



# 2024-34 Long-Term Plan Information Session with Elected Members: Day One

7-8 November 2023



**Hamilton  
City Council**  
Te kaunihera o Kirikiriroa

# Objectives of the two days

- Discuss critical issues underpinning our approach to the Long-Term Plan.
- Address Elected Member queries that have arisen since the 11 October Workshop.
- Provide updated information, modelling and rates scenarios.
- Set up Council to have a productive meeting on 28-29 November, where Council will agree a draft 2024-34 Long-Term Plan budget.

# Agenda: Day One

Time	Item	Lead
9.30-10.00	Karakia, welcome, aims of the day, and process update	Blair, Lance and Mayor Paula
10.00-11.15	Recap of modelling and recent changes post 11 October 2023 Workshop	Tracey
11.15-11.30	Morning tea	
11.30-12.45	Growth story	Hannah, Mark, Greg and Karen
12.45-1.30	Lunch	
1.30-3.15	Capital programme	Chris
3.15-3.30	Afternoon tea	
3.30-4.45	Levels of service	Blair and James
4.45-5.00	Day one wrap and closing karakia	Blair

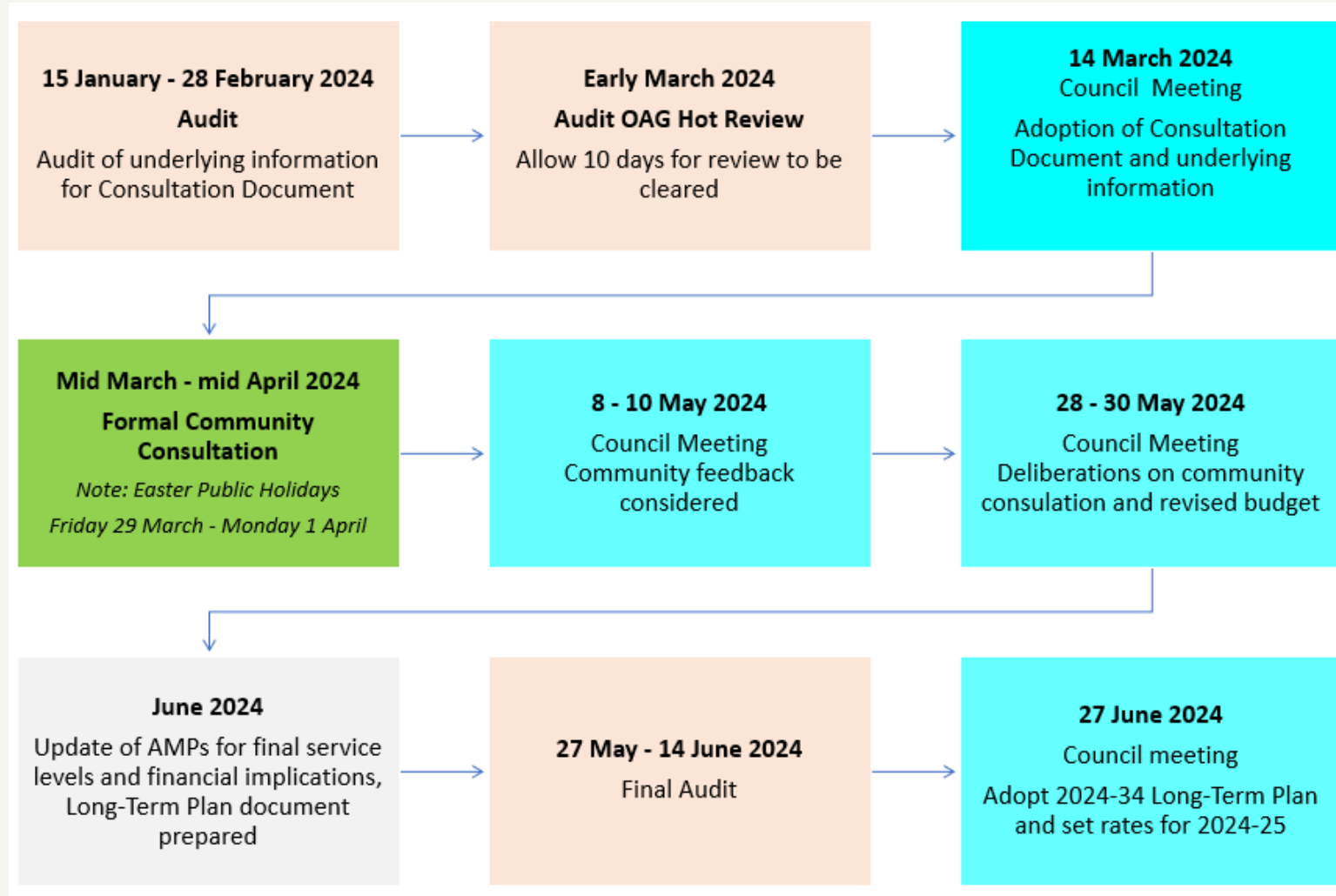
# Agenda: Day Two

Time	Item	Lead
9.30-9.45	Karakia, and any reflections/questions from yesterday	Blair and Mayor Paula
9.45-10.15	Sale of assets options	Nicolas
10.15-10.30	Morning tea	
10.30-12.00	Revenue options	Eeva-Liisa/Nicolas
12.00-12.45	Lunch	
12.45-14.15	Rating options	Stephen
14.15-14.30	Afternoon tea	
14.30-15.30	Outline of report for 28-29 November Council meeting	James
15.30-15.45	Wrap up and closing karakia	Blair



# Indicative 2024 timeline

Audit
Engagement
Council
Staff



# 2023 Council timeline



# Thoughts from the Mayor and Chief Executive

# Financial Strategy & financial position

**Tracey Musty**



# 12 guiding Financial Principles

- ✓ Council will adopt a prudent Financial Strategy which supports its current credit rating.
- ✓ The everyday costs of running the city will be met from everyday revenues.
- ✓ Council will fund maintenance and renewals as per approved Asset Management Plans.
- ✓ Growth cells will be completed to an approved level of service.
- ✓ Council should explore external funding options for new discretionary projects whenever possible.
- ✓ When a private benefit can be identified, and it is efficient to collect the revenue user charges will be considered.
- ✓ Growth will pay for growth.
- ✓ Asset sale proceeds will be used to pay down debt.
- ✓ The main source of our everyday revenue will be general rates.
- ✓ Targeted rates could be used to fund the council portion of new projects where the costs of these activities can be easily identified.
- ✓ Rates certainty will be a key consideration.
- ✓ Affordability of rates will be considered.

# Financial Strategy

- **Revenue and Financing Policy**

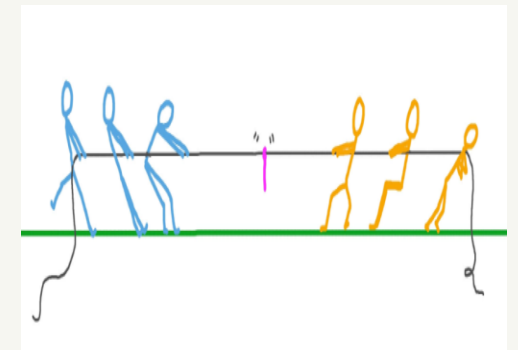
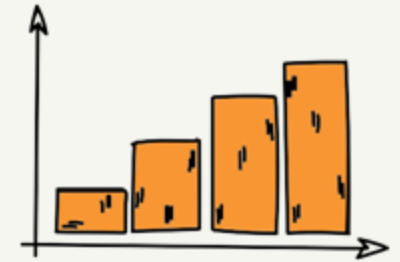
- Outlines the choices we have made in deciding appropriate sources of funding for operating and capital expenditure from those sources listed in the Local Government Act 2002
- Provides guiding principles

- **Financial Strategy Limits are measured by:**

- Net debt to revenue
- Net debt
- Balancing the books

- **Financial position is constrained**

- Tension of strategy outcomes/community needs vs fiscal envelope
- Need to balance now and future needs



# Revenue and Financing Policy LGA s103

- Policy is well founded and fit for purpose.
- Is fundamental to the legal collection of revenue.
- Will be updated for:
  - LGA amendment 102(3A) "...policies must also support the principles set out in the [Preamble](#) to Te Ture Whenua Māori Act 1993."
  - Policy changes consequential to Council LTP decisions – e.g. Update for financial contributions, changes in activities, revenue budgets, new rates.
  - Administrative updates to align with budgets.

[Link to Revenue and Financing Policy - HCC website](#)

# Funding our Activities

First adopted:	30 June 2012
Revision dates/version:	June 2021
Next review date:	June 2024
Engagement required:	Not required
Document number:	D-1784168
Associated documents:	Funding Needs Analysis
Sponsor/Group:	Chief Financial Officer

## Funding Needs Analysis Policy

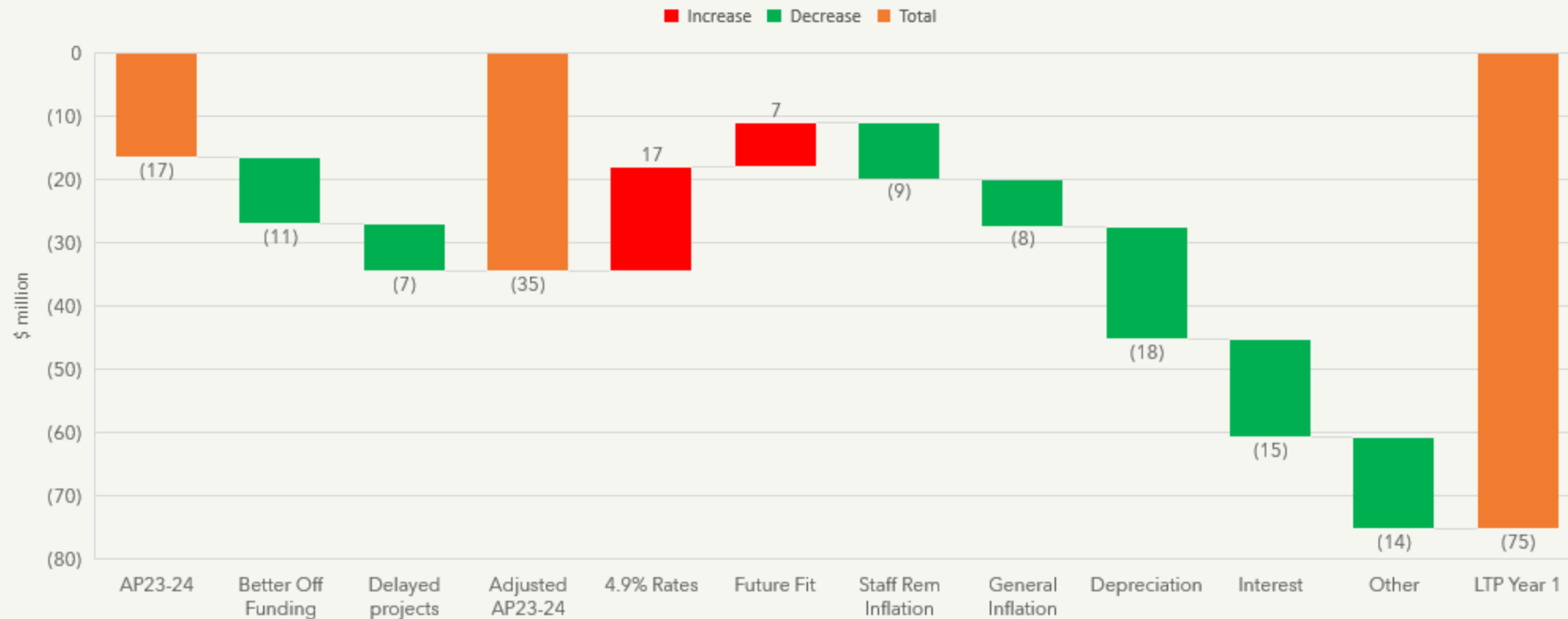
### Purpose and scope

1. The Funding Needs Analysis (FNA) provides the background and analysis to explain the funding decisions made by the Council.

[Link to Funding Needs Analysis - HCC website](#)

Activity	GENERAL RATES	TARGETED RATES	FEES & USER CHARGES	SUBSIDIES & GRANTS	OTHER	BORROWING
Animal Control	✓	x	✓	x	✓	✓
Aquatics	✓	x	✓	x	✓	✓
Community Development	✓	x	x	x	✓	✓
Building Control	x	x	✓	x	✓	✓
Cemetery & Crematorium	✓	x	✓	✓	x	✓
City Planning	✓	✓	✓	x	✓	x
Public Safety	✓	x	✓	✓	✓	✓
Civil Defence	✓	x	x	x	x	✓
Claudlands	✓	x	✓	x	✓	✓
Environmental Health	✓	x	✓	x	x	✓
Governance & Public Affairs	✓	x	x	x	x	✓
Hamilton Gardens	✓	x	✓	x	✓	✓
Hamilton Zoo	✓	x	✓	✓	✓	✓
iSite	✓	x	✓	x	✓	✓
Libraries	✓	x	✓	✓	x	✓
Liquor Licensing	x	x	✓	x	x	x
Museum	✓	x	✓	✓	✓	✓
Parking	✓	✓	✓	x	✓	x
Community Parks	✓	x	✓	x	✓	✓
Natural Areas	✓	x	✓	x	✓	✓
Streetscapes	✓	x	✓	x	✓	✓
Sports Parks	✓	x	✓	x	✓	✓
Playgrounds	✓	x	✓	x	✓	✓
Indoor Recreation	✓	x	✓	x	✓	✓
Partnership with Maaori	✓	x	x	x	x	✓
Growth Programmes	✓	x	✓	x	x	✓
Planning Guidance	✓	x	✓	x	x	✓
Refuse Collection	✓	✓	x	✓	✓	✓
Waste Minimisation	✓	✓	x	✓	✓	✓
Landfill Site Management	✓	✓	x	✓	✓	✓
FMG Stadium Waikato	✓	x	✓	x	✓	✓
Seddon Park	✓	x	✓	x	✓	✓
Stormwater Network	✓	✓	x	x	✓	x
Theatres	✓	x	x	x	x	✓
Event Sponsorship	✓	x	x	x	x	✓
Transportation Network	✓	x	✓	✓	✓	✓
Wastewater Treatment and Disposal	✓	✓	✓	x	x	✓
Wastewater Collection	✓	✓	✓	x	✓	✓
Water Treatment and Storage	✓	✓	✓	x	x	✓
Water Distribution	✓	✓	✓	x	x	✓

# From Annual Plan 23-24 to LTP 24-25



# Key assumptions

Assumption	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
Opex Inflation	6.0%*	3.5%	3.5%	3.6%	3.7%	3.7%	3.7%	3.2%	3.2%	3.2%
Capex Inflation	5.0%*	4.0%	3.8%	4.0%	4.0%	4.0%	3.8%	3.4%	3.4%	3.4%
Personnel Inflation	5.6%*	5.5%	4.0%	4.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Interest Rates	4.60%	4.52%	4.47%	4.50%	4.62%	4.77%	4.91%	5.06%	5.25%	5.67%

\* Included in Y1 Base

Assumption	Source/s
Opex Inflation	Management forecast based on information available prior to final BERL Report
Capex Inflation	Management forecast based on information available prior to final BERL Report
Personnel Inflation	New Zealand Pre-election Economic and Fiscal Update
Interest Rates	PWC Forecast
Revaluations (3 yearly cycle for each asset class)	Years 1 to 2 - GHD Cost Escalation Report Years 3 to 10 - GHD Cost Escalation plus Indexed Treasury CPI for accounting assumptions

