

Notice of Meeting:

I hereby give notice that an ordinary Meeting of the Finance Committee will be held on:

Date: Tuesday 28 February 2023
Time: 9.30am
Meeting Room: Council Chamber and Audio Visual Link
Venue: Municipal Building, Garden Place, Hamilton

Lance Vervoort
Chief Executive

Finance and Monitoring Committee

Komiti Tahua

OPEN AGENDA

Membership

Chairperson Cr Maxine van Oosten
Heamana

Deputy Chairperson Cr Moko Tauariki
Heamana Tuarua

Members Mayor Paula Southgate
Deputy Mayor Angela O’Leary
Cr Ryan Hamilton
Cr Melaina Huaki
Cr Emma Pike
Cr Mark Donovan
Cr Anna Casey-Cox
Cr Ewan Wilson
Cr Louise Hutt
Cr Geoff Taylor
Cr Andrew Bydder
Cr Sarah Thomson
Cr Kesh Naidoo-Rauf

Quorum: A majority of members (including vacancies)

Meeting Frequency: Two monthly

Amy Viggers
Mana Whakahaere
Governance

20 February 2023

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Purpose:

The Finance and Monitoring Committee is responsible for:

1. Monitoring Council's current financial strategy, and financial performance against the Long Term Plan and Annual Plan.
2. Determining financial matters within its delegations and Terms of Reference and making recommendations to Council on financial matters outside its authority.

In addition to the common delegations on page 10, the Finance and Monitoring Committee is delegated the following Terms of Reference and powers:

Terms of Reference:

3. To provide direction on Council's financial strategy and monitor performance against that strategy.
4. To monitor Council's financial performance against the Council's Long Term Plan and the impact of the financial performance on services levels and rate payers' value.
5. To monitor Council's capital expenditure against the Council's Long Term Plan.
6. To monitor Council's service delivery performance as outlined in the Council's Long Term Plan.
7. To develop and monitor policy related to the following matters:
 - a) financial management;
 - b) revenue generation; and
 - c) procurement and tendering.
8. To monitor the probity of processes relating to policies developed by the Finance and Monitoring Committee.
9. To provide clear direction to the Local Government Funding Agency on Council's expectations, including feedback on the draft statements of intent.
10. To receive six-monthly reports from the Local Government Funding Agency.

The Committee is delegated the following powers to act:

11. Approval of operating expenditure within the Long Term Plan or Annual Plan that exceeds the Chief Executive's delegation, excluding expenditure which:
 - i. contravenes the Council's Financial Strategy; or
 - ii. significantly alters any level of service outlined in the applicable Long Term Plan or Annual Plan; or
 - iii. impacts Council policy or practice, in which case the delegation is recommendatory only and the Committee may make a recommendation to the Council for approval.
12. Approval of contractual and other arrangements for supply and services, and revenue generating contracts, which:
 - i. exceed the Chief Executive's delegations, but
 - ii. exclude contracts or arrangements that are reserved for the Council or another Committee's approval.
13. Approval to write-off outstanding accounts that exceeds the Chief Executive's delegation.

The Committee is delegated the following recommendatory powers:

- To set the direction of Council's Financial Strategy.
- The Committee may make recommendations to Council.
- The Committee may make recommendations to other Committees.

Recommendatory Oversight of Strategies:

- Financial Strategy.

Recommendatory Oversight of Policies and Bylaws:

- Funding Needs Analysis Policy.
- Investment and Liability Management Policy.
- Rates Remissions and Postponements Policy.
- Rating Policy.
- Revenue and Financing Policy.

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1 Apologies – *Tono aroha*

2 Confirmation of Agenda – *Whakatau raarangi take*

The Committee to confirm the agenda.

3 Declaration of Interest – *Tauaakii whaipanga*

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

4 Public Forum – *Aatea koorero*

As per Hamilton City Council's Standing Orders, a period of up to 30 minutes has been set aside for a public forum. Each speaker during the public forum section of this meeting may speak for five minutes or longer at the discretion of the Chair.

Please note that the public forum is to be confined to those items falling within the terms of the reference of this meeting.

Speakers will be put on a Public Forum speaking list on a first come first served basis in the Council Chamber prior to the start of the Meeting. A member of the Council Governance Team will be available to co-ordinate this. As many speakers as possible will be heard within the allocated time.

If you have any questions regarding Public Forum please contact Governance by telephoning 07 838 6727.

Council Report

Committee: Finance and Monitoring Committee

Date: 28 February 2023

Author: Chantal Jansen

Authoriser: Amy Viggers

Position: Governance Advisor

Position: Governance

Report Name: Chair's Report

Report Status	<i>Open</i>
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Recommendation - *Tuutohu*

That the Finance and Monitoring Committee receives the report.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Chair's Report Finance and Monitoring - 28 February 2023



Chair's Report

28 February 2023

Ngaa mihi nui, kia koutou katoa, I extend a very warm welcome to our newly elected councillors and express my gratitude to our retuning members for their ongoing commitment to our community. I am delighted to have Māori Ward Councillor Moko Tauariki as my Deputy Chair and look forward to working with him and you all in this triennium.

Our terms of reference guide us on the purpose of this committee. So, to assist full participation & understanding of the matters of this committee we arranged a session with Tracey Musty, Council's Finance Director, to help members make the most of their contribution. More sessions can be arranged if desired.

The Financial Performance and Strategy Report to 31 January 2023 will be presented to Committee Members today. This report shows a full year balancing the books forecast that is unfavourable against budget of \$1.5M. We should remember that this year's current Annual Plan balancing the books budget is \$12M unfavourable against the same year in our 2021-31 Long Term Plan. It's true that rising inflation and interest costs have presented significant cost pressures, but we know that financial rigor and keeping a lid on spending can help us address these cost headwinds. It's not just our Council, but all other Councils & many businesses across New Zealand that are facing the same challenges. Let's focus on what factors we can control and continue to work towards delivering on our adjusted 2022-23 balancing the books budget.

Our community will be looking to this Committee's efforts to minimise the impacts of today's financial burdens on them, and we will be well served by the high level of expertise and diligence in our General Manager David Bryant, Tracey Musty and her team.

Recommendation

That the Finance and Monitoring Committee receives the report.

Ngaa Mihi,

Maxine van Oosten

Chair Finance and Monitoring Committee

Council Report

Committee: Finance and Monitoring Committee

Date: 28 February 2023

Author: Katy Nudd

Authoriser: Julie Clausen

Position: Business Planning Analyst

Position: Unit Manager Strategy and Corporate Planning

Report Name: Non-Financial Service Performance Measures

Report Status	<i>Open</i>
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Purpose - *Take*

1. To inform the Finance and Monitoring Committee on the Non-Financial Service Performance results for the six months between July 2023 - December 2023 as related to year two of the 2021-31 Long Term Plan.

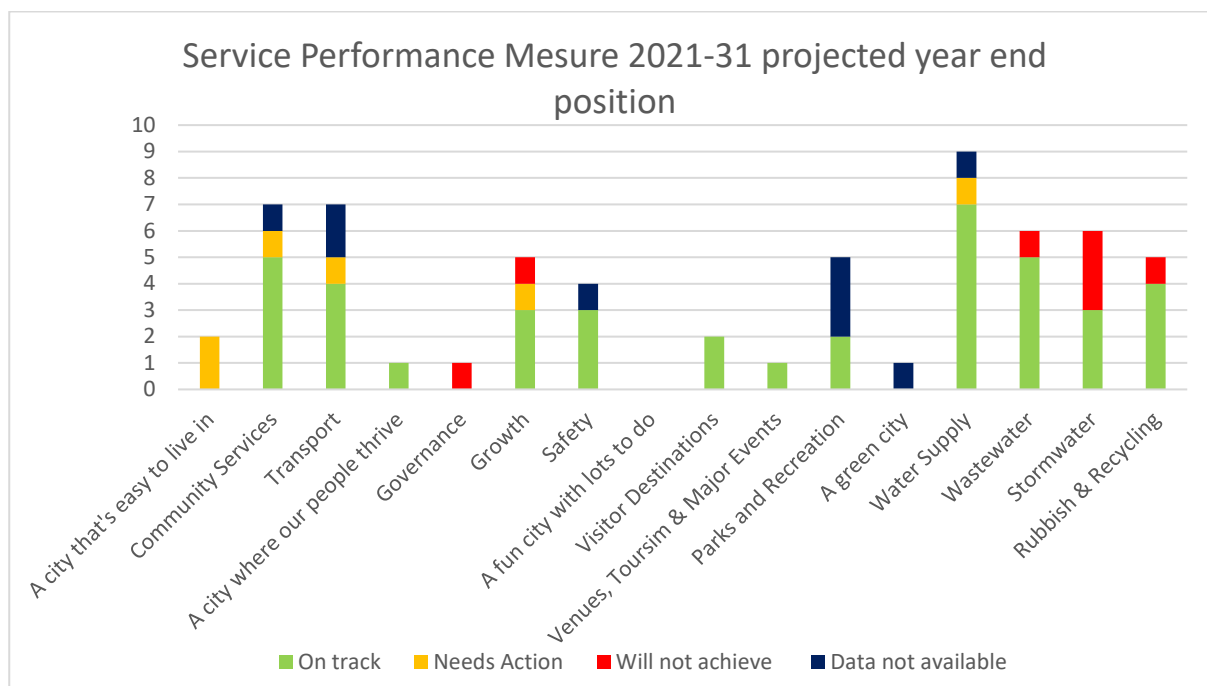
Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Finance and Monitoring Committee:
 - a) receives the report; and
 - b) notes that the next six-monthly update will be presented as part of the 2021/22 Annual Report.

Executive Summary - *Whakaraapopototanga matua*

3. The Service Performance Measures (KPIs) set in the 2021-31 Long Term Plan are reported against for three years.
4. The report is structured by priority as set-out in the 2021-31 Long Term Plan.
5. This report is to update Council on the results for the first six months of year two (July 2022 – December 2022).
6. Each measure is assigned a status and commentary in relation to current performance year-to-date, and status and commentary for its expected year-end position. Status options include, 'on track' (green), 'needs action' (yellow), 'off track' (red), and 'data not available' (blue).
7. A summary of the projected year end position by activity is shown below:
 - i. 40 measures are on track;
 - ii. 6 measures need corrective action;
 - iii. 7 measures will not be achieved; and
 - iv. 9 measures have no data available at this point.

8. A summary of the projected year end position of each Long Term Plan Activity by category is shown in the graph below:



9. Over the last two years COVID-19 restrictions have had an impact on Council's ability to meet all stated levels of service. In some areas prior year comparatives have not been used due to the impacts of COVID-19 restrictions.
10. September 2022 saw the removal of the COVID-19 Protection Framework and ended any restrictions on Council services.
11. COVID-19 staff shortages have continued to impact on our ability to deliver all our Council services.
12. Staff consider the matters in this report have low significance in accordance with the Significance and Engagement Policy and that the recommendations comply with the Council's legal requirements.

Background - *Koorero whaimaarama*

13. The Non-financial Service Performance Measures are set as part of the Long Term Plan process and are Council's way of monitoring our funded levels of service and reporting them to the community. Targets are set as part of this process, the targets in the 2021-31 Long Term Plan were set in early 2021. The year end results and progress towards targets will be part of the Annual Report and subject to audit by Audit New Zealand.
14. Included in our Non-financial Service Performance measures are 27 measures required by the Department of Internal Affairs. Five sit in the Transport Activity, the remaining 22 make up the measures across, Water Supply, Wastewater, and Stormwater. These measures are marked by an asterisk.

Discussion - *Matapaki*

15. There are 62 service performance measures contained in the 2021-31 Long-Term Plan.
16. The structure of the report has been set to provide an overview of each priority, the activities contained in that priority and the community focused service performance measures, key highlights for each activity are also presented.

17. The priority '*a central city where our people love to be*', does not have a separate set of Council Activities or Service Performance statements, as they are already reflected in our citywide activity statements and service performance measures.
18. Staff have identified 7 measures that will not achieve the year-end target. Those measure that will not achieve target are:
 - i. Percentage of Hamilton voter turnout for local government elections.
 - ii. There will be at least three years capacity of business zoned land supplied with development infrastructure in the city.
 - iii. The number of infringement notices, enforcement orders, and convictions received in relation to resource consents for discharge from the wastewater system.
 - iv. The number of flooding events¹ that occur within the city.
 - v. The median response time, from the time that we receive notification to the time that our service personnel reach the site of the flooding event.
 - vi. The number of complaints received about the performance of the stormwater system.
 - vii. The number of valid missed collections of kerbside rubbish, food waste and recycling.
19. Another six service performance measures require corrective action to achieve target.
 - i. Percentage of residents who are proud of how Hamilton looks and feels.
 - ii. Percentage of residents who think Hamilton is a great place to live.
 - iii. The percentage of aquatic facilities customers surveyed who are satisfied with their overall experience.
 - iv. The increase in active mode trips on Hamilton's network.
 - v. Average processing days for building consents.
 - vi. The total number of complaints received about drinking water clarity, taste, odour, pressure, flow, or continuity of supply and Council's response to any of these issues.
20. Nine Services Performance Measures are annual or bi-annual measures. We do not currently have data for the 2021/22 year.
21. Further information on the Service Performance Measures is available in **Attachment 1**.

Financial Considerations - *Whaiwhakaaro Puutea*

22. This is a regular operating activity funded through the Long-Term Plan.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

23. Staff confirm that the Non-Financial Service Performance Report, complies with Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

24. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').

¹ A flooding event means an overflow of stormwater from our stormwater system that enters a habitable floor (meaning a building, including a basement, but does not include ancillary structures such as stand-alone garden sheds or garages)

25. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
26. The recommendations set out in this report are consistent with that purpose.
27. To understand where Council should focus its attention, we asked the community what will improve their wellbeing. Based on their feedback, Council has set five priorities for Hamilton Kirikiriroa.
28. These priorities help guide Council in its decision-making (including about how much we should be spending and where that spending is needed) in order to get the best wellbeing outcomes for Hamiltonians now, and in the future. The five priorities are:
 - i. A city that's easy to live in
 - ii. A city where our people thrive
 - iii. A central city where people love to be
 - iv. A fun city with lots to do
 - v. A green city
29. During the Long Term Plan process Council's activities were grouped under the priority they most strongly align to. The priority *a central city where our people love to be*, does not have a separate set of Council Activities or Service Performance statements, as they are already reflected in our citywide activity statements and service performance measures.

Risks - *Tuuraru*

30. There are no known risks associated with this matter.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

31. Having considered content of the Significance and Engagement Policy, staff have assessed that the report has a low of significance.

Engagement

32. Considering the medium level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Six monthly update Year two Non-Financial Service Performance Report 2021-31

Our vision for Hamilton

Kirikiroa ka hua. Ka puaawai. Ka ora

Everything we do is aimed at improving the wellbeing of Hamiltonians.

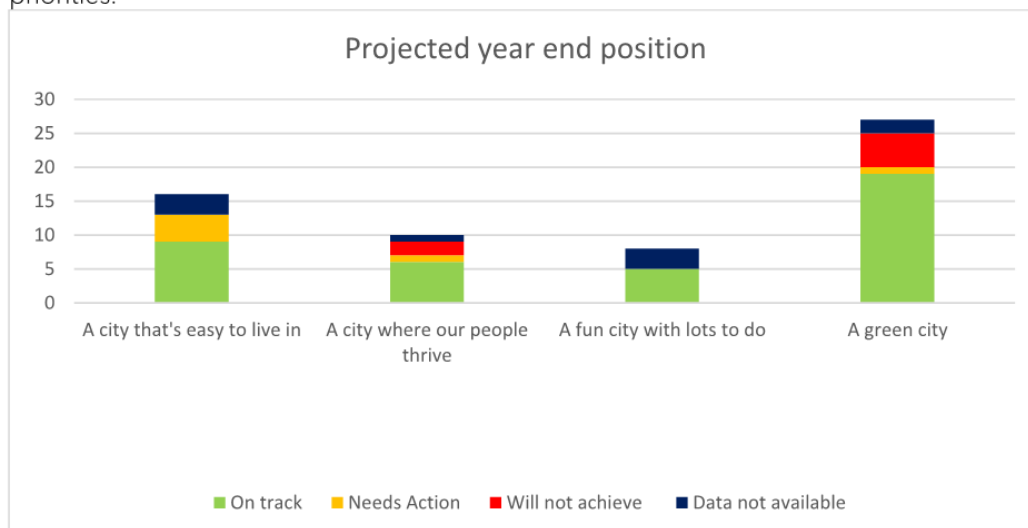
We've used your feedback to create five long-term priorities for Hamilton Kirikiroa over the next decade. These priorities reflect what you said is important to you, your family and your neighbourhood.

The five priorities for our city are:

- A city that's easy to live in
- A city where our people thrive
- A central city where people love to be
- A fun city with lots to do
- A green city



All the activities we carry out contribute to the achievement of our community outcomes. If we achieve all the expectations, we have set for our service delivery, we will be making progress on achieving all five priorities.



A city that's easy to live in

We want a city that's easy to live in, explore and connect.

As we continue to evolve into a metropolitan centre, we have the game-changing opportunity to become a 20-minute city. A 20-minute city is about creating liveable neighbourhoods with local access to amenity that is important to residents. It's also about linking existing destinations, facilities, places of work and education with safe walking, cycling and public transport connections so our residents can safely access most of the things they need within 20 minutes.

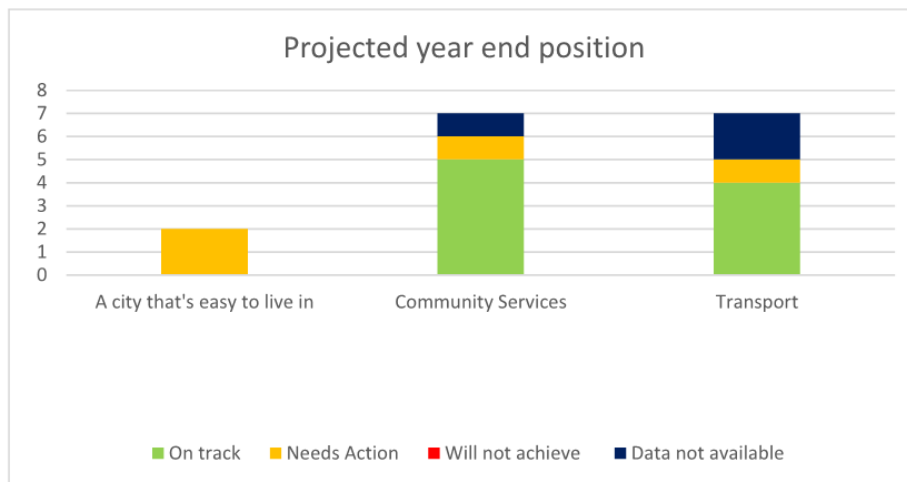
We want our children to be able to cycle safely to school and for people of all ages and abilities to easily access different neighbourhoods, from one side of the Waikato River to the other – by whatever transport option we choose. By investing in cyclepaths and accessways, and utilising our beautiful gully network, we will create a city that our people can easily enjoy and explore. But we'll also need improvements in public transport – so we're working with partners like Waikato Regional Council to get better bus services.

People in our city want to live in lively, safe communities with shared identities and public facilities such as libraries, playgrounds and community hubs accessible to everyone. And we're focusing on delivering the amenities and services that build strong communities, both in our existing neighbourhoods and for our new ones.

To deliver a city that's easy to live in we invest in the following:

- Community services
 - Libraries
 - Aquatic facilities
 - Community development
- Transport
 - Transport network
 - Parking management





SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data

You can expect: Our city is easy to live in, explore and connect.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end position
Percentage of residents who think Hamilton is a great place to live.	At least 79%	75% ●	●
Percentage of residents who are proud of how Hamilton looks and feels.	At least 60%	41% ●	●

What's behind the results

We ask our communities these questions in a two-yearly Quality of Life Survey, a survey of metro Councils, as well as in a series of six monthly Pulse Surveys to gain an understanding of communities'. The most recent pulse survey was undertaken in December 2022.

Of those surveyed 75% of respondents agree that Hamilton is a great place to live, this is a slight decrease from 77% reported in the April 2022 Quality of Life Survey. Those who feel Hamilton is a great place to live mentioned their being less traffic issues, good recreation facilities and lots to do. Of those who do not agree Hamilton is a great place to live crime and an increased crime rate was the main reason mentioned.

Of those surveyed 41% agree that they have pride in how Hamilton looks and feels. This a decreased of 12% from the 53% reported in the April 2022 Quality of Life Survey. Of those who do have pride 25% mentioned the beautiful scenery, streets, and roundabout plantings in Hamilton, and 21% mentioned it's a clean and tidy city. Of those who do not have pride in Hamilton, 40% mentioned that the area looks rundown, dirty, untidy and rubbish littering the streets, 31% mentioned road and street plantings are poorly maintained and 19% mentioned crime or an increase in crime.

Further analysis is taking place to understand any specific trends or demographics in these responses.

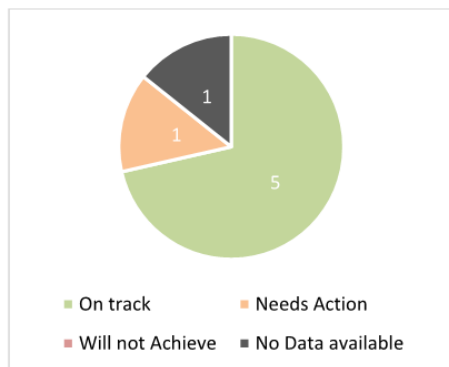
Continuing to deliver on the projects outlined in the Long-Term Plan will help build on Hamilton being a great place to live and build pride in the city.

COMMUNITY SERVICES

Council's investment in libraries, aquatic facilities and community development contributes to strong communities that are proud to call Hamilton home. Our community services foster the social and cultural wellbeing of Hamiltonians through spaces, places, services, and support that are inclusive and accessible to all.



SERVICE PERFORMANCE MEASURES

KEY: **On track** | **Needs action** | **Off track** | No data







You can expect: Our libraries and aquatic facilities provide quality customer experiences.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end position
The percentage of library customers surveyed who are satisfied with their overall experience.	At least 85%	93% 	
What's behind the results			
The purpose of the survey is to understand and hear our customer's views of our services close to the time of the interaction. Measured through a combination of iPad surveys at the libraries and randomly generated email surveys to library customers, with 2010 people providing their views.			
Customers continue to demonstrate a high level of satisfaction with our library services, with overwhelmingly positive feedback received from our customers. Satisfaction comments are around the variety and selection of books, excellent customer service and approachability of staff.			

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end position
The percentage of aquatic facilities customers surveyed who are satisfied with their overall experience.	At least 83%	76% 	
What's behind the results			
<p>The purpose of the survey is to understand and hear customer's view of our services close to the time of the interaction. Measured through iPad surveys, with 350 people providing their views.</p> <p>Customer satisfaction has dropped compared to last year. The key theme in complaints is availability of the steam room and sauna at Waterworld. Both services have ongoing issues related to repairs and maintenance which are compounded due to age and long lead times for the sourcing of international parts. Following the implementation of interim fixes, both services are being assessed for longer term replacement options. Other themes from those dissatisfied were around queuing at reception for all visits including pre-booked, pre-paid classes, booking systems and the changing facilities. The much-anticipated upgrade of point-of-sale software in late 2023 is expected to ease the reception wait by the introduction of swipe cards and gates and better online integrations.</p> <p>The friendly staff at reception and good instructors were key themes from those who were satisfied with their visited Hamilton pools.</p>			

You can expect: Our libraries and aquatic facilities are well used.



Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The number of physical and online issues by Hamilton City Libraries each year.	1% increase on previous year (1,042,698 2021/22)	576,621 issues 	
The number of physical and online visits to Hamilton Libraries each year.	1% increase on previous year (1,210,039 2021/22)	613,059 visits 	
What's behind the results			

We offer a diverse range of quality, relevant programmes, resources, and experiences. The last two years have seen several disruptions to physical visits with Libraries closed across the city at COVID-19 Alert Level 3 and 4, Alert Level two capacity restrictions and temporary branch closures due to staff shortages related to illness.




The number of visits and issues shows a continued improved on recent years. The libraries have been able to offer a more complete range of programming across the network for the first time since January 2022. Popularity of electronic services has continued, with virtual visits and eCollection issues both increasing. With the removal of COVID-19 requirements, physical visits are expected to continue to increase.

The total number of issues is made up of 502,673 physical issues and 73,948 eCollection issues.

The total number of visits made up of 264,473 physical visits and 348,586 virtual visits to the libraries website and digital services.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The number of visits to Council owned aquatic facilities each year.	At least 500,000 visits each year	155,812 visits 	
What's behind the results			
<p>We offer a diverse range of quality relevant programmes and experiences. The last two years have seen several disruptions to physical visits with Waterworld and Gallagher Aquatic Centre closed COVID-19 Alert Level 3 and 4, Alert Level 2 capacity restrictions and temporary branch closures due to staff shortages related to illness. There has been ongoing impacts on hours and capacity of services and programmes due to ongoing staffing shortages.</p> <p>Casual swimming at Waterworld has been particularly well attended in the final months of 2022. With the expected busy summer season, we will achieve target.</p>			

You can expect: We work alongside others to support a strong and connected community.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The value of services leveraged for every \$1 of community grant funding provided.	At least \$3.00 worth of services leveraged for every \$1 provided	\$19.96 	
The percentage of community stakeholders surveyed who are satisfied with community and social development outcomes.	At least 80%	Results are expected in June 2023	
What's behind the results			
<p>We continue to work alongside others to support a strong and connected community. Of the \$1,657,570 available, the Community Assistance Policy funding programme has allocated \$1,245,275 of funds to deliver \$24,860,945.07 of community projects through the following grants: -</p> <ul style="list-style-type: none"> • The Multi-Year Community Grant has been allocated \$1,098,000 to 28 organisations. • The Community Event Fund has been allocated \$62,275 to 18 groups. • Welcoming Communities Fund has been allocated \$13,000, to four groups. • The Creative Partnership Fund has been allocated \$72,000 to one group. 			

HIGHLIGHTS

In September 2022, Council ran Hamilton's first ever Welcoming Week. An international celebration and call to create welcoming communities for all residents, especially new Hamiltonians. Local iwi welcomed a huge number of ethnicities onto the Kirikiriroa Marae for a poowhiri and waananga. It is intended that Welcoming Week celebrations will be an annual event. Some of the highlights were the opening and closing nights, where Elected Members, community partners and stakeholders learnt Pasifika dances through the tutelage of Hamilton Boys High School's Pasifika group.

September 2022 also saw the adoption of The Disability Policy and Action Plan. The first Disability Forum was held in late 2022 an opportunity to network with individuals with disabilities and organisations that work within the disability space in our community. The Forum supported the sharing of ideas, concerns

and questions, and has generated feedback that will further influence the delivery of the Action Plan.

Te Whare o Te Ata moved back into Fairfield Community Centre (Fairfield Hall) following completion of the renovations. The blessing and relocation of two Mauri stones was carried out at dawn by Ngaati Wairere, with representatives from Council, Fairfield Enderley Resilience Network (FERN), K'aute Pasifika, the Mayor, Councillors, new candidates, Police and funders attending. The upgraded centre is now facing the road and is more visible to the wider community. This will enable more interaction, community engagement and create greater benefits for the community.

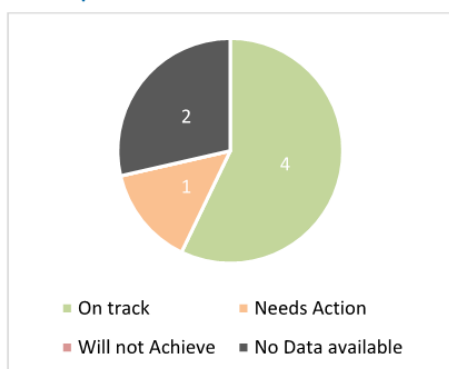
As part of the river safety pilot project, the Aquatics team delivered river safety education sessions for City Safe staff in October 2022. These sessions have focused on managing community behaviour and key education messages to share for safe river use; how to respond and keep themselves safe in a water safety incident; practical understanding of our awa including recognising dangers and safe entry/exit points. The education will also be run for staff from Parks and Hamilton Gardens.

The Aquatics team proudly received the Innovation in Aquatics award for the Keep on Swimming Learn to Swim Programme at the national Waves conference. The programme was introduced in January extending it from the traditional four term structure, fundamentals of swimming model into a year-round programme expanded to include fun and practical water safety skills to prepare tamariki for swimming in natural water ways. With COVID-19 restrictions lifted, late 2022 was busy with swim meets, end of school break ups and the highlight of the Special Olympics National Summer Games. During which Waterworld welcomed over 200 swimmers. Along with all the sporting action in the water, there was a great atmosphere for spectators and supporters.

The libraries team recommenced children's programming across library branches at the beginning of Term 3 2022. The programming has been interrupted by COVID-19 since 2021. Libraries continue to provide and support a number of digital services to our communities. All libraries hosted the DORA (Digital On-Road Access) Bus, helping build confidence and skills with digital banking amongst the local communities. The public internet service was updated with the APNK network refreshing and replacement of all Chromestations with Chromebooks.

TRANSPORT

Transport is about Hamilton being a city that is easy to get around. We want to have a safe, reliable and sustainable transport system that is accessible to everyone and caters to a variety of transport choices. We want to meet our legislative obligations relating to the way we manage the road corridor and transport network within our boundaries.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data

You can expect: As our city grows you can expect travel times for all vehicles to be predictable.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
Travel times are predictable during peak hours.	A variation of no more than 25%	15% ●	●



What's behind the results

This measure demonstrates the predictability of travel times for all vehicle types (buses, business and private vehicles) on our transport network during weekday peak hours. The target is based on the latest quarter's average travel times during peak hours, with an allowable fluctuation range of up to 25%. For example, if the normal average vehicle travel time for a measured journey is 30 minutes you can predict that even on a particularly busy day the maximum travel time should not exceed 38 minutes (25% fluctuation).

There has been a 15% fluctuation in travel time during peak hours, 4% less than the same time last year. The Waikato Expressway opened to traffic on 13 July 2022, with several new devices installed on the network to capture vehicle movements in and around the Hamilton section of the Waikato Expressway. Data for 2022/23 has been compared to the previously used data for the same

time during 2021/22 to establish if there was any difference in travel time predictability resulting from the opening of the Waikato Expressway. Both data sets showed a significant improvement in travel time, across the city since the opening of the Waikato Expressway, particularly on Wairere Drive and SH1C (formerly SH1 through the city) - both of which have seen reductions in traffic volume.

You can expect: We'll prioritise building connected and safe walkways and cycleways that promote transport choices that are accessible to all, bringing neighbourhoods together and allowing people to move around our city quickly and easily.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The increase in active mode** trips on Hamilton's network.	1,140,103 (2021/22)	11% decrease on previous period 	



What's behind the results

We are working towards a low-emission transport system that enables people to move safely, quickly and easily around Hamilton. We aim to do this by building safe and connected active transport networks that promote healthy and sustainable transport choices. An active mode trip is defined as a movement by an individual(s) - either walking, biking or using a micro-mobility device.


The total number of trips is down 11% compared to the same period last year. This is a downward trend since COVID-19 and has been seen across New Zealand including Auckland and Christchurch. A review of trends over a longer timeframe - pre COVID-19 between October to December 2019 to October to December 2022 - shows trips by people on bikes (between 10am and 3 pm weekdays) increased by 13%, while vehicle use dropped by 6.6% for the same period.



Weather over the past six months may have also been a contributing factor with rain falling on average every 4 out of 5 days - a total of 708mm, with an average of 7.6mm per day. We have previously observed a 40-50% drop in cycling when daily rainfall is within in the 5-10mm range compared with days with no rainfall. Highlighting that improvements such as high-quality end-of-trip facilities are important to making active transport an attractive option for people all year round.

You can expect: You can expect the transport network to be safe to use.


Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The change from the previous financial year in the number of fatal and serious injury crashes on the local road network.	Decrease from previous year (51 2021/22)	1 Fatality and 13 serious injury crashes 	
What's behind the results			
<p>Safety and harm-reduction are top priorities for Hamilton City Council, with a Vision Zero philosophy any loss of life or serious injury is unacceptable while moving around Kirikiriroa. Access Hamilton: Ara Kootuitui Kirikiriroa is our transport strategy enables us to plan for this outcome by creating a transport system where everyone is safe and feels safe while using our streets. We aim to achieve this by delivering infrastructure improvements, implementing safer speeds and providing education to support safer behaviours.</p> <p>The measure is an indication of the impact of safety improvements on reducing death and serious harm on Hamilton roads. The interim result for the period between July 2022 and December 2022 shows there has been one fatal and 13 serious injury crashes, all of which occurred on Hamilton's local road network.</p>			

You can expect: You can expect the transport network to be kept in good operating condition.



Measure	2022/23 target	YTD result (July 2022-December 2022)
*The average quality of ride on Hamilton's sealed local road network, measured by smooth travel exposure.	At least 80% smooth travel exposure	Results are expected in June 2023 
What's behind the results		
<p>This is an annual measure, and the data is gathered from the Smooth Travel Exposure Report that is undertaken in April each year. It includes both urban and rural sealed roads. The 2022/23 assessment is expected to be completed in April 2023.</p>		

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The percentage of the sealed road local network (by length) that is resurfaced each financial year.	At least 3.5%	0.13% 	
What's behind the results			
<p>The overall resurfacing programme for 2022/23 equates to 212,695 metres squared of new seal on Hamilton roads. This includes 155,313 metres squared of chipseal and 57,382 metres squared of asphalt.</p> <p>The majority of the resurfacing programme has not yet started with programmed asphalt and chipsealing commencing in January 2023. Two sites have completed.</p>			

You can expect: You can expect the transport network to be kept in good operating condition..

Measure	2022/23 target	YTD result (July 2022-December 2022)
*The percentage of qualifying footpaths within Hamilton which meet the level of service standard of less than 5 faults per 100m section.	At least 88%	Results are expected in June 2023 
What's behind the results		
<p>We aim to provide footpaths that are well maintained. Our target is at least 88% of footpaths have less than five faults identified per 100m. We record faults with different priority levels for actions, ranging from monitoring-only (to check for further deterioration) to immediate repair. Data is next expected in June 2023.</p>		

You can expect: customer service requests to be responded to promptly.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The percentage of customer service requests relating to roads and footpaths which are responded to within five working days.	At least 96%	97.34% 	
What's behind the results			
We aim to investigate and respond to customers about requests for service relating to road and footpath issues in a timely manner. We received 3,756 customer service requests, 97% were responded to within five working days – either through communication with the customer or steps taken to resolve the issue that was raised by the customer.			

HIGHLIGHTS

How people move around Hamilton is changing as we manage the impacts of high growth and climate change. In August 2022, Council adopted Ara Kootuitui Kirikiriroa – Access Hamilton Transport Strategy, with the vision that our transport network will enable everyone to connect to people and places in safe, accessible and smart ways.

A multi-modal optimisation and improvement to the traffic signals on the Anglesea Street corridor between Hood Street and Liverpool Street was implemented, resulting in a 15-20% drop-in travel time for vehicles and reduced wait times for pedestrians and people on bikes crossing at signalised pedestrians crossing.

Following the completion of the Waikato Expressway, analysis was completed to understand, how much freight bypasses the city, the effect on traffic volumes, travel time, and buses within the city. The information gathered will assist us in being adaptable and preparing for future transport systems, supporting the achievement of our vision of a transport network that enables everyone to connect to people and places in safe, accessible and smart ways.

On 4 December 2022 it was announced Hamilton City Council will receive \$43.7million from the Climate Emergency Response Fund (CERF). Staff are currently finalising with Waka Kotahi NZ Transport Agency the list of successful projects to be delivered, under the Transport Choices programme, by mid-2024. Although the timing of these improvements for walking, biking and public transport may not result in a significant impact in 2022/23, the successful implementation of these projects will put us in a good position to achieve the outcomes of Access Hamilton: Ara Kootuitui Kirikiriroa in the future.

A key walking, cycling, and transport safety project was completed at Claudelands East in November 2022. The intersections at Claudelands East

(Grey Street/Heaphy Terrace/O'Neill Street/Brooklyn Road) had been identified as high risk and these improvements were designed to improve safety and increase the number of people using active modes to access our central. The project delivered upgraded pedestrian and cycleway facilities, new traffic signals and phasing changes with options for bulk pedestrian movements through the intersection (as required for events at Claudelands Event Centre), a 30 km/h safer speed area, and speed management devices. The changes provide an important link in the ongoing improvement of the city's overall biking network and support the future implementation of Eastern Pathways Te Ara o Te Rawhiti.

