1609 S. Braddock Avenue, Unit 201	Pittsburgh	Pennsylvania	15218	(412) 230-3142
2316	PA-Pittsburgh-McKnight Rd	OM McKnight Penn Wings Inc	Kalpesh	Patel*	4885 McKnight Road, Space #16	Pittsburgh	Pennsylvania	15237	(412) 274-0434
2230	PA-Bellevue-Ohio River Blvd	OM Bellevue Penn Wings, Inc.	Kalpesh	Patel*	4500 Ohio River Blvd.	Pittsburgh	Pennsylvania	15202	(412) 274-7788
2656	PA-Pittsburgh-Summit Park Dr.	OM Lafayette Penn Wings, Inc.	Kalpesh	Patel*	216 Summit Park Dr. Suite D1	Pittsburgh	Pennsylvania	15275	(412) 912-9817
2361	PA-Pittsburgh-Penn Ave	OM Liberty Penn Wings Inc.	Kalpesh	Patel*	5810 Penn Ave	Pittsburgh	Pennsylvania	15206	(267) 669-5220
4050	PA-Pittsburgh-Butler St.	OM Shaler Penn Wings Inc.	Kalpesh	Patel*	880 Butler St	Pittsburgh	Pennsylvania	15223	(412) 324-4484
3078	PA-Pittsburgh-Banksville Rd	OM Banksville Penn Wings Inc	Kalpesh	Patel*	3147 Banksville Rd	Pittsburgh	Pennsylvania	15216	(412) 397-1433
2474	PA-Reading-N. 5th St. Hwy	Talon Restaurants, LLC	Michael	Axiotis*	3240 N. Fifth Street Hwy, Ste 3258	Reading	Pennsylvania	19605	(610) 571-5150
3037	PA-Scranton-Nay Aug Ave	Talon Restaurants, LLC	Michael	Axiotis*	1600 Nay Aug Ave	Scranton	Pennsylvania	18509	(555) 555-5555
2460	PA-Shillington-E. Lancaster Ave	Talon Restaurants, LLC	Michael	Axiotis*	530 E. Lancaster Ave, Unit A5	Shillington	Pennsylvania	19607	(484) 642-9464
1641	PA-Upper Darby-S. 69th St.	69th Street Wings LLC	Payal	Shah*	240 S. 69TH ST.	UPPER DARBY	Pennsylvania	19082	(215) 902-9464
2648	PA-White Oak-Lincoln Way	OM White Oak Penn Wings Inc.	Kalpesh	Patel*	2001 Lincoln Way, Suite 200	White Oak	Pennsylvania	15131	(412) 912-9977
1439	PA-Wyncote-Cheltenham Ave	GSRH Wings PA, LLC	Rahul	Agrawal*	3001 CHELTENHAM AVE STE 3040	WYNCOTE	Pennsylvania	19095-2935	(215) 769-9464
2251	PA-York-Loucks Rd	Talon Restaurants, LLC	Michael	Axiotis*	970 Loucks Rd, Suite H	York	Pennsylvania	17404	(717) 744-2251
2259	PA-York-E Market St	Talon Restaurants, LLC	Michael	Axiotis*	2474 E Market St	York	Pennsylvania	17402	(717) 699-8222
RHODE ISLAND									
3187	RI-Johnston-Atwood Ave	WS Johnston, LLC	Andrew	Stern*	1501 Atwood Ave Suite 3	Johnston	Rhode Island	02919	(401) 422-4200
3213	RI-Rumford-Newport Ave	WS E Providence, LLC	Andrew	Stern*	75 Newport Ave, Suite 400	Rumford	Rhode Island	02916	(401) 422-3388
SOUTH CAROLINA									
2655	SC-Anderson-Clemson Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	3556 Clemson Blvd, Ste 200	Anderson	South Carolina	29621	(864) 691-9464
0640	SC-Beaufort-Robert Smalls Pkwy	Sizzling Wings, LLC	Nathan	Garn*	272 ROBERT SMALLS PKWY	BEAUFORT	South Carolina	29906-3702	(843) 379-3535
1503	SC-Bluffton-Bluffton Rd	Sizzling Wings, LLC	Nathan	Garn*	25 BLUFFTON RD STE 607	BLUFFTON	South Carolina	29910-7619	(843) 461-3494
3084	SC-Boiling Springs-Boiling Springs Rd	Wings FTC, LLC	Jesse	Prioleau*	2221 Boiling Springs Rd	Boiling Springs	South Carolina	29316	(864) 519-6550
1367	SC-Charleston-Sam Rittenberg Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	1319 SAM RITTENBERG BLVD	CHARLESTON	South Carolina	29407-5031	(843) 718-3554
0848	SC-Columbia-Percival Dr	Sizzling Wings, LLC	Nathan	Garn*	106 PERCIVAL RD STE 300	COLUMBIA	South Carolina	29206-6504	(803) 814-1358
2334	SC-Columbia-Hardscrabble Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	4611 Hardscrabble Rd, Suite 101	Columbia	South Carolina	29229	(839) 895-9464
2992	SC-Columbia-Garners Ferry Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	7510 Garners Ferry Rd, Suite B	Columbia	South Carolina	29209	(803) 598-9464
3082	SC-Columbia-Spears Creek Road	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	185 Earth Rd, Ste. F	Columbia	South Carolina	29229	(839) 777-9464
4044	SC-Columbia-Assembly St	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	132 Assembly St	Columbia	South Carolina	29201	(803) 678-9464
2366	SC-Duncan-E Main St.	Looking Ahead, Inc.	Jesse	Prioleau*	2142 E. Main Street, Suite 2C	Duncan	South Carolina	29334	(864) 447-6858
2442	SC-Easley-Calhoun Memorial Hwy	VWS Restaurants, LLC	Irfaan	Lalani*	4839-B Calhoun Memorial Hwy	Easley	South Carolina	29640	(864) 453-9969
2868	SC-Florence-N. Beltline Dr.	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	250 N. Beltline Dr., Unit 30	Florence	South Carolina	29501	(706) 894-9464
1198	SC-Greenville-Woodruff Rd	VWS Restaurants, LLC	Irfaan	Lalani*	1143 WOODRUFF RD.	GREENVILLE	South Carolina	29607	(864) 412-5454
2943	SC-Greenville-White Horse Rd	VWS Restaurants, LLC	Irfaan	Lalani*	6135 White Horse Rd	Greenville	South Carolina	29611	(864) 658-4544
2512	SC-Irmo-Broad River Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	7320 Broad River Rd, Suite A & B	Irmo	South Carolina	29063	(803) 490-7848
2841	SC-Lexington-W. Main St.	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	736 W. Main St., Suite 15	Lexington	South Carolina	29072	(803) 930-9464
0161	SC-North Augusta	R & J Wings, LLC	Richard	Branker*	358 E MARTINTOWN RD	NORTH AUGUSTA	South Carolina	29841-5808	(803) 279-5664
2504	SC-Augusta-Sweetwater	Branker Foods 6, LLC	Richard	Branker*	1069 Edgefield Rd, Suite 121	North Augusta	South Carolina	29860	(803) 599-7502
0617	SC-North Charleston-Rivers Ave.	VWS Restaurants, LLC	Irfaan	Lalani*	7250 RIVERS AVE	NORTH CHARLESTON	South Carolina	29406-4625	(843) 261-9464
2809	SC-North Myrtle Beach-Hwy 17	Sizzling Wings, LLC	Nathan	Garn*	1400 Hwy 17N, #27	North Myrtle Beach	South Carolina	29582	(843) 994-9464
3064	SC-Orangeburg-Chestnut St.	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	1486 Chestnut St.	Orangeburg	South Carolina	29115	(803) 339-9464
1955	SC-Rock Hill-Cherry Rd	Sizzling Wings, LLC	Nathan	Garn*	2316 Cherry Road Suite 102	Rock Hill	South Carolina	29730	(803) 844-9464
2760	SC-Simpsonville-Harrison Bridge Rd	VWS Restaurants LLC	Irfaan	Lalani*	329 Harrison Bridge Rd, Space 329	Simpsonville	South Carolina	29680	(864) 970-9464
0469	SC-Spartanburg	Looking Ahead, Inc.	Jesse	Prioleau*	111 E BLACKSTOCK RD STE 200	SPARTANBURG	South Carolina	29301-2604	(864) 541-7617
3024	SC-Sumter-Wesmark Blvd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	11 W Wesmark Blvd	Sumter	South Carolina	29150	(839) 444-9464
1382	SC-Taylors-Wade Hampton Blvd	VWS Restaurants, LLC	Irfaan	Lalani*	6003-A WADE HAMPTON BLVD	TAYLORS	South Carolina	29687-5334	(864) 655-4626
0891	SC-West Columbia-Augusta Rd	Sizzling Wings, LLC	Nathan	Garn*	2303 AUGUSTA RD	WEST COLUMBIA	South Carolina	29169	(803) 728-0940
SOUTH DAKOTA									
4075	SD-Brookings-22nd Ave	MJ 23 Wings Brookings, LLC	Jeffrey	Oliver*	710 22nd Ave S	Brookings	South Dakota	57006	(605) 731-8222
0778	SD-Sioux Falls-Minnesota Ave	VWS Restaurants LLC	Irfaan	Lalani*	1902 S MINNESOTA AVE	SIoux FALLS	South Dakota	57105-2813	(605) 275-9464
2979	SD-Sioux Falls-W 57th St.	MJ 23 Wings 57th LLC	Jeffrey	Oliver*	3601 W. 57th St.	Sioux Falls	South Dakota	57108	(605) 644-5433
TENNESSEE									
0351	TN-Antioch	TCBWS2, LLC	Paul (Grant)	Carter*	847 HAMILTON CROSSING DRIVE	ANTIOCH	Tennessee	37013-8909	(615) 361-3525
2924	TN-Arlington-Airline Rd	Memphis Wings Operations, LLC	Troy	Morrison*	5291 Airline Rd, Ste 102	Arlington	Tennessee	38002	(901) 613-1042
0767	TN-Bartlett-Bartlett Blvd	Memphis Wings Operations, LLC	Troy	Morrison*	2839 BARTLETT BLVD	BARTLETT	Tennessee	38134-4529	(901) 213-0130
2499	TN-Wolfchase-US 64	Memphis Wings Operations, LLC	Troy	Morrison*	7780 Hwy 64, Suite 102	Bartlett	Tennessee	38133	(901) 567-9464
2128	TN-Chattanooga-Brainerd Rd	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	5714 Brainerd Road	Chattanooga	Tennessee	37411	(423) 651-9464
1049	TN-Clarksville-Needmore Rd.	TCBWS5, LLC	Paul (Grant)	Carter*	110 NEEDMORE RD	CLARKSVILLE	Tennessee	37040-6641	(931) 553-1414
1247	TN-Clarksville-Quin Lane	TCBWS6, LLC	Paul (Grant)	Carter*	100 QUIN LANE, SPACE F	CLARKSVILLE	Tennessee	37042	(931) 919-4884
2909	TN-Clarksville-Fort Campbell Blvd	Fort Campbell Wings, LLC	Patrick	Langan*	2965 Fort Campbell Blvd, Ste 100	Clarksville	Tennessee	37042	(931) 869-9464
2688	TN-Clarksville-Madison St.	Clarksville Wings, LLC	Patrick	Langan*	2306 Madison St., Suite 1	Clarksville	Tennessee	37043	(931) 710-9464
2720	TN-Cleveland-Keith St. NW	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	4345 Keith St.	Cleveland	Tennessee	37320	(423) 565-9464
2586	TN-Cookeville-Interstate Dr.	Cookeville Wings, LLC	Patrick	Langan*	1265 Interstate Dr., Suite 201A	Cookeville	Tennessee	38501	(931) 532-9464
0127	TN-Cordova	Memphis Wings Operations, LLC	Troy	Morrison*	1605 N GERMANTOWN PKWY STE 103	CORDOVA	Tennessee	38016-5974	(901) 737-7000
3207	TN-Elizabethton-Elk Ave	VWS Restaurants LLC	Irfaan	Lalani*	1520 W Elk Ave, Suite 200	Elizabethton	Tennessee	37643	(580) 297-6162
2918	TN-Franklin-Murfreesboro Rd	Franklin Wings, LLC	Patrick	Langan*	1203 Murfreesboro Rd, Ste 185	Franklin	Tennessee	37064	(615) 610-9464
2584	TN-Gallatin-Maharris Dr.	Gallatin Wings, LLC	Patrick	Langan*	205 Maharris Dr., Suite A	Gallatin	Tennessee	37066	(931) 709-9464
2087	TN-Hendersonville-E Main St	Hendersonville Wings, LLC	Patrick	Langan*	235 E. Main St. Suite 305	Hendersonville	Tennessee	37075	(615) 912-2300