# Balancing the Books – LTP Year 1

## Hamilton City Council Measure vs Government Measure

Item	Council measure (\$ million)	Govt. measure (\$ million)
Surplus/(Deficit)	\$26.5	\$26.5
Vested asset revenue	(\$35.0)	(\$35.0)
Capital subsidies & contributions	(\$39.2)	-
Development contributions	(\$36.1)	(\$36.1)
Interest on DCs	\$12.6	-
Fair value gains/losses on investment property	(\$0.9)	-
Fair value on HIF loan	(\$5.7)	-
Other extraordinary items	\$2.5	-
Balancing the Books Surplus/(Deficit)	(\$75.3)	(\$44.6)



# Rates scenarios

## Base Position - Waters Y1 & Y2 only

### Key:

\*based on 24/25 Rates rounded to nearest dollar  
 ♦includes a (25.36%) reduction for waters portion of rates based on LTP21-31 rates allocations  
 ^excludes loss on waters disposal

Scenario 1 - BTB Year 1	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$19	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3
Rates Increase (%)	35.1%	6.0%	(19.3%)♦	6.0%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books(\$ million)	\$2m	\$16m	\$5m	\$5m	\$2m	\$10m	\$8m	\$13m	\$12m	\$14m
Govt Balancing the books(\$ million)	\$34m	\$57m	\$35m^	\$28m	\$23m	\$20m	\$31m	\$36m	\$22m	\$25m
Debt to Revenue (%)	240%	232%	160%	173%	184%	186%	182%	186%	195%	195%
Scenario 2 - BTB Year 3	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$9	\$9	\$9	\$3	\$3	\$3	\$3	\$3	\$3	\$3
Rates Increase (%)	16.3%	16.3%	(9.1%)♦	5.7%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books(\$ million)	(\$46m)	(\$21m)	\$2m	\$5m	\$2m	\$10m	\$7m	\$12m	\$11m	\$13m
Govt Balancing the books(\$ million)	(\$13m)	\$20m	\$32m^	\$28m	\$22m	\$19m	\$30m	\$35m	\$21m	\$24m
Debt to Revenue (%)	277%	266%	182%	193%	204%	205%	200%	203%	212%	211%
Scenario 3 - BTB Year 5	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$8	\$7	\$6	\$6	\$6	\$3	\$3	\$3	\$3	\$3
Rates Increase (%)	15.0%	13.5%	(14.7%)♦	10.7%	10.7%	5.0%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books(\$ million)	(\$49m)	(\$32m)	(\$19m)	(\$9m)	\$2m	\$13m	\$11m	\$16m	\$15m	\$17m
Govt Balancing the books(\$ million)	(\$16m)	\$8m	\$10m^	\$13m	\$22m	\$22m	\$34m	\$39m	\$25m	\$28m
Debt to Revenue (%)	280%	275%	200%	211%	214%	214%	207%	208%	216%	215%

# Rates scenarios

## Base Position – Waters Y1 & Y2 only

BTB using Govt Measure Year 1	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$12	\$9	\$4	\$4	\$3	\$3	\$3	\$3	\$3	\$3
Rates Increase (%)	22.2%	17.0%	(18.0%)	7.4%	5.4%	5.0%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books (\$ million)	(\$30m)	\$2m	\$2m	\$5m	\$2m	\$9m	\$7m	\$12m	\$11m	\$12m
Govt Balancing the books (\$ million)	\$2m	\$43m	\$32m	\$28m	\$22m	\$19m	\$30m	\$35m	\$21m	\$24m
Debt to Revenue (%)	265%	247%	173%	184%	195%	198%	193%	196%	205%	205%

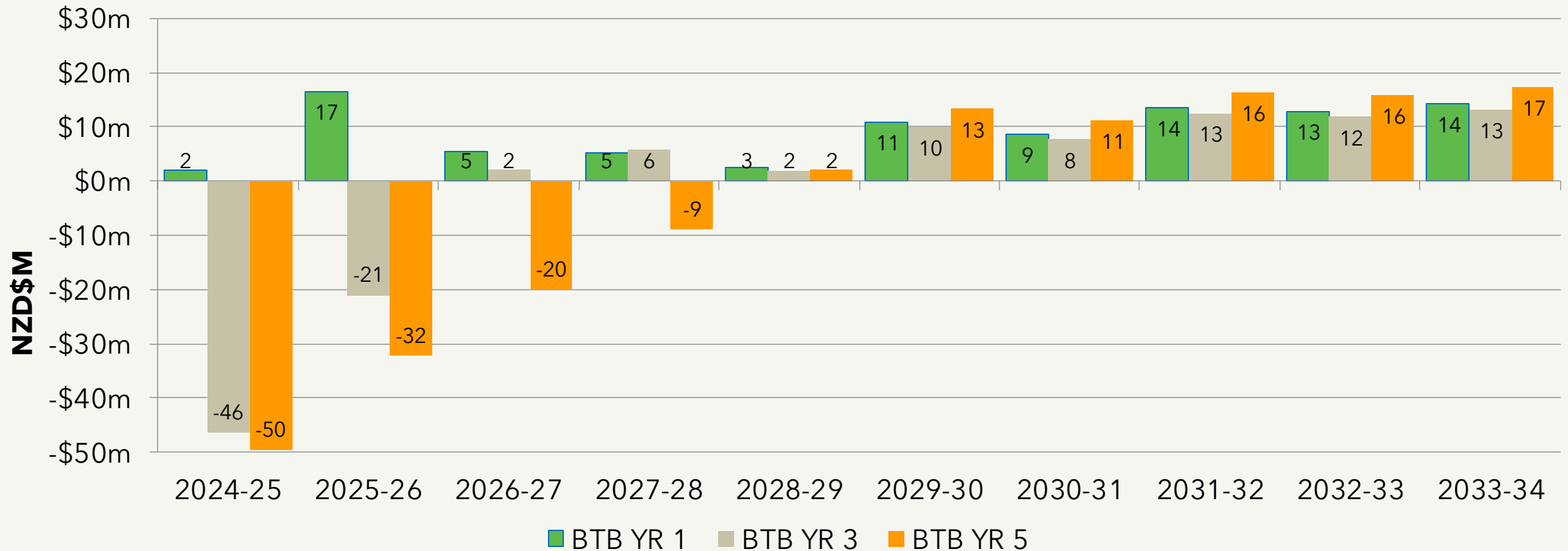
# Assumptions for waters exclusion

## Base Position - Waters Excluded from Year 3-10

- ~30% of General Rates relates to Waters and has been reduced in Year 3 prior to any rates increase being applied to remaining rates
- We have removed all three of the waters activities and any capital
- Limited assumptions for reduction of stranded overheads

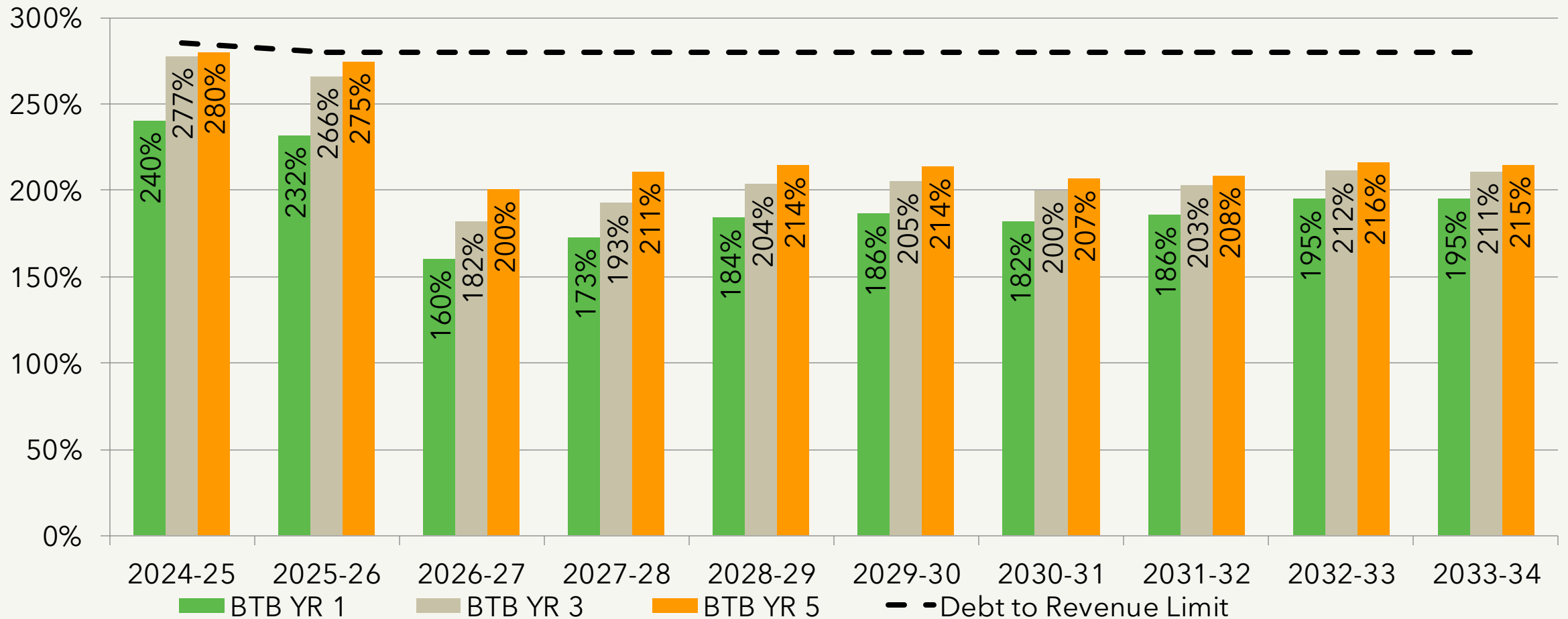
# Balancing the Books

Base Position - Waters included Y1 & Y2 only



# Debt to Revenue

Base Position - Waters included Y1 & Y2 only



# Explanation of Model A v Model B (10 years of 3 waters) and discussion around options to balance books

# Rates scenarios

## Shadow position - waters included all 10 years

Scenario 1 - BTB Year 1	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$19	\$6	\$6	\$6	\$3	\$3	\$3	\$3	\$3	\$3
Rates Increase (%)	35.2%	11.0%	11.0%	11.0%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%
HCC Balancing the books(\$ million)	\$2m	\$31m	\$48m	\$69m	\$64m	\$60m	\$58m	\$56m	\$56m	\$55m
Govt Balancing the books(\$ million)	\$34m	\$72m	\$140m	\$128m	\$76m	\$61m	\$72m	\$70m	\$56m	\$55m
Debt to Revenue (%)	240%	223%	206%	222%	253%	269%	273%	270%	275%	269%
Scenario 2 - BTB Year 3	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$9	\$9	\$9	\$8	\$8	\$5	\$3	\$3	\$3	\$3
Rates Increase (%)	15.7%	15.7%	15.7%	15.5%	15.5%	8.9%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books(\$ million)	(\$47m)	(\$24m)	\$2m	\$36m	\$72m	\$95m	\$98m	\$97m	\$97m	\$97m
Govt Balancing the books(\$ million)	(\$14m)	\$17m	\$94m	\$95m	\$85m	\$97m	\$113m	\$111m	\$98m	\$99m
Debt to Revenue (%)	279%	269%	245%	261%	275%	275%	272%	265%	264%	255%
Scenario 3 - BTB Year 5	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$9	\$9	\$9	\$9	\$9	\$5	\$3	\$3	\$3	\$3
Rates Increase (%)	15.6%	15.6%	15.6%	15.6%	15.6%	9.5%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books(\$ million)	(\$48m)	(\$25m)	\$1m	\$35m	\$71m	\$97m	\$102m	\$100m	\$101m	\$101m
Govt Balancing the books(\$ million)	(\$15m)	\$15m	\$91m	\$91m	\$79m	\$96m	\$113m	\$111m	\$98m	\$99m
Debt to Revenue (%)	279%	269%	246%	262%	276%	274%	271%	263%	263%	253%



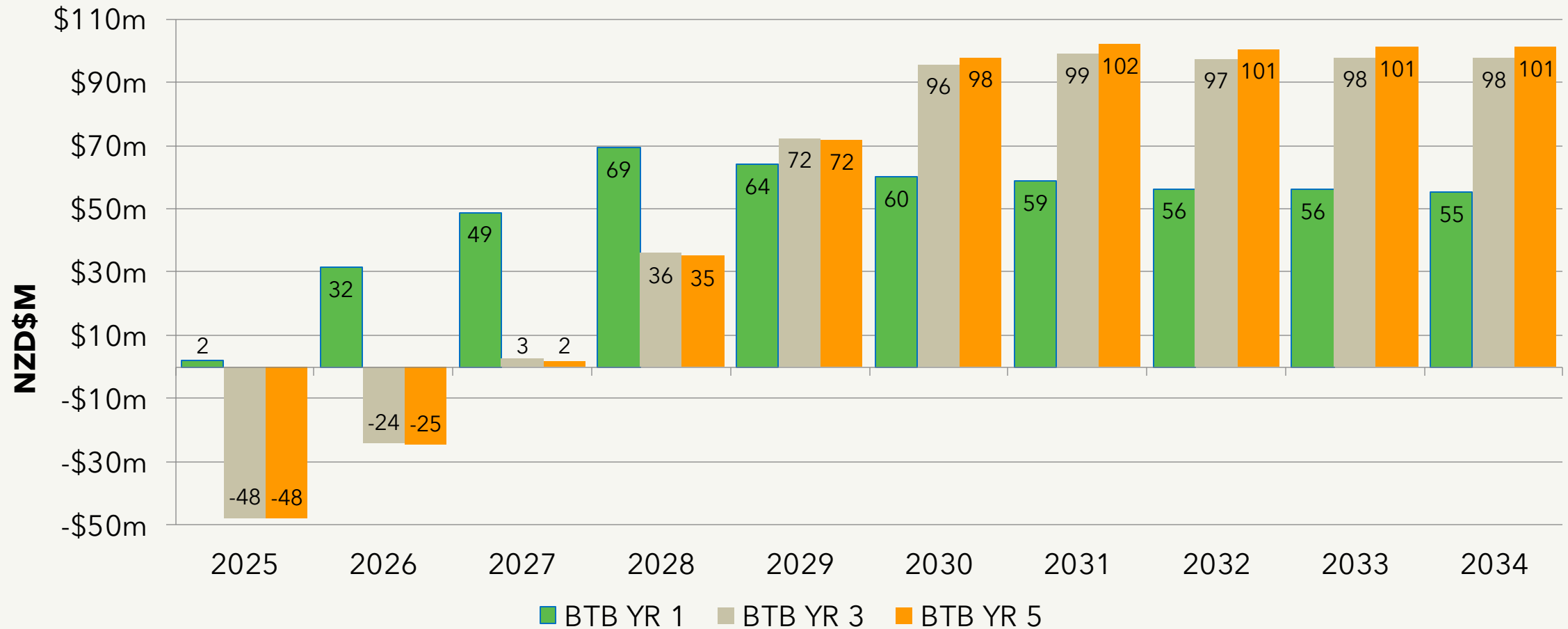
# Rates scenarios

## Shadow position - waters included all 10 years

BTB using Govt Measure Year 1	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Weekly Rates increase (\$ for median ratepayer)*	\$12	\$9	\$9	\$9	\$3	\$3	\$3	\$3	\$3	\$3
Rates Increase (%)	22.3%	16.9%	16.9%	16.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
HCC Balancing the books (\$ million)	(\$30m)	\$2m	\$38m	\$83m	\$82m	\$78m	\$76m	\$73m	\$72m	\$70m
Govt Balancing the books (\$ million)	\$2m	\$43m	\$130m	\$143m	\$95m	\$80m	\$90m	\$87m	\$72m	\$72m
Debt to Revenue (%)	265%	247%	221%	226%	252%	265%	268%	263%	266%	260%

