



Session #7: SYSTEM IMPLEMENTATION

The Circular Economy for electronics – gold mine or race to the bottom?

Colton Bangs, Christina Meskers, Thierry Van Kerckhoven, Mark Caffarey



Introducing Umicore Precious Metals Refining



Largest and most complex precious metals recycling operation in the world.



Processes more than 200 different types of raw materials.



World leading refiner of 17 different metals.



World class environmental and quality standards.





The great divide (1/3)

Conflicting messages on the e-waste market are everywhere

"Is there a future for e-waste recycling? Yes, and it's worth billions" (Elsevier, 2015)

"The global electronic scrap recycling market was worth US\$ 11.03 Bn in 2014 and is expected to reach US\$ 34.32 Bn by 2022, growing at a CAGR of 15.7% from 2015 to 2022" (Transparency Market Research, 2016)

"The 41.8 Mt weight of last year's [2014] e-waste is comparable to that of 1.15 million 40-ton 18-wheel trucks — enough to form a line of trucks 23,000 kilometres long, or the distance from New York to Tokyo and back." (UNU, 2015)

"We have also seen some [European] recyclers go out of business, and we have seen cutbacks in different local collection programs...Overall, it's been a pretty **challenging time** for the electronics recycling industry" (Waste 360, 2016)

"The e-scrap recycling sector in Europe is facing tough times right now...you could argue that there is an **overcapacity** in the European market" (Recycling International, 2016)

"Many e-recyclers are being left holding the nation's consumer and corporate e-waste, with **inadequate resources** to responsibly manage it and remain profitable" (Basel Action Network, 2015)





Canaries in the electronics urban mine

Recycling economics becoming increasingly constrained

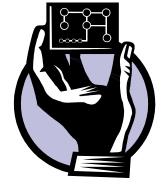
Declining precious metal content

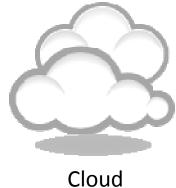




Convergence of devices

Unit weight decrease & miniaturization





Internet of Things

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The great divide (2/3)

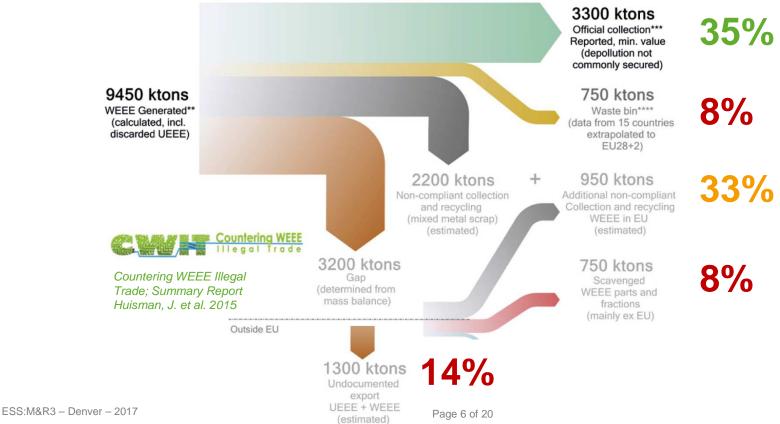
E-scrap growth drivers are misunderstood

"Europe was the largest market for electronic scrap recycling in 2014. Growth in this region is expected to be driven by stringent government regulations and huge profits generated through the recovery of precious metals from electronic scrap." (Transparency Market Research, 2015)

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EU: more to the story than low official recycling rates recious Metals Refining

"~50% of PWBs to formal end-processing" - CWIT project





Material value of electronic waste is misunderstood

Most e-waste is not a gold mine!