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2172	TN-Hermitage-Old Hickory Blvd	Hermitage Wings, LLC	Patrick	Langan*	5570 Old Hickory Blvd, Ste 102	Hermitage	Tennessee	37076	(629) 895-1100
2770	TN-Hixson-TN-153	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	5425 TN-153, Suite 117	Hixson	Tennessee	37343	(423) 662-9464
0659	TN-Jackson-Stonebridge Place	Memphis Wings Operations, LLC	Troy	Morrison*	5 STONEBRIDGE BLVD STE C	JACKSON	Tennessee	38305-2096	(731) 300-0245
2519	TN-Johnson City-W. Mountcastle Dr.	VWS Restaurants, LLC	Irfaan	Lalani*	2104 W. Mountcastle Dr.	Johnson City	Tennessee	37604	(423) 930-9464
1142	TN-Kingsport-E. Stone Dr.	VWS Restaurants, LLC	Irfaan	Lalani*	1704 E. STONE DR.	KINGSPORT	Tennessee	37660-4612	(423) 578-9464
1010	TN-Knoxville-Broadway St	VWS Restaurants, LLC	Irfaan	Lalani*	4865 N BROADWAY ST	KNOXVILLE	Tennessee	37918-1708	(865) 247-6218
2114	TN-Knoxville-Clinton Hwy	VWS Restaurants, LLC	Irfaan	Lalani*	6631 Clinton Highway Suite 107	Knoxville	Tennessee	37912	(865) 381-3300
2291	TN-Knoxville-Kingston Pike - Cedar Bluff	VWS Restaurants, LLC	Irfaan	Lalani*	9255 Kingston Pike	Knoxville	Tennessee	37922	(865) 371-9464
2691	TN-Knoxville-Chapman Hwy	VWS Restaurants LLC	Irfaan	Lalani*	4409 Chapman Hwy, Suite G	Knoxville	Tennessee	37920	(865) 940-9464
2851	TN-Knoxville-Kingston Pike - Bearden	VWS Restaurants, LLC	Irfaan	Lalani*	6485 Kingston Pike	Knoxville	Tennessee	37919	(865) 464-9434
2874	TN-Lenoir City-US-321	VWS Restaurants, LLC	Irfaan	Lalani*	835 Highway 321 N, Suite 2-C	Lenoir City	Tennessee	37771	(865) 417-9464
0858	TN-Madison-Gallatin Pike N	TCBWS4, LLC	Paul (Grant)	Carter*	127 GALLATIN PIKE N	MADISON	Tennessee	37115-3701	(615) 953-7999
2153	TN-Maryville-W Broadway Ave	VWS Restaurants, LLC	Irfaan	Lalani*	1743 W. Broadway Ave	Maryville	Tennessee	37801	(865) 738-9464
0580	TN-Memphis-Winchester Rd	Memphis Wings Operations, LLC	Troy	Morrison*	7706 WINCHESTER RD STE 103	MEMPHIS	Tennessee	38125-2399	(901) 758-6201
0636	TN-Memphis-Poplar Ave.	Memphis Wings Operations, LLC	Troy	Morrison*	4697 POPLAR AVE	MEMPHIS	Tennessee	38117-4401	(901) 537-1814
2417	TN-Memphis-Union Ave	Memphis Wings Operations, LLC	Troy	Morrison*	1556 Union Ave	Memphis	Tennessee	38104	(901) 560-9464
2920	TN-Memphis-Elvis Presley Blvd	Memphis Wings Operations, LLC	Troy	Morrison*	4461 Elvis Presley Blvd	Memphis	Tennessee	38116	(901) 538-9464
2904	TN-Memphis-Summer Ave	Memphis Wings Operations, LLC	Troy	Morrison*	4290 Summer Ave	Memphis	Tennessee	38122	(901) 443-9292
4059	TN-Millington-US Hwy 51	Memphis Wings Operations, LLC	Troy	Morrison*	8390 US Hwy 51, Suite 103	Millington	Tennessee	38053	(901) 296-2400
2440	TN-Morristown-W. Andrew Johnson Hwy	VWS Restaurants, LLC	Irfaan	Lalani*	4327 W. Andrew Johnson Hwy, Ste 2	Morristown	Tennessee	37813	(423) 600-9397
0270	TN-Murfreesboro- Rutherford Blvd.	TCBWS1, LLC	Paul (Grant)	Carter*	3006 S RUTHERFORD BLVD	MURFREESBORO	Tennessee	37130	(615) 848-2929
2405	TN-Murfreesboro-Old Fort Pkwy	Boro Wings, LLC	Patrick	Langan*	2706 Old Fort Pkwy, Suite A	Murfreesboro	Tennessee	37128	(615) 624-9464
2852	TN-Murfreesboro-S. Church St.	Church Street Wings, LLC	Patrick	Langan*	2910E S. Church St.	Murfreesboro	Tennessee	37128	(615) 757-9464
3016	TN-Murfreesboro-Memorial Blvd	Memorial Wings, LLC	Patrick	Langan*	2445 Memorial Blvd	Murfreesboro	Tennessee	37129	(615) 701-9464
0805	TN-Nashville-Nolensville Pike	TCBWS3, LLC	Paul (Grant)	Carter*	4122 NOLENSVILLE PIKE	NASHVILLE	Tennessee	37211-4785	(615) 331-8891
1297	TN-Nashville-Charlotte Pike	Wings 1297, LLC	Patrick	Langan*	7088-C CHARLOTTE PIKE	NASHVILLE	Tennessee	37209	(615) 352-0088
1483	TN-Nashville-Elliston Pl	Wings 1483, LLC	Patrick	Langan*	2113 ELLISTON PL	NASHVILLE	Tennessee	37203	(615) 956-2501
2131	TN-Nashville-Rosa L. Parks Blvd	Metro Wings, LLC	Patrick	Langan*	2048 Rosa L. Parks Blvd.	Nashville	Tennessee	37228	(629) 910-9464
2132	TN-Nashville-Gallatin Pike	East Nashville Wings, LLC	Patrick	Langan*	3300 Gallatin Pike, Space A	Nashville	Tennessee	37216	(629) 702-9464
2582	TN-Nashville-US-70	Donelson Wings, LLC	Patrick	Langan*	2290 Lebanon Rd	Nashville	Tennessee	37214	(615) 675-9464
2220	TN-Oak Ridge-S. Illinois Ave	VWS Restaurants, LLC	Irfaan	Lalani*	212 S. Illinois Ave, Suite 100	Oak Ridge	Tennessee	37830	(865) 346-5242
2579	TN-Sevierville-Dolly Parton Pkwy	VWS Restaurants, LLC	Irfaan	Lalani*	972 Dolly Parton Pkwy	Sevierville	Tennessee	37862	(865) 868-9464
3067	TN-Shelbyville-N Main St	Shelbyville Wings, LLC	Patrick	Langan*	1811 N Main St	Shelbyville	Tennessee	37160	(931) 428-9464
1529	TN-Smyrna-Sam Ridley Pkwy W.	TCBWS1, LLC	Paul (Grant)	Carter*	443 SAM RIDLEY PKWY W.	SMYRNA	Tennessee	37167-5626	(615) 625-3853
2771	TN-Springfield-Memorial Blvd	Springfield Wings, LLC	Patrick	Langan*	2799 Memorial Blvd	Springfield	Tennessee	37172	(615) 863-9464
2693	TN-Tullahoma-N. Jackson St.	Tullahoma Wings, LLC	Patrick	Langan*	1609 Jackson St.	Tullahoma	Tennessee	37388	(931) 434-4605
2855	TN-White House-Highway 76	White House Wings, LLC	Patrick	Langan*	479 Highway 76	White House	Tennessee	37188	(615) 827-9464
TEXAS									
0084	TX-Abilene-Buffalo Gap Road	VWS Restaurants, LLC	Irfaan	Lalani*	4102 BUFFALO GAP RD STE C	ABILENE	Texas	79605-7203	(325) 692-9464
1151	TX-Abilene-State Highway 351	VWS Restaurants, LLC	Irfaan	Lalani*	1813 STATE HIGHWAY 351	ABILENE	Texas	79601-4749	(325) 704-5234
0407	TX-Alamo	Alamo Wings, Inc.	Asif	Rajabali*	1451 DURANTA AVE STE 6	ALAMO	Texas	78516	(956) 783-9464
0405	TX-Alice	JM Lozano Enterprises, LLC	Jose (JM)	Lozano*	2611 E MAIN ST STE 701	ALICE	Texas	78332-4256	(361) 668-9464
0249	TX-Allen	Allen Wings, INC.	Asif	Rajabali*	543 MCDERMOTT DR	ALLEN	Texas	75013-2705	(214) 383-2010
1103	TX-Alvin-Tovrea Rd	A3K Company, LLC	Ann	Nguyen*	173 TOVREA ROAD SUITE G	ALVIN	Texas	77511-2962	(281) 756-9464
0090	TX-Amarillo-45th St.	West Texas Wings, Inc.	David	Garten Jr.*	5807 W 45TH AVE STE 260	AMARILLO	Texas	79109-5280	(806) 356-9464
0416	TX-Amarillo-I-40 E	West Texas Wings, Inc.	David	Garten Jr.*	3300 E INTERSTATE 40 STE 900	AMARILLO	Texas	79103-4801	(806) 331-9464
1696	TX-Amarillo-Gem Lake Rd	West Texas Wings, Inc.	David	Garten Jr.*	5512 GEM LAKE RD STE 700	AMARILLO	Texas	79106	(806) 391-3786
3017	TX-Amarillo-NE 24th Ave	West Texas Wings, Inc.	David	Garten Jr.*	3505 NE 24th Ave, #800	Amarillo	Texas	79107	(806) 214-3771
1762	TX-Andrews-N. Main St	Texcal Wingpartners, LLC	Dora	Braun*	1308 N. MAIN STREET	Andrews	Texas	79714	(432) 355-7500
1884	TX-Angleton-N Velasco	Angleton PBP Wings, LLC	Varughese	Kuruvillea*	1802C N. Velasco	Angleton	Texas	77515	(979) 612-9464
1511	TX-Arcola-FM 521 Rd.	P4N Arcola, LLC	Ann	Nguyen*	5243 FM 521 RD STE O	ARCOLA	Texas	77583-2245	(281) 431-9464
0332	TX-Arlington-E. Pioneer Parkway	Pioneer Wings, LP	Tommy	Hicks II*	2030 S. Cooper, Suite 100	ARLINGTON	Texas	76013	(817) 860-9464
0727	TX-Arlington-E Pioneer Pkwy	Tacos on Troup, LLC	Tommy	Hicks II*	2400 E PIONEER PKWY STE 110	ARLINGTON	Texas	76010-8790	(817) 795-9464
2563	TX-Arlington-Legacy at Viridian	Arlington Wings, LLC	Patrick	Langan*	4010 N. Collins, Suite #140	Arlington	Texas	76005	(817) 954-9464
1801	TX-Athens-E Tyler St	Athens Wings, LLC	Patrick	Langan*	1395 E Tyler Street Suite 101	Athens	Texas	75751	(903) 675-4261
0108	TX-Austin-William Cannon	P51 Wings, Inc.	Carolin	Nicholson	500 W WILLIAM CANNON DR STE 422	AUSTIN	Texas	78745-5852	(512) 416-9464
0164	TX-Austin-Riverside	CNJ Austin Wings II, Inc.	Charles	Loflin*	2410 E RIVERSIDE DR STE A1	AUSTIN	Texas	78741-3052	(512) 851-9464
0188	TX-Austin-Lamar	CNJ Austin Wings I, Inc.	Charles	Loflin*	9616 N LAMAR BLVD STE 151	AUSTIN	Texas	78753-4150	(512) 873-1294
0342	TX-Austin- Parmer Lane	Austin Wingco, Inc.	Rahul	Agrawal*	1701 W PARMER LANE SUITE 104	AUSTIN	Texas	78727-4506	(512) 977-9464
0706	TX-Austin-Ed Bluestein Blvd.	CNJ Austin Wings VI, LLC	Charles	Loflin*	7112 ED BLUESTEIN BLVD STE 167	AUSTIN	Texas	78723-2923	(512) 928-9464
1219	TX-Austin-N. Interstate 35	CNJ Austin Wings X, LLC	Charles	Loflin*	5400 North IH 35 Suite 5455	AUSTIN	Texas	78723-2429	(512) 326-9464
1275	TX-Austin-Research Blvd	CNJ Austin Wings XI, LLC	Charles	Loflin*	13450 RESEARCH BLVD. STE 238	AUSTIN	Texas	78750-3228	(512) 331-9464
1664	TX-Austin-S. Interstate 35	CNJ Austin Wings VII, LLC	Charles	Loflin*	9600 S INTERSTATE 35 STE 44	AUSTIN	Texas	78748-1733	(512) 276-2664
1646	TX-Austin-Guadalupe St	CNJ Austin Wings VII, LLC	Charles	Loflin*	2316 GUADALUPE ST	AUSTIN	Texas	78705	(512) 465-2213
1683	TX-Austin-W. Anderson Ln	CNJ Austin Wings XV, LLC	Charles	Loflin*	2900 W. ANDERSON LN STE B1	AUSTIN	Texas	78757	(512) 291-6949
1624	TX-Austin-Hwy 290	CNJ Austin Wings XII, LLC	Charles	Loflin*	7826 W. US Hwy 290, Suite 104	AUSTIN	Texas	78736	(512) 432-0265
2525	TX-Austin-S. Congress Ave	CNJ Austin Wings XXI, LLC	Charles	Loflin*	2407 S. Congress Ave, Suite A	Austin	Texas	78704	(737) 304-6517
2554	TX-Austin-S. MoPac Expy	CNJ Austin Wings XXII, LLC	Charles	Loflin*	6600 S. MoPac Expressway, Ste 2120	Austin	Texas	78749	(737) 353-0899
2243	TX-Azle-Boyd Rd	Wingbats of Azle, LLC	Rhonda	Gerrity*	913 Boyd Road, Suite 700	Azle	Texas	76020	(817) 406-4245
2672	TX-Lantana-FM 407	Lantana Wings, LLC	Lalani*	Nadirshah (Jon)	3701 FM 407, Suite 200	Bartonsville	Texas	76226	(940) 584-0799
1035	TX-Bastrop-Hwy 71 West	CNJ Austin Wings VII, LLC	Charles	Loflin*	747 HWY 71 WEST, SUITE B-500	BASTROP	Texas	78602-4139	(512) 321-9464
0509	TX-Baytown	MCME, LLC	Rahul	Agrawal*	5123 GARTH RD	BAYTOWN	Texas	77521-9641	(281) 421-0900
1569	TX-Baytown-Highway 146 N.	Cinco Wings, LLC	Guillermo (Willie)	Mora*	8018 HIGHWAY 146 N. STE 6	BAYTOWN	Texas	77523-2206	(832) 548-9464
1173	TX-Beaumont-College St.	GSR Restaurants, LLC	Rahul	Agrawal*	3850 COLLEGE STREET STE 200	BEAUMONT	Texas	77701	(409) 213-9464
1594	TX-Beaumont-Dowlen Rd	GSR Restaurants, LLC	Rahul	Agrawal*	3939 DOWLEN RD. STE 5	BEAUMONT	Texas	77706	(409) 794-9464
2608	TX-Bedford-Central Dr.	Bedford Wings, LLC	Patrick	Langan*	2248 Central Drive, Suite 100	Bedford	Texas	76021	(817) 676-9464
0423	TX-Bellmead	GSR Restaurants, LLC	Rahul	Agrawal*	600 N LOOP 340 STE 104	BELLMEAD	Texas	76705-2797	(254) 799-9464
1100	TX-Belton-Sparta Road	GSR Restaurants, LLC	Rahul	Agrawal*	209 SPARTA ROAD	BELTON	Texas	76513-1424	(254) 933-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1932	TX-Big Spring-S. Gregg St.	RW Wings, LP	Douglas	Williams*	2503 S. Gregg Street Suite D	Big Spring	Texas	79720	(432) 606-9464
1524	TX-Brenham-Highway 36 S	Harmony Holdings TX LLC	Rahul	Agrawal*	2642 HIGHWAY 36 S	BRENNHAM	Texas	77833-9600	(979) 353-2112
0068	TX-Brownsville-Paredes	Paredes Wings, Inc	Asif	Rajabali*	2501 PAREDES LINE RD STE A3	BROWNSVILLE	Texas	78526-1194	(956) 546-6700
0235	TX-Brownsville-Southmost	Southmost Wings, Inc	Asif	Rajabali*	2950 SOUTHMOST RD STE 106	BROWNSVILLE	Texas	78521-5168	(956) 541-9464
0287	TX-Brownsville-FM 802	Ruben Torres Wings, Inc	Asif	Rajabali*	5850 FM 802 STE E1	BROWNSVILLE	Texas	78526-5211	(956) 831-9464
0577	TX-Brownsville-Central Blvd-SPORTS	Central Wings, Inc	Asif	Rajabali*	1905 CENTRAL BLVD	BROWNSVILLE	Texas	78520	(956) 542-9464
0604	TX-Brownsville-International Blvd-HYBRID	Border Wings, Inc	Asif	Rajabali*	755 INTERNATIONAL BLVD STE G	BROWNSVILLE	Texas	78520-5739	(956) 546-9464
0647	TX-Brownsville-Alton Gloor-HYBRID	Alton Gloor Wings, Inc	Asif	Rajabali*	400 E ALTON GLOOR BLVD STE C	BROWNSVILLE	Texas	78526	(956) 350-8500
1325	TX-Brownwood-E. Commerce St.	Brownwood Best Wings, LLC	Johnny	Collins*	432 E. COMMERCE ST.	BROWNWOOD	Texas	76801	(325) 203-5360
1354	TX-Bryan-Boonville Rd	Brazos County Wings I, LLC	Charles	Loflin*	2305 BOONVILLE RD SUITE 150	BRYAN	Texas	77808	(979) 776-9464
2345	TX-Buda-Main St.	CNJ Austin Wings XIX LLC	Charles	Loflin*	1671 Main Street, Suite K	Buda	Texas	78610	(737) 999-0361
2457	TX-Canyon-23rd St	Canyon Wings LLC	David	Garten Jr.*	501 23rd Street, Unit 6	Canyon	Texas	79015	(806) 557-1060
0878	TX-Carrollton-Hebron Pkwy	Wings 878, LLC	Patrick	Langan*	4009 OLD DENTON RD STE 108	CARROLLTON	Texas	75007	(972) 492-4700
0061	TX-Cedar Hill	CMRG-SDallas Investments, LP	Todd	Murrah*	104 W BELT LINE RD STE 4	CEDAR HILL	Texas	75104-2062	(469) 272-3900
0411	TX-Cedar Park	Austin Wingco, Inc.	Rahul	Agrawal*	401 W WHITESTONE BLVD STE B100	CEDAR PARK	Texas	78613-7005	(512) 996-9464
2412	TX-Celina-S. Preston	Celina Wings, Inc.	Asif	Rajabali*	525 South Preston, Ste 105	Celina	Texas	75009	(469) 481-4505
1727	TX-Channelview-Sheldon Rd	MCME, LLC	Rahul	Agrawal*	431 SHELDON RD	CHANNELVIEW	Texas	77530	(832) 345-9464
1012	TX-Cleburne-W Henderson	North Texas Wings, LLC	Troy	Morrison*	1301 W HENDERSON STE L-4-A	CLEBURNE	Texas	76033-5100	(817) 645-9464
0035	TX-College Station	Brazos County Wings II, LLC	Charles	Loflin*	700 UNIVERSITY DR E STE B201	COLLEGE STATION	Texas	77840-1848	(979) 846-9464
1717	TX-College Station-FM 2154	Brazos County Wings III, LLC	Charles	Loflin*	11659 FM 2154 Suite 100	COLLEGE STATION	Texas	77845	(979) 485-9942
0229	TX-Conroe	PJP Wings LLC	Raheem	Veerani*	2200 I 45 N STE D	CONROE	Texas	77301-1706	(936) 756-0289
0852	TX-Conroe-TX Hwy 242	Harmony Holdings TX LLC	Rahul	Agrawal*	8000 TX HWY 242 STE 113B	CONROE	Texas	77385	(936) 242-1568
1749	TX - Conroe - I45 S. State Hwy 336 Loop	Harmony Holdings TX LLC	Rahul	Agrawal*	381 S. Loop 336 W, Suite 1000	Conroe	Texas	77304	(346) 388-2900
1340	TX-Coppell-S. Denton Tap	GSR Foods, LLC	Rahul	Agrawal*	150 S. DENTON TAP RD.	COPPELL	Texas	75019-3364	(972) 304-9464
0710	TX-Copperas Cove-E US 190	CNO Wings II, LLC	Charles	Loflin*	3010 E HWY 190 STE 260, BUILDING 2	COPPERAS COVE	Texas	76522-2517	(254) 547-9464
1885	TX-Corinth-FM 2181	North Texas Wings, LLC	Troy	Morrison*	3961 FM 2181 Suite B	Corinth	Texas	76210	(940) 548-9464
0050	TX-Corpus Christi-Weber	C. C. Wings I, Inc.	Charles	Loflin*	5821 WEBER RD	CORPUS CHRISTI	Texas	78413-3966	(361) 855-8899
0149	TX-Corpus Christi-Wooldridge	E & J Wingers, LLC	Estebanon	Barnes	6313 WOOLDRIDGE RD STE 1	CORPUS CHRISTI	Texas	78414-2921	(361) 906-9464
0312	TX-Corpus Christi- Ayers Rd	C.C. Wings II, Inc.	Charles	Loflin*	4918 AYERS ST STE 102	CORPUS CHRISTI	Texas	78415-1431	(361) 850-9464
0567	TX-Corpus Christi-Hwy 77	JM Lozano Enterprises, LLC	Jose (JM)	Lozano*	4101 US HIGHWAY 77 STE N3	CORPUS CHRISTI	Texas	78410-4544	(361) 241-1900
3127	TX-Corpus Christi-S. Padre Island Drive	C.C. Wings III, LLC	Charles	Loflin*	10529 S. Padre Island Drive 130	Corpus Christi	Texas	78418	(361) 225-3919
0404	TX-Corsicana	GSR Foods II, LLC	Rahul	Agrawal*	1500 W 7TH AVE	CORSICANA	Texas	75110-4901	(903) 872-9000
1948	TX-Crosby-FM 2100	GSR Foods, LLC	Rahul	Agrawal*	14405 FM 2100 Suite E	Crosby	Texas	77532	(346) 477-9464
1235	TX-Cross Roads-Highway 380 & FM 424	North Texas Wings, LLC	Troy	Morrison*	11750 US HWY 380 STE 280	CROSS ROADS	Texas	76227	(940) 365-9464
0129	TX-Crowley	C & B Wings, LP	Tommy	Hicks II*	900 S CROWLEY RD STE 100	CROWLEY	Texas	76036	(817) 297-0089
0323	TX-Cypress	Tropic Wings LLC	Quan	Nguyen	13849 Cypress N Houston Road	CYPRESS	Texas	77429	(281) 758-2900
1200	TX-Cypress-Highway 290	GSR Restaurants, LLC	Rahul	Agrawal*	28404 HIGHWAY 290 STE G17	CYPRESS	Texas	77433-4288	(832) 856-9464
1284	TX-Cypress-Tuckerton Rd.	Harmony Holdings TX LLC	Rahul	Agrawal*	18121 TUCKERTON RD.	CYPRESS	Texas	77433	(281) 246-1671
1556	TX-Cypress-Fry Rd.	Harmony Holdings TX LLC	Rahul	Agrawal*	8350 FRY RD STE 650	CYPRESS	Texas	77433-7116	(832) 919-7877
1973	TX-Cypress-Grant Rd	GSR Foods, LLC	Rahul	Agrawal*	14119 Grant Road	Cypress	Texas	77429	(346) 292-9464
2873	TX-Cypress-FM 529	GSR Foods II, LLC	Rahul	Agrawal*	22314 FM 529, Ste 400	Cypress	Texas	77433	(832) 739-9464
0005	TX-Dallas-Camp Wisdom	CMRG-SDallas Investments, LP	Todd	Murrah*	3420 W Camp Wisdom Road	DALLAS	Texas	75237	(972) 296-9464
0009	TX-Dallas-Ross Ave	GSR Restaurants, LLC	Rahul	Agrawal*	5334 ROSS AVE STE 600	DALLAS	Texas	75206-7462	(214) 821-9464
0013	TX-Dallas-Wynnewood	CMRG-SDallas Investments, LP	Todd	Murrah*	1075 WYNNEWOOD VILLAGE SHP CTR	DALLAS	Texas	75224-1858	(214) 946-9464
0034	TX-Dallas-Forest Ln	CMRG-2 Investments, LP	Todd	Murrah*	3128 FOREST LN STE 251	DALLAS	Texas	75234-7764	(972) 243-9464
0772	TX-Dallas-Vistawood Rd.	AGOLA, LLC	Kerry	Parker	4767 VISTAWOOD RD. BLDG C, STE 190	DALLAS	Texas	75232	(214) 374-9464
0215	TX-Dallas-Jefferson	Jefferson Wings, Inc.	Asif	Rajabali*	2627 W JEFFERSON BLVD STE 214	DALLAS	Texas	75211-2685	(214) 943-5600
0232	TX-Dallas-Lombardy Ln	CMRG-3 Investments LP	Todd	Murrah*	3400 LOMBARDY LN STE 107	DALLAS	Texas	75220-3315	(214) 654-9464
0398	TX-Dallas-Montfort	GSR Foods, LLC	Rahul	Agrawal*	15212 MONTFORT RD STE 314	DALLAS	Texas	75248-6456	(972) 239-9464
0391	TX-Dallas-DFW Turnpike	DFW Turnpike Wings, Inc.	Asif	Rajabali*	4351 DFW TPKE STE 110	DALLAS	Texas	75211-1304	(214) 634-9464
0564	TX-Dallas-Preston Rd.	Preston Wings, INC	Asif	Rajabali*	13536 PRESTON RD STE 110	DALLAS	Texas	75240-5227	(972) 458-9464
0633	TX-Dallas-Greenville Ave	R3C Norcross, LP	Ronnie	Norcross*	6130 GREENVILLE AVE STE 108	DALLAS	Texas	75206-1937	(214) 368-9464
1000	TX-DFW Airport-Terminal B	Host International, Inc.	Senior	Counsel/Brands	DFW AIRPORT TERMINAL B, GATE 28, 2141 S. INTERNATIONAL	Dallas	Texas	75261	(972) 973-3112
1057	TX-Dallas-Duncanville Rd.	GSR Foods, LLC	Rahul	Agrawal*	2410 DUNCANVILLE RD #108 & 109	DALLAS	Texas	75211	(469) 838-3189
1132	TX-Dallas-Preston Frankford	Frankford Wings, INC	Asif	Rajabali*	18101 PRESTON RD. 204 D	DALLAS	Texas	75252-5497	(972) 931-9464
1492	TX-Dallas-W. Mockingbird Ln	CMRG-MOCK, LLC	Todd	Murrah*	1820 W. MOCKINGBIRD LN	DALLAS	Texas	75235	(214) 920-3630
1729	TX-Dallas-N. Zang Blvd	CMRG-Zang, LLC	Todd	Murrah*	1133 N. ZANG BLVD	DALLAS	Texas	75203	(214) 944-5925
1692	TX-Decatur-W. US Hwy 287	Wingustad - Decatur, LLC	Avez	Maredia*	450 W. US HIGHWAY 287-81	DECATUR	Texas	76234	(940) 399-5599
0590	TX-Del Rio-Gibbs St.	Val Verde Wings, LLC	Charles	Loflin*	615 E GIBBS ST STE 200	DEL RIO	Texas	78840-4653	(830) 308-3165
2966	TX-Denison-W. Morton St.	Worthen, Inc.	Jeff	Worthen*	2300 W. Morton St.	Denison	Texas	75020	(903) 444-9464
0029	TX-Denton	North Texas Wings, LLC	Troy	Morrison*	2430 S INTERSTATE 35 E STE 100	DENTON	Texas	76205-4943	(940) 483-9464
0538	TX-Denton-Hwy 380	North Texas Wings, LLC	Troy	Morrison*	2710 W UNIVERSITY DR STE 1012	DENTON	Texas	76201-1604	(940) 566-0007
2498	TX-Denton-E. McKinney St.	North Texas Wings, LLC	Troy	Morrison*	3730 E. McKinney St. Ste 106	Denton	Texas	76208	(940) 910-9464
1520	TX-Donna-E. Interstate Hwy 2	Donna Wings, Inc.	Asif	Rajabali*	1814 E. IH-2 STE A	DONNA	Texas	78537	(956) 464-9464
0818	TX-Duncanville-Cedar Ridge Dr	CMRG DUN 1, LLC	Todd	Murrah*	111 S CEDAR RIDGE DR STE 140	DUNCANVILLE	Texas	75116-4582	(972) 283-6079
2367	TX-Duncanville-E Hwy 67	CMRG HWY 67 GP, LLC	Todd	Murrah*	270 E. Hwy 67	Duncanville	Texas	75137	(469) 513-2192
0532	TX-Eagle Pass	Maverick Wings, LLC	Charles	Loflin*	404 S TEXAS DR	EAGLE PASS	Texas	78852-5612	(830) 773-4300
0318	TX-Edinburg-W University Dr	Edinburg Wings, LLC	Johnny	Collins*	2405 W UNIVERSITY DR STE D	EDINBURG	Texas	78539-2817	(956) 287-9464
0439	TX-Edinburg-McColl	McColl Wings, Inc.	Asif	Rajabali*	4029 S MCCOLL RD	EDINBURG	Texas	78539-8385	(956) 668-9464
0674	TX-Edinburg-Trenton Rd-SPORTS	Trenton Wings, Inc.	Asif	Rajabali*	207 E TRENTON RD	EDINBURG	Texas	78539-9762	(956) 381-9464
1694	TX-Edinburg-Closner Blvd	Closner Wings, Inc.	Asif	Rajabali*	3513 N. CLOSNER BLVD.	Edinburg	Texas	78541	(956) 305-5100
4087	TX-Edinburg-E. University Dr.	University Wings Inc.	Asif	Rajabali*	1015 E. University Dr., Suite 500	Edinburg	Texas	78541	(956) 597-7998
0073	TX-El Paso-Viscount	Norcross & Reeves Enterprises, LP	Ronnie	Norcross*	9530 VISCOUNT BLVD STE 1E	EL PASO	Texas	79925-7000	(915) 593-9464
0102	TX-El Paso-George Dieter	Norcross & Reeves Enterprises, LP	Ronnie	Norcross*	1757 GEORGE DIETER DR STE 122	EL PASO	Texas	79936-4947	(915) 598-9464
0170	TX-El Paso-S Desert	Norcross & Reeves Enterprises, LP	Ronnie	Norcross*	6351 S DESERT BLVD, SUITE 403, BLDG D	EL PASO	Texas	79932	(915) 584-9464
0248	TX-El Paso-Mesa	Norcross & Reeves Enterprises, LP	Ronnie	Norcross*	2900 N MESA ST STE J	EL PASO	Texas	79902-2533	(915) 546-9004
0445	TX-El Paso-Dyer	Roker Wings, LLC	Ronnie	Norcross*	9839 DYER ST	EL PASO	Texas	79924	(915) 759-9464
0446	TX-El Paso-North Loop	Roker Wings, LLC	Ronnie	Norcross*	8825 NORTH LOOP DR STE 131	EL PASO	Texas	79907-4606	(915) 858-0016
0684	TX-El Paso-N. Zaragosa Rd	Roker Wings, LLC	Ronnie	Norcross*	1921 N ZARAGOSA RD	EL PASO	Texas	79938-7979	(915) 849-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1158	TX-El Paso-Montana Ave.	EP Wing Store 1, LLC	Ronnie	Norcross*	5400 MONTANA AVE. SUITE B	EL PASO	Texas	79903-4910	(915) 540-7000
1333	TX-El Paso-Sunland Park Dr.	EP Wing Store 3, LLC	Ronnie	Norcross*	1050 SUNLAND PARK DR. SUITE P-100	EL PASO	Texas	79922	(915) 581-9464
1645	TX-El Paso-McCombs St	EP Wing Store 4, LLC	Ronnie	Norcross*	11300 MCCOMBS ST STE 501	EL PASO	Texas	79934-3453	(915) 304-0189
2059	TX-El Paso-Eastlake Blvd	Wings of West Texas, LLC	Ronnie	Norcross*	13371 Eastlake Blvd Suite 307	El Paso	Texas	79928	(915) 234-2860
2064	TX-El Paso-Montana Ave	Wings of West Texas, LLC	Ronnie	Norcross*	12703 Montana Ave Suite B3 & B4	El Paso	Texas	79938	(915) 257-1845
2278	TX-El Paso-Monroe Ave	Wings of West Texas, LLC	Ronnie	Norcross*	4020 Monroe Ave, Suite A	El Paso	Texas	79930	(915) 219-8527
0773	TX-Elsa-E Edinburg Ave	Elsa Wings, Inc.	Asif	Rajabali*	512 E EDINBURG AVE	ELSA	Texas	78543	(956) 262-9464
1604	TX-Ennis-E. Ennis Ave	Southwings, LLC	Ronnie	Norcross*	1012 E. ENNIS AVE STE H	ENNIS	Texas	75119	(469) 881-1647
0015	TX-Eules	Wings 15, LLC	Patrick	Langan*	1060 N MAIN ST STE 100	EULESS	Texas	76039-3366	(817) 571-0700
1155	TX-Eules-Highway 121	Wings 1155, LLC	Patrick	Langan*	3001 HIGHWAY 121	EULESS	Texas	76039	(817) 283-8383
0223	TX-Flower Mound	Triple 'N' Wings LLC	Nadirali (Ned)	Lalani*	2608 FLOWER MOUND RD	FLOWER MOUND	Texas	75028-4237	(972) 874-8444
0525	TX-Forest Hill	Forest Hill Drive Wings, Inc.	Asif	Rajabali*	6734 FOREST HILL DR	Forest Hill	Texas	76140	(817) 293-1919
0004	TX-Fort Worth-Bryant Irvin	Bryant Irvin Wings, Inc.	Asif	Rajabali*	4608 BRYANT IRVIN RD STE 414	FORT WORTH	Texas	76132-3642	(817) 263-5800
0028	TX-Fort Worth-McCart	McCart, LP	Steve	Milam*	7420 MCCART AVE STE 108	FORT WORTH	Texas	76133-7271	(817) 294-9464
0344	TX-Fort Worth-8th Ave	8th Avenue Wings, L.P.	Tommy	Hicks II*	2723 8TH AVE	FORT WORTH	Texas	76110-3041	(817) 924-6161
0491	TX-Ft. Worth-Clifford Center Dr.	Clifford Street Wings, Inc.	Asif	Rajabali*	301 CLIFFORD CENTER DR STE 101	FORT WORTH	Texas	76108-4444	(817) 246-9464
0780	TX-Ft. Worth-E Berry St	Granbury Wings, LLC	Steve	Milam*	2718 E BERRY ST	FORT WORTH	Texas	76105	(817) 534-9464
1161	TX-Fort Worth-North Tarrant Pkwy	North Texas Wings, LLC	Troy	Morrison*	2317 N. TARRANT PKWY, SUITE 425	FORT WORTH	Texas	76177	(817) 847-1100
1678	TX-Fort Worth-Timberland Blvd	North Texas Wings, LLC	Troy	Morrison*	12400 TIMBERLAND BLVD STE 100	FORT WORTH	Texas	76244-5224	(682) 255-9464
1984	TX-FORT WORTH-E. SEMINARY DR	Camp Bowie Catch, LLC	Tommy	Hicks II*	920 E. SEMINARY DR	Fort Worth	Texas	76115	(682) 261-0002
2340	TX-Fort Worth-Red Dirt	CT Wings LLC	Steve	Milam*	9616 Red Dirt	Fort Worth	Texas	76123	(817) 402-4086
4078	TX-Fort Worth-Camp Bowie W Blvd	Camp Bowie Wings, Inc.	Asif	Rajabali*	9116 Camp Bowie W Blvd	Fort Worth	Texas	76116	(817) 745-5353
0222	TX-Friendswood-FM 528	MCME, LLC	Rahul	Agrawal*	3141 FM 528 RD STE 334	FRIENDSWOOD	Texas	77546-8937	(281) 554-8877
2119	TX-Gainesville-US-82	North Texas Wings, LLC	Troy	Morrison*	905 E Hwy 82	Gainesville	Texas	76240	(940) 514-9464
0449	TX-Galveston	61st PBP Restaurants, LLC	Varughese	Kuruvilla*	6202 BROADWAY ST STE B	GALVESTON	Texas	77551-1098	(409) 740-9464
0003	TX-Garland-Buckingham	GSR Restaurants, LLC	Rahul	Agrawal*	2334 W BUCKINGHAM RD STE 330	GARLAND	Texas	75042-3941	(972) 494-4884
0095	TX-Garland-Broadway	R3C Norcross, LP	Ronnie	Norcross*	5986 BROADWAY BLVD	GARLAND	Texas	75043	(972) 303-5885
1583	TX-Garland-N. Jupiter Rd	GSR Foods, LLC	Rahul	Agrawal*	4750 N. JUPITER RD STE 112	GARLAND	Texas	75044	(214) 214-9464
0378	TX-Georgetown	CNJ Austin Wings V, LLC	Charles	Loflin*	1013 W UNIVERSITY AVE STE 112	GEORGETOWN	Texas	78628-5340	(512) 863-8181
2386	TX-Georgetown-Ronald Reagan Blvd	CNJ Austin Wings XX, LLC	Charles	Loflin*	19372 Ronald Reagan Blvd, Suite 340	Georgetown	Texas	78628	(737) 215-8004
1084	TX-Granbury-Hwy 377	North Texas Wings, LLC	Troy	Morrison*	329 E. HWY 377	GRANBURY	Texas	76048-2553	(817) 573-2974
1468	TX-Grand Prairie-N. Belt Line Rd	CMRG I-30, LLC	Todd	Murrah*	928 N. BELTLINE RD #200	GRAND PRAIRIE	Texas	75050-5864	(972) 237-7997
1065	TX-Grapevine-W.Northwest Hwy	Wings 1065, LLC	Patrick	Langan*	2150 W. NORTHWEST HWY #101	Grapevine	Texas	76051-6989	(817) 864-8692
1253	TX-Greenville-Wesley St.	GPD Enterprises, LLC	Jeff	Worthen*	6413 WESLEY ST.	GREENVILLE	Texas	75402	(903) 455-9464
0849	TX-Haltom City-Belknap St	Beach Street Wings, LLC	Steve	Milam*	4017 E BELKNAP ST	HALTOM CITY	Texas	76111-6600	(817) 831-9464
3003	TX-Haltom City-Denton Hwy	Plaza Wings LLC	Steve	Milam*	3189 Denton Hwy, #40	Haltom City	Texas	76117	(817) 482-9464
1066	TX-Harker Heights- E. FM 2410	CNO Wings III, LLC	Charles	Loflin*	300 E. FM 2410 ROAD, SUITE 106	HARKER HEIGHTS	Texas	76548-1893	(254) 680-9464
0339	TX-Harlingen-Sunshine Strip-HYBRID	Sunshine Wings, Inc	Asif	Rajabali*	2010 S 77 SUNSHINE STRIP #202	HARLINGEN	Texas	78550-8334	(956) 428-9464
0413	TX-Harlingen-Harrison	Harrison Wings, Inc	Asif	Rajabali*	1729 W HARRISON AVE STE B	HARLINGEN	Texas	78550-5921	(956) 440-9464
1815	TX-Haslet-Avondale Haslet Rd	North Texas Wings, LLC	Troy	Morrison*	2488 Avondale Haslet Road Suite 164	Haslet	Texas	76052	(817) 898-9464
2003	TX-Henderson-US Hwy 79	Wing Cave, LLC	Patrick	Langan*	2319 US Highway 79	Henderson	Texas	75654	(903) 551-3339
0001	TX-Highland Village	Triple 'N' Wings LLC	Nadirali (Ned)	Lalani*	2230 FM 407 STE 290	HIGHLAND VILLAGE	Texas	75077-7181	(972) 966-0199
1248	TX-Horizon City-Horizon Blvd	EP Wing Store 2, LLC	Ronnie	Norcross*	13855 HORIZON BLVD STE C & D	HORIZON CITY	Texas	79928	(915) 852-2000
0014	TX-Houston-Kirkwood	Harmony Holdings TX LLC	Rahul	Agrawal*	2319 S KIRKWOOD RD	HOUSTON	Texas	77077-6505	(281) 679-9464
0030	TX-Houston-Woodforest	Beaver Wings 2, LLC	Todd	Beaver*	12620 WOODFOREST BLVD STE 470	HOUSTON	Texas	77015-3570	(713) 453-5200
0042	TX-Houston-Veterans Memorial	Top Wing, Inc.	James	Davis*	12100 VETERANS MEMORIAL DR STE B	HOUSTON	Texas	77067-1126	(281) 440-9464
0044	TX-Houston-Hwy 6	Mewingmo, Ltd.	Stuart	Porter*	9210 HIGHWAY 6 S STE F	HOUSTON	Texas	77083-6385	(832) 328-3737
0052	TX-Houston-Antoine	PJP Wings LLC	Raheem	Veerani*	7332 ANTOINE DR	HOUSTON	Texas	77088-7230	(281) 820-5000
0053	TX-Houston-Little York	Harmony Holdings TX LLC	Rahul	Agrawal*	6164 HIGHWAY 6 N	HOUSTON	Texas	77084-1304	(281) 550-1600
0058	TX-Houston-Broadway	Broadway Wings LLC	Guillermo (Willie)	Mora*	8326 BROADWAY ST	HOUSTON	Texas	77061-1802	(713) 847-9464
0056	TX-Houston-Fuqua	HTL Enterprises, Inc.	Henry	Van*	11009 FUQUA ST	HOUSTON	Texas	77089-2510	(713) 946-9464
0060	TX-Houston-Wilcrest	A2K Company, Inc.	Ann	Nguyen*	11926 WILCREST DR	HOUSTON	Texas	77031-1922	(281) 530-9464
0091	TX-Houston-FM 1960	GSR Foods III LLC	Rahul	Agrawal*	376 FM 1960 RD W STE K	HOUSTON	Texas	77090-3507	(281) 209-9464
0114	TX-Houston-Wirt	PJP Wings LLC	Raheem	Veerani*	1425 WIRT RD	HOUSTON	Texas	77055-4916	(713) 464-9464
0128	TX-Houston-Jones	Buffwings Enterprises, Inc.	Khoa	Ngo*	9804 JONES RD STE A	HOUSTON	Texas	77065-5277	(281) 477-9464
0152	TX-Houston-Westheimer	Volando, Ltd.	Stuart	Porter*	6447 WESTHEIMER RD	HOUSTON	Texas	77057-5105	(713) 266-9464
0153	TX-Houston-Beechnut at Beltway 8	A3K Company, LLC	Ann	Nguyen*	10100 BEECHNUT ST STE 180	HOUSTON	Texas	77072-5042	(281) 564-9464
0158	TX-Houston-Hwy 249	PJP Wings LLC	Raheem	Veerani*	12430 STATE HIGHWAY 249 STE B	HOUSTON	Texas	77086-3339	(281) 820-9464
0994	TX-Houston-Shepherd	GSR Foods, LLC	Rahul	Agrawal*	2802 N SHEPHERD DR STE 400	HOUSTON	Texas	77008-1934	(832) 673-0100
0174	TX-Houston-S. Post Oak Rd at Meyer Park	MCME, LLC	Rahul	Agrawal*	10273 S POST OAK RD	HOUSTON	Texas	77096-4306	(713) 551-9464
0177	TX-Houston-Bay Area Blvd	Beaver Wings 1, LLC	Todd	Beaver*	2403-B BAY AREA BLVD	HOUSTON	Texas	77058-1520	(281) 280-9464
0202	TX-Houston-Gulfgate	Primera Investments, LLC	Guillermo (Willie)	Mora*	712 GULFGATE CENTER MALL	HOUSTON	Texas	77087-3026	(713) 643-9464
0234	TX-Houston-Harrisburg	MCME, LLC	Rahul	Agrawal*	6858 HARRISBURG BLVD	HOUSTON	Texas	77011-4626	(713) 926-9464
0231	TX-Houston-West Oaks	HLT Family, L.L.C.	Henry	Van*	2412B HIGHWAY 6 S	HOUSTON	Texas	77077-5232	(281) 589-9464
0250	TX-Houston-Beechnut at Hillcroft	KMC Wings Enterprises, LLC	Khoa	Ngo*	5621 BEECHNUT ST STE A	HOUSTON	Texas	77096-1021	(713) 777-9464
0252	TX-Houston-Tomball Pkwy	Mylanwings Enterprises LLC	Khoa	Ngo*	19754 TOMBALL PKWY STE 4	HOUSTON	Texas	77070-3102	(281) 897-9464
0970	TX-Houston-North Freeway	GSR Foods, LLC	Rahul	Agrawal*	10749 NORTH FREEWAY	HOUSTON	Texas	77037-1129	(281) 800-5900
0403	TX-Houston-Dairy Ashford	H2TL Company, LLC	Henry	Van*	720 DAIRY ASHFORD DR, STE 200	HOUSTON	Texas	77079-5308	(281) 596-9464
0425	TX-Houston-Main	MCME, LLC	Rahul	Agrawal*	8200 S MAIN ST STE 800	HOUSTON	Texas	77025-2877	(713) 661-9464
0483	TX-Houston-Wallisville	MCME, LLC	Rahul	Agrawal*	15242 WALLISVILLE RD	HOUSTON	Texas	77049-4627	(713) 455-9464
0496	TX-Houston-Richmond	PJP Wings LLC	Raheem	Veerani*	4102 RICHMOND AVE STE A	HOUSTON	Texas	77027-6820	(713) 877-9464
0531	TX-Houston-Blalock	MCME, LLC	Rahul	Agrawal*	1049 BLALOCK RD	Houston	Texas	77055-7424	(713) 365-9464
0568	TX-Houston-Scott Street	GSR Restaurants, LLC	Rahul	Agrawal*	3750 SCOTT ST STE 100	HOUSTON	Texas	77004	(713) 440-9464
0595	TX-Houston-Aldine Mail Rd	TMD Wing Enterprises, Inc.	Thomas	Tran*	5228 ALDINE MAIL RD STE A	HOUSTON	Texas	77039-3804	(281) 219-9464
0662	TX-Houston-Yale (The Heights)	GSR Restaurants, LLC	Rahul	Agrawal*	174 YALE ST STE 600	HOUSTON	Texas	77007-3745	(713) 714-8650
0819	TX-Houston-Northwest Frwy	MCME, LLC	Rahul	Agrawal*	14165 NORTHWEST FWY	HOUSTON	Texas	77040-5058	(713) 460-9464
1154	TX-Houston-Cross Timbers	GSR Restaurants, LLC	Rahul	Agrawal*	4400 NORTH FREEWAY STE A150	HOUSTON	Texas	77022-3604	(713) 936-9464
1301	TX-Houston-Katy Freeway	Harmony Holdings TX LLC	Rahul	Agrawal*	19111 KATY FREEWAY	HOUSTON	Texas	77094	(281) 676-8133
1494	TX-Houston-West Rd.	Harmony Holdings TX LLC	Rahul	Agrawal*	8540 HIGHWAY 6 N	HOUSTON	Texas	77095-2103	(832) 384-4772