# Balancing the Books

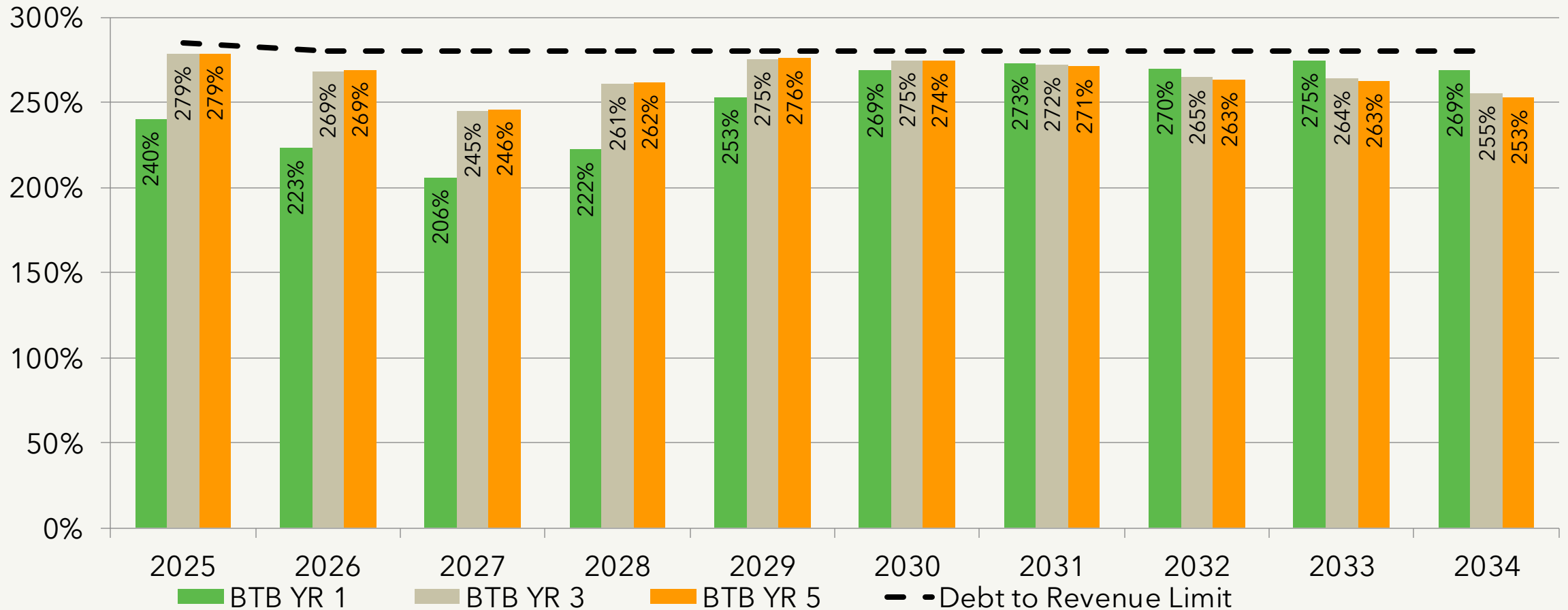
Shadow position - waters included all 10 years



# Morning tea

# Debt to Revenue

Shadow position - waters included all 10 years



# Our growth story

**Hannah Windle, Mark Davey, Greg Carstens and Karen Saunders**





# Our growth story

## Key points



We are one of New Zealand's fastest growing cities



Our growth trajectory won't change; we can't stop growth

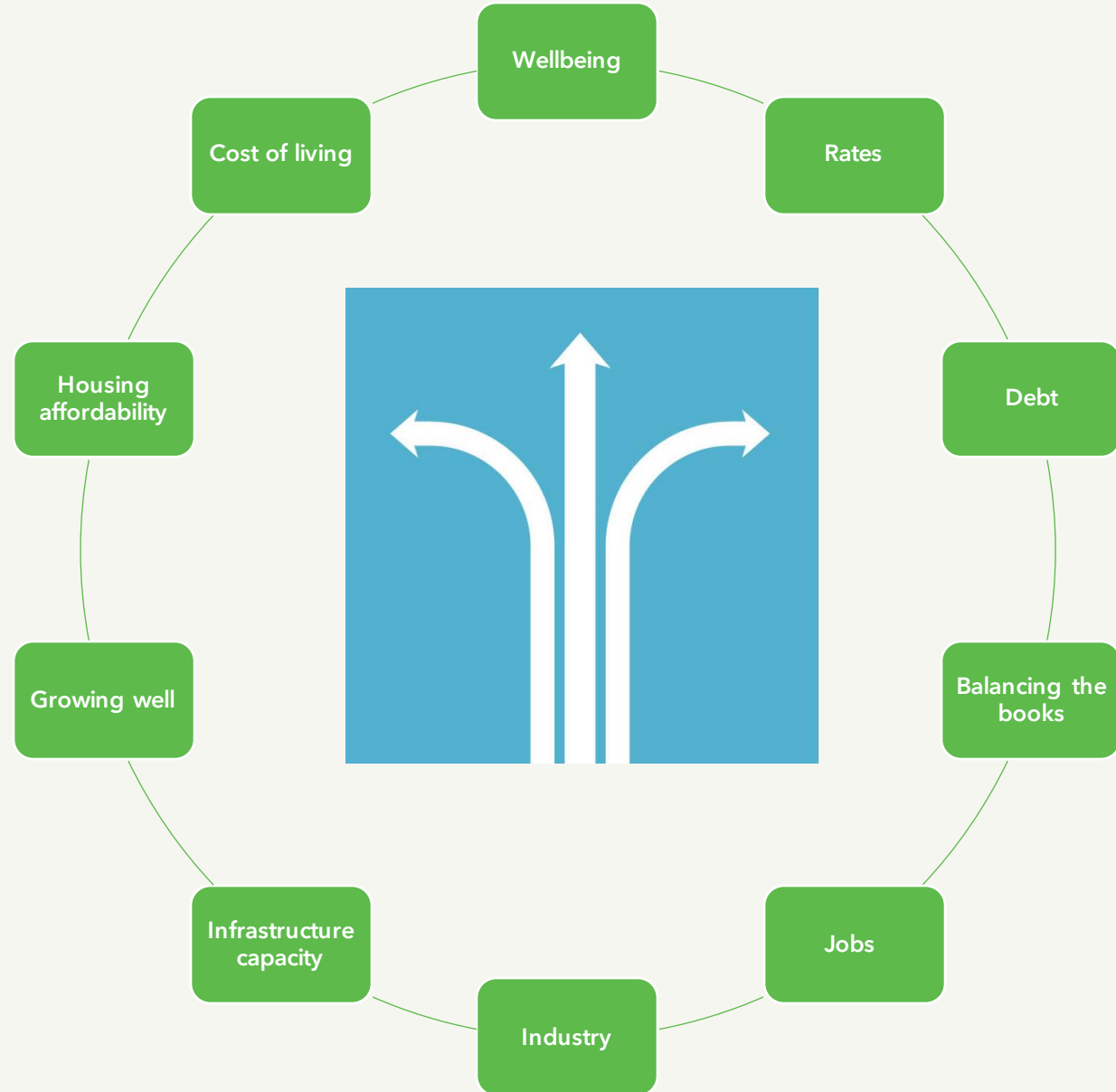


We need to balance our financial situation with **investing to** grow our city well



There are risks and consequences with not funding growth **adequately**

# LTP challenges





# Short and long-term implications



# Three drivers of growth

## Where does growth come from?

- Natural increase: births minus deaths
- International migration
- Internal migration

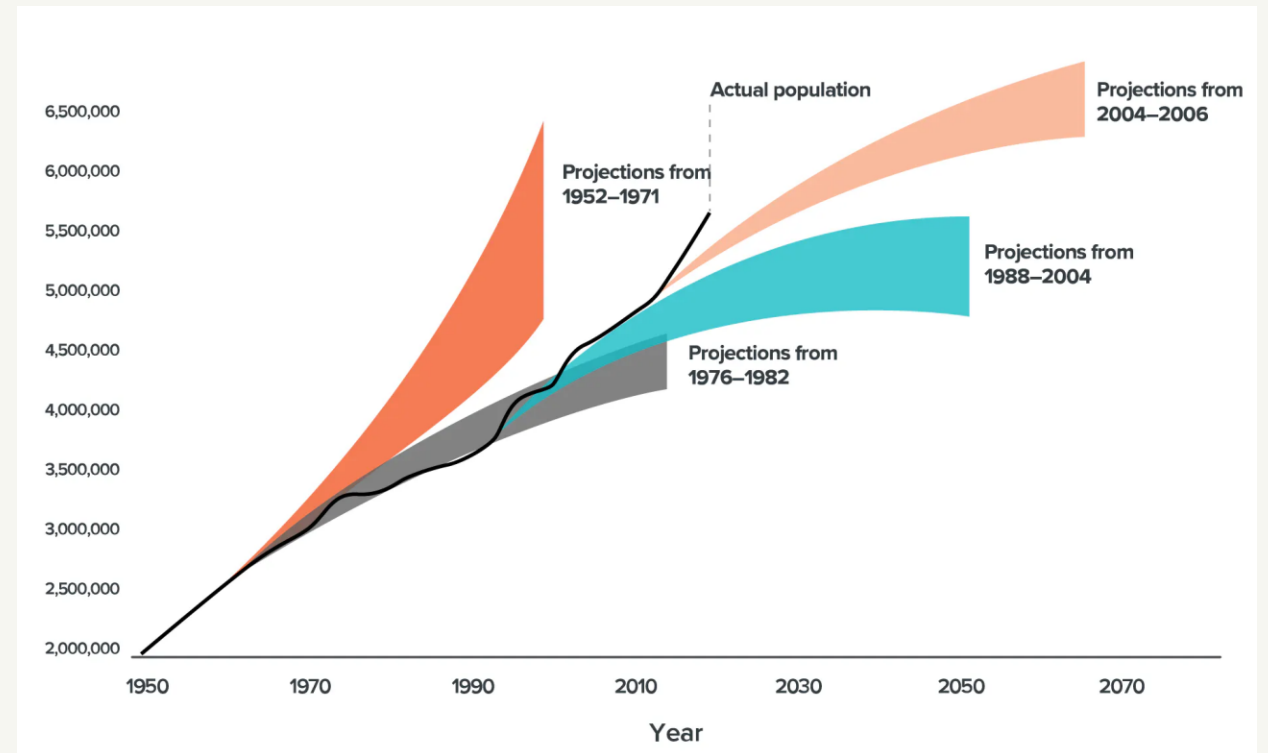
	Population increase	Population change	Median age
New Zealand	105,900	2.1%	38
Auckland	47,000	2.8%	36
Hamilton	6,100	3.4%	33
Tauranga	3,900	2.5%	40
Wellington city	2,800	1.3%	34
Christchurch	5,700	1.5%	37

# Uncertainty

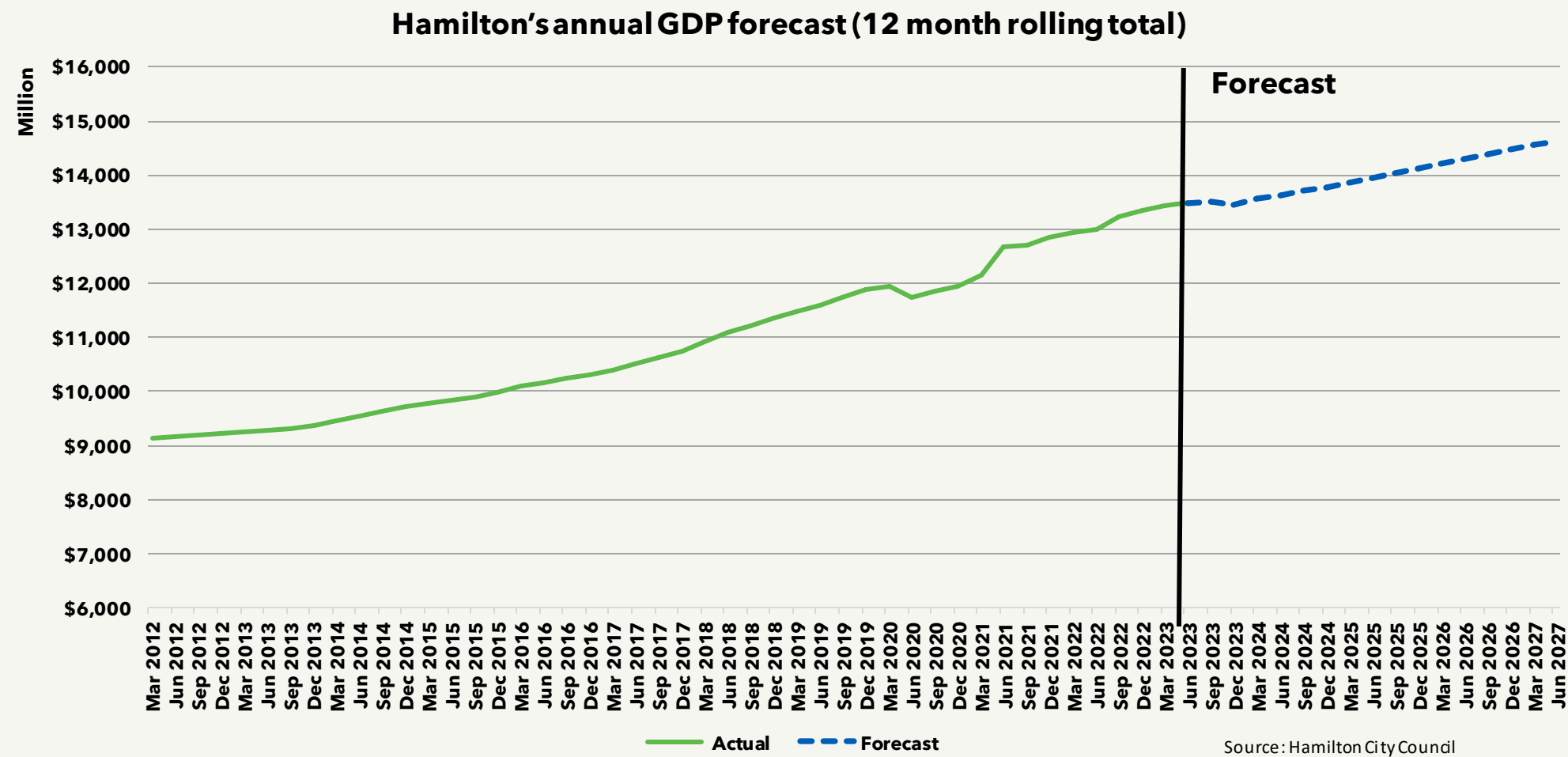
**Over the last 20 years we have grown quicker than projected**

*"Should growth happen faster than forecast, Council could consider bringing infrastructure investment forward, although its ability to do so may be constrained by the availability of debt funding for required projects."*