Priority for precious metals recovery

High

Medium or Low

Very Low or None

Precious metal components

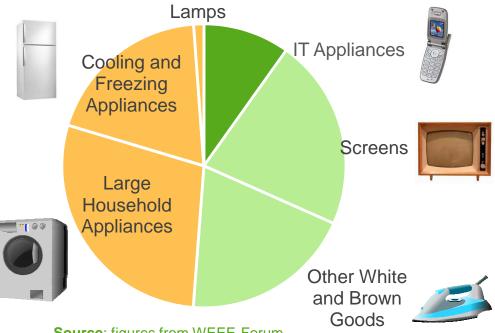








W-EU e-waste collected, by weight (2013)



Source: figures from WEEE-Forum





The great divide (3/3)

E-scrap growth drivers are misunderstood

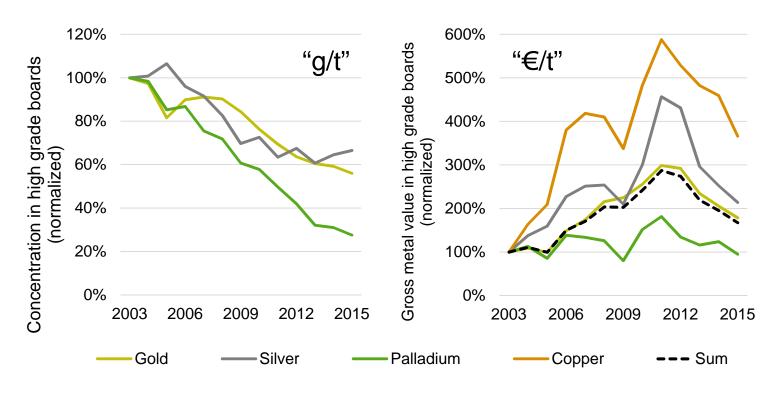
"...Estimate potential revenues from recycled e-waste at more than 2 billion Euros in the year 2014 for the European market alone. The value associated with those recycled resources is expected to rise by the year 2020 to more than 3.5 billion Euros."

"Gold is the material determining half of the potential revenues by considering all the WEEEs categories selected in this work"

(Cucchiella et al. in Renewable and Sustainable Energy Reviews, 2015)

Results from high grade PWBs received for recycling unicore precious Metals Refining

Precious metal content of e-scrap is declining





Impact of miniaturization

Products and their components become drastically smaller

	Desktop	Notebook	Tablet	
Equipment weight	0	1/4	1/4	
PWB weight		1/2	1/10	
	1,000 units	2,000 units	20,000 units	to get 1 ton PWBs

Sources: Umicore team analysis, P. Chancerel & S. Rotter in Waste Management vol 29 issue 8, 2011, Hobi at Green Electronics Council tablets & slates workshop 2013

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Declining product weight

Slimmer and more portable means less material for recycling



Laptop			
Model	Weight (kg)		
iBook 12" (2000)	3		
MacBook Pro 15" (2006)	2.5		
MacBook Pro 15" (2015)	2		
MacBook Air 13" (2015)	1.35		

TV	
Model	Weight (kg)
CRT 25" (2004)	27
LCD 26" (2008)	7.7
LED 24" (2012)	4.8
LED slim 24" (2015)	3







Quantifying the urban mine

Sound policy and investment decisions are at stake!

"Market operations are **significantly helped** when recycling operators can estimate future needs for recycling infrastructure by quantifying the "urban orebody", its location and waste flows."

("Metal Recycling: Opportunities, Limits, Infrastructure", UNEP-IRP, 2013)

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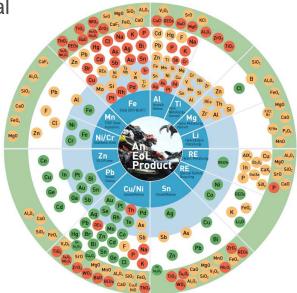
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Recycling fundamentals

Not everything can (or should be) recovered in recycling

 Not all elements can be recovered from a complex material and in a mechanical or metallurgical process, cfr. the metal wheel =>

- No single element can be recovered at 100%
- Recycling viability based on:
 - Concentration (g/t)
 - Chemical form
 - Impurities and associated elements
 - Connections
 - ...
- Potential recycling revenue # material content x material price !