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1485	TX-Houston-Edgebrook Dr.	H-Town Wings, LLC	Guillermo (Willie)	Mora*	1167 EDGEBROOK DR.	HOUSTON	Texas	77034	(832) 930-9464
1562	TX-Houston-York Plaza	GSR Restaurants, LLC	Rahul	Agrawal*	448D W LITTLE YORK RD	HOUSTON	Texas	77076-1305	(346) 352-9464
1510	TX-Houston-W. Bellfort St	GSR Restaurants, LLC	Rahul	Agrawal*	7576 W. BELLFORT ST.	HOUSTON	Texas	77071-2102	(832) 862-9464
1633	TX-Houston-FM 1960 Rd	GSR Foods, LLC	Rahul	Agrawal*	2503 FM 1960 E.	HOUSTON	Texas	77073	(281) 985-9464
1643	TX-Houston-Gineridge & S. Post Oak Rd	PBP Wings, LLC	Varughese	Kuruvilla*	15999 S. POST OAK RD	HOUSTON	Texas	77053	(281) 767-7024
1647	TX-Houston-3800 Little York Rd	Mesawings Enterprises, LLC	Thomas	Tran*	3500 LITTLE YORK RD STE B2	HOUSTON	Texas	77093-3616	(713) 692-9464
1730	TX-Houston-Southwest Fwy	88 Wings, LLC	Khoa	Ngo*	7505 SOUTHWEST FWY SUITE 204	HOUSTON	Texas	77074	(713) 979-9464
1786	TX-Spring-Spring Cypress Rd	Harmony Holdings TX LLC	Rahul	Agrawal*	8675 Spring Cypress Road	Houston	Texas	77379	(346) 372-5922
1785	TX-Houston-Bellaire Blvd	P4N Bellaire, LLC	Ann	Nguyen*	11936 Bellaire Blvd #F & #G	Houston	Texas	77072	(346) 954-9464
1886	TX-Houston-Lockwood Dr	P4N2 Lockwood, LLC	Ann	Nguyen*	4400 B Lockwood Drive, Suite B	Houston	Texas	77026	(832) 304-9464
1943	TX-Houston-Westheimer Rd	Harmony Holdings TX LLC	Rahul	Agrawal*	10001 Westheimer Rd Suite 2525	Houston	Texas	77042	(346) 201-4855
1928	TX-Houston-W. 34th St	GSR Foods, LLC	Rahul	Agrawal*	5185 W. 34th Street Suite 300	Houston	Texas	77092	(832) 569-9464
2034	TX-Houston-Hammerly Blvd	GSR Foods, LLC	Rahul	Agrawal*	10120 Hammerly Blvd	Houston	Texas	77080	(281) 767-9464
2033	TX-Houston-N. Wayside Dr.	P4N2 N Wayside, LLC	Ann	Nguyen*	7610 N. Wayside Drive, Suite B	Houston	Texas	77028	(832) 530-4552
2148	TX-Houston-Cullen Blvd	P4N2 Cullen, LLC	Ann	Nguyen*	9432 Cullen Blvd	Houston	Texas	77051	(346) 833-8308
2578	TX-Houston-S. Sam Houston Pkwy E	Nacho Wings, LLC	Guillermo (Willie)	Mora*	8505 S. Sam Houston Pkwy E, Ste 130	Houston	Texas	77075	(281) 745-9464
2465	TX-Houston-Westheimer Rd	GSR Foods, LLC	Rahul	Agrawal*	2055 Westheimer Rd, Suite 165	Houston	Texas	77098	(346) 800-9464
3149	TX-Houston-Tidwell Rd.	Mito Wings, LLC	Guillermo (Willie)	Mora*	13525 Tidwell Rd	Houston	Texas	77044	(281) 672-9464
2863	TX-Houston-W. Orem Dr.	GSR Foods II, LLC	Rahul	Agrawal*	1416 E. Orem Dr.	Houston	Texas	77047	(832) 536-9464
2068	TX-Hudson Oaks-Ft Worth Hwy	Wingbats of Hudson Oaks, LLC	Rhonda	Gerrity*	2950 Fort Worth Highway	Hudson Oaks	Texas	76087	(817) 598-9464
0596	TX-Humble(Atascocita)-FM 1960 RD E	MCME, LLC	Rahul	Agrawal*	7611 FM 1960 RD E	HUMBLE	Texas	77346-2209	(281) 973-9238
0639	TX-Humble-1st St W.	Top Wings 4U, LLC	James	Davis*	128 1ST ST W	HUMBLE	Texas	77338-3619	(281) 548-9464
0877	TX-Humble-N Sam Houston Pkwy E	GSR Restaurants, LLC	Rahul	Agrawal*	9635 N SAM HOUSTON PKWY E	HUMBLE	Texas	77396-1529	(281) 441-9464
0353	TX-Huntsville	Harmony Holdings TX LLC	Rahul	Agrawal*	3011 HIGHWAY 30 W STE 103B	HUNTSVILLE	Texas	77340-3534	(936) 294-9464
0104	TX-Hurst-Precinct Line Rd	Wings 104, LLC	Patrick	Langan*	1714 Precinct Line Rd #100	HURST	Texas	76054-2745	(817) 485-9464
0690	TX-Hurst-E Pipeline Rd	Wings 690, LLC	Patrick	Langan*	522 E PIPELINE RD	HURST	Texas	76053	(817) 282-9464
2344	TX-Hutto-Ed Schmidt Blvd	CNJ Austin Wings XVIII, LLC	Charles	Loflin*	125 Ed Schmidt Blvd, Suite 200	Hutto	Texas	78634	(512) 759-6795
0002	TX-Irving-N MacArthur	GSR Foods, LLC	Rahul	Agrawal*	10009 N MACARTHUR BLVD STE 117	IRVING	Texas	75063-5082	(214) 238-7715
1738	TX-Jacinto City-E. Frwy	GSR Foods, LLC	Rahul	Agrawal*	11410-200 EAST FREEWAY (I-10) SUITE 16	Jacinto City	Texas	77029	(832) 219-9464
0811	TX-Jacksonville-S Jackson St	GSR Foods II, LLC	Rahul	Agrawal*	1502 S JACKSON ST	JACKSONVILLE	Texas	75766-3026	(903) 284-6224
0255	TX-Katy-Mason Rd	Harmony Holdings TX LLC	Rahul	Agrawal*	1830 S MASON RD STE 140	KATY	Texas	77450-6148	(281) 392-1700
0478	TX-Katy-N Fry	Harmony Holdings TX LLC	Rahul	Agrawal*	5502 N FRY RD STE F	KATY	Texas	77449-5746	(832) 593-9464
0756	TX-Katy-Spring Green Blvd	Harmony Holdings TX LLC	Rahul	Agrawal*	9550 SPRING GREEN BLVD STE 414	KATY	Texas	77494-3759	(281) 574-7776
0800	TX-Katy-Katy Mills Blvd	Harmony Holdings TX LLC	Rahul	Agrawal*	1998 KATY MILLS BLVD STE B	KATY	Texas	77494-4100	(281) 392-0164
1212	TX-Katy-Grand Pkwy	Harmony Holdings TX LLC	Rahul	Agrawal*	2918 W GRAND PKWY N., STE 160	KATY	Texas	77449	(281) 665-4100
2010	TX-Kaufman-Walton Drive	MIA Wings, LLC	Patrick	Langan*	2210 Walton Drive #110	Kaufman	Texas	75142	(469) 966-9400
0544	TX-Kemah-FM 518	Southeast Food Partners of Kemah, L.L.C.	Varughese	Kuruvilla*	212 FM 518 RD STE 110	KEMAH	Texas	77565-2557	(281) 538-5800
1670	TX-Kerrville-Junction Highway	Kerr County Wings I, LLC	Charles	Loflin*	1304 JUNCTION HIGHWAY STE 550	KERRVILLE	Texas	78028	(830) 496-4196
1159	TX-Kilgore-US 259	Worthen, Inc.	Jeff	Worthen*	1214 N HIGHWAY 259 SUITE 200	KILGORE	Texas	75662	(903) 986-9464
0011	TX-Killeen	CNO Wings I, LLC	Charles	Loflin*	902 W CENTRAL TEXAS EXPY STE E	KILLEEN	Texas	76541-2566	(254) 501-3278
3145	TX-Killeen-West Stan Schlueter Loop	CNO Wings IV, LLC	Charles	Loflin*	2802 West Stan Schlueter Loop	Killeen	Texas	76549	(737) 322-0602
0361	TX-Kingsville	JM Lozano Enterprises, LLC	Jose (JM)	Lozano*	1310 GENERAL CAVAZOS BLVD STE G	KINGSVILLE	Texas	78363-7147	(361) 592-9464
1653	TX-Kingwood-Northpark Drive	MCME, LLC	Rahul	Agrawal*	300 NORTH PARK DRIVE	KINGWOOD	Texas	77339	(346) 398-9464
1218	TX-Kyle-Kyle Centre Dr	CNJ Austin Wings IX, LLC	Charles	Loflin*	5167 KYLE CENTRE DR. UNIT 8-114	KYLE	Texas	78640	(512) 262-1555
2845	TX-La Feria-9th St.	La Feria Wings, Inc.	Asif	Rajabali*	109 W Main, Suites C&D	La Feria	Texas	78559	(956) 646-1177
0499	TX-La Marque	MCME, LLC	Rahul	Agrawal*	6402 INTERSTATE 45 STE G	LA MARQUE	Texas	77568-3094	(409) 986-1000
0498	TX-Lake Jackson	Noel Silva & Associates, LLC	Angie	Silva	117 Highway 332 W, Suite B	LAKE JACKSON	Texas	77566-5140	(979) 480-9464
2880	TX-Lakeway-Ranch Rd	CNJ Austin Wings XXIII, LLC	Charles	Loflin*	1510 S RR 620, Suite 500	Lakeway	Texas	78734	(512) 254-9900
2016	TX-LaPorte-W Fairmont Pkwy	Wing Daddy, LLC	Guillermo (Willie)	Mora*	1438 W. Fairmont Parkway	LaPorte	Texas	77571	(281) 524-9464
0150	TX-Laredo-San Dario	Laredo Wings, Inc.	Charles	Loflin*	7309 SAN DARIO AVE STE 150	LAREDO	Texas	78045-7319	(956) 753-9464
0322	TX-Laredo-Hwy 83	Laredo Wings II, Inc.	Charles	Loflin*	4415 US HWY 83	LAREDO	Texas	78046	(956) 796-9464
0765	TX-Laredo-Bob Bullock Loop	Laredo Wings III, LLC	Charles	Loflin*	2420 BOB BULLOCK STE 20	LAREDO	Texas	78043	(956) 717-9464
4031	TX-Laredo-NE North Bob Bullock Loop	Laredo Wings IV, LLC	Charles	Loflin*	2603 North East Bob Bullock Loop, Suite 110	Laredo	Texas	78045	(956) 937-9464
2800	TX-Lavon-S. Lake Rd	Lavon Wings, LLC	Patrick	Langan*	100 S. Lake Rd, #106	Lavon	Texas	75166	(972) 882-9464
0484	TX-League City	Southeast Food Partners, LLC	Varughese	Kuruvilla*	3010 S GULF FWY STE N	LEAGUE CITY	Texas	77573	(281) 534-2000
2001	TX-League City-Gulf Frwy S	518 PBP Wings, LLC	Varughese	Kuruvilla*	190 B-1 Gulf Freeway	League City	Texas	77573	(346) 358-9464
0861	TX-Lindale-S Main St	Lindale Wings, LLC	Jeannie	Weaver	2553 S MAIN ST BLDG D	LINDALE	Texas	75771-7722	(903) 882-5200
0119	TX-Longview-Northwest	MWJ Enterprises, Inc.	Jeff	Worthen*	1723 W LOOP 281	LONGVIEW	Texas	75604-2734	(903) 291-9464
0475	TX-Longview-Loop 281	MWJ Enterprises, Inc.	Jeff	Worthen*	518 E LOOP 281	LONGVIEW	Texas	75605-5000	(903) 753-9464
1146	TX- Longview- S. High Street	MWJ Enterprises, Inc.	Jeff	Worthen*	2430 S. HIGH STREET	LONGVIEW	Texas	75602	(903) 757-9464
1060	TX-Los Fresnos-E. Ocean	Los Fresnos Wings, Inc.	Asif	Rajabali*	405 E. OCEAN DR	LOS FRESNOS	Texas	78566-3232	(956) 233-9464
0063	TX-Lubbock-Slide	Otero & Joens Investments, LLC	Brent	Joens*	6807 SLIDE RD STE G	LUBBOCK	Texas	79424-1529	(806) 798-3226
0274	TX-Lubbock-Loop 289	Otero & Joens Investments, LLC	Brent	Joens*	5510 4TH ST STE 220	LUBBOCK	Texas	79416-4220	(806) 788-1310
0341	TX-Lubbock-7th St	Otero & Joens Investments, LLC	Brent	Joens*	1803 7TH ST STE 701	LUBBOCK	Texas	79401-2324	(806) 744-7675
1911	TX-Lubbock-114th St	Chasing the Wings, LLC	Brent	Joens*	4409 114th Street Suite 100	Lubbock	Texas	79424	(806) 310-6479
2551	TX-Lucas-SEC Angel Pkwy & McGarity Ln	Lucas Wings, Inc.	Asif	Rajabali*	2695 McGarity Lane, Suite 400	Lucas	Texas	75002	(945) 888-9464
0201	TX-Lufkin	GSR Foods II, LLC	Rahul	Agrawal*	4505 S MEDFORD DR STE 212	LUFKIN	Texas	75901-5661	(936) 639-9464
1666	TX-Magnolia-FM 1488 Rd	San Antone Wings, LLC	Guillermo (Willie)	Mora*	6606 FM 1488 RD STE 100	MAGNOLIA	Texas	77354	(832) 838-9464
2437	TX-Magnolia-FM 1488	GSR Foods, LLC	Rahul	Agrawal*	13654 FM 1488, Suite 300	Magnolia	Texas	77354	(346) 594-9464
0203	TX-Mansfield	Mansfield Wings, LP	Tommy	Hicks II*	2881 MATLOCK AVENUE STE 103	MANSFIELD	Texas	76063-7805	(817) 453-0900
1270	TX-Mansfield-Broad St.	East Broad Street Wings, LLC	Tommy	Hicks II*	2210 East Broad Street, Suite 100	Mansfield	Texas	76063	(817) 473-9464
2058	TX-Manvel-Morris Ave	P4N Manvel, LLC	Ann	Nguyen*	19431 Morris Ave Suite 130	Manvel	Texas	77578	(832) 336-5432
1945	TX-Marble Falls-N US Hwy 281	Marble Falls Wings I, LLC	Charles	Loflin*	2508 N. US Highway 281 Suite 125	Marble Falls	Texas	78654	(830) 201-4096
1788	TX-Marshall-East End Blvd	Marshall Wing Company, LLC	Jeff	Worthen*	101 EAST END BLVD SOUTH	MARSHALL	Texas	75670	(903) 935-9464
0089	TX-McAllen-N 10th St	South of the Border Wings, Inc.	Johnny	Collins*	2901 N 10TH ST STE D	MCALLEN	Texas	78501-1947	(956) 683-8888
0357	TX-McAllen-E Expressway 83	McAllen Wings, Inc.	Asif	Rajabali*	1308 E EXPRESSWAY 83	MCALLEN	Texas	78503-1604	(956) 971-0220
0609	TX-McAllen-Pecan Blvd	Ware Road's Best Wings, LLC	Johnny	Collins*	3721 PECAN BLVD STE 20	MCALLEN	Texas	78501-3604	(956) 631-9464
0168	TX-McKinney-Eldorado	El Dorado Parkway Wings, Inc.	Asif	Rajabali*	4550 W ELDORADO PKWY STE 105	MCKINNEY	Texas	75070-2507	(972) 548-1800
0345	TX-McKinney-Central	R3C Norcross, LP	Ronnie	Norcross*	1681 N CENTRAL EXPY STE 100	MCKINNEY	Texas	75070-3111	(469) 952-3555

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
1266	TX-McKinney-N. Custer Rd.	Custer Wings, INC.	Asif	Rajabali*	1521 N. CUSTER RD. STE 2200	MCKINNEY	Texas	75071-3294	(214) 592-9464
1899	TX-Melissa-Sam Rayburn Hwy	R3C Norcross, LP	Ronnie	Norcross*	2619 Sentinel Way Suite 300	Melissa	Texas	75454	(972) 837-4800
0211	TX-Midland-N Midland Dr	Winged Out LLC	Dora	Braun*	3323 N MIDLAND DR STE 105	MIDLAND	Texas	79707-4631	(432) 694-9464
0803	TX-Midland-Longview St	Longview Wingpartners, LLC	Dora	Braun*	210 W LONGVIEW AVE STE C	MIDLAND	Texas	79701	(432) 704-5404
1379	TX-Midlothian-W. Highway 287	Southwings, LLC	Ronnie	Norcross*	2040 FM 663 STE 440	MIDLOTHIAN	Texas	76065-6509	(972) 775-1700
2104	TX-Mineral Wells-FM 1821	Wingbats of Mineral Wells, LLC	Rhonda	Gerrity*	937 FM Rd 1821	Mineral Wells	Texas	76067	(940) 654-2700
251	TX-Mission-Expressway 83	South of the Border Wings II, Inc.	Johnny	Collins*	2310 E EXPRESSWAY 83 STE 4	MISSION	Texas	78572-2104	(956) 583-9463
0372	TX-Mission-N Conway Ave	Mission Wings, Inc.	Asif	Rajabali*	1801 N CONWAY AVE STE F	MISSION	Texas	78572-2961	(956) 585-9464
0307	TX-Missouri City-Hwy 6	A2K Company, Inc.	Ann	Nguyen*	7260 HIGHWAY 6 STE 500	MISSOURI CITY	Texas	77459-4157	(281) 261-2300
0501	TX-Missouri City-Texas Pkwy	Asami, LLC	Kiyoshi	Mori	2240 TEXAS PKWY STE 100	MISSOURI CITY	Texas	77489-4008	(281) 403-9464
4030	TX-Mont Belvieu-Eagle Drive	Joricky Wings, LLC	Guillermo (Willie)	Mora*	9217 Eagle Drive, Suite 800	Mont Belvieu	Texas	77523	(281) 938-9464
1792	TX-Montgomery-Hwy 105	Harmony Holdings TX LLC	Rahul	Agrawal*	15260 Hwy 105 West Suite 128	Montgomery	Texas	77356	(936) 236-2550
1526	TX-Mt. Pleasant-S. Jefferson Rd	Tigers Wings, LLC	Jeff	Worthen*	2306 S. JEFFERSON AVE STE B	MT. PLEASANT	Texas	75455-6058	(903) 577-9464
2881	TX-Murphy-FM 544	Murphy Wings, Inc.	Asif	Rajabali*	170 East FM 544, Suite 102	Murphy	Texas	75094	(469) 689-5255
0362	TX-Nacogdoches	GSR Foods II, LLC	Rahul	Agrawal*	4909 NORTH ST STE 206	NACOGDOCHES	Texas	75965-1808	(936) 552-7867
0576	TX-New Braunfels-Walnut	New Braunfels Wings, LLC	Charles	Loflin*	606 S WALNUT AVE STE 130	NEW BRAUNFELS	Texas	78130-5770	(830) 608-9464
2094	TX-New Caney-US Hwy 59	MCME, LLC	Rahul	Agrawal*	20172 US Highway 59, Suite E	New Caney	Texas	77357	(346) 610-9464
0333	TX-North Richland Hills	North Richland Hills Wings, Inc.	Asif	Rajabali*	5342 RUFÉ SNOW DRIVE	NORTH RICHLAND HILLS	Texas	76180	(817) 581-4800
1259	TX-North Richland Hills-Davis Blvd.	Wings 1259, LLC	Patrick	Langan*	8412 DAVIS BLVD STE 150	NORTH RICHLAND HILLS	Texas	76182-8680	(817) 281-9464
1679	TX-Northlake-State Highway 114	North Texas Wings, LLC	Troy	Morrison*	5000 STATE HIGHWAY 114 STE 120	NORTHLAKE	Texas	76262-2076	(817) 854-9464
0062	TX-Odessa-E 42nd St	RW Wings, LP	Douglas	Williams*	4901 E. 42ND ST. SPACE C	ODESSA	Texas	79762	(432) 367-9464
0669	TX-Odessa-N County Rd W	RW Wings, LP	Douglas	Williams*	1613 N COUNTY RD W STE D	ODESSA	Texas	79763-2917	(432) 339-9464
2392	TX-Odessa-E. 87th St.	RW Wings, LP	Douglas	Williams*	1000 E. 87th St., Suite B	Odessa	Texas	79765	(432) 400-9464
1073	TX-Palestine-S. Loop 256	GSR Foods II, LLC	Rahul	Agrawal*	1625-A S. LOOP 256	PALESTINE	Texas	75801-5871	(903) 731-9464
1329	TX-Palmhurst-E. Miles 3 Rd.	Palmhurst Wings, Inc.	Asif	Rajabali*	222 E. MILE 3 RD	PALMHURST	Texas	78573	(956) 584-9464
3073	TX-Palmview-WV. Palma Vista Dr.	Palmview Wings Inc	Asif	Rajabali*	1562 W. Palma Vista Dr, Suite #200	Palmview	Texas	78572	(956) 807-1144
0704	TX-Paris-Lamar Ave	GPD Enterprises, LLC	Jeff	Worthen*	3915 LAMAR AVE, Suite 330	PARIS	Texas	75462-5211	(903) 784-4700
0054	TX-Pasadena-Spencer	Beaver Wings 1, LLC	Todd	Beaver*	3437 SPENCER HWY	PASADENA	Texas	77504	(713) 941-9464
0071	TX-Pasadena-Southmore	Beaver Wings 1, LLC	Todd	Beaver*	114B W SOUTHMORE AVE	PASADENA	Texas	77502-1002	(713) 472-9464
0482	TX-Deer Park	Mora Brothers, LLC	Guillermo (Willie)	Mora*	7730 Spencer Highway, Suite 180	Pasadena	Texas	77505	(281) 479-9464
2008	TX-Pasadena-Fairmont Pkwy	Golden Boy Wings, LLC	Guillermo (Willie)	Mora*	5671 Fairmont Parkway	Pasadena	Texas	77505	(832) 937-9464
0169	TX-Pearland-Broadway St (1)	MCME, LLC	Rahul	Agrawal*	8321 BROADWAY ST STE 104	PEARLAND	Texas	77581-5770	(281) 412-7330
0555	TX-Pearland-Shadow Creek Parkway	GSR Restaurants, LLC	Rahul	Agrawal*	11037 SHADOW CREEK PKWY STE 109	PEARLAND	Texas	77584-7407	(713) 436-9808
0874	TX-Pearland-Pearland Parkway	JuJu Wings, LLC	Guillermo (Willie)	Mora*	2701 PEARLAND PKWY STE 170	PEARLAND	Texas	77581	(281) 412-9464
1688	TX-Pearland-12568 Broadway St	GSR Foods, LLC	Rahul	Agrawal*	12568 BROADWAY ST, STE 170	PEARLAND	Texas	77584	(346) 384-9464
2180	TX-Pecos-S Cedar St	RW Wings, LP	Douglas	Williams*	2503 S. Cedar Street, Suite 102	Pecos	Texas	79772	(432) 842-2400
1048	TX-Penitas-E. Expressway 83	Penitas Wings, Inc.	Asif	Rajabali*	1709 E. EXPRESSWAY 83	PENITAS	Texas	78576	(956) 581-9464
1112	TX-Pflugerville-Limestone Commercial Dr	CNJ Austin Wings VIII, LLC	Charles	Loflin*	18816 Limestone Commercial Dr., Ste 400	PFLUGERVILLE	Texas	78660-7675	(512) 251-9464
2138	TX-Pflugerville-Wells Branch Pkwy	CNJ Austin Wings XVII, LLC	Charles	Loflin*	1420 Wells Branch Pkwy, Ste 100	Pflugerville	Texas	78660	(737) 301-9064
0541	TX-Pharr-Cage Blvd	Cage Wings, Inc.	Asif	Rajabali*	2211 S CAGE BLVD STE 105 & 106	PHARR	Texas	78577-6850	(956) 781-6444
1387	TX-Pharr-S. Jackson Rd.	Jackson Wings, Inc.	Asif	Rajabali*	8001 S. JACKSON RD. STE 6	PHARR	Texas	78577-0298	(956) 843-9494
2678	TX-Pharr-E. Nolana Loop	Nolana Wings Inc.	Asif	Rajabali*	1511 E. Nolana Loop, Suite 600B	Pharr	Texas	78577	(956) 597-4454
3181	TX-Plainview-Olton Road	Otero & Joens Investments, LLC	Brent	Joens*	3435 Olton Road	Plainview	Texas	79072	(806) 429-1780
0138	TX-Plano-Custer	GSR Foods, LLC	Rahul	Agrawal*	2929 CUSTER RD STE 325	PLANO	Texas	75075-4438	(469) 501-1622
0224	TX-Plano-14th	East Plano Wings, INC.	Asif	Rajabali*	2100 14TH ST STE 119	PLANO	Texas	75074-6453	(972) 633-2525
0242	TX-Plano-Dallas Pkwy	Wings 4 You LLC	Nadirshah (Jon)	Lalani*	3309 DALLAS PKWY STE 499	PLANO	Texas	75093-6414	(972) 378-9464
2255	TX-Plano-E Spring Creek Pkwy	Spring Creek Wings, Inc.	Asif	Rajabali*	1201 E Spring Creek Pkwy, Suite C-120	Plano	Texas	75074	(972) 777-2506
0808	TX-Pleasanton-W Oaklawn Rd	CNL Wings XXII, LLC	Charles	Loflin*	2044 W OAKLAWN RD STE 130	PLEASANTON	Texas	78064-4604	(830) 569-8188
0614	TX-Port Arthur-Memorial Blvd	GSR Restaurants, LLC	Rahul	Agrawal*	8445 MEMORIAL BLVD STE 400	PORT ARTHUR	Texas	77640-7005	(409) 853-4256
0442	TX-Port Isabel	Port Isabel Wings, Inc.	Asif	Rajabali*	1401 HIGHWAY 100	PORT ISABEL	Texas	78578-2480	(956) 943-9464
1217	TX-Portland-Wildcat Dr.	JM Lozano Enterprises, LLC	Jose (JM)	Lozano*	1544 WILDCAT DRIVE STORE #16	PORTLAND	Texas	78374-2814	(361) 413-0620
1663	TX-Princeton-S. Beauchamp	R3C Norcross, LP	Ronnie	Norcross*	200 BEAUCHAMP	PRINCETON	Texas	75407	(972) 736-0017
1366	TX-Prosper-Preston Rd	Prosper Wings, INC.	Asif	Rajabali*	1350 N. PRESTON RD STE 20	PROSPER	Texas	75078-9354	(972) 347-9315
1584	TX-Prosper-E. University Blvd	North Texas Wings, LLC	Troy	Morrison*	4940 W. University Drive, Suite 50	PROSPER	Texas	75078	(469) 813-9464
1681	TX-Raymondville-E. Hidalgo Ave	Raymondville Wings, Inc.	Asif	Rajabali*	994 E. HIDALGO AVE	RAYMONDVILLE	Texas	78580	(956) 699-4500
0815	TX-Red Oak-Ovilla Rd	Southwings, LLC	Ronnie	Norcross*	102 E OVILLA RD STE 200	RED OAK	Texas	75154-2456	(972) 576-5550
2636	TX-Richardson-W. Renner	Custer Creek Wings, Inc.	Asif	Rajabali*	710 W. Renner, Suite 216	Richardson	Texas	75080	(945) 207-7585
1023	TX-Richmond-FM 1464	Wingcap, LLC	Stuart	Porter*	7039 FM 1464 STE 210	RICHMOND	Texas	77407-9542	(281) 240-9464
1013	TX-Richmond-Grand Pkwy	Harmony Holdings TX LLC	Rahul	Agrawal*	7035 W GRAND PKWY SOUTH	RICHMOND	Texas	77407	(832) 595-9464
1473	TX-Richmond-Pointe W. Cir	Mewingnuts, LLC	Stuart	Porter*	5400 POINTE WEST CIRCLE STE 160	RICHMOND	Texas	77469	(832) 990-9464
2389	TX-Richmond-Aliana	Wingstec LLC	Stuart	Porter*	10510 FM 1464, Ste 400	Richmond	Texas	77407	(346) 645-9464
0547	TX-Rio Grande City-US Hwy 83	Rio Grande City Wings, Inc.	Asif	Rajabali*	4570 E HIGHWAY 83 STE 8	RIO GRANDE CITY	Texas	78582-6573	(956) 488-2999
0288	TX-Rockwall-Ridge Rd	VPR Wings, LP	Rex	Heckelman*	2455 RIDGE RD STE 149	ROCKWALL	Texas	75087-5529	(972) 771-5225
0440	TX-Rosenberg	GSR Restaurants, LLC	Rahul	Agrawal*	24601 SOUTHWEST FWY STE 700	ROSENBERG	Texas	77471	(832) 595-3240
2806	TX-Rosenberg-Avenue H	GSR Foods II, LLC	Rahul	Agrawal*	5138 Avenue H	Rosenburg	Texas	77471	(832) 280-9464
0026	TX-Round Rock-Sundance Pkwy	CNJ Austin Wings IV, LLC	Charles	Loflin*	3107 S IH 35, Suite 755	ROUND ROCK	Texas	78664	(512) 828-4343
0462	TX-Round Rock-E. Palm Valley	CNJ Austin Wings III, Inc.	Charles	Loflin*	1700 E PALM VALLEY BLVD STE 440	ROUND ROCK	Texas	78664-4687	(512) 733-9444
0340	TX-Rowlett	Flyboys, LP	Rex	Heckelman*	5601 LIBERTY GROVE RD STE 600	ROWLETT	Texas	75089	(972) 475-2700
2799	TX-Rowlett-Dalrock Rd	Rowlett Wings, LLC	Patrick	Langan*	6310 Dalrock Rd, Suite 450	Rowlett	Texas	75088	(945) 435-9464
1776	TX-Royse City-W I30	Two Andrews, LLC	Patrick	Langan*	600 W. I30	Royse City	Texas	75189	(972) 598-9521
0210	TX-Sachse	Sachse Wings, INC.	Asif	Rajabali*	5250 HIGHWAY 78 STE 800	SACHSE	Texas	75048-4253	(972) 675-9464
1452	TX-Saginaw-S. Saginaw Blvd	North Texas Wings, LLC	Troy	Morrison*	520 S. SAGINAW BLVD, Ste. B	SAGINAW	Texas	76179-1906	(817) 518-9464
0268	TX-San Angelo-Knickerbocker Rd	RW Wings, LP	Douglas	Williams*	3556 KNICKERBOCKER RD	SAN ANGELO	Texas	76904-7611	(325) 227-6777
1236	TX-San Angelo-W. 29th St.	RW Wings, LP	Douglas	Williams*	614 W. 29TH ST. STE 110	SAN ANGELO	Texas	76903-2828	(325) 703-6699
0006	TX-San Antonio-Embassy Oaks	CNL Wings, Inc.	Charles	Loflin*	502 EMBASSY OAKS STE 126	SAN ANTONIO	Texas	78216-2070	(210) 499-4647
0023	TX-San Antonio-Walzern	CNL Wings II, Inc.	Charles	Loflin*	5410 WALZEM RD	SAN ANTONIO	Texas	78218-2125	(210) 656-9464
0038	TX-San Antonio-Fredericksburg	CNL Wings III, Inc.	Charles	Loflin*	7959 FREDERICKSBURG RD STE 151	SAN ANTONIO	Texas	78229-3432	(210) 614-6300
0040	TX-San Antonio-Bandera @ Guilbeau Rd	CNL Wings XXXV, LLC	Charles	Loflin*	8425 BANDERA RD STE 156-2	SAN ANTONIO	Texas	78250-2576	(210) 681-9464
0139	TX-San Antonio-SW Military	CNL Wings IV, Inc.	Charles	Loflin*	1322 SW MILITARY DR	SAN ANTONIO	Texas	78221-1537	(210) 932-9464