2021-51 Infrastructure Strategy

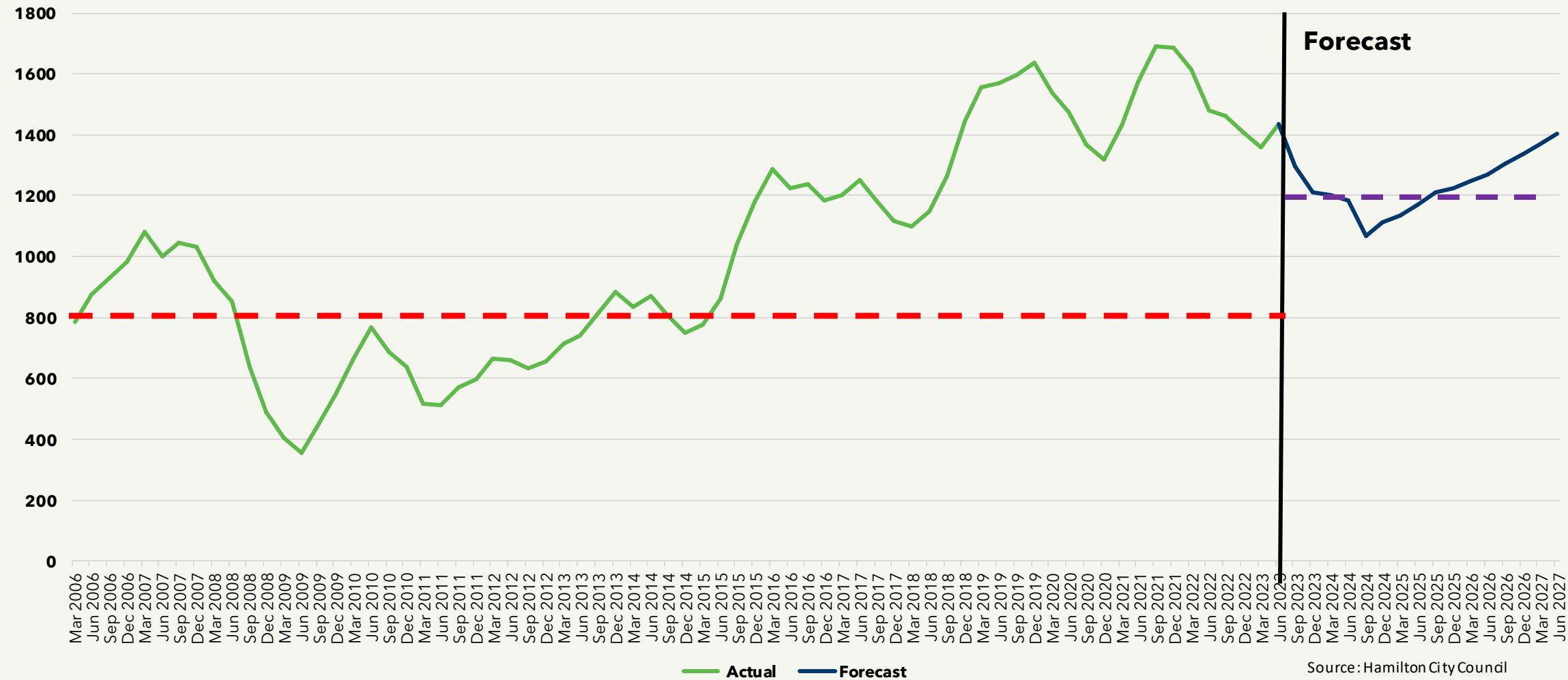


# GDP forecasts for Hamilton



# Outlook for housing

Hamilton’s short-term dwellings consented forecast (12 month rolling total)

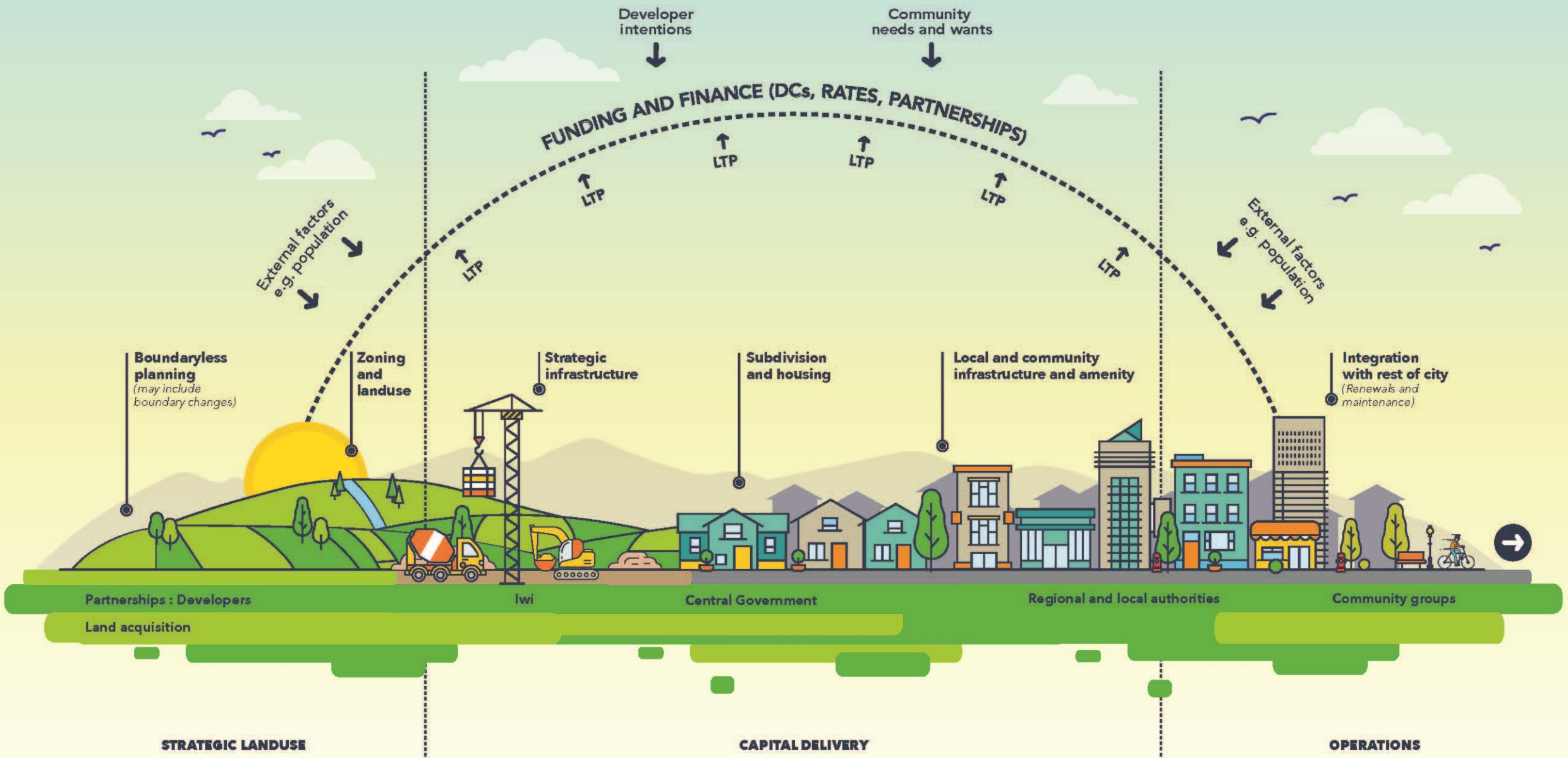


Source : Hamilton City Council

# Council's role in enabling growth

## Why choose to invest in growth infrastructure?

- We are required to by law:
  - Promote the well-being of communities in the present and for the future (LGA)
  - National Policy Statement – Urban Development (and the HBA)
- We need to ensure there is a pipeline of land supply
- Land needs to be **zoned** and **serviced**
- Historical underinvestment





# Future Proof

## Working with our neighbours

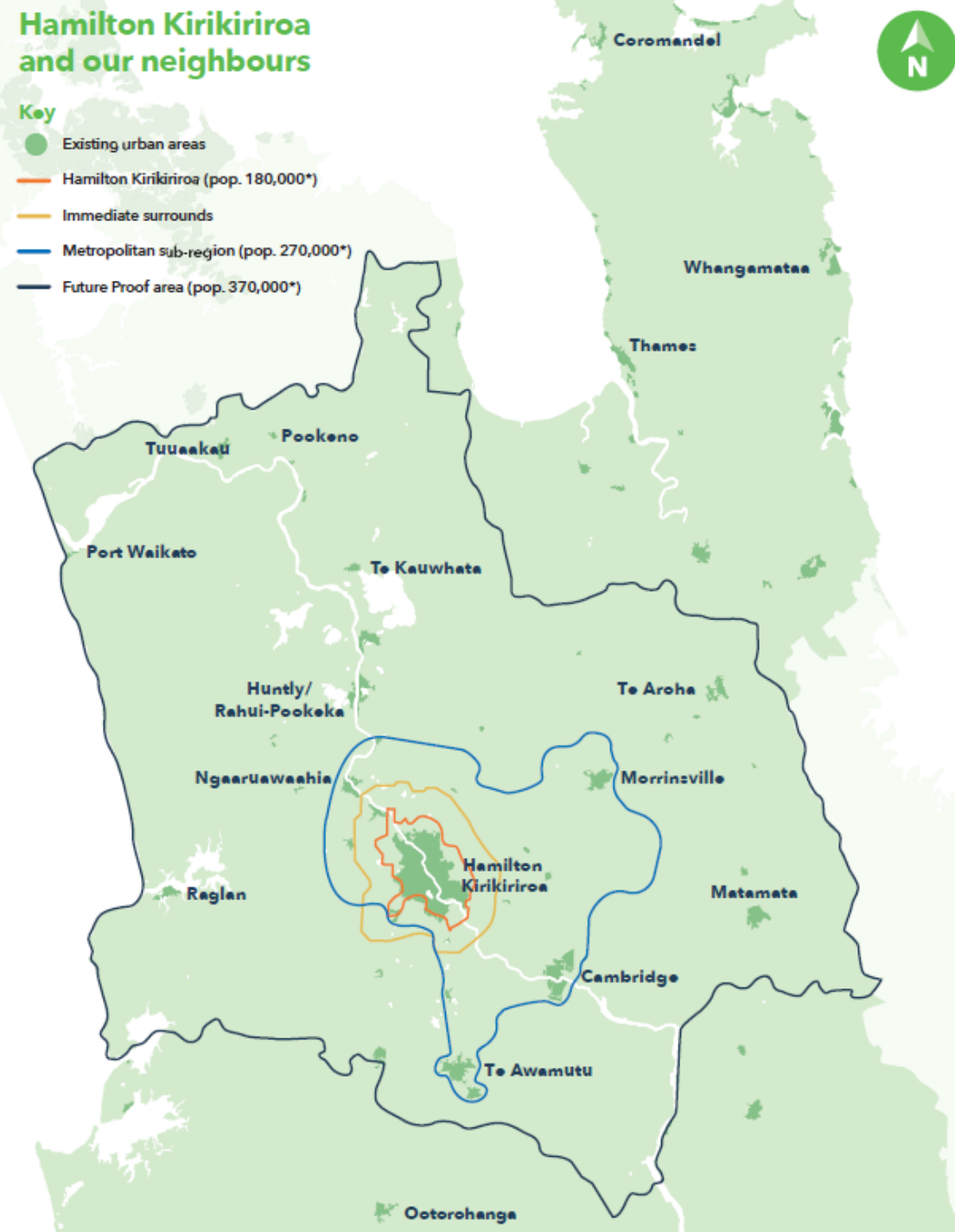


6 November 2023

### Hamilton Kirikiriroa and our neighbours

#### Key

- Existing urban areas
- Hamilton Kirikiriroa (pop. 180,000\*)
- Immediate surrounds
- Metropolitan sub-region (pop. 270,000\*)
- Future Proof area (pop. 370,000\*)





# Hamilton Urban Growth Strategy

## OUR VISION:

**Hamilton Kirikiriroa is the best place to live and work with connected, vibrant and prosperous communities**

## OUTCOMES:

- 1** Grow up and out from the central city
- 2** Grow along transport corridors
- 3** Support the development of quality greenfield neighbourhoods



## KEY CONSIDERATIONS AS WE GROW:

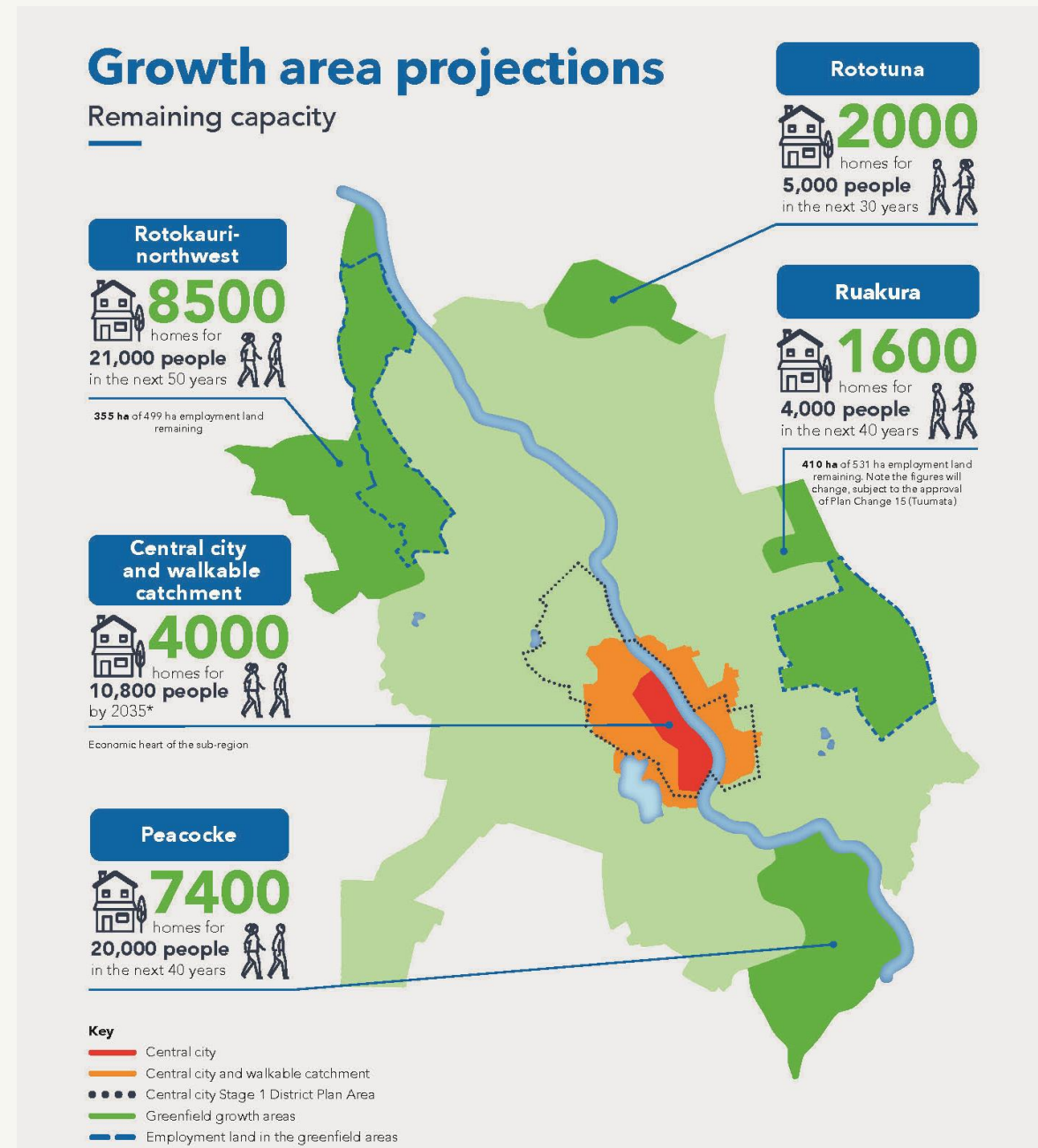


## Key

- 
- A map of the Waikato District Council area. The map shows various regions and boundaries. Key locations include Auckland (top), Raglan (left), Morrinsville (right), Tauranga (bottom right), and Cambridge (bottom right). The map also shows the Waikato District Council Boundary and the Waipā District Council Boundary. The map is color-coded: green for rural areas, blue for water bodies, and orange/red for urban areas. The map includes a north arrow and a scale bar.

