

Declaration of Conflict of Interest

It is mandatory to declare all Conflict(s) of Interests to any MINDCo Employee/MINDCo Board of Directors/any vendor, financial, non-financial or otherwise.

The disclosure must be made as per the table below (leave blank if not applicable)

Employee/Director Name	NID No.	Designation & Department	Relationship

Declaration of ITB Acknowledgment

I hereby confirm that I have thoroughly read and understood the Information to Bidders (ITB) document. By signing this declaration, I acknowledge the contents and requirements of the ITB and agree to comply with all terms and conditions.

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(Company Seal & Authorized Signatory)