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
0176	TX-San Antonio-Rigsby	CNL Wings VI, Inc.	Charles	Loflin*	2000 SE LOOP 410 STE 129	SAN ANTONIO	Texas	78220-4933	(210) 648-9922
0197	TX-San Antonio-West Ave	CNL Wings VII, Inc.	Charles	Loflin*	2911 WEST AVE	SAN ANTONIO	Texas	78201-2243	(210) 341-4000
0254	TX-San Antonio-Goliad Rd	CNL Wings VIII, Inc.	Charles	Loflin*	2902 GOLIAD RD STE 125	SAN ANTONIO	Texas	78223-3973	(210) 359-7700
0319	TX-San Antonio-De Zavala	CNL Wings XIII, Inc.	Charles	Loflin*	5222 DE ZAVALA RD	SAN ANTONIO	Texas	78249-1772	(210) 697-9464
0380	TX-San Antonio-Loop 1604 at Potranco	CNL Wings IX, Inc.	Charles	Loflin*	430 W LOOP 1604 N STE 106	SAN ANTONIO	Texas	78251-3343	(210) 523-5200
0428	TX-San Antonio-Hwy. 151	CNL Wings X, Inc.	Charles	Loflin*	8603 STATE HIGHWAY 151 STE 104	SAN ANTONIO	Texas	78245-2484	(210) 767-9464
0395	TX-San Antonio-Culbra @ Loop 1604	CNL Wings XXXVI, LLC	Charles	Loflin*	5630 W LOOP 1604 N STE 112	SAN ANTONIO	Texas	78251-3804	(210) 682-9464
0461	TX-San Antonio-Zarzamora	CNL Wings XIV, Inc.	Charles	Loflin*	6998 S ZARZAMORA ST	SAN ANTONIO	Texas	78224-1138	(210) 927-9464
0470	TX-San Antonio-Austin Highway	CNL Wings XV, Inc.	Charles	Loflin*	1464 AUSTIN HWY STE 103	SAN ANTONIO	Texas	78209-4454	(210) 828-9464
0474	TX-San Antonio-Commerce	CNL Wings XII, Inc.	Charles	Loflin*	4622 W COMMERCE ST STE 102	SAN ANTONIO	Texas	78237	(210) 432-9464
0626	TX-San Antonio-N 1604	CNL Wings XVI, LLC	Charles	Loflin*	9234 N 1604 W STE 101	SAN ANTONIO	Texas	78250-6856	(210) 684-7000
0666	TX-San Antonio-New Braunfels Ave.	CNL Wings XVII, LLC	Charles	Loflin*	4130 S NEW BRAUNFELS AVE STE 107	SAN ANTONIO	Texas	78223-1721	(210) 532-9464
0668	TX-San Antonio-NW Loop 410	CNL Wings XVIII, LLC	Charles	Loflin*	6424 NW LOOP 410 STE 103	SAN ANTONIO	Texas	78238-4206	(210) 680-3700
0692	TX-San Antonio-US Hwy 281	CNL Wings XIX, LLC	Charles	Loflin*	21134 N US HWY 281	SAN ANTONIO	Texas	78258-7553	(210) 494-9464
0707	TX-San Antonio-7049 San Pedro @ North Star M	CNL Wings XX, LLC	Charles	Loflin*	7049 SAN PEDRO	SAN ANTONIO	Texas	78216-6209	(210) 308-0300
0719	TX-San Antonio-Nacogdoches Rd.	CNL Wings XXI, LLC	Charles	Loflin*	13909 NACOGDOCHES RD STE 104	SAN ANTONIO	Texas	78217-1347	(210) 590-9464
0842	TX-San Antonio-1107 San Pedro @ San Antonio	CNL Wings XXIII, LLC	Charles	Loflin*	1107 SAN PEDRO AVE	SAN ANTONIO	Texas	78212-4243	(210) 226-9464
1104	TX-San Antonio-Autry Pond	CNL Wings XXIV, LLC	Charles	Loflin*	17230 AUTRY POND RD. SUITE 101	SAN ANTONIO	Texas	78247-2066	(210) 494-0404
1135	TX-San Antonio-FM 78	CNL Wings XXV, LLC	Charles	Loflin*	6615 FM 78 STE 101	SAN ANTONIO	Texas	78244-1370	(210) 661-9464
1294	TX-San Antonio-Bandera Shopping Center	CNL Wings XXVII, LLC	Charles	Loflin*	3031 W. WOODLAWN AVE. STE. 107	SAN ANTONIO	Texas	78228	(210) 432-2019
1530	TX-San Antonio-SW Loop 410 @ Marbach	CNL Wings XXIX, LLC	Charles	Loflin*	1739 SW LOOP 410 STE 501	SAN ANTONIO	Texas	78227-1668	(210) 293-9333
1518	TX-San Antonio-W. IH-10	CNL Wings XXVIII, LLC	Charles	Loflin*	23110 W. IH-10	SAN ANTONIO	Texas	78257	(210) 298-0599
1623	TX-San Antonio-Blanco Rd @ Loop 1604	CNL Wings XXX, LLC	Charles	Loflin*	18470 Blanco Rd, Ste 101	SAN ANTONIO	Texas	78258	(210) 293-9339
2360	TX-San Antonio-Potranco Rd	CNL Wings XXXII, LLC	Charles	Loflin*	14211 Potranco Rd, Suite 500	San Antonio	Texas	78253	(210) 468-7075
2433	TX-San Antonio-Nogalitos St.	CNL Wings XXXIII, LLC	Charles	Loflin*	3610 Nogalitas St. Suite 106	San Antonio	Texas	78211	(726) 202-0647
2359	TX-San Antonio-Kallison Ranch	CNL Wings XXXI, LLC	Charles	Loflin*	14124 Culebra Rd, Suite 102	San Antonio	Texas	78254	(726) 208-2922
2564	TX-San Antonio-Culebra Rd @ Tezel Rd	CNL Wings XXXIV, LLC	Charles	Loflin*	9355 Culebra Rd, Suite 100	San Antonio	Texas	78251	(210) 903-2500
0562	TX-San Benito-Highway 77	San Benito Wings, Inc.	Asif	Rajabali*	1141 W HIGHWAY 77 STE D	SAN BENITO	Texas	78586-4376	(956) 361-5500
1121	TX-San Juan-W. US Highway 83	San Juan Wings, Inc.	Asif	Rajabali*	826 W. US HIGHWAY 83	SAN JUAN	Texas	78589	(956) 781-9464
0236	TX-San Marcos	San Marcos Wings, Inc.	Charles	Loflin*	913 HIGHWAY 80	SAN MARCOS	Texas	78666-8115	(512) 392-9464
1989	TX-San Marcos-Barnes Drive	San Marcos wings II, LLC	Charles	Loflin*	651 Barnes Drive Suite 206	San Marcos	Texas	78666	(512) 210-8447
0415	TX-Schertz	CNL Wings XI, Inc.	Charles	Loflin*	6044 FM 3009 STE 280	SCHERTZ	Texas	78154-3236	(210) 599-9464
1409	TX-Seagoville-N. Highway 175	TriC Wings, LLC	Clarissa	Norcross	410 N. HIGHWAY 175 STE 208	SEAGOVILLE	Texas	75159-1866	(469) 333-5070
0441	TX-Seguin	Guadalupe County Wings I, LLC	Charles	Loflin*	1465 E COURT ST	SEGUIN	Texas	78155-5160	(830) 379-7400
0809	TX-Sherman-N US Hwy 75	Worthen, Inc.	Jeff	Worthen*	4001 N US HWY 75	SHERMAN	Texas	75090-2573	(903) 893-9466
0571	TX-South Padre Island-Padre Blvd	South Padre Island Wings, Inc.	Asif	Rajabali*	2400 PADRE BLVD	SOUTH PADRE ISLAND	Texas	78597-7247	(956) 761-1300
0086	TX-Spring	GSR Foods III LLC	Rahul	Agrawal*	18426 KUYKENDAHL RD	SPRING	Texas	77379-8123	(281) 288-7867
1147	TX-Spring-Rayford Rd.	GSR Restaurants, LLC	Rahul	Agrawal*	2222 RAYFORD RD. STE. 106	SPRING	Texas	77386	(281) 601-9464
1642	TX-Spring-Grand Parkway Marketplace	Harmony Holdings TX LLC	Rahul	Agrawal*	6603 SPRING STUBNER RD STE 105	SPRING	Texas	77389	(346) 220-5600
1622	TX-Spring-Spring Stuebner Rd	Harmony Holdings TX LLC	Rahul	Agrawal*	2015 Spring Stuebner Road, Suite 400	SPRING	Texas	77389-5445	(346) 380-4103
1243	TX-Spring Branch	CNL Wings XXVI, LLC	Charles	Loflin*	322 Singing Oaks, Suite 101	Spring Branch	Texas	78070	(830) 980-9464
0356	TX-Stephenville	Wingbats of Stephenville, LLC	Thomas	Gerrity*	2851 W WASHINGTON ST	STEPHENVILLE	Texas	76401	(254) 918-2100
0207	TX-Sugar Land	A3K Company, LLC	Ann	Nguyen*	16525 LEXINGTON BLVD STE 120	SUGAR LAND	Texas	77479-2577	(281) 565-9464
1474	TX-Sugar Land-Promenade Way	P4N Telfair, LLC	Ann	Nguyen*	350 PROMENADE WAY STE 600	SUGAR LAND	Texas	77478	(281) 494-9464
1763	TX-Sulphur Springs-South Broadway	GPD Enterprises, LLC	Jeff	Worthen*	1602 South Broadway	Sulphur Springs	Texas	75482	(903) 335-8431
0253	TX-Temple	GSR Restaurants, LLC	Rahul	Agrawal*	3024 S 31ST ST	TEMPLE	Texas	76502-1802	(254) 773-9565
1655	TX-Terrell-Sam Walton Way	LVL Wings, LLC	Patrick	Langan*	101 SAM WALTON WAY STE 101	TERRELL	Texas	75160	(469) 444-9464
0093	TX-TEXARKANA-State Line	Wings In T-Town, LP	Douglas	Sloan*	4501 N STATE LINE AVE STE 106	TEXARKANA	Texas	75503-2999	(903) 792-9464
0466	TX-TEXARKANA-Richmond	Tex-Ark Wings, Inc.	Douglas	Sloan*	2700 RICHMOND RD STE 14 A-1	TEXARKANA	Texas	75503-5203	(903) 255-0090
2121	TX-TEXARKANA-W. 7th St.	Wings in Wake Village, LLC	Douglas	Sloan*	4444 W. 7th Street	Texarkana	Texas	75501	(903) 255-7810
1644	TX-Texas City-Palmer Hwy	MCME, LLC	Rahul	Agrawal*	3401 PALMER HWY	TEXAS CITY	Texas	77590	(409) 904-9464
0165	TX-The Colony	Wings 165, LLC	Patrick	Langan*	4709 State Highway 121, Suite 122	THE COLONY	Texas	75056-2842	(972) 370-0623
0200	TX-The Woodlands-Woodland Pkwy	44 Wings, LLC	Guillermo (Willie)	Mora*	6777 WOODLANDS PKWY STE 324	THE WOODLANDS	Texas	77382-2784	(281) 419-3003
0371	TX-The Woodlands-Sawdust	MCME, LLC	Rahul	Agrawal*	510 SAWDUST RD STE 201	THE WOODLANDS	Texas	77380-2205	(281) 363-9464
1860	TX-Trophy Club-SH 114	North Texas Wings, LLC	Troy	Morrison*	2210 SH 114 Suite 210	Trophy Club	Texas	76262	(817) 406-9464
0033	TX-Tyler-SE Loop 323	GSR Foods II, LLC	Rahul	Agrawal*	1918 E SOUTHEAST LOOP 323	TYLER	Texas	75701-8337	(903) 526-9464
0374	TX-Tyler-SW Loop 323	Ridgway Wings, Inc.	David	Weaver	400 S SOUTHWEST LOOP 323 STE 100	TYLER	Texas	75702-6532	(903) 531-9464
0558	TX-Tyler-Broadway	GSR Foods II, LLC	Rahul	Agrawal*	7496 S BROADWAY AVE	TYLER	Texas	75703	(903) 534-2999
0098	TX-Universal City	CNL Wings V, Inc.	Charles	Loflin*	2921 PAT BOOKER RD STE 116	UNIVERSAL CITY	Texas	78148-2758	(210) 945-4400
2112	TX-Uvalde-E Main St	Uvalde Best Wings, LLC	Johnny	Collins*	2256 E. Main Street	Uvalde	Texas	78801	(830) 407-3555
0262	TX-Victoria	Victoria County Wings I, LLC	Charles	Loflin*	5208 N NAVARRO ST	VICTORIA	Texas	77904-1703	(361) 576-9464
0022	TX-Waco-S 2nd St	GSR Restaurants, LLC	Rahul	Agrawal*	220 S 2ND ST STE 2	WACO	Texas	76701-2213	(254) 296-9464
0077	TX-Waco-New Rd	GSR Restaurants, LLC	Rahul	Agrawal*	111 S NEW RD	WACO	Texas	76710-6984	(254) 761-9464
0502	TX-Waco-Hewitt	GSR Restaurants, LLC	Rahul	Agrawal*	1201 HEWITT DR STE 211A	WACO	Texas	76712-8834	(254) 666-9440
0051	TX-Watauga	Wingustad-Watauga LLC	Avez	Maredia*	8436 DENTON HWY STE 203	WATAUGA	Texas	76148-2461	(817) 605-9464
0245	TX-Waxahachie	Southwings, LLC	Ronnie	Norcross*	1440 N HIGHWAY 77 STE 13	WAXAHACHIE	Texas	75165-7847	(972) 923-9505
0476	TX-Weatherford	Wingbats of Weatherford, LLC	Thomas	Gerrity*	1930 S MAIN ST	WEATHERFORD	Texas	76086-5508	(817) 594-0808
0261	TX-Weslaco-W Expressway 83	Weslaco Wings, Inc.	Asif	Rajabali*	1210 W EXPRESSWAY 83 STE D	WESLACO	Texas	78599-4380	(956) 969-0200
0123	TX-Wichita Falls	Khana Khazana LLC	Avez	Maredia*	2918 KEMP BLVD	WICHITA FALLS	Texas	76308-1017	(940) 322-9464
1069	TX-Willis-I45 & FM 1097	Harmony Holdings TX LLC	Rahul	Agrawal*	12717 I-45 N. STE 100	WILLIS	Texas	77318	(936) 890-9464
2538	TX-Wolfforth-Donald Preston Dr.	Otero & Joens Investments, LLC	Brent	Joens*	602 Donald Preston Dr. Suite 105 & 106	Wolfforth	Texas	79382	(806) 630-4240
0890	TX-Wylie-Woodbridge Pkwy	Wylie Wings, INC.	Asif	Rajabali*	803 WOODBRIDGE PKWY STE 1200	WYLIE	Texas	75098-4838	(972) 442-2400
UTAH									
2206	UT-Clinton-1800 North 2000 West	Sizzling Wings, LLC	Nathan	Garn*	1917 West 1800 N, Suite A2	Clinton	Utah	84015	(385) 442-9464
2576	UT-Eagle Mountain-Eagle Mtn. Blvd.	Sizzling Wings, LLC	Nathan	Garn*	4315 N. Pony Express Parkway, Ste. 130	Eagle Mountain	Utah	84005	(385) 454-9464
1337	UT-Layton-N. Harris Blvd	Sizzling Wings, LLC	Nathan	Garn*	2065 N. HARRIS BLVD, SUITE A2	LAYTON	Utah	84041	(385) 243-1310
2552	UT-Layton-S. Fort Ln.	Sizzling Wings, LLC	Nathan	Garn*	260 S. Fort Lane, Suite 102	Layton	Utah	84041	(385) 544-9464
2109	UT-Lehi-Digital Dr.	Sizzling Wings, LLC	Nathan	Garn*	3601 Digital Drive, Unit 302	Lehi	Utah	84043	(385) 287-1300

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES

Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
2659	UT-Lehi-N. 3600 West	Sizzling Wings, LLC	Nathan	Garn*	3526 West 1940 North, Unit E	Lehi	Utah	84043	(801) 729-9464
2240	UT-Logan-N Main St	Sizzling Wings, LLC	Nathan	Garn*	1211 N. Main Street	Logan	Utah	84341	(435) 465-9464
3099	UT-Magna-S 8400 W	Sizzling Wings, LLC	Nathan	Garn*	3581 S 8400 W	Magna	Utah	84044	(385) 534-9464
1902	UT-Midvale-S. Union Park Ave	Sizzling Wings, LLC	Nathan	Garn*	7176 S. Union Park Ave	MIDVALE	Utah	84047	(385) 346-3600
2792	UT-Millcreek-S. Highland Dr.	Sizzling Wings, LLC	Nathan	Garn*	4752 S. Highland Dr.	Millcreek	Utah	84117	(385) 993-9464
1869	UT-Ogden-12th Street	Sizzling Wings, LLC	Nathan	Garn*	460 12th Street	Ogden	Utah	84404	(801) 528-4959
2686	UT-Pleasant Grove-Pleasant Grove Blvd	Sizzling Wings, LLC	Nathan	Garn*	887 S North County Blvd, Suites C-D	Pleasant Grove	Utah	84062	(385) 541-9464
1962	UT-Provo-N. University Pkwy	Sizzling Wings, LLC	Nathan	Garn*	2265 N. University Parkway	Provo	Utah	84604	(385) 314-3040
1327	UT-Riverdale-Riverdale Rd.	Sizzling Wings, LLC	Nathan	Garn*	835 W. RIVERDALE RD	RIVERDALE	Utah	84405	(801) 623-6763
2193	UT-Riverton-13400 South	Sizzling Wings, LLC	Nathan	Garn*	4000 West 13400 South Street	Riverton	Utah	84096	(801) 935-9464
2022	UT-Salt Lake City-S. 1300 E	Sizzling Wings, LLC	Nathan	Garn*	3292 S. 1300 E. Suite 104	Salt Lake City	Utah	84106	(385) 412-9464
1807	UT-Sandy-South State Street	Sizzling Wings, LLC	Nathan	Garn*	10367 South State Street	Sandy	Utah	84070	(385) 342-1500
2083	UT-Saratoga Springs-N Redwood Rd	Sizzling Wings, LLC	Nathan	Garn*	1140 North Redwood Rd	Saratoga Springs	Utah	84045	(385) 352-9464
2735	UT-South Jordan-Daybreak Pkwy	Sizzling Wings, LLC	Nathan	Garn*	5454 W. Daybreak Pkwy	South Jordan	Utah	84009	(801) 730-9464
2965	UT-Spanish Fork-Canyon Creek	Sizzling Wings, LLC	Nathan	Garn*	1106 North Canyon Creek Parkway, Space 8	Spanish Fork	Utah	84660	(801) 695-9464
2461	UT-Springville-W. 400 S	Sizzling Wings, LLC	Nathan	Garn*	1129 W. 400 S, Suite 403	Springville	Utah	84663	(801) 435-6564
2205	UT-St. George-W Sunset Blvd	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1683 West Sunset Blvd.	St. George	Utah	84770	(435) 523-5311
2913	UT-St. George-Red Cliffs Dr.	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2376 E. Red Cliffs Dr., Suite 309B	St. George	Utah	84790	(435) 315-4494
1192	UT-Taylorsville-Redwood Rd.	Sizzling Wings, LLC	Nathan	Garn*	5650 S. REDWOOD RD W	TAYLORSVILLE	Utah	84123	(801) 590-9547
4010	UT-Tooele-North Main St	Sizzling Wings, LLC	Nathan	Garn*	957 North Main Street, Unit B	Tooele	Utah	84074	(435) 737-9464
2374	UT-Vineyard-N. Mill Rd	Sizzling Wings, LLC	Nathan	Garn*	596 N. Mill Rd, Suite 106	Vineyard	Utah	84059	(385) 403-9464
0720	UT-West Jordan-W 9000 S	Sizzling Wings, LLC	Nathan	Garn*	1826 W 9000 S	WEST JORDAN	Utah	84088-6503	(801) 561-9464
2654	UT-West Jordan-W. 7800 S	Sizzling Wings, LLC	Nathan	Garn*	5639 W. 7800 S, Suite 103	West Jordan	Utah	84081	(385) 452-9464
1627	UT-West Valley-S. 5600 W.	Sizzling Wings, LLC	Nathan	Garn*	2885 S 5600 W STE A	WEST VALLEY	Utah	84120-6076	(801) 987-8136
2736	UT-West Valley-S. 4000 W	Sizzling Wings, LLC	Nathan	Garn*	4578 South 4000 West	West Valley City	Utah	84120	(801) 804-9464
2984	UT-West Valley City-S 2700 W	Sizzling Wings, LLC	Nathan	Garn*	3500 S 2723 W, Suite 160	West Valley City	Utah	84119	(801) 407-9464
2798	UT-Woods Cross-W 2600 S	Sizzling Wings, LLC	Nathan	Garn*	618 W. 2600 S, Suite A	Woods Cross	Utah	84087	(385) 786-9464
VIRGINIA									
1055	VA-Alexandria-Richmond Hwy	Sizzling Wings, LLC	Nathan	Garn*	6328 RICHMOND HWY	ALEXANDRIA	Virginia	22306-6408	(703) 417-9464
2300	VA-Annandale-Little River Turnpike	Sizzling Wings, LLC	Nathan	Garn*	7042 Little River Turnpike, Space G	Annandale	Virginia	22003	(571) 866-9464
1080	VA-Bailey's Crossroads-Jefferson St.	Sizzling Wings, LLC	Nathan	Garn*	3521 S. JEFFERSON ST.	BAILEY'S CROSSROADS	Virginia	22041-3106	(703) 998-9464
3263	VA-Bluefield-College Ave	Peachtree Restaurant Group, LLC	Pickens	Lindsay*	4001 College Ave	Bluefield	Virginia	24605	(276) 326-9464
3191	VA-Bristol-Lee Hwy	VWS Restaurants LLC	Irfaan	Lalani*	3761 Lee Hwy, Suite 100	Bristol	Virginia	24202	(276) 644-6767
2777	VA-Bristow-Bristow Center Dr.	Sizzling Wings, LLC	Nathan	Garn*	10415 Bristow Center Dr., #4	Bristow	Virginia	20136	(571) 788-9464
1214	VA-Centreville-Centreville Sq.	Drums of Heaven 2 LLC	Binoy	Patel*	14215 CENTREVILLE SQUARE	CENTREVILLE	Virginia	20121	(703) 866-9464
2209	VA-Chantilly-Lee Jackson Memorial Hwy	Drums of Heaven 3 LLC	Binoy	Patel*	13916 Lee Jackson Memorial Hwy, Suite 22	Chantilly	Virginia	20151	(571) 752-6421
1062	VA-Chesapeake-Volvo Pkwy	Mid Atlantic Wings LLC	Sanjay	Patel*	109 VOLVO PKWY	CHESAPEAKE	Virginia	23320-4609	(757) 548-9464
2683	VA-Chester-Iron Bridge Rd	Sizzling Wings, LLC	Nathan	Garn*	10730 Iron Bridge Rd	Chester	Virginia	23831	(804) 807-9464
2667	VA-Chester-Jefferson Davis hwy	Sizzling Wings, LLC	Nathan	Garn*	12551 Jefferson Davis Hwy	Chester	Virginia	23831	(804) 885-9464
3011	VA-Chesterfield-Hull St.	Sizzling Wings, LLC	Nathan	Garn*	15810 Hull St., Suite 106	Chesterfield	Virginia	23832	(804) 804-9464
2802	VA-Culpeper-James Madison Hwy	Sizzling Wings, LLC	Nathan	Garn*	721 James Madison Hwy	Culpeper	Virginia	22701	(540) 264-9464
1703	VA-Dumfries-Richmond Hwy	Wings Heaven, Inc.	Amir	Mian*	16708 Richmond Hwy #107	DUMFRIES	Virginia	22026	(571) 931-0580
2411	VA-Fairfax-Lee Hwy	Sizzling Wings, LLC	Nathan	Garn*	11199 Lee Hwy, Ste F	Fairfax	Virginia	22030	(571) 569-3969
2931	VA-Fairfax-Pickett Rd	Sizzling Wings, LLC	Nathan	Garn*	3987 Pickett Rd, Ste 22E	Fairfax	Virginia	22031	(703) 544-9464
1428	VA-Fredericksburg-Plank Rd	Sizzling Wings, LLC	Nathan	Garn*	5635 PLANK RD, Suite 101	FREDERICKSBURG	Virginia	22407-6227	(540) 412-5652
2609	VA-Fredericksburg-S. Gateway Dr.	Sizzling Wings, LLC	Nathan	Garn*	28 S. Gateway Dr. ,Suite 105	Fredericksburg	Virginia	22406	(540) 565-9464
3100	VA-Gainesville-Promenade Commons St	Sizzling Wings, LLC	Nathan	Garn*	13912 Promenade Commons St	Gainesville	Virginia	20155	(571) 712-9464
1495	VA-Hampton-Coliseum Crossing	Mid Atlantic Wings LLC	Sanjay	Patel*	5 COLISEUM CROSSING	HAMPTON	Virginia	23666	(757) 622-9464
1400	VA-Henrico-Staples Mill Rd	Sizzling Wings, LLC	Nathan	Garn*	9048 STAPLES MILL RD	HENRICO	Virginia	23228	(804) 256-3440
2631	VA-Henrico - Concord Creek PI	Sizzling Wings, LLC	Nathan	Garn*	4091 Concord Creek PI	Henrico	Virginia	23223	(804) 870-9464
2493	VA-Herndon-Elden St.	Drums of Heaven 6 LLC	Binoy	Patel*	334 Elden St.	Herndon	Virginia	20170	(703) 817-2389
2692	VA-Leesburg-Edwards Ferry Rd NE	Sizzling Wings, LLC	Nathan	Garn*	1057 Edwards Ferry Rd NE	Leesburg	Virginia	20176	(571) 670-9464
2795	VA-Lorton-Lorton Market St.	Sizzling Wings, LLC	Nathan	Garn*	9402 Lorton Market St.	Lorton	Virginia	22079	(571) 592-9464
1498	VA-Lynchburg-Wards Rd	Sizzling Wings, LLC	Nathan	Garn*	4010 WARDS RD STE B	LYNCHBURG	Virginia	24502-4938	(434) 333-4520
1129	VA-Manassas-Portsmouth Rd.	UMAAL, Inc.	Amir	Mian*	10410 PORTSMOUTH RD.	MANASSAS	Virginia	20109	(703) 335-9464
1207	VA-Manassas-Centreville Rd.	Sizzling Wings, LLC	Nathan	Garn*	8805 CENTREVILLE RD	MANASSAS	Virginia	20110	(571) 568-9464
3114	VA-Midlothian-Midlothian Turnpike	Sizzling Wings, LLC	Nathan	Garn*	14263 Midlothian Turnpike	Midlothian	Virginia	23113	(804) 660-9464
1362	VA-Newport News-Jefferson Ave	Mid Atlantic Wings LLC	Sanjay	Patel*	12229 JEFFERSON AVE STE 700	NEWPORT NEWS	Virginia	23602-6015	(757) 321-9464
2733	VA-Newport News-Warwick Blvd	Mid Atlantic Wings LLC	Sanjay	Patel*	15488 Warwick Blvd, Unit C	Newport News	Virginia	23608	(757) 820-0745
1164	VA-Norfolk-Tidewater Dr.	Mid Atlantic Wings LLC	Sanjay	Patel*	7750 TIDEWATER DR. BLDG 3, UNIT 305	NORFOLK	Virginia	23505	(757) 583-9464
1208	VA-Norfolk-W. 21st. St	Mid Atlantic Wings LLC	Sanjay	Patel*	520 W. 21ST ST STE D1	NORFOLK	Virginia	23517-1950	(757) 612-9464
1581	VA-Portsmouth-Frederick Blvd	Mid Atlantic Wings LLC	Sanjay	Patel*	1241 FREDERICK BLVD STE 111	PORTSMOUTH	Virginia	23707-4124	(757) 966-9464
2734	VA-Portsmouth-Churchland Blvd	Mid Atlantic Wings LLC	Sanjay	Patel*	5792 Churchland Blvd	Portsmouth	Virginia	23703	(757) 800-3154
1311	VA-Richmond-S. Laburnum Ave	Sizzling Wings, LLC	Nathan	Garn*	4501 SOUTH LABURNUM AVE #155	RICHMOND	Virginia	23231	(804) 226-1061
1320	VA-Richmond-Meadowdale Blvd.	Sizzling Wings, LLC	Nathan	Garn*	4004 MEADOWDALE BLVD.	RICHMOND	Virginia	23234	(804) 767-1411
1376	VA-Richmond-Stonebridge Plaza Avenue	Sizzling Wings, LLC	Nathan	Garn*	109 STONEBRIDGE PLAZA AVE STE K2	RICHMOND	Virginia	23225-6971	(804) 298-7094
3030	VA-Richmond-W. Broad St.	Sizzling Wings, LLC	Nathan	Garn*	941 W. Broad St.	Richmond	Virginia	23220	(804) 848-9464
3235	VA-Richmond-Three Chopt Road	Sizzling Wings, LLC	Nathan	Garn*	7003 Three Chopt Road	Richmond	Virginia	23226	(804) 906-9464
0786	VA-Springfield-Spring Garden Dr.	Wings Plus LLC	Amir	Mian*	7012 SPRING GARDEN DR	SPRINGFIELD	Virginia	22150-2902	(703) 569-9464
2434	VA-Stafford-Stafford Market Place	Wings Star, LLC	Amir	Mian*	1495 Stafford Market Place, Ste 30	Stafford	Virginia	22556	(540) 699-6315
0709	VA-Sterling-Cedar Dr	DRUMS of Heaven LLC	Binoy	Patel*	21430 CEDAR DR STE 108	STERLING	Virginia	20164-8696	(571) 313-0639
2870	VA-Suffolk-N Main St.	Mid Atlantic Wings LLC	Sanjay	Patel*	1201 N. Main St., #200	Suffolk	Virginia	23434	(757) 809-0250
1072	VA-Virginia Beach-Diamond Springs Rd.	Mid Atlantic Wings LLC	Sanjay	Patel*	928 DIAMOND SPRINGS RD, STE 105	VIRGINIA BEACH	Virginia	23455	(757) 518-9464
2222	VA-Virginia Bch-VA Beach Blvd	Mid Atlantic Wings LLC	Sanjay	Patel*	3740 Virginia Beach Blvd, Suite A	Virginia Beach	Virginia	23452	(757) 227-9868
2269	VA-Virginia Beach-Lynnhaven Pkwy	Mid Atlantic Wings LLC	Sanjay	Patel*	2085 Lynnhaven Pkwy, Ste 103	Virginia Beach	Virginia	23456	(757) 904-3442
2449	VA-Virginia Beach-General Booth Rd	Mid Atlantic Wings LLC	Sanjay	Patel*	2129 General Booth Blvd, #110	Virginia Beach	Virginia	23454	(757) 301-3971
2305	VA-Virginia Beach-Kempsville Rd	Mid Atlantic Wings LLC	Sanjay	Patel*	853 Kempsville Rd - Suite #2	Virginia Beach	Virginia	23464	(757) 937-3939
0810	VA-Woodbridge-Smoketown Rd	UMAALONE Inc.	Amir	Mian*	13816 Smoketown Road	WOODBIDGE	Virginia	22192	(571) 659-0862