# Where is our zoned capacity?

- Committed greenfield areas for up to 50,000 people
- Central City for up to 10,800 people
- Citywide infill
- Significant infrastructure investment needed





# Macro considerations

**Current situation | HBA and short-medium outlook | environmental limits**



# Plan change programme

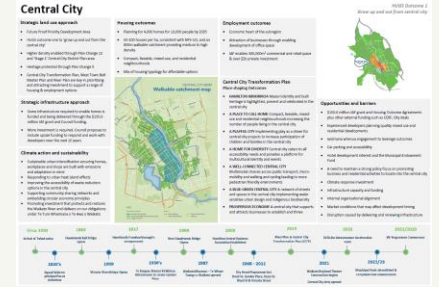
## Implications for growth

- PC12 (intensification) (subject to Central Govt policy changes)
- Industrial zone controls (due to scarcity of supply and inflating land rates, non-industrial activities are locating in the industrial zone)
- Inclusionary Zoning (affordable housing)
- Flood hazards
- Private Plan changes



# Central City and Stage 1

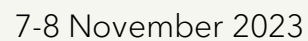
## Grow up and out from the central city





## Supporting development of quality greenfield neighbourhoods







# Greenfield East

## Residential and employment

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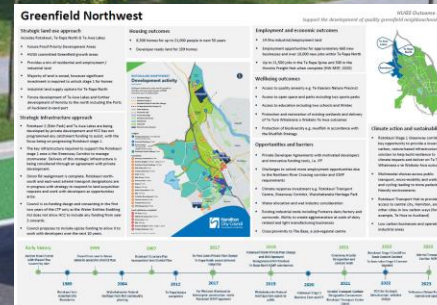
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# Greenfield Northwest

## Greenway Corridor render





# Development Contributions

## How changing our level of growth investment will affect DC revenue

### Short story

- DCs revenue could be higher than projected currently with higher DC charges
- but this is offset if development slows as a result, impacting social and economic well-being

### Other

- DC revenue is directly tied to total capex to be recovered - assuming growth assumptions are about the same, which they are
- The first cut 2024 capital programme (including 10 years waters) is a bit less than double the 2021 LTP, and interest rate forecast are around double i.e. DCs could be materially higher.
- Council has interventions available to it (ie. capping charges) which has its own tradeoffs - report to Council 27/28 November

# Slowing growth investment

## What happens?

### **FINANCIAL IMPACT**

- Less capex and subsequent debt, lower consequential opex

### **GROWTH IMPACT**

- Less opportunities for residential, commercial and industrial developments
- Increased housing shortage/affordability issues
- Declining economic productivity/GDP

# Slowing growth investment

## What happens?

### **COMMUNITY IMPACT**

- Development will still occur, just in an ad hoc manner forcing council to be reactive
- Worsening levels of service
- Environmental degradation
- Missed opportunity for 'growth to pay for growth'
- Higher cost to retrofit the enabling infrastructure in the future
- Developments play out in Environment Court or private plan changes

# What this looks like

## Market-led growth examples

- Hillcrest, Hospital, Melville infill
- Emerging areas applications
- Rural-residential around city periphery
- Ohinewai
- Pokeno



# Maintaining growth investment

## What happens?

- More capex and subsequent debt, higher consequential opex
- Promoting economic development and jobs
- Opportunity to combine growth projects with renewals and address level of service deficiencies (for infill)
- Increased opportunities to develop leading to more competitive land markets i.e. increase housing affordability

# New ways to fund infrastructure

**Council is already implementing innovative infrastructure funding**

- HIF
- Grant funding (IAF, Better of Funding, PGF)
- Greenfield private developer agreements (Rotokauri and Ruakura)
- Upsizing funds
- Council/Downer collaborative alliance contract
- Investigations into IFF



# New ways to fund infrastructure

## Council is advocating for local government funding reform

- City deal (multiple considerations)
- Value capture
- FFLG reforms
- GST back from rates
- Rates on Crown land etc.
- Legislative change (congestion charging etc)

# Other considerations

## It's not a black and white topic

- We need to give effect to our long-term growth strategies that are politically agnostic
- Plans and investment for growth today play out over a long period of time
- Infrastructure built today is long lived, consider is this suitable for our changing climate
- Infrastructure is not affordable now but will only get more expensive in the future
- Return on investment e.g., follow through to support new bridge, opening multiple areas can slow the recuperation of investment

# Summary

## Population growth can't be turned off so how do we respond?

- Lots to balance and the reality is that to deliver under the current model is not sustainable.
- Government and societal aspirations go beyond our ability to achieve them.
  - Growth is happening and we have areas that are committed
  - Significant infrastructure investment is required to service this
  - We have a plan for growth: it is long-term, collaborative and spans political cycles
  - We need to keep investing in planning and investigation even if we aren't building everything

# What's the solution?

## Key moves

We need to:

- identify a solution for 3 waters (off balance sheet)
- continue our strategic planning and land acquisition
- invest in our strategic priorities – stopping everything makes the situation worse
  - Rotokauri PDA
  - Strategic capital programme
- pursue a shared investment programme with Government (City Deal)
- lobby for legislative and policy change

# Lunch

# Capital Portfolio

**Chris Allen**

# Capital portfolio

## Agenda

- Scene setting
- Direction
  - ✓ Mayoral Priorities and CE direction
  - ✓ Staff approach
  - ✓ Workshop 11 October 2023
- Current draft capital portfolio: programme and project level
- Further feedback for Council meeting 28-29 November 2023

# Mayoral Priorities and CEO Direction

## - Those which speak to Capital Portfolio

**CEO Direction** complete commitments, meet necessary requirements, minimise new projects

### **Mayoral Priorities**

- Look after what we have got, including resilience
  - ✓ fit for purpose, resilient in face of climate change, pay a little more now for future, rate so we don't go backwards
- Deliver core services to community
  - ✓ not gold standard, delay any new gardens until after year 3
- Growth projects focus on infrastructure for affordable housing
  - ✓ deliver committed and funded growth projects Peacocke, Rotokauri 1 and CBD, emerging areas on hold
- Unfunded Community Projects present option for targeted rates
  - ✓ options for Community facilities (Rototuna Pool, Pukete Community House, Zoo accommodation)
- Maximise other Revenue streams
  - ✓ land banking.



# Capital Portfolio: Key approach

## Staff approach

- recognise difficult times
  - ✓ strong focus on first 3 years
  - ✓ align with existing priorities and commitments
  - ✓ minimise new projects
  - ✓ keep investing for the future
  - ✓ funded- base
  - ✓ unfunded- recommended (ELT recommended)
  - ✓ unfunded- consider, unfunded
- Legislation: 2 years water across all programmes (not just CityWide Waters), first 2 years lean
- all costs are in \$2023 which will be system escalated to \$2024 for year 1 and then onwards
- all costs are at best P50 which is standard for programming, noting P95 risk

# Elected Member Workshop 11 October 2023

## What we heard

- defer projects including greenfield growth projects
- reduce city wide transport programme
- visibility of LTP with all years waters included
- consider bringing forward land acquisition to capture value
- understand linkage of infrastructure to affordable housing
- split renewals and compliance for visibility
- consider paid parking

# Elected Member Workshop 12 October 2023

## What we did

- concentrated on first 3-year period and deferred projects out from this critical period- several growth projects been pushed to years 8-10
- cut most transport programmes including Eastern Pathways - CBD to Uni Link
- cut some other projects (Rototuna Pool)
- proposed a \$10 million/annum Strategic Land Acquisition Fund

# Current draft portfolio changes

## High-level summary of changes, incorporating Elected Member feedback

Base: 2 years water (\$million)

Gross (\$million)	1	2	3	Yrs1-3 total	4	5	6	7	8	9	10	Total
11 October	377.9	325.4	217.0	920.3	154.2	166.3	134.3	157.1	172.7	162.8	162.4	2,030.0
7-8 November	352.0	293.5	167.8	813.3	171.6	182.1	141.4	163.5	172.3	164.9	156.3	1,965.3
Change	-25.9	-31.9	-49.2	-107.0	17.5	15.8	7.2	6.4	-0.4	2.0	-6.2	-64.6

Net (\$million)	1	2	3	Yrs1-3 total	4	5	6	7	8	9	10	Total
11 October	320.9	256.2	153.5	730.5	92.8	126.4	102.2	112.7	126.6	129.2	126.4	1,546.7
7-8 November	300.6	231.1	118.5	650.2	132.8	145.1	112.3	112.0	131.0	134.2	123.2	1,550.8
Change	-20.3	-25.0	-35.0	-80.3	40.1	18.8	10.1	9.3	4.4	5.0	-3.2	4.1

- most reductions made in critical first 3 years, by both genuine reductions and by deferrals
- reductions from elected member feedback is being to some degree masked by the addition of a \$100 million (\$10 million/annum) Strategic Land Acquisition Fund
- Refer to following programme summaries to see movements made in each programme

# 2 years water: gross

\$s in 10?	(All)	Capital Portfolio 3 - Gross									
Project State	(Multiple Items)	2 Years Water									
Capex											
Row Labels	Sum of 2024/25	Sum of 2025/26	Sum of 2026/27	Sum of 2027/28	Sum of 2028/29	Sum of 2029/30	Sum of 2030/31	Sum of 2031/32	Sum of 2032/33	Sum of 2033/34	Sum of 10 year total
Base	\$351,968,531	\$293,465,341	\$167,823,273	\$171,634,885	\$182,081,028	\$141,440,886	\$163,494,852	\$172,261,663	\$164,863,820	\$156,269,135	\$1,965,303,415
Renewals & Compliance Programme	\$110,000,000	\$110,000,000	\$85,725,908	\$82,778,108	\$93,034,119	\$85,940,286	\$93,198,910	\$92,759,193	\$86,209,721	\$98,892,388	\$938,538,633
Ruakura Programme	\$7,928,400	\$0	\$0	\$1,346,800	\$24,372,600	\$2,524,300	\$22,454,400	\$22,454,400	\$66,000	\$0	\$81,146,900
Rototuna Programme	\$5,384,500	\$4,849,100	\$4,343,400	\$2,292,000	\$2,181,600	\$1,935,800	\$2,922,000	\$5,408,400	\$4,189,200	\$4,537,600	\$38,043,600
Rotokauri Programme	\$7,750,000	\$3,849,150	\$4,639,200	\$7,848,900	\$1,707,000	\$8,229,600	\$108,000	\$4,830,600	\$9,513,345	\$9,715,200	\$58,190,995
Te Rapa North Programme	\$299,000	\$0	\$4,028,700	\$5,560,100	\$9,061,000	\$141,700	\$0	\$0	\$0	\$0	\$19,090,500
Peacocke Programme	\$77,642,527	\$43,998,780	\$3,031,108	\$4,708,897	\$6,053,408	\$1,146,400	\$3,929,441	\$5,079,770	\$27,411,255	\$7,700,647	\$180,702,234
Central City Programme	\$15,525,033	\$15,386,184	\$13,969,978	\$25,011,781	\$0	\$0	\$0	\$0	\$0	\$0	\$69,892,975
City Wide Infrastructure Programme	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$100,000,000
City Wide Community Programme	\$13,679,100	\$6,217,300	\$3,744,100	\$8,198,300	\$15,571,300	\$8,671,200	\$8,367,700	\$11,689,300	\$7,434,300	\$5,383,300	\$88,955,900
City Wide Transport Programme	\$48,808,000	\$41,676,330	\$38,340,880	\$23,890,000	\$20,100,000	\$22,851,600	\$22,514,400	\$20,040,000	\$20,040,000	\$20,040,000	\$278,301,210
City Wide Waters Programme	\$54,951,972	\$57,488,497									\$112,440,469
Recommended	\$38,025,791	\$78,820,150	\$97,659,775	\$36,194,700	\$13,696,605	\$41,464,675	\$15,806,899	\$16,885,833	\$82,070,032	\$42,395,145	\$463,019,604
Rototuna Programme	\$0	\$3,000,000	\$23,500,000	\$880,100	\$0	\$0	\$0	\$0	\$0	\$0	\$27,380,100
Rotokauri Programme	\$5,580,000	\$10,025,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,141,400	\$12,857,000	\$29,603,400
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$1,608,003	\$470,500	\$20,424,600	\$307,000	\$1,737,100	\$10,583,275	\$7,908,149	\$2,606,458	\$6,257,332	\$16,026,020	\$67,928,436
Central City Programme	\$6,300,000	\$10,014,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$22,314,000
City Wide Infrastructure Programme	\$6,100,000	\$11,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,600,000
City Wide Community Programme	\$9,977,800	\$23,281,700	\$27,300,100	\$9,974,300	\$4,741,880	\$22,336,600	\$681,200	\$7,046,000	\$66,189,500	\$6,293,000	\$177,822,080
City Wide Transport Programme	\$6,733,000	\$17,926,250	\$25,685,075	\$24,283,300	\$6,467,625	\$7,794,800	\$6,467,550	\$6,483,375	\$7,731,800	\$6,469,125	\$116,041,900
City Wide Waters Programme	\$1,726,988	\$2,602,700									\$4,329,688
Consider	\$28,214,870	\$57,341,319	\$53,263,800	\$53,198,200	\$53,922,700	\$74,271,600	\$70,382,400	\$41,987,500	\$56,590,999	\$30,494,900	\$519,668,287
Ruakura Programme	\$0	\$0	\$0	\$0	\$632,800	\$3,081,700	\$420,000	\$5,750,400	\$0	\$0	\$9,884,900
Rotokauri Programme	\$0	\$0	\$0	\$496,800	\$4,014,000	\$2,642,400	\$9,345,600	\$826,800	\$6,891,599	\$309,600	\$24,526,799
Peacocke Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$566,400	\$876,000	\$1,442,400
Central City Programme	\$9,610,000	\$9,075,869	\$2,000,000	\$8,211,400	\$4,368,600	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$43,265,869
City Wide Infrastructure Programme	\$2,205,000	\$18,440,000	\$18,508,000	\$1,928,000	\$350,000	\$10,350,000	\$2,005,000	\$755,000	\$10,440,000	\$150,000	\$65,131,000
City Wide Community Programme	\$6,656,870	\$7,850,450	\$11,593,300	\$9,967,000	\$8,472,300	\$15,755,000	\$12,171,800	\$6,912,300	\$6,226,000	\$13,559,300	\$99,164,320
City Wide Transport Programme	\$9,743,000	\$21,975,000	\$21,162,500	\$32,595,000	\$36,085,000	\$40,442,500	\$44,440,000	\$25,743,000	\$30,467,000	\$13,600,000	\$276,253,000
Unfunded	\$16,500,367	\$87,523,262	\$123,183,487	\$160,589,526	\$210,098,692	\$215,821,853	\$240,492,209	\$254,679,514	\$286,389,821	\$276,693,457	\$1,871,972,188
Renewals & Compliance Programme	\$3,093,289	\$5,303,006	\$3,153,967	\$1,770,788	\$3,224,255	\$2,015,425	\$2,049,021	\$1,912,813	\$1,847,816	\$2,690,949	\$27,061,328
Ruakura Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,780,000	\$240,000	\$1,200,000	\$5,220,000
Rototuna Programme	\$0	\$0	\$0	\$0	\$0	\$13,000,000	\$44,680,800	\$200,000	\$500,000	\$8,600,000	\$66,980,800
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$3,636,000	\$50,000	\$875,000	\$6,061,000
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	\$0	\$292,800	\$367,200	\$0	\$0	\$306,000	\$1,629,600	\$2,188,800	\$54,000	\$4,838,400
Central City Programme	\$5,915,678	\$40,469,531	\$44,195,401	\$33,950,000	\$23,752,000	\$19,100,000	\$32,950,000	\$21,650,000	\$23,000,000	\$20,500,000	\$265,482,610
City Wide Infrastructure Programme	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
City Wide Community Programme	\$451,500	\$1,809,600	\$387,400	\$4,057,500	\$3,600,000	\$0	\$0	\$0	\$4,875,000	\$14,625,000	\$29,806,000
City Wide Transport Programme	\$7,039,900	\$37,604,925	\$75,153,919	\$120,443,038	\$179,522,438	\$181,706,428	\$159,006,389	\$221,871,101	\$253,688,205	\$228,148,508	\$1,464,184,849
City Wide Waters Programme	\$0	\$2,336,200									\$2,336,200
Templeview Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	\$434,709,559	\$517,150,072	\$441,930,335	\$421,617,311	\$459,799,025	\$472,999,013	\$490,176,360	\$485,814,510	\$589,914,672	\$505,852,637	\$4,819,963,495