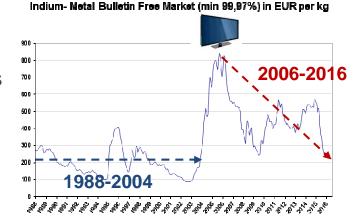
"Metal Recycling: Opportunities, Limits, Infrastructure", UNEP-IRP, 2013



Recycling fundamentals

Recycling potential is largely driven by economics

- Economies of scale required for high-tech recycling
- Low grade materials strongly limited by logistics costs
- Commodity price volatility must be considered =>



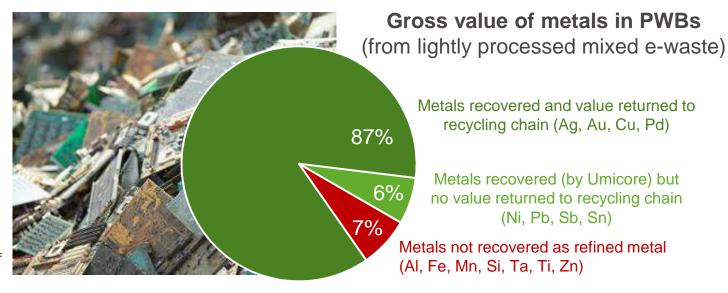
 If costs exceed revenues, recycling may be enabled by frame conditions or bridging economic gaps (especially in collection)



Recycling technologies are mature

State-of-the-art PWB refining recovers a large share of material value

Use Collection Dismantling & Smelting & Recovered metals



Notes:

 2016 avg metal prices

 other metals analyzed but not detected,

total gross value = ~7500 \$/t

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Circular Economy





Circular Economy: what to work on?

- 1. Get materials into the existing quality recycling processes
- 2. Optimize the recycling process chain
- 3. Expand quality recycling processes globally
- 4. Pursue new business models and designs for keeping materials in the loop



Circular Economy: how to get a transition?

- 1. Triple Helix: a conceptual framework for driving transitions, characterized by:
 - Multi-stakeholder collaborative partnerships between academia-industry-government
 - Multi-disciplinary approaches
 - Innovation and entrepreneurship skills are required
- 2. Systems perspective
 - Electronics life cycle is complex, interconnected
 - Long-term perspective
- 3. Rigorous technical detail and hands-on work
 - Critical for making good decisions on policy and investment



The Triple Helix
(academia, industry, government)
See: M. Ranga, and H. Etzkowitz, 2013





- Contracted by US DOE
- Led by RIT (Rochester Institute of Technology)
- Consortium of:
 - 26 universities
 - 44 companies
 - 7 nat'l labs
 - 26 industry trade associations and foundations
- Mission: accelerate manufacturing innovation and scale-up technologies for RRR
- Plastics, e-waste, fibers and metals

5 TECHNOLOGY FOCUS AREAS



SYSTEM ANALYSIS & INTEGRATION

Data collection, standardization, metrics, and tools for understanding material flow



DESIGN FOR REUSE & DISASSEMBLY

Design tools for material utilization/reutilization, design for reman or disassembly



MANUFACTURING PROCESSES

Efficient use of materials, near net shaping, and use of secondary feedstock without loss of quality



REMANUFACTURING / EOL REUSE

Efficient and cost effective technologies for cleaning, component restoration, condition assessment, reverse logistics



RECYCLING & RECOVERY

Rapid gathering, identification, sorting, separation, contaminant removal reprocessing and disposal



Mark Caffarey

North American Supply Manager Recyclables Umicore Precious Metals Refining Umicore USA

Address 3600 Glenwood Ave Suite 250 Raleigh, NC 27612

E-mail mark.caffarey@am.umicore.com

Website

<u>www.preciousmetais.umicore.com</u> <u>www.umicore.com</u> Thank you

Circular Economy: what to work on?

- 1. Get materials into the existing quality recycling processes
 - Use quality standards and certifications
 - Use transboundary movement
 - Bridge economic gaps to match revenues and costs
 - Enable economies of scale
- 2. Optimize the recycling process chain
 - Assess added value of each processing step
 - Rationalize investment based on product trends
 - Pursue processing flexibility
 - Improve stakeholder cooperation and dialogue

Circular Economy: what to work on?

- 3. Expand quality recycling processes globally
 - Develop appropriate local infrastructure
 - Improve access to global market
 - Improve international cooperation
- 4. Pursue new business models and designs for keeping materials in the loop
 - Improve collection
 - Don't forget the inescapable need for recycling!