* Denotes Franchisees with Multi-Unit Development Rights

LIST OF CURRENT FRANCHISEES
Effective as of December 27, 2025

Store Number	Store Nickname	Entity Name	First Name	Last Name	Street Address	City	State	Zip Code	Phone No.
WASHINGTON									
2865	WA-Auburn-A Street SE	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4017 A Street SE, Suite 108	Auburn	Washington	98002	(253) 289-5565
0645	WA-Bellevue-Main St	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	14875 MAIN ST	BELLEVUE	Washington	98007-5224	(425) 974-1142
2748	WA-Burien-1st Ave S	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	15702 1st Ave S	Burien	Washington	98148	(206) 337-4744
1920	WA-Burlington-Burlington Blvd	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1771 S. Burlington Blvd	Burlington	Washington	98233	(224) 347-9259
1839	WA-Everett-Evergreen Way	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	8417 Evergreen Way, Suite 110	Everett	Washington	98208	(425) 740-9400
2857	WA-Federal Way-Pacific Hwy S	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	31653 Pacific Hwy S, Suite A	Federal Way	Washington	98003	(253) 308-2200
2960	WA-Fife-Pacific Hwy E	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4420 Pacific Hwy E, Suite P	Fife	Washington	98424	(253) 650-5464
0784	WA-Kent-Ramsay Way	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	321 RAMSAY WAY	KENT	Washington	98032-4544	(253) 277-2788
2181	WA-Kent-SE Kent-Kangley Rd	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	13032 SE Kent-Kangley Rd	Kent	Washington	98030	(253) 234-1600
1044	WA-Lakewood-Lakewood Center	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	5919 LAKEWOOD CENTER	LAKEWOOD	Washington	98499-6518	(253) 212-2281
2674	WA-Longview-Triangle Shopping Center	Wiles' Wings, Inc.	Brett	Wiles*	100 Triangle Shopping Center, Ste 130	Longview	Washington	98632	(360) 810-9464
2919	WA-Lynnwood-196th St. SW	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4028 196th SW, Ste 105	Lynnwood	Washington	98036	(425) 384-4222
2963	WA-Marysville-State Ave	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1242 State Ave, Suite H	Marysville	Washington	98270	(360) 567-6363
2877	WA-Millwood-E. Trent Ave	Hooptown Wings, LLC	Carr (TC)	Krueger*	8901 E. Trent Ave, Suite 111D	Millwood	Washington	99212	(509) 505-4553
2182	WA-Monroe-SR 2	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	18645 SR 2, Suite 400	Monroe	Washington	98272	(360) 467-9464
1794	WA-Oak Harbor-State Route 20	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	31200 State Route 20, Suite A-2	Oak Harbor	Washington	98277	(360) 682-0700
0556	WA-Pasco-Burden Blvd	B.L.T. Wings, LLC	Dave	Tuthill	6605 BURDEN BLVD STE F	PASCO	Washington	99301-	(509) 545-9464
1800	WA-Poulsbo-NW Olhava Way	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	21215 NW Olhava Way Suite 107	Poulsbo	Washington	98370	(360) 994-2020
1045	WA-Puyallup-S Meridian Ave	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4227 S MERIDIAN AVE STE A	PUYALLUP	Washington	98373-3603	(253) 466-3594
0748	WA-Renton-Landing Way	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	804 N LANDING WAY STE A	RENTON	Washington	98057-5673	(425) 207-8659
2583	WA-Renton-NE 4th St.	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	4710 NE 4th Street, Suite 103	Renton	Washington	98059	(425) 384-3313
0489	WA-Richland	BATWINGS LLC	Jeffrey	Bacon	121 GAGE BLVD	RICHLAND	Washington	99352-8901	(509) 737-9464
1157	WA-Seattle-SW Barton Street	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2600 SW BARTON STREET, STE B8	SEATTLE	Washington	98126-3948	(206) 257-5021
1258	WA-Seattle-Aurora Ave	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	10002 AURORA AVE N. STE 42 & 44	SEATTLE	Washington	98133-9348	(206) 327-9611
1046	WA-Seattle-Rainier Ave S	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	3208 RAINIER AVE S	SEATTLE	Washington	98144-6032	(206) 722-0346
2000	WA-Seattle-Denny Way	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	110 Denny Way	Seattle	Washington	98109	(206) 207-5900
2325	WA-Seattle-NE 67th St.	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1001 NE 67th St.	Seattle	Washington	98115	(360) 964-9464
2616	WA-Seattle-Broadway	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	1812 Broadway	Seattle	Washington	98122	(206) 337-4833
2661	WA-Shoreline-Aurora Ave	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	20121 Aurora Ave. N, Unit B	Shoreline	Washington	98133	(206) 337-5434
0728	WA-Spokane-Newport Hwy	Hooptown Wings, LLC	Carr (TC)	Krueger*	9333 N NEWPORT HWY	SPOKANE	Washington	99218-1215	(509) 863-9559
2263	WA-Spokane-W Wellesley Ave	Hooptown Wings, LLC	Carr (TC)	Krueger*	2503 W. Wellesley Ave	Spokane	Washington	99205	(509) 503-1103
2601	WA-Spokane-W U.S. Rte. 2	Hooptown Wings, LLC	Carr (TC)	Krueger*	9926 W. US Route 2	Spokane	Washington	99224	(509) 862-4672
0747	WA-Tacoma-38th St	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	2505 S 38TH ST STE A104	TACOMA	Washington	98409-7372	(253) 448-2444
2055	WA-Tacoma-S. Hosmer St.	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	7921 S. Hosmer Street Suite 11	Tacoma	Washington	98408	(253) 579-0700
0740	WA-Tukwila-Southcenter Pkwy	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	17424 SOUTHCENTER PKWY	TUKWILA	Washington	98188-3701	(206) 575-7461
1386	WA-Vancouver-SE Chkalov Dr.	Wiles' Wings, Inc.	Brett	Wiles*	305 SE CHKALOV DRIVE STE 150	VANCOUVER	Washington	98683	(360) 896-8001
1850	WA-Vancouver-NE 78th St	Wiles' Wings, Inc.	Brett	Wiles*	310 NE 78th Street Suite 107	Vancouver	Washington	98665	(360) 583-9464
3023	WA-Vancouver-NE 117th Ave	Wiles' Wings, Inc.	Brett	Wiles*	6307 NE 117th Ave	Vancouver	Washington	98662	(564) 237-9464
3074	WA-Yelm-Yelm Ave	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	937 W Yelm Ave Suite #TBD	Yelm	Washington	98597	(360) 809-7554
WEST VIRGINIA									
1298	WV-Martinsburg-Foxcroft Ave	Drums of Heaven 5 LLC	Binoy	Patel*	880 FOXCROFT AVE SUITE 103	MARTINSBURG	West Virginia	25401	(681) 247-2165
WISCONSIN									
2524	WI-Appleton-N. Richmond St	Wenzak Wings WI, Inc.	Michael	Zak*	2828 N. Richmond St.	Appleton	Wisconsin	54911	(920) 348-9464
2126	WI-Beloit-Milwaukee Rd	Wenzak Wings WI, Inc.	Michael	Zak*	2787 Milwaukee Rd	Beloit	Wisconsin	53511	(608) 447-9464
2241	WI-Fitchburg-Fish Hatchery Rd	Wenzak Wings WI, Inc.	Michael	Zak*	3048 Fish Hatchery Road	Fitchburg	Wisconsin	53713	(608) 602-9464
0654	WI-Glendale-N Port Washington Rd	Port Washington Wings, Inc.	Asif	Rajabali*	5326 N PORT WASHINGTON RD	GLENDALE	Wisconsin	53217-4913	(414) 763-9818
1128	WI-Green Bay-S. Oneida St.	OM Jak Wings, Inc.	Kalpesh	Patel*	2626 S. ONEIDA ST.	GREEN BAY	Wisconsin	54304-5302	(920) 489-8095
2827	WI-Green Bay-E. Mason St.	Wenzak Wings WI, Inc.	Michael	Zak*	2360 E. Mason St.	Green Bay	Wisconsin	54302	(920) 956-9464
3077	WI-Green Bay-W. Mason St.	Wenzak Wings WI, Inc.	Michael	Zak*	2250 W. Mason St.	Green Bay	Wisconsin	54303	(920) 690-9464
2496	WI-Hales Corners-S. 108th St.	Hales Corners Wings, Inc.	Asif	Rajabali*	5726 S. 108th St.	Hales Corners	Wisconsin	53130	(414) 928-8959
0487	WI-Kenosha	Shiv Vaani Inc.	Jaymin	Patel*	5901 75TH ST., STE. 150	KENOSHA	Wisconsin	53142-3636	(262) 697-8900
0582	WI-Madison-Regent Street	Om Jak Madison Wings, Inc.	Kalpesh	Patel*	1234 REGENT ST	MADISON	Wisconsin	53715-1264	(608) 258-9464
2036	WI-Madison-S. Gammon Rd	Wenzak Wings WI, Inc.	Michael	Zak*	708 S. Gammon Rd	Madison	Wisconsin	53719	(608) 673-5500
0702	WI-Milwaukee-Good Hope Rd	Good Hope Wings, Inc.	Asif	Rajabali*	7335 W GOOD HOPE RD	MILWAUKEE	Wisconsin	53223-4628	(414) 352-5555
2091	WI-Milwaukee-W. Capitol Dr	Fond Du Lac Wings, Inc.	Asif	Rajabali*	5610 W. Capitol Drive	Milwaukee	Wisconsin	53216	(414) 895-9080
7033	WI-Milwaukee-N. Milwaukee St-GK	GK Milwaukee Wings Inc.	Asif	Rajabali*	733 N. Milwaukee St	Milwaukee	Wisconsin	53202	(414) 677-0424
3032	WI-Milwaukee-S 15th St.	Burnham Wings Inc.	Asif	Rajabali*	1842 S. 15th St., #A	Milwaukee	Wisconsin	53204	(414) 413-2334
2394	WI-Oak Creek-S. Howell Ave	Oak Creek Wings, Inc.	Asif	Rajabali*	8750 S. Howell Ave, Suite 300	Oak Creek	Wisconsin	53154	(414) 367-8939
3072	WI-Oshkosh-Jackson St.	Wenzak Wings WI, Inc.	Michael	Zak*	2020 Jackson St	Oshkosh	Wisconsin	54901	(920) 526-9464
0721	WI-Racine-Washington Ave.	IAMSHIV INC.	Jaymin	Patel*	5400 WASHINGTON AVE	RACINE	Wisconsin	53406-4231	(262) 770-4280
1887	WI-Racine-Douglas Ave	Jshiv, Inc.	Jaymin	Patel*	5055 Douglas Ave Suite 400	Racine	Wisconsin	53402	(262) 357-2238
0855	WI-St. Francis-Layton Ave	Layton Wings, Inc.	Asif	Rajabali*	2300 E LAYTON AVE	ST. FRANCIS	Wisconsin	53235-6004	(414) 870-9464
2198	WI-Waukesha-E Sunset Dr	Waukesha Wings, Inc.	Asif	Rajabali*	116 E. Sunset Drive, Suite 110	Waukesha	Wisconsin	53189	(262) 343-8894
0760	WI-Wauwatosa-W Capitol Dr	Capitol Wings, Inc.	Asif	Rajabali*	12132 W CAPITOL DR	WAUWATOSA	Wisconsin	53222-1017	(414) 527-9464
2935	WI-Wauwatosa-W. North Ave	TOSA WINGS, INC.	Asif	Rajabali*	6933 W. North Ave	Wauwatosa	Wisconsin	53213	(414) 360-6656
1927	WI-West Allis-W. National Ave W	West Allis Wings, Inc.	Asif	Rajabali*	10244 W. National Ave	West Allis	Wisconsin	53227	(414) 501-4200
0589	WI-West Milwaukee-S Miller Pkwy	Miller Parkway Wings, Inc.	Asif	Rajabali*	2086 S MILLER PKWY	WEST MILWAUKEE	Wisconsin	53219-5002	(414) 649-9464
WYOMING									
2249	WY-Cheyenne-Dell Range Blvd	Cheyenne Wings, LLC	Joseph (Joe)	Sugrue*	3610-A6 Dell Range Blvd	Cheyenne	Wyoming	82009	(307) 433-9464

**LIST OF FRANCHISEES WHO HAVE SIGNED FRANCHISE
AGREEMENTS BUT RESTAURANTS NOT OPEN**

Effective as of December 27, 2025

Store Number	Entity Name	First Name	Last Name	Phone No.
ALABAMA				
3297	KSD Restaurants, LLC	Daryoosh (Dee)	Momenpour*	(334) 341-9152
CALIFORNIA				
3133	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
3124	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
3135	Zion Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
4068	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
3218	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
3128	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
3131	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
2280	Atomic Wing Corporation	Bahadur (Bob)	Shoker*	(650) 742-9572
3298	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
3154	Far West Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
COLORADO				
3214	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
3089	GDLP Restaurant Group LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
DELAWARE				
4063	GSRH WINGS DE LLC	Rahul	Agrawal*	(832) 722-1330
FLORIDA				
3317	Florida Wingmen, LLC	Sergio	Balsinde*	(786) 258-1625
3209	Wingside Story Inc.	Stanley	Given*	(352) 331-5295
3025	MoMagic 21, LLC	Michael	Moses*	(386) 397-5500
3112	MoMagic 23, LLC	Michael	Moses*	(386) 397-5500
3343	Florida Wingmen, LLC	Sergio	Balsinde*	(786) 258-1625
2628	Florida Wingmen, LLC	Sergio	Balsinde*	(786) 258-1625
2699	Florida Wingmen, LLC	Sergio	Balsinde*	(786) 258-1625
3118	MoMagic 29, LLC	Michael	Moses*	(386) 397-5500
3202	Wings South Gandy, LLC	Tina	Howell*	(786) 229-6990
3210	Florida Wingmen, LLC	Sergio	Balsinde*	(786) 258-1625
2905	MoMagic 12, LLC	Michael	Moses*	(386) 397-5500
3320	Florida Wingmen, LLC	Sergio	Balsinde*	(786) 258-1625
3068	MoMagic 26, LLC	Michael	Moses*	(386) 397-5500
4089	MoMagic 20, LLC	Michael	Moses*	(386) 397-5500
4018	MoMagic 16, LLC	Michael	Moses*	(386) 397-5500
2982	MoMagic 19, LLC	Michael	Moses*	(386) 397-5500
IDAHO				
3312	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
3316	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
3206	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400

**LIST OF FRANCHISEES WHO HAVE SIGNED FRANCHISE
AGREEMENTS BUT RESTAURANTS NOT OPEN**

Effective as of December 27, 2025

INDIANA				
3357	OM CS Brownsburg Wings LLC	Kalpesh	Patel*	(630) 229-4953
3307	OM CS Broad Ripple Wings LLC	Kalpesh	Patel*	(630) 229-4953
IOWA				
3247	VWS Restaurants, LLC	Irfaan	Lalani*	(214) 300-5387
MASSACHUSETTS				
3305	WS Seekonk, LLC	Andrew	Stern*	(917) 533-2116
MINNESOTA				
3308	Quarry Wings Inc.	Asif	Rajabali*	(847) 571-1163
NEVADA				
4029	Milton Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
NEW YORK				
3153	WS New Rochelle, LLC	Andrew	Stern*	(917) 533-2116
3204	VIWSNY West Genesee LLC	Michael	George*	(914) 217-9238
3233	WS White Plains, LLC	Andrew	Stern*	(917) 533-2116
3199	VIWSNY CICERO CROSSING LLC	Michael	George*	(914) 217-9238
2335	Brand Management Huntington Station, LLC	Anthony	Pellizzi Sr.*	(631) 278-1880
NORTH CAROLINA				
2718	Willow Springs Wings, Inc.	Louis (Frankie)	Pourron*	(919) 763-6257
3331	GSRS WS NC I LLC	Rahul	Agrawal*	(832) 722-1330
OHIO				
3155	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
4092	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
OKLAHOMA				
3267	VWS Restaurants, LLC	Irfaan	Lalani*	(214) 300-5387
3254	VWS Restaurants, LLC	Irfaan	Lalani*	(214) 300-5387
PENNSYLVANIA				
3212	Talon Restaurants, LLC	Michael	Axiotis*	(484) 894-5304
3253	Talon Restaurants, LLC	Michael	Axiotis*	(484) 894-5304
UTAH				
3105	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
VIRGINIA				
3304	Sizzling Wings, LLC	Nathan	Garn*	(801) 268-3400
WASHINGTON				
3259	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341
3121	Thacher Restaurant Group, LLC	Jorge Luis	Ortiz Garcia*	(714) 566-4341

LIST OF FRANCHISEES WHO LEFT THE SYSTEM

Exhibit F-2

LIST OF FRANCHISEES WHO HAVE LEFT THE SYSTEM

If you buy a franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Store Number	Store Nickname	City	State / Province	First Name	Last Name	Phone No.	Notes
ARIZONA							
0290	AZ-Phoenix-Thomas Rd	PHOENIX	Arizona	Charles	Loflin*	(210) 614-7888	Closed; owns 166 Wingstop franchises
ARKANSAS							
0862	AR-Jonesboro-Red Wolf Blvd	JONESBORO	Arkansas	Manojkumar (Manoj)	Patel*	(847) 749-1240	Transferred to another franchisee; owns 2 Wingstop franchises
0225	AR-North Little Rock-Lakewood	NORTH LITTLE ROCK	Arkansas	Manojkumar (Manoj)	Patel*	(847) 749-1240	Transferred to another franchisee; owns 2 Wingstop franchises
ILLINOIS							
1083	IL-Bloomington-Veterans Pkwy	BLOOMINGTON	Illinois	Manojkumar (Manoj)	Patel*	(847) 749-1240	Transferred to another franchisee; owns 2 Wingstop franchises
0039	IL-Decatur-King	DECATUR	Illinois	Manojkumar (Manoj)	Patel*	(847) 749-1240	Transferred to another franchisee; owns 2 Wingstop franchises
1031	IL-Moline-41st Ave.	MOLINE	Illinois	Manojkumar (Manoj)	Patel*	(847) 749-1240	Transferred to another franchisee; owns 2 Wingstop franchises
0515	IL-Peoria	PEORIA	Illinois	Chad	Davis*	(309) 370-0880	Transferred to another franchisee; owns 2 Wingstop franchises
LOUISIANA							
0246	LA-Bossier City	BOSSIER CITY	Louisiana	Alana	Belton	(318) 224-7079	Transferred to another franchisee
0107	LA-Monroe-Sterlington Rd	MONROE	Louisiana	Alana	Belton	(318) 224-7079	Transferred to another franchisee
0360	LA-Ruston	RUSTON	Louisiana	Alana	Belton	(318) 224-7079	Transferred to another franchisee
0513	LA-Shreveport-Westport	SHREVEPORT	Louisiana	Alana	Belton	(318) 224-7079	Transferred to another franchisee
0109	LA-Shreveport	SHREVEPORT	Louisiana	Alana	Belton	(318) 224-7079	Transferred to another franchisee
0016	LA-West Monroe	WEST MONROE	Louisiana	Alana	Belton	(318) 224-7079	Transferred to another franchisee
MARYLAND							
2485	MD-Beltsville-Baltimore Ave	Beltsville	Maryland	Himanshu (Bobby)	Shah*	(301) 674-1668	Transferred to another franchisee; owns 1 Wingstop franchise
1140	MD-Hyattsville-Belcrest Rd.	HYATTSVILLE	Maryland	Himanshu (Bobby)	Shah*	(301) 674-1668	Transferred to another franchisee; owns 1 Wingstop franchise
1210	MD-Takoma Park-New Hamps	TAKOMA PARK	Maryland	Himanshu (Bobby)	Shah*	(301) 674-1668	Transferred to another franchisee; owns 1 Wingstop franchise
MISSOURI							
2892	MO-St. Louis-Hampton Ave - C	St. Louis	Missouri	Rahul	Agrawal*	(832) 722-1330	Closed; owns 241 Wingstop franchises
NEW JERSEY							
2060	NJ-Belleville-Main Street	Belleville	New Jersey	Anthony	Pellizzi Sr.*	(631) 278-1880	Transferred to another franchisee; owns 7 Wingstop franchises
1923	NJ-Jersey City-West Side Ave	Jersey City	New Jersey	Anthony	Pellizzi Sr.*	(631) 278-1880	Transferred to another franchisee; owns 7 Wingstop franchises
1789	NJ-Paterson-McLean Blvd	Paterson	New Jersey	Anthony	Pellizzi Sr.*	(631) 278-1880	Transferred to another franchisee; owns 7 Wingstop franchises
NEW YORK							
2098	NY-Brooklyn-Ralph Ave	Brooklyn	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
1467	NY-Brooklyn-Utica Ave	BROOKLYN	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
1783	NY-Brooklyn-Flatlands Ave	BROOKLYN	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
2441	NY-Queens-Parsons Blvd	Jamaica	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
1660	NY-Jamaica-Merrick Blvd	JAMAICA	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
2006	NY-Middle Village-Fresh Pond	Middle Village	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
1894	NY-New York-Atlantic Ave	New York	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
2932	NY-Queens-Queens Blvd	Queens	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
2157	NY-Queens-Hempstead Ave	Queens	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
2522	NY-Rosedale-Rockaway Blvd	Rosedale	New York	Michael	George*	(914) 217-9238	Transferred to another franchisee; owns 6 Wingstop franchises
NORTH CAROLINA							
1245	NC-Cary-Cary Town Blvd	CARY	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
0206	NC-Durham-NC Hwy 751	DURHAM	North Carolina	Jeffrey E.	Tsipis	(919) 572-9294	Transferred to another franchisee
2065	NC-Durham-Durham Chapel H	Durham	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
2619	NC-Fayetteville-Ramsey St.	Fayetteville	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
2719	NC-Fayetteville-Good Middling	Fayetteville	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
1740	NC-Goldsboro-N. Berkeley Blvd	GOLDSBORO	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
2295	NC-Greenville-W. Arlington Blvd	Greenville	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
1426	NC-Greenville-E. Fire Town Rd	GREENVILLE	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
2323	NC-Hope Mills-N. Main St	Hope Mills	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
1558	NC-Jacksonville-Western Blvd	JACKSONVILLE	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee

LIST OF FRANCHISEES WHO HAVE LEFT THE SYSTEM

If you buy a franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Store Number	Store Nickname	City	State / Province	First Name	Last Name	Phone No.	Notes
2213	NC-New Bern-Dr. MLK Jr Blvd	New Bern	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
1162	NC-Raleigh-New Bern Ave.	RALEIGH	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
0816	NC-Raleigh-Alexander Promen	RALEIGH	North Carolina	David	Spaulding	(770) 283-7554	Transferred to another franchisee
2328	NC-Wendell Falls-Wendell Fall	Wendell	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
1413	NC-Wilmington-S. College Rd	WILMINGTON	North Carolina	Coleen	Jeter	(770) 283-7554	Transferred to another franchisee
OKLAHOMA							
1260	OK-Broken Arrow-E. Hillside D	BROKEN ARROW	Oklahoma	Charris	Jefferson	(918) 605-8330	Transferred to another franchisee
1724	OK-Owasso-E. 86th ST N	OWASSO	Oklahoma	DaMario	Jefferson	(918) 630-0768	Transferred to another franchisee
0448	OK-Tulsa-Yale	TULSA	Oklahoma	Charris	Jefferson	(918) 605-8330	Transferred to another franchisee
0064	OK-Tulsa-Garnett	TULSA	Oklahoma	DaMario	Jefferson	(918) 630-0768	Transferred to another franchisee
1458	OK-Tulsa-W. 81st St	TULSA	Oklahoma	Charris	Jefferson	(918) 605-8330	Transferred to another franchisee
SOUTH DAKOTA							
0778	SD-Sioux Falls-Minnesota Ave	SIOUX FALLS	South Dakota	Anna Clarissa (Claire)	Miranda-Santos	(605) 277-1280	Transferred to another franchisee
TEXAS							
0214	TX-Grand Prairie-Arkansas La	GRAND PRAIRIE	Texas	Carol	Ellis	(972) 642-2772	Reaquired by Franchisor
0019	TX-Grand Prairie-S Carrier	GRAND PRAIRIE	Texas	Carol	Ellis	(972) 642-2772	Reaquired by Franchisor
0599	TX-Irving-W Royal Ln	IRVING	Texas	Todd	Murrah*	(972) 529-9345	Reaquired by Franchisor; owns 10 Wingstop franchises
2149	TX-Irving-N MacArthur Blvd	Irving	Texas	Todd	Murrah*	(972) 679-6394	Reaquired by Franchisor; owns 10 Wingstop franchises
0012	TX-Irving-Belt Line	IRVING	Texas	Todd	Murrah*	(972) 529-9345	Reaquired by Franchisor; owns 10 Wingstop franchises
1666	TX-Magnolia-FM 1488 Rd	MAGNOLIA	Texas	Avez	Maredia*	(678) 689-7774	Transferred to another franchisee; owns 3 Wingstop franchises
0200	TX-The Woodlands-Woodland	THE WOODLANDS	Texas	Avez	Maredia*	(678) 689-7774	Transferred to another franchisee; owns 3 Wingstop franchises
0807	TX-Tomball-FM 2920	TOMBALL	Texas	James	Davis*	(281) 251-0968	Closed; owns 2 Wingstop franchises
0262	TX-Victoria	VICTORIA	Texas	Michael	Hinojosa	(361) 676-3284	Transferred to another franchisee
VIRGINIA							
1830	VA-Virginia Beach-Holland Rd	Virginia Beach	Virginia	Sanjay	Patel*	(757) 496-8451	Closed; owns 14 Wingstop franchises

EXHIBIT G

RENEWAL RIDERS TO FRANCHISE AGREEMENT

Exhibit G-1

RENEWAL RIDER
TO WINGSTOP FRANCHISING LLC FRANCHISE AGREEMENT
(STANDARD)

THIS RENEWAL RIDER TO FRANCHISE AGREEMENT (the “**Renewal Rider**”) is entered into by and between Wingstop Franchising LLC, a Delaware limited liability company (“**Company**”), and [_____] (“**Franchisee**”) and is effective as of [_____, 20__] (the “**Renewal Rider Effective Date**”).