# All years water: gross

\$s in 10?		(All)		Capital Portfolio 3 - Gross										
Project State		(Multiple Items)		All Years Water										
Capex														
Row Labels	Sum of 2024/25	Sum of 2025/26	Sum of 2026/27	Sum of 2027/28	Sum of 2028/29	Sum of 2029/30	Sum of 2030/31	Sum of 2031/32	Sum of 2032/33	Sum of 2033/34	Sum of 10 year total			
Base	\$351,968,531	\$293,465,341	\$398,361,238	\$404,112,519	\$391,156,555	\$366,531,867	\$371,380,447	\$297,459,130	\$301,269,601	\$277,265,024	\$3,452,970,253			
Renewals & Compliance Programme	\$110,000,000	\$110,000,000	\$110,000,000	\$115,000,000	\$115,000,000	\$115,000,000	\$120,000,000	\$120,000,000	\$120,000,000	\$125,000,000	\$1,160,000,000			
Ruakura Programme	\$7,928,400	\$0	\$0	\$1,346,800	\$24,372,600	\$2,524,300	\$22,454,400	\$22,454,400	\$66,000	\$0	\$81,146,900			
Rototuna Programme	\$5,384,500	\$4,849,100	\$7,117,953	\$2,548,341	\$3,877,941	\$3,314,550	\$5,159,500	\$5,408,400	\$4,189,200	\$4,537,600	\$46,387,085			
Rotokauri Programme	\$7,750,000	\$3,849,150	\$5,192,950	\$14,406,892	\$15,055,500	\$24,779,804	\$18,880,750	\$7,552,100	\$12,790,095	\$11,568,950	\$121,826,190			
Te Rapa North Programme	\$299,000	\$0	\$4,262,700	\$5,560,100	\$9,061,000	\$141,700	\$0	\$0	\$0	\$0	\$19,324,500			
Peacocke Programme	\$77,642,527	\$43,998,780	\$5,890,294	\$7,587,985	\$7,737,008	\$3,360,613	\$6,689,454	\$13,568,820	\$30,668,993	\$8,135,234	\$205,279,708			
Central City Programme	\$15,525,033	\$15,386,184	\$76,801,496	\$82,928,097	\$20,000,000	\$8,500,000	\$0	\$0	\$0	\$0	\$219,140,810			
City Wide Infrastructure Programme	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$100,000,000			
City Wide Community Programme	\$13,679,100	\$6,217,300	\$3,744,100	\$8,198,300	\$15,571,300	\$8,671,200	\$8,367,700	\$11,689,300	\$7,434,300	\$5,383,300	\$88,955,900			
City Wide Transport Programme	\$48,808,000	\$41,676,330	\$38,340,880	\$23,890,000	\$20,100,000	\$22,851,600	\$22,514,400	\$20,040,000	\$20,040,000	\$20,040,000	\$278,301,210			
City Wide Waters Programme	\$54,951,972	\$57,488,497	\$137,010,865	\$132,646,005	\$150,381,206	\$167,388,101	\$157,314,243	\$86,746,110	\$96,081,014	\$92,599,939	\$1,132,607,951			
Recommended	\$38,025,791	\$78,820,150	\$139,561,655	\$101,269,282	\$78,361,575	\$104,184,593	\$111,205,633	\$141,200,497	\$147,192,498	\$111,726,174	\$1,051,547,848			
Rototuna Programme	\$0	\$3,000,000	\$23,500,000	\$880,100	\$730,800	\$1,754,400	\$546,000	\$0	\$0	\$0	\$30,411,300			
Rotokauri Programme	\$5,580,000	\$10,025,000	\$91,000	\$2,670,600	\$7,955,750	\$9,907,101	\$16,709,053	\$3,824,750	\$12,761,450	\$26,962,900	\$96,487,604			
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
Peacocke Programme	\$1,608,003	\$470,500	\$20,424,600	\$1,549,765	\$2,870,863	\$11,858,716	\$8,989,053	\$3,535,895	\$8,976,771	\$22,288,473	\$82,572,639			
Central City Programme	\$6,300,000	\$10,014,000	\$26,150,000	\$27,550,000	\$27,550,000	\$29,550,000	\$29,550,000	\$29,550,000	\$29,550,000	\$29,550,000	\$245,314,000			
City Wide Infrastructure Programme	\$6,100,000	\$11,500,000	\$6,000,000	\$10,900,000	\$8,000,000	\$0	\$24,750,000	\$24,750,000	\$0	\$0	\$92,000,000			
City Wide Community Programme	\$9,977,800	\$23,281,700	\$27,300,100	\$9,974,300	\$4,741,880	\$22,336,600	\$681,200	\$7,046,000	\$66,189,500	\$6,293,000	\$177,822,080			
City Wide Transport Programme	\$6,733,000	\$17,926,250	\$25,685,075	\$24,283,300	\$6,467,625	\$7,794,800	\$6,467,550	\$6,483,375	\$7,731,800	\$6,469,125	\$116,041,900			
City Wide Waters Programme	\$1,726,988	\$2,602,700	\$10,410,880	\$23,461,217	\$20,044,657	\$20,982,977	\$23,512,777	\$66,010,477	\$21,982,977	\$20,162,677	\$210,898,326			
Consider	\$28,214,870	\$57,341,319	\$60,180,810	\$71,915,206	\$64,511,446	\$84,816,596	\$80,927,396	\$41,987,500	\$56,656,036	\$30,653,213	\$577,204,393			
Ruakura Programme	\$0	\$0	\$0	\$0	\$632,800	\$3,081,700	\$420,000	\$5,750,400	\$0	\$0	\$9,884,900			
Rotokauri Programme	\$0	\$0	\$0	\$496,800	\$4,014,000	\$2,642,400	\$9,345,600	\$826,800	\$6,891,599	\$369,600	\$24,586,799			
Peacocke Programme	\$0	\$0	\$116,250	\$1,371,250	\$43,750	\$0	\$0	\$0	\$631,438	\$974,313	\$3,137,000			
Central City Programme	\$9,610,000	\$9,075,869	\$8,800,760	\$25,557,156	\$14,913,596	\$12,544,996	\$12,544,996	\$2,000,000	\$2,000,000	\$2,000,000	\$99,047,374			
City Wide Infrastructure Programme	\$2,205,000	\$18,440,000	\$18,508,000	\$1,928,000	\$350,000	\$10,350,000	\$2,005,000	\$755,000	\$10,440,000	\$150,000	\$65,131,000			
City Wide Community Programme	\$6,656,870	\$7,850,450	\$11,593,300	\$9,967,000	\$8,472,300	\$15,755,000	\$12,171,800	\$6,912,300	\$6,226,000	\$13,559,300	\$99,164,320			
City Wide Transport Programme	\$9,743,000	\$21,975,000	\$21,162,500	\$32,595,000	\$36,085,000	\$40,442,500	\$44,440,000	\$25,743,000	\$30,467,000	\$13,600,000	\$276,253,000			
Unfunded	\$16,500,367	\$87,523,262	\$147,319,292	\$218,481,672	\$261,588,403	\$246,285,064	\$240,918,421	\$264,179,725	\$328,978,033	\$329,380,668	\$2,141,154,907			
Renewals & Compliance Programme	\$3,093,289	\$5,303,006	\$4,334,561	\$9,065,723	\$3,484,255	\$2,052,425	\$2,249,021	\$2,254,813	\$2,189,816	\$3,032,949	\$37,059,857			
Ruakura Programme	\$0	\$0	\$4,000,000	\$4,000,000	\$4,000,000	\$12,000,000	\$0	\$3,780,000	\$240,000	\$1,200,000	\$29,220,000			
Rototuna Programme	\$0	\$0	\$0	\$0	\$0	\$13,000,000	\$44,680,800	\$200,000	\$500,000	\$8,600,000	\$66,980,800			
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$3,636,000	\$50,000	\$875,000	\$6,061,000			
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
Peacocke Programme	\$0	\$0	\$292,800	\$367,200	\$0	\$0	\$306,000	\$1,629,600	\$2,188,800	\$54,000	\$4,838,400			
Central City Programme	\$5,915,678	\$40,469,531	\$44,195,401	\$33,950,000	\$23,752,000	\$19,100,000	\$32,950,000	\$24,782,000	\$40,020,000	\$42,100,000	\$307,234,610			
City Wide Infrastructure Programme	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000			
City Wide Community Programme	\$451,500	\$1,809,600	\$387,400	\$4,057,500	\$3,600,000	\$0	\$0	\$0	\$4,875,000	\$14,625,000	\$29,806,000			
City Wide Transport Programme	\$7,039,900	\$37,604,925	\$75,153,919	\$120,443,038	\$179,522,438	\$181,706,428	\$159,006,389	\$221,871,101	\$253,688,205	\$228,148,508	\$1,464,184,849			
City Wide Waters Programme	\$0	\$2,336,200	\$18,955,211	\$46,597,211	\$47,229,711	\$18,426,211	\$226,211	\$6,026,211	\$25,226,211	\$30,226,211	\$195,249,390			
Templeview Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$519,000	\$519,000			
Grand Total	\$434,709,559	\$517,150,072	\$745,422,995	\$795,778,679	\$795,617,979	\$801,818,121	\$804,431,897	\$744,826,852	\$834,096,168	\$749,025,078	\$7,222,877,401			

# Capital Portfolio

## Programmes

- Greenfield East- Ruakura
- Greenfield North East- Rototuna
- Greenfield North West- Rotokauri/Te Rapa
- Greenfield South- Peacocke
- Central City
- Citywide Community
- Citywide Transport
- Citywide Other
- Citywide Waters
- Renewals and Compliance



# Greenfield East Ruakura

## Changes made since 11 October Workshop

High Level Changes - Ruakura Programme  
Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	8.9	0.0	0.7	9.6	0.7	24.4	2.5	22.5	22.5	0.1	0.0	82.1
7 November	7.9	0.0	0.0	7.9	1.3	24.4	2.5	22.5	22.5	0.1	0.0	81.1
Change	-1.0	0.0	-0.7	-1.7	0.7	0.0	0.0	0.0	0.0	0.0	0.0	-1.0
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	7.4	0.0	0.3	7.7	0.3	11.9	1.2	11.0	11.0	0.0	0.0	43.3
7 November	6.4	0.0	0.0	6.4	0.7	11.9	1.2	11.0	11.0	0.0	0.0	42.3
Change	-1.0	0.0	-0.3	-1.3	0.3	0.0	0.0	0.0	0.0	0.0	0.0	-1.0

- reduced ETC Design and Business Case from \$3.0 million to \$2.0 million
- deferred start of ETC spend to year 4



# Greenfield East Ruakura

## Base and Recommended

### BASE

Project	Years 1-3		Years 4-10	
	Capital	\$7.9m	Capital	\$73.2m
	Revenue	\$1.5m	Revenue	\$37.3m
ETC	Design and Business Case (\$2.0m)		Construction Years 4-7	
Ruakura Road West	Landscaping and Defects (\$5.7m)			
Transpower Land	Currently under lease (\$0.2m)			

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital		Capital	
	Revenue		Revenue	

KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Greenfield North East Rototuna

## Changes made since 11 October Workshop

### High Level Changes - Rototuna Programme

Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	10.8	5.9	24.5	41.1	2.6	2.2	1.9	2.9	5.4	4.2	4.5	64.9
7 November	5.4	4.8	4.3	14.6	2.3	2.2	1.9	2.9	5.4	4.2	4.5	38.0
Change	-5.4	-1.0	-20.1	-26.6	-0.3	0.0	0.0	0.0	0.0	0.0	0.0	-26.9
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	10.8	5.9	24.5	41.1	-17.4	2.2	1.9	2.9	5.4	4.2	4.5	44.9
7 November	5.4	4.8	4.3	14.6	2.3	2.2	1.9	2.9	5.4	4.2	4.5	38.0
Change	-5.4	-1.0	-20.1	-26.6	19.7	0.0	0.0	0.0	0.0	0.0	0.0	-6.9

- moved \$3.38 million for North City from year 1 to year 3
- remove \$6.0 million of land cost for neighbourhood park and transfer to Strategic Land Acquisition in year 3 (kept as recommended in this programme)
- move Rototuna Pool to Recommended
- stormwater upscale: defer \$2 million from year 1 to year 3

# Greenfield North East Rototuna

## Base and Recommended

### BASE

Project	Years 1-3		Years 4-10	
	Capital	Revenue	Capital	Revenue
		\$14.58m		\$23.46m
		\$0m		\$0m
Borman Horsham Urban Upgrade	\$4.92m		No Funding Proposed	
North City- Bourn Brook to Kay	\$3.38m for Village Bypass		\$4.41m (years 4 to 7)	
Linear Reserve Development	No Funding Proposed		\$315k	
Stormwater Upsize #	\$5.29m (plus \$2.78m year 3)		No Funding proposed (\$68.4m years 4 to 8)	
Transport Upsize	\$962k		No Funding Proposed	
River Road Upgrade- Te Huia to Kay	No Funding Proposed		\$7.54m (years 5 to 9)	
Transport Urbanisation	No Funding Proposed		\$11.20m (years 8,9,10)	

# only first 2 years of Waters programme included

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital	Revenue	Capital	Revenue
		\$26.5m		\$880k
		\$0		\$20.00m
Neighbourhood Park- Land	\$6.0m Year 3 (part of Strategic Land acquisition proposal)		\$880k year 4	
Neighbourhood Park	\$0.5m Year 3		\$880k year 4	
Rototuna Pool	\$20.0m years 2 and 3		\$20.0m revenue year 4	

KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Greenfield North West Rotokauri/Te Rapa

## Changes made Since 12 October Workshop

### High Level Changes - Rotokauri Programme

Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	16.1	16.7	1.4	34.2	1.9	1.7	3.7	0.1	8.5	11.6	11.7	73.4
7 November	7.8	3.8	4.6	16.2	7.8	1.7	8.2	0.1	4.8	9.5	9.7	58.2
Change	-8.4	-12.8	3.2	-18.0	6.0	0.0	4.5	0.0	-3.6	-2.1	-1.9	-15.2
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	16.1	16.7	1.4	34.2	1.9	1.7	3.7	0.1	6.4	10.6	9.7	68.4
7 November	7.8	3.8	4.6	16.2	7.8	1.7	8.2	0.1	4.6	8.5	7.8	55.0
Change	-8.4	-12.8	3.2	-18.0	6.0	0.0	4.5	0.0	-1.8	-2.1	-1.9	-13.4

- remove \$15.0 million of land cost for Arthur Porter Drive and transfer to Strategic Land Acquisition in year 1 and 2 (kept as recommended in this programme)
- moved \$4.5m for Brymer Road Urbanisation from year 2 to year 6
- change timing of Rotokauri Stage 1 Arterial upsize to suit current understanding of developer intentions

7-8 November 2023

# Greenfield North West- Rotokauri/Te Rapa

## Changes made since 11 October Workshop

- stormwater upsize: defer \$1 million from year 1 to year 4
- Rotokauri Park Development- add \$2.2 million to funded and push to years 3 and 4
- add \$1.5 million Wastewater upsize to year 3 to suit current understanding of developer intentions (outside 2 years waters portfolio)
- ELT Priority Recommendations for water upsize fund to work with active developer and land acquisition years 1 and 2 relating to designations