The final section of the Te Awa Great River Ride in Hamilton was blessed on 9 December 2022. It is the final piece in the 65km walking and cycling trail alongside the Waikato River from Ngaaruawaahia to Karapiro. The opening of the 3km Hamilton section between Hamilton Gardens and Tamahere completes the 13-year project. The new stretch features elevated boardwalks, concrete paths, and a timber truss bridge over the Mangaharakeke Stream. The project has been a collaboration between Waipa District Council, Waikato District Council, Waikato Regional Council and Waka Kotahi.

Our school helmet design competition is in its fifth year and continues to grow in popularity with 1,450 entries this year. The competition is a fun and positive way of increasing awareness in schools about the importance of bike safety. The eight winners from various schools were acknowledged and received their own personally designed helmet in a ceremony held at the Council Chambers with family, friends, councillors and staff. Alongside this initiative, the Kids on Bikes programme was delivered to five primary schools in term four, enabling 468 children to learn new bike skills. Our internal e-bikes training programme for Council staff also increased in popularity as staff choose to use fleet e-bikes over cars to attend nearby meetings.

A city where our people thrive

We want to actively create opportunities for our people to thrive in their jobs, careers and lives so they can leverage the wonderful lifestyle and opportunities our city has to offer.

Increasingly, our city is a place where people and businesses want to come, stay, and grow. Our attractive lifestyle, based upon a vibrant city that's easy to live in, means more and more people want to be here.

Young people are now coming to our city (and in some cases, returning home) to find good jobs, buy homes, raise families and become part of our community. This, along with more than 160 ethnic groups making up our city, adds a valuable diversity to Hamilton which brings opportunities and benefits for all Hamiltonians.

We want Hamilton to continue to build on its growing reputation as a centre of excellence within innovation, training, smart and tech- sector industries. We need the infrastructure and support services in place to nurture and promote sustainable businesses that add value to our city.

We'll empower and enable our diverse communities to share their voice, and shape their city.

To deliver a city where our people thrive we invest in the following:

Governance

- Governance and public affairs
- Partnership with Maaori

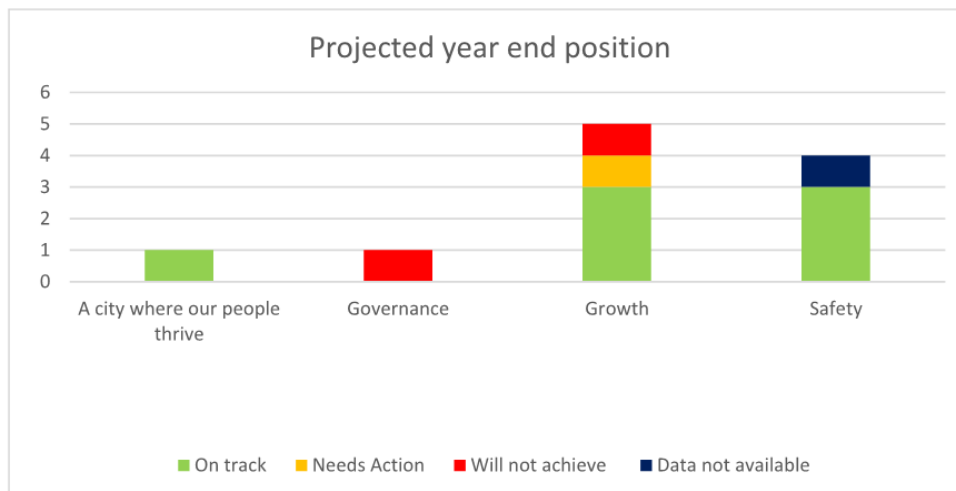
Growth

- City planning
- Planning guidance
- Building control

Safety

- Public safety
- Animal education and control
- Environmental health and alcohol licensing
- Civil Defence





You can expect: We will make decisions that improve the wellbeing of Hamiltonians.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The percentage of residents who believe we make decisions that are in the best interests of the city.	At least 32%	36% ●	●
What's behind the results			
We ask our communities these questions in a two-yearly Quality of Life Survey, a survey of metro Councils, as well as in a series of six monthly Pulse Surveys to gain an understanding of communities'. The most recent pulse survey was undertaken in December 2022.			
Of those surveyed 36% of respondents agree that we make the decisions that are in the best interests of the city. This is a slight increase on the April 2022 Quality of Life Survey where 33% of respondents agree that we make decisions that are in the best interest of the city. 31% of those who do not have confidence in Council decision making mentioned that ratepayers money is not being spent wisely.			

Governance

Governance is about providing Hamiltonians with sound leadership for the city. We want to provide open and effective city governance and opportunities for people to be involved in shaping our city. We want to continue to meet Te Tiriti O Waitangi (The Treaty of Waitangi) and legislative requirements.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data

You can expect: We'll empower and enable our diverse communities to share their voice, and shape their city.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year- end result
Percentage of Hamilton voter turnout for local government elections.	An increase on previous turn out - (39.4% 2019 election)	29.4% ●	●
What's behind the results			
We want our communities to share their voice and shape their city. There was a significant decrease in the voter turnout when compared to the 2019 turnout rate of 39.4%. It has been suggested that the change to Single Transferable Vote (STV) contributed to this. Other Councils that moved to STV in 2022 also experienced a decrease in voter turnout (Far North District Council saw a 6% reduction, and Gisborne District Council saw a 6.7% reduction. Further work is being undertaken to better understand the decrease in our voter turnout.			

HIGHLIGHTS

The focus since July 2022 was the 2022 Local Body Elections and induction of newly elected Council Members. In the lead up to the local government elections, the Community and Social Development team partnered with Governance, Communications & Engagement teams and the Electoral Commission to enable better voter registration and engagement. The team worked closely with rangatahi, older people, Maaori, Pacific communities, ethnic, migrants, disabled and Rainbow communities as well as collaborating with community centres / houses to promote Meet the Candidates events at their sites. Workshops were also held to help voters understand STV.

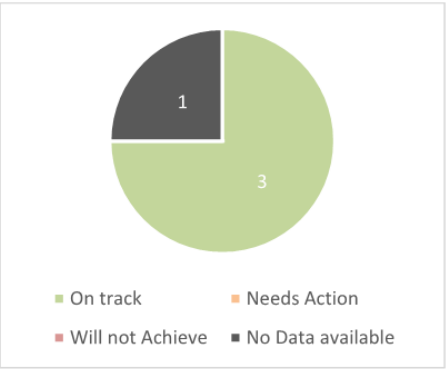
An extensive induction programme was undertaken with the focus being on providing members with an overview of Hamilton City Council and forming relationship with each other. The programme included workshops across the city in many of our venues, bus tours through growth cells and meetings with Elected Members from across the district.

SAFETY

Safety is about ensuring Hamilton is a place where people feel safe and are protected from risks to their health and wellbeing. We want to make sure our public places are safe for the people that use them and legal standards are met. We want to meet our legal obligations to keep our residents safe by ensuring compliance with public health and safety regulations.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: A timely response to requests for dog control, graffiti, and excessive noise.



Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The percentage of urgent dog control requests responded to within 60 minutes.	At least 95%	99.28% 	
What's behind the results			
You can expect a timely response for urgent dog control requests. There were 139 urgent requests for dog control all but one of these calls were responded to within 60 minutes.			

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The percentage of graffiti removed within two working days.	At least 95%	95.34% 	

What's behind the results

You can expect graffiti to be removed in a timely fashion. The increase in volume of graffiti reported has continued with 3683 jobs recorded, 3284 were responded to within two working days. This equates to 41,515sqm of graffiti being removed from the public facing areas of the city.


The current volume of jobs will make achieving the target challenging.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The percentage of complaints about excessive noise responded to within 30 minutes.	At least 95%	95.06% 	

What's behind the results

You can expect a timely response to complaints of excessive noise. We received 2247 complaints of excessive noise, with 2146 responded to within 30 minutes.

You can expect: We work with partner organisations and the community to improve safety.

Measure	2022/23 target	YTD result (July 2022-December 2022)
The percentage of central city users surveyed who feel very safe or reasonably safe in the central city during daytime.	At least 80%	Results are expected in July 2023 

What's behind the results

This measure indicates the community's perception of safety during the day. The survey will be undertaken in May 2023.

HIGHLIGHTS

The Animal Control team have helped 100 dogs find their new forever homes through adoption.

Safety officers have been through safety education sessions with the Aquatics team for the trial of river side patrols. The team, patrol on e-bikes. They have been involved in a range of incidents including providing support in a medical emergency, detecting offenders breaking into cars and intervention in two significant instances of 'at risk' behaviours by water users.

City Safe camera operators have been able to assist Police with a fleeing driver, thefts in central city and tracking cars and suspects with quick precision. Police have been quick to praise the capabilities of our camera staff and to acknowledge the hugely valuable support they provide.

In November 2022, our Civil Defence (CDEM) team underwent an external monitoring and evaluation assessment. We were assessed at an overall capability of 75.1% (an increase from our last assessment of 70.9%), the third consecutive assessment in which our capacity and capability to perform our required emergency management roles has shown enhanced levels of competence.

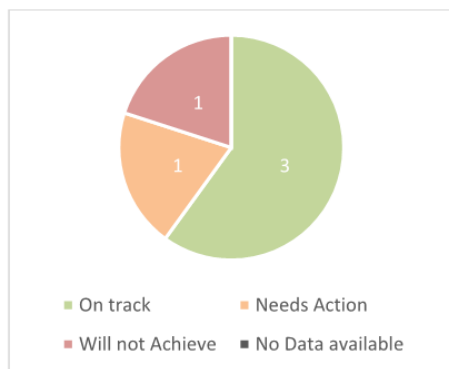
Growth

Growth is about planning that supports growth of the city through both infill and new suburbs and the wider region in a boundaryless way, while ensuring

Hamilton's unique environment is protected. We want to meet our regulatory requirements to ensure building activity in the city supports safe, sustainable housing and commercial solutions in response to Hamilton's growing population. We want to ensure developers, large and small, have accurate advice and information to help them through the regulatory processes.

SERVICE PERFORMANCE MEASURES





KEY: On track | Needs action | Off track | No data







You can expect: We will support the delivery of safe, sustainable and attractive development

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
Average processing days for non-notified land use and subdivision resource consents.	20 working days	15.20 working days 	
What's behind the results			
As the city continues to grow, we are seeing increased demand for our consenting activities. Despite this increased demand we aim to process non-notified resource consents in a timely fashion.			

We have processed 452 resource consent applications (land use, subdivision, change of conditions). While there has been a general slowing in numbers of applications received the complexity of applications remains very high. This is compounded with a more complex legislative environment with the introduction of Plan Changes 9 and 12.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
Average processing days for building consents.	18 working days	18.42 days 	
Average processing days for Code of Compliance certificates.	18 working days	11.60 days 	
What's behind the results			
<p>As the city continues to grow, we are seeing increased demand for our consenting activities. Despite this increased demand we aim to process building consents and code of compliance certificates and in a timely fashion.</p> <p>1,045 Building Consents have been processed in an average of 18.6 working days. While this is slightly outside of our 18 working day target our teams effort to process such a high volume of consents with a number of resourcing challenges has resulted in us meeting the 20 working day legislative requirement. The team have been working on upskilling and onboarding new staff to reduce some of our resourcing challenges and move with the industry which has seen a change in consent typology from your standard single storey dwellings to duplexes and multi-story dwellings.</p> <p>760 Code Compliance Certificates have been issued. This is compared to the same period last year where 719 Code Compliance Certificates were issued within an average of 14 working days. The team has worked on streamlining the process which enabled them to bring the timeframe down as well.</p>			

You can expect: A sufficient supply of land for housing and business.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
There will be at least three years capacity of residential zoned land supplied with development infrastructure in the city.	At least three years	5.3 years 	
There will be at least three years capacity of business zoned land supplied with development infrastructure in the city.	At least three years	2.7 years 	

What's behind the results

We aim to provide sufficient residential and business land to allow our city to grow. These measures do not reflect the amount of land for sale, but rather indicate the amount of residential and business land zoned and ready with infrastructure to be used. Developers decide when and how they develop and release that land to the market.

It is estimated that there is currently 5.3 years of capacity for residential zoned land that has development infrastructure in place. Additional capacity is expected to become available later in 2023. Demand for residential development has softened in 2022 particularly in greenfield areas, this is coming off the historical highs of 2021. Developers in the city are reporting declines in enquiries. We have not yet seen a significant fall in consenting but continue to monitor the situation and expect this will be reflected in future data.

It is estimated there is currently 2.7 years of capacity for industrial land zoned and supplied with development infrastructure in place. Capacity is not expected to improve in the next six months. Work continues on a plan change to the District Plan to enable industrial land use in Te Rapa North.

Hamilton saw record levels of industrial consenting over the last six months. Uptake in Ruakura has gained momentum with the opening of the Ruakura Superhub and the Waikato expressway.

A Future Proof subregional assessment of industrial land is currently underway. The assessment will identify future medium- and long-term options and opportunities for subregional industrial development.

HIGHLIGHTS

The Building Unit successfully completed its IANZ Building Accreditation audit, a rigorous process which sets a high standard for metro councils like Hamilton.

The Building Team was recognised:

- Building Officials Institute of New Zealand awarding the Building Unit for Outstanding Commitment to Information, Skills Development and Education
- Building Officials Institute of New Zealand awarding the Buildings Unit's Learning and Development Coordinator for Training Commitment, and
- Waikato Master Plumbers awarded Outstanding Services for the industry to the Building Unit's Senior Plumbing and Drainage Inspector.

Several milestones were achieved across a number of high-profile District Plan changes. Plan Change 5 (Peacocke) hearings were held and Further submissions on Plan Change 9 (heritage and environment) and Plan Change 12 (housing intensification) took place. Two private plan changes have been received for processing, seeking to rezone parts of the Te Rapa Racecourse and Ruakura to residential zoning.

The draft Hamilton Urban Growth Strategy was shared with the community for feedback and hearings held in December 2022.

Government awarded a \$150.6M Infrastructure Acceleration Fund grant to Council to support intensification of Hamilton's central city. The grant will fund a new water reservoir and pump station, pedestrian and cycling bridge, and investigations into other strategic three waters and transport infrastructure. This will enable around 4,000 homes in the central city in the next decade.

A cross-Council team and process was established to address the imminent release of the new resource management legislation. This group began work on submissions to two bills to be signed off by Council in the new year. The Special Projects team has developed key growth presentations and material for interactions with Central Government Ministers, in line with the Key Stakeholder Engagement Plan.

A fun city with lots to do

We want Hamilton to be an even better place for everyone to play, with things to do or see around every corner.

We want to make sure our city provides opportunities for all our people to play and have fun – whether it be through organised sport, local playgrounds, events, or our visitor destinations.

We want to build on our growing reputation for hosting outstanding events; events that bring economic benefit, that Hamiltonians love, and that bring people from all over New Zealand to our city.

But small events also have a role in the life of our city. We're keen to support more arts and cultural events and make sure we have the right indoor and outdoor facilities in place to support local community sports events that people of all ages can get involved in. All of these things add to the sense of community we all value about Hamilton.

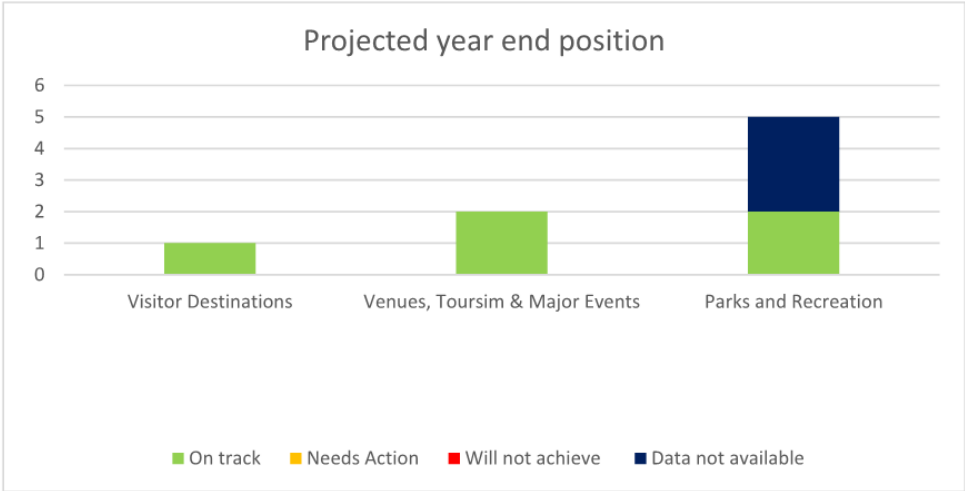
We have already invested in world-class stadium and event facilities like Seddon Park, Claudelands Event Centre and FMG Stadium Waikato and are home to key visitor destinations such as Hamilton Zoo, Hamilton Gardens, and Waikato Museum.

And we'll continue to embrace the outdoors, not just the Waikato River but places like Waiwhakareke Natural Heritage Park, our destination playgrounds and Lake Rotoroa (Hamilton Lake). These facilities provide locals and visitors with memories and experiences that keep people entertained and wanting more. They drive interest and appreciation in our city. They make living here fun.

To deliver a fun city with lots to do we invest in the following:

- Visitor destinations
 - Hamilton Gardens
 - Hamilton Zoo & Waiwhakareke Natural Heritage Park
 - Waikato Museum & i-Site
- Venues, tourism and major events
 - Glowbox Event Centre, FMG Stadium Waikato and Seddon Park
 - Tourism and events funding
 - Theatres
- Parks and recreation
 - Parks
 - Cemeteries
 - Indoor recreation
 - Community facilities.





VENUES, TOURISM AND MAJOR EVENTS

We want to continue to deliver events that support local business opportunities, stimulate our economy and promote our city.



Venues, Tourism and Major Events is about showcasing and leveraging Hamilton's event venues, visitor attractions and services.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: We provide stadia (FMG Stadium Waikato and Seddon Park) and Claudelands to host events. The measure indicates the utilisation of stadia and Claudelands.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The number of people attending events at the Stadia (FMG Stadium Waikato and Seddon Park) and Claudelands.	444,000	205,948 attendees 	
What's behind the results			
This measure indicates the utilisation of stadia (FMG Stadium Waikato and Seddon Park) and Claudelands. The result includes utilisation at both ticketed and non-ticketed events.			

H3 venues held 573 events, with the resumption of almost all event activity without any form of COVID-19 restriction. 205,948 attended events at H3 venues, Claudelands had 157,162 people attend events and our Stadia welcomed 48,786 patrons. We expect to achieve this target based on the resumption of event activity following two years of pandemic interruptions.

HIGHLIGHTS

Examples of the events included:

- L.A.B in concert, The Wiggles, Waikato A&P Show, Waikato Home and Garden Show, Freemasons Special Olympics National Summer Games, Special Children's Christmas Party and TAB New Zealand Darts Masters in GLOBOX Arena.
- NPC Rugby Quarter Finals and All Blacks v Argentina at FMG Stadium Waikato
- Blackcaps v India ODI and White Ferns v Bangladesh at Seddon Park. We also held a number of large business events and exhibitions.

Hamilton City Council provides funding for the promotion of Hamilton via its major event sponsorship fund. The fund focuses on larger event opportunities where exposure will reach well beyond Hamilton, delivering high profile coverage and where it will attract significant numbers of visitors, plus deliver community participation. The fund is guided by Council's Event Sponsorship Policy.

In the 2022/23 financial year, 12 events were approved to receive funding from the Major Event Sponsorship Fund totalling \$386,500.

Five event supported by Council as an event sponsorship funding partner have taken place:

- The Cambridge to Hamilton Paddle Race September 2022
- Cheer and Dance Factor September 2022
- Atalanta Jamboree October 2022
- Lugton's Round The Bridges November 2022
- Boon Hamilton Street Art Festival November 2022

Council is a major funding partner of the new Waikato Regional Theatre with a total of \$19 million of Council's \$25 million contribution being paid to date. The Waikato Property Trust, (owners of the new Theatre) have advised the overall project is tracking to plan with main building construction begin mid-2022, completion planned by June 2024.

VISITOR DESTINATIONS

Visitor Destinations are about providing our community and visitors with memorable experiences.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: We'll invest in and enhance Waikato Museum, Hamilton Gardens, Hamilton Zoo and Waiwhakareke Natural Heritage Park to create new and unique experiences for our people and visitors.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
Total number of visits to Hamilton Zoo/WNHP, Waikato Museum, and Hamilton Gardens (enclosed gardens only).	Increase on previous year (549,941 2021/22)	414,706 visits	

What's behind the results


We offer a diverse range of quality, relevant programmes and experiences. This measure indicates residents' and non-residents' enhanced interest in these attractions.

Our visitor destinations are on track for a record-breaking year with the highest combined visitation result ever recorded. This is a great indicator that visitor destinations will continue to achieve the same strong growth that was temporarily interrupted by Covid.

Waikato Museum Year to date: 50,402
 Hamilton Zoo/WNHP Year to date: 133,335
 Hamilton Gardens (enclosed) Year to date: 230,969

As in previous years, the week between Christmas and New Year was particularly busy. 23,428 visitors were recorded across the seven days at the Gardens, with 4,915 on 27 December alone. The Zoo achieved its highest ever visitation result for the Christmas period, recording 6,400 visitors, 567 more than the previous record set in 2017. Waikato Museum also had a strong week with 2,077 visitors over the seven days.

At the Waikato Museum work continues on the Excite Science Galleries. Half of the Galleries remain closed while the exhibition undergoes a redevelopment. Exscite is a big drawcard for families with young children and the reduction in the visitor experience is having an impact on visitation. The new look Exscite will be developed in two phases over 2023.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The number of new unique experiences.	At least 10 each year across the three visitor destinations.	6 unique experiences 	

What's behind the results

We are working to provide visitors with fresh, novel reasons to visit the Visitor Destinations. These 6 new unique experiences were:

1. Cross-site Matariki activities

To mark the inaugural Matariki public holiday all sites offered a range of activities including:

- Hamilton Gardens first self-run Matariki events, a series of three public talks The Significance of the Stars, presented by Piripi Lambert.
- Kite Day, part of the Matariki ki Waikato Festival, hosted by the Friends of Hamilton Gardens,
- "Follow the Stars" promotion at Hamilton Zoo.
- Matariki 2022 at Waikato Museum featured a festival day of talks, artist demonstrations, weaving and crafts tied in with Toi is Rongoa.

2. Toi is Rongoa

This large-scale exhibition at Waikato Museum celebrating fourteen contemporary Māori artists who believe in the importance of creative practice to their wellbeing. The invited artists were supported by Creative New Zealand to make new work and share essential kaupapa with our community. Curated by Margaret Aull (Te Rarawa, Tuuwharetoa, Fiji) and Maree Mills (Ngaati Tuuwharetoa), these inspiring and deeply personal works explore the need for healing and self-awareness amongst the turmoil of life. The Toi is Rongoa exhibition was accompanied by a talks and events programme.

3. New Zealand Contemporary Art Award

The National Contemporary Art Award brings the best in Aotearoa contemporary art to the Waikato. The finalists on display are selected via a

blind-judging process by the annually appointed judge. One of Aotearoa's top contemporary artists, Reuben Paterson (Ngaati Rangitihi, Ngaai Tuuhoe, Tuuhourangi), was the Award Judge for NCAA 2022.

4. **Wildlife Photographer of the Year**

The Wildlife Photographer of the Year exhibition at Waikato Museum came directly from the Natural History Museum in London and presented 100 remarkable photographs illustrating the precious beauty of our planet.

5. **After Hours Halloween Tours**

Waikato Museum developed and ran special tours for both young and old Halloween fans in October 2022. The inaugural Spooky Stories from the Waikato (walking tour for adults) and Kooky Spooky Kids Tours (science-based adventure in the museum galleries, facilitated by actors) both sold out and received excellent feedback from participants.

6. **Ice Cream Stop at the Gardens**

A paved courtyard has been created alongside the Palm Court with the help of Wintec students and is now home to an Ice Cream outlet and seating. The Tip top branded container is owned and managed by the owners of the Hamilton Gardens Café providing a refreshment stop within the Enclosed Gardens themselves.

HIGHLIGHTS

It has been busy across all visitor destinations as we settle back in to post-covid normality following the disruption of the pandemic.

At the Hamilton Zoo, there has been a shift away from scheduled keeper talks. Visitors can watch and engage with keepers as they undertake essential tasks - enrichment, training, or feeding of animals. They are announced over the PA system. This shift from the scheduled keeper talks, allows the zoo to randomize the times that these events happen, stopping the animals from developing stereotypical behaviour, a common problem in captive animals. This practice was shared at the recent ZAA Australasia conference and was lauded as best practice in animal welfare with many prominent zoos revisiting their "keeper talks" strategy.

Hamilton Zoo assisted with two injured pekapeka - the 'nationally critical' long-tailed native bat. One was released after a few days in our care. The second, affectionately dubbed "Batgirl", attracted national attention after she arrived at the Zoo with a severely damaged wing. The Zoo's vet and native teams worked closely with DOC and other experts to restore her health; she was successfully released back into the wild. Pekapeka have the highest threat ranking of 'nationally critical'. This is a national first and we are very proud of the innovation and care provided by the Zoo team. Other key Zoo highlights include the arrival of a male porcupine in late December 2022 and successful introduction to Ingozi our female porcupine, as well as successful introduction of our young male and female siamang, Lima and Kasih.

Significant milestones have been reached on projects at all three Visitor Destinations, with Downey Construction being awarded the construction contract for the Hamilton Gardens Visitor Centre, and MOAA Architects being appointed for the Victoria Street Entrance redesign and loading bay reconfiguration project at Waikato Museum. At the Zoo and Waiwhakareke, construction of the carpark on both sides of Brymer Road was completed prior to the busy Christmas period.

Waiwhakareke continues its incredible transition from farmland to natural heritage sanctuary. More than 15,000 plants were planted with the help of volunteers and contractors. A karakia was held prior to works commencing to create ponds for mudfish an endemic fish unique to New Zealand and found nowhere else in the world. Following a year of planning and consultation, black mudfish (waikaka/hauhau, koowaro) – a taonga unique to Aotearoa New Zealand – were released into the ponds at Waiwhakareke and mark the first reintroduction of fauna to the park.

The Waikato Museum saw the reinstallation of the Maihi and Tekoteko on the exterior of the building, following restoration work on these carvings which was done off-site by Kawharu Greensill.

The Waikato Museum also saw the installation of new exhibitions

- IHC's Take a Moment with Us exhibition,
- The Collection Caretakers; a hands-on demonstration of how we look after our precious taonga,
- Jellicoe and Bledisloe; a photographic exhibition of Hamilton in the 90's, and
- Memorial display to mark the passing of Queen Elizabeth II

Waikato Museum ran a number of public programmes

- Story telling in the gallery,
- Mobility dogs training visit, musical performances,
- Artist talks, and
- School holiday art classes and workshops.

Hamilton Gardens saw the return of several successful events that had been cancelled in previous years due to COVID-19 restrictions including

- Gourmet in the Gardens,
- The Friends' Scarecrow Festival, and
- The New Zealand Rose Festival.

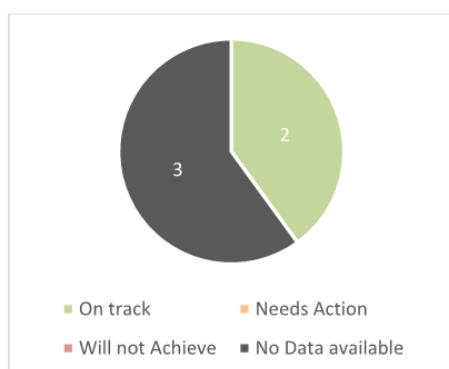
PARKS AND RECREATION

Parks and Recreation is about ensuring access to a wide range of recreational and leisure activities and attractive outdoor spaces for all Hamiltonians to enjoy. We want to provide activities and spaces that enhance the quality of life

for our residents and visitors and keep Hamilton beautiful. We want to preserve indigenous flora and fauna, natural ecosystems and landscapes and to protect our lakes and rivers and meet our legal obligations for the preservation and management of reserve land..



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data





You can expect: Our parks and the facilities in them are accessible.

Measure	2022/23 target	YTD result (July 2022-December 2022)
Percentage of households that have access to a neighbourhood park or open space within 500 metres walking distance.	Maintain or increase on previous year (83.7 2021/22)	Results are expected in March 2023 ●
What's behind the results		
Council's Open Space Plan recognises the importance of access to open space, with a priority to ensure it is accessible to everyone. In February each year we calculate the percentage of households that have access to a neighbourhood park or open space within 500 metres walking distance by GIS spatial mapping.		



Measure	2022/23 target	
The percentage of Parks Survey respondents who are satisfied with the way they get to our city's parks	Maintain or increase on previous year (80.77% 2021/22)	Results are expected in June 2023 
The percentage of Parks Survey respondents who agree the facilities in our parks and open spaces are easily accessible.	Maintain or increase on previous year (50% 2021/22)	Results are expected in June 2023 
What's behind the results		
Our annual Parks survey allows us to understand and hear communities' view on our parks, facilities, and green spaces. The Parks survey is due to take place in March 2023.		

You can expect: The city's ecosystems and biodiversity are understood, protected and restored.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
Provide a range of opportunities each year for the community to learn about, care for and restore nature.	At least two opportunities provided each year	4 opportunities 	
What's behind the results			
<p>We are supporting the city's ecosystem and biodiversity by providing a range of opportunities for the community to learn about and care for and restore nature. This year, the opportunities included:</p> <ol style="list-style-type: none"> 1. Parks and Recreation ran numerous events where a total of 648 people volunteered, spending 1,346 hours of volunteer time planting 13,797 plants. 2. Partnering with organisations continued with Aecom undertaking planting at Tills Lookout and Ebbett VW completing the first of three planting sessions at Kauri Grove. This is under a new partnership model where they contribute toward plant costs. 3. During Conservation Week in September 2022 five treasure hunt self-guided maps were created for natural areas highlighting special plants and places. These were promoted by a Facebook campaign which 			

- challenged people to walk through the spaces to find all the treasures on each map.
4. Partnering with 'The Fairfield project' and Ngati Wairere 'Aratiatia marae' a two-day Bio Bitiz Citizen science event was held, engaging with over 150 school children and members of the public. The University of Waikato, NIWA, Kid green Taupo, DOC and Go Eco were also involved in this successful event.

You can expect: Hamilton Park Cemetery is a preferred provider of cremation services.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The number of cremations carried out at Hamilton Park Cemetery.	At least 1425	803 cremations 	
What's behind the results			
You can expect Hamilton Park Cemetery to be the preferred provider of cremation services. We continue to provide a valued service to the community.			

HIGHLIGHTS

In preparation for the Women's FIFA World Cup, construction is underway on upgrading the changing facility and lighting at Gower Park, Porritt Stadium and Korikori Sports Parks. The abnormally wet spring and summer has delayed some works, but we anticipate delivering floodlights at these three parks in time for the tournament. Preparation for the fields has gone well with FIFA representatives scoring the field condition as a 4 out of 5 during their last inspection

The Nature in the City programme is continuing to build momentum at Donny Park, with community engagement and iwi engagement progressing well, with physical works for walkway upgrades scheduled for summer and native gully restoration planned for the next planting season in autumn. Mangaiti Gully restoration work has been completed. The external funding from Crown Infrastructure Partners has enabled the improved walking opportunities in the gully as well as the planting 70,000 native plants.

The Natural Areas Rangers have planted 17,910 plants across Hamilton as well undertaking plant pest control and site preparation for the next planting season. Over 600 replacement street trees have been planted during the spring planting season. The majority of these trees were grown by the Council Nursery.

The largest refresh of the gardens at Memorial Park in 15 years took place, increasing openness and visibility across the park to reduce security concerns. The Hammond Park playground renewal was completed, and construction has started on the Waiwherowhero playground in November 2022.

A green city

We want to do it right together, so our city will get better by the day and we can leave a legacy we can all be proud of. We'll promote becoming a sustainable city by challenging the way we grow our city and how we live within our city. We love our environment and we're all committed to protecting it for future generations.

We embrace our individual and collective roles as kaitiaki (caretakers) of our land, water and air. Together, we honour, enhance and protect taonga (treasures) like the Waikato River, and our city's extensive and unique gully system.

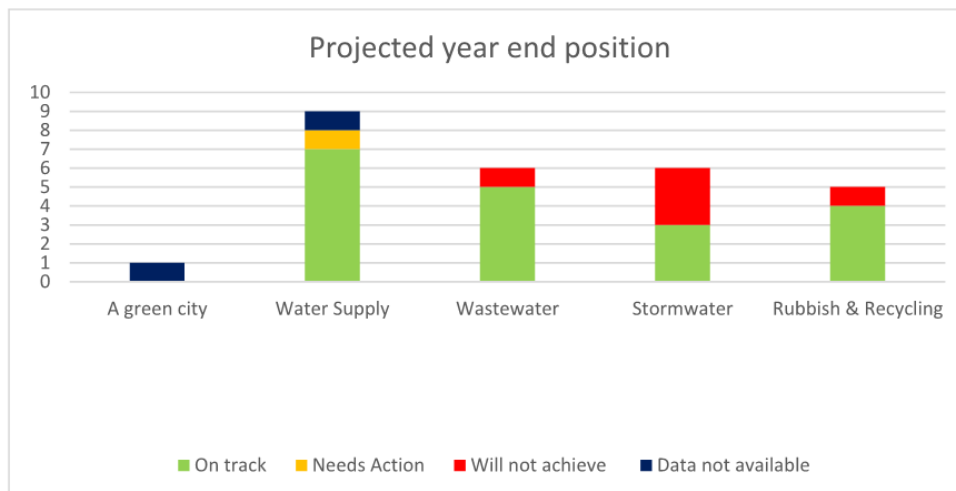
We are proud of our green, clean city and we're taking a thoughtful and city-wide partnership approach between businesses, organisations and community groups to tackle how our city responds to climate change.

We need to look after what we already have by embracing the sustainable use of natural resources such as our water. And it's important we continue to minimise our impact on the land by leading the country in waste minimisation practices.

To deliver a green city we invest in the following:

- Water supply
 - Water treatment and storage
 - Water distribution
- Wastewater
 - Wastewater collection
 - Wastewater treatment and disposal
- Stormwater
 - Stormwater network
- Rubbish and recycling
 - Refuse collection
 - Landfill site management
 - Waste minimisation





You can expect: We'll reduce the carbon footprint of the city and build a city that is resilient to the effects of climate change..

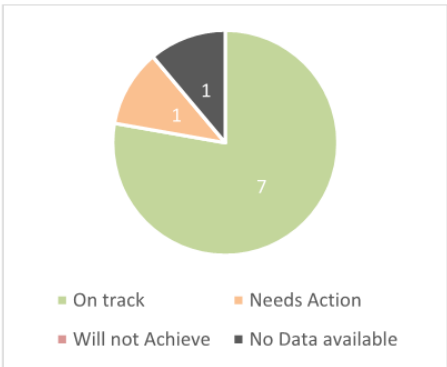
Measure	2022/23 target	YTD result (July 2022-December 2022)
Reduction in greenhouse emissions footprint for Hamilton City Council	Decrease in greenhouse emissions per head of population from previous year (0.059 2021/22)	Results are expected in July 2023 ●
What's behind the results		
We'll reduce the carbon footprint of the city and build a city that is resilient to the effects of climate change. The next emissions report for Hamilton City Council is due July 2023.		

WATER SUPPLY

Water Supply is about providing Hamilton residents and businesses with a reliable, high-quality and safe treated water supply. We want to continue to meet our legislative requirements to deliver water supply services that are safe, healthy and sustainable. We want to ensure we meet the current and future needs of communities with good- quality infrastructure

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data




You can expect: The water we supply is safe to drink.



Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The extent to which the Council's water supply complies with Part 4 of the drinking-water standards for bacteria compliance criteria.	a) Achieve compliance	Achieved ●	●
*The extent to which the Council's water supply complies with Part 5 of the drinking-water standards for	b) Achieve compliance	Achieved ●	●

protozoa compliance criteria.			
What's behind the results			
<p>This measure indicates whether the water we supply is safe to drink and hygienic to use.</p> <p>New drinking water standards, aesthetic values and quality assurance rules have been published by Taumata Arowai and came into effect on the 14 November 2022. Reporting to Taumata Arowai under these new standards and rules is expected from 1 January 2023. In the interim, and as required by Taumata Arowai, Hamilton City Council continues to verify drinking water safety through monitoring under the current drinking water standards for New Zealand.</p> <p>For the purposes of performance measure reporting between July and December 2022, Hamilton City Council have continued to adopt the previous assessment criteria relating to the current drinking water standards for New Zealand.</p>			



You can expect: Our water network is managed in a way that minimise the loss of water.

Measure	2022/23 target	YTD result (July 2022-December 2022)
*The percentage of real water loss from the water network infrastructure in the city.	No more than 16%	Results are expected in July 2023 
What's behind the results		
<p>This measure is undertaken annually, it covers the preceding April-March period and is undertaken using the standard NZ Benchloss guidelines and methodology. The percentage water loss measure estimates how much water is lost to leakage throughout the HCC network.</p>		









You can expect: We will work with the community to sustainably manage the supply and use of water.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
*The average use of drinking water per Hamilton resident, per day.	No more than 400 litres per resident, per day	301 litres per resident per day 	
What's behind the results			
<p>We provide a sustainable water supply, and this is achieved through water conservation campaigns that educate the community on sustainable water use and efficient management of the water network. This measure indicates the success of these campaigns and programmes of work.</p> <p>The average daily water use per Hamilton resident between was 301 litres per person per day. Between July and September 2022 residents used 296 litres this is the second time since 2014 that the quarterly consumption dropped below 300 litres per day.</p> <p>Due to significant rainfall between October and December 2022 consumption only increased slightly, which meant there has been no requirement to implement any water restrictions. The rainfall in November and December 2022 was significantly higher than average. On 22 November 2022, the Smart Water campaign was launched in preparation for higher water demand in summer with public messaging around smart water use.</p> <p>In October 2022, the Ruakura and Rototuna water supply zones were separated into District Metered Areas to assist with. improved monitor water use, inform targeted water conservation messaging in the summer and plan for water leak detection investigations. Over the coming year, staff intend to continue with the implementation of more Water Supply Zones.</p>			

You can expect: To be satisfied with the clarity, taste, odour, continuity and pressure of the water supply.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year- end result
*The total number of complaints received about drinking water clarity, taste, odour, pressure, flow or continuity of supply and Council's response to any of these issues.	No more than 5 complaints per 1,000 connections	3.12% complaints per 1,000 connections 	
What's behind the results			
We provide water that is safe to drink and reliably supplied. This measure indicates customer and community satisfaction with the quality and supply of the water.			
We received 195 water supply complaints. This is a slight increase on the 163 complaints received during the same period last year.			
The increase in complaints is due to the increased water main renewal and capital work programmes. This works includes the recommencement of our network hydrant flushing programme, which was stopped due to COVID-19 disruptions. Routine hydrant flushing is important, to maintain water quality and safety for the long term.			
There is a risk that this measure may not be achieved. Staff will continue to monitor this measure and to liaise with contractors working on replacing/extending the water network to reduce complaints associated with our drinking water supply.			

You can expect: A timely response and a timely resolution if there is a problem with the water supply.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The median attendance time for urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.	No more than 60 minutes	25 minutes 	
*The median resolution time of urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.	No more than 5 hours	1 hours 	
*The median attendance time for non-urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.	No more than 5 days	5 days 	
*The median resolution time of non-urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.	No more than 10 days	6 days 	
What's behind the results			
Households and businesses rely heavily on water so it's important that we provide a timely response when something goes wrong. These measures indicate how quickly we respond to issues with the water supply and resolve the problem. A call-out to a household or business with no water supply is classified			

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
<p>as urgent. Call-outs for other water supply matters, where water is still being delivered, are classified as non-urgent.</p> <p>There were 43 callouts in response to reports of no water. The median attendance time for these urgent call-outs, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel reached the site, was 25 minutes. The median resolution time for these urgent call-outs was one hour. This is an improvement on the result of two hours for the same period last year.</p> <p>There were 869 non-urgent water call-outs. The median attendance time for these non-urgent water call-outs, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel reached the site, was five working days. The median resolution time for non-urgent call-outs, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel reached the site, was six working days.</p> <p>In order to achieve the targeted five days median attendance time for these non-urgent water call-outs, staff will need to respond to all call-outs for the remainder of the year within at least five days.</p> <p>Staff continue to focus on improving attendance times and data quality for this measure. The continued implementation of a new data management system along with prioritising our staff to attend water service requests have contributed to this reduction in the median attendance time compared with last year. As resourcing and new digital application use improves, management will continue to review and modify our plans and procedures to ensure improvements continue to be made across our water services.</p>			

HIGHLIGHTS

Staff have continued to focus on providing Hamilton Kirikiriroa residents and businesses with a reliable, high quality and a safe treated drinking water supply.

Education in our community continued to be a key focus. A Three Waters interactive resource model was commissioned to help achieve a greater awareness of school-aged students and the wider community on Three Waters infrastructure. The model demonstrates the central significance of the Waikato River to Hamiltonians as our single source of drinking water. The history and journey of the awa is reflected in the table wrap, from source to ocean. Artwork on the riverbanks shows the cultural connections we make to the river and how we engage with (and on) the water. The model can also demonstrate six separate and connected modules that showcase drinking water, stormwater and wastewater in Hamilton – and how we handle those waters in treatment processes and physical design. Since July 2022, staff have taken the interactive model to five schools, five community interest groups, attended two Your Neighbourhood

events, a public library event, a visit to Waikato Regional Council and a special presentation to members of Te Haa a Waikato o Kirikiroa and Ngati Haaua.

Legislative and regulatory reform have been a continued emphasis. Staff continue to provide advice and submission points on the Three Waters reform and the Resource Management Act reform. Intensification and impacts on levels of service, climate change and environmental and cultural impacts have been key areas of focus. Staff have provided guidance and submission points for the Resource Management (Enabling Housing Supply and Other Matters) Amendment Act. Staff also provided directive guidance for matters surrounding Significant Natural Areas (SNAs) as relating to the proposed District Plan Changes.

The Three Water connections process was also reviewed with several process improvements identified for action.

With the adoption of the Water Services Act 2021, staff have begun implementing the new legislative drivers and regulatory framework introduced by Taumata Arowai. The new Drinking Water New Drinking Water Standards, Aesthetic Values and Quality Assurance came into effect on the 14 November 2022, with reporting against the new regulatory framework expected from 1 January 2023.

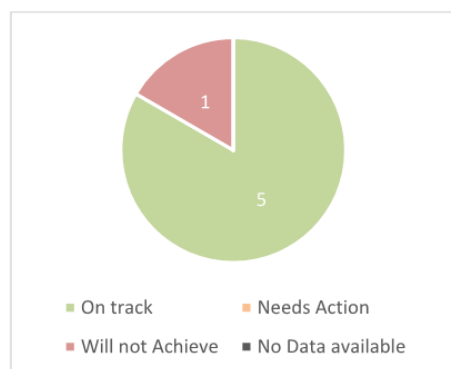
The Waiora Water Treatment Plant continued their asset renewal programme with a focus on service water pipe replacement. Reactive asset replacement of two pumps at the Pukete Reservoir was also completed. The Newcastle water supply zone project started in late 2022. This project includes the installation of new pipelines and connections for the Newcastle Water Supply Zone project, making sure we can continue to provide essential water services as our city continues to grow.

WASTEWATER

Wastewater is about providing our city with reliable and sustainable wastewater services to protect both the health of our people and our waterways. We want to continue to provide a service to collect, treat, and dispose of wastewater in a safe, healthy and sustainable way. This includes ensuring we meet the current and future infrastructure needs of our communities.

SERVICE PERFORMANCE MEASURES



KEY: On track | Needs action | Off track | No data







You can expect: Our wastewater system is designed and maintained to minimise harm to the community and environment.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The number of overflows in dry weather	No more than 4 overflows per 1,000 connections	0.23% overflows per 1,000 connections	
What's behind the results Our wastewater system is designed, operated and maintained in a way that aims to minimise the risk of harm to the community and environment. This measure indicates how well the network operates. There were 14 dry weather overflows, this is an improvement on the 21 overflows that occurred during the same period last year. There were no dry weather overflows recorded in the period between October and December 2022.			





You can expect: We operate and maintain the wastewater system to minimise odour and blockages.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The total number of complaints received about sewage odour, system faults or blockages and responses to issues raised with Council's wastewater system.	No more than 20 complaints per 1,000 connections	6.74% complaints per 1,000 connections 	
What's behind the results			
<p>This measure indicates customer and community satisfaction with the quality of the wastewater system. The number of complaints provides an indication of the quality of the service provided. This measure also provides data that highlights problems requiring attention, such as the need for maintenance, new infrastructure or upgrades.</p> <p>We received 419 complaints associated with either wastewater odour, system faults or blockages. This is a decrease on the 467 complaints received during the same period last year. Of the complaints received, 185 related to overflows, 137 were for network blockages, 13 related to odour and seven were for missing lids. The remaining 77 general complaints related to issues such as wastewater asset location queries, tree roots in wastewater manholes, damaged wastewater manholes and risers as well as loose manhole covers and wastewater connection queries.</p> <p>Overflows are generally caused by blockages or under capacity of the wastewater network, which can occur when stormwater enters the wastewater network during heavy rain. Blockages are captured separately as they have not yet caused an overflow. Blockages are generally caused by fats and materials such as wet wipes, placed into the system by wastewater network users, but can also be caused by other obstructions such as tree roots.</p>			

You can expect: We operate and maintain the wastewater system to minimise the impact on the environment.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The number of abatement notices received in relation to resource consents for discharge from the wastewater system.	No more than 1 abatement action	0 abatement action 	
*The number of infringement notices, enforcement orders and convictions received in relation to resource consents for discharge from the wastewater system.	0 infringement, enforcement or conviction actions	1 infringement, enforcement or conviction actions 	
What's behind the results			
<p>We have a resource consent issued by Waikato Regional Council that sets quality standards for the water discharged from the Pukete wastewater treatment plant into the Waikato River. This measure indicates if we are operating within our resource consent conditions and how well we are managing the environmental impacts of the city's wastewater system.</p> <p>In 2021/2022, Waikato Regional Council filed charges in the District Court against Hamilton City Council in relation to an unauthorised wastewater discharge into a tributary of Te Awa o Katapaki stream from the wastewater network in Delia Court. Hamilton City Council entered an early guilty plea and sentencing was completed on 7 June 2022. HCC was convicted under section 15(1)(a) of the Resource Management Act. The judgement was issued by the Courts on the 3 October 2022 and as a result HCC received a total fine of \$76,500.</p>			

You can expect: A timely response and resolution if there is an urgent problem with the wastewater system.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
*The median attendance time for call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.	No more than 60 minutes	39 minutes 	
*The median resolution time for call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.	No more than 5 hours	2 hours 	

What's behind the results

This measure indicates how quickly we attend to issues when there is a problem with the wastewater system that may relate to wastewater entering the environment, and how quickly we resolve the problem. The attendance time for a wastewater call-out is defined as the time from notification of the blockage or fault up to when time staff arrived on site, reflecting what is important to our customers.

There were 309 wastewater call-outs. The median attendance time for these call-outs, from the time that we received notification to the time that our service personnel reach the site, was 39 minutes. This attendance time is a slight improvement in comparison to the same period last year where the median attendance time was 47 minutes. The median resolution time for these call-outs, from the time that we received notification to the time that our service personnel resolved the issue, was two hours.

HIGHLIGHTS

The heavy rain and storm events have challenged our Three Waters operations across the city.

Between October and December 2022 Hamilton received more than 491mm of rain, more than double the historical average rainfall of 217mm. During this period there were multiple high rainfall intensity events, including an event on Tuesday 22 November 2022 where parts of the city experienced up to 42mm of rain within an hour.

Our Three Waters teams have responded to a very high number of customer calls because of the storm events, and this put our critical operational staff under significant pressure to respond and resolve issues. Our normal work programmes were impacted as we managed our urgent response which was to prioritise the protection of the public health risk to our city including the health risk to the Waikato River.

The wastewater reticulation network was hit hard by infiltration and inflow from these storm events which resulted in a number of network wastewater overflows. The unplanned discharges are caused by our wastewater network being inundated with rainwater due to inflow (stormwater entering wastewater pipes via roof drain downspouts and cross connections between stormwater and the wastewater piped network), and infiltration (stormwater that seeps into wastewater pipes through holes, cracks, pipe joints and faulty connections).

Wastewater pumpstations (PSP) were also impacted upon with multiple overflow events from the Collins Road PSP and Lorne Street PSP, and a network overflow event from a manhole on private property in Normandy Avenue as a result of sink hole to a 300mm wastewater main. The overflow volume from the Normandy Avenue event is estimated to be 1,297 cubic meters.

The infiltration of stormwater into the wastewater reticulation network saw record flows into the Pukete Wastewater Treatment Plant, with the top flow figure being 157,000 cubic meters per second. Staff performed extremely well under this intense pressure and avoided a secondary bypass of partially treated wastewater back into the Waikato River. Furthermore, recent Pukete Wastewater Treatment Plant upgrades and renewal work programmes to assist with higher flows into the plant have had a positive impact on the performance.

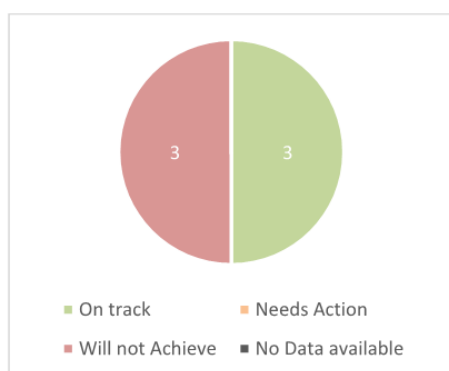
Staff at the Pukete Wastewater Treatment Plant managed an operational issue with one of the digestors which caused increased odour at the Pukete Wastewater Treatment Plant and surrounding areas. The digester is a biological process in which naturally occurring microorganisms break down organic waste and produce gas - mostly methane. There was a minor disruption to this biological process resulting in the higher levels of odour. As part of the Pukete Wastewater Treatment Plant maintenance programmes, a digester was also taken out of service for planned maintenance and upgrades. Within our funded renewal programme there has also been a focus on upgrading pipe work around the plant. Upgrades are still underway, and the recently constructed Septage Facility is currently being commissioned to bring into service.

STORMWATER

Stormwater is about providing our city with services that protect people and properties from flooding and manage the quality of our stormwater. We want to continue to maintain stormwater services that improve, promote and protect public health. This includes protecting and enhancing the Waikato River, and minimising the effects of stormwater on the environment

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: The stormwater system is designed and maintained to minimise the likelihood of stormwater entering habitable buildings.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The number of flooding events ¹ that occur within the city.	No more than 1 flooding event	11 flooding events ●	●
*For each flooding event, the number of habitable floors ² affected.	No more than 1 per 1,000 properties	0.19‰ per 1,000 properties ●	●
What's behind the results			

¹ A flooding event means an overflow of stormwater from our stormwater system that enters a habitable floor (meaning a building, including a basement, but does not include ancillary structures such as stand-alone garden sheds or garages)

This measure indicates the number of times the design or performance of the stormwater system has affected habitable buildings. A flooding event is defined as an overflow of stormwater from our stormwater system that enters a habitable floor.





We received 344 reports of flooding incidents. 11 of these resulted in flooding entered a habitable floor.

A wet weather incident on 20 December 2022, resulted in nine properties that had habitable floors affected by stormwater overflow following an intense localised downpour. The Totara Drive rain gauge recorded 32mm within a 10-minute period at 12.40pm. This is the greatest volume of rain measured within a 10-minute period since 2017 when the rain gauge was installed. The Hillcrest Road rain gauge recorded 13.6mm within a 10-minute period at 11.30am and a further 13.4mm in the next 10-minute period at 12.40pm. The intensity of this rain event challenged the stormwater capacity in this area and Council received 54 reports of flooding from 12.35pm to 13.59pm.



There were 62 days with rainfall between October and December 2022. 41 days had rainfall greater than 1mm and 16 days had rainfall greater than 10mm. This also included periods of high intensity rainfall, that caused significant road flooding in certain flood prone areas of Hamilton.

Ongoing implementation of preventative maintenance programmes and construction of new stormwater infrastructure to design standards will continue to improve the performance of the stormwater system in order to reduce flooding events within the city. However, intense rainfall as experienced on 20 December 2022, may continue to cause localised flooding as volume of rain exceeds the design capacity.

You can expect: The Council will operate and maintain the stormwater system to minimise the impact on the environment.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The number of abatement notices related to the management of the stormwater system.	No more than 1 abatement action	0 abatement action 	
*The number of infringement notices, enforcement orders and convictions related to the management of the stormwater system.	0 infringement, enforcement or conviction actions	0 infringement, enforcement or conviction actions 	
What's behind the results			
<p>We hold a resource consent that requires us to avoid or minimise pollution in the city's waterways. We monitor the quality of stormwater discharge by taking samples from catchment areas across the city. These measures indicate if we are operating within the conditions of our resource consent.</p> <p>There were no abatement or infringement notices, enforcement orders and convictions received in relation to resource consent discharges from the stormwater system.</p>			

You can expect: A timely response if there is a problem with the stormwater system or flooding of a habitable building.

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
*The median response time, from the time that we receive notification to the time that our service personnel reach the site of the flooding event.	No more than 60 minutes	93 minutes 	

What's behind the results



This measure reports on the median response time, from the time that we received notification to the time that our service personnel reach that site of the flooding event. A flooding event is defined as an overflow of stormwater from our stormwater system that enters a habitable floor.

A total of 344 reports of flooding incidents occurred, 11 of these reports resulted in an event where flooding entered a habitable floor. A response time was unable to be calculated for five of these events. Some flooding events were called through after the flooding subsided or had been attended by staff. For one event the stormwater flooding happened on a state highway, which meant attendance was the responsibility of Fulton Hogan on behalf of Waka Kotahi NZ Transport Agency.

For the remaining six events, the median response time was 93 minutes. The response times reflect the intense localised downpour that occurred on 20 December 2022. The one flooding event that did not occur on 20 December 2022 had a response time of 35 minutes.

Ongoing implementation of preventative maintenance programmes and construction of new stormwater infrastructure to design standards will continue to improve the performance of the stormwater system in order to reduce flooding events within the city.

You can expect: We provide a reliable and effective stormwater system that the community is satisfied with.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
*The number of complaints received about the performance of the stormwater system.	No more than 10 complaints per 1,000 properties connected	12.01‰ complaints per 1,000 properties connected 	
What's behind the results			
<p>The number of complaints received indicates the quality of service we are providing. It also gives us information about issues with the stormwater system and tells us how satisfied customers are with the way we respond to requests to fix problems.</p> <p>We received 755 complaints were received in relation to the performance of the stormwater system. 469 complaints were received between October and December 2022, which is more than three times higher than the 146 complaints received during the same period last year.</p> <p>A total of 138 calls were received in relation to property or road flooding in response to the storm events that occurred in November and early December 2022. Some street flooding was due to catchpit blockages, and in some instances, localised flooding was due to the short-term intensity of the rain exceeding the design capacity of the catchpits. Most localised flooding was resolved quickly.</p> <p>The outcome of this measure is influenced by the frequency and intensity of rainfall events. The rainfall over the months of November and December 2022 was higher than typical for Hamilton. Ongoing implementation of preventative maintenance programmes and construction of new stormwater infrastructure to design standards will continue to improve the performance of the stormwater system in order to reduce flooding events within the city. Management will continue to work with staff to ensure high leaf zones and catch pit clearing programmes are reviewed and improved to prepare for any predicted wet weather events.</p>			

HIGHLIGHTS

We received our annual site compliance report from Waikato Regional Council for the Comprehensive Stormwater Discharge Resource Consent 2021/2022. Hamilton City Council received a 'low risk non-compliance'* in relation to the performance of our stormwater network when assessed against the consented condition. This is an improvement in comparison to the 2021/2022 assessment and reflects our commitment and investment to improve stormwater management across a range of strategic and operational activities.

A scheduled review of Hamilton City Councils Stormwater Management Plan was completed. This review ensured that the most recent central and regional legislative drivers are included and recognised in the management of the stormwater activity.

Staff continue to investigate and resolve cross connection issues working closely with the Building Authority, drainlayers and owners of the properties identified. A cross connection is when wastewater is connected to the stormwater and vice versa. Staff have resolved 15 cross connections. Work is continuing with the development and refinement of workflows to ensure information relating to non-compliance of the Stormwater Bylaw of private stormwater infrastructure is included on LIM reports, so any potential owners are aware of these matters.

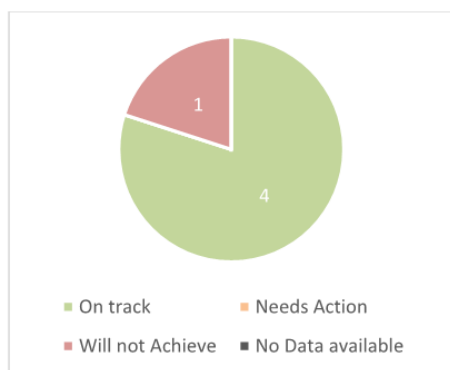
* Waikato Regional Council adopted the Ministry of Environment's compliance rating system where a "Low Risk Non-Compliance" is non-compliance with some of the relevant consent conditions, plan rules, regulations and national environmental standards. The new compliance rating system sets a very high threshold in achieving full compliance. For example, this would require no overflows or discharges into the Stormwater network, regardless of what has caused the discharge event.

RUBBISH AND RECYCLING

Rubbish and Recycling is about protecting the health of Hamiltonians and the environment by providing a reliable kerbside rubbish and recycling collection service and promoting waste minimisation and resource recovery. We want to encourage and support waste reduction, reuse and recycling through education programmes, and the right infrastructure and services.



SERVICE PERFORMANCE MEASURES



KEY: **On track** | **Needs action** | **Off track** | **No data**





You can expect: We will promote and encourage waste reduction, reuse and recycling.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The percentage of waste recovered for recycling through the kerbside collection.	At least 45%	47.7% ●	●
What's behind the results			
We promote waste reduction, reuse, and recycling. This measure indicates the effectiveness of our Waste Minimisation and Education Programme. We recovered 47.7% of waste for recycling, this is slightly lower than the 52% for the same period last year. A marketing campaign on food waste was undertaken between October and December 2022 to encourage further food waste uptake.			



Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The amount of waste received at Council-operated waste facilities that is diverted from landfill.	At least 16,000 tonnes per annum.	7,397 tonnes 	
What's behind the results			
<p>This measure indicates the effectiveness of our Waste Minimisation and Education Programme. We have seen a 15% increase in diverted waste on the same period last year.</p> <p>The increased diversion is partly due to the introduction of additional diversion streams. Separation of treated timber, concrete and gib waste has seen 3,658 tonnes of waste diverted from the Resource Recovery Centre, and 3,739 tonnes of green waste has been diverted from the Hamilton Organic Centre</p> <p>The annual target of 16,000 tonnes diverted from landfill has been a challenging target in past years but an upgrade of the infrastructure around recycling drop-off points at the Resource Recovery Centre and the introduction of additional diversion streams such as wood, concrete and gib means that achieving this target is more likely. To encourage diversion, we have updated the Fight the Landfill website with more information about these changes and are hosting commercial groups at the Material Recovery Facility for recycling education sessions.</p>			

Measure	2022/23 target	YTD result (July 2022- December 2022)	Forecast year-end result
The percentage of waste recovered for recycling through HCC owned facilities.	At least 30%	47.34% 	
What's behind the results			
<p>This measure demonstrates the progress at Council facilities with waste recovery for recycling. The percentage of waste recovered for recycling from Council owned facilities has been consistently above target. The figures reported do not currently include cardboard recycling due to the service being performed by a different contractor than the rest of the refuse and recycling services. Work is being undertaken to ensure that these cardboard figures can be reported on in the future.</p>			

You can expect: We will collect your rubbish and recycling.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The number of valid missed collections of kerbside rubbish, food waste and recycling	0 months with greater than 110	6 months 	
What's behind the results			
<p>We aim to provide a reliable kerbside rubbish and recycling collection to stop rubbish and recycling becoming a health risk and to keep the streets tidy.</p> <p>The number of missed collections has ranged from a low of 210 in September to a high of 276 in December 2022. The average number of missed collections per month was 240. The last six months are the lowest levels of missed collections since the start of the new rubbish and recycling kerbside service in September 2020. Missed collections have continued to trend downwards since the start of the service.</p> <p>For context, between July and December 2022 our contractor emptied 2,224,512 bins and had 1,438 missed collections. This is a clearance rate of 99.94%. The main cause of missed collections was food waste as the smaller bin can be easily hidden behind the larger bins. Missed collections will also occur for other reasons such as drivers who are unfamiliar with collection routes – either because they are new or are covering the route for another driver.</p> <p>Further work is being undertaken with EnviroWaste Services Limited to bring the number of missed collections closer to the 110 per month target. The target of 110 missed collections per month is challenging to hit but it is expected we will see the downward trend for missed collections to continue throughout.</p>			

You can expect: A timely response if there is a problem with rubbish and recycling.

Measure	2022/23 target	YTD result (July 2022-December 2022)	Forecast year-end result
The number of valid missed collections of kerbside rubbish, food waste and recycling not resolved by the end of the business day following the initial report.	0 months with greater than six	0 months 	
What's behind the results			
We aim to resolve missed collections in a timely manner. Only four missed collections were completed outside the required timeframe - which is the close of the next business day following the missed collection being reported. This achievement reflects the continued downward trend in missed collections and an improvement in EnviroWaste processes to avoid delays with data entry.			

HIGHLIGHTS

A food waste promotion event was held on the 5th November 2022 at the Hamilton Organic Centre to both encourage the use of the food waste service and to thank Hamiltonians for using the service. More than 300 vehicles came through the gates, with drivers and passengers bringing their own buckets to fill with 20 litres of Tronpost. 6,000 litres of Tronpost and 150 ferns were given away on the day.

Marketing campaigns around the food waste service and recycling contamination have been undertaken. The aim of these campaigns was to increase uptake of the service as well as improve the quality of recycling and reduce contamination.

Field work for the Solid Waste Analysis Protocol (SWAP) - an audit identifying what waste is being put bins, and to further understand compliance rates has been carried out at the kerbside and transfer stations. The finalised SWAP is expected to be presented to Councillor's during the first quarter of 2023.

Council Report

Item 7

Committee: Finance and Monitoring Committee

Date: 28 February 2023

Author: Tracey Musty

Authoriser: David Bryant

Position: Finance Director

Position: General Manager People and Organisational Performance

Report Name: Financial Performance & Strategy Report to 31 January 2023

Report Status	<i>Open</i>
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Purpose - *Take*

1. To inform the Finance and Monitoring Committee on Council's financial performance and strategy for the period ended 31 January 2023.
2. To seek a recommendation from the Finance and Monitoring Committee that the Council approves the significant forecast adjustments as set out in this Report and the capital movement as set out in the Capital Portfolio Monitoring Report.

Staff Recommendation - *Tuutohu-aa-kaimahi* (Recommendation to the Council)

3. That the Finance and Monitoring Committee receives the report.
4. That the Finance and Monitoring Committee recommends that the Council:
 - a) approves the capital movement as identified in paragraph 32 of the 31 January 2023 Capital Portfolio Monitoring Report;
 - b) approves the significant forecast adjustments as set out in paragraphs 58 to 59 of the staff report; and
 - c) approves the revised Financial Strategy position for Debt to Revenue, Net Debt and Balancing the Books as set out in paragraphs 61 to 63 of the staff report.

Executive Summary - *Whakaraapopototanga matua*

5. This report is to be read in conjunction with the 31 January 2023 Capital Portfolio Monitoring Report.
6. The 31 January 2023 financial results are as follows:

Surplus/(Deficit) Result	Actual	Budget	Variance
Accounting Surplus/(Deficit)	\$89.9m	\$58.9m	\$31.0m ✓
Balancing the books	(\$8.7m)	(\$13.9m)	\$5.2m ✓

7. Fees and charges are \$1.3m ahead as visitor and event revenue rebounds post-covid, supported by water reform funding.
8. Subsidies and Grants are \$1.9m more than budgeted due to a \$0.7m timing variance from Waka Kotahi NZ subsidy claims, an additional \$0.6m of Waste Minimisation Levy due to increased tonnage fees and \$0.2m received from MSD covid reimbursement payments.
9. Capital revenue is overall \$14.1m favourable due to \$12.7m of additional vested assets, \$8m favourability from waters connections and (\$9m) unfavorability in NZTA capital subsidies due to delays in capital works.
10. Higher interest rates are driving a net (\$3.1m) impact to the balancing the books result and are forecast to have a (\$5.9m) impact for the financial year. They are also driving non-cash gains of \$11.3m on the fair value of the HIF loan and \$4.9m on swaps which are significant contributors to the accounting surplus.
11. Operating expenditure excluding interest and depreciation is \$2.4m favourable to budget. A net \$2.5m underspend on staff remuneration due to vacancies is offset by an equivalent reduction in staff cost recharges to capital due to delays in projects and a reduction in staff time able to be capitalised due to the SaaS accounting treatment change.
12. Depreciation is \$1.0m less than budget, attributable to delays in the capital programme.
13. The difference between the forecast and the annual plan budget are explained in the various sections of this report.
14. The impact of forecasting changes made, since the adoption of the 2021-31 Long Term Plan, is reflected in the Financial Strategy measures:
 - i. debt to revenue is 184% and favourable against a budget of 208%;
 - ii. net debt is \$681m and favourable against a budget of \$775m; and
 - iii. balancing the books is (\$15.9m) and unfavourable against a budget of (\$14.4m).
15. Council's treasury position is favourable. At 31 January 2023 Council is compliant with counterparty credit limits. Council remains compliant with all other treasury policy measures **Attachment 3**.
16. Council's fixed rate hedging at 31 January 2023 is 57%. Council's external treasury advisors (PWC) review the swap strategy on a monthly basis to ensure Council is well hedged.
17. Council saw a gain of \$4.5m on the revaluation of swaps at 31 January 2023. This is not a cash gain, but rather an accounting/book entry and reflects the market swap rate movement as reflected in **Attachment 3**.
18. Staff consider the matters in this report have low significance and that the recommendations comply with Council's legal requirements.

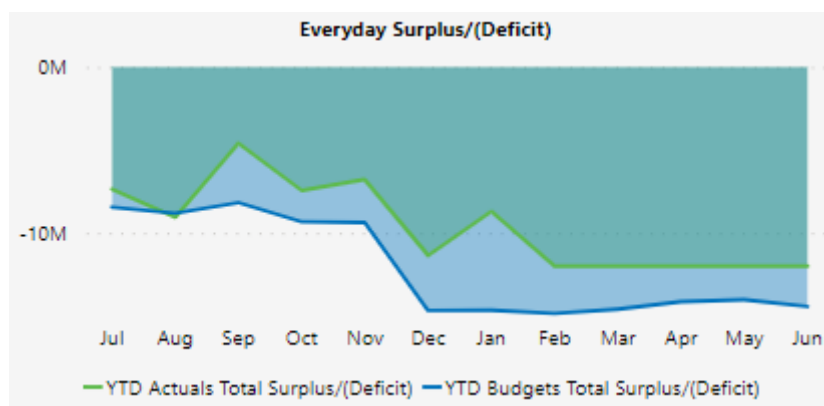
Discussion - *Matapaki*

Operating Results

The accounting and balancing the books result

19. The Statement of Comprehensive Revenue and Expense discloses the accounting result in accordance with accounting standards. The surplus of \$89.9m is \$31.8m larger than the budgeted surplus of \$58.1m.

20. The Balancing the Books result for the year to 31 January 2023 is (\$8.7m). The deficit is \$6.0m less than the budgeted deficit of (\$14.7m). The graph below shows the cumulative result during the year for the Balancing the Book results.



21. The annual accounting and balancing the books results forecast for 30 June 2023 are as follows:

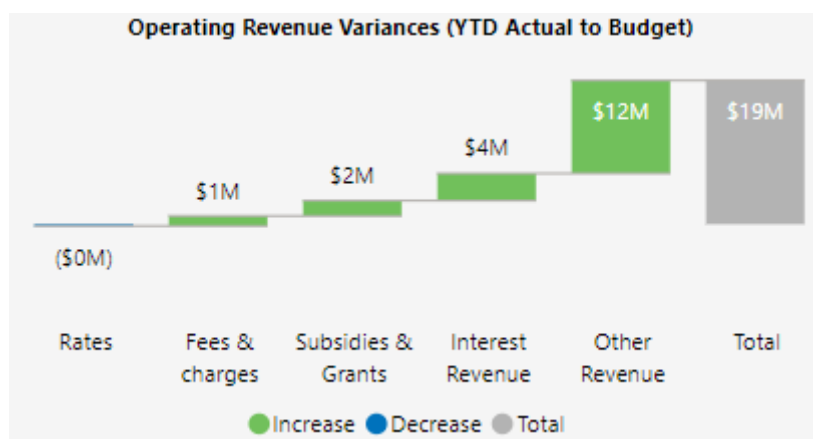
Surplus/(Deficit) Result	FY23 Year End Forecast	Annual Plan	Variance
Accounting Surplus/(Deficit)	\$46.4m	\$53.4m	(\$7.0m) ✖
Balancing the books	(\$15.9m)	(\$14.4m)	(\$1.5m) ✖

Understanding material variances

22. The Statement of Comprehensive Revenue and Expense is contained in **Attachment 1**. This statement also includes a forecast of the result for the year ending June 2023 against the annual plan for the year ending June 2023.
23. Individual Everyday Revenue and Expense statements for each of Council's activities are contained in **Attachment 2**.
24. Variances presented as a positive number impact the result in a favourable manner. Variances presented in brackets (\$x.xm) impact the result in an unfavourable manner.

Operating Revenue

25. Total Operating Revenue \$18.8m



26. **Rates income (\$0.2m)** - With lower than anticipated growth the variance is expected to increase once rating valuation objections have been reviewed. Almost 600 properties have lodged value objections.
27. **Fees & user charges \$1.3m** - Key contributors include \$0.7m of water reform funding, \$0.7m of additional venue revenue and \$0.2m as a result of increased zoo patronage and retail sales.
28. **Subsidies & Grants \$2.0m** – Tonnage fee increases for the Waste Minimisation Levy have contributed \$0.6m. NZTA subsidies are \$0.8m ahead due to the timing of the capital works programme. Additional grants received include \$0.2m MSD covid payments and \$0.1m NZLPP grant for the library.
29. **Interest revenue \$3.5m** - Higher interest rates on cash holdings are partially offsetting higher interest expenses on borrowings.
30. **Other Revenue \$12.1m** - Higher market interest rates drove a \$11.3m non-cash fair value gain on the HIF loan. The accounting regulations require this entry to quantify the savings the Council makes in having an interest free loan instead of what would otherwise be interest bearing debt. This change in value of the HIF loan is excluded from the balancing the books result. Waikato Regional Airport has also paid a \$250k dividend.
31. **Operational revenue forecasts include:**
 - i. **Subsidies & Grants \$0.9m** - Due to \$0.6m from increased waste levy charges on Class 1 landfills, and \$0.2m from the Department of Internal Affairs New Zealand Libraries partnership programme.
 - ii. **Interest revenue \$4.0m** - Higher interest rates on cash holdings will contribute an estimated \$5.9m to offset higher borrowing costs. A notional non-cash gain on the fair value of the HIF loan could add an estimated total of \$13.3m to the surplus for the year based on current interest rates and HIF debt to date, however the value of this will depend on interest rates at year end. The fair value gain does not impact balancing the books.
32. Material variance explanations can be found in the activity statements **Attachment 2**.

Capital Revenue

33. Total Capital Revenue \$14m favourable.
34. **Development Contributions \$0.6m** - In the first 6 months of FY 22/23 Council's development contributions revenue totalled \$16.86m. This is approximately half of the total budgeted revenue for the year (\$33.8m) and the largest sum collected in the first half since Council originally adopted a DC Policy in 2006. Of the total revenue, 80% (\$13.6m) was from residential development, with \$7.56m from the Infill catchment and \$4.94m from Rototuna.
35. **Capital revenue \$0.7m** - Projects attracting Waka Kotahi NZTA subsidies have progressed slower than anticipated driving (\$7.5m) unfavourability. This is being offset by \$8m of additional water connections.
36. **Vested assets \$12.7m** – Timing and valuation of vested assets is difficult to estimate. \$4m of unbudgeted assets have been received by Parks and Gardens from the Kimbrae Drive reserves in Rototuna North, the rest is likely a timing difference.
37. The addition of vested assets increases the operating & maintenance and depreciation costs for Council. Through the 2021-31 Long-Term Plan increased funding was made available for maintenance on new vested assets for infrastructural activities. The nature of vested infrastructure assets are that they have a long useful life and generally do not require significant maintenance in the first ten years of operation.