1. **Background.** Simultaneously with signing this Renewal Rider, Company and Franchisee are signing a Franchise Agreement to govern Franchisee’s continued operation of the Restaurant (the “**Renewal Franchise Agreement**”). Company and Franchisee acknowledge that the Renewal Franchise Agreement is the successor to the Franchise Agreement between Company and Franchisee dated as of [_____] (the “**Expiring Franchise Agreement**”), under which Franchisee operated the Restaurant during the primary franchise term. Company and Franchisee are signing this Renewal Rider to modify certain provisions of the Renewal Franchise Agreement to reflect, among other things, that the Renewal Franchise Agreement is a successor to the Expiring Franchise Agreement—intended to govern the parties’ relationship during the renewal term—and that certain provisions of the Renewal Franchise Agreement do not apply to Franchisee’s operation of the Restaurant during the renewal term because Franchisee’s Restaurant already is constructed, open, and operating as of the date of the Renewal Franchise Agreement. (All initial capitalized terms used but not defined in this Renewal Rider have the meanings given to those terms in the Renewal Franchise Agreement).

2. **Expiration of Expiring Franchise Agreement.**

(a) If the Renewal Franchise Agreement and this Renewal Rider are signed before expiration of the Expiring Franchise Agreement, then:

(i) The term of the Expiring Franchise Agreement will continue in full force and effect through its last scheduled day, as defined in the Expiring Franchise Agreement, subject to earlier termination in accordance with Sections 16 and 17 of the Expiring Franchise Agreement; and

(ii) if as of the last scheduled day of the Expiring Franchise Agreement:

(A) there is no outstanding notice to Franchisee from Company of an Event of Default, and no earlier termination has occurred, the Renewal Franchise Agreement will be effective as of, and its term will commence on, the Renewal Rider Effective Date and Franchisee will have no further rights under the Expiring Franchise Agreement following its expiration date; or

(B) there is an outstanding notice to Franchisee from Company of an Event of Default that has not been resolved to Company’s satisfaction prior to the expiration of the Expiring Franchise

Agreement, Company has the right, upon notice to Franchisee, to void the Renewal Franchise Agreement and this Renewal Rider such that any continued operation of the Restaurant by Franchisee beyond the expiration of the Expiring Franchise Agreement will be deemed to be Franchisee's assent to be bound by the then-current form of Franchise Agreement pursuant to Section 11(d) of the Expiring Franchise Agreement until the earlier to occur of termination of the franchise or Franchisee's and Company's execution of a new Renewal Franchise Agreement and Renewal Rider.

(iii) Nothing shall affect Company's right, upon notice to Franchisee, to void the Renewal Franchise Agreement and this Renewal Rider if Company first discovers after the Renewal Rider Effective Date that Franchisee committed an Event of Default during the term of the Expiring Franchise Agreement, and such Event of Default would entitle Company not to renew the franchise for the Restaurant under Section 11(b) of the Expiring Franchise Agreement.

(b) If the Renewal Franchise Agreement and Renewal Rider are signed after expiration of the Expiring Franchise Agreement, then:

(i) the term of the Renewal Franchise Agreement will commence on, and be effective as of, the Renewal Rider Effective Date, irrespective of the date(s) on which the Renewal Franchise Agreement and this Renewal Rider are signed; and

(ii) Franchisee will have no further rights under the Expiring Franchise Agreement following its expiration date.

3. **Glossary of Terms.**

(a) The definition of "Effective Date" in the Glossary of Terms in the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Effective Date means [_____, 20__].

(b) The definition of "Scheduled Opening Date" is hereby deleted from the Glossary of Terms in the Renewal Franchise Agreement.

4. **Recitals.** Section 1 of the Renewal Franchise Agreement, captioned **RECITALS**, is hereby deleted and replaced with the following:

Company and its Affiliates have developed a System to guide and govern the operation of restaurants that operate under the Wingstop® trade name and sell cooked-to-order, hand-sauced and tossed chicken wings as their primary menu item. Company franchises the operation of Restaurants. Franchisee has operated a Restaurant under a Franchise

Agreement the primary term of which has expired. Company and Franchisee agree that Franchisee will continue operating the Restaurant, and that Company and Franchisee will continue their franchise relationship, under the terms and conditions of this Agreement.

5. **Franchise Fee.** Section 3 of the Renewal Franchise Agreement, captioned **FRANCHISE FEE**, is hereby deleted. (Franchisee need not pay an initial Franchise Fee, as a renewal condition in the Expiring Franchise Agreement is that Franchisee pay only a renewal fee of [\$____].)

6. **Company Services and Assistance.**

(a) **Development Stage Assistance.**

(1) Sections 6(a)(1), 6(a)(3)(ii), and 6(a)(7) of the Renewal Franchise Agreement are hereby deleted.

(2) Section 6(a)(3)(i) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

An initial training program was previously provided to Franchisee (or its Designated Principal) and certain of its managerial employees. Subject to availability of pupil space and to payment of a reasonable tuition charge, Franchisee may re-enroll or enroll other managers in the training program from time to time for initial or refresher training. In all cases, Franchisee must pay the travel, lodging and incidental expenses that Franchisee, the General Manager and Franchisee's other designated trainees incur to attend the training program. If Franchisee's General Manager leaves Franchisee's employment at the Restaurant, Franchisee must notify Company promptly and then recruit, hire and send for training a suitable qualified replacement General Manager within a reasonable time, which will in no case exceed 30 days from the date the former General Manager departed.

(3) The first sentence of Section 6(a)(6) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

When Franchisee (or its Designated Principal) attended the Wingstop training program, Franchisee was loaned or otherwise given access to one (1) set of the Operations Manual and other relevant training materials.

(b) **Operational Assistance.** Sections 6(b)(1) and 6(b)(2) of the Renewal Franchise Agreement are hereby deleted.

7. **Franchisee's Performance.**

(a) **Business Entity Requirements.**

(1) Section 7(a)(1) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee's Charter Documents must provide that Franchisee's purposes and activities are restricted exclusively to operating Wingstop Restaurants.

(2) Section 7(a)(4) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must complete the information required in Exhibit E before signing this Agreement and furnish a current version of the list to Company within 10 days after any change (some of which changes are subject to Section 13) and upon Company's request. Each Person Company designates, including Principals who need not sign the Guaranty, General Managers, and Assistant Managers, must, if they have access to Trade Secrets and other Confidential Information, be required to sign an agreement in the form Company approves undertaking to be bound by the confidentiality and non-competition covenants contained in this Agreement. Under no circumstances will Company or its Affiliates control the forms or terms of employment agreements Franchisee uses with Restaurant employees or otherwise be responsible for Franchisee's labor relations or employment practices.

(b) **Pre-Construction Procedures/Architecture Services.** Section 7(b) of the Renewal Franchise Agreement is hereby deleted.

(c) **Construction and Operations.**

(1) Section 7(c)(1) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will equip, furnish and decorate the Restaurant in compliance with Wingstop equipment, Trade Dress, Information System, and signage specifications. Franchisee will not alter its furniture, fixtures, equipment, signs or Trade Dress in any fashion without Company's express prior permission.

(2) Section 7(c)(3) of the Renewal Franchise Agreement is hereby deleted.

(3) Section 7(c)(4) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must sign and deliver to Company an Assignment of Telephone Number(s) for the Restaurant's telephone number(s) in the form attached to this Agreement as Exhibit D. If the Restaurant's telephone number changes during the franchise term, or if Franchisee adds additional lines for a modem or other purposes, Franchisee will promptly sign and deliver to Company a new Assignment of Telephone Number(s) for the new or additional number(s).

(4) Section 7(c)(5) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will operate the Restaurant continuously throughout the entire term of the franchise solely under the Wingstop trade name and System.

(5) Section 7(c)(21) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will (i) adopt and follow Company's fiscal year for accounting purposes, (ii) adopt and follow the accounting principles, policies and practices Company prescribes, including use of Company's standard chart of accounts, (iii) acquire, install and use the Information System specified from time to time in the Operations Manual, (iv) install and continuously maintain a telephone line for the Restaurant's modem, and (v) furnish Company the modem's telephone number as changed from time to time.

(6) Section 7(c)(26)(ii) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must furnish Company certificates of insurance and, at Company's request, actual policies to prove that such insurance coverage is in effect annually within five days after each policy renewal date or each time Franchisee obtains a new policy prescribed by Company. If Franchisee fails to maintain the required insurance, Company or its designee may obtain coverage on Franchisee's behalf and charge the cost to Franchisee. Franchisee agrees to reimburse Company or its designee for the premium costs it incurs to provide such coverage, plus interest as provided in Section 14, within 10 days after Company or its designee submits a statement for its costs.

8. Term and Renewal.

(a) Section 11(a) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

The term of this Agreement, a renewal of the franchise begins on the Effective Date and expires on [_____, 203__], subject to earlier termination in accordance with Sections 16 and 17. Franchisee must operate the Restaurant in compliance with this Agreement for the entire term of this Agreement unless this Agreement is properly terminated under Sections 16 and 17.

(b) Section 11(b) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

If Company and Franchisee renew the franchise for an additional term of 10 years as provided in this Section 11(b) and Section 11(d) below, Franchisee will have the right to renew the franchise for a second 10-year renewal franchise term, which 10-year term will commence immediately upon the expiration of the first 10-year renewal franchise term, if Franchisee complies as of the end of the first 10-year renewal franchise term with the same conditions for the grant of a renewal franchise as those described above in this Section 11 with respect to the grant of the first renewal franchise, provided, however, that (i) Franchisee must pay Company on or before signing the renewal form of Franchise Agreement a renewal fee equal to twenty-five thousand dollars (\$25,000), and (ii) the royalty fee that Franchisee must pay Company during the second 10-year renewal franchise term will equal the greater of the then-current royalty fee charged by Company to new franchisees joining the Wingstop franchise system or an additional one percent (1%) of the Restaurant's Gross Sales above the applicable percentage of Gross Sales that Franchisee paid Company during the first 10-year renewal term (but not to exceed six percent (6%)). Franchisee's failure or refusal to comply with any of the four conditions to renewal stated in in this Section, each of which Franchisee acknowledges to be reasonable and material, will be interpreted as a conclusive, irrevocable election on Franchisee's part not to renew the franchise for a second 10-year renewal term. Sections 11(e) and (f) below will apply if Franchisee does not qualify to renew, or elects not to renew, the franchise.

(c) Section 11(d) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

The relationship between Company and Franchisee during the renewal period will be governed by the provisions of Company's then-current renewal form of Franchise Agreement, including those pertaining to royalties, advertising, competitive protection and concept modifications. Whether or not Franchisee actually signs a then-current renewal form of Franchise Agreement, Franchisee will be conclusively presumed to have assented to and to have agreed to be bound by its terms by continuing to operate the Restaurant for one day past this Agreement's expiration date

(although such continued operation by Franchisee will not effect a renewal of the franchise nor obligate Company to renew the franchise).

(d) Section 11(g) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

If Company and Franchisee renew the franchise for additional terms of 10 years as provided in Sections 11(b) and (d) above, Franchisee will have the right to renew the franchise for a third 10-year renewal franchise term, which 10-year term will commence immediately upon the expiration of the second 10-year renewal franchise term, if Franchisee complies as of the end of the second 10-year renewal franchise term with the same conditions for the grant of a renewal franchise as those described above in this Section 11 with respect to the grant of the second renewal franchise, provided, however, that (i) Company's renewal form of Franchise Agreement for the third 10-year renewal franchise term will be modified as necessary to reflect that no additional renewal franchise term will be granted after it expires, and (ii) the royalty fee that Franchisee must pay Company during the third 10-year renewal franchise term will equal the then-current royalty fee charged by Company to new franchisees joining the Wingstop franchise system (but not to exceed six percent (6%) of Gross Sales). No renewal fee is payable for the third 10-year renewal franchise term. Franchisee's failure or refusal to comply with any of the four conditions to renewal stated in Section 11(b), each of which Franchisee acknowledges to be reasonable and material, will be interpreted as a conclusive, irrevocable election on Franchisee's part not to renew the franchise for a third 10-year renewal term. Sections 11(e) and (f) above will apply if Franchisee does not qualify to renew, or elects not to renew, the franchise.

9. **Transfers.**

(a) **Conditions to Voluntary Transfer of Rights.** The portion of the first paragraph of Section 13(b) of the Renewal Franchise Agreement preceding clause (1) is hereby deleted and replaced with the following:

Company, in its sole judgment, may consent to a voluntary disposition of Franchisee's interest in the franchise under this Agreement provided that all of the following conditions are met:

(b) **Conditions to Equity Transfer.** The portion of the first paragraph of Section 13(d) of the Renewal Franchise Agreement preceding clause (1) is hereby deleted and replaced with the following:

Company, in its sole judgment, may consent to a voluntary or involuntary sale, assignment or transfer of a Controlling Ownership Interest in a Business Entity Franchisee, or a Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in a

Business Entity Franchisee, provided that all of the following conditions are met:

(c) **Purchase Upon Franchisee's Death or Disability**. The last sentence of Section 13(h)(2) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Further, Company may require the new management to attend and satisfactorily complete the then-current Wingstop training program.

10. **Default**. Section 16(b)(1) of the Renewal Franchise Agreement is hereby deleted.

11. Irrespective of the Renewal Rider Effective Date and subject to Section 2(a) of this Renewal Rider, this Renewal Rider and the Renewal Franchise Agreement are not binding on Wingstop Franchising LLC unless and until both are signed by Wingstop Franchising LLC.

[signature page follows]

WINGSTOP FRANCHISING LLC

FRANCHISEE

By: _____

Name: _____

Title: Authorized Signer

Date: _____

[NAME]

Title: _____

Date: _____

* The text following the signature block in the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee's General Manager is: _____

General Manager Address/Telephone/Email: _____

RENEWAL RIDER
TO WINGSTOP FRANCHISING LLC FRANCHISE AGREEMENT
(STANDARD)

THIS RENEWAL RIDER TO FRANCHISE AGREEMENT (the “**Renewal Rider**”) is entered into by and between Wingstop Franchising LLC, a Delaware limited liability company (“**Company**”), and [_____] (“**Franchisee**”) and is effective as of [_____, 20__] (the “**Renewal Rider Effective Date**”).

1. **Background.** Simultaneously with signing this Renewal Rider, Company and Franchisee are signing a Franchise Agreement to govern Franchisee’s continued operation of the Restaurant (the “**Renewal Franchise Agreement**”). Company and Franchisee acknowledge that the Renewal Franchise Agreement is the successor to the Franchise Agreement between Company and Franchisee dated as of [_____] (the “**Expiring Franchise Agreement**”), under which Franchisee operated the Restaurant during the primary franchise term. Company and Franchisee are signing this Renewal Rider to modify certain provisions of the Renewal Franchise Agreement to reflect, among other things, that the Renewal Franchise Agreement is a successor to the Expiring Franchise Agreement—intended to govern the parties’ relationship during the renewal term—and that certain provisions of the Renewal Franchise Agreement do not apply to Franchisee’s operation of the Restaurant during the renewal term because Franchisee’s Restaurant already is constructed, open, and operating as of the date of the Renewal Franchise Agreement. (All initial capitalized terms used but not defined in this Renewal Rider have the meanings given to those terms in the Renewal Franchise Agreement).

2. **Expiration of Expiring Franchise Agreement.**

(a) If the Renewal Franchise Agreement and this Renewal Rider are signed before expiration of the Expiring Franchise Agreement, then:

(i) The term of the Expiring Franchise Agreement will continue in full force and effect through its last scheduled day, as defined in the Expiring Franchise Agreement, subject to earlier termination in accordance with Sections 16 and 17 of the Expiring Franchise Agreement; and

(ii) if as of the last scheduled day of the Expiring Franchise Agreement:

(A) there is no outstanding notice to Franchisee from Company of an Event of Default, and no earlier termination has occurred, the Renewal Franchise Agreement will be effective as of, and its term will commence on, the Renewal Rider Effective Date and Franchisee will have no further rights under the Expiring Franchise Agreement following its expiration date; or

(B) there is an outstanding notice to Franchisee from Company of an Event of Default that has not been resolved to Company’s

satisfaction prior to the expiration of the Expiring Franchise Agreement, Company has the right, upon notice to Franchisee, to void the Renewal Franchise Agreement and this Renewal Rider such that any continued operation of the Restaurant by Franchisee beyond the expiration of the Expiring Franchise Agreement will be deemed to be Franchisee's assent to be bound by the then-current form of Franchise Agreement pursuant to Section 11(d) of the Expiring Franchise Agreement until the earlier to occur of termination of the franchise or Franchisee's and Company's execution of a new Renewal Franchise Agreement and Renewal Rider.

(iii) Nothing shall affect Company's right, upon notice to Franchisee, to void the Renewal Franchise Agreement and this Renewal Rider if Company first discovers after the Renewal Rider Effective Date that Franchisee committed an Event of Default during the term of the Expiring Franchise Agreement, and such Event of Default would entitle Company not to renew the franchise for the Restaurant under Section 11(b) of the Expiring Franchise Agreement.

(b) If the Renewal Franchise Agreement and Renewal Rider are signed after expiration of the Expiring Franchise Agreement, then:

(i) the term of the Renewal Franchise Agreement will commence on, and be effective as of, the Renewal Rider Effective Date, irrespective of the date(s) on which the Renewal Franchise Agreement and this Renewal Rider are signed; and

(ii) Franchisee will have no further rights under the Expiring Franchise Agreement following its expiration date.

3. **Glossary of Terms.**

(a) The definition of "Effective Date" in the Glossary of Terms in the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Effective Date means [_____, 20__].

(b) The definition of "Scheduled Opening Date" is hereby deleted from the Glossary of Terms in the Renewal Franchise Agreement.

4. **Recitals.** Section 1 of the Renewal Franchise Agreement, captioned **RECITALS**, is hereby deleted and replaced with the following:

Company and its Affiliates have developed a System to guide and govern the operation of restaurants that operate under the Wingstop® trade name and sell cooked-to-order, hand-sauced and tossed chicken wings as their primary menu item. Company franchises the operation of

Restaurants. Franchisee has operated a Restaurant under a Franchise Agreement the primary term of which has expired. Company and Franchisee agree that Franchisee will continue operating the Restaurant, and that Company and Franchisee will continue their franchise relationship, under the terms and conditions of this Agreement.

5. **Franchise Fee.** Section 3 of the Renewal Franchise Agreement, captioned **FRANCHISE FEE**, is hereby deleted. (Franchisee need not pay an initial Franchise Fee, as a renewal condition in the Expiring Franchise Agreement is that Franchisee pay only a renewal fee of [\$_____].)

6. **Company Services and Assistance.**

(a) **Development Stage Assistance.**

(1) Sections 6(a)(1), 6(a)(3)(ii), and 6(a)(7) of the Renewal Franchise Agreement are hereby deleted.

(2) Section 6(a)(3)(i) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

An initial training program was previously provided to Franchisee (or its Designated Principal) and certain of its managerial employees. Subject to availability of pupil space and to payment of a reasonable tuition charge, Franchisee may re-enroll or enroll other managers in the training program from time to time for initial or refresher training. In all cases, Franchisee must pay the travel, lodging and incidental expenses that Franchisee, the General Manager and Franchisee's other designated trainees incur to attend the training program. If Franchisee's General Manager leaves Franchisee's employment at the Restaurant, Franchisee must notify Company promptly and then recruit, hire and send for training a suitable qualified replacement General Manager within a reasonable time, which will in no case exceed 30 days from the date the former General Manager departed.

(3) The first sentence of Section 6(a)(6) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

When Franchisee (or its Designated Principal) attended the Wingstop training program, Franchisee was loaned or otherwise given access to one (1) set of the Operations Manual and other relevant training materials.

(b) **Operational Assistance.** Sections 6(b)(1) and 6(b)(2) of the Renewal Franchise Agreement are hereby deleted.

7. **Franchisee's Performance.**

(a) **Business Entity Requirements.**

(1) Section 7(a)(1) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee's Charter Documents must provide that Franchisee's purposes and activities are restricted exclusively to operating Wingstop Restaurants.

(2) Section 7(a)(4) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must complete the information required in Exhibit E before signing this Agreement and furnish a current version of the list to Company within 10 days after any change (some of which changes are subject to Section 13) and upon Company's request. Each Person Company designates, including Principals who need not sign the Guaranty, General Managers, and Assistant Managers, must, if they have access to Trade Secrets and other Confidential Information, be required to sign an agreement in the form Company approves undertaking to be bound by the confidentiality and non-competition covenants contained in this Agreement. Under no circumstances will Company or its Affiliates control the forms or terms of employment agreements Franchisee uses with Restaurant employees or otherwise be responsible for Franchisee's labor relations or employment practices.

(b) **Pre-Construction Procedures/Architecture Services.** Section 7(b) of the Renewal Franchise Agreement is hereby deleted.

(c) **Construction and Operations.**

(1) Section 7(c)(1) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will equip, furnish and decorate the Restaurant in compliance with Wingstop equipment, Trade Dress, Information System, and signage specifications. Franchisee will not alter its furniture, fixtures, equipment, signs or Trade Dress in any fashion without Company's express prior permission.

(2) Section 7(c)(3) of the Renewal Franchise Agreement is hereby deleted.

(3) Section 7(c)(4) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must sign and deliver to Company an Assignment of Telephone Number(s) for the Restaurant's telephone number(s) in the form attached to this Agreement as Exhibit D. If the Restaurant's telephone number changes during the franchise term, or if Franchisee adds additional lines for a modem or other purposes, Franchisee will promptly sign and deliver to Company a new Assignment of Telephone Number(s) for the new or additional number(s).

(4) Section 7(c)(5) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will operate the Restaurant continuously throughout the entire term of the franchise solely under the Wingstop trade name and System.

(5) Section 7(c)(21) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will (i) adopt and follow Company's fiscal year for accounting purposes, (ii) adopt and follow the accounting principles, policies and practices Company prescribes, including use of Company's standard chart of accounts, (iii) acquire, install and use the Information System specified from time to time in the Operations Manual, (iv) install and continuously maintain a telephone line for the Restaurant's modem, and (v) furnish Company the modem's telephone number as changed from time to time.

(6) Section 7(c)(26)(ii) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must furnish Company certificates of insurance and, at Company's request, actual policies to prove that such insurance coverage is in effect annually within five days after each policy renewal date or each time Franchisee obtains a new policy prescribed by Company. If Franchisee fails to maintain the required insurance, Company or its designee may obtain coverage on Franchisee's behalf and charge the cost to Franchisee. Franchisee agrees to reimburse Company or its designee for the premium costs it incurs to provide such coverage, plus interest as provided in Section 14, within 10 days after Company or its designee submits a statement for its costs.

8. Term and Renewal.

(a) Section 11(a) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

The term of this Agreement, a renewal of the franchise begins on the Effective Date and expires on [_____, 203__], subject to earlier termination in accordance with Sections 16 and 17. Franchisee must operate the Restaurant in compliance with this Agreement for the entire term of this Agreement unless this Agreement is properly terminated under Sections 16 and 17.

(b) Section 11(b) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

If, upon the expiration of the term of this Agreement, Franchisee is in full compliance with Franchisee's agreements and obligations under this Agreement, Franchisee will have the option to renew the franchise for an additional term of 10 years by (1) notifying Company of Franchisee's intention to renew not earlier than 180 days nor later than 90 days before this Agreement's scheduled expiration date, (2) signing Company's then-current renewal form of Franchise Agreement and a general release, in form and substance satisfactory to Company, of any and all claims against Company and its Affiliates, and all of their respective owners, officers, directors, and agents, arising out of or relating to this Agreement, the Restaurant, and the parties' business relationship (this requirement applies to Franchisee and each Controlling Principal), (3) paying Company a renewal fee equal to twenty-five thousand dollars (\$25,000), and (4) not later than 30 days before this Agreement's scheduled expiration date, completing the remodeling, refurbishing and modernizing of the Restaurant's interior and exterior, including its furniture, fixtures, signs, equipment, Information System and Trade Dress, to conform to then-required Wingstop standards (regardless of cost).

(c) Section 11(d) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

The relationship between Company and Franchisee during the renewal period will be governed by the provisions of Company's then-current renewal form of Franchise Agreement, including those pertaining to royalties, advertising, competitive protection and concept modifications. Whether or not Franchisee actually signs a then-current renewal form of Franchise Agreement, Franchisee will be conclusively presumed to have assented to and to have agreed to be bound by its terms by continuing to operate the Restaurant for one day past this Agreement's expiration date (although such continued operation by Franchisee will not effect a renewal of the franchise nor obligate Company to renew the franchise).

(d) Section 11(g) of the Renewal Franchise Agreement is hereby deleted, as Franchisee has no right to renew the franchise for a third renewal term.

9. **Transfers.**

(a) **Conditions to Voluntary Transfer of Rights.** The portion of the first paragraph of Section 13(b) of the Renewal Franchise Agreement preceding clause (1) is hereby deleted and replaced with the following:

Company, in its sole judgment, may consent to a voluntary disposition of Franchisee's interest in the franchise under this Agreement provided that all of the following conditions are met:

(b) **Conditions to Equity Transfer.** The portion of the first paragraph of Section 13(d) of the Renewal Franchise Agreement preceding clause (1) is hereby deleted and replaced with the following:

Company, in its sole judgment, may consent to a voluntary or involuntary sale, assignment or transfer of a Controlling Ownership Interest in a Business Entity Franchisee, or a Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee, provided that all of the following conditions are met:

(c) **Purchase Upon Franchisee's Death or Disability.** The last sentence of Section 13(h)(2) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Further, Company may require the new management to attend and satisfactorily complete the then-current Wingstop training program.

10. **Default.** Section 16(b)(1) of the Renewal Franchise Agreement is hereby deleted.

11. Irrespective of the Renewal Rider Effective Date and subject to Section 2(a) of this Renewal Rider, this Renewal Rider and the Renewal Franchise Agreement are not binding on Wingstop Franchising LLC unless and until both are signed by Wingstop Franchising LLC.

[signature page follows]

WINGSTOP FRANCHISING LLC

FRANCHISEE

By: _____

[NAME]

Name: _____

Title: _____

Title: _____

Date: _____

Date: _____

* The text following the signature block in the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee's General Manager is: _____

General Manager Address/Telephone/Email: _____

RENEWAL RIDER
TO WINGSTOP FRANCHISING LLC FRANCHISE AGREEMENT
(STANDARD)

THIS RENEWAL RIDER TO FRANCHISE AGREEMENT (the “**Renewal Rider**”) is entered into by and between Wingstop Franchising LLC, a Delaware limited liability company (“**Company**”), and [_____] (“**Franchisee**”) and is effective as of [_____, 20__] (the “**Renewal Rider Effective Date**”).

1. **Background.** Simultaneously with signing this Renewal Rider, Company and Franchisee are signing a Franchise Agreement to govern Franchisee’s continued operation of the Restaurant (the “**Renewal Franchise Agreement**”). Company and Franchisee acknowledge that the Renewal Franchise Agreement is the successor to the Franchise Agreement between Company and Franchisee dated as of [_____] (the “**Expiring Franchise Agreement**”), under which Franchisee operated the Restaurant during the primary franchise term. Company and Franchisee are signing this Renewal Rider to modify certain provisions of the Renewal Franchise Agreement to reflect, among other things, that the Renewal Franchise Agreement is a successor to the Expiring Franchise Agreement—intended to govern the parties’ relationship during the renewal term—and that certain provisions of the Renewal Franchise Agreement do not apply to Franchisee’s operation of the Restaurant during the renewal term because Franchisee’s Restaurant already is constructed, open, and operating as of the date of the Renewal Franchise Agreement. (All initial capitalized terms used but not defined in this Renewal Rider have the meanings given to those terms in the Renewal Franchise Agreement).

2. **Expiration of Expiring Franchise Agreement.**

(a) If the Renewal Franchise Agreement and this Renewal Rider are signed before expiration of the Expiring Franchise Agreement, then:

(i) The term of the Expiring Franchise Agreement will continue in full force and effect through its last scheduled day, as defined in the Expiring Franchise Agreement, subject to earlier termination in accordance with Sections 16 and 17 of the Expiring Franchise Agreement; and

(ii) if as of the last scheduled day of the Expiring Franchise Agreement:

(A) there is no outstanding notice to Franchisee from Company of an Event of Default, and no earlier termination has occurred, the Renewal Franchise Agreement will be effective as of, and its term will commence on, the Renewal Rider Effective Date and Franchisee will have no further rights under the Expiring Franchise Agreement following its expiration date; or

(B) there is an outstanding notice to Franchisee from Company of an Event of Default that has not been resolved to Company’s satisfaction prior to the expiration of the Expiring Franchise

Agreement, Company has the right, upon notice to Franchisee, to void the Renewal Franchise Agreement and this Renewal Rider such that any continued operation of the Restaurant by Franchisee beyond the expiration of the Expiring Franchise Agreement will be deemed to be Franchisee's assent to be bound by the then-current form of Franchise Agreement pursuant to Section 11(d) of the Expiring Franchise Agreement until the earlier to occur of termination of the franchise or Franchisee's and Company's execution of a new Renewal Franchise Agreement and Renewal Rider.