# Greenfield North West Rotokauri/Te Rapa

## Base

### BASE

Project	Years 1-3		Years 4-10	
	Capital	\$16.2m	Capital	\$42.0m
	Revenue	\$0m	Revenue	\$0
Arterial Designations	\$2.5m		No Funding Proposed	
Arthur Porter Drive Realignment	No Funding Proposed		\$13.2m years 8,9 and 10	
Brymer Road Urbanisation	No Funding Proposed		\$4.5m year 6 \$2m years 8-10	
Onion Road Realignment	\$0.3m Design		\$18.8m	
Rotokauri Park Development	\$0.2m in year 3		\$2.0m year 4	
Rotokauri Road Urbanisation	No Funding Proposed		\$5.0m years 8-10	
Rotokauri Stage 1 Arterial Upsize	\$6.6m		\$6.1m years 4 and 5	
Rotokauri Wastewater upsize	\$1.5m in year 2		No Funding Proposed	
Rotokauri Greenway #	\$0.5m in years 1 and 2 (plus \$0.25 year 3)		No Funding Proposed (\$49.3 in years 4-7)	
Rotokauri Greenway consent and Design	\$3.5m		No Funding Proposed	
Rotokauri Stage 1 Collector upsize	\$1.4m		\$9.1m	

# only first 2 years of Waters programme included

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Greenfield North West Rotokauri/Te Rapa

## Recommended

### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital		Capital	
	Revenue		Revenue	
		\$15.6m		\$14.0m
		\$0m		\$0m
Rotokauri Water Upsize Programme	\$0.6m in years 1 and 2		No Funding Proposed (\$6.1m years 5-10)	
Arthur Porter Drive Realignment	\$15.0m- Part of strategic land acquisition Proposal)		Part of strategic land acquisition Proposal	
Rotokauri Park Development	\$14.0m years 9 and 10		\$14.0m years 9 and 10	

KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Greenfield South Peacocke

## Changes made since 11 October Workshop

### High Level Changes - Peacocke Programme

#### Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	77.9	44.9	3.9	126.7	4.6	4.5	3.0	1.8	5.9	27.5	10.7	184.6
7 November	77.6	44.0	3.0	124.7	4.7	6.1	1.1	3.9	5.1	27.4	7.7	180.7
Change	-0.3	-0.9	-0.9	-2.1	0.1	1.6	-1.8	2.2	-0.8	-0.1	-3.0	-3.9

Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	77.5	37.5	3.9	119.0	4.6	4.5	3.0	1.8	5.9	27.5	10.7	176.9
7 November	77.6	36.6	3.0	117.3	4.7	6.1	1.1	3.9	5.1	27.4	7.7	173.3
Change	0.1	-0.9	-0.9	-1.7	0.1	1.6	-1.8	2.2	-0.8	-0.1	-3.0	-3.6

- remove Ohaupo Road urbanisation
- move Peacocke Stage 2 Natural Areas and Neighbourhood parks from funded to recommended
- moved \$1.3 million for Bader Street Urbanisation from year 1-3 to years 4- 6
- moved \$0.8 million for Peacockes Lane Urbanisation from year 3 to year 4
- Risk: High risk of additional contractual claims as per report to Council 7 September 2023
- ELT Priority Recommendations: Peacocke reserve land acquisition

# Greenfield South Peacocke

## Base

### BASE

Project	Years 1-3		Years 4-10	
	Capital	\$124.7m	Capital	\$56.0m
	Revenue	\$7.4m	Revenue	\$0m
E- East/West Arterial	\$64.5m		\$1.3m years 4-7	
C-Extension of Wairere Drive and Bridge	\$10.2m		\$0.6m year 4	
D-Peacocke Road Urban Upgrade	\$7.7m		\$0.3m year 4	
C1- Wastewater Pumpstation	\$22.2m		No Funding Proposed	
B-SH3 Ohaupo Road	\$1.2m		\$0.3m year 4	
Peacocke Land Acquisition Programme	\$4.6m year1		No Funding Proposed	
Peacocke PDA Contributions	\$7.4m year 2 (100% funded)		No Funding Proposed	
Southern Links Designation	\$4.1m		\$3.0m	
Peacocke Developer Upsize	\$1.0m		\$9.5m	
Hall Road Urban Upgrade	\$1.4m		\$2.0m years 4-6	
Bader Street Urbanisation	No Funding Proposed		\$1.3m	
Peacockes Lane Urban Upgrade	No Funding Proposed		\$5.3m	
North-South Cobham-Wairere	No Funding Proposed		\$5.0m years 9-10	
North-South East/West to Peacocke	No Funding Proposed		\$17.8m years 8-10	
Peacocke Road Minor Arterial Road Upgrade	No Funding Proposed		\$9.4m years 7-10	
Peacocke Stage 1- Natural areas and parks	\$0.3m in year 1		No Funding Proposed	

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Greenfield South Peacocke

## Recommended

### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital	\$22.5m	Capital	\$45.4m
	Revenue	\$0m	Revenue	\$0m
Peacocke Stage 2- Reserve Land Acquisition	\$16.9m		\$10.7m	
Peacocke Stage 2- Parks and Open Spaces Development	\$4.1m		\$17.0m	
Peacocke Stage 2- Public Toilet Development	No Funding Proposed		\$0.4m	
Peacocke Stage 2- Cycleway development	No Funding Proposed		\$1.8m	
Hall Road Urban Upgrade	No Funding Proposed		\$6.4m years 5-10	
North-South East/West to Peacocke	No Funding Proposed		\$5.2m year 10	
Peacocke Developer Upsize	\$1.5m year 1		No Funding Proposed	

KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Central City

## Changes made since 11 October Workshop

### High Level Changes - Central City Programme

#### Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	16.4	16.4	14.0	46.7	25.0	0.0	0.0	0.0	0.0	0.0	0.0	71.7
7 November	15.5	15.4	14.0	44.9	25.0	0.0	0.0	0.0	0.0	0.0	0.0	69.9
Change	-0.8	-1.0	0.0	-1.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-1.9
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	10.4	1.0	0.0	11.3	10.3	0.0	0.0	0.0	0.0	0.0	0.0	21.6
7 November	9.5	0.0	0.0	9.5	10.3	0.0	0.0	0.0	0.0	0.0	0.0	19.8
Change	-0.8	-1.0	0.0	-1.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-1.9

- move Alexandra Street Upgrade (Collingwood to Hood) from funded to recommended (\$6.0 million) to be considered with balance of Alexandra Street upgrade and Caro Street upgrade
- move Waikato Museum Entrance and Profile from base to recommended (\$8.6 million)
- move IAF Water Supply Bulk Mains from year 1 and 2 to year 3 (\$1.5 million)
- ELT Priority Recommendations for Infrastructure Upsize fund to work with active developers in Central City



# Central City

## Base

**BASE-** The Total Costs and revenue only reflect a Waters in for 2 years portfolio

Project	Years 1-3		Years 4-10	
	Capital		Capital	
		\$44.9m		\$25.0m
	Revenue	\$16.5m	Revenue	\$14.7m
IAF- Active Modes Bridge*	\$16.5m	75% revenue	\$25.0m	Finishes year 4
IAF- Transport Planning	\$1.8m	100% revenue	No Funding Proposed	
IAF- Central City ICMP #	\$1.4m (plus \$0.7m in year 3)	100% revenue	No Funding Proposed	
IAF- Stormwater upgrades #	\$0m (plus \$7.4m in year 3)	100% revenue	No Funding Proposed	
IAF- Reservoir #	\$12.5m (plus \$38.0m in year 3)	100% revenue	\$37.9m in year 4	
Water Bulk Mains #	\$0m (\$1.5m) IAF Council commitment		No Funding Proposed (\$48.5m)	
IAF- Wastewater Planning #	\$1.7m (plus \$0.5m in year 3)	100% revenue	No Funding Proposed	
IAF- Wastewater upgrades #	(\$7.4m in year 3)	100% revenue	No Funding Proposed	
IAF- Water Planning #	\$1.5m (plus \$0.4m in year 3)	100% revenue	No Funding Proposed	
IAF- Water upgrades #	(\$7.4m in year 3)	100% revenue	No Funding Proposed	
Waikato Museum- Environment	\$3.8m		No Funding Proposed	
Embassy Park/Sapper Moore Jones	\$5.7m	Regional Theatre PDA	No Funding Proposed	

\* refer to City Wide Transport Programme (CBD to University link) for bridge connection costs

# only first 2 years of Waters programme included

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Central City

## Recommended

### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital	\$32.535m	Capital	\$27.830m
	Revenue	\$0m	Revenue	\$0m
Transport- Proactive Upgrades	\$2.25m		\$5.25m	
Wastewater- Proactive Upgrades	\$8.1m (plus \$5.3m in year 3)		No Funding Proposed (\$57.6m)	
Water- Proactive Upgrades	\$1.5m (plus \$9.0m in year3)		No Funding Proposed (\$70.0m)	
Alexandra Street Upgrade-A	\$6.0m		No Funding Proposed	
Caro Street Upgrade	\$5.8m		No Funding Proposed	
Footpath Upgrade	\$6.0m		\$14.0m	
Waikato Museum -Entrance	No Funding Proposed		\$8.6m	
Tristram St Pipe Upgrade	\$2.2m		No Funding Proposed	
Victoria St Pipe Upgrade	\$0.7m		No Funding Proposed	

KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# City Wide Community (1)

## Changes made since 11 October Workshop

High Level Changes - City Wide Community Programme

Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	16.2	12.8	18.8	47.8	5.2	5.6	8.4	8.4	11.9	7.4	10.9	105.6
7 November	13.7	6.2	3.7	23.6	8.2	15.6	8.7	8.4	11.7	7.4	5.4	89.0
Change	-2.5	-6.6	-15.1	-24.2	3.0	10.0	0.3	0.0	-0.2	0.0	-5.5	-16.7
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	16.2	12.8	18.8	47.8	5.2	5.6	8.4	8.4	11.9	7.4	10.9	105.6
7 November	11.5	6.2	3.7	21.4	8.2	15.6	8.7	8.4	11.7	7.4	5.4	86.8
Change	-4.7	-6.6	-15.1	-26.4	3.0	10.0	0.3	0.0	-0.2	0.0	-5.5	-18.9

- moved \$11.7 million for Community Library Hub from year 2 and 3 to years 4 and 5
- remove \$5.5 million of land cost for Cemetery land and transfer to Strategic Land Acquisition in year 10 (kept as recommended in this programme)
- remove \$2 million of land cost for Te Kaaroro and transfer to Strategic Land Acquisition in year 1 (kept as recommended in this programme)

# City Wide Community

## Base

### BASE

Project	Years 1-3		Years 4-10	
	Capital	Revenue	Capital	Revenue
		\$23.6m		\$65.3m
		\$3.9m		\$0
Nature in the City		\$4.2m		\$23.5m
Play Spaces		\$5.6m		\$10.6m
Sports Park Improvements- Programme A		\$2.1m		\$9.1m
Hamilton Gardens		\$0m (External Revenue)		\$4.8m
<u>Waiwhakareke</u>		\$2.6m (External Revenue)		No Funding Proposed
Community Library- Programme A		No Funding Proposed		Hillcrest \$11.7m years 4 and 5
West Town Belt- Programme A		Boyes Park- \$1.3m		No Funding Proposed
<u>Te Kaaroro</u>		No Funding Proposed		\$2.2m years 4 and 5
Community Facilities *		<u>Pukete House</u> (\$3.03m)		No Funding Proposed
Public Art Support Fund		\$102k		\$239k
Cemetery Development		\$2.8k		\$3.1k
Lake Domain Water Quality		\$600k		No Funding Proposed
Security Risk		\$52k		No Funding Proposed
Visitor Destinations- online Customer Channels		\$416k		No Funding Proposed
Kennel Extension		\$650k		No Funding Proposed

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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Missed from modelling is Community External Revenue- Programme sheets present option to assign \$2.2 million to Waiwhakareke and \$1.7 million to Hamilton Gardens and brings Medieval garden into years 1-3

# City Wide Community (2)

## Changes made since 11 October Workshop

- reduce Nature in the City by \$4.1 million in first 3 years
- reduce Sports Park Improvements A by \$1.8 million in first 3 years
- reduce Waiwhakareke by \$2 million in first 3 years
- add kennel extension into funded from recommended
- correct mistake and add back in funding in year 1 for Pukete House (\$3.03 million), Boyes Park (\$1 million) and Lake Domain (reduce from \$1 million to \$600k)
- ELT Priority Recommendations: Public Toilets and land acquisition for cemetery and Te Kaaroro



# City Wide Community

## Recommended

### RECOMMENDED



Project	Years 1-3		Years 4-10	
	Capital	Revenue	Capital	Revenue
		\$60.6m		\$117.3m
		\$0m		\$0m
Public Toilet Improvements	\$2.12m		\$3.15m	
Cemetery Land Acquisition	No Funding Proposed		\$5.50m (Part of Strategic Land Acquisition Proposal)	
Te Kaaroro	\$2.00m (Part of Strategic Land Acquisition Proposal)		No Funding Proposed	
Sports Park Improvements- Programme B	\$10.20m		\$10.86m	
Community Library- Programme B	\$5.85m		No Funding Proposed	
West Town Belt- Programme B	\$7.13m		\$1.41m	
Hamilton Gardens- Improvements	\$2.29m		No Funding Proposed	
Parks Waste Management Improvements	\$496k		\$665k	
Community Facilities Improvements	No Funding Proposed		\$23.4m (Glenview Community Hub)	
Community Facilities Improvements	\$30.46m		\$72.28m	



KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# City Wide Transport Programme

## Changes made since 11 October Workshop

### High Level Changes - City Wide Transport Programme

Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	64.6	57.5	63.9	186.0	25.8	25.9	28.6	28.3	25.8	25.8	25.8	371.8
7 November	48.8	41.7	38.3	128.8	23.9	20.1	22.9	22.5	20.0	20.0	20.0	278.3
Change	-15.8	-15.8	-25.6	-57.1	-1.9	-5.8	-5.8	-5.8	-5.8	-5.8	-5.8	-93.5
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	27.8	26.8	31.3	85.9	12.6	12.7	14.0	13.8	12.6	12.6	12.6	177.0
7 November	19.5	17.8	19.6	56.9	13.7	9.9	11.2	11.0	9.8	9.8	9.8	132.2
Change	-8.3	-8.9	-11.7	-28.9	1.0	-2.8	-2.8	-2.8	-2.8	-2.8	-2.8	-44.8

- reduce LCLR Local Roads from \$2 million/annum to \$1.5 million/annum (\$5 million reduction)
- reduce LCLR PT Amenity from \$1 million/annum to \$750,000/annum (\$2.5 million reduction)
- reduce LCLR Road to zero to \$5.0 million/annum (\$30.9 million reduction)
- reduce LCLR Walking to \$2.0 million/annum (\$21.7 million reduction)

# City Wide Transport Programme

## Changes made since 11 October Workshop

- reduce Biking and Micromobility to \$54.4 million over 10 years (\$27.5 million reduction)
- Eastern Pathways Uni Link- retain \$6.6 million in years 3 and 4 funded but move \$33.1 million from funded to unfunded
- move Bus Rapid Transit Business case from recommended to funded (noting that council contribution is about 20% or \$1.6 million approx.)
- ELT Priority Recommendations for Infrastructure Upsize fund to work with active developers across brownfield sites, parking management and Storm water compliance

# City Wide Transport Programme

## Base

### BASE

Project	Years 1-3		Years 4-10	
	Capital	Revenue	Capital	Revenue
		\$128.8m		\$149.5m
		\$71.9m		\$74.2m
LCLR- Local Roads (programme A)	\$1.5m/annum		\$1.5m/annum	
LCLR- PT Improvements Amenity	Bus Shelters -\$750k/annum		Bus Shelters-\$750k/annum	
LCLR- Road to Zero (programme A)	Vision Zero- \$5.0m/annum		Vision Zero-\$5.0m/annum	
LCLR Walking (programme A)	\$2.0m/annum		\$2.0m/annum	
LCLR- PT Improvements Safety	Comet/Meteor-\$5.04m/annum		Comet/Meteor-\$5.04m/annum	
Biking and <u>Micromobility</u> - (programme A)	Ave \$4.72/annum		\$5.75m/annum	
School Link	\$36.50m		No Funding Proposed	
CBD- University Link	Connections to CBD Bridge only (\$6.6m year 3)		Connections to CBD Bridge only (year 4)	
Transport Centre Rejuvenation	About to Commit (\$8.6m year 1- bring fwd))		No Funding Proposed	
Morrinsville Road Revocation	\$11.2m- 100% Funded by Waka Kotahi		No Funding Proposed	
Bus Rapid Transit	\$8.0m (HCC share \$1.6m)		No Funding Proposed	
Northern River Crossing Designation	No Funding Proposed		(\$4.7m)- years 6 and 7	
Traffic Models (regional and Hamilton)	\$1.1m- Routine build and updating		\$660k- Routine build and updating	

