



# NATIONAL DISASTER MANAGEMENT CENTRE MALE' REP OF MALDIVES



Economic Prosperity - Social Harmony

### **TERMS OF REFERENCE**

# For the services of an Exit Strategy & Strategic Planning Consultant Scaling up the National Capacity for Disaster Risk Reduction and Management in the Maldives Project

# **BACKGROUND**

Over the last 10 years, the small island state of the Maldives has suffered from the region's worst-ever catastrophic disaster event, which is the Indian Ocean Tsunami in 2004. Since then, localized disasters due to hydro-meteorological and oceanic hazards have been frequently recurring. Future outlook is likely to worsen according to the modeled impacts of climate change such as sea level rise, changes in rainfall patterns and temperature increase. All these can cause grave risk to the very small islands of the country and the cost of damages may be enormous in relation to the size of the country's economy. The Government of Maldives is firmly committed to enhancement of its capacity for disaster risk reduction and management (DRRM). To address challenges and constraints to increase Maldives' capacity for DRRM, the National Disaster Management Centre (NDMC) of the Maldives has partnered with the United Nations Development Programme. This project aims to support the Government of Maldives for its enactment and operationalization of Disaster Risk Management (DRM) legislation, strengthening of early warning operating procedures, increasing public awareness and knowledge on disaster risk reduction and climate change adaptation, and increasing community capacity for disaster

The project will focus on increasing capacities especially at the island level and work towards achieving the following results:

- Enhancement of island level capacity for disaster response.
- Strengthening of early warning and emergency communication systems.
- Improve capacity of stakeholders through NDMC to report progress according to the Sendai
   Framework for Disaster Risk Reduction 2015 2030

preparedness.

2/6

### **Intended Results:**

The following concrete results will be delivered under this project:

- 25 master trainers for community emergency response team induction trained to disseminating skills on DRR
- 2. Over 25 people trained to use innovative technologies to map islands for proactive DRR and climate change actions
- 3. A disaster information hub established at NDMC
- 4. Over 31 points across the country connected through an early warning and emergency communication system and these points have standard operating procedures for receiving early warning and actions to be taken and have timely access to usable early warning for sudden onset and slow onset disasters
- 5. 5 islands with community response teams (CERTs) with capacities in hazard monitoring, preparedness, response and recovery.
- 6. 9 islands with disaster response equipment (Flood drainage pumps, firefighting kits, Search and rescue kits)
- 7. The NDMC is able to:
  - Receive warning from MMS and disseminate messages and instructions for official actions to DM focal points on a timely manner;
  - b. Establish innovative methodologies for crisis monitoring at the island level as evidence for improved preparedness and timely response and recovery. This can include crowdsourcing and appropriate scientific application;
  - c. Establish capacity for loss reporting and archiving disaster loss data;
  - d. Establish a National Platform on disaster management for policy advocacy and coordination.

### **Project beneficiaries**

The key project beneficiaries are the first responders to disasters in the Maldives and local communities. Through intervention in capacity building through community-based disaster risk reduction programme, the project will benefit more than 4 island communities. Nine islands will benefit through interventions to equip islands with disaster response equipment. Further 20 islands will benefit through interventions to equip atolls nationwide with early warning and emergency communication systems.



# **SCOPE OF WORK**

The consultant is required to develop an Exit Strategy and funding mechanism for continuation of each of the following component including the development of a strategic plan for the National disaster management centre:

- i) Component 1: development of a strategic plan for the National Disaster Management
   Centre
- ii) Component 2: integration of project activities into NDMC's current work packages
- iii) Component 3: scaling-up and extension of operation of services for the early warning and emergency communications system;
- iv) Component 4: scaling up the disaster information hub including sustenance through a national data collection mechanism

# EXPECTED OUTPUTS AND TIMELINE

The exit strategy should include but not limited to:

#	Output	Deliverables	Timeline
1	Inception report with a		1 week upon
	detailed workplan		commencement
	incorporating		
	deliverables prescribed		
	in this ToR		
2	Strategic plan to guide	a. Baseline report including – strategic planning	3 weeks
	the National Disaster	survey meeting with staff and collecting	
	Management Centre	information through face-face interviews and	
	through the next 3 years	b. 1-day strategic planning retreat - facilitated	
		planning sessions to achieve agreement on the	
		outcome of the baseline report with key	
		stakeholders to create dialogue including the	
		establishment of work groups and committees	
		around key areas identified.	
		c. Final plan - the consultant will produce the final	
		strategic plan document that will serve as a	
		'touchstone' for both operational decision	



			making and fund development activities for the	
			sustenance of programmes carried out at NDMC.	
3	SNCDRRM project exit	a-	Report on institutional mechanism to	
	strategy		incorporate project activities including	
			monitoring and reporting of national capacities	
			developed through the project	
		b-	Review of further scaling up of project	
			deliverables for future funding and sustenance	
		c-	Final exit strategy that will articulate the	
			sustainability plan, institutional, financial and	
			policy arrangements	

# Schedule of reporting

The draft inception report must be submitted not later than 1 week after the commencement, and the final inception report must be submitted as soon as the draft inception report has been approved by NDMC.

#	Output	Drafts	Submission date
1	Inception Report	week 1	1 week
3	Final Strategic plan	3 <sup>rd</sup> week	4 <sup>th</sup> week
4	Report on Draft exit strategy	6 <sup>th</sup> week	6 <sup>th</sup> week
5	Exit strategy	7 <sup>th</sup> week	7 <sup>th</sup> week

# **DURATION**

The total time to undertake the services shall be a period of **7 weeks** after signing of the contract. Successful individual must be available to commence the assignment in **April 2018.** 



# QUALIFICATION AND EXPERIENCE

- Minimum University Degree in Management, Public Administration and disaster risk management and climate change
- Minimum 5 years of work experience in a related field
- Strategic planning experience would be an added advantage

# **SELECTION CRITERIA**

#	Criteria	Percentage
1	Academic qualifications	35%
3	Presentation and interview	25%
4	Experience	15%
5	Financial proposal	25%

# **CONTRACT VALUE**

The total contract value for the consultancy will be disbursed according to the schedule below.

#	Output	Percentage
1	Inception report	5%
3	Strategic plan	35%
4	Report on Draft Exit Strategy	20%
5	Exit Strategy	40%

# FACILITIES PROVIDED BY THE CLIENT

The project management unit in NDMC will provide necessary information, material and equipment for the fulfilment of the tasks mentioned in this ToR. All travel associated with this consultancy will be borne by the project.

6/6

### REPORTING

The consultant will be homebased with regular weekly meetings with the project management unit at NDMC. The consultant will report directly to the Project Manager throughout the duration of the contract unless otherwise advised by the client. Client shall be able to devote considerable amount of time for the project.

#### APPLICATION

- Letter of expression of interest (EOI)
- Curriculum Vitae (summarizing the applicant's qualification to perform the services, including similar assignments, experience and availability of appropriate skills)
- Copy of National Identification Card
- Attested copies of educational certificates

# **SUBMISSION**

Expressions of interest must be delivered in sealed envelopes or emailed titled 'EOI for the development of the project exit strategy for the Scaling up the National Capacity for Disaster Risk Reduction and Management in the Maldives project' and the submitting individuals name and address to the address below on or before 1100hrs 29<sup>th</sup> April 2018 local time. For electronic submissions, send in to info@ndmc.gov.mv

# Queries

For any queries please email:

ahmed.aslam@ndmc.gov.mv

Project Manager

Scaling up the National Capacity for Disaster Risk Reduction and Management in Maldives

National Disaster Management Centre

Rihijehikoshi, Ameeneemagu

Male' Maldives