(iii) Nothing shall affect Company's right, upon notice to Franchisee, to void the Renewal Franchise Agreement and this Renewal Rider if Company first discovers after the Renewal Rider Effective Date that Franchisee committed an Event of Default during the term of the Expiring Franchise Agreement, and such Event of Default would entitle Company not to renew the franchise for the Restaurant under Section 11(b) of the Expiring Franchise Agreement.

(b) If the Renewal Franchise Agreement and Renewal Rider are signed after expiration of the Expiring Franchise Agreement, then:

(i) the term of the Renewal Franchise Agreement will commence on, and be effective as of, the Renewal Rider Effective Date, irrespective of the date(s) on which the Renewal Franchise Agreement and this Renewal Rider are signed; and

(ii) Franchisee will have no further rights under the Expiring Franchise Agreement following its expiration date.

3. **Glossary of Terms.**

(a) The definition of "Effective Date" in the Glossary of Terms in the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Effective Date means [_____, 20__].

(b) The definition of "Scheduled Opening Date" is hereby deleted from the Glossary of Terms in the Renewal Franchise Agreement.

4. **Recitals.** Section 1 of the Renewal Franchise Agreement, captioned **RECITALS**, is hereby deleted and replaced with the following:

Company and its Affiliates have developed a System to guide and govern the operation of restaurants that operate under the Wingstop® trade name and sell cooked-to-order, hand-sauced and tossed chicken wings as their primary menu item. Company franchises the operation of

Restaurants. Franchisee has operated a Restaurant under a Franchise Agreement the primary term of which has expired. Company and Franchisee agree that Franchisee will continue operating the Restaurant, and that Company and Franchisee will continue their franchise relationship, under the terms and conditions of this Agreement.

5. **Franchise Fee.** Section 3 of the Renewal Franchise Agreement, captioned **FRANCHISE FEE**, is hereby deleted. (Franchisee need not pay an initial Franchise Fee, as a renewal condition in the Expiring Franchise Agreement is that Franchisee pay only a renewal fee of [\$_____].)

6. **Company Services and Assistance.**

(a) **Development Stage Assistance.**

(1) Sections 6(a)(1), 6(a)(3)(ii), and 6(a)(7) of the Renewal Franchise Agreement are hereby deleted.

(2) Section 6(a)(3)(i) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

An initial training program was previously provided to Franchisee (or its Designated Principal) and certain of its managerial employees. Subject to availability of pupil space and to payment of a reasonable tuition charge, Franchisee may re-enroll or enroll other managers in the training program from time to time for initial or refresher training. In all cases, Franchisee must pay the travel, lodging and incidental expenses that Franchisee, the General Manager and Franchisee's other designated trainees incur to attend the training program. If Franchisee's General Manager leaves Franchisee's employment at the Restaurant, Franchisee must notify Company promptly and then recruit, hire and send for training a suitable qualified replacement General Manager within a reasonable time, which will in no case exceed 30 days from the date the former General Manager departed.

(3) The first sentence of Section 6(a)(6) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

When Franchisee (or its Designated Principal) attended the Wingstop training program, Franchisee was loaned or otherwise given access to one (1) set of the Operations Manual and other relevant training materials.

(b) **Operational Assistance.** Sections 6(b)(1) and 6(b)(2) of the Renewal Franchise Agreement are hereby deleted.

7. **Franchisee's Performance.**

(a) **Business Entity Requirements.**

(1) Section 7(a)(1) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee's Charter Documents must provide that Franchisee's purposes and activities are restricted exclusively to operating Wingstop Restaurants.

(2) Section 7(a)(4) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must complete the information required in Exhibit E before signing this Agreement and furnish a current version of the list to Company within 10 days after any change (some of which changes are subject to Section 13) and upon Company's request. Each Person Company designates, including Principals who need not sign the Guaranty, General Managers, and Assistant Managers, must, if they have access to Trade Secrets and other Confidential Information, be required to sign an agreement in the form Company approves undertaking to be bound by the confidentiality and non-competition covenants contained in this Agreement. Under no circumstances will Company or its Affiliates control the forms or terms of employment agreements Franchisee uses with Restaurant employees or otherwise be responsible for Franchisee's labor relations or employment practices.

(b) **Pre-Construction Procedures/Architecture Services.** Section 7(b) of the Renewal Franchise Agreement is hereby deleted.

(c) **Construction and Operations.**

(1) Section 7(c)(1) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will equip, furnish and decorate the Restaurant in compliance with Wingstop equipment, Trade Dress, Information System, and signage specifications. Franchisee will not alter its furniture, fixtures, equipment, signs or Trade Dress in any fashion without Company's express prior permission.

(2) Section 7(c)(3) of the Renewal Franchise Agreement is hereby deleted.

(3) Section 7(c)(4) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must sign and deliver to Company an Assignment of Telephone Number(s) for the Restaurant's telephone number(s) in the form attached to this Agreement as Exhibit D. If the Restaurant's telephone number changes during the franchise term, or if Franchisee adds additional lines for a modem or other purposes, Franchisee will promptly sign and deliver to Company a new Assignment of Telephone Number(s) for the new or additional number(s).

(4) Section 7(c)(5) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will operate the Restaurant continuously throughout the entire term of the franchise solely under the Wingstop trade name and System.

(5) Section 7(c)(21) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will (i) adopt and follow Company's fiscal year for accounting purposes, (ii) adopt and follow the accounting principles, policies and practices Company prescribes, including use of Company's standard chart of accounts, (iii) acquire, install and use the Information System specified from time to time in the Operations Manual, (iv) install and continuously maintain a telephone line for the Restaurant's modem, and (v) furnish Company the modem's telephone number as changed from time to time.

(6) Section 7(c)(26)(ii) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee must furnish Company certificates of insurance and, at Company's request, actual policies to prove that such insurance coverage is in effect annually within five days after each policy renewal date or each time Franchisee obtains a new policy prescribed by Company. If Franchisee fails to maintain the required insurance, Company or its designee may obtain coverage on Franchisee's behalf and charge the cost to Franchisee. Franchisee agrees to reimburse Company or its designee for the premium costs it incurs to provide such coverage, plus interest as provided in Section 14, within 10 days after Company or its designee submits a statement for its costs.

8. Term and Renewal.

(a) Section 11(a) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

The term of this Agreement, a renewal of the franchise begins on the Effective Date and expires on [_____, 203__], subject to earlier termination in accordance with Sections 16 and 17. Franchisee must operate the Restaurant in compliance with this Agreement for the entire term of this Agreement unless this Agreement is properly terminated under Sections 16 and 17.

(b) Section 11(b) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee will have the right to renew the franchise for a third 10-year renewal franchise term, which 10-year term will commence immediately upon the expiration of the second 10-year renewal franchise term, if Franchisee complies as of the end of the second 10-year renewal franchise term with the same conditions for the grant of a renewal franchise as those described in this Section 11 with respect to the grant of the second renewal franchise, provided, however, that (i) Company's renewal form of Franchise Agreement for the third 10-year renewal franchise term will be modified as necessary to reflect that no additional renewal franchise term will be granted after it expires, and (ii) the royalty fee that Franchisee must pay Company during the third 10-year renewal franchise term will equal the then-current royalty fee charged by Company to new franchisees joining the Wingstop franchise system (but not to exceed six percent (6%) of Gross Sales). No renewal fee is payable for the third 10-year renewal franchise term. Franchisee's failure or refusal to comply with any of the four conditions to renewal stated in this Section), each of which Franchisee acknowledges to be reasonable and material, will be interpreted as a conclusive, irrevocable election on Franchisee's part not to renew the franchise for a third 10-year renewal term. Sections 11(e) and (f) below will apply if Franchisee does not qualify to renew, or elects not to renew, the franchise.

(c) Section 11(d) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

The relationship between Company and Franchisee during the renewal period will be governed by the provisions of Company's then-current renewal form of Franchise Agreement, including those pertaining to royalties, advertising, competitive protection and concept modifications. Whether or not Franchisee actually signs a then-current renewal form of Franchise Agreement, Franchisee will be conclusively presumed to have assented to and to have agreed to be bound by its terms by continuing to operate the Restaurant for one day past this Agreement's expiration date (although such continued operation by Franchisee will not effect a renewal of the franchise nor obligate Company to renew the franchise).

(d) Section 11(g) of the Renewal Franchise Agreement is hereby deleted in its entirety.

9. **Transfers.**

(a) **Conditions to Voluntary Transfer of Rights.** The portion of the first paragraph of Section 13(b) of the Renewal Franchise Agreement preceding clause (1) is hereby deleted and replaced with the following:

Company, in its sole judgment, may consent to a voluntary disposition of Franchisee's interest in the franchise under this Agreement provided that all of the following conditions are met:

(b) **Conditions to Equity Transfer.** The portion of the first paragraph of Section 13(d) of the Renewal Franchise Agreement preceding clause (1) is hereby deleted and replaced with the following:

Company, in its sole judgment, may consent to a voluntary or involuntary sale, assignment or transfer of a Controlling Ownership Interest in a Business Entity Franchisee, or a Controlling Ownership Interest in a Business Entity with a Controlling Ownership Interest in a Business Entity Franchisee, provided that all of the following conditions are met:

(c) **Purchase Upon Franchisee's Death or Disability.** The last sentence of Section 13(h)(2) of the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Further, Company may require the new management to attend and satisfactorily complete the then-current Wingstop training program.

10. **Default.** Section 16(b)(1) of the Renewal Franchise Agreement is hereby deleted.

11. Irrespective of the Renewal Rider Effective Date and subject to Section 2(a) of this Renewal Rider, this Renewal Rider and the Renewal Franchise Agreement are not binding on Wingstop Franchising LLC unless and until both are signed by Wingstop Franchising LLC.

[signature page follows]

WINGSTOP FRANCHISING LLC

FRANCHISEE

By: _____

[NAME]

Name: _____

Title: _____

Title: Authorized Signer

Date: _____

Date: _____

* The text following the signature block in the Renewal Franchise Agreement is hereby deleted and replaced with the following:

Franchisee's General Manager is: _____

General Manager Address/Telephone/Email: _____

EXHIBIT H

STATE ADDENDA AND DEVELOPMENT AGREEMENT/FRANCHISE AGREEMENT RIDERS

NO WAIVER OR DISCLAIMER OF RELIANCE IN CERTAIN STATES

The following provision applies only to franchisees and franchises that are subject to the state franchise registration/disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

Exhibit H-1

We are required to give you the following information about certain state laws and how they may affect your franchise contracts. By giving you this information, we are not agreeing that the laws apply to your franchise contract or waiving our right to challenge the validity or enforceability of the state laws in the future. We are giving you this information solely for purposes of satisfying our disclosure obligations.

CALIFORNIA

DISCLOSURES REGARDING THE CALIFORNIA FAST FOOD ACT (CALIFORNIA ASSEMBLY BILL 1228)

- A. ITEM 1: To the extent it is applicable, you must comply with California Assembly Bill 1228, codified at Cal. Lab. Code §§ 1474-1475 (the “Fast Food Act”), which may set health, safety, and employment standards related to your employees, including standards on minimum wages, working hours, and working conditions.
- B. ITEMS 5, 6, AND 11: We currently do not provide any training or assistance, or charge any initial or ongoing fees, related to the development or implementation of any standards, policies, or procedures that may be required under the Fast Food Act. It is solely your responsibility to determine whether the Fast Food Act applies to your franchise and, to the extent it does apply, to comply with the Fast Food Act when developing and constructing your restaurant, operating your franchise, and training and supervising your employees.
- C. ITEM 7: The Additional Funds estimate takes into account any increased costs that you may incur related to complying with the Fast Food Act (such as increased wages), based on the Fast Food Act standards that are in effect as of this Franchise Disclosure Document’s issuance date.

HAWAII

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF REGULATORY AGENCIES OR A FINDING BY THE DIRECTOR OF REGULATORY AGENCIES THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING. THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE OFFERING CIRCULAR, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE. THIS OFFERING CIRCULAR CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

1. The following language is added to the end of the Franchise Agreement and Development Agreement charts in Item 17 of the Franchise Disclosure Document:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

2. Exhibit I (Franchisee Representations) to the Franchise Disclosure Document is hereby deleted in its entirety.

ILLINOIS

1. The following statements are added to the end of Item 17 of the Franchise Disclosure Document:

Except for the Federal Arbitration Act that applies to arbitration, Illinois law governs the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' rights upon termination and non-renewal are set forth in Sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with Section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation, or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

MARYLAND

1. The following language is added to the end of Item 5 of the Franchise Disclosure Document:

Based upon our financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, we have secured a surety bond in the amount of \$200,000 from Hartford Fire Insurance Company. A copy of the bond is on file at the Maryland Office of the Attorney General, Securities Division, 200 St. Paul Place, Baltimore, Maryland 21202. Also, a copy of the surety bond is attached to the end of this Exhibit H.

2. The following language is added to the end of the “Summary” sections of Item 17(c) of the “Franchise Agreement” table, captioned **Requirements for franchisee to renew or extend**, Item 17(m) of the “Franchise Agreement” table, captioned **Conditions for franchisor approval of transfer**, and Item 17(c) of the “Development Agreement” table, captioned **Requirements for developer to renew or extend**:

Any release required as a condition of renewal and/or assignment/transfer will not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

3. The following language is added to the end of the “Summary” sections of Item 17(h) of the “Franchise Agreement” table, captioned **“Cause” defined – non-curable defaults**, and Item 17(h) of the “Development Agreement” table, captioned **“Cause” defined – non-curable defaults**:

Termination upon bankruptcy or insolvency might not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 et seq.), but we will enforce it to the extent enforceable.

4. The “Summary” sections of Item 17(v) of the “Franchise Agreement” table, captioned **Choice of forum**, and Item 17(v) of the “Development Agreement” table, captioned **Choice of forum**, are amended to read as follows:

Subject to arbitration obligation, litigation generally must be in courts located closest to where we have our principal business address at the time the action is commenced (it currently is in Dallas, Texas), except that, subject to your arbitration obligation, and to the extent required by the Maryland Franchise Registration and Disclosure Law, you may bring an action in Maryland.

5. The “Summary” sections of Item 17(w) of the “Franchise Agreement” table, captioned **Choice of law**, and Item 17(w) of the “Development Agreement” table, captioned **Choice of law**, are amended to read as follows:

Texas law applies, except for U.S. Arbitration Act, other federal law, and claims arising under the Maryland Franchise Registration and Disclosure Law.

6. The following language is added to the end of the Franchise Agreement and Development Agreement charts in Item 17 of the Franchise Disclosure Document:

You must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within 3 years after the grant of the franchise.

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

MINNESOTA

THESE FRANCHISES HAVE BEEN REGISTERED UNDER THE MINNESOTA FRANCHISE ACT. REGISTRATION DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR

ENDORSEMENT BY THE COMMISSIONER OF COMMERCE OF MINNESOTA OR A FINDING BY THE COMMISSIONER THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE MINNESOTA FRANCHISE ACT MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WHICH IS SUBJECT TO REGISTRATION WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, AT LEAST 7 CALENDAR DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST 7 CALENDAR DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, WHICHEVER OCCURS FIRST, A COPY OF THIS PUBLIC OFFERING STATEMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE FRANCHISE. THIS PUBLIC OFFERING STATEMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR AN UNDERSTANDING OF ALL RIGHTS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

1. Item 13 of the Franchise Disclosure Document is amended to state that we will protect your right to use the trademarks, service marks, trade names, logotypes, or other commercial symbols (“Marks”) or indemnify you from any loss, costs, or expenses arising out of any claim, suit, or demand regarding the use the Marks as long as you comply with our directions.

2. The following is added to Item 17 of the Franchise Disclosure Document:

Under Minnesota law and except in certain specified cases, we must give you 90 days’ notice of termination with 60 days to cure. We also must give you at least 180 days’ notice of our intention not to renew a franchise. To the extent the Franchise Agreement is inconsistent with the Minnesota law, the Minnesota law will control.

To the extent that any condition, stipulation, or provision contained in the Franchise Agreement or Development Agreement (including any choice of law provision) purports to bind any person who, at the time of acquiring a franchise, is a resident of Minnesota, or who will operate the franchise in Minnesota, to waive compliance with the Minnesota Franchises law, such condition, stipulation, or provision may be void and unenforceable under the non-waiver provision of the Minnesota Franchises Law.

No action may be commenced pursuant to Minn. Stat. §80C.17, Subd. 5 more than three years after the cause of action accrues.

Minn. Stat. §80C.21 and Minn. Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Disclosure Document or agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Minn. Rule 2860.4400J prohibits a franchisor from requiring a franchisee to assent to a general release. To the extent that the Franchise Agreement requires you to sign a general release as a condition of renewal or transfer, the Franchise Agreement will be considered amended to the extent necessary to comply with Minnesota law.

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

RHODE ISLAND

1. The following language is added to the end of the “Summary” section of Item 17(v) of the Franchise Disclosure Document, captioned **Choice of forum**:

Subject to arbitration requirements, litigation generally must be in courts closest to where we have our principal business address at the time the action is commenced (it currently is in Dallas, Texas), except that, to the extent required by the Rhode Island Franchise Investment Act, you may bring an action in Rhode Island.

2. The following language is added to the end of the “Summary” section of Item 17(w) of the Franchise Disclosure Document, captioned **Choice of law**:

Except for federal law, and except as otherwise required by the Rhode Island Franchise Investment Act, Texas law governs.

VIRGINIA

1. The following language is added to the end of the “Summary” section of Item 17(h) of the Franchise Disclosure Document, captioned **“Cause” defined – non-curable defaults**:

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the Franchise Agreement do not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision might not be enforceable.

2. The following language is added to the end of the “Summary” section of Item 17(r) of the Franchise Disclosure Document, captioned **Non-competition covenants after the franchise is terminated or expires**:

Effective July 1, 2026, under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.

3. The following language is added to the end of the “Summary” section of Item 17(w) of the Franchise Disclosure Document, captioned **Choice of Law**:

Effective July 1, 2026, under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.

4. The following paragraph is added to the end of Item 17 of the Franchise Disclosure Document:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

ASSURANCE OF DISCONTINUANCE
STATE OF WASHINGTON

To resolve an investigation by the Washington Attorney General and without admitting any liability, we have entered into an Assurance of Discontinuance (“AOD”) with the State of Washington, where we have agreed to remove from our form franchise agreement a provision which restricts a franchisee from soliciting and/or hiring the employees of our other franchisees and/or our employees, which the Attorney General alleges violates Washington state and federal antitrust and unfair practices laws. We have agreed, as part of the AOD, to not enforce any such provisions in any existing franchise agreement, to request that our Washington franchisees amend their existing franchise agreements to remove such provisions, and to notify our franchisees about the entry of the AOD. In addition, the State of Washington did not assess any fines or other monetary penalties against us.

**THE FOLLOWING PAGES IN THIS EXHIBIT ARE
STATE-SPECIFIC RIDERS TO THE
DEVELOPMENT AGREEMENT AND
FRANCHISE AGREEMENT**

**WINGSTOP FRANCHISING LLC
HAWAII AMENDMENT TO DEVELOPMENT AGREEMENT**

For purposes of complying with the requirements of Hawaii law, including the Hawaii Franchise Registration and Disclosure law and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Developer”) hereby amend the Development Agreement between them dated _____ (the “Agreement”) as follows:

1. **Acknowledgements.** Section 17(b) of the Development Agreement is hereby deleted.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

DEVELOPER:

By: _____
Name: _____
Title: _____

**WINGSTOP FRANCHISING LLC
HAWAII AMENDMENT TO FRANCHISE AGREEMENT**

For purposes of complying with the requirements of Hawaii law, including the Hawaii Franchise Registration and Disclosure law and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Franchisee”) hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. **Acknowledgments.** Sections 27(g) through 27(j) of the Franchise Agreement are hereby deleted.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
ILLINOIS AMENDMENT TO DEVELOPMENT AGREEMENT

For purposes of complying with the requirements of Illinois law, including the Illinois Franchise Disclosure Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Developer”) hereby amend the Development Agreement between them dated _____ (the “Agreement”) as follows:

1. **ILLINOIS FRANCHISE DISCLOSURE ACT**. The following language is added as new Section 19 of the Development Agreement:

19. ILLINOIS FRANCHISE DISCLOSURE ACT

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Except for the Federal Arbitration Act that applies to arbitration, Illinois law governs the Development Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a development agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Developers’ rights upon termination and non-renewal are set forth in Sections 19 and 20 of the Illinois Franchise Disclosure Act.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

[Signature page follows]

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

DEVELOPER:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
ILLINOIS AMENDMENT TO FRANCHISE AGREEMENT

For purposes of complying with the requirements of Illinois law, including the Illinois Franchise Disclosure Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Franchisee”) hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. **ILLINOIS FRANCHISE DISCLOSURE ACT**. The following language is added as new Section 29 of the Franchise Agreement:

29. ILLINOIS FRANCHISE DISCLOSURE ACT

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Except for the Federal Arbitration Act that applies to arbitration, Illinois law governs the Franchise Agreement.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees’ rights upon termination and non-renewal are set forth in Sections 19 and 20 of the Illinois Franchise Disclosure Act.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

[Signature page follows]

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
MARYLAND AMENDMENT TO DEVELOPMENT AGREEMENT

For purposes of complying with the requirements of Maryland law, including the Maryland Franchise Registration and Disclosure law and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Developer”) hereby amend the Development Agreement between them dated _____ (the “Agreement”) as follows:

1. **Financial Assurance.** The following language is added to the end of Section 8 of the Development Agreement:

Based upon Company’s financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, Company has secured a surety bond in the amount of \$200,000 from Hartford Fire Insurance Company. A copy of the bond is on file at the Maryland Office of the Attorney General, Securities Division, 200 St. Paul Place, Baltimore, Maryland 21202.

2. **Releases.** The following language is added to the end of Section 10(c)(iii) of the Development Agreement:

However, such general release will not apply to claims arising under the Maryland Franchise Registration and Disclosure Law.

3. **Insolvency.** The following language is added to the end of Section 11(g) of the Development Agreement:

This Section may not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but Company will enforce it to the extent enforceable.

4. **Governing Law.** The following language is added to the end of Section 15(a) of the Development Agreement:

Notwithstanding the above, Maryland law will apply to claims arising under the Maryland Franchise Registration and Disclosure Law.

5. **Jurisdiction.** The following language is added to the end of Section 15(c) of the Development Agreement:

Notwithstanding the foregoing, Developer may, subject to its arbitration obligations, bring an action in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

6. **Limitation of Claims.** The following language is added to the end of Section 16(g) of the Development Agreement:

However, Developer must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within three (3) years after Company grants Developer the development rights.

7. **Acknowledgements.** Section 17(b) of the Development Agreement is hereby deleted.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

DEVELOPER:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
MARYLAND AMENDMENT TO FRANCHISE AGREEMENT

For purposes of complying with the requirements of Maryland law, including the Maryland Franchise Registration and Disclosure law and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Franchisee”) hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. **Financial Assurance.** The following language is added to the end of Section 3 of the Franchise Agreement:

Based upon Company’s financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, Company has secured a surety bond in the amount of \$200,000 from Hartford Fire Insurance Company. A copy of the bond is on file at the Maryland Office of the Attorney General, Securities Division, 200 St. Paul Place, Baltimore, Maryland 21202.

2. **Releases.** The following language is added to the end of Sections 11(b), 11(e), 13(b)(13), 13(d)(4), and 13(f)(2) of the Franchise Agreement:

However, such general release will not apply to claims arising under the Maryland Franchise Registration and Disclosure Law.

3. **Insolvency.** The following language is added to the end of Section 16(c)(6) of the Franchise Agreement:

This Section may not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but Company will enforce it to the extent enforceable.

4. **Governing Law.** The following language is added to the end of Section 24(a) of the Franchise Agreement:

However, Maryland law will apply to claims arising under the Maryland Franchise Registration and Disclosure Law.

5. **Jurisdiction.** The following language is added to the end of Section 24(c) of the Franchise Agreement:

Notwithstanding the foregoing, Franchisee may, subject to its arbitration obligations, bring an action in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

6. **Limitation of Claims.** The following language is added to the end of Section 26(f) of the Franchise Agreement:

However, Franchisee must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within three (3) years after Company grants Franchisee the franchise.

7. **Franchisee’s Acknowledgments.** Sections 27(g) through 27(j) of the Franchise Agreement are hereby deleted.

8. **Acknowledgments.** The following is added as a new Section 29 of the Franchise Agreement:

29. ACKNOWLEDGMENTS

All representations requiring Franchisee to assent to a release, estoppel, or waiver of liability are not intended to nor shall they act as a release, estoppel, or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
MINNESOTA AMENDMENT TO DEVELOPMENT AGREEMENT

For purposes of complying with the requirements of Minnesota law, including the Minnesota Franchises Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Wingstop”) and _____ (“you”) hereby amend the Development Agreement between them dated _____ (the “Agreement”) as follows:

1. Any release of claims or acknowledgment of fact contained in the Agreement that would negate or remove from judicial review any statement, misrepresentation, or action that would violate the Minnesota Franchises Act or a rule or order promulgated thereunder will be void with respect to claims arising under the Minnesota Franchises Act.

2. Sec. 80C.21 of the Minnesota Franchises Act and Minn. Rule 2860.4400J prohibit Wingstop from requiring litigation to be conducted outside Minnesota. Nothing in the Agreement will, or is intended to, abrogate or reduce any of your rights as provided for in the Minnesota Franchises Act or your rights to any procedure, forum, or remedies provided for by the laws of Minnesota.

3. Each provision of this Amendment will be effective only to the extent that the jurisdictional requirements of Minnesota law applicable to the provision are met independent of this Amendment. This Amendment will have no force or effect if such jurisdictional requirements are not met.

4. As to any state law described in this Amendment that declares void or unenforceable any provision contained in the Agreement, Wingstop reserves the right to challenge the enforceability of the state law.

5. All other provisions of the Agreement are hereby ratified and confirmed.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

DEVELOPER:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
MINNESOTA AMENDMENT TO FRANCHISE AGREEMENT

For purposes of complying with the requirements of Minnesota law, including the Minnesota Franchises Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Wingstop”) and _____ (“you”) hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. The Minnesota Department of Commerce requires that Wingstop indemnify you against liability to third parties for infringement resulting from your use of the trademarks licensed under the Agreement. Section 12 of the Agreement describes the circumstances under which Wingstop will indemnify you against third party liability for trademark infringement. Requirements imposed under the Minnesota Franchises Act will supersede inconsistent provisions contained in Section 12 of the Agreement.

2. Sec. 80C.14, Subd. 4 of the Minnesota Franchises Act requires, except in certain specified instances, that Wingstop give you written notice of its intention not to renew the franchise 180 days before the franchise expires. Requirements imposed under the Minnesota Franchises Act will supersede inconsistent provisions contained in the Agreement.

3. Sec. 80C.14, Subd. 3 of the Minnesota Franchises Act requires, except in certain specified instances, that Wingstop give you ninety (90) days' notice of termination (with sixty (60) days to cure). Requirements imposed under the Minnesota Franchises Act will supersede inconsistent provisions contained in the Agreement.

4. Any release of claims or acknowledgment of fact contained in the Agreement that would negate or remove from judicial review any statement, misrepresentation, or action that would violate the Minnesota Franchises Act or a rule or order promulgated thereunder will be void with respect to claims arising under the Minnesota Franchises Act.

5. Sec. 80C.21 of the Minnesota Franchises Act and Minn. Rule 2860.4400J prohibit Wingstop from requiring litigation to be conducted outside Minnesota. Nothing in the Agreement will, or is intended to, abrogate or reduce any of your rights as provided for in the Minnesota Franchises Act or your rights to any procedure, forum, or remedies provided for by the laws of the Minnesota.

6. Section 18 of the Agreement (pertaining to liquidated damages) is hereby deleted to the extent required by the Minnesota Franchises Act.

7. Each provision of this Amendment will be effective only to the extent that the jurisdictional requirements of Minnesota law applicable to the provision are met independent of this Amendment. This Amendment will have no force or effect if such jurisdictional requirements are not met.

8. As to any state law described in this Amendment that declares void or unenforceable any provision contained in the Agreement, Wingstop reserves the right to challenge the enforceability of the state law.

9. All other provisions of the Agreement are hereby ratified and confirmed.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____

Name: _____

Title: _____

FRANCHISEE:

By: _____

Name: _____

Title: _____

**WINGSTOP FRANCHISING LLC
RHODE ISLAND AMENDMENT TO DEVELOPMENT AGREEMENT**

For purposes of complying with the requirements of Rhode Island law, including the Rhode Island Franchise Investment Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Developer”) hereby amend the Development Agreement between them dated _____ (the “Agreement”) as follows:

1. **Law Governing/Arbitration of Disputes.** The following language is added at the end of Section 15 of the Development Agreement:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that “A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act.” To the extent required by applicable law, Rhode Island law will apply to claims arising under the Rhode Island Franchise Investment Act.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

DEVELOPER:

By: _____
Name: _____
Title: _____

**WINGSTOP FRANCHISING LLC
RHODE ISLAND AMENDMENT TO FRANCHISE AGREEMENT**

For purposes of complying with the requirements of Rhode Island law, including the Rhode Island Franchise Investment Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC ("Company") and _____ ("Franchisee") hereby amend the Franchise Agreement between them dated _____ (the "Agreement") as follows:

1. **Law Governing/Dispute Resolution.** The following language is added at the end of Sections 24 of the Franchise Agreement:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act." To the extent required by applicable law, Rhode Island law will apply to claims arising under the Rhode Island Franchise Investment Act.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

WINGSTOP FRANCHISING LLC
VIRGINIA AMENDMENT TO DEVELOPMENT AGREEMENT

THIS RIDER IS TO BE SIGNED ONLY IF THE DEVELOPMENT AGREEMENT TO WHICH IT RELATES IS SIGNED ON OR AFTER JULY 1, 2026.

For purposes of complying with the requirements of Virginia law, including the Virginia Retail Franchising Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Developer”) hereby amend the Development Agreement between them dated _____ (the “Agreement”) to include the following language:

1. Effective July 1, 2026, the Virginia Retail Franchising Act provides as follows:

Under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.

Under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.

To the extent the Development Agreement includes any provision that is wholly or partially unlawful under Virginia law, the unlawful portions of the provision will be deemed to be severed from, and not to be a part of, the Development Agreement to the extent they are unlawful. However, any remaining lawful portions of the provision may be fully enforced.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

DEVELOPER:

By: _____
Name: _____
Title: _____

**WINGSTOP FRANCHISING LLC
VIRGINIA AMENDMENT TO FRANCHISE AGREEMENT**

THIS RIDER IS TO BE SIGNED ONLY IF THE FRANCHISE AGREEMENT TO WHICH IT RELATES IS SIGNED ON OR AFTER JULY 1, 2026.

For purposes of complying with the requirements of Virginia law, including the Virginia Retail Franchising Act and the rules and regulations promulgated thereunder, Wingstop Franchising LLC (“Company”) and _____ (“Franchisee”) hereby amend the Franchise Agreement between them dated _____ (the “Agreement”) as follows:

1. Effective July 1, 2026, the Virginia Retail Franchising Act provides as follows:

Under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.

Under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.

To the extent the Franchise Agreement includes any provision that is wholly or partially unlawful under Virginia law, the unlawful portions of the provision will be deemed to be severed from, and not to be a part of, the Franchise Agreement to the extent they are unlawful. However, any remaining lawful portions of the provision may be fully enforced.

IN WITNESS WHEREOF, the parties acknowledge that they have read and understand the contents of this Amendment and have had the opportunity to obtain the advice of counsel. Intending to be legally bound, the parties have duly executed and delivered this Amendment on _____.

WINGSTOP FRANCHISING LLC

By: _____
Name: _____
Title: _____

FRANCHISEE:

By: _____
Name: _____
Title: _____

MARYLAND SURETY BOND

**STATE OF MARYLAND
SECURITIES DIVISION
FRANCHISOR SURETY BOND**

KNOW ALL MEN BY THESE PRESENTS, THAT

Wingstop Franchising LLC
(Name of Franchisor)

a Delaware limited liability company
(Description or form of business organization, including State of Incorporation), with business offices at
15505 Wright Brothers Drive, Addison, TX 75001
(Address)

as Principal, and Hartford Fire Insurance Company a corporation duly organized
(Name of Surety)
under the laws of the State of Connecticut and authorized to do
business in the State of Maryland, as Surety, are hereby held and firmly bound to the State of Maryland, in the sum
of Two Hundred
Thousand Dollars (\$ 200,000.00). For the payment of this sum, Principal and Surety bind themselves, their
representatives, successors and assigns, jointly and severally by these presents.

WHEREAS, Principal has applied for registration as a franchisor to offer and sell franchises in Maryland, as
required under the Maryland Franchise Registration and Disclosure Law, Title 14, Subtitle 2, Business Regulation
Article, Annotated Code of Maryland, (2010 Repl. Vol.) (the Maryland Franchise Law); and

WHEREAS, Principal executes this surety bond under §14-217 of the Maryland Franchise Law, as a
condition of its registration to offer and sell franchises in Maryland;

NOW, THEREFORE, the Principal agrees as follows:

1. Principal shall obey all applicable rules, regulations and statutes of the State of Maryland, now or
hereafter existing and all other applicable laws now or hereafter existing, affecting or relating to the offer or sale
of franchises and area franchises.
2. Principal shall in all respects be bound to any and all applicable requirements and provisions required to be in
this bond by existing and future statutes, rules and regulations of the State of Maryland, and laws, the same as
though such requirements and provisions were fully set forth in this bond, and by reference such requirements
and provisions are made a part hereof.
3. Principal shall in all respects be bound to perform and fulfill, up to and until the time at which a franchisee's or
subfranchisor's business is fully operational, all undertakings, covenants, terms, conditions and agreements of
any contract, or of any modification to a contract duly authorized by the parties to the contract, that the
Principal makes with these franchisees, or subfranchisors.
4. This bond is for the benefit of the State of Maryland and all persons purchasing franchises and area franchises
from Principal.
5. This bond shall become effective at 12:00 am on August 13, 2021
(time of day) (date)

It may be cancelled by Surety and Surety relieved of liability with respect to a franchise agreement entered into
by Principal after the effective date of cancellation. Cancellation is effective 90 days after the Maryland
Securities Commissioner and Principal receive written notice from Surety of cancellation. Notwithstanding any
such cancellation, coverage under this bond remains effective with respect to any franchise agreements
entered into by Principal prior to the effective date of cancellation.

Hartford Fire Insurance Company
(Name of Surety)

By: Mary Y. Volmar
(Signature of Attorney in Fact)
Mary Y. Volmar, Attorney-in-Fact

Wingstop Franchising LLC
(Name of Franchisor)

By: [Signature]
(Signature of Officer, Partner, or Sole Proprietor)

Approved as to form:

Assistant Attorney General

Date

INSTRUCTIONS:

1. This side is to be completed by a notary public for both the Principal and the Surety.
2. Please attach the Power of Attorney and Certified Copy of the Corporate Resolution for the Surety listed herein.

STATE OF Texas)
) ss.
 COUNTY OF Tarrant)

ACKNOWLEDGMENT OF PRINCIPAL**(INDIVIDUAL PROPRIETORSHIP)**

The foregoing instrument was acknowledged before me this 21st day of August, 2021

by Albert McGrath
 (Name of Person Acknowledged)

(CORPORATION)

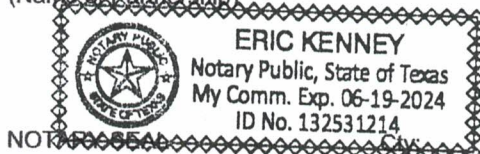
The foregoing instrument was acknowledged before me this _____ day of _____
 by Albert McGrath, Authorized Officer
 (Name of Corporation President), President of

Wingstop Franchising LLC, a Delaware LLC
 (Name of Corporation) (State of Incorporation)
 corporation, on behalf of the corporation. limited liability company formation

(PARTNERSHIP)

The foregoing instrument was acknowledged before me this _____ day of _____
 by _____, a partner on behalf of
 (Name of Acknowledging Partner)

_____, a partnership.
 (Name of Partnership)



Eric Kenney
 Notary Public
 Comm. Exp: 6-19-2024

STATE OF Tennessee)
) ss.
 COUNTY OF Knox)

ACKNOWLEDGMENT OF SURETY

The foregoing instrument was acknowledged before me this 13th day of August, 2021

by MARY VOLMAR, Attorney-in-Fact
 (Name and Title of Officer or Agent)
 of Hartford Fire Insurance Company
 (Name of Corporation Acknowledging)
 a Connecticut corporation, on behalf of the corporation.
 (State of Incorporation)

Lori A. Wright
 Notary Public Lori A. Wright

NOTARY SEAL

Cty: Knoxville, TN Comm. Exp: 8/29/23



POWER OF ATTORNEY

Direct Inquiries/Claims to:

THE HARTFORD

BOND, T-11

One Hartford Plaza

Hartford, Connecticut 06155

Bond.Claims@thehartford.com

call: 888-266-3488 or fax: 860-757-5835

KNOW ALL PERSONS BY THESE PRESENTS THAT:

Agency Name: MARSH USA INC

Agency Code: 20-246454

- ☒ **Hartford Fire Insurance Company**, a corporation duly organized under the laws of the State of Connecticut
- ☐ **Hartford Casualty Insurance Company**, a corporation duly organized under the laws of the State of Indiana
- ☐ **Hartford Accident and Indemnity Company**, a corporation duly organized under the laws of the State of Connecticut
- ☐ **Hartford Underwriters Insurance Company**, a corporation duly organized under the laws of the State of Connecticut
- ☐ **Twin City Fire Insurance Company**, a corporation duly organized under the laws of the State of Indiana
- ☐ **Hartford Insurance Company of Illinois**, a corporation duly organized under the laws of the State of Illinois
- ☐ **Hartford Insurance Company of the Midwest**, a corporation duly organized under the laws of the State of Indiana
- ☐ **Hartford Insurance Company of the Southeast**, a corporation duly organized under the laws of the State of Florida

having their home office in Hartford, Connecticut (hereinafter collectively referred to as the "Companies") do hereby make, constitute and appoint Mary Y. Volmar

its true and lawful Attorney-in-Fact, to sign its name as surety(ies) only as delineated above by , and to execute, seal and acknowledge the following bond, undertaking, contract or written instrument:

Bond No. 20BSBIS4318

Naming Wingstop Franchising LLC as Principal,
and State of Maryland - Securities Division as Oblige,

in the amount of See Bond Form(s) on behalf of Company in its business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

In Witness Whereof, and as authorized by a Resolution of the Board of Directors of the Companies on May 23, 2016 the Companies have caused these presents to be signed by its Assistant Vice President and its corporate seals to be hereto affixed, duly attested by its Assistant Secretary. Further, pursuant to Resolution of the Board of Directors of the Companies, the Companies hereby unambiguously affirm that they are and will be bound by any mechanically applied signatures applied to this Power of Attorney.



Shelby Wiggins

Shelby Wiggins, Assistant Secretary

Joelle L. LaPierre

Joelle L. LaPierre, Assistant Vice President

STATE OF FLORIDA

COUNTY OF SEMINOLE

ss. Lake Mary

On this 20th day of May, 2021, before me personally came Joelle LaPierre, to me known, who being by me duly sworn, did depose and say: that (s)he resides in Seminole County, State of Florida; that (s)he is the Assistant Vice President of the Companies, the corporations described in and which executed the above instrument; that (s)he knows the seals of the said corporations; that the seals affixed to the said instrument are such corporate seals; that they were so affixed by authority of the Boards of Directors of said corporations and that (s)he signed his/her name thereto by like authority.



Jessica Ciccone

Jessica Ciccone
My Commission HH 122280
Expires June 20, 2025

I, the undersigned, Assistant Vice President of the Companies, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which is still in full force effective as of August 9, 2021.

Signed and sealed in Lake Mary, Florida.



Keith D. Dozois

Keith D. Dozois, Assistant Vice President

CONTINUATION
CERTIFICATE

Hartford Fire Insurance Company

, Surety upon

a certain Bond No. 20BSBIS4318

dated effective August 13, 2021
(MONTH-DAY-YEAR)

Wingstop Franchising LLC
on behalf of
(PRINCIPAL)

and in favor of State of Maryland Insurance Commissioner
(OBLIGEE)

does hereby continue said bond in force for the further period

beginning on August 13, 2025
(MONTH-DAY-YEAR)

and ending on August 13, 2026
(MONTH-DAY-YEAR)

Amount of bond \$ 200,000.00

Description of bond Franchisor Surety Bond

PROVIDED: That this continuation certificate does not create a new obligation and is executed upon the express condition and provision that the Surety's liability under said bond and this and all Continuation Certificates issued in connection therewith shall not be cumulative and that the said Surety's aggregate liability under said bond and this and all such Continuation Certificates on account of all defaults committed during the period (regardless of the number of years) said bond had been and shall be in force, shall not in any event exceed the amount of said bond as hereinbefore set forth.

Signed and dated on May 22, 2025
(MONTH-DAY-YEAR)

Hartford Fire Insurance Company

By Debra C. Schneider
Debra C. Schneider , Attorney-In-Fact



POWER OF ATTORNEY

Direct Inquiries/Claims to:

THE HARTFORD
BOND, T-11

One Hartford Plaza

Hartford, Connecticut 06155

Bond.Claims@thehartford.com

call: 888-266-3488 or fax: 860-757-5835

KNOW ALL PERSONS BY THESE PRESENTS THAT:

Agency Name: MARSH USA LLC

- ☒ **Hartford Fire Insurance Company**, a corporation duly organized under the laws of the State of Connecticut
☒ **Hartford Casualty Insurance Company**, a corporation duly organized under the laws of the State of Indiana
☒ **Hartford Accident and Indemnity Company**, a corporation duly organized under the laws of the State of Connecticut
☐ **Hartford Underwriters Insurance Company**, a corporation duly organized under the laws of the State of Connecticut
☐ **Twin City Fire Insurance Company**, a corporation duly organized under the laws of the State of Indiana
☐ **Hartford Insurance Company of Illinois**, a corporation duly organized under the laws of the State of Illinois
☐ **Hartford Insurance Company of the Midwest**, a corporation duly organized under the laws of the State of Indiana
☐ **Hartford Insurance Company of the Southeast**, a corporation duly organized under the laws of the State of Florida

having their home office in Hartford, Connecticut, (hereinafter collectively referred to as the "Companies") do hereby make, constitute and appoint, **up to the amount of Unlimited** :

Debra C. Schneider

of

Knoxville, TN

their true and lawful Attorney(s)-in-Fact, each in their separate capacity if more than one is named above, to sign its name as surety(ies) only as delineated above by ☒, and to execute, seal and acknowledge any and all bonds, undertakings, contracts and other written instruments in the nature thereof, on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

In Witness Whereof, and as authorized by a Resolution of the Board of Directors of the Companies on May 23, 2016 the Companies have caused these presents to be signed by its Assistant Vice President and its corporate seals to be hereto affixed, duly attested by its Assistant Secretary. Further, pursuant to Resolution of the Board of Directors of the Companies, the Companies hereby unambiguously affirm that they are and will be bound by any mechanically applied signatures applied to this Power of Attorney.



Shelby Wiggins

Shelby Wiggins, Assistant Secretary

Joelle L. LaPierre

Joelle L. LaPierre, Assistant Vice President

STATE OF FLORIDA

COUNTY OF SEMINOLE

ss. Lake Mary

On this 20th day of May, 2021, before me personally came Joelle LaPierre, to me known, who being by me duly sworn, did depose and say: that (s)he resides in Seminole County, State of Florida; that (s)he is the Assistant Vice President of the Companies, the corporations described in and which executed the above instrument; that (s)he knows the seals of the said corporations; that the seals affixed to the said instrument are such corporate seals; that they were so affixed by authority of the Boards of Directors of said corporations and that (s)he signed his/her name thereto by like authority.



Jessica Ciccone

Jessica Ciccone
My Commission HH 122280
Expires June 20, 2025

I, the undersigned, Assistant Vice President of the Companies, DO HEREBY CERTIFY that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which is still in full force effective as of May 22, 2025.

Signed and sealed in Lake Mary, Florida.



Keith D. Dozois

Keith D. Dozois, Assistant Vice President

EXHIBIT I

FRANCHISEE REPRESENTATIONS

(This Franchisee Representations document will not be used if the franchise is to be operated in, or you are a resident of, California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin)

Exhibit I-1

WINGSTOP FRANCHISING LLC
FRANCHISEE REPRESENTATIONS

DO NOT SIGN THIS FRANCHISE DISCLOSURE QUESTIONNAIRE IF THE FRANCHISE IS TO BE OPERATED IN, OR YOU ARE A RESIDENT OF, CALIFORNIA, HAWAII, ILLINOIS, INDIANA, MARYLAND, MICHIGAN, MINNESOTA, NEW YORK, NORTH DAKOTA, RHODE ISLAND, SOUTH DAKOTA, VIRGINIA, WASHINGTON, OR WISCONSIN.

Do not sign this Franchisee Representations document if you are a resident of Maryland or the business is to be operated in Maryland.

Important Instructions: Wingstop Franchising LLC (“we,” “us,” or “our”) and you are ready to sign a Development Agreement or a Franchise Agreement for the development and operation of a WINGSTOP® Restaurant (the “Restaurant”) and, if the Development Agreement permits, potentially multiple WINGSTOP® Restaurants. This document’s purpose is to determine whether any statements or promises were made to you that we have not authorized, that do not appear in or are inconsistent with our franchise documents, and that may be untrue, inaccurate, or misleading. We also want to be sure you understand certain terms of the agreements you will sign and their ramifications. Please review each of the following statements carefully and do not sign this document if it contains anything you think might be untrue. If you sign this document, you are confirming that what it says is true. In addition, if you sign it, we will take actions in reliance on the truth of what it says.

Name of Prospective Franchisee: _____
(the “Franchisee”)

Each of the undersigned represents that all of the following statements are true:

1. Each of the undersigned has conducted his, her, or its own independent investigation of us and our corporate structure, the System (as that term is used in our Development Agreement and Franchise Agreement), the risks, burdens, and nature of the business Franchisee will conduct under the Franchise Agreement, the Restaurant, the shopping center or other location for the Restaurant (if already selected), and the Restaurant’s market area.

***Insert initials into the following blank to confirm this statement: ____**

2. Each of the undersigned understands that the business Franchisee will conduct under the Franchise Agreement involves risk and that any success or failure will be substantially influenced by Franchisee’s ability and efforts, the viability of the Restaurant’s location, competition from other restaurants, interest rates, inflation, labor, food, and supply costs, lease terms, and other economic and business factors.

***Insert initials into the following blank to confirm this statement: ____**

3. Each of the undersigned understands that we and our predecessor previously entered into development agreements and franchise agreements with provisions different from

the provisions of Franchisee's Development Agreement and Franchise Agreement, and in the future we may enter into development agreements and franchise agreements with provisions different from the provisions of Franchisee's Development Agreement and Franchise Agreement.

***Insert initials into the following blank to confirm this statement: ____**

4. If we unilaterally made material changes in Franchisee's final, ready-to-be signed copies of the Development Agreement, Franchise Agreement and/or related documents (other than as a result of our negotiations with Franchisee), Franchisee has had possession of those documents for at least seven (7) calendar days before signing them and has had ample opportunity to consult with his, her, or its attorneys, accountants, and other advisors concerning those documents.

***Insert initials into the following blank to confirm this statement: ____**

5. Franchisee has received a franchise disclosure document ("FDD") as required by law at least 14 calendar days before either signing the Development Agreement or Franchise Agreement or paying any consideration to us or an affiliate in connection with this franchise opportunity and has had ample opportunity to consult with his, her, or its attorneys, accountants, and other advisors concerning the FDD.

***Insert initials into the following blank to confirm this statement: ____**

6. Except as provided in our FDD, we and our representatives have made no representation, warranty, promise, guaranty, prediction, projection, or other statement, and given no information, as to the future, past, likely, or possible income, sales volume, or profitability, expected or otherwise, of the Restaurant or any other business, except: (None, unless something is filled in here or provided on additional sheets)

_____.

***Insert initials into the following blank to confirm this statement: ____**

7. Each of the undersigned understands that:

7.1 Except as provided within the FDD, we do not authorize our officers or other representatives to furnish any oral or written representation, warranty, promise, guaranty, prediction, projection, or other statement or information concerning actual or potential income, sales volume, or profitability, either generally or of any WINGSTOP® Restaurant.

***Insert initials into the following blank to confirm this statement: ____**

7.2 Actual results vary from unit to unit and from time period to time period, and we cannot estimate, project, or predict the results of any particular WINGSTOP® Restaurant.

***Insert initials into the following blank to confirm this statement: ____**

7.3 We have specifically instructed our officers and other representatives that, except as provided in our FDD, they are not permitted to make any representation, warranty, promise, guaranty, prediction, projection, or other statement or give other information as to income, sales volume, or profitability, either generally or with respect to any particular WINGSTOP® Restaurant.

***Insert initials into the following blank to confirm this statement: ____**

7.4 If any unauthorized representation, warranty, promise, guaranty, prediction, projection, or other statement or information is made or given, the undersigned should not (and will not) rely on it.

***Insert initials into the following blank to confirm this statement: ____**

8. Before signing the Development Agreement, Franchise Agreement, and/or any related documents, the undersigned Franchisee has had ample opportunity: (A) to discuss the Development Agreement, the Franchise Agreement, any related document, and the business Franchisee will conduct with his, her, or its own attorneys, accountants, and real estate and other advisors; (B) to contact our existing franchisees; and (C) to investigate all statements and information made or given by us and our officers and other representatives relating to the System, the Restaurant, and any other subject.

***Insert initials into the following blank to confirm this statement: ____**

9. Each of the undersigned understands that the Franchise Agreement licenses certain rights for one, and only one, Restaurant, located only at the location specified (or to be specified) in the Franchise Agreement, and that, except as may be provided in the Franchise Agreement or a signed Development Agreement with us, no “exclusive,” “expansion,” “protected,” “non-encroachable,” or other territorial rights, rights of first refusal, or rights of any other kind are granted or have been promised concerning the shopping center or other structure in which the Restaurant is located, the contiguous or any other market area of the Restaurant, or any other existing or potential WINGSTOP® Restaurant or geographic territory.

***Insert initials into the following blank to confirm this statement: ____**

10. Each of the undersigned understands that the Development Agreement and Franchise Agreement (including any riders and exhibits) constitute the entire agreements between the parties and supersede all prior and contemporaneous oral or written agreements, statements, representations (except for those in the FDD), or understandings of us, the undersigned, and Franchisee.

***Insert initials into the following blank to confirm this statement: ____**

11. Each of the undersigned understands that only things stated or promised by us in the Development Agreement, Franchise Agreement, or FDD can be relied upon by the undersigned or Franchisee. The undersigned and Franchisee cannot rely on anything not specifically set forth in those documents.

***Insert initials into the following blank to confirm this statement: ____**

12. Each of the undersigned has confirmed that no person speaking on our behalf has made any statement, promise, or agreement concerning the advertising, marketing, training, support service, or assistance that will be furnished to Franchisee that is contrary to, or different from, the information contained in the FDD, the Development Agreement, and the Franchise Agreement.

***Insert initials into the following blank to confirm this statement: ____**

13. Each of the undersigned understands that we may sell or transfer our assets, our trademarks, or the WINGSTOP® System outright to a third party; may merge, acquire other corporations, or be acquired by another corporation; and/or may undertake a refinancing, a recapitalization, a leveraged buy-out, or another economic or financial restructuring.

***Insert initials into the following blank to confirm this statement: ____**

14. The only state(s) in which each of the undersigned is a resident is (are): ____.

***Insert initials into the following blank to confirm this statement: ____**

15. Each of the undersigned understands the importance of the Restaurant's location. The undersigned and Franchisee have had, or will have, ample opportunity and the means to investigate, review, and analyze independently the Restaurant's location, the shopping center or other building in which it is contained, the market area and all other facts relevant to the selection of a site for a WINGSTOP® Restaurant, and the lease documents for such location.

***Insert initials into the following blank to confirm this statement: ____**

16. Each of the undersigned understands that our and our representatives' acceptance or selection of a location, or negotiation or acceptance of a lease, does not imply or constitute any warranty, representation, guarantee, prediction, or projection that the location will be profitable or successful or that the lease is on favorable terms, its often being the case that leases are available only on very tough terms.

***Insert initials into the following blank to confirm this statement: ____**

17. Each of the undersigned understands that site selection is a difficult and risky proposition. We and our representatives have not given (and will not give) any representation, warranty, promise, guaranty, prediction, projection, or other statement or information relied upon by the undersigned or Franchisee regarding a location's prospects for success, nearby tenants or other attributes, or the form or contents of any lease. Franchisee will have any lease reviewed by his, her, or its own attorney and other advisors.

***Insert initials into the following blank to confirm this statement: ____**

18. The covenants and restrictions concerning competition contained in the Development Agreement and Franchise Agreement are fair and reasonable and will not impose an undue hardship on the undersigned or Franchisee. Each of them has other considerable skills, abilities, opportunities, and experience in other matters and of a general nature that enable each of them to derive income that is satisfactory to them from other endeavors.

***Insert initials into the following blank to confirm this statement: ____**

19. There is no fiduciary or confidential relationship between us (or our affiliates) and the undersigned or between us (or our affiliates) and Franchisee. Each of the undersigned expects us (and our affiliates) to deal, and will act as if we (and our affiliates) are dealing, with him, her, or it at arm's length and in our (and our affiliates') own best interests.

***Insert initials into the following blank to confirm this statement: ____**

20. We have advised the undersigned and Franchisee to consult with their own advisors on the legal, financial, and other aspects of the Development Agreement, the Franchise Agreement, this document, the Restaurant, any lease or sublease for the premises, and the business contemplated. Each of the undersigned has either consulted with such advisors or deliberately declined to do so.

***Insert initials into the following blank to confirm this statement: ____**

21. Neither we nor our representatives have provided the undersigned or Franchisee with services or advice that is legal, accounting, or other professional services or advice.

***Insert initials into the following blank to confirm this statement: ____**

22. The statements made in this document supplement and are cumulative to statements, warranties, and representations made in other documents, such as the Development Agreement and Franchise Agreement. The statements made in this document, the Development Agreement, and the Franchise Agreement are made separately and independently. They are not intended to be, and will not be, construed as modifying or limiting each other.

***Insert initials into the following blank to confirm this statement: ____**

23. Each of the undersigned understands that, in the franchise relationship, we and Franchisee will be independent contractors. Nothing is intended to make either Franchisee or us (or our affiliates) a general or special agent, joint venturer, partner, or employee of the other for any purpose. We (and our affiliates) will not exercise direct or indirect control over the Restaurant's personnel except to the extent any indirect control is related to our legitimate interest in protecting the quality of products, service, or the WINGSTOP® brand. We (and our affiliates) will not share or codetermine the terms and conditions of employment of the Restaurant's employees or affect matters relating to the employment relationship between Franchisee and the Restaurant's employees, such as employee selection, training, promotion, termination, hours worked, rates of pay, other benefits, work assigned, discipline, adjustment of

grievances and complaints, and working conditions. We (and our affiliates) will not be the employer or joint employer of the Restaurant's employees. The Franchisee understands its obligation to obtain an acknowledgment (in the form we specify or approve) from all Restaurant employees that we (and our affiliates) are not their employer.

***Insert initials into the following blank to confirm this statement: ____**

24. Each of the undersigned understands and agrees that all arbitration proceedings, including the hearing, will be conducted at a suitable location that is within ten (10) miles of where we have our principal business address when the arbitration demand is filed.

***Insert initials into the following blank to confirm this statement: ____**

25. The President of the United States of America has issued Executive Order 13224 (the "Executive Order") prohibiting transactions with terrorists and terrorist organizations, and the United States government has adopted, and in the future may adopt, other anti-terrorism measures (the "Anti-Terrorism Measures"). We therefore require certain certifications that the parties with whom we deal are not directly or indirectly involved in terrorism. For that reason, the undersigned and Franchisee hereby certify that neither they nor any of their employees, agents, or representatives, nor any other person or entity associated with Franchisee, is: (a) a person or entity listed in the Annex to the Executive Order; (b) a person or entity otherwise determined by the Executive Order to have committed acts of terrorism or to pose a significant risk of committing acts of terrorism; (c) a person or entity who assists, sponsors, or supports terrorists or acts of terrorism; or (d) owned or controlled by terrorists or sponsors of terrorism. The undersigned and Franchisee further covenant that neither they nor any of their employees, agents, or representatives, nor any other person or entity associated with them, will during the term of the Development Agreement and Franchise Agreement become a person or entity described above or otherwise become a target of any Anti-Terrorism Measure.

***Insert initials into the following blank to confirm this statement: ____**

(Signature)

(Signature)

(Name Printed)

(Name Printed)

(Date)

(Date)

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	April 21, 2026 (Exempt)
Hawaii	Pending
Illinois	Pending (Exempt)
Indiana	April 21, 2026 (Exempt)
Maryland	Pending
Michigan	April 21, 2026
Minnesota	Pending
New York	Pending (Exempt)
North Dakota	Pending
Rhode Island	Pending
South Dakota	April 21, 2026
Virginia	Pending
Washington	Pending (Exempt)
Wisconsin	April 21, 2026

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

RECEIPT
(Keep this copy for your records)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If Wingstop Franchising LLC offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

[Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.]

If Wingstop Franchising LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the appropriate state agency identified on Exhibit E.

The franchisor is Wingstop Franchising LLC located at 2801 North Central Expressway, Suite 1600, Dallas, Texas 75204. Its telephone number is (972) 686-6500. The franchise seller for this offering is ☐ Cindy Savich or ☐ Ryan Granby at Wingstop Restaurants Inc., 2801 North Central Expressway, Suite 1600, Dallas, Texas 75204, (972) 686-6500.

Issuance Date: April 21, 2026

We authorize the respective state agencies identified on Exhibit E to receive service of process for us in the particular states. I received a disclosure document from Wingstop Franchising LLC dated April 21, 2026, that included the following Exhibits:

- A. Financial Statements
- B. Development Agreement
- C. Franchise Agreement
- D. Table Of Contents Of Operations Manual
- E. List Of State Agencies / Agents For Service Of Process
- F. Directory Of Franchisees and Franchisees Departing System
- G. Renewal Riders to Franchise Agreement
- H. State Addenda and Development Agreement/Franchise Agreement Riders
- I. Franchisee Representations

Prospective Franchisee:

Signature

Date of Signature

Printed Name

Street Address

City State Zip

Prospective Franchisee:

Signature

Date of Signature

Printed Name

Street Address

City State Zip

RECEIPT
(Sign upon receipt and return to us)

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Prospective Franchisee:

Signature

Date of Signature

Printed Name

Street Address

City State Zip

Prospective Franchisee:

Signature

Date of Signature

Printed Name

Street Address

City State Zip