KEY	Committed	Aligned with 2021/31	New	No Funding Proposed
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# City Wide Transport Programme

## Recommended

### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital	\$50.3m	Capital	\$65.7m
	Revenue	\$24.2m	Revenue	\$29.8mm
Development Upgrades	Ave \$680k/annum		Ave \$620/annum	
Parking Management	Ave \$138k/annum		Ave \$42k/annum	
Sump SW Compliance	\$250k/annum		\$430k/annum	
LCLR- Local Roads (programme B)	\$500k/annum		\$500k/annum	
LCLR- PT Improvements Amenity	Bus Shelters- \$250k/Annum		Bus Shelters- \$250k/Annum	
LCLR- Road to Zero (programme B)	Ave \$3.310/annum		\$3.0m/annum	
LCLR Walking (programme B)	Ave \$2.553m		\$2.0m/annum	
Biking and Micromobility- (programme B)	\$12.0m		No Funding Proposed	
CBD- University Link	\$15.3m		\$17.8m	

KEY	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# City Wide Infrastructure

## Changes made since 11 October Workshop

High Level Changes - City Wide Infrastructure Programme

Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
7 November	10.0	10.0	10.0	30.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	100.0
Change	10.0	10.0	10.0	30.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	100.0

Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
7 November	10.0	10.0	10.0	30.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	100.0
Change	10.0	10.0	10.0	30.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	100.0

- funded a \$10 million per year Strategic Land Acquisition Fund and part balanced this by moving several proposed funded land acquisitions in other programmes into Recommended
- ELT Priority Recommendations for sub-regional wastewater treatment plant and Claudelands power resilience

# City Wide Infrastructure

## Base and Recommended

### BASE

Project	Years 1-3		Years 4-10	
	Capital	\$30.0m	Capital	\$70m
	Revenue	\$0m	Revenue	\$0m
Strategic Land Acquisition Fund	\$10m/annum		\$10m/annum	

<b>KEY</b>	Committed	Aligned with 2021/31	New	No Funding Proposed
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### RECOMMENDED

Project	Years 1-3		Years 4-10	
	Capital	\$17.6m	Capital	\$0m
	Revenue	\$0m	Revenue	\$0m
Sub-Regional Wastewater Treatment Plant #	\$17.6m (plus \$6.0m year 3)		No Funding proposed (\$68.4m years 4 to 8)	
Claudelands Power Resilience	\$600k		No Funding Proposed	

# only first 2 years of Waters programme included

<b>KEY</b>	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# City Wide Waters

## Changes made since 11 October Workshop

### High Level Changes - City Wide Waters Programme

#### Base - 2 Years Water (\$M's)

Gross (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	56.7	61.2	0.0	118.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	118.0
7 November	55.0	57.5	0.0	112.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	112.4
Change	-1.8	-3.8	0.0	-5.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-5.5
Net (\$m)	1	2	3	Years 1-3 Total	4	5	6	7	8	9	10	Years 1-10 Total
12 October	56.5	61.1	0.0	117.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	117.6
7 November	54.8	57.3	0.0	112.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	112.1
Change	-1.8	-3.8	0.0	-5.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-5.5

- programme for years 1 and 2 was already heavily optimised with a lot of cost pushed beyond year 2
- approach was to keep strategic planning of important investments going and to undertake critical investments (plant upgrades, bulk storage, stormwater compliance)
- deferred some funding (circa \$5 million /year from year 1 and year 2)
- Current 2021-31 LTP Year 4 and 5 spend is \$106 million (compared to \$112 million proposed)

# City Wide Waters

## Base and Recommended- See Detailed Sheets

### BASE

Project	Years 1-2		Years 3-10	
	Capital 2 years	\$112.4m	Capital	(\$1,020.2m)
	Revenue 2 years	\$0.4m	Revenue	(\$1.5m)
<b>Stormwater</b> - Brownfield Management, Catchment Erosion control, flood management, ICMP's, network upgrades, connections				
<b>Wastewater</b> - pump stations, pipe realignments,, Treatment plant upgrades, network upgrades, master planning, connections				
<b>Water</b> - Bulk mains, zoning, pump stations, Treatment Plant upgrades, master planning, connections				

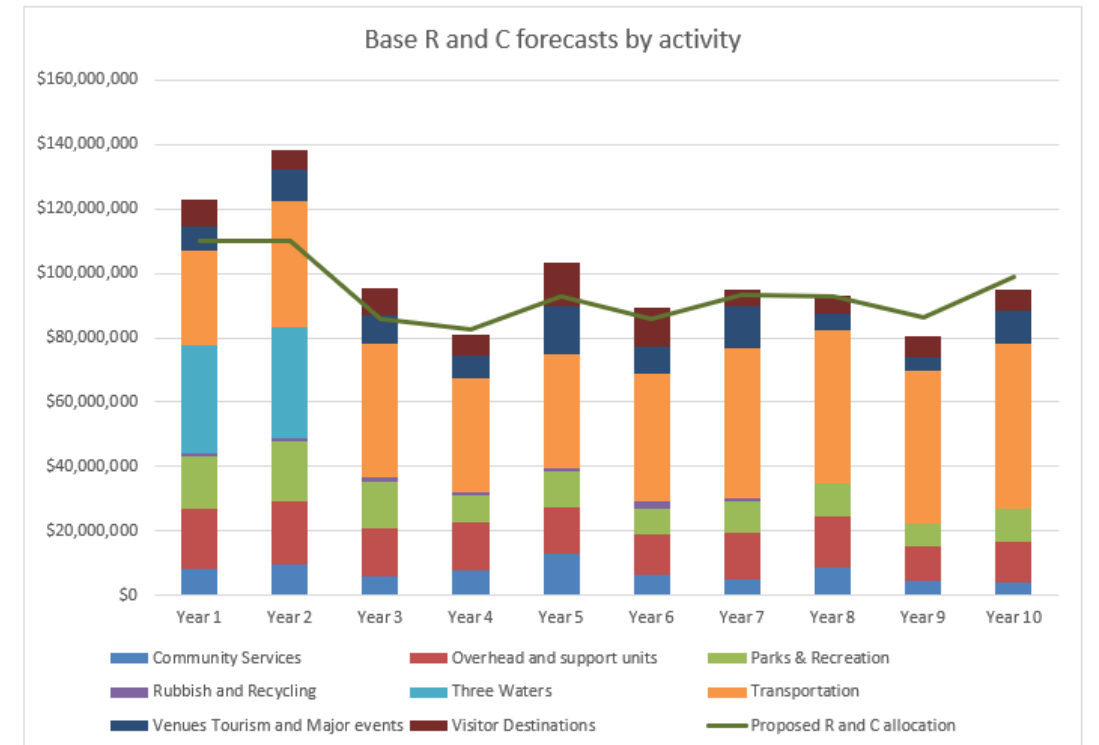
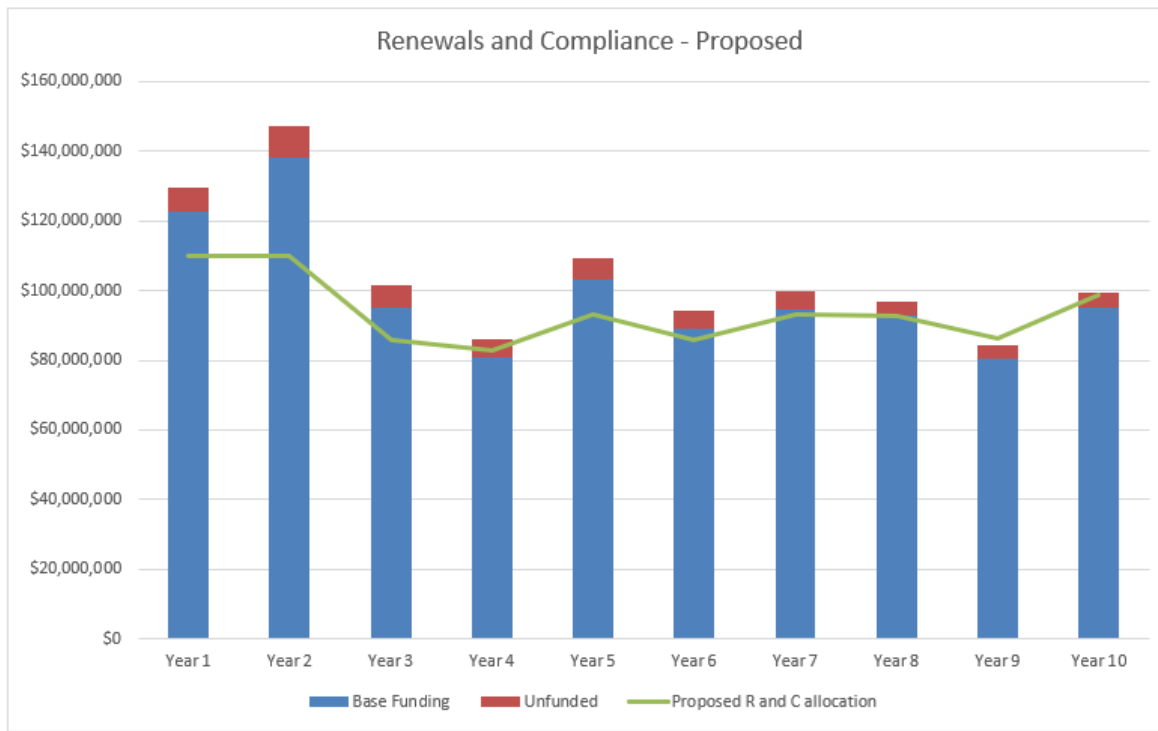
<b>KEY</b>	Committed	Aligned with 2021/31	New	No Funding Proposed
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### RECOMMENDED

Project	Years 1-2		Years 3-10	
	Capital 2 years	\$4.3m (plus \$10.4 in year 3)	Capital	No Funding (plus \$206.6m)
	Revenue 2 years	\$0m	Revenue	\$0m
Stormwater				
Wastewater				
Water				

<b>KEY</b>	Recommended by ELT	Committed	Aligned with 2021/31	New	No Funding Proposed
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# Renewals and Compliance



# Renewals and Compliance

## Smooth, squeeze, manage within 3-year combined programme

- 3-year budget is significantly higher than previous 2021-24 Programme
- asset managers requests are higher than proposed 2024-34 LTP budget
- want to be on optimal spend line and not over invest
- will need careful and proactive three-year management
- continued and increased focus on defining and investing in critical assets
- asset review year 1 to identify potential assets to retire
- assurance reviews to check asset managers decisions including timing
- build back same verses build back better



## **Further Feedback for Council Meeting 28-29 November 2023**

- Quality Checks on Consequential Opex to come
- Development Contributions underway

# Afternoon Tea

# Levels of Service

**Blair Bowcott and James Clarke**

# Change Requests: Base additions

Name	Description	Impact 2024-25	Impact 2024-34
Additional parking resourcing	Additional resourcing required in year three to support the citywide parking plan implementation, communication/engagement, and delivery (including bylaw review and changes).	Nil (impact from 2026-27)	Net neutral (\$794,824 operating expenditure and \$794,824 operating revenue)
Parking kiosk operations and maintenance	Provision of technology and system support to manage and maintain the new kiosks required due to growth of the city	Net neutral	Net neutral (\$820,000 operating expenditure and \$820,000 operating revenue)
Parking compliance: additional resourcing	To support additional resources for the parking activity, including an additional LPR Vehicle and an Adjudicator position from year three.	Nil (impact from 2026-27)	Net neutral (\$1,880,480 operating expenditure and \$1,880,480 operating revenue)
IS cyber maturity uplift	To move to CMM 3 and address the 29 critical gaps that have been identified through external audit.	\$430,000	\$7,098,099

# Change Requests: Base additions

Name	Description	Impact 2024-25	Impact 2024-34
Driving productivity through AI	To leverage Artificial Intelligence (AI) to increase the productivity of the organisation, starting with writing documents and reports, and in time expanding into strategy, planning and development.	\$75,000	\$2,150,000
Hamilton Alcohol Fees Bylaw	To increase revenue in alcohol licensing, Council is required to adopt a bylaw.	(\$61,000) \$29,000 operating expenditure, \$90,000 in operating revenue	(\$871,000)
Strategic Property legal and consultants	Budget for consultants (legal and subject matter experts) for Municipal Endowment Fund funded and non-Municipal Endowment Fund projects. These projects will deliver urban regeneration and growth.	\$70,000	\$700,000

# Change Requests: Base additions

Name	Description	Impact 2024-25	Impact 2024-34
Business Improvement District (BID) rating	External request from Hamilton Central Business Association (HCBA) to extend the current BID boundary to include Hamilton East Village (south of ANZAC Parade bridge to Wellington Street).	Net neutral (\$25,000 operating expenditure and \$25,000 operating revenue)	Net neutral (\$250,000 operating expenditure and \$250,000 operating revenue)
Business Improvement District (BID) funding increase	External request from Hamilton Central Business Association (HCBA) to increase funding to the BID organisation as they have not had an increase to the BID rate since 2012.	Net neutral (\$50,000 operating expenditure and \$50,000 operating revenue)	Net neutral (\$500,000 operating expenditure and \$500,000 operating revenue)



# Change Requests: Base additions

Item	Year 1 \$
IS cyber maturity uplift	430,000
Hamilton alcohol fees bylaw	(61,000)
BID rating	0
BID funding increase	0
Strategic property legal and consultants	70,000
Driving productivity through AI	75,000
Parking improvements: additional resourcing	0
Parking improvements: increased compliance	0
Parking improvements: new technology	0
<b>TOTAL</b>	<b>514,000</b>

# Reductions: Base additions

Item	Year 1 \$
Te Waka Waikato Economic Development funding	70,000
Economic Development sponsorship	20,000
Hamilton and Waikato Tourism Limited funding	357,945
Cat desexing	100,000
Community grants	106,680
Nature in the City marketing/collaboration	75,000
Workplace Travel Planning	150,000
Indoor Recreation Centre grant	2,500,000
<b>Total Year 1 Balancing the Books improvement</b>	<b>827,315</b>
<b>(\$2.5 million Indoor Recreation Centre Grant is excluded from the Balancing the Books measure)</b>	

# Living Wage for contractors

- We could make a saving by removing the requirement for the Living Wage to be applied to contractors.
- This would kick in when the two key contracts expire (July 2024/July 2025).
- However, this would effectively mean a \$3.30 per hour pay cut for low paid workers who perform essential tasks for Council and represent a potentially vulnerable cohort of our community.
- Another option would be to stipulate that no one receives a pay reduction, but to end the requirement for contractor pay to increase in line with staff minimum pay (i.e. end the Living Wage link). This would likely generate a smaller saving in the short term but (with inflation) would eventually deliver the same savings as removing the Living Wage requirement entirely.

# Day one wrap

**Blair Bowcott**

# Digital Parking Lot

- Action: Rule of Thumb: capital deferrals or spend and the impact on interest (saved/incurred).
- Action: Model higher interest across the ten years.
- Action: To understand the science behind it, provide further information supporting proposed interest rates.
- Undertaking: bring most up to date interest forecasts from economists to the Finance Committee regularly.

# Digital Parking Lot



# Digital Parking Lot

# Digital Parking Lot

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