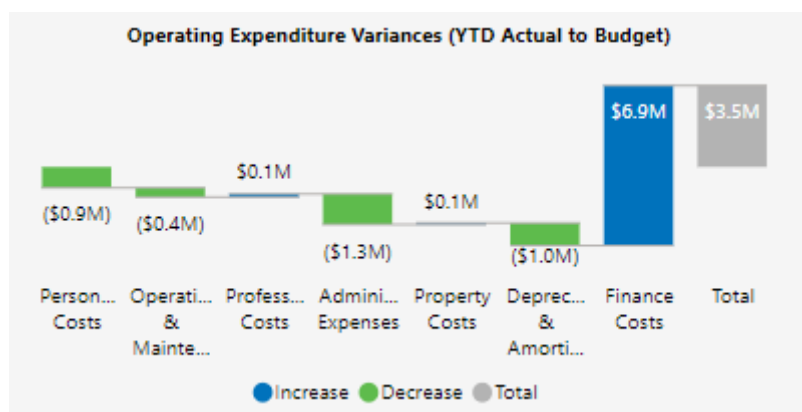
Asset class	YTD Actual \$000	Annual Budget \$000	Life Range (Years)	Estimated Annual Depreciation \$000
Wastewater	2,989	3,763	15-100	75
Stormwater	3,894	5,455	30-100	109
Water Supply	1,226	2,034	50-80	41
Roading	22,349	27,945	12-140	372
Parks and Recreation	4,028	-	10	40
Total	34,486	39,199		637

38. **Capital Revenue June Forecast Variances (\$3.1m)**

- Capital Revenue (\$7.1m)** - please refer to the Capital Portfolio Monitoring report for commentary on variances.
- Vested assets \$4m** - Ahead of budget due to unbudgeted assets received by Parks and Gardens.

Operating Expenditure

39. Total Operating Expenditure (\$3.5m).



40. **Personnel costs \$0.8m** – Cash payments for staff remuneration are \$3.7m less than budget due to staff vacancies even after adjusting for the budgeted vacancy factor. This is partially offset by (\$0.9m) of external contractors filling staff roles and (\$0.3m) of additional recruitment costs. The key variance is a (\$2.5m) unfavourable variance in labour recoveries from capital projects which is impacting the P&L. Of that, (\$0.5m) relates to Information Services labour recoveries that have been impacted by SaaS accounting treatment determined by the regulatory authorities as they are now not charged to capital projects and hit the bottom line. Capital recovery charge rates for infrastructure are being reviewed to ensure that capital projects are being charged with appropriate staff costs.
41. **Operating & Maintenance costs \$0.2m** – Rephasing of information services project implementation is causing a timing variance of \$0.8m. Clean-up costs from recent poor weather conditions have cost an additional (\$0.6m). Increased demand for new waters connections are impacting planned maintenance activities, resulting in \$0.8m less operational spend. Painting deferrals over the covid years are resulting in additional spending for community facilities.

42. **Professional Costs (\$0.5m)** - Planning complexities with the Peacock Plan change and District Plan programme has resulted in (\$0.4m) of additional spend.
43. **Administration Expenses \$1.3m** - Timing variances of \$0.7m in software licences and \$0.3m in advertising and marketing are due to project delays.
44. **Property Costs (\$0.1m)** – Higher energy costs(\$0.4m) are being partially offset by \$0.2m of lower insurance costs. However insurance renewals for the later part of the year may yet see significant increases particularly in view of the recent adverse weather events.
45. **Finance costs (\$6.9m)** - Costs exceed budget due to increased interest rates as a result of market volatility. This is partially offset by the \$3.5m increase in interest revenue.
46. **Depreciation \$1.0m** – impacted by the delays in completion of capital projects which is somewhat offset by the increased value of vested assets which will have commenced depreciating.
47. **Operating expenditure June Forecast Variances (\$6.6m):**
- The largest single contributor to the unfavourable deficit is (\$5.6m) interest costs due to market movement in interest rates and increasing debt.
 - Personnel costs are expected to be (\$1.4m) above budget due to variances in capitalisation of projects due to project delays and changes in SaaS accounting treatment.
 - Professional costs are forecast to be (\$1.1m) due to additional costs for the District Plan programme and the Peacock Plan change.
 - Depreciation & amortisation is expected to be \$1.6m favourable due to project delays.
48. Please refer to the activity statements **Attachment 2** for material variance explanations.

Gains and Losses

49. **Financial Instrument revaluations \$4.5m** – interest rate increases are driving up the value of Council's fixed rate borrowing instruments - see Attachment 3 for swap interest rate movement.
50. **Loss on disposal of assets (\$2.4m)** – the losses on disposal primarily relate to the impacts of upgrading levels of services for roading assets which have required upgrades to underlying waters infrastructure as well as the renewals works undertaken at Hamilton Zoo.

Treasury Management

51. Council's compliance with its treasury policy measures at 31 January 2023 is as follows:

Counterparty credit risk	max	\$75m per bank	Achieved	✓
Liquidity ratio	min	110%	127%	✓
Funding maturity	0 - 3 years	15% - 60%	39%	✓
	3 - 7 years	25% - 85%	38%	✓
	7 years +	0% - 60%	23%	✓
Fixed rate debt maturity	all years	Within annual parameters	Achieved	✓

52. Our Treasury Management Policy sets out counterparty credit limits which are spread amongst several counterparties to avoid concentrations of credit exposure. Council is compliant with these counterparty credit limits at 31 January 2023.

Interest Rate Risk Management

53. The movement on interest rate swaps relates to valuations completed at a point in time. These are based on Council's total external debt and the difference between current market interest rates and the fixed rates that Council has locked in. They are unrealised because, on maturity of each interest rate swap contract, no interest gain or loss eventuates.
54. At 31 January 2023 Council's fixed rate hedging is 57%. This falls within our debt interest rate policy parameters which requires a minimum fixed rate of 40% and a maximum fixed rate of 95%.
55. Council's gross cost of funds over a 12-month rolling average is 3.4%.

Financial Strategy

56. Any changes in significant forecasting assumptions will result in changes to the Financial Strategy outcomes. These assumptions will be considered and, if necessary, adjusted in each Annual Plan.

Significant Forecasting Adjustments

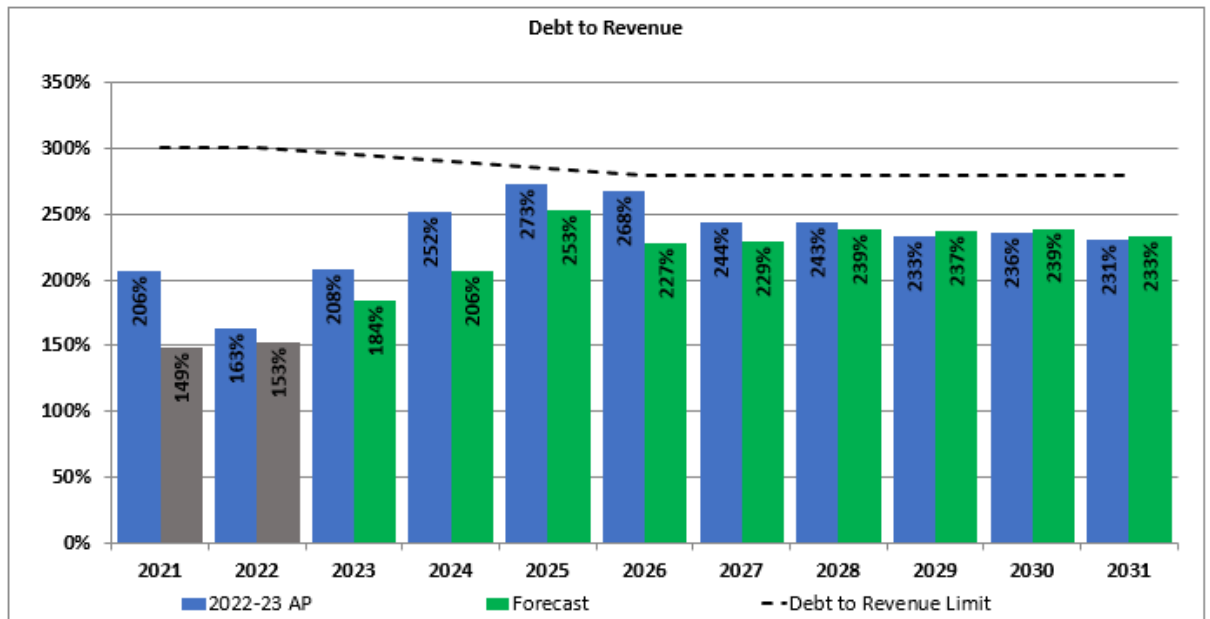
57. Significant adjustments since the 23 August 2022 Finance Committee meeting, outlined below, as compared to the 2022/23 Annual Plan budget.
58. Capital revenue, capital savings, re-phasing, and delay deferrals from 2022/23 to future years as detailed in the Capital Portfolio Monitoring Report. These have a significant impact on future years, as reflected in the Debt to Revenue and Net Debt position in this report.
59. Adjustments to operating revenue and expenditure:
 - i. 2022/23 FY – operational reforecasting at 31 January 2023 has had an unfavourable impact on the balancing the books deficit. This has grown from a deficit of (\$14.7m) to a deficit of (\$15.9m) **Attachment 1**.
 - ii. Future year forecasts are impacted by changes due to resolution of Council, movements in market interest rates and the change to current unit replacement costs which has increased depreciation. This is addressed in detail through the 2023/24 Annual Plan process.

Financial Strategy Graphs

60. The following graphs show the 2022/23 Annual Plan budgets and the total of all forecast adjustments as set out in paragraphs 58 and 59.

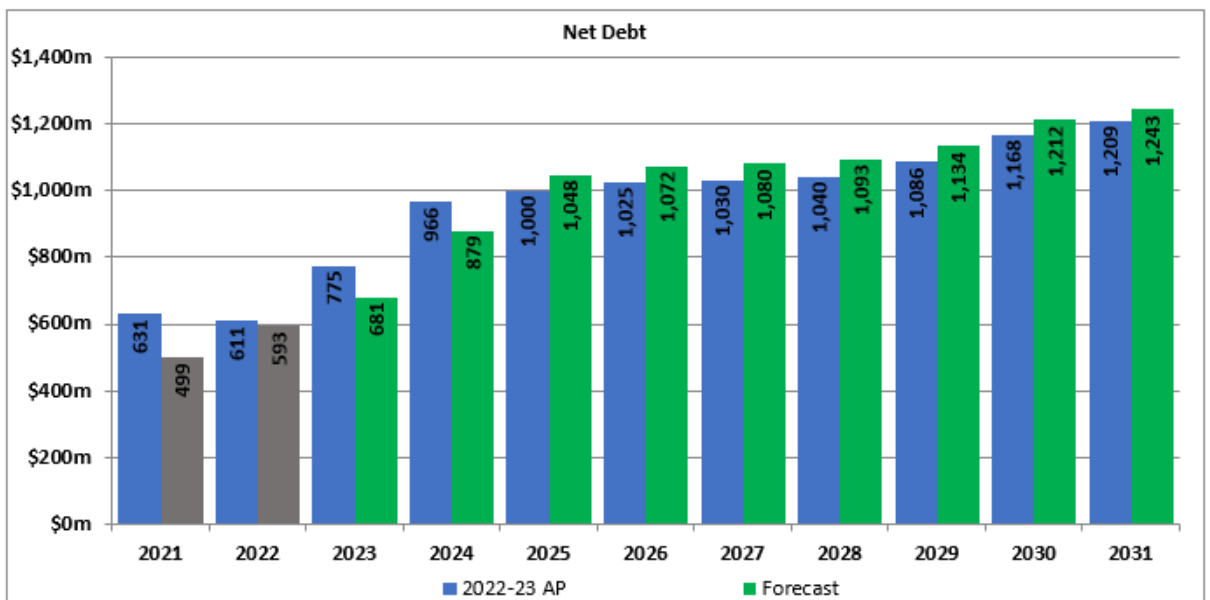
Debt to Revenue

61. The Debt to Revenue graph includes all adjustments identified in this report and shows that debt to revenue of 184% is favourable against a budget of 208%.



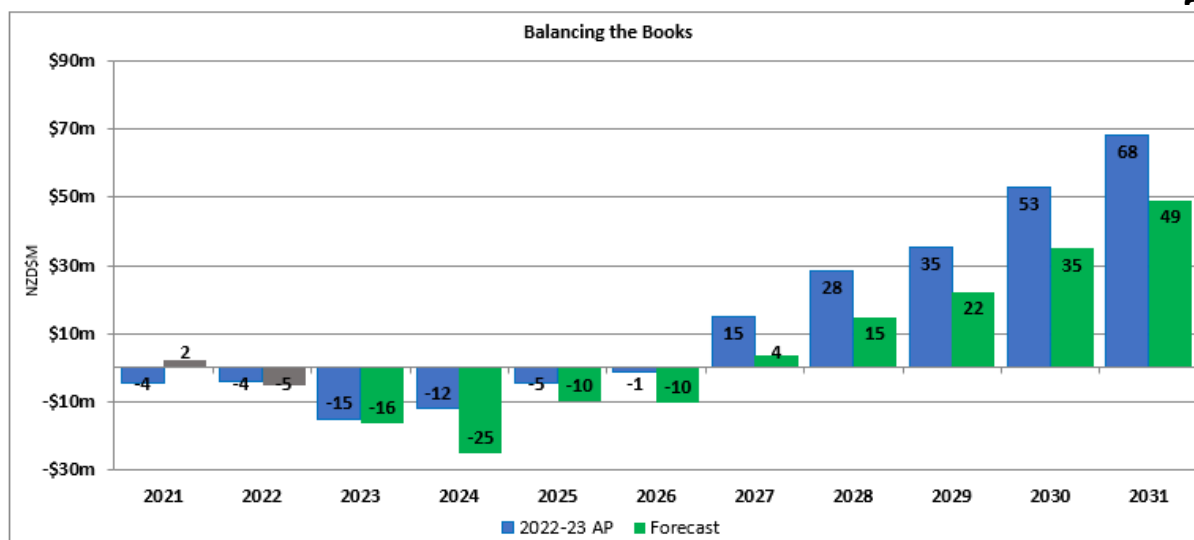
Net Debt

62. The Net Debt graph shows a decrease in net debt against the 2022-23 Annual Plan. Net debt for 2022/23 is \$681m.



Balancing the Books

63. The 2022/23 balancing the books deficit is (\$15.9m) and is unfavourable against the 2022/23 Annual Plan budget of (\$14.4m).



Emerging Issues

64. Despite the Council having significantly better access to lower interest rates (12-month average of 3.4%) than the general public through LGFA borrowing, net debt of \$681m means that even small movements in interest rates have a significant impact on interest costs which directly affect the balancing the books result.
65. With annual CPI inflation hitting 7.2% for December 2022 quarter, price and wage pressures are putting pressure on budgets and impacting recruitment. The recent Auckland weather event is likely to increase demand and restrict regional supply for infrastructural goods and services increasing price pressures for the sector.
66. The Capital Portfolio Monitoring Report lists emerging issues that could impact the capital portfolio and consequently debt and the balancing the books result across the remainder of the Long-Term Plan.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

67. Staff confirm that matters in this report complies with Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

68. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
69. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report.
70. The recommendations set out in this report are consistent with that purpose.
71. Economic wellbeing is managed through the efficient monitoring of Council's financial results. Diligent management of Council's budget and regular review of forecasts is required to ensure Council is operating effectively and policy compliance is met.
72. The environmental, social and cultural wellbeings are not directly impacted by the annual monitoring report. However, the efficient review and management of Council's financial

position supports the wider business in their delivery of key objectives that enhance these wellbeings.

Risks - *Tuuraru*

73. There are no known risks associated with the decisions of this report.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

74. Having considered the Significance and Engagement Policy, staff have assessed that the matters in this report have low significance.

Engagement

75. Given the low level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Statement of Comprehensive Revenue and Expense 31 January 2023

Attachment 2 - Council Activity Statements 31 January 2023

Attachment 3 - Treasury Position January 2023

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE
FOR THE MONTH ENDED 31 JANUARY 2023

Attachment 1

\$000		\$000		\$000		\$000		\$000		\$000	
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent		Annual Forecast	Annual Variance Fav/(Unfav)		
Operating Revenue											
125,541	Rates	135,748	135,964	(216)	239,860	57%		239,602	(259)		
21,824	Fees & Charges	25,887	24,581	1,306	43,028	60%		43,387	359		
10,182	Subsidies & Grants	7,618	5,632	1,986	8,995	85%		9,931	936		
409	Interest Revenue	4,641	1,089	3,552	1,866	249%		5,856	3,990		
4,264	Other Revenue	27,125	15,003	12,122	17,884	152%		17,940	56		
162,221	TOTAL OPERATING REVENUE	201,019	182,269	18,750	311,634	65%		316,716	5,082		
Capital Revenue											
13,737	Development Contributions	20,555	19,924	631	33,822	61%		33,822			
50,039	Capital Revenue	39,092	38,338	754	70,820	55%		63,645	(7,175)		
12,440	Vested Assets	34,487	21,809	12,678	39,199	88%		43,227	4,028		
76,216	TOTAL CAPITAL REVENUE	94,133	80,071	14,063	143,840	65%		140,693	(3,147)		
238,436	TOTAL REVENUE	295,153	262,339	32,813	455,474	65%		457,409	1,935		
Expenditure											
54,831	Personnel Costs	62,414	63,244	830	109,582	57%		111,008	(1,426)		
33,681	Operating & Maintenance Costs	43,164	43,365	201	76,850	56%		76,814	36		
10,344	Professional Costs	8,097	7,583	(514)	16,283	50%		17,415	(1,131)		
9,303	Administration Expenses	16,918	18,120	1,203	17,581	96%		17,339	241		
6,450	Property Costs	8,401	8,333	(68)	13,754	61%		13,954	(199)		
9,410	Finance Costs	19,216	12,324	(6,892)	21,454	90%		27,126	(5,672)		
46,332	Depreciation & Amortisation Expense	49,499	50,476	977	86,520	57%		84,873	1,647		
170,351	TOTAL EXPENDITURE	207,708	203,444	(4,264)	342,023	61%		348,528	(6,505)		
68,086	OPERATING SURPLUS/(DEFICIT)	87,444	58,895	28,549	113,451	77%		108,881	(4,570)		
Gains and Losses											
21,985	Net gain/(loss) on revaluation of interest rate swaps	4,452		4,452				4,452	4,452		
	Gain on fair value of investment properties		()								
(2,674)	Property, plant and equipment net gain/(loss)	(1,994)		(1,994)	(60,092)	3%		(66,959)	(6,868)		
19,310	TOTAL GAINS AND LOSSES	2,457	()	2,457	(60,092)	(4%)		(62,507)	(2,416)		
87,396	TOTAL SURPLUS/(DEFICIT)	89,902	58,895	31,007	53,360	168%		46,374	(6,985)		

Refer to Activity Statements for variances against budget.

BALANCING THE BOOKS RESULT
FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000		\$000		\$000		\$000		\$000	
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent		Annual Forecast	Annual Variance Fav/(Unfav)		
87,396	Surplus/(Deficit)	89,902	58,895	31,007	53,360	168%		46,374	(6,985)		
	Remove capital revenue										
(12,440)	Vested assets	(34,487)	(21,809)	(12,678)	(39,199)	88%		(43,227)	(4,028)		
(7,281)	Part of Development and Financial contributions	(13,361)	(13,018)	(343)	(21,984)	61%		(21,984)			
(25,679)	Capital Subsidy (excluding subsidy on transport renewals)	(22,274)	(31,345)	9,071	(53,729)	41%		(46,554)	7,175		
(19,461)	Other Capital Contributions & Grants	(10,763)	(2,492)	(8,271)	(9,377)	115%		(9,377)			
(630)	Other items not considered everyday operating revenue	(22,156)	(10,887)	(11,269)	(10,887)	204%		(10,887)			
	Remove (gains)/losses										
(19,310)	All Gains/(Losses)	(2,457)		(2,457)	60,092	(4%)		62,507	2,416		
	Remove other expenses										
278	Other items not considered everyday operating expenses	6,895	6,747	148	7,280	95%		7,280			
2,874	EVERYDAY SURPLUS/(DEFICIT)	(8,702)	(13,909)	5,207	(14,444)	60%		(15,867)	(1,423)		

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
125,541	Rates**	135,748	135,964	(216)	239,860	57%	239,602	(259)
21,824	Fees & Charges	25,887	24,581	1,306	43,028	60%	43,387	359
10,182	Subsidies & Grants	7,618	5,632	1,986	8,995	85%	9,931	936
409	Interest Revenue	4,641	1,089	3,552	1,866	249%	5,856	3,990
4,264	Other Revenue	27,125	15,003	12,122	17,884	152%	17,940	56
162,221	Total Everyday Revenue	201,019	182,269	18,750	311,634	65%	316,716	5,082
Everyday Expenditure								
54,831	Personnel Costs	62,414	63,244	830	109,582	57%	111,008	(1,426)
33,681	Operating & Maintenance Costs	43,164	43,365	201	76,850	56%	76,814	36
10,344	Professional Costs	8,097	7,583	(514)	16,283	50%	17,415	(1,131)
9,303	Administration Expenses	16,918	18,120	1,203	17,581	96%	17,339	241
6,450	Property Costs	8,401	8,333	(68)	13,754	61%	13,954	(199)
9,410	Finance Costs**	19,216	12,324	(6,892)	21,454	90%	27,126	(5,672)
46,332	Depreciation & Amortisation Expense**	49,499	50,476	977	86,520	57%	84,873	1,647
(19,310)	Gains & Losses	(2,457)		2,457	60,092	(4%)	62,507	(2,416)
151,040	Total Everyday Expenditure	205,251	203,444	(1,807)	402,115	51%	411,035	(8,920)
11,180	Everyday Surplus/(Deficit)*	(4,232)	(21,175)	16,944	(90,481)	5%	(94,319)	(3,838)
Capital Revenue								
13,737	Development Contributions**	20,555	19,924	631	33,822	61%	33,822	
50,039	Capital Revenue**	39,092	38,338	754	70,820	55%	63,645	(7,175)
12,440	Vested Assets**	34,487	21,809	12,678	39,199	88%	43,227	4,028
76,216	Total Capital Revenue	94,133	80,071	14,063	143,840	65%	140,693	(3,147)
87,396	Operating Surplus/(Deficit)	89,902	58,895	31,007	53,360	168%	46,374	(6,985)

Material variances as explained below:**Rates**:** (\$216k) unfavourable.

There was lower than anticipated growth in the rating base than was expected in the annual plan.

Finance Costs:** (\$6,892k) unfavourable.

A sharp rise in market interest rates have resulted in an increase to the interest expense. This is slightly offset by the increase in interest received on term investments, also as a result of the increase in market interest rates on the 50% of debt that is on floating rates.

Depreciation & Amortisation Expense:** \$977k favourable.

Due to delays in completion dates for the capital works programme, depreciation is favourable to budget.

Development Contributions:** \$631k favourable.

Large developments do not pay required DC's in a smooth, linear fashion, but in large amounts when development milestones are met. This is why the quantum of DC's will vary significantly quarter by quarter.

Vested Assets:** \$12,678k favourable.

Vested assets are favourable to budget due to an increase in vested assets received in the last quarter of 2022/23 as well as the receipt of \$4m unbudgeted vested reserves in Kimbrae Drive, Rototuna North.

The comments below explain the material variance between annual approved budget and annual forecast.**Rates**:** (\$259k) unfavourable.

With lower than anticipated growth the variance is expected to increase once rating valuation objections have been reviewed.

Finance Costs:** (\$5,672k) unfavourable.

Council's interest expense has been reforecast due to increases in the 50% of debt that is on floating interest rates. A reforecast to interest received offsets this additional spend moderately.

Depreciation & Amortisation Expense:** \$1,647k favourable.

Due to delays in completion dates for the capital works programme, depreciation is favourable to budget.

Capital Revenue:** (\$7,175k) unfavourable.

Capital revenue has been reforecast to reflect the impact of expected deferrals for the year.

Vested Assets:** \$4,028k favourable.

Attachment 2

The result is due to unbudgeted vested assets received in Parks and Gardens.

Item 7

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000		\$000		\$000		\$000	
Last Year		YTD Actual	YTD Budget	Variance	Annual	% Annual	Annual	Annual	
YTD				Fav/(Unfav)	Approved	Budget	Forecast	Variance	
					Budget	Spent		Fav/(Unfav)	
Everyday Revenue									
1,728	Rates**	1,883	1,880	3	3,321	57%	3,321		
	Fees & Charges				157	0%	157		
	Subsidies & Grants								
	Interest Revenue								
	Other Revenue	6		6					
1,728	Total Everyday Revenue	1,889	1,880	9	3,479	54%	3,479		
Everyday Expenditure									
280	Personnel Costs	316	373	57	738	43%	781	(43)	
	Operating & Maintenance Costs	8	20	12	33	23%	33		
287	Professional Costs	652	679	26	1,122	58%	1,122		
984	Administration Expenses	885	963	77	1,827	48%	1,829	(1)	
	Property Costs			()					
	Finance Costs**								
	Depreciation & Amortisation Expense**								
	Gains & Losses								
1,551	Total Everyday Expenditure	1,861	2,033	172	3,721	50%	3,765	(44)	
177	Everyday Surplus/(Deficit)*	28	(153)	182	(242)	(12%)	(286)	(44)	
177	Operating Surplus/(Deficit)	28	(153)	182	(242)	(12%)	(286)	(44)	

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

No significant variances to report.

The comments below explain the material variance between annual approved budget and annual forecast.

No significant variances to report.

Attachment 2

VISITOR DESTINATIONS

Hamilton Gardens | Waikato Museum | Hamilton Zoo | Arts Promotion

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000		\$000	\$000	\$000	\$000	\$000
Last Year		YTD Actual	YTD Budget	Variance	Annual	% Annual	Annual	Annual
YTD				Fav/(Unfav)	Approved	Budget	Forecast	Variance
					Budget	Spent		Fav/(Unfav)
Everyday Revenue								
8,699	Rates**	9,471	9,453	18	16,686	57%	16,686	
1,177	Fees & Charges	2,028	1,699	329	3,010	67%	3,216	206
80	Subsidies & Grants	137	83	55	85	162%	141	56
11	Interest Revenue	130	44	87	75	174%	166	91
63	Other Revenue	92	92		140	65%	145	5
10,030	Total Everyday Revenue	11,858	11,370	488	19,995	59%	20,354	359
Everyday Expenditure								
5,081	Personnel Costs	5,954	5,902	(52)	10,319	58%	10,436	(117)
1,462	Operating & Maintenance Costs	2,204	2,116	(87)	4,381	50%	4,185	197
133	Professional Costs	188	107	(82)	251	75%	404	(153)
213	Administration Expenses	325	366	41	336	97%	420	(84)
268	Property Costs	363	398	36	682	53%	680	2
216	Finance Costs**	532	528	(4)	906	59%	910	(4)
1,508	Depreciation & Amortisation Expense**	1,514	1,912	397	3,277	46%	2,624	653
1	Gains & Losses	424		(424)			424	(424)
8,882	Total Everyday Expenditure	11,503	11,330	(173)	20,152	57%	20,083	70
1,148	Everyday Surplus/(Deficit)*	355	40	315	(157)	(226%)	271	429
Capital Revenue								
5	Capital Revenue**				1,602		1,602	
5	Total Capital Revenue				1,602	0%	1,602	
1,154	Operating Surplus/(Deficit)	355	40	315	1,444	25%	1,873	429

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: \$329k favourable.

Fees & Charges are favourable due to increased patronage and retail sales at Hamilton Zoo.

Gains & Losses: (\$424k) unfavourable.

The loss on disposal of assets is an accounting adjustment arising from renewal works undertaken at Hamilton Zoo.

The comments below explain the material variance between annual approved budget and annual forecast.

Fees & Charges: \$206k favourable.

Fees & Charges are favourable due to increased patronage and retail sales at Hamilton Zoo.

Personnel Costs: (\$117k) unfavourable.

Unfavourable variance driven by higher than expected costs due to tight employment market conditions and increased recruitment costs.

Operating & Maintenance Costs: \$197k favourable.

Building painting workplan changes has resulted in reduced spend this year.

Professional Costs: (\$153k) unfavourable.

Unfavourable variance mostly due to the need to extend the external vet contract to December 2022, whilst awaiting the arrival of Hamilton Zoo's new Head Vet from the USA.

Gains & Losses: (\$424k) unfavourable.

The loss on disposal of assets is an accounting adjustment arising from renewal works undertaken at Hamilton Zoo.

Attachment 2

VENUES, TOURISM AND MAJOR EVENTS

Claudelands | FMG Stadium Waikato | Seddon Park | Tourism and Events Funding | Theatres

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
10,629	Rates**	11,578	11,501	77	20,367	57%	20,367	
1,964	Fees & Charges	4,543	3,132	1,411	5,520	82%	5,520	
	Subsidies & Grants	4		4				
19	Interest Revenue	192	44	149	75	258%	192	117
451	Other Revenue	481	441	40	756	64%	756	
13,063	Total Everyday Revenue	16,798	15,118	1,681	26,717	63%	26,834	117
Everyday Expenditure								
3,219	Personnel Costs	3,746	3,909	163	6,779	55%	6,779	
2,189	Operating & Maintenance Costs	3,677	2,906	(772)	5,680	65%	5,680	
78	Professional Costs	124	162	39	247	50%	247	
1,192	Administration Expenses	7,487	7,133	(354)	7,628	98%	7,628	
674	Property Costs	989	901	(88)	1,522	65%	1,522	
506	Finance Costs**	787	669	(119)	1,146	69%	1,146	
4,160	Depreciation & Amortisation Expense**	4,513	4,744	231	8,132	55%	7,809	323
12	Gains & Losses	107		(107)			107	(107)
12,030	Total Everyday Expenditure	21,431	20,424	(1,006)	31,134	69%	30,918	216
1,032	Everyday Surplus/(Deficit)*	(4,632)	(5,306)	674	(4,417)	105%	(4,084)	333
Capital Revenue								
	Capital Revenue**							
	Total Capital Revenue							
1,032	Operating Surplus/(Deficit)	(4,632)	(5,306)	674	(4,417)	105%	(4,084)	333

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:**Fees & Charges: \$1,411k favourable.**

The favourable fees & charges are due to an increase in the level of events than what had been budgeted.

Personnel Costs: \$163k favourable.

Personnel costs are favourable due to careful management of resourcing, alongside timing of events.

Operating & Maintenance Costs: (\$772k) unfavourable.

The unfavourable operating and maintenance costs are relative to the favourability of fees & charges (cost to deliver events). This is partially offset by painting budgets not yet consumed, due to timing of painting programme of work.

Administration Expenses: (\$354k) unfavourable.

(\$400)k of Efficiency savings budget offset against the favourable revenue actuals.

Gains & Losses: (\$107k) unfavourable.

The unfavourable balances are due to losses related to asset project disposals: these are FMG Seismic Strengthening (\$18k), Claudelands Emergency Lighting renewals (\$60k) and Seddon Park Toilet upgrade (\$23k).

The comments below explain the material variance between annual approved budget and annual forecast.**Gains & Losses: (\$107k) unfavourable.**

Refer above

Attachment 2

PARKS AND RECREATION

Community Parks | Natural Areas | Streetscapes | Sports Parks | Playgrounds | Cemeteries and Crematorium | Indoor Recreation

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
14,108	Rates**	15,387	15,361	27	27,106	57%	27,106	
2,733	Fees & Charges	2,501	2,714	(214)	5,005	50%	5,032	28
7	Subsidies & Grants	63	4	59	7	912%	72	65
32	Interest Revenue	349	65	284	112	312%	349	237
188	Other Revenue	161	107	53	184	87%	196	12
17,068	Total Everyday Revenue	18,460	18,251	209	32,413	57%	32,755	342
Everyday Expenditure								
6,065	Personnel Costs	6,177	6,710	533	11,616	53%	11,458	158
2,756	Operating & Maintenance Costs	4,571	4,192	(379)	6,704	68%	7,179	(475)
185	Professional Costs	345	373	28	1,545	22%	1,448	97
257	Administration Expenses	306	288	(17)	(257)	(119%)	(248)	(9)
231	Property Costs	302	330	28	567	53%	552	15
768	Finance Costs**	1,427	1,485	58	2,546	56%	2,546	
3,174	Depreciation & Amortisation Expense**	3,174	3,394	221	5,818	55%	5,577	241
238	Gains & Losses	111		(111)			111	(111)
13,675	Total Everyday Expenditure	16,411	16,773	362	28,539	58%	28,622	(83)
3,393	Everyday Surplus/(Deficit)*	2,049	1,478	571	3,874	53%	4,133	259
Capital Revenue								
890	Development Contributions**	946	682	264	1,168	81%	1,168	
13	Capital Revenue**	7		7	1,440	0%	1,440	
23	Vested Assets**	4,028		4,028			4,028	4,028
925	Total Capital Revenue	4,981	682	4,299	2,609	191%	6,637	4,028
4,318	Operating Surplus/(Deficit)	7,030	2,159	4,870	6,482	108%	10,769	4,287

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:**Fees & Charges: (\$214k) unfavourable.**

Revenue from Downer Alliance contract is down due to staff vacancy impact on the contract costs being charged. This is expected to be in line with budget by the end of the financial year.

Personnel Costs: \$533k favourable.

The favourable variance is due to staff vacancies and the length of time to recruit in the current market.

Operating & Maintenance Costs: (\$379k) unfavourable.

Building painting workplan changes, including deferrals from previous years, has resulted in additional spend this year.

Gains & Losses: (\$111k) unfavourable.

The unfavourable variance is due to the write-off of various toilet/changing room assets as part of the renewals programme.

The comments below explain the material variance between annual approved budget and annual forecast.**Personnel Costs: \$158k favourable.**

The favourable variance is due to staff vacancies and the length of time to recruit in the current market.

Operating & Maintenance Costs: (\$475k) unfavourable.

Building painting workplan changes, including deferrals, has resulted in additional spend this year. The requirement for the Arboriculture team to carry out maintenance services safely and in accordance with the Code of Compliance for Temporary Traffic Management results in \$120k additional traffic management costs.

Gains & Losses: (\$111k) unfavourable.

The unfavourable variance is due to the write-off of various toilet/changing room assets as part of renewals programme.

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
11,016	Rates**	12,001	11,932	69	21,105	57%	21,105	
1,088	Fees & Charges	2,086	2,170	(84)	3,680	57%	3,587	(93)
134	Subsidies & Grants	238	1	237	132	180%	328	196
13	Interest Revenue	160	44	116	75	214%	160	85
(1)	Other Revenue	9	14	(4)	23	40%	33	9
12,250	Total Everyday Revenue	14,494	14,161	333	25,015	58%	25,213	198
Everyday Expenditure								
5,969	Personnel Costs	6,304	5,976	(328)	10,244	62%	10,791	(547)
969	Operating & Maintenance Costs	1,385	1,369	(17)	2,330	59%	2,480	(150)
215	Professional Costs	217	286	69	467	46%	485	(18)
1,469	Administration Expenses	1,650	1,669	19	2,506	66%	2,436	70
539	Property Costs	777	713	(64)	1,226	63%	1,385	(159)
254	Finance Costs**	653	538	(115)	922	71%	922	
2,699	Depreciation & Amortisation Expense**	3,233	2,980	(253)	5,108	63%	5,503	(394)
31	Gains & Losses	25		(25)			25	(25)
12,145	Total Everyday Expenditure	14,245	13,531	(714)	22,804	62%	24,028	(1,224)
105	Everyday Surplus/(Deficit)*	249	630	(380)	2,211	11%	1,184	(1,026)
Capital Revenue								
	Capital Revenue**				2,064	0%	2,064	
	Total Capital Revenue				2,064	0%	2,064	
105	Operating Surplus/(Deficit)	249	630	(380)	4,275	6%	3,248	(1,026)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Subsidies & Grants: \$237k favourable.

Unbudgeted contributions received from the Department of Internal Affairs for the New Zealand Libraries Partnership Programme costs.

Personnel Costs: (\$328k) unfavourable.

Last year a resource alignment was carried out in Aquatics to improve safety and assurance outcomes. This has resulted in a budget shortfall causing an unfavourable variance to date.

The comments below explain the material variance between annual approved budget and annual forecast.

Subsidies & Grants: \$196k favourable.

The favourable variance includes a contribution from The Department of Internal Affairs for the New Zealand Libraries Partnership Programme costs.

Personnel Costs: (\$547k) unfavourable.

The unfavourable variance is due to unbudgeted costs that were highlighted during the Aquatics resource realignment during the last financial year. As the year progresses Community Group will look for opportunities to manage and offset this through other activities and operating lines.

Operating & Maintenance Costs: (\$150k) unfavourable.

Building painting workplan changes, including deferrals from previous years, has resulted in additional spend this year. The remaining unfavourable variance relates to unbudgeted costs for programming (e.g. sensory and water safety programming at Waterworld) which are funded from external grants and offset by revenue.

Property Costs: (\$159k) unfavourable.

The Aquatics gas budget had been reduced on the assumption that a new hot water heat pump was installed in this financial year. This was delayed due to supply chain disruptions and will now occur in 23/24 during the regular scheduled maintenance shutdown. In addition the main plant electricity costs have increased by 27% for the first six months of this year, when compared to the last two years, as pool operations return to full capacity following covid disruptions.

Attachment 2

SAFETY

Animal Education and Control | Environmental Health | Alcohol Licensing | Public Safety | Civil Defence

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000		\$000		\$000		\$000	
YTD 2019/20		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)	
Everyday Revenue									
2,631	Rates**	2,866	2,864	2	5,059	57%	5,059		
1,598	Fees & Charges	1,640	1,648	(8)	2,171	76%	2,216	45	
29	Subsidies & Grants	49	31	18	53	92%	71	19	
	Interest Revenue								
44	Other Revenue	60	18	42	31	197%	60	30	
4,302	Total Everyday Revenue	4,615	4,560	55	7,313	63%	7,406	93	
Everyday Expenditure									
2,618	Personnel Costs	2,876	2,815	(60)	4,866	59%	4,879	(13)	
764	Operating & Maintenance Costs	763	762	(1)	1,390	55%	1,421	(31)	
87	Professional Costs	150	94	(56)	168	89%	223	(55)	
193	Administration Expenses	234	195	(38)	82	286%	109	(27)	
12	Property Costs	27	16	(11)	29	93%	29		
	Finance Costs**		4	4	7	3%	7		
59	Depreciation & Amortisation Expense**	60	64	5	111	54%	103	8	
	Gains & Losses								
3,734	Total Everyday Expenditure	4,110	3,951	(159)	6,652	62%	6,771	(118)	
569	Everyday Surplus/(Deficit)*	505	610	(104)	661	76%	636	(25)	
Capital Revenue									
	Capital Revenue**								
	Total Capital Revenue								
569	Operating Surplus/(Deficit)	505	610	(104)	661	76%	636	(25)	

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

No significant variances to report.

The comments below explain the material variance between annual approved budget and annual forecast.

No significant variances to report.

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
6,476	Rates**	7,013	7,012		12,308	57%	12,308	
7,422	Fees & Charges	5,906	6,283	(377)	10,770	55%	10,770	
	Subsidies & Grants	21						
4	Interest Revenue	31		31			31	31
	Other Revenue	1		1				
13,902	Total Everyday Revenue	12,971	13,295	(324)	23,077	56%	23,108	31
Everyday Expenditure								
6,066	Personnel Costs	6,570	7,062	491	12,210	54%	12,210	
150	Operating & Maintenance Costs	86	343	258	585	15%	585	
2,971	Professional Costs	2,265	1,829	(436)	3,435	66%	4,435	(1,000)
465	Administration Expenses	693	617	(76)	982	71%	982	
43	Property Costs	49	49	()	84	59%	84	
127	Finance Costs**	126	417	291	715	18%	715	
3	Depreciation & Amortisation Expense**	3	3		5	52%	4	1
	Gains & Losses							
9,825	Total Everyday Expenditure	9,791	10,320	528	18,016	54%	19,015	(999)
4,078	Everyday Surplus/(Deficit)*	3,180	2,975	205	5,062	63%	4,094	(968)
Capital Revenue								
	Capital Revenue**							
	Total Capital Revenue							
4,078	Operating Surplus/(Deficit)	3,180	2,975	205	5,062	63%	4,094	(968)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: (\$377k) unfavourable.

Fees and charges were \$377k lower than budget in January 2023. Building consent activity was particularly slow between Christmas and the end of January 2023. It is yet to be determined whether this was due to a downward trend in activity across the industry, or just a slow month due to the holiday period. We will monitor this revenue and look to make forecast changes if necessary when we have more information.

Personnel Costs: \$491k favourable.

The favourable variance is due to staff vacancies and the length of time to recruit in the current market. Some District Plan positions have had to be filled by consultants due to the incredibly tight market for planners. However, several positions have now been filled inhouse and so we expect to see a shift in spend from consultants to personnel costs.

Operating & Maintenance Costs: \$258k favourable.

The favourable variance is in part due to less spend as a result of lower levels of consents coming in. Additionally mix of type of consents applied for impacts the need for specialist geotech review - the need for geotech review has not been as high as budgeted for the first half of the financial year. Lastly, levels of digitisation of paper consents across the group has not been as high as budgeted. Online consents are now far more prevalent.

Professional Costs: (\$436k) unfavourable.

City Planning - District Plan Programme

Overspend in the District Plan Programme budget is in part due to the release of the Resource Management (Enabling Housing Supply and Other Matters) Amendment Bill in 2021 (HSAA). This Bill, now Act, meant that a) the work programme undertaken to satisfy the requirements of the National Policy Statement: Urban Development was no longer relevant. This led to significant re-work. And; b) the HSAA compressed the timeframes and removed appeal rights, meaning more work had to be done in a tighter timeframe.

Additionally, we have had to engage significantly more external resource than we had planned, due to inability to recruit staff and the compressed and highly specialised nature of the District Plan work required. These consultants come at a much higher cost than internal staff.

The District Plan programme has turned out to be far more compressed than budgeted and front loaded with hearings on District Plan changes commencing in February 2023 and continuing throughout the 2023 calendar year.

Note that more information on the District Plan Programme is outlined in the report to the 23 February Strategic Growth/District Plan Committee.

City Planning - Peacocke Plan Change (PC5)

The original budget was set in 2018 with little understanding of the issues that may arise through the public submission process and the complexity of these issues.

Along with the HIF funding and the Amberfield consent application being appealed, it was agreed to hold off on the notification of the plan change until the consent appeals were settled. Additional work was required to PC5 to align the provision with the outcome of the appeals. This was specifically around ecology, and the need to redraft the provision to amend the zoning within Peacocke. With the HIF fund, a review of the provision was required to ensure that we met the yield target to support the HIF, specifically with the requirement to address ecological matters. Covid also delayed the engagement with submitters and the notification of the plan change.

Once the plan change was notified, the number of submission was more than anticipated. The submissions were also more complex than anticipated. This required more work to address these submissions, specifically submitter engagement and the need for additional expert support to address ecology, planning and retail/economic matters around the town centre.

As a result of the number the number and complex nature of the submissions, the hearing was scheduled for an additional week. Also, the

The comments below explain the material variance between annual approved budget and annual forecast.

Professional Costs: (\$1,000k) unfavourable:*City Planning - District Plan Programme*

Refer to explanation above

City Planning - Peacocke Plan Change (PC5)

Refer to explanation above

Growth Programmes

The forecast overspend in City Planning is offset by a \$266k saving in Growth Programmes. This is due to the fact that business case work in Ruakura was progressed with alternative funding. Additionally business case work to support IFF in Rotokauri was not required, as agreements have progressed with key developers in that area.

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year		YTD Actual	YTD Budget	Variance	Annual	% Annual	Annual	Annual
Everyday Revenue								
12,004	Rates**	12,510	12,832	(321)	22,611	55%	22,395	(216)
(65)	Fees & Charges	(139)	(88)	(51)	(151)	92%	(151)	
1,936	Subsidies & Grants	12		12				
75	Interest Revenue	455	109	346	187	244%	655	468
	Other Revenue	692	327	365	327	212%	327	
13,951	Total Everyday Revenue	13,530	13,179	351	22,973	59%	23,225	252
Everyday Expenditure								
2,501	Personnel Costs	2,788	2,731	(56)	4,648	60%	4,648	
2,209	Operating & Maintenance Costs	1,887	2,762	875	4,598	41%	4,598	
802	Professional Costs	659	661	3	1,181	56%	1,181	
27	Administration Expenses	53	9	(44)	(1,161)	(5%)	(1,161)	
1,204	Property Costs	1,652	1,636	(16)	2,705	61%	2,705	
1,126	Finance Costs**	1,887	1,429	(458)	2,449	77%	3,199	(750)
4,612	Depreciation & Amortisation Expense**	5,887	5,507	(380)	9,439	62%	10,108	(669)
546	Gains & Losses	931		(931)			931	(931)
13,028	Total Everyday Expenditure	15,743	14,735	(1,008)	23,859	66%	26,209	(2,350)
923	Everyday Surplus/(Deficit)*	(2,213)	(1,556)	(657)	(885)	250%	(2,984)	(2,098)
Capital Revenue								
3,001	Development Contributions**	4,260	3,119	1,141	5,140	83%	5,140	
2,275	Capital Revenue**	3,448	30	3,418	52	6696%	52	
576	Vested Assets**	1,226	1,187	40	2,034	60%	2,034	
5,852	Total Capital Revenue	8,935	4,336	4,599	7,226	124%	7,226	
6,774	Operating Surplus/(Deficit)	6,721	2,780	3,942	6,341	106%	4,242	(2,098)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Other Revenue: \$365k favourable.

The favourable variance is due to an increase in the number of drawdowns from the Housing Infrastructure Fund (HIF), as well as the upward trend in market interest rates

Operating & Maintenance Costs: \$875k favourable.

Due to an increased demand in capital-related New Connections, planned maintenance activities are less than budget

Gains & Losses: (\$931k) unfavourable.

Unfavourable variance is due to the disposal of various assets.

Capital Revenue**: \$3,418k favourable.

Contributions toward new connections exceed budget due to increased applications. This revenue will offset capital installation costs.

The comments below explain the material variance between annual approved budget and annual forecast.

Gains & Losses: (\$931k) unfavourable.

Unfavourable variance is due to the disposal of various assets.

Attachment 2

WASTEWATER

Wastewater Collection | Wastewater Treatment | Wastewater Disposal

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
16,989	Rates**	18,194	18,312	(118)	32,240	56%	32,240	
2,856	Fees & Charges	3,751	3,745	6	7,154	52%	7,154	
2,184	Subsidies & Grants	19		19				
64	Interest Revenue	692	152	540	261	265%	992	731
	Other Revenue	10,884	5,335	5,549	5,335	204%	5,335	
22,094	Total Everyday Revenue	33,540	27,544	5,995	44,990	75%	45,721	731
Everyday Expenditure								
3,832	Personnel Costs	4,195	4,884	689	8,425	50%	8,425	
4,262	Operating & Maintenance Costs	5,318	4,952	(366)	8,645	62%	8,645	
1,657	Professional Costs	417	428	11	1,759	24%	1,759	()
84	Administration Expenses	140	96	(44)	(238)	(59%)	(238)	
1,371	Property Costs	1,675	1,699	24	2,759	61%	2,759	
1,540	Finance Costs**	3,270	3,009	(261)	5,157	63%	5,607	(450)
7,715	Depreciation & Amortisation Expense**	7,972	8,121	149	13,919	57%	13,712	207
1,428	Gains & Losses	648		(648)			648	(648)
21,889	Total Everyday Expenditure	23,635	23,188	(446)	40,426	58%	41,317	(891)
205	Everyday Surplus/(Deficit)*	9,905	4,356	5,549	4,564	217%	4,404	(160)
Capital Revenue								
4,739	Development Contributions**	7,288	5,955	1,333	9,796	74%	9,796	
2,618	Capital Revenue**	2,637	234	2,403	401	658%	401	
1,260	Vested Assets**	2,989	2,196	793	3,764	79%	3,764	
8,617	Total Capital Revenue	12,914	8,384	4,530	13,960	93%	13,960	
8,822	Operating Surplus/(Deficit)	22,819	12,740	10,078	18,524	123%	18,364	(160)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

Material variances as explained below:

Other Revenue: \$5,549k favourable.

The favourable variance is due to an increase in the number of drawdowns from the Housing Infrastructure Fund (HIF), as well as the upward trend in market interest rates

Personnel Costs: \$689k favourable.

The favourable variance is due to staff vacancies and the length of time to recruit in the current market.

Operating & Maintenance Costs: (\$366k) unfavourable.

The unfavourable variance is due to Subcontractor work in the Wastewater reactive maintenance space, and the timing between receiving invoices and allocation of job costs to the work orders

Gains & Losses: (\$648k) unfavourable.

Unfavourable variance is due to the disposal of various assets.

Capital Revenue**: \$2,403k favourable.

Contributions toward new connections exceed budget due to increased applications. This revenue will offset capital installation costs.

The comments below explain the material variance between annual approved budget and annual forecast.

Gains & Losses: (\$648k) unfavourable.

Refer above

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000		\$000		\$000		\$000	
Last Year		YTD Actual	YTD Budget	Variance	Annual	% Annual	Annual	Annual	
YTD				Fav/(Unfav)	Approved	Budget	Forecast	Variance	
					Budget	Spent		Fav/(Unfav)	
Everyday Revenue									
10,037	Rates**	10,903	10,912	(9)	19,202	57%	19,202		
213	Fees & Charges	215	171	45	276	78%	276		
334	Subsidies & Grants	7		7					
20	Interest Revenue	216	65	151	112	193%	316		204
	Other Revenue	19		19					
10,603	Total Everyday Revenue	11,361	11,148	213	19,590	58%	19,794		204
Everyday Expenditure									
1,508	Personnel Costs	1,860	1,604	(256)	2,698	69%	2,698		
346	Operating & Maintenance Costs	880	233	(647)	473	186%	473		
544	Professional Costs	166	240	74	615	27%	615		
17	Administration Expenses	33	9	(24)	(181)	(18%)	(181)		
444	Property Costs	385	501	117	609	63%	609		
462	Finance Costs**	884	636	(248)	1,091	81%	1,591		(500)
6,041	Depreciation & Amortisation Expense**	6,443	6,514	71	11,166	58%	9,557		1,608
282	Gains & Losses	216		(216)			216		(216)
9,644	Total Everyday Expenditure	10,866	9,737	(1,128)	16,470	66%	15,578		892
959	Everyday Surplus/(Deficit)*	495	1,410	(915)	3,120	16%	4,216		1,096
Capital Revenue									
1,123	Development Contributions**	2,477	3,448	(971)	6,197	40%	6,197		
1,284	Capital Revenue**	1,490	1,681	(191)	2,881	52%	2,881		
874	Vested Assets**	3,894	3,182	712	5,455	71%	5,455		
3,281	Total Capital Revenue	7,861	8,311	(450)	14,533	54%	14,533		
4,241	Operating Surplus/(Deficit)	8,356	9,721	(1,365)	17,653	47%	18,749		1,096

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Personnel Costs: (\$256k) unfavourable.

The favourable variance is due to staff vacancies and the length of time to recruit in the current market.

Operating & Maintenance Costs: (\$647k) unfavourable.

Unfavourable variance is due to extra clean up costs related to the recent poor weather conditions

Property Costs: \$117k favourable.

Savings on external rates due to pipes revaluation. The increase in value was much lower than the anticipated average for commercial properties

Gains & Losses: (\$216k) unfavourable.

Unfavourable variance is due to the disposal of various assets.

The comments below explain the material variance between annual approved budget and annual forecast.

Gains & Losses: (\$216k) unfavourable.

Unfavourable variance is due to the disposal of various assets.

Attachment 2

TRANSPORT

Transport Network | Transport Centre | Parking Management

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Annual Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
26,668	Rates**	29,065	28,980	85	51,164	57%	51,164	
2,279	Fees & Charges	2,726	2,419	307	4,290	64%	4,290	
4,909	Subsidies & Grants	5,928	5,026	902	8,069	73%	8,069	
193	Interest Revenue	2,295	544	1,750	933	246%	2,929	1,996
1,395	Other Revenue	12,611	6,984	5,627	8,272	152%	8,272	
35,443	Total Everyday Revenue	52,625	43,954	8,671	72,728	72%	74,724	1,996
Everyday Expenditure								
3,586	Personnel Costs	4,283	4,449	166	7,506	57%	7,506	
9,328	Operating & Maintenance Costs	11,655	11,083	(572)	19,790	59%	19,790	
2,089	Professional Costs	1,076	956	(120)	1,768	61%	1,768	
593	Administration Expenses	670	409	(261)	(1,317)	(51%)	(1,317)	
1,214	Property Costs	1,616	1,570	(46)	2,694	60%	2,694	
4,040	Finance Costs**	9,813	3,818	(5,994)	6,545	150%	10,513	(3,968)
12,524	Depreciation & Amortisation Expense**	12,352	12,788	437	21,920	56%	22,219	(299)
	Gains & Losses	8		(8)	61,103	0%	61,103	
33,375	Total Everyday Expenditure	41,472	35,073	(6,399)	120,007	35%	124,274	(4,267)
2,068	Everyday Surplus/(Deficit)*	11,153	8,881	2,272	(47,279)	(24%)	(49,550)	(2,271)
Capital Revenue								
3,985	Development Contributions**	5,584	6,721	(1,137)	11,521	48%	11,521	
43,844	Capital Revenue**	31,403	36,393	(4,990)	62,381	50%	55,206	(7,175)
9,707	Vested Assets**	22,349	15,244	7,105	27,946	80%	27,946	
57,536	Total Capital Revenue	59,337	58,358	978	101,848	58%	94,673	(7,175)
59,604	Operating Surplus/(Deficit)	70,490	67,239	3,250	54,568	129%	45,123	(9,446)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: \$307k favourable.

Favourability is due to Transition Support Funding (Tranche 1) received from the Department of Internal Affairs for Water Reform Transition which is offset by unfavourability in Administration Expenses

Subsidies & Grants: \$902k favourable.

Operational subsidies received from Waka Kotahi NZTA is favourable due to funds allocated for Maintenance and Operations. This offsets the unfavourable Operational and Maintenance Costs

Other Revenue: \$5,627k favourable.

The favourable variance is due to an increase in the number of drawdowns from the Housing Infrastructure Fund (HIF), as well as the upward trend in market interest rates

Personnel Costs: \$166k favourable.

The favourable variance is due to staff vacancies and the length of time to recruit in the current market.

Operating & Maintenance Costs: (\$572k) unfavourable.

The unfavourable result is due to timing in the Network Maintenance projects. Costs are mostly offset by favourable variances in Subsidies & Grants.

Administration Expenses: (\$261k) unfavourable.

The unfavourable result is mainly due to costs associated with the Water Reform Transition. These costs are offset by favourability in Fees and Charges - Operating Contribution received from the Department of Internal Affairs

The comments below explain the material variance between annual approved budget and annual forecast.

No significant variances to report.

FOR THE MONTH ENDED 31 JANUARY 2023

\$000		\$000		\$000		\$000		\$000	
Last Year		YTD Actual	YTD Budget	Variance	Annual	% Annual	Annual	Annual	Annual
YTD				Fav/(Unfav)	Approved	Budget	Forecast	Variance	
					Budget	Spent		Fav/(Unfav)	
Everyday Revenue									
4,726	Rates**	5,078	5,102	(24)	9,045	56%	9,045		
(29)	Fees & Charges	(75)	(46)	(29)	(73)	103%	(73)		
570	Subsidies & Grants	1,090	488	603	650	168%	1,225	575	
1	Interest Revenue	11		11			11	11	
251	Other Revenue	265	267	(2)	457	58%	457		
5,518	Total Everyday Revenue	6,368	5,811	558	10,079	63%	10,665	586	
Everyday Expenditure									
571	Personnel Costs	763	673	(90)	964	79%	964		
3,870	Operating & Maintenance Costs	4,694	4,776	81	8,293	57%	8,293		
146	Professional Costs	217	118	(99)	359	60%	359		
2	Administration Expenses	19	46	27	(809)	(2%)	(809)		
25	Property Costs	44	35	(9)	64	68%	64		
27	Finance Costs**	44	35	(9)	390	11%	390		
283	Depreciation & Amortisation Expense**	342	320	(22)	549	62%	584	(35)	
	Gains & Losses	15		(15)			15	(15)	
4,923	Total Everyday Expenditure	6,139	6,003	(137)	9,809	63%	9,859	(50)	
595	Everyday Surplus/(Deficit)*	229	(192)	421	270	85%	806	536	
Capital Revenue									
	Capital Revenue**								
Total Capital Revenue									
595	Operating Surplus/(Deficit)	229	(192)	421	270	85%	806	536	

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Subsidies & Grants: \$603k favourable.

Favourable variance due to an increase in waste levy charges on all Class 1 landfills.

The comments below explain the material variance between annual approved budget and annual forecast.

Subsidies & Grants: \$575k favourable.

Adjustment to the Waste Minimisation Levy Income as a result of the increase in the waste levy charge on all Class 1 landfills.

TREASURY REPORT

Year to date 31 January 2023

Attachment 3

Investment and Cash Position

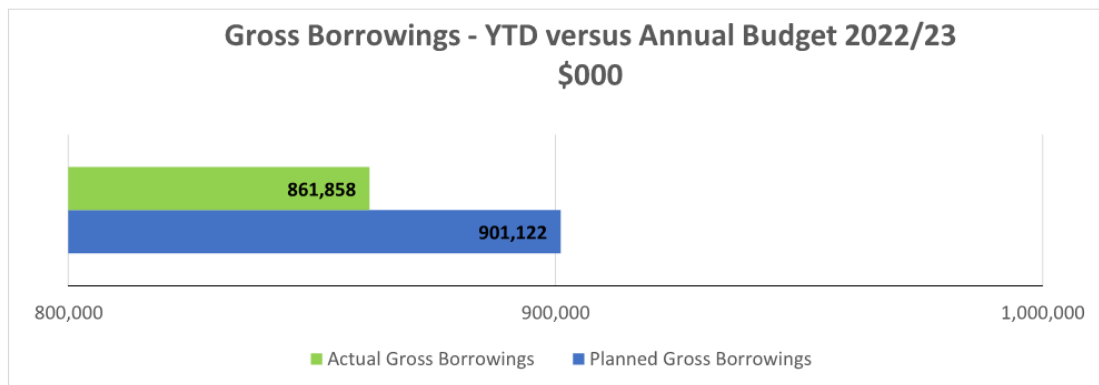
Treasury cash investments consist of:

Cash Investments	Actual \$000 Jan-23	Budget \$000 Jan-23	Variance \$000 Fav/ (Unfav)
Cash on call	46,380	not apportioned	not apportioned
Term deposit	130,000	not apportioned	not apportioned
Closing bank balances	538	not apportioned	not apportioned
LGFA borrower notes	15,466	not apportioned	not apportioned
Total cash investments	192,384	126,917	65,467

The Council's investments are managed on a regular basis, with sufficient minimum immediate cash reserves maintained. To best manage funding gaps, Council's financial investment maturities are matched with Council's forecast cash flow requirements.

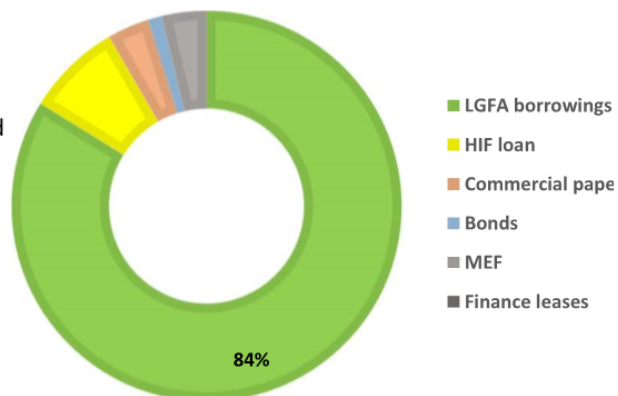
Borrowing Position

Council borrowings is the external portion of debt held with the Local Government Funding Agency (LGFA), Ministry of Business, Innovation and Employment and finance lease liabilities.



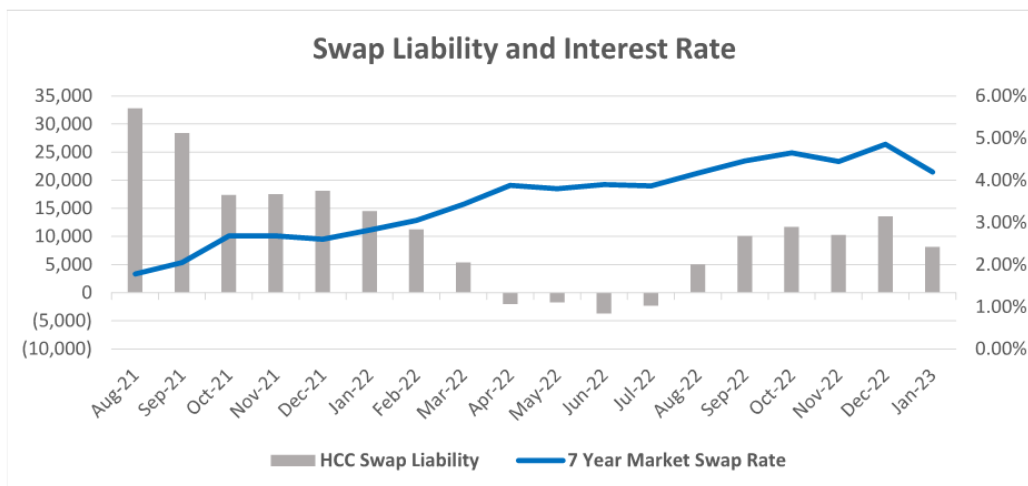
Borrowing debt is below budget as a result of the timing of the capital program.

The LGFA remains Council's most favoured and low cost source of funding.



Interest Rates

Council manages interest rate risk to reduce uncertainty relating to interest rate fluctuations through fixing of interest costs. The exposure to interest rate risk is managed and mitigated through the risk control limits as set out in the Investment and Liability Management Policy.



There is an inverse relationship between Council's swap liability and the market swap interest rate. As the market swap interest rate increases Council's swap liability decreases and a gain is then recognised on the interest rate swap. Conversely, a decrease in the market swap interest rate results in an increase in Council's swap liability and a loss is then recognised on the interest rate swap.

Council Report

Committee: Finance and Monitoring Committee

Date: 28 February 2023

Author: Iain Anderson

Authoriser: Chris Allen

Position: Capital Financial Lead

Position: General Manager Development

Report Name: Capital Portfolio Monitoring report

Report Status

Open

Purpose - *Take*

1. To inform the Finance and Monitoring Committee on the financial performance of the capital portfolio for the seven months ended 31 January 2023.

Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Finance and Monitoring Committee receives the report.

Executive Summary - *Whakaraapopototanga matua*

3. This report is to be read in conjunction with the Financial Performance and Strategy Report for the seven months ended 31 January 2023.
4. 2022-23 is the second year of the 2021-31 Long Term Plan (LTP).
5. The capital expenditure budget that was approved in the 2022/23 Annual Plan was \$325.5m and the approved revenue budget is \$70.8m.
6. Since the 2022/23 Annual Plan was approved, changes have been identified that require approval by Council through the Finance and Monitoring Committee. These changes amend the value of the Capital programme. As at 31 January 2023 the changes increase the value of the capital programme by \$9.2m, that largest single item is the addition of \$5.0m for the CERF Programme. A full list is included in **Attachment 2**.
7. The other changes that happen to the Capital Programme are timing changes. These changes amend the timing of the projects where they either occur later than planned (deferral) or occur earlier (brought forwards).
8. The value of deferrals and brought forwards as at 31 January 2023 is a \$36.9m reduction in the 2022/23 Capital programme. This is the value that has been formally identified at this time. The capital revenue associated with these deferrals is \$20.7m.
9. Staff also consider the year end of year position for deferrals and brought forwards and at this time expect the year-end position to be approximately \$60.0m.
10. The total actual capital expenditure for the seven months ended 31 January 2023 is \$152.3m, while the associated actual capital revenue for the same period is \$39.1m.

11. Capital work in progress (WIP) is \$635.5m, within this amount is \$167.6m of assets that are in service but have not yet been capitalised. To negate the impact on the operating result, an estimate of the depreciation amount has been made and is reflected in the Annual Monitoring Report for the year ended 30 June 2022.
12. The \$167.6m is a material number, of this amount \$62.2m has either been completed or is actively being worked on. The remaining \$105.4m is being prioritised.
13. While the outstanding number is material this is a reflection of the size of the Council's Capital programme, since the last report to Committee, staff have been able to capitalise \$104m, this is a significant amount and reflects the emphasis the organisation is placing on getting the capitalisation process up to date.
14. Four projects are classified as having a risk status. Two are orange status requiring management attention and two are red requiring elected member attention.
15. Each individual project and risk are listed in paragraphs 58-62.
16. A portfolio risk continues to be cost increases due to the current economic conditions. Economic modellers suggest this environment could potentially continue for the next 12 months and as such staff will continue to actively monitor and report the impact on the capital expenditure programme.
17. There is a significant emerging risk associated with the extraordinary inclement weather during December, January, and now February with the national emergency declared following cyclone Gabrielle. The consistent poor weather over the traditional summer months is likely to have an impact on the progress and cost of some projects and the national workload following the cyclone will likely have a serious impact on external resource availability. The deferral estimate of \$60m also does not take account of this emerging risk.
18. Staff consider the matters to be of low significance and that the recommendations comply with Council's legal requirements.

Discussion - *Matapaki*

Programme Summary and Significant Highlights

19. **Attachment 1** contains an overview of the nine programmes which make up the Capital Portfolio. Each overview contains a summary of the target achievements for the first three years of the LTP, together with key project achievements and a graphical representation of the financial performance. In accordance with the previous direction of Committee the overviews have shifted their focus to delivery and deferral risk.
20. **Attachment 2** a summary schedule of the budget changes throughout the year. It lists the type of budget change for both expenditure and revenue. The changes are grouped by each Finance Committee meeting.
21. **Attachment 3** contains a full schedule of the capital expenditure budgets. This schedule is presented using the external activities rather than the nine programmes. This detail relates to the summary table in paragraph 27.
22. **Attachment 4** contains a full schedule of the capital revenue budgets. This schedule mirrors the project detail in **Attachment 3**. This is a new attachment and is presented to give more visibility over the capital revenue budgets and changes. This detail relates to the summary table in paragraph 27.

Capital Expenditure and Revenue Forecasts

23. The capital forecast refers to approved changes that are made to the Approved Budget. The Capital Budget that was approved in the Approved 2022-23 Annual Plan was, expenditure of \$325.5m and associated revenue \$70.8m.
24. In addition to the approved Annual Plan the final deferrals from the previous financial year have been included. These deferrals were unable to be confirmed before the 2022/23 Annual Plan determined. They are included in the summary table below as Opening Deferrals & b/fwds.
25. These opening deferrals were included in the \$146.3m amount that was report to the Finance Committee in August 2022.

Current Year Changes

26. The changes included here are incorporated into the Financial Strategy results published in the Financial Performance and Strategy Report, to allow the impact to be understood.
27. The following table summarises the budget changes It starts with the approved 2022-23 Annual Plan and the opening deferrals and brought forwards, and then shows the reported changes along with the value of deferrals and brought forwards. A full summary table can be found in **Attachment 2**.

Summary Table	Expenditure	Revenue
AP Approved Budget as at 1 July 2023	325,535	70,820
Opening Deferrals & b/fwds	34,576	24,750
Current Year Changes		
+/- Deferrals & b/fwds	(36,968)	(20,705)
+/- Approved Changes and Savings	9,213	10,413
Forecast Budget as at 31 January 2023	332,356	85,278

28. A detailed schedule of the expenditure and the revenue can be found in **Attachment 3** and **4**.

Capital Expenditure Actual

29. The portfolio actual capital expenditure for the seven months ended 31 January 2023 is \$152.3m. The comparative amount from the same period last year is \$137.1m.
30. The detail of actual capital expenditure for key projects can be seen in the programme overviews in **Attachment 1**.

Capital Revenue Actual

31. Capital revenue provides a significant revenue stream for Council, the 2022/23 Annual Plan target is \$70.8m.
32. Capital revenue is broadly categorised into two sources, Waka Kotahi (previously NZTA) subsidies and other Capital Contributions. Examples of other are, contributions received towards network connections, Government Grants such as Water Stimulus Funding or Te Awa Cycleway and Multi Party funding agreement like the Ruakura Spine Road.

33. The following table provides further detail on the revenue breakdown.

Breakdown of Capital Revenue
As at 31 January 2023 (000's)

	Actual	Annual Plan	Annual Forecast
NZTA Capital Subsidy	22,274	53,729	53,729
NZTA Renewal Subsidy	6,054	7,715	7,715
Contributions and Grants	10,763	9,377	9,377
	39,092	70,820	70,820

34. The actual capital revenue for the seven months 31 January 2023 is \$39.1m. The comparative amount from the same period last year is \$50.0m.
35. The detail of actual capital revenue for key projects can be seen in the programme overviews, **Attachments 1**.

Capital Deferrals and Brought Forwards for 2022/23

36. Deferrals and brought forwards are changes to the timing of when a project is undertaken. They do not alter the value of the project.
37. In establishing the amount that is reported thought to the Finance and Monitoring Committee the Projects Managers are required to make assessments of project progress at a point in time. As at 31 January 2023 the value of deferrals and brought forward are \$36.9m. While the capital revenue associated with these deferrals is \$20.7m.
38. Within the \$36.9m amount is \$5.4m which are deferrals associated with the Renewals and Compliance programme. This programme of work has delegation for management to deliver over the 3-year period, 2021-24.
39. In addition to the 31 January 2023 value of \$36.9m there is also a need to forecast what the likely year end position will be, this is required to serve the financial strategy assessment. At this time the year end value is estimated to be \$60.0m in total. This value is reviewed every month and any changes will be brought back to this Committee.
40. There is a significant emerging risk that may have an impact on the value of deferrals this year and for consideration when approving the next Annual Plan work programme. The emerging risk is the sheer volume of restoration work that will be required following Cyclone Gabrielle and the pressure this will put on external resources. The risk is likely to also extend to price from both potential escalation and market availability. This will be closely monitored and reported on again at the next Committee meeting.
41. To improve the understanding of the root causes of the deferrals, staff have established the following classifications:
- Cashflow Rephasing* - As the budgets are often set years before a project starts, staff need to forecast the cashflow of the project delivery. While the end date is not significantly moved, the expenditure across the lifecycle of the project can change. This deferral type is often used where money is moved to align with the contractor timing.
 - Complexity Delays* - Unexpected delays due to increasing project complexity. For example, project consenting delays, technical issues, and/or unexpected dependency.
 - Elected Member Decisions* - Delays with project scope approvals or milestone signoffs by Elected Members.

- iv. *External Resource and Material Shortages* - This includes materials supply issues and delays due to professional services providers and/or contractors.
 - v. *Procurement Delays* - Delays due to requirement to re-tender or delayed award.
 - vi. *Project Initiation Delays* - This is where there are the delays or it takes longer than expected to define the scope, do stakeholder and community consultation and/or complete the Business Case to get projects ready for delivery.
 - vii. *Third Party Dependency* - Many of our projects need to align with external parties. Examples of third-party dependency:
 - a) we are contributing to a developer led project and we need to align with their timing
 - b) timing of land purchase is often dependent on a third party
 - c) Waka Kotahi or other grant funding may need to be approved for many projects before they can commence or be delivered and delays to project due to new legislation or policies (Central Govt /WRC/HCC)
 - viii. *Unexpected External Event* - These are delays caused by events such as an unusually wet construction season, Covid lockdowns, or storm events.
42. The above classifications are used in **Attachment 1**.
43. Deferrals and brought forwards have traditionally not been adjusted at the time of the deferral to recognise the impacts from cost escalation (inflation). This was due to two factors; the first being the short-term nature of the changes, normally only moving the budgets one financial year, and the second being that we have been operating in an environment of low inflation for a long period of time.
44. With the objective to improve the application and transparency of escalation costs arising from deferrals, staff are proposing that the deferrals already approved for the 2022/23 financial year and those being signalled for the 2023/24 financial year have a cost escalation allowance applied using the rates already reported, either 7% for those projects considered at risk or the flat 3%.
45. Rather than apply a blanket increase, staff have analysed the deferrals to understand those where no increase is required as there is price certainty or where an escalation factor is required as they are yet to be priced (at risk). The impact on the 2022/23 is estimated at \$1.3m while the impact on 2023/24 is \$3.3m.
46. If agreed these increases can be incorporated into the current forecast and the Proposed 2023/24 Annual Plan.
47. Staff are aware of the impact deferrals have on both the financial strategy but also the commitment that has been made to the community to deliver the capital programme.
48. Staff are working to minimise the volume of deferrals each year and have identified the following mitigating strategies
- i. a review of the barriers to delivery at an infrastructure and community portfolio level on a 6-weekly basis. These reviews look at the risks and issues that are causing projects to be delayed and implementing actions that can be taken to break down barriers to delivery.
 - ii. reviewing the resources needed to delivery each of the programmes and looking to recruit resources both internally and externally to deliver of the projects. As an example, the Capital Projects and City Transportation units are currently out to market to match resources required to deliver the Climate Emergency Relief Fund (CERF) successfully by the end of June 2024.

- iii. working with Elected Members to rephase the budget through the 2023/24 Annual Plan to ensure that we start the year with an achievable portfolio of works to deliver.

Capital Changes

- 49. Since the 2022/23 Annual Plan changes have been identified that increase the Capital Expenditure programme by \$9.2m. A full list is included in **Attachment 3**.
- 50. The largest of these is an additional \$5.0m for the Climate Emergency Response Fund (CERF). Noting that the full value of the CERF funding is \$37.0m with the balance of \$32.0 being included in the 2023/24 Proposed Annual Plan, subject to finalisation at the next Infrastructure Operations and Transport Committee meeting.

Work in Progress (WIP)

- 51. The total value of WIP for the seven months ended 31 January 2023 is \$635.5m, inclusive of vested assets.
- 52. The breakdown by status is:
 - i. Current – \$467.9m (73.6%): this is legitimate WIP and reflects the assets that cannot be capitalised until they are complete and in use; and
 - ii. Outstanding – \$167.6m (26.4%): these are assets are in service, but the capitalisation process has not yet been completed. This group is treated with priority. Depreciation is applicable but not yet charged.
- 53. While the \$167.6 represents an increase since the last report this is not due to inactivity in the capitalisation process, rather it reflects the size of the Capital programme as there are assets constantly coming into service. Since the start of the financial year, \$104.0m has been capitalised representing the significant ongoing focus on capitalisations.
- 54. The direct financial impact from delays in asset capitalisation is the depreciation expense is understated. To ensure that we do not understate the expense and report a more favourable position, an assessment of the depreciation value has been made and recorded as an expense on the Statement of Comprehensive Revenue and Expense.
- 55. Audit New Zealand made no additional comments on the WIP levels during the 2022 Annual Report.

Project Achievements and Risks

Achievements

- 56. Each of the programme sheets has indicated the target achievements at the time of setting the 2021/24 LTP that would define success if met. These are a baseline and have not changed from the first report in year 1, October 2021.
- 57. At this point in time which is halfway through the 3-year period, we are on track to achieve most if not all of the target achievements. We propose to give a more detailed report against these targets when we are looking back after the completion of year 2 and commencing the delivery of year 3 (2023/24).

Project Risks

58. From the individual programme sheets in **Attachment 1**, four projects have been classified as having a degree of risk attached. The risk is either Orange – considered significant and is being monitored and managed by staff or Red is considered significant and will require a Council decision.

Ferrybank Park Enhancement – Orange

59. The risk related to soil that has been placed on the site. Recent testing has shown traces of asbestos. Staff are working with the contractor to resolve the soil issues.

Wastewater Bulk Storage Programme Development - Orange

60. This project involves assessment, designations (if required) and approvals for planned bulk storage sites. This involves many key internal and external stakeholders. There have been some delays due to stakeholder engagement, which are being worked through and once preferred wastewater storage locations have been identified in 2022/23, then the lodging Notice of Requirement to designate land will commence and continue through 2023/24.
61. These storage interventions are critically important, particularly with the high level of growth and the focus on intensification and signalling an orange risk allows an appropriate level of staff oversight on the programme.

Newcastle Water Reservoir and Supply Network Upgrade - Red

62. A change in methodology was urgently required to manage significant disruption at the Dinsdale Roundabout and this and other project complexities has resulted in the need for additional budget. This budget need is managed by significant savings on 2 other 3-waters projects and the re-prioritisation of a further 2 other 3-waters projects with an overall neutral cost impact in the year 2021-24 year period. A report is scheduled for the 7 March 2023 Infrastructure Operations and Transport Committee detailing the issues and proposing the budget transfers.

Rototuna Village Pool - Red

63. This project is reliant on a commercial agreement and in the current economic environment is proving difficult to secure.

Portfolio Risks

Cost Escalation

64. Through the 2022/23 Annual Plan process Council has resolved to increase the capital budgets from 3% to 7% for those projects that staff identified as most likely to be at risk of cost escalation. This had the impact of an increase in the capital programme of \$10.6 million in 2022-23 and \$9.7 million (proposed) in 2023-24.
65. These escalation rates were based on current data at the time. At this time there are no indications through contract pricing to suggest the increase that was applied was materially wrong. However, we continue to operate in dynamic economic condition with most recent quarterly data reporting annual inflation at 7.20%.
66. Through the 2023/24 Annual Plan process staff are continuing to monitor the economic environment to ensure that our budgets remain adequate to deliver the required outcomes. budgets. At the time of writing this report staff were recommending retaining the 7% for the 2023/24 financial year.

Capacity within the Market

67. This risk relates to both supply of materials and labour. While there continues to be concerns around supply chain issues and labour resourcing, Council has no evidence that these factors are impacting on the markets ability to deliver the Capital Programme.
68. There is a serious and emerging risk associated with the recent significant weather events including cyclone Gabrielle and the amount of resource locally and nationally that will be required to repair significant damage.

Inclement Weather

69. The continuous inclement weather over December, January, and February including the national emergency around cyclone Gabrielle is going to have a significant impact on our projects causing delays and contract cost increases. Most exposed are large open infrastructure projects such as the Peacocke projects (new bridge and east-west arterial) and the Borman Road extension.
70. A number of contract claims are expected where the risk of weather sits with Council beyond defined tolerances and these will be reported up as they eventuate.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

71. Staff confirm that matters and recommendations within this report comply with Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

72. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the 4 well-beings').
73. The subject matter of this report has been evaluated in terms of the 4 well-beings during the process of developing this report as outlined below.
74. The recommendations set out in this report are consistent with that purpose.

Social

75. Work is currently underway to understand social procurement opportunities across our portfolio, which involves enhanced recognition and valuing of social benefits through particularly our selection of contractors.

Economic

76. Delivery of our capital works portfolio delivers significant economic benefits to Hamilton and the surrounding districts. In the past year over \$250m have been injected in the Hamilton economy. While no hard data is available there is acceptance that a substantial portion of this amount has been invested in local community thereby supporting business and employment.
77. Given the Capital programme approved in the 2021-31 LTP totals \$2.5 billion, staff will undertake more detail economic modelling to understand better the economic benefits and report back to this Finance Committee, this modelling has not yet been done.

Environmental

78. Across the capital portfolio, environmental consideration is integrated throughout the project life cycle, including through design, procurement, and construction.
79. In the procurement phase all physical works contracts include a component to incorporate environmental and sustainability considerations into tender evaluation, where contractor initiatives such as materials reuse, energy requirements, electric vehicle utilisation, carbon offsets etc. can be valued.

80. Across the portfolio several works projects and programmes are specifically focussed on enhancing Hamilton's natural environment or ensuring effects of city development are not at the detriment of the natural environment.

Cultural

81. Across the portfolio, engagement and partnership with iwi is continuing at a project level, and work is underway to further align and partner at programme and portfolio levels to identify opportunities for enhanced partnership and shared outcomes. This is particularly in regard to alignment with objectives of the Waikato Tainui Environmental Plan – Tai Tumu Tai Pari Tai Ao.

Risks - *Tuuraru*

82. There are no known risks associated with the recommendations in this report.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

83. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed the matters and recommendations in this report have a low level of significance.

Engagement

84. Community views and preferences are already known to the Council through the 2021-31 10-Year Plan.
85. Given the low level of significance determined, the engagement level is low, and no further engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Programme Sheets

Attachment 2 - Capital Budget Summary

Attachment 3 - Capital Expenditure Detail

Attachment 4 - Capital Revenue Detail

PROGRAMME CAPITAL REPORT - CENTRAL CITY

PROGRAMME OVERVIEW

Ahuahungia te pokapuu o teetehi taaone e arohaina ai e te tangata

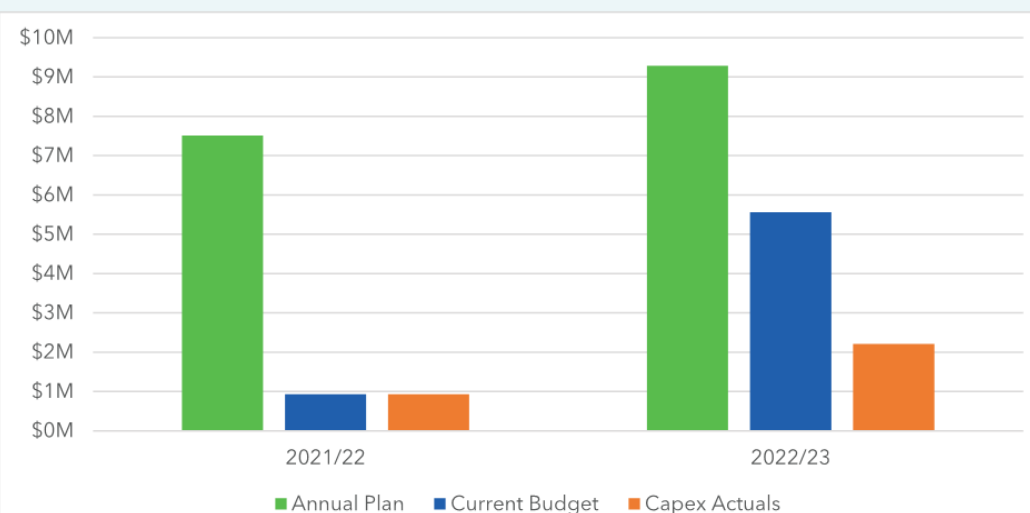
Shaping a Central City where people love to be.

Through delivering the Central City programme, we are investing in our Central City, opening it up to the Waikato River, encouraging people to live and work here, and making it easy to access and move around in. The outcome will be a Central City that is more inclusive, vibrant and prosperous.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Aligning with the development of Regional Theatre ensure connection between Victoria Street, the Theatre and the Waikato River through the development of Embassy Park and the Sapper Moore-Jones and Victoria Street theatre access. These improvements will make sure the spaces are safe, accessible, and enjoyable for a wide range of users.
- Enhancement of the Ferrybank Park through the demolition of the municipal pool in readiness for site restoration.
- The upgrade of the Founders Theatre site to create a better place for events, community activities and recreation for Hamiltonian and attract residents to housing in the central city.
- Begin upgrades to Alexandra Street to align with the new design guidelines for the central city
- Construction underway for the Central City River Crossing and Connections. The bridge would create a new way for people to walk, bike, scoot to and from the central city, as well as the other neighbourhoods across the river.
- Upgrade of the Tristram/Collingwood intersection.
- Updating of the front entrance of the Museum with airlock doors and upgrading of the foyer.

FINANCIAL PERFORMANCE



MAP



Waikato Regional Theatre

Waikato Museum

Hamilton City Council
Te kaunihera o Kirikiriroa

PROGRAMME CAPITAL REPORT - CENTRAL CITY

CENTRAL CITY - KEY PROJECTS FOR 2022/23

Status	Project Name	Project Total Spend to Date	Current Total Project Budget	2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
					22/23 Actuals YTD to the end of Jan 23	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Tristram / Collingwood Intersection Upgrade	\$1.2 M	\$3.2 M	Project complete including Anglesea St cycling upgrades	\$0.9 M	\$2.7 M	\$0.1 M	\$2.8 M	Project Initiation Delays*	Construction has started with completion forecast for March 2023 ready for the opening of the ACC Building.
	Ferrybank Park Enhancement - Demo the existing Municipal Pools and develop the site into a park/reserve	\$1.6 M	\$1.6 M	Demolition and primary redevelopment complete	\$1.1 M	\$1.0 M	\$0.1 M	\$1.1 M	Complexity Delays*	The delays are due to a combination of bad weather, contractor availability, and some top soil quality issues. Staff are working with the contractor to resolve the soil issues.
	Museum Entrance Upgrade	\$0.0 M	\$3.9 M	Design started	\$0.0 M	\$0.6 M	(\$0.4)M	\$0.2 M	Project Initiation Delays	Procurement Plan for concept and design phase underway.
	West Town Belt Implementation - Founders Theatre Site Upgrade	\$0.1 M	\$4.2 M	Milestone dependent on outcome of April decision.	\$0.1 M	\$2.0 M	(\$1.8)M	\$0.1 M	Elected Member Decisions	The Central City Community Facilities business case report due for consideration in April 2023 at the Community and Natural Environment Committee looking at overall provision of community facilities in central Hamilton, and including the Founders Building within this assessment
	Embassy Park (River Plan South End Precinct)	\$0.0 M	\$5.3 M	Contract in place for delivery and construction underway	\$0.0 M	\$2.2 M	(\$1.3)M	\$0.8 M	Third Party Dependency	Work is being carried out through a PDA with the Regional Theatre Trust
	Sapper Moore-Jones and Victoria St - Theatre Access and Pedestrian Environment	\$0.0 M	\$1.0 M	Contract in place for delivery	\$0.0 M	\$0.1 M	\$0.0 M	\$0.1 M		

*Budget was deferred from 21/22 to 22/23 after the Annual Plan was confirmed

Please Note: The Infrastructure Acceleration Fund (IAF) Team is currently being set up and we will be ready to report on these projects at April 2023 Finance and Monitoring Committee

PROJECT STATUS - LEGEND

	Project is on track		Project has significant risks that are being monitored and managed		Project has significant risks that will require Council decision
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PROGRAMME CAPITAL REPORT - CITY WIDE COMMUNITY

PROGRAMME OVERVIEW

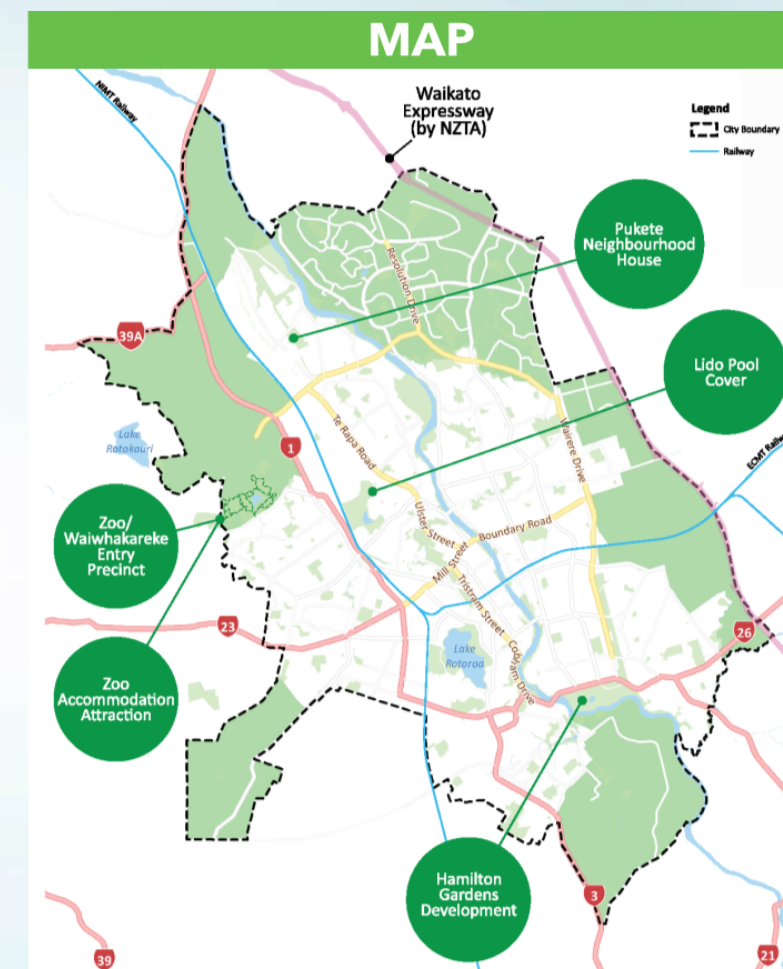
Whakapai atu te mauri o ngaa waahi taangata me ngaa waahi wairua auaha

Improving the vibrancy of our social and creative spaces

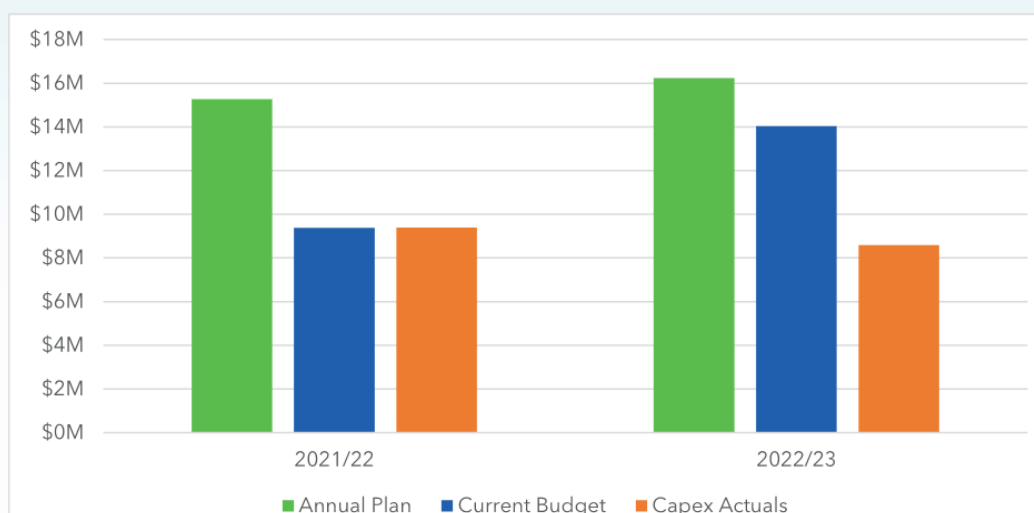
Through delivering the Community programme, we are investing in places and spaces across our city, that can be enjoyed by all Hamiltonians and the people who visit us here. The outcome will be a city that's easy to live in and a fun city with lots to do.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Completion of the Zoo Waiwhakareke Entry Precinct including:
 - Stage 1A (Zoo entry building and Waiwhakareke connections)
 - Stage 1B (Viewing Tower, Rongoa Walkway and Walkway Canopy)
 - Stage 2 includes carparks for the Zoo and Waiwhakareke (bringing both sides of the precinct together with stormwater management and landscaping) and also includes the urbanisation of Brymer Road
- Development of the Zoo's Overnight Accommodation Project
- The ongoing development of the Hamilton Gardens including the Egyptian Garden, Palm Court, upgraded Visitor Arrival Centre and design of the Medieval Garden
- Development of the Lido Pool Seasonal Cover
- Completion of the following:
 - 9 new or upgraded playgrounds
 - Sports park drainage and irrigation improvements at 3 parks
 - Sports park floodlighting and safety lighting improvements at 3 parks
 - Sports park toilet and changing room improvements at 3 parks
- Commence the construction of gully connections to enable deliver of the Nature in the City Strategy and Implementation Plan
- Investment in CCTV Coverage to support safety initiatives
- Development of a works programme for community facilities which house community outreach services, such as Pukete Neighborhood House



FINANCIAL PERFORMANCE



PROGRAMME CAPITAL REPORT - CITY WIDE COMMUNITY

CITY WIDE COMMUNITY - KEY PROJECTS FOR 2022/23

Status	Project Name	TOTAL PROJECT		2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
		Total Spend to Date	Current Total Project Budget		22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Zoo Waiwhakareke Entry Precinct - Upgraded entry precinct including carparks and urbanisation of Brymer Road	\$16.4 M	\$17.8 M	Project Complete	\$4.5 M	\$4.7 M	\$1.3 M	\$6.0 M	Cashflow Rephasing*	This project is on track for completion in March 2023.
	Playspaces Programme** - This is the upgrade budget for play spaces. It is often combined with the play spaces renewals budget at a project level.	\$1.7 M	\$6.5 M	Planning and start construction of the Magical Bridge (Claudelands) and Bremworth Park Playgrounds	\$0.8 M	\$1.4 M	\$1.5 M	\$2.8 M	External Resource and Material Shortages*	Planning is underway for both the Magical Bridge and Bremworth Park Playgrounds. The long lead time of playground equipment will lead to the likely rephasing of some of the 22/23 budget.
	Sports Parks Drainage & Irrigation Improvement Programme**	\$0.3 M	\$4.0 M	Flagstaff and Marist Parks complete	\$0.0 M	\$0.8 M	\$0.0 M	\$0.8 M		Contract has been awarded and the works are due to begin in February/March 2023.
	Sports Parks Toilets & Changing Room Improvement Programme - Programme of works from 21/22 to 24/25	\$1.3 M	\$4.9 M	FIFA works complete	\$1.3 M	\$1.3 M	\$0.0 M	\$1.3 M		The Gower, Korikori and Porritt Toilet and Changing Rooms are complete ready for the FIFA world cup.
	Sports Parks Floodlighting & Safety Lighting Improvements - Programme of works from 21/22 to 24/25	\$0.9 M	\$4.6 M	Gower, Korikori, and Porritt Lighting complete in time for the FIFA Womens World Cup	\$0.9 M	\$1.5 M	\$0.4 M	\$1.9 M	Cashflow Rephasing*	The Gower, Korikori and Porritt lighting upgrades are complete ready for the FIFA world cup.
	Hamilton Gardens Development Programme** - Upgrades to the Hamilton Gardens including the Visitor Arrival Precinct, Café Improvements, Palm Court and Medieval Garden.	\$1.6 M	\$17.6 M	Visitor Arrival Precinct design complete and project ready for construction.	\$0.4 M	\$3.6 M	(\$2.7)M	\$0.9 M	Project Initiation Delays	Budget has been deferred to 2023/24 as the scoping and design phase of the Visitor Arrival Precinct has taken longer an anticipated. Project is tracking to revised timeline agreed with council with construction in 2023/24
	Zoo Accommodation Attraction	\$2.0 M	\$4.9 M	Purchase of strategic property	\$2.0 M	\$0.4 M	\$1.9 M	\$2.3 M	Bring Forward from 23/24 to 22/23	Budget brought forward from 2023/24 as an appropriate property became available for purchase as approved by Council late 2022.
	Nature in the City** - Restoration of the natural environment and connecting between gullies	\$0.2 M	\$19.4 M	Donny access underway. Next stage in planning.	\$0.2 M	\$0.9 M	\$0.3 M	\$0.6 M	Project Initiation Delays	This is a new programme and the time taken to set up it up was longer than expected. The Donny Park Infrastructure contract is nearing award.

*Budget was deferred from 21/22 to 22/23 after the Annual Plan was confirmed

** Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



Beale Cottage
Seismic Works



Hamilton
City Council
Te kaunihera o Kirikiriroa

PROGRAMME CAPITAL REPORT - CITY WIDE WATERS

PROGRAMME OVERVIEW

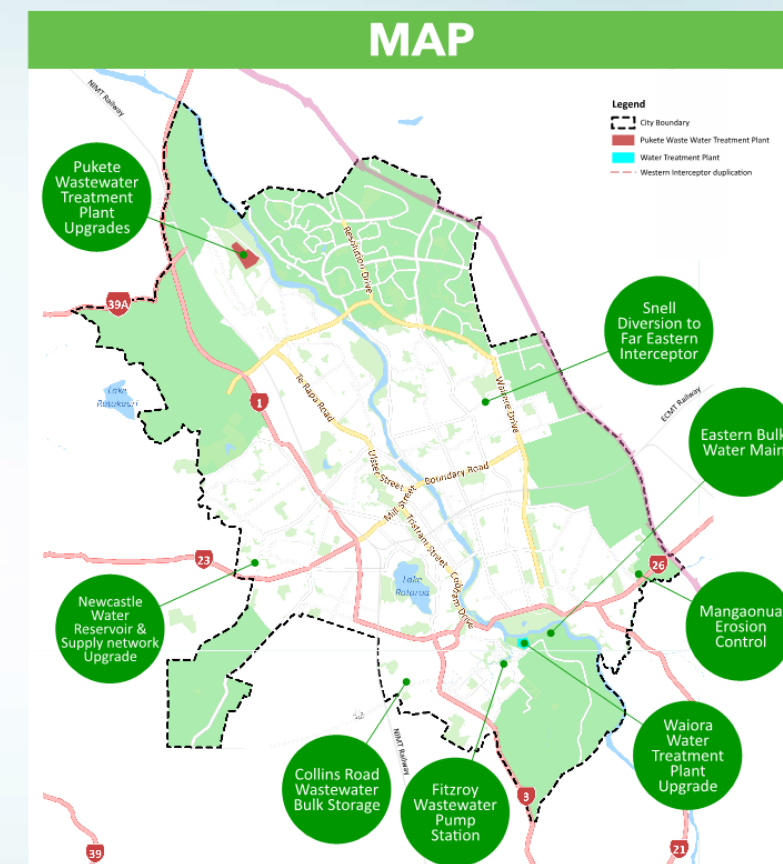
He wai tonu ka whai ture, ka haapai hoki i te tupuranga

Ensuring the provision of essential water services that allow for future growth and compliance

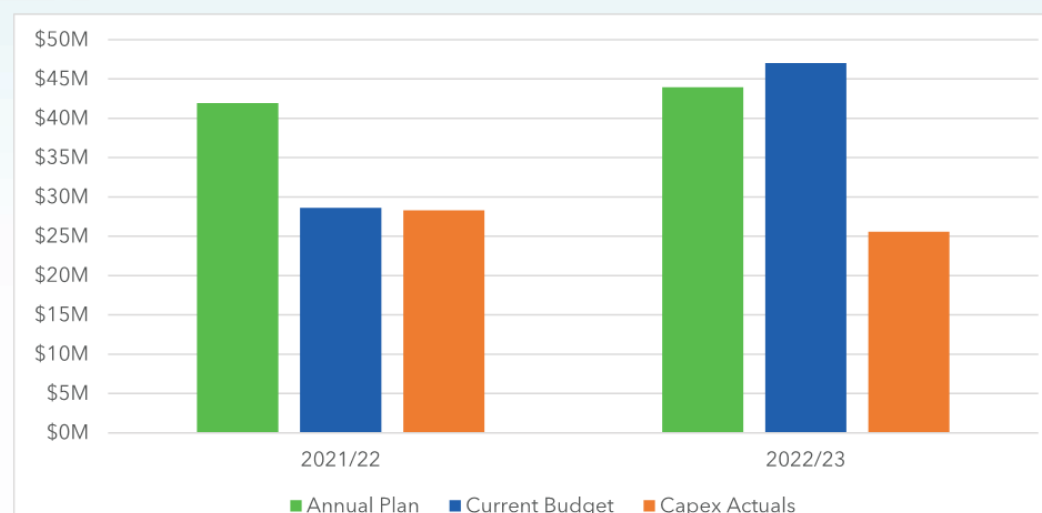
The Citywide Waters programme ensures we can continue to keep up with new specifications, policy and standards implemented by government (compliance) and make sure our infrastructure can adapt to the pressures of growth (resilience) in our water supply, wastewater, and stormwater.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the Pukete Wastewater Treatment Plant Bioreactor Retrofits (3b) and New Inlet Works Facility (3c) upgrades and to have commenced the design of the Pukete 4 upgrade.
- Complete the mid-section of the Western Interceptor duplication and to have commenced the investigation work to confirm the Upper Network reticulation.
- Designate Strategic Wastewater Bulk Storage sites and to have commenced construction of one.
- Upgrade of the Fitzroy Pump Station and Snell Drive Sewer Pump station diversion complete.
- Waiora 2 Water Treatment Plant upgrade including the wash water upgrade complete.
- Complete the Newcastle Demand Management Zone water project.
- Complete Eastern Reservoirs Bulk Ring Mains as part of the Waikato River Bridge project.
- Progress the ICMP and Erosion Control programme.
- Work with active developers to upsize infrastructure if necessary.
- Complete access tracks in Mangaonua gully in June 2023, followed by planting in 2024.



FINANCIAL PERFORMANCE



PROGRAMME CAPITAL REPORT - CITY WIDE WATERS

CITY WIDE WATERS - KEY PROJECTS FOR 2022/23

Item 8

Status	Project Name	TOTAL PROJECT BUDGET		2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
		Total Spend to Date	Current Total Project Budget		22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Eastern Bulk Water Main - Installation of new strategic water mains between the Water Treatment Plant and Hamilton east via the new Peacocke Bridge.	\$4.6 M	\$8.5 M	Install final segments of the bulk water main lines.	\$1.2 M	\$3.6 M	(\$2.1)M	\$1.5 M	Bring Forward from 22/23 to 21/22	
	Fitzroy WW Pump Station - Diversion of south-western catchment to the new Peacocke Pump Station.	\$1.9 M	\$5.6 M	Project complete	\$1.2 M	\$4.9 M	(\$0.3)M	\$4.5 M	Bring Forward from 22/23 to 21/22	This project is on track for completion in June 2023.
	Mangaonoua SW Erosion Control and Gully Restoration	\$1.1 M	\$4.4 M	Land Procurement, approval of contract, contract in place for planting, construction of access tracks and instream works.	\$0.5 M	\$2.0 M	(\$1.1)M	\$0.8 M	Procurement Delays	After some minor issues with procurement of the contract this project is now contractually committed. Completion is now expected in mid 2024.
	Snell WW Pump Station - Divert the existing Snell PS discharge from the Eastern Interceptor to the Far Eastern Interceptor.	\$6.8 M	\$7.5 M	Project complete	\$2.3 M	\$1.1 M	\$2.0 M	\$3.0 M	Cashflow Rephasing*	This project is on track for completion in August 2023.
	Wastewater Bulk Storage Programme Development** - Feasibility Assessment, designations (if required) and approvals for planned bulk storage sites.	\$0.6 M	\$85.6 M	Highest priority sites will have preferred locations identified and commence Collins Road Storage design.	\$0.4 M	\$2.6 M	(\$1.8)M	\$0.8 M	Complexity delays	This is a complex project involving many key internal and external stakeholders. There have been some delays due to stakeholder engagement. These are being worked through and once preferred wastewater storage locations have been identified in 2022/23, then the lodging Notice of Requirement to designate land will commence and continue through 2023/24.
	Newcastle Water Reservoir and Supply Network Upgrade - Installation of new strategic water reticulation pipes plus an upgrade to the reservoir pump station.	\$13.5 M	\$17.1 M	Finish construction	\$3.4 M	\$7.5 M	(\$1.6)M	\$6.0 M	Complexity delays	Cost escalation and design issues have meant additional budget is required. A report will be going to the March 2023 Infrastructure Operations and Transport Committee detailing the issues and proposing repriorisation of budgets to cover costs.
	Pukete WWTP Aeration Basin Upgrades - Retrofit of existing bioreactors to match new bioreactor layout.	\$0.8 M	\$3.6 M	Contract award and contractor mobilisation	\$0.2 M	\$1.1 M	(\$0.1)M	\$0.9 M	Bring Forward from 22/23 to 21/22	
	Pukete WWTP Inlet Screen Upgrade - New inlet facility to cater for growth projections and replacement of existing assets.	\$1.0 M	\$20.1 M	Detailed Design complete	\$0.6 M	\$4.6 M	(\$1.1)M	\$3.5 M	Complexity delays	Project has experienced design delays as a result of additional geotechnical works. Project completion due Dec 2024.
	Waioara 2 Water Treatment Plant Upgrade - Major capacity upgrade primarily delivering a new membrane sedimentation & filtration system	\$17.6 M	\$40.4 M	Procurement of key assets predominately complete. Resourcing requirements identified.	\$2.6 M	\$7.9 M	\$2.1 M	\$10.0 M	Cashflow Rephasing*	This project is on track for completion by February 2024.
	Subregional Wastewater Treatment Plant - Investigation and land procurement for new southern WWTP in the vicinity of the airport (budget is for HCC contribution to overall project)	\$7.1 M	\$9.6 M	Begin work on the design and resource consents. Purchase land if available.	\$7.1 M	\$0.8 M	\$7.1 M	\$7.9 M	Bring Forward from 23/24 to 22/23	As approved by Strategic Growth Committee in July 2022 there was a bring forward to purchase suitable land. Site selection work underway, moving into planning and design process with lodging of Notice of Requirement to designate land in mid 2024.

*Budget was deferred from 21/22 to 22/23 after the Annual Plan was confirmed

**Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



**Pukete
Bio Reactor**



**Hamilton
City Council**
Te kaunihera o Kirikiriroa

PROGRAMME CAPITAL REPORT - PEACOCKE

PROGRAMME OVERVIEW

Ko te whakakitenga moo te whenua Peacocke - Ko te aaheinga o te hanga he waahi ataahua, he waahi toiora ki Peacocke.

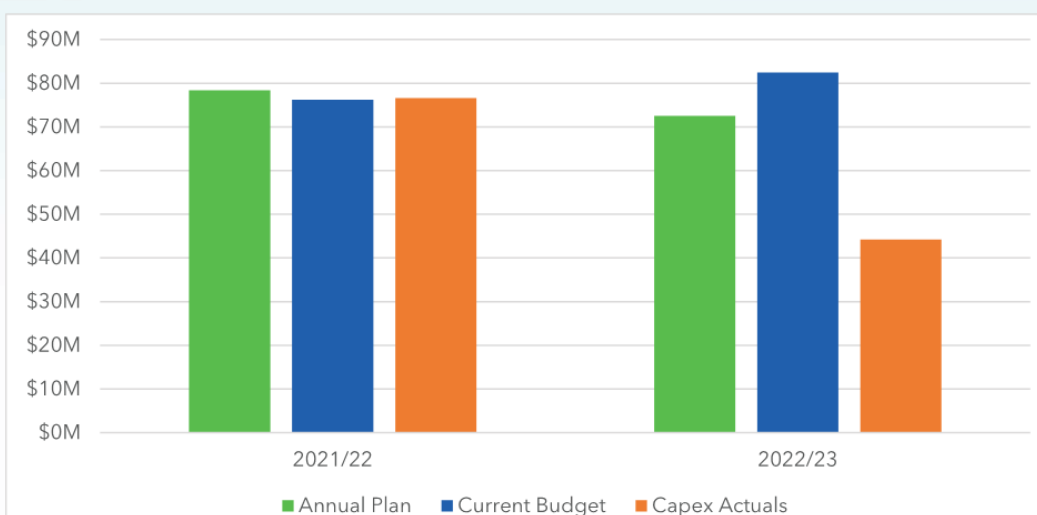
The vision for the Peacocke Programme is to enable the development of an attractive and sustainable community in the Peacocke Growth Cell.

Over the next 10 years, Peacocke is projected to deliver a third of Hamilton's medium-term housing needs and 26% of Hamilton's long-term housing needs. The Peacocke capital programme includes the delivery of the strategic network infrastructure, community facilities and infrastructure, and associated ecological protection and enhancement. \$290.4M of the approximately \$420M 10 year capital programme is funded through the Housing Infrastructure Fund interest-free loan, with most of the infrastructure planned for completion by 2025.

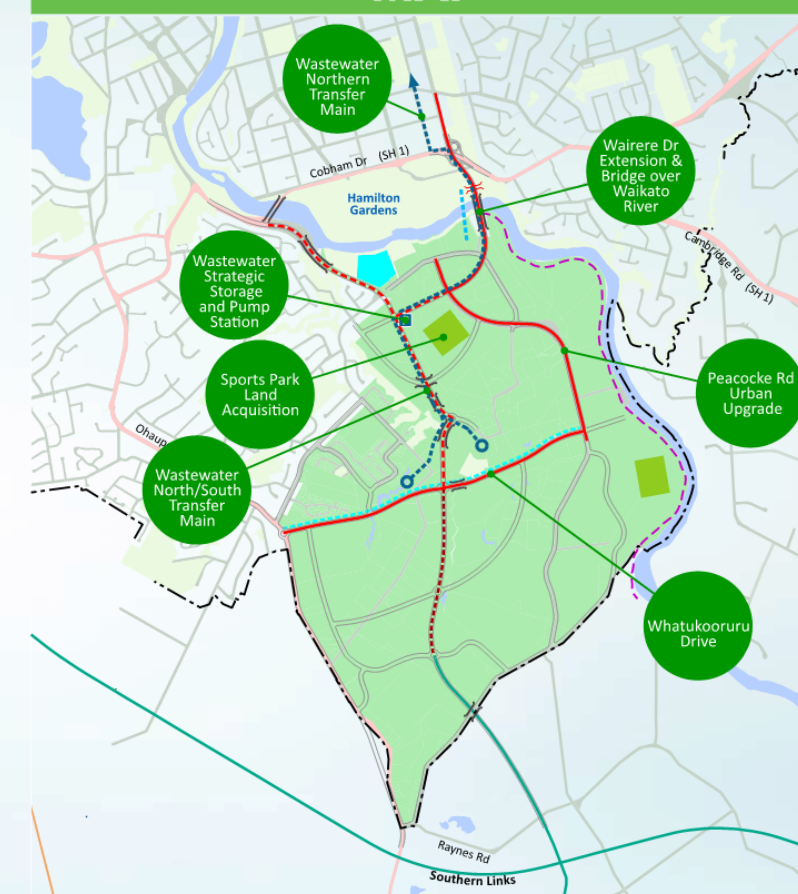
TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Land acquisition for key wastewater and Southern Links transport projects
- Completing Notice of Requirement and Land acquisition for the northern sports park
- Implementation of key transport and wastewater for network infrastructure projects including:
 - Wairere Drive Extension and the northern part of the Peacocke Road Urban Upgrade (Completion 2023)
 - Peacocke Northern Transfer Main (Completion 2022)
 - Peacocke Main Transfer Pump Station (Completion 2023)
 - East-West Minor Arterial Road (Design under way - Construction 2022 - 2024)
 - Peacocke Road Urban Upgrade Southern Section (Design under way - Construction 2022 - 2024)
 - North-South Wastewater (Design under way - Construction 2022 - 2024)
- Approval of the Integrated Catchment Management Plan (ICMP) for Mangakootukutuku
- Implementation of environmental mitigation and enhancement associated with projects.
- To work with active developers to upsize infrastructure if necessary.

FINANCIAL PERFORMANCE



MAP



PROGRAMME CAPITAL REPORT – PEACOCKE

PEACOCKE - KEY PROJECTS FOR 2022/23

Status	Project Name	TOTAL PROJECT BUDGET	Current Total Project Budget	2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
					22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Wairere Drive Extension and Bridge over Waikato River including Peacocke Road Urban Upgrade (north)	\$126.5 M	\$160.5 M	Bridge and roads approaching completion with surfacing, traffic services and landscaping under way	\$29.5 M	\$32.0 M	\$18.0 M	\$50.0 M	Bring Forward from 23/24 to 22/23	Cost escalation has led to higher early spend than anticipated for this year. Completion expected late 2023.
	Wastewater Strategic Infrastructure - Pumpstation and pressure mains north to Crosby Road and south to Whatukooruru Drive (including Bikes on Pipes)	\$44.2 M	\$88.4 M	Northern Transfer Main complete and handover well under way. N4 Pump station approaching completion with commissioning and landscaping under way. North-South pipeline and Bikes on Pipes on site and under construction.	\$9.3 M	\$18.8 M	(\$0.5) M	\$18.3 M	Cashflow Rephasing	Pump station completion expected late 2023.
	Whatukooruru Drive - East-West arterial connection from SH3 roundabout to Peacockes Road and Peacocke Road Urban Upgrade (south).	\$9.6 M	\$60.4 M	Establishment and site clearance complete, bridge foundations largely complete and earthworks under way.	\$3.6 M	\$10.6 M	(\$2.7) M	\$7.9 M	Cashflow Rephasing	Urban upgrade and section from Peacockes Road to Hall Road under way. Section from Hall Road to SH3 design approaching completion for procurement late 2023.
	Infrastructure Land Acquisition - Secure land for construction and resolve compensation	\$20.6 M	\$38.6 M	Secure all land for construction and initiate Land Valuation Tribunal for 4 significant acquisitions.	\$1.3 M	\$7.5 M	(\$6.1) M	\$1.4 M	Third Party Dependency	Deferral due to Land Valuation Tribunal Court processes slower than expected.
	Sports Park Land Acquisition and Development	\$9.4 M	\$39.5 M	Finalise compensation of Northern Sports Park. Prepare for purchase of land in 2023/24	\$0.0 M	\$0.3 M	\$0.0 M	\$0.3 M		Final valuations for Northern Sports Park advance agreement progressing well. Planning under way for future acquisitions.
	Southern Links Designation Provisions* - Management of and compliance with designation conditions	\$1.2 M	\$10.6 M	Successfully complete Environmental Management Plan Audit. Deliver on mitigation requirements	\$0.3 M	\$1.5 M	(\$0.3) M	\$1.2 M	Complexity Delays	Very successful results for bat boxes, gully restoration and predator control. Access track construction slower than anticipated to minimise effects.

* Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND

■	Project is on track	■	Project has significant risks that are being monitored and managed	■	Project has significant risks that will require Council decision
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PROGRAMME CAPITAL REPORT - ROTOKAURI-NORTHWEST

PROGRAMME OVERVIEW

To ensure Hamiltonians enjoy a connected, vibrant, attractive and prosperous Rotokauri-Northwest community

The Rotokauri-Northwest growth cell refers to Rotokauri Stage 1, Rotokauri Stage 2 and Te Rapa North (including Te Awa Lakes). Rotokauri-Northwest neighbourhood will one day be home for up to 20,000 people. The goal is to plan and protect strategic infrastructure corridors and to work with developers to progress early development.

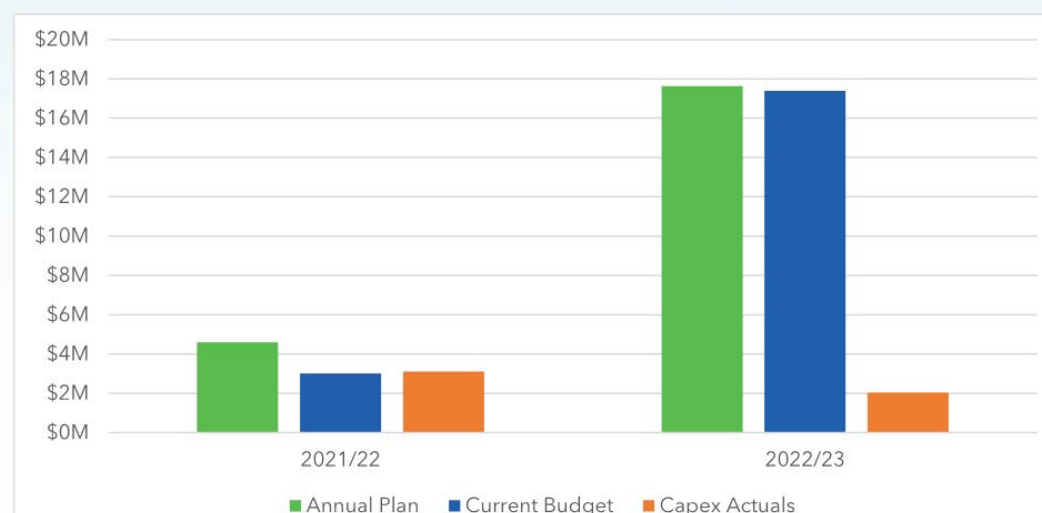
TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the designation and preliminary design of the Rotokauri Transport arterial.
- Complete the preliminary design and consenting requirements of the Rotokauri Green Swale.
- Work with active developers to upsize infrastructure if necessary.
- Purchase Rotokauri Community Park

MAP



FINANCIAL PERFORMANCE



PROGRAMME CAPITAL REPORT - ROTOKAURI-NORTHWEST

ROTKAURI-NORTHWEST - KEY PROJECTS FOR 2022/23

Status	Project Name	TOTAL PROJECT BUDGET		2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
		Total Spend to Date	Current Total Project Budget		22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Rotokauri Community Park Acquisition	\$0.0 M	\$13.7 M	Land purchased	\$0.0 M	\$13.7 M	\$0.0 M	\$13.7 M		Two sites have been identified and due diligence and valuations are in progress. Staff and land owners both have appetite to progress.
	Rotokauri Transport Arterial Designations & Permanent Levels - Work to protect land corridors required for future roading development and progressing design.	\$3.9 M	\$5.0 M	Lodgement of Notice of Requirement	\$0.7 M	\$1.2 M	(\$0.3) M	\$0.9 M	Cashflow Rephasing	Notice of Requirement due to be lodged.
	Rotokauri Greenway Corridor - Continue design, meet consent conditions and potentially procure land for the future greenway corridor.	\$1.5 M	\$9.2 M	Design underway	\$0.8 M	\$1.2 M	\$0.0 M	\$1.2 M		A Private Developer Agreement (PDA) has been signed for developer to do the detailed design and consents with a HCC contribution.
	Te Wetini Drive Extension - New Major arterial delivered by developer	\$2.6 M	\$4.5 M	Project complete	\$0.0 M	\$1.9 M	\$0.0 M	\$1.9 M		Due to significantly higher than expected groundwater, a variation has been received from the contractor and is being negotiated

PROJECT STATUS - LEGEND

■	Project is on track	■	Project has significant risks that are being monitored and managed	■	Project has significant risks that will require Council decision
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Rotokauri
Arterial
Designation

PROGRAMME CAPITAL REPORT - ROTOTUNA

PROGRAMME OVERVIEW

Ko te aaheinga o te hanga he waahi ataahua, he waahi toiora ki Rototuna

Enabling the development of an attractive and sustainable community in the Rototuna growth area.

Located in Hamilton's north-east, Rototuna is the city's primary residential greenfield development area. With a high maturity of development growth, thousand's of Hamiltonians call this area "home". The focus of this programme is to support the final stages of development by:

- Providing necessary strategic infrastructure and,
- enabling the development of facilities that strengthen the community

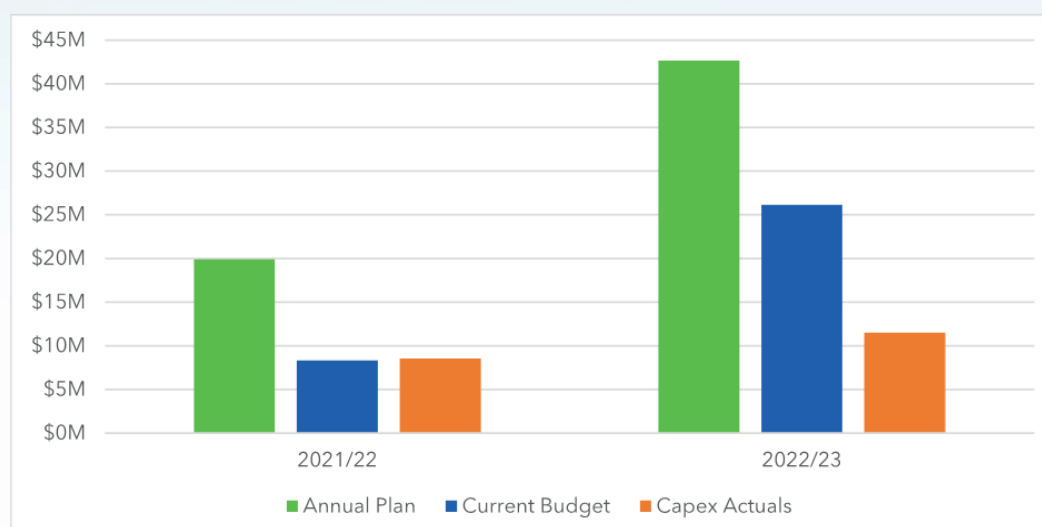
TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the Borman/Horsham Extension and urban upgrade project.
- Complete the Rototuna Village Community facility project including provision of the supporting infrastructure.
- Purchase of an additional neighbourhood reserve.
- To work with active developers to upsize infrastructure if necessary.

MAP



FINANCIAL PERFORMANCE



Borman/Horsham Extension Upgrade

Rototuna Library



PROGRAMME CAPITAL REPORT - ROTOTUNA

ROTOTUNA - KEY PROJECTS FOR 2022/23

Status	Project Name	TOTAL PROJECT BUDGET		2022/23 Milestone	22/23 POSITION				Deferral Reason (If applicable)	Comments
		Total Spend to Date	Current Total Project Budget		22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Rototuna Village Community Facilities - Community facilities including library, bookable rooms, public square, play spaces, park connection and car park.	\$11.0 M	\$20.1 M	Construction substantively complete	\$5.8 M	\$12.5 M	(\$0.7) M	\$11.9 M	Cashflow Rephasing	Deferral has been signalled to align with the contractor timing for construction, this has been compounded by the recent bad weather. Library opening is forecasted for mid 2023.
	Rototuna Village Infrastructure - Roading upgrades and waters infrastructure in the Village - incl. North City upgrade and Turakina & Bourn Brook extensions	\$6.5 M	\$12.6 M	Construction well advanced	\$4.7 M	\$6.8 M	\$2.4 M	\$9.2 M	Cashflow Rephasing	Budget as been brought forward from 2023/24 to align with contractor timing.
	Borman/Horsham Extension and Upgrade - Extend Borman Road between Kimbrae Dr & Horsham Downs Rd + urban upgrades of Borman RD & Horsham Downs Rd	\$1.5 M	\$24.1 M	Construction underway	\$0.7 M	\$6.7 M	(\$1.6) M	\$5.1 M	Cashflow Rephasing	Deferral has been signalled to align with the contractor timing for construction and the construction has been delayed by the very wet summer. Forecast completion remains at mid 2024.
	Rototuna Village Pool - Funding for pool construction subject to an agreement with purchaser/investor	\$0.4 M	\$15.7 M	Seek an investment partner	\$0.4 M	\$13.8 M	(\$13.4) M	\$0.4 M	Third Party Dependency	This project relies on a commercial agreement and in the current economic environment is proving difficult to secure one.

PROJECT STATUS - LEGEND

	Project is on track		Project has significant risks that are being monitored and managed		Project has significant risks that will require Council decision
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PROGRAMME CAPITAL REPORT - RUAKURA

PROGRAMME OVERVIEW

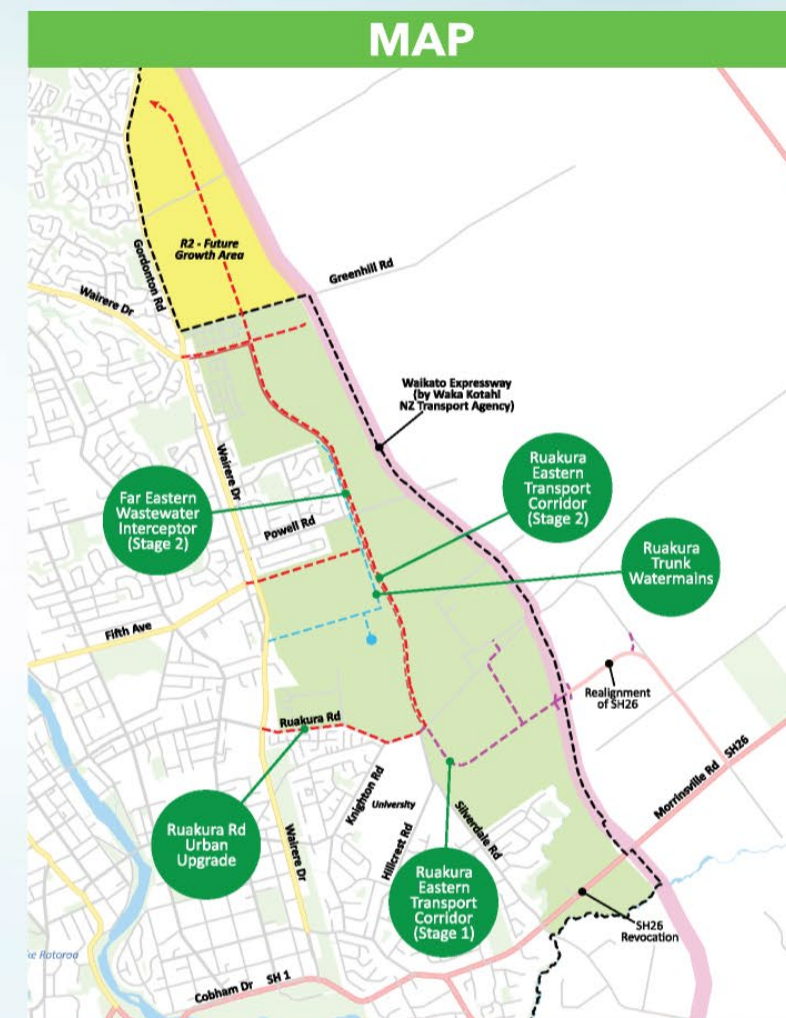
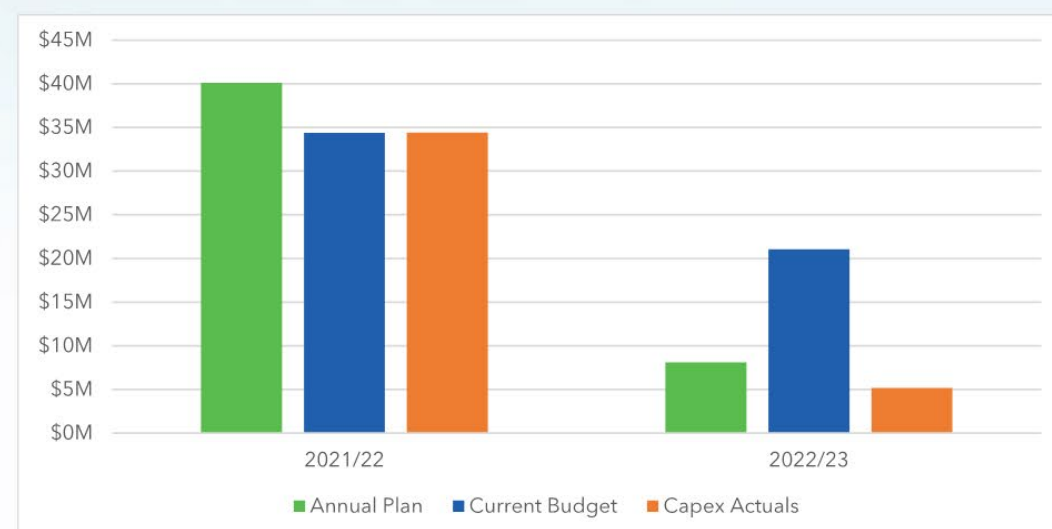
To ensure Hamiltonians enjoy a connected, vibrant, attractive and prosperous Ruakura community.

Ruakura will become New Zealand's largest integrated development, which will be anchored by a 30ha inland port operation. Once developed, Ruakura will become home for up to 8000 Hamiltonians, and will deliver major economic, social, environmental, and cultural benefits to the Waikato and New Zealand. We are working in partnership with Tainui Group Holdings and the government through funding from the provincial development unit and crown infrastructure partner to deliver core infrastructure to enable development.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- To provide strategic transport, wastewater infrastructure and water infrastructure that allows the Ruakura Superhub to develop.
- To complete a business case and specimen design for the Ruakura Eastern Transport Corridor connecting the superhub to central and north Hamilton.
- To work with active developers to upsize infrastructure if necessary.

FINANCIAL PERFORMANCE



PROGRAMME CAPITAL REPORT - RUAKURA

RUAKURA - KEY PROJECTS FOR 2022/23

Item 8

Status	Project Name	TOTAL PROJECT BUDGET		2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
		Total Spend to Date	Current Total Project Budget		22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	22/23 Budget Changes	22/23 Current Budget		
	Ruakura Road Urban Upgrade - Complete upgrade between Wairere Drive and Silverdale Road	\$12.4 M	\$13.3 M	Complete upgrade between Wairere Drive and Silverdale Road	\$1.5 M	\$0.3 M	\$1.8 M	\$2.1 M	Cashflow rephasing*	Road is now complete and open.
	Ruakura Eastern Transport Corridor (Stage 1) - Construction of a new road from Silverdale Road/Ruakura Road intersection to the Waikato Expressway Ruakura Interchange to allow the development of the Ruakura Inland Port. Co-funded by TGH, HCC & PGF.	\$32.1 M	\$41.0 M	Complete transit connections	\$3.5 M	\$1.8 M	\$10.6 M	\$12.3 M	Third Party Dependency*	Road is open with berm works to be finalised and completed over the coming months, delayed due to wet weather.
	Ruakura Eastern Transport Corridor (Stage 2) - Planning investigation and design for the future extension of the eastern transport corridor through the Ruakura development area.	\$0.2 M	\$3.7 M	Progress a Waka Kotahi Business Case to understand the form and function of the future corridor connection	\$0.2 M	\$0.5 M	(\$0.2) M	\$0.3 M	Cashflow rephasing	Business Case on track for submission in late 2023.
	Far Eastern Interceptor Stage 2 - HCC contribution to installation of strategic wastewater pipeline along the Eastern Transport Corridor. Being delivered by TGH as per CIP funding agreement	\$3.5 M	\$8.8 M	Completion of wastewater pipeline via third party PDA agreement	\$0.0 M	\$4.0 M	\$1.2 M	\$5.2 M	Third Party Dependency*	Works are progressing well and awaiting third party invoicing.
	Ruakura Trunk Watermains - HCC contribution to installation of strategic watermains north/south along the Eastern Transport Corridor. Delivered by TGH as per CIP Agreement.	\$0.8 M	\$1.9 M	Completion of water supply pipeline via third party PDA agreement	\$0.0 M	\$1.5 M	(\$0.4) M	\$1.1 M	Third Party Dependency	Works are progressing well and awaiting third party invoicing.

*Budget was deferred from 21/22 to 22/23 after the Annual Plan was confirmed

PROJECT STATUS - LEGEND

■	Project is on track	■	Project has significant risks that are being monitored and managed	■	Project has significant risks that will require Council decision
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PROGRAMME CAPITAL REPORT - TRANSPORT IMPROVEMENT

PROGRAMME OVERVIEW

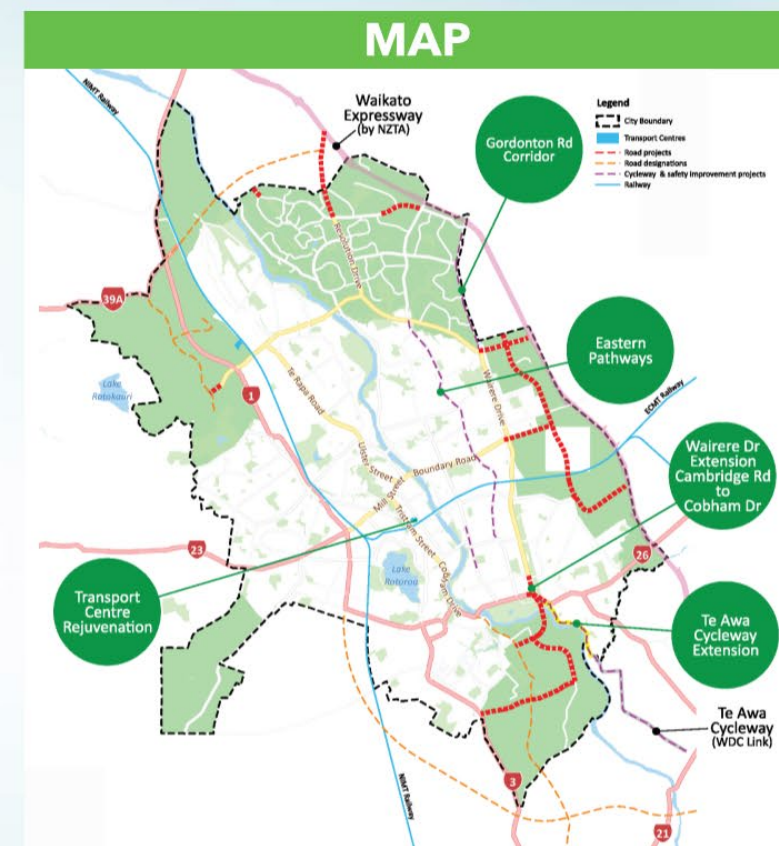
Kia tika ano te hanga rori maa; Aahienga whakatupu, whakapai atu haumaru, me whakawhaanui atu ngaa koowhiringa waka.

Delivering a balanced transport system through; Enabling growth, improving safety, and improving transport choice. A great transport system is vital to the success of a thriving urban city like Hamilton.

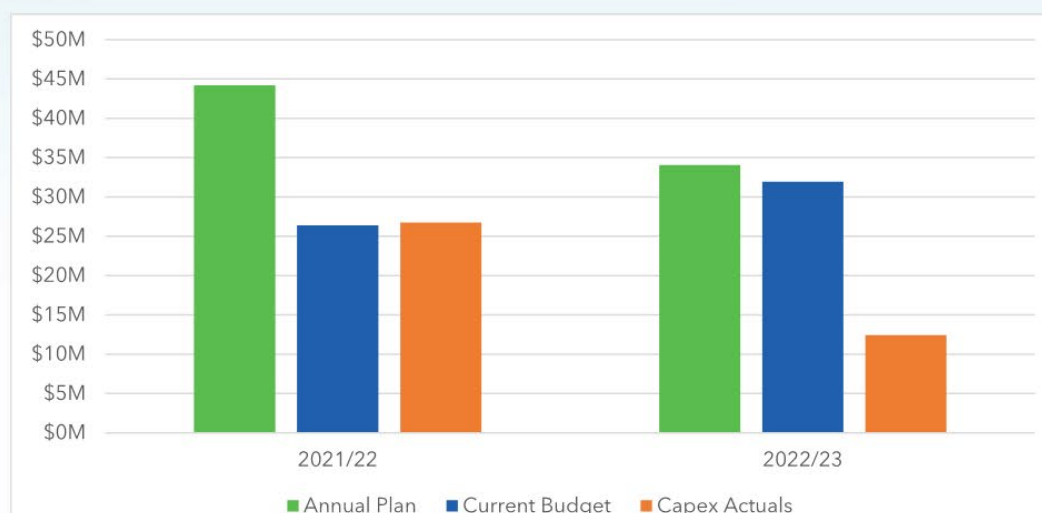
This programme delivers on improving the wellbeing of Hamiltonians though a city that's easy to live in and where our people love to be. To undertake a programme of projects that make it safer to get around the city and that promotes better transport choices.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the Ring Road/Cobham Drive interchange.
- Complete the Te Awa River Ride.
- Complete the Transport Centre Rejuvenation project.
- Be well progressed on construction of the School Link project which is part of Eastern Pathways.
- Complete pre-implementation work on university link and be in a good position to request implementation funding.
- Complete the business case for Biking and Micromobility and commence delivery of priority works.
- Effectively deliver the low-cost low-risk works programmes to significantly improve safety of our intersections and networks across the city and to promote public transport, walking and cycling.



FINANCIAL PERFORMANCE



PROGRAMME CAPITAL REPORT - TRANSPORT IMPROVEMENT

TRANSPORT IMPROVEMENT - KEY PROJECTS FOR 2022/23

Status	Project Name	TOTAL PROJECT BUDGET		2022/23 Milestone	22/23 POSITION				Deferral Reason (if applicable)	Comments
		Total Spend to Date	Current Total Project Budget		22/23 Actuals YTD to the end of Jan 2023	22/23 Annual Plan Budget	Budget Changes	22/23 Current Budget		
	Gordonton / Puketaha Intersection Upgrade - New roundabout incl. connection with St James Drive & associated St James network improvements.	\$0.8 M	\$4.4 M	Contract awarded and construction started	\$0.8 M	\$4.2 M	(\$0.8) M	\$3.4 M	Third Party Dependency	Project delayed due to works needed by a third party. Project is scheduled to commence March 2023 and due for completion in June 2023.
	Biking and Micro-Mobility Implementation* - Delivery of selected network improvements in accordance with the Biking and Micro-Mobility Programme Business Case	\$1.2 M	\$47.1 M	Business Case completed and Claudelands Intersection completed.	\$0.5 M	\$1.9 M	\$0.4 M	\$2.4 M	Internal Capacity*	Business Case and Claudelands Intersection has been completed. The remaining budget will be used to make up some of the CERF local share when this is signed off as approved at the August 2022 Infrastructure Operations Committee.
	Eastern Pathways - CBD to Uni Link** - Combined cycling and public transport network improvements between the central city and The University of Waikato	\$0.0 M	\$12.0 M	Business Case Underway	\$0.0 M	\$0.2 M	\$0.4 M	\$0.6 M	Internal Capacity*	
	Eastern Pathways - School Link** - Implementation of first stages of the school link corridor along Hukanui Rd & Peachgrove Rd plus associated key connections in accordance with the project Business Case	\$1.3 M	\$31.0 M	Complete concept design for intersections in the first stage	\$0.7 M	\$4.3 M	(\$2.0) M	\$2.3 M	Cashflow Rephasing	Concept design in progress for Peachgrove Road (Clyde to Te Aroha) and Ruakura Drive (Wairere Dr to Grey St). The deferral shown in a reset of the budget which was incorrectly budgeted through the 22/23 Annual Plan.
	Te Awa River Ride Extension - Complete the Te Awa path between the Hamilton Gardens and Mangaonoua Stream	\$6.1 M	\$8.6 M	Project Complete	\$1.5 M	\$0.0 M	\$4.1 M	\$4.1 M	Complexity Delays*	This project was delayed due to multiple reasons including external resourcing issues, wet weather, covid lockdowns, and geotechnical complexity along the river. The River Path complete and was opened to the public in Dec 2022. Remaining local share budget which was covered by government funding will be released when the project is complete.
	Transport Centre Upgrade	\$0.7 M	\$9.5 M	Concept Design Complete	\$0.2 M	\$0.9 M	\$0.0 M	\$0.9 M		
	Wairere Drive Extension - Cambridge Road to Cobham Drive	\$60.7 M	\$62.9 M	Project Complete	\$1.9 M	\$2.2 M	\$1.9 M	\$4.1 M	Cashflow Rephasing	Road is open and construction largely complete with some minor works.

*Budget was deferred from 21/22 to 22/23 after the Annual Plan was confirmed

**Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND

■	Project is on track	■	Project has significant risks that are being monitored and managed	■	Project has significant risks that will require Council decision
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PROGRAMME CAPITAL REPORT - RENEWALS AND COMPLIANCE

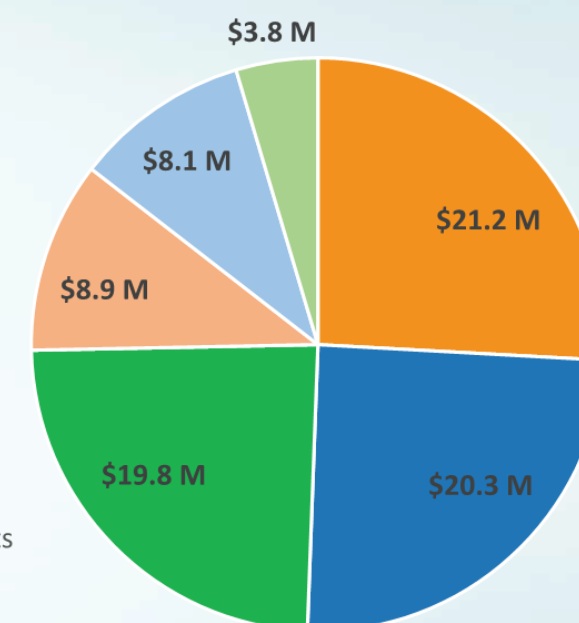
PROGRAMME OVERVIEW

Ko te tiaki aa taatou hua hei tika moo toona whaingā
Looking after the assets we have and making sure they are fit for purpose

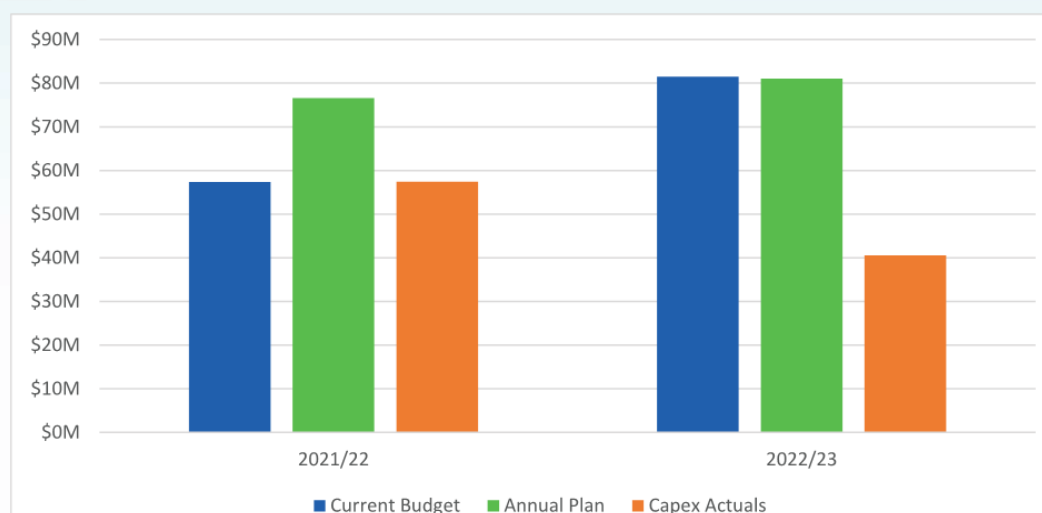
In May 2019 Council gave staff approval to manage the Renewals and Compliance as a 3 year programme to allow staff to manage the renewals across all activities and the budget over the first 3 years of the 2021-31 LTP to ensure that the risk of asset failure is minimised and that the lifecycle costs of our assets are optimised. While each sub-programme has a delivery plan which is updated on an annual basis there is flexibility to allow for changes as required. To help ensure delivery of the renewals programme there are many multiyear contracts that have been approved by Council such as the Playground and Water main Renewals contracts. Along with programmes of work such as wastewater pipe renewals, footpath renewals, and CCTV renewal, some significant projects that are in progress or been completed this finance year include FMG Stadium Lights Renewal, Beale Cottage Seismic Strengthening, Fairfield Community Hall Renewal and Metro Judo Roof Renewal.

CURRENT BUDGET 2022/23

- Transport
- 3 Waters
- Facilities
- Community
- Information Services
- Venues, Tourism & Major Events



FINANCIAL PERFORMANCE



**Summary of Changes to the Capital Budget
for the 2022-23 Financial Year**

Finance Committee Meeting Date	Annual Plan 22/23	As at 1 Jul	As at 31 Jan	2022/23
Expenditure in 000's				Total
Approved Budget	325,535	325,535	360,110	325,535
Deferrals & b/fwds		34,576	(36,968)	(2,392)
Approved Changes and Savings			9,213	9,213
Closing Expenditure Budget (Forecast)	325,535	360,110	332,356	332,356
Revenue in 000's				Total
Approved Budget	(70,400)	(70,400)	(75,938)	(70,400)
Deferrals & b/fwds		(5,538)	20,705	15,168
Approved Changes and Savings			-10,413	(10,413)
Closing Revenue Budget (Forecast)	(70,400)	(75,938)	(65,645)	(65,645)

2022/23 Capital Expenditure
By Activity

CE Code	Type	Annual Plan 22/23	Revised Budget as at 1 July 2022	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2023
Community Services							
CE10001 - Aquatic facilities building renewals	R	\$ 1,284,502.00	\$ 1,510,376.03	\$ (1,000,000.00)	\$ -	\$ 50,376.29	\$ 560,752.32
CE10005 - Libraries collection purchases	R	\$ 1,049,094.00	\$ 1,049,094.00	\$ -	\$ -	\$ -	\$ 1,049,094.00
CE10006 - Library operational renewals	R	\$ 122,716.00	\$ 290,966.00	\$ -	\$ -	\$ -	\$ 290,966.00
CE10007 - Library building renewals	R	\$ 659,974.00	\$ 1,723,100.00	\$ -	\$ -	\$ -	\$ 1,723,100.00
CE19017 - Rototuna community facilities	G	\$ 12,904,733.00	\$ 12,208,447.73	\$ -	\$ -	\$ -	\$ 12,208,447.73
CE21005 - Aquatic facilities renewals	R	\$ 230,507.00	\$ 335,475.00	\$ -	\$ -	\$ (129,376.29)	\$ 206,098.71
CE21044 - Libraries development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21046 - Aquatic facilities development	LOS	\$ 15,147,970.00	\$ 14,842,741.78	\$ (13,713,888.50)	\$ -	\$ 79,000.00	\$ 1,207,853.28
Total Community Services		\$ 31,399,496.00	\$ 31,960,200.54	\$ (14,713,888.50)	\$ -	\$ -	\$ 17,246,312.04
Overhead and support unit capital projects							
CE10151 - Strategic property renewals	R	\$ 117,276.00	\$ 202,276.00	\$ (100,000.00)	\$ -	\$ -	\$ 102,276.00
CE10158 - Fleet vehicles renewals	R	\$ 1,257,922.00	\$ 2,767,813.55	\$ (500,000.00)	\$ -	\$ 33,990.00	\$ 2,301,803.55
CE21014 - Corporate building renewals	R	\$ 2,336,184.00	\$ 2,189,822.00	\$ -	\$ -	\$ -	\$ 2,189,822.00
CE21025 - Information Services renewals	R	\$ 3,624,919.00	\$ 1,896,740.51	\$ -	\$ -	\$ -	\$ 1,896,740.51
CE21026 - Information Services upgrades	LOS	\$ 5,526,936.00	\$ 6,213,564.00	\$ -	\$ -	\$ -	\$ 6,213,564.00
Total Overhead and support unit capital projects		\$ 12,863,237.00	\$ 13,270,216.06	\$ (600,000.00)	\$ -	\$ 33,990.00	\$ 12,704,206.06
Parks and Recreation							
CE10021 - Cemetery and crematorium building renewals	R	\$ 5,330.00	\$ 5,330.00	\$ -	\$ -	\$ -	\$ 5,330.00
CE10030 - Parks and recreation building renewals	R	\$ 2,435,388.00	\$ 2,452,837.00	\$ -	\$ -	\$ (1,650,620.00)	\$ 802,217.00
CE17004 - River plan	LOS	\$ 2,204,463.31	\$ 2,364,012.31	\$ (1,420,000.00)	\$ -	\$ -	\$ 944,012.31
CE19007 - Peacocke parks development	G	\$ 2,125,170.00	\$ 2,191,296.00	\$ -	\$ -	\$ -	\$ 2,191,296.00
CE19009 - Rototuna parks development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19070 - Community facilities building renewals	R	\$ 1,722,439.00	\$ 1,935,987.80	\$ (725,523.75)	\$ -	\$ 495,877.70	\$ 1,706,341.75
CE21001 - Nursery renewals	R	\$ 358,113.00	\$ 876,238.00	\$ -	\$ -	\$ -	\$ 876,238.00
CE21003 - Parks and recreation renewals	R	\$ 4,094,935.00	\$ 4,175,205.00	\$ 285,109.00	\$ -	\$ 2,324,170.62	\$ 6,784,484.62
CE21004 - Cemeteries and crematorium renewals	R	\$ 218,675.00	\$ 226,707.00	\$ -	\$ -	\$ -	\$ 226,707.00
CE21006 - Nature in the city gully restoration and development	LOS	\$ 909,606.00	\$ 1,052,087.91	\$ (500,000.00)	\$ -	\$ -	\$ 552,087.91
CE21007 - Cemeteries and crematorium development	G	\$ 117,052.00	\$ 117,052.00	\$ -	\$ -	\$ (33,990.00)	\$ 83,062.00
CE21008 - Indoor recreation development	LOS	\$ 1,297,437.70	\$ 1,316,537.70	\$ (624,476.25)	\$ -	\$ (354,877.70)	\$ 337,183.75
CE21010 - Parks and recreation development	LOS	\$ 20,432,796.08	\$ 21,046,445.75	\$ (2,280,639.14)	\$ -	\$ (673,550.62)	\$ 18,092,255.99
Total Parks and Recreation		\$ 35,921,405.09	\$ 37,759,736.47	\$ (5,265,530.14)	\$ -	\$ 107,010.00	\$ 32,601,216.33
Rubbish and Recycling							
CE10054 - Closed landfill assets renewals	R	\$ 453,041.00	\$ 600,493.00	\$ -	\$ -	\$ -	\$ 600,493.00
CE10056 - Refuse Transfer Station and Hamilton Organics Centre asset renewals	R	\$ 111,946.00	\$ 152,842.00	\$ -	\$ -	\$ -	\$ 152,842.00
CE15055 - Closed landfill management	LOS	\$ 25,587.00	\$ 64,379.50	\$ -	\$ -	\$ -	\$ 64,379.50
CE19027 - Refuse drop off points	LOS	\$ -	\$ 43,300.00	\$ -	\$ -	\$ -	\$ 43,300.00
Total Rubbish and Recycling		\$ 590,574.00	\$ 861,014.50	\$ -	\$ -	\$ -	\$ 861,014.50
Safety							
CE21013 - Animal control building renewals	R	\$ 11,727.00	\$ 11,727.00	\$ -	\$ -	\$ -	\$ 11,727.00
CE21015 - City safe renewals	R	\$ 110,879.00	\$ 204,676.83	\$ -	\$ -	\$ -	\$ 204,676.83
CE21016 - City safe upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Safety		\$ 122,606.00	\$ 216,403.83	\$ -	\$ -	\$ -	\$ 216,403.83
Stormwater							
CE10058 - Stormwater asset renewals	R	\$ 752,521.00	\$ 928,522.53	\$ -	\$ -	\$ -	\$ 928,522.53
CE15059 - Rototuna stormwater infrastructure	G	\$ 1,378,735.00	\$ 1,409,799.62	\$ (1,409,799.62)	\$ -	\$ -	\$ -
CE15060 - Rotokauri stormwater infrastructure stage 1	G	\$ 1,543,231.84	\$ 1,100,184.38	\$ -	\$ -	\$ -	\$ 1,100,184.38
CE15062 - Peacocke stormwater infrastructure stage 1	G	\$ 156,560.00	\$ 687,401.81	\$ (657,490.00)	\$ -	\$ -	\$ 29,911.81
CE15063 - Peacocke stormwater infrastructure stage 2	G	\$ 2,950,744.00	\$ 6,854,722.79	\$ (4,455,232.28)	\$ -	\$ -	\$ 2,399,490.51
CE15067 - Comprehensive stormwater consent implementation	LOS	\$ 365,980.00	\$ 284,517.96	\$ -	\$ -	\$ -	\$ 284,517.96
CE15068 - Stormwater customer connections	G	\$ 25,750.01	\$ 25,750.01	\$ -	\$ 500,000.00	\$ -	\$ 525,750.01
CE15162 - Integrated Catchment Management Plan	G	\$ 1,178,105.00	\$ 1,587,099.62	\$ -	\$ -	\$ -	\$ 1,587,099.62
CE19026 - Erosion control works	LOS	\$ 953,412.00	\$ 1,030,525.21	\$ (100,000.00)	\$ -	\$ -	\$ 930,525.21
CE21031 - Flood management	LOS	\$ 11,536.00	\$ 11,536.00	\$ (11,536.00)	\$ -	\$ -	\$ -
CE21032 - Stormwater infrastructure upgrades	G	\$ 265,214.38	\$ 364,489.18	\$ -	\$ -	\$ -	\$ 364,489.18
CE21062 - Stormwater asset upgrades	LOS	\$ 166,319.00	\$ 188,339.00	\$ -	\$ -	\$ -	\$ 188,339.00
CE21066 - Ruakura stormwater infrastructure	G	\$ 1,961,200.00	\$ 1,834,940.57	\$ (1,000,000.00)	\$ -	\$ -	\$ 834,940.57
CE21068 - Water Stimulus – Stormwater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Stormwater		\$ 11,709,308.23	\$ 16,307,828.68	\$ (7,634,057.90)	\$ 500,000.00	\$ -	\$ 9,173,770.78
Transport							
CE10070 - Parking enforcement renewals	R	\$ 333,471.00	\$ 374,977.00	\$ -	\$ -	\$ -	\$ 374,977.00
CE10072 - Footpath and street furniture renewals	R	\$ 4,607,687.00	\$ 3,006,124.49	\$ (103,000.00)	\$ -	\$ -	\$ 2,903,124.49
CE10074 - Drainage (kerb and channel) renewals	R	\$ 2,803,981.00	\$ 3,660,095.00	\$ -	\$ -	\$ -	\$ 3,660,095.00
CE10075 - Road base Renewals	R	\$ 5,620,385.00	\$ 6,496,092.00	\$ -	\$ -	\$ -	\$ 6,496,092.00
CE10076 - Road resurfacing	R	\$ 5,790,302.00	\$ 5,762,962.00	\$ -	\$ -	\$ -	\$ 5,762,962.00
CE10077 - Bridge and structures renewals	R	\$ 149,630.00	\$ 269,587.00	\$ -	\$ -	\$ -	\$ 269,587.00
CE10078 - Retaining wall and structures renewals	R	\$ 266,538.00	\$ 356,538.00	\$ -	\$ -	\$ -	\$ 356,538.00
CE10080 - Street lighting renewals	R	\$ 434,990.00	\$ 385,749.00	\$ -	\$ -	\$ -	\$ 385,749.00
CE10081 - Traffic equipment renewals	R	\$ 1,004,315.00	\$ 1,072,347.00	\$ -	\$ -	\$ -	\$ 1,072,347.00
CE15087 - Transportation upgrades to allow for development	G	\$ 334,325.50	\$ 446,595.03	\$ -	\$ -	\$ -	\$ 446,595.03
CE15088 - Peacocke transport upgrades and development stage 1	G	\$ 2,000,000.00	\$ 2,996,928.33	\$ -	\$ -	\$ -	\$ 2,996,928.33
CE15089 - Peacocke transport upgrades and development stage 2	G	\$ 37,597,724.00	\$ 36,037,576.17	\$ 16,950,731.12	\$ -	\$ -	\$ 52,988,307.29
CE15090 - Rotokauri transport upgrades and development	G	\$ 2,552,752.56	\$ 4,049,743.06	\$ (137,103.56)	\$ -	\$ -	\$ 3,912,639.50
CE15092 - Rototuna transport upgrades and development	G	\$ 17,853,263.04	\$ 19,986,822.86	\$ (3,533,827.04)	\$ -	\$ (985,445.29)	\$ 15,467,550.53
CE15093 - Ruakura transport upgrades and development	G	\$ 2,585,350.00	\$ 14,563,804.88	\$ (507,500.00)	\$ 630,697.00	\$ -	\$ 14,687,001.88
CE15096 - Cross city connector	G	\$ 406,000.00	\$ 406,000.00	\$ -	\$ (207,060.00)	\$ -	\$ 198,940.00
CE15097 - Northern city crossing	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19036 - Ring Road	G	\$ 2,206,000.00	\$ 4,143,863.94	\$ -	\$ -	\$ -	\$ 4,143,863.94
CE19037 - Hamilton transport model	G	\$ 830,940.00	\$ 873,799.00	\$ -	\$ -	\$ -	\$ 873,799.00
CE19052 - Intersection upgrades	LOS	\$ 5,123,871.40	\$ 3,098,785.41	\$ 1,315,936.00	\$ -	\$ (1,602,496.00)	\$ 2,812,225.41
CE19055 - Upgrade city directional signage	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19057 - Biking plan implementation	G	\$ 9,481,542.00	\$ 10,633,366.92	\$ (3,038,000.00)	\$ 2,869,642.01	\$ 1,896,009.00	\$ 12,361,017.93
CE19058 - Public Transport Mode Shift	G	\$ 180,766.97	\$ -	\$ -	\$ -	\$ -	\$ -
CE19062 - Bridge resilience programme	LOS	\$ 258,775.00	\$ 258,775.00	\$ -	\$ -	\$ -	\$ 258,775.00
CE19064 - Transport Centre rejuvenation	LOS	\$ 916,720.00	\$ 935,510.00	\$ -	\$ -	\$ -	\$ 935,510.00
CE21012 - Transport building renewals	R	\$ 21,323.00	\$ 41,323.00	\$ -	\$ -	\$ -	\$ 41,323.00
CE21052 - Peacocke transportation land	G	\$ 7,180,029.17	\$ 6,638,687.49	\$ (5,527,163.17)	\$ -	\$ -	\$ 1,111,524.32
CE21053 - Central city transportation improvements	LOS	\$ 430,900.00	\$ 463,635.00	\$ (250,000.00)	\$ 200,000.00	\$ -	\$ 413,635.00

2022/23 Capital Expenditure
By Activity

CE21055 - Te Rapa transportation upgrades and development	G	\$ 595,000.00	\$ 595,000.00	\$ (300,000.00)	\$ -	\$ -	\$ 295,000.00
CE21057 - Ferrybank walking and cycling bridge	LOS	\$ 150,000.00	\$ 300,000.00	\$ -	\$ -	\$ (300,000.00)	\$ -
CE21058 - Transportation safety improvements	LOS	\$ 9,248,170.00	\$ 9,459,434.04	\$ (4,102,496.00)	\$ -	\$ 2,587,941.29	\$ 7,944,879.33
CE21059 - Transportation smart improvements	LOS	\$ 200,000.00	\$ 192,333.82	\$ -	\$ -	\$ -	\$ 192,333.82
CE21060 - Public transport improvement	LOS	\$ 2,808,000.00	\$ 2,955,775.97	\$ -	\$ -	\$ (1,531,009.00)	\$ 1,424,766.97
CE23001 - CERF	LOS	\$ -	\$ -	\$ -	\$ 5,000,000.00	\$ -	\$ 5,000,000.00
Total Transport		\$ 123,972,751.64	\$ 140,462,231.41	\$ 767,577.35	\$ 8,493,279.01	\$ 65,000.00	\$ 149,788,087.77
Venues Tourism and Major Events							
CE21011 - VTME building renewals	R	\$ 4,268,874.00	\$ 5,161,524.85	\$ -	\$ 220,000.00	\$ (150,000.00)	\$ 5,231,524.85
CE21041 - VTME security and health and safety programmes	LOS	\$ 949,186.00	\$ 1,481,963.00	\$ -	\$ -	\$ -	\$ 1,481,963.00
CE21042 - VTME operational renewals	R	\$ 2,677,848.00	\$ 2,530,397.25	\$ -	\$ -	\$ 150,000.00	\$ 2,680,397.25
Total Venues Tourism and Major Events		\$ 7,895,908.00	\$ 9,173,885.10	\$ -	\$ 220,000.00	\$ -	\$ 9,393,885.10
Visitor Destinations							
CE10008 - Museum operational renewals	R	\$ 387,727.00	\$ 239,768.00	\$ -	\$ -	\$ (20,500.00)	\$ 219,268.00
CE10011 - Museum building renewals	R	\$ 124,004.00	\$ 466,680.00	\$ 238,391.00	\$ -	\$ 100,500.00	\$ 805,571.00
CE10017 - Hamilton Zoo building renewals	R	\$ 614,574.00	\$ 728,960.41	\$ (400,000.00)	\$ -	\$ (14,000.00)	\$ 314,960.41
CE10026 - Hamilton Gardens renewals	R	\$ 14,926.00	\$ 10,309.00	\$ -	\$ -	\$ -	\$ 10,309.00
CE10028 - Hamilton Gardens building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19023 - Hamilton Gardens development	LOS	\$ 3,744,933.53	\$ 4,020,353.26	\$ (3,080,000.00)	\$ -	\$ -	\$ 940,353.26
CE19028 - Collection acquisition fund	LOS	\$ 6,473.00	\$ 6,473.00	\$ -	\$ -	\$ -	\$ 6,473.00
CE21002 - Hamilton Zoo operational renewals	R	\$ 1,269,125.00	\$ 1,909,068.66	\$ (750,000.00)	\$ -	\$ (204,035.30)	\$ 955,033.36
CE21043 - Hamilton Zoo and Waiwhakareke development	LOS	\$ 4,866,730.50	\$ 5,085,710.66	\$ 1,811,114.00	\$ -	\$ (2,964.70)	\$ 6,893,859.96
CE21045 - Museum development	LOS	\$ 637,088.00	\$ 686,864.25	\$ (450,000.00)	\$ -	\$ -	\$ 236,864.25
CE21047 - Hamilton Gardens themed gardens	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Visitor Destinations		\$ 11,665,581.03	\$ 13,154,187.24	\$ (2,630,495.00)	\$ -	\$ (141,000.00)	\$ 10,382,692.24
Wastewater							
CE10100 - Wastewater pump station asset renewals	R	\$ 517,109.00	\$ 603,415.90	\$ -	\$ -	\$ -	\$ 603,415.90
CE10101 - Wastewater asset renewals	R	\$ 3,807,314.00	\$ 5,826,677.32	\$ (188,000.00)	\$ -	\$ (347,000.00)	\$ 5,291,677.32
CE10115 - Wastewater treatment plant asset renewals	R	\$ 3,032,752.00	\$ 3,664,930.05	\$ (1,500,000.00)	\$ -	\$ (40,000.00)	\$ 2,124,930.05
CE15103 - Wastewater network improvements	LOS	\$ 2,280,138.00	\$ 2,468,696.84	\$ (1,500,000.00)	\$ -	\$ 282,000.00	\$ 1,250,696.84
CE15104 - Wastewater pipe upgrades	G	\$ -	\$ 38,594.92	\$ -	\$ -	\$ -	\$ 38,594.92
CE15105 - Rototuna wastewater infrastructure	G	\$ 1,020,818.27	\$ 1,000,298.27	\$ -	\$ -	\$ -	\$ 1,000,298.27
CE15106 - Wastewater network upgrades to allow development	G	\$ -	\$ 93,995.50	\$ -	\$ -	\$ -	\$ 93,995.50
CE15107 - Rotokauri wastewater infrastructure	G	\$ 0.50	\$ 127,422.90	\$ -	\$ -	\$ -	\$ 127,422.90
CE15109 - Peacocke wastewater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15111 - Increase capacity of wastewater network	G	\$ 2,210,684.00	\$ 2,124,208.00	\$ (750,000.00)	\$ -	\$ 331,289.00	\$ 1,705,497.00
CE15113 - Peacocke wastewater strategic pump station	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15117 - Upgrade wastewater treatment plant	G	\$ 5,946,320.00	\$ 5,549,572.37	\$ (1,000,000.00)	\$ -	\$ -	\$ 4,549,572.37
CE15120 - Wastewater treatment plant compliance	LOS	\$ 4,464,594.00	\$ 4,600,178.00	\$ (4,000,000.00)	\$ -	\$ -	\$ 600,178.00
CE15121 - Wastewater customer connections to network	G	\$ 1,077,250.00	\$ 1,077,250.00	\$ -	\$ -	\$ -	\$ 1,077,250.00
CE15160 - Wastewater model	R	\$ 523,900.00	\$ 467,350.00	\$ 562,744.30	\$ -	\$ -	\$ 1,030,094.30
CE15161 - Wastewater master plan	G	\$ -	\$ 89,760.00	\$ -	\$ -	\$ -	\$ 89,760.00
CE19040 - Peacocke wastewater infrastructure stage 2	G	\$ 6,107,990.37	\$ 8,742,347.16	\$ -	\$ -	\$ -	\$ 8,742,347.16
CE19041 - Increase capacity wastewater far east network	G	\$ 4,000,000.00	\$ 5,233,940.02	\$ -	\$ -	\$ -	\$ 5,233,940.02
CE19042 - Peacocke wastewater south network	G	\$ 13,763,000.00	\$ 11,186,254.82	\$ -	\$ -	\$ -	\$ 11,186,254.82
CE19043 - Increase capacity wastewater west network	G	\$ 6,719,976.20	\$ 7,026,680.33	\$ (1,658,263.00)	\$ -	\$ (331,289.00)	\$ 5,037,128.33
CE19044 - Increase capacity wastewater east network	G	\$ 1,187,900.04	\$ 3,155,470.10	\$ -	\$ -	\$ -	\$ 3,155,470.10
CE21073 - Subregional wastewater treatment plant	G	\$ 762,800.00	\$ 889,227.00	\$ 7,000,000.00	\$ -	\$ -	\$ 7,889,227.00
CE21076 - Water Stimulus – Wastewater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Wastewater		\$ 57,422,546.38	\$ 63,966,269.50	\$ (3,033,518.70)	\$ -	\$ (105,000.00)	\$ 60,827,750.80
Water Supply							
CE10123 - Watermain renewals	R	\$ 3,638,759.00	\$ 3,569,029.48	\$ -	\$ -	\$ -	\$ 3,569,029.48
CE10124 - Watermain valves and hydrants renewals	R	\$ 691,933.00	\$ 1,374,461.81	\$ (750,000.00)	\$ -	\$ -	\$ 624,461.81
CE10138 - Treatment plant and reservoir renewals	R	\$ 1,511,617.00	\$ 1,624,031.02	\$ (500,000.00)	\$ -	\$ 40,000.00	\$ 1,164,031.02
CE10145 - Tools of trade renewals	R	\$ 42,646.00	\$ 8,589.88	\$ -	\$ -	\$ -	\$ 8,589.88
CE15126 - Rototuna upgrade or new watermains	G	\$ 796,190.00	\$ 810,756.07	\$ -	\$ -	\$ -	\$ 810,756.07
CE15127 - Water pipe upgrades	G	\$ 700,000.00	\$ 700,000.00	\$ (700,000.00)	\$ -	\$ -	\$ -
CE15128 - Rotokauri upgrade and new watermains stage 1	G	\$ 83,749.50	\$ 792,838.50	\$ (83,749.50)	\$ -	\$ -	\$ 709,089.00
CE15130 - Peacocke watermains stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15132 - Water network upgrades to allow new development	G	\$ 3,605,412.00	\$ 1,488,405.40	\$ -	\$ -	\$ -	\$ 1,488,405.40
CE15133 - Water network improvements	LOS	\$ 227,106.00	\$ 276,091.00	\$ 6,030.00	\$ -	\$ -	\$ 282,121.00
CE15134 - Water demand management - Pukete reservoir zone	G	\$ 500,000.00	\$ 500,000.00	\$ (300,000.00)	\$ -	\$ -	\$ 200,000.00
CE15135 - Peacocke water distribution mains stage 1	G	\$ -	\$ 99,226.83	\$ -	\$ -	\$ -	\$ 99,226.83
CE15137 - Water demand management - Newcastle reservoir zone	G	\$ 7,547,381.00	\$ 6,955,340.51	\$ (1,000,000.00)	\$ -	\$ -	\$ 5,955,340.51
CE15139 - Water treatment plant compliance - minor upgrades	LOS	\$ 966,124.00	\$ 1,046,124.00	\$ -	\$ -	\$ -	\$ 1,046,124.00
CE15141 - Water demand management - Hillcrest reservoir zone	G	\$ 18,369.32	\$ -	\$ -	\$ -	\$ -	\$ -
CE15144 - Upgrade water treatment plant	G	\$ 8,462,430.00	\$ 10,526,909.56	\$ (330,273.00)	\$ -	\$ -	\$ 10,196,636.56
CE15146 - Water customer connections	G	\$ 633,676.00	\$ 633,676.00	\$ -	\$ -	\$ -	\$ 633,676.00
CE15148 - Ruakura upgrade and new watermains	G	\$ -	\$ 200,000.00	\$ (200,000.00)	\$ -	\$ -	\$ -
CE15158 - Water model	R	\$ 373,163.00	\$ 373,163.00	\$ -	\$ -	\$ -	\$ 373,163.00
CE15159 - Water master plan	G	\$ 5,490.00	\$ 186,340.00	\$ -	\$ -	\$ -	\$ 186,340.00
CE19045 - Ruakura reservoir and associate bulk mains	G	\$ 1,500,000.00	\$ 1,100,356.51	\$ -	\$ -	\$ -	\$ 1,100,356.51
CE19046 - Peacocke watermains stage 2	G	\$ 667,250.00	\$ 713,164.01	\$ -	\$ -	\$ -	\$ 713,164.01
CE21036 - Rotokauri upgrade and new watermains stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21039 - Water Stimulus – Water Supply	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Water Supply		\$ 31,971,295.82	\$ 32,978,503.58	\$ (3,857,992.50)	\$ -	\$ 40,000.00	\$ 29,160,511.08
Grand Total - Capital Program		\$ 325,534,709.19	\$ 360,110,476.91	\$ (36,967,905.39)	\$ 9,213,279.01	\$ -	\$ 332,355,850.53

2022/23 Capital Revenue
By Activity

CE Code	Type	Annual Plan 22/23	Revised Budget as at 1 July 2022	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2023
Community Services							
CE10001 - Aquatic facilities building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10005 - Libraries collection purchases	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10006 - Library operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10007 - Library building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19017 - Rototuna community facilities	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21005 - Aquatic facilities renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21044 - Libraries development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21046 - Aquatic facilities development	LOS	\$ (13,302,437.00)	\$ (13,302,437.00)	\$ 13,302,437.00	\$ -	\$ -	\$ -
Total Community Services		\$ (13,302,437.00)	\$ (13,302,437.00)	\$ 13,302,437.00	\$ -	\$ -	\$ -
Overhead and support unit capital projects							
CE10151 - Strategic property renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10158 - Fleet vehicles renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21014 - Corporate building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21025 - Information Services renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21026 - Information Services upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Overhead and support unit capital projects		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Recreation							
CE10021 - Cemetery and crematorium building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10030 - Parks and recreation building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE17004 - River plan	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19007 - Peacocke parks development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19009 - Rototuna parks development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19070 - Community facilities building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21001 - Nursery renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21003 - Parks and recreation renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21004 - Cemeteries and crematorium renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21006 - Nature in the city gully restoration and development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21007 - Cemeteries and crematorium development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21008 - Indoor recreation development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21010 - Parks and recreation development	LOS	\$ (3,337,290.00)	\$ (3,337,290.00)	\$ -	\$ -	\$ -	\$ (3,337,290.00)
Total Parks and Recreation		\$ (3,337,290.00)	\$ (3,337,290.00)	\$ -	\$ -	\$ -	\$ (3,337,290.00)
Rubbish and Recycling							
CE10054 - Closed landfill assets renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10056 - Refuse Transfer Station and Hamilton Organics Centre asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15055 - Closed landfill management	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19027 - Refuse drop off points	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Rubbish and Recycling		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Safety							
CE21013 - Animal control building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21015 - City safe renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21016 - City safe upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Safety		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater							
CE10058 - Stormwater asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15059 - Rototuna stormwater infrastructure	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15060 - Rotokauri stormwater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15062 - Peacocke stormwater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15063 - Peacocke stormwater infrastructure stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15067 - Comprehensive stormwater consent implementation	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15068 - Stormwater customer connections	G	\$ (25,750.00)	\$ (25,750.00)	\$ -	\$ (500,000.00)	\$ -	\$ (525,750.00)
CE15162 - Integrated Catchment Management Plan	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19026 - Erosion control works	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21031 - Flood management	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21032 - Stormwater infrastructure upgrades	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21062 - Stormwater asset upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21066 - Ruakura stormwater infrastructure	G	\$ (1,855,000.00)	\$ (1,798,127.45)	\$ 1,000,000.00	\$ -	\$ -	\$ (798,127.45)
CE21068 - Water Stimulus – Stormwater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Stormwater		\$ (1,880,750.00)	\$ (1,823,877.45)	\$ 1,000,000.00	\$ (500,000.00)	\$ -	\$ (1,323,877.45)
Transport							
CE10070 - Parking enforcement renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10072 - Footpath and street furniture renewals	R	\$ (2,390,059.00)	\$ (2,006,525.20)	\$ 103,000.00	\$ -	\$ -	\$ (1,903,525.20)
CE10074 - Drainage (kerb and channel) renewals	R	\$ (1,183,470.00)	\$ (1,615,501.00)	\$ -	\$ -	\$ -	\$ (1,615,501.00)
CE10075 - Road base Renewals	R	\$ (2,126,950.00)	\$ (2,857,229.00)	\$ -	\$ -	\$ -	\$ (2,857,229.00)
CE10076 - Road resurfacing	R	\$ (2,941,092.00)	\$ (2,918,614.00)	\$ -	\$ -	\$ -	\$ (2,918,614.00)
CE10077 - Bridge and structures renewals	R	\$ (69,150.00)	\$ (129,818.00)	\$ -	\$ -	\$ -	\$ (129,818.00)
CE10078 - Retaining wall and structures renewals	R	\$ (112,270.00)	\$ (155,270.00)	\$ -	\$ -	\$ -	\$ (155,270.00)
CE10080 - Street lighting renewals	R	\$ (183,340.00)	\$ (158,227.00)	\$ -	\$ -	\$ -	\$ (158,227.00)
CE10081 - Traffic equipment renewals	R	\$ (424,360.00)	\$ (459,054.00)	\$ -	\$ -	\$ -	\$ (459,054.00)
CE15087 - Transportation upgrades to allow for development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15088 - Peacocke transport upgrades and development stage 1	G	\$ (1,020,000.00)	\$ (1,022,605.62)	\$ -	\$ -	\$ -	\$ (1,022,605.62)
CE15089 - Peacocke transport upgrades and development stage 2	G	\$ (18,176,910.00)	\$ (16,929,826.24)	\$ 484,127.13	\$ -	\$ -	\$ (16,445,699.11)
CE15090 - Rotokauri transport upgrades and development	G	\$ -	\$ (88,214.67)	\$ -	\$ -	\$ -	\$ (88,214.67)
CE15092 - Rototuna transport upgrades and development	G	\$ (3,825,970.00)	\$ (3,855,560.86)	\$ 918,000.00	\$ -	\$ 488,590.86	\$ (2,448,970.00)
CE15093 - Ruakura transport upgrades and development	G	\$ (2,023,640.00)	\$ (7,196,910.00)	\$ -	\$ (1,141,004.00)	\$ -	\$ (8,337,914.00)
CE15096 - Cross city connector	G	\$ (207,060.00)	\$ (207,060.00)	\$ -	\$ 105,060.00	\$ 102,000.00	\$ -
CE15097 - Northern city crossing	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19036 - Ring Road	G	\$ (1,153,900.00)	\$ (3,246,105.94)	\$ -	\$ -	\$ -	\$ (3,246,105.94)
CE19037 - Hamilton transport model	G	\$ (423,779.40)	\$ (423,779.40)	\$ -	\$ 340,335.00	\$ -	\$ (83,444.40)
CE19052 - Intersection upgrades	LOS	\$ (459,000.00)	\$ (4,848.93)	\$ -	\$ (440,000.00)	\$ 4,848.93	\$ (440,000.00)
CE19055 - Upgrade city directional signage	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19057 - Biking plan implementation	G	\$ (3,031,440.00)	\$ (2,812,271.21)	\$ (64,933.85)	\$ (3,457,378.85)	\$ -	\$ (6,334,583.91)
CE19058 - Public Transport Mode Shift	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19062 - Bridge resilience programme	LOS	\$ (126,500.00)	\$ (126,500.00)	\$ -	\$ -	\$ -	\$ (126,500.00)
CE19064 - Transport Centre rejuvenation	LOS	\$ (446,691.00)	\$ (456,273.90)	\$ -	\$ -	\$ -	\$ (456,273.90)
CE21012 - Transport building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21052 - Peacocke transportation land	G	\$ (3,661,814.87)	\$ (3,427,893.36)	\$ 2,813,853.36	\$ -	\$ -	\$ (614,040.00)
CE21053 - Central city transportation improvements	LOS	\$ -	\$ -	\$ -	\$ (600,000.00)	\$ -	\$ (600,000.00)
CE21055 - Te Rapa transportation upgrades and development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CE21057 - Ferrybank walking and cycling bridge	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21058 - Transportation safety improvements	LOS	\$ (5,110,200.00)	\$ (4,665,616.60)	\$ 2,148,725.93	\$ -	\$ (1,362,316.79)	\$ (3,879,207.46)	
CE21059 - Transportation smart improvements	LOS	\$ (102,000.00)	\$ (98,090.00)	\$ -	\$ -	\$ -	\$ (98,090.00)	
CE21060 - Public transport improvement	LOS	\$ (969,000.00)	\$ (901,175.00)	\$ -	\$ -	\$ 766,877.00	\$ (134,298.00)	
CE23001 - CERF	LOS	\$ -	\$ -	\$ -	\$ (4,500,000.00)	\$ -	\$ (4,500,000.00)	
Total Transport		\$ (50,168,596.27)	\$ (55,762,969.93)	\$ 6,402,772.57	\$ (9,692,987.85)	\$ 0.00	\$ (59,053,185.21)	
Venues Tourism and Major Events								
CE21011 - VTME building renewals	R	\$ -	\$ -	\$ -	\$ (220,000.00)	\$ -	\$ (220,000.00)	
CE21041 - VTME security and health and safety programmes	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21042 - VTME operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Venues Tourism and Major Events		\$ -	\$ -	\$ -	\$ (220,000.00)	\$ -	\$ (220,000.00)	
Visitor Destinations								
CE10008 - Museum operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10011 - Museum building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10017 - Hamilton Zoo building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10026 - Hamilton Gardens renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10028 - Hamilton Gardens building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19023 - Hamilton Gardens development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19028 - Collection acquisition fund	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21002 - Hamilton Zoo operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21043 - Hamilton Zoo and Waiwhakareke development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21045 - Museum development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21047 - Hamilton Gardens themed gardens	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Visitor Destinations		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Wastewater								
CE10100 - Wastewater pump station asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10101 - Wastewater asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10115 - Wastewater treatment plant asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15103 - Wastewater network improvements	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15104 - Wastewater pipe upgrades	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15105 - Rototuna wastewater infrastructure	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15106 - Wastewater network upgrades to allow development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15107 - Rotokauri wastewater infrastructure	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15109 - Peacocke wastewater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15111 - Increase capacity of wastewater network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15113 - Peacocke wastewater strategic pump station	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15117 - Upgrade wastewater treatment plant	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15120 - Wastewater treatment plant compliance	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15121 - Wastewater customer connections to network	G	\$ (1,077,250.00)	\$ (1,077,250.00)	\$ -	\$ -	\$ -	\$ (1,077,250.00)	
CE15160 - Wastewater model	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15161 - Wastewater master plan	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19040 - Peacocke wastewater infrastructure stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19041 - Increase capacity wastewater far east network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19042 - Peacocke wastewater south network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19043 - Increase capacity wastewater west network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19044 - Increase capacity wastewater east network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21073 - Subregional wastewater treatment plant	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21076 - Water Stimulus – Wastewater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Wastewater		\$ (1,077,250.00)	\$ (1,077,250.00)	\$ -	\$ -	\$ -	\$ (1,077,250.00)	
Water Supply								
CE10123 - Watermain renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10124 - Watermain valves and hydrants renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10138 - Treatment plant and reservoir renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE10145 - Tools of trade renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15126 - Rototuna upgrade or new watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15127 - Water pipe upgrades	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15128 - Rotokauri upgrade and new watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15130 - Peacocke watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15132 - Water network upgrades to allow new development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15133 - Water network improvements	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15134 - Water demand management - Pukete reservoir zone	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15135 - Peacocke water distribution mains stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15137 - Water demand management - Newcastle reservoir zone	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15139 - Water treatment plant compliance - minor upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15141 - Water demand management - Hillcrest reservoir zone	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15144 - Upgrade water treatment plant	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15146 - Water customer connections	G	\$ (633,676.00)	\$ (633,676.00)	\$ -	\$ -	\$ -	\$ (633,676.00)	
CE15148 - Ruakura upgrade and new watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15158 - Water model	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE15159 - Water master plan	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19045 - Ruakura reservoir and associate bulk mains	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE19046 - Peacocke watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21036 - Rotokauri upgrade and new watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
CE21039 - Water Stimulus – Water Supply	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Water Supply		\$ (633,676.00)	\$ (633,676.00)	\$ -	\$ -	\$ -	\$ (633,676.00)	
Grand Total - Capital Program		\$ (70,399,999.27)	\$ (75,937,500.38)	\$ 20,705,209.57	\$ (10,412,987.85)	\$ -	\$ (65,645,278.66)	

Resolution to Exclude the Public

Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Direct Appointment Lido Pool Plant and Pipework Renewals) Good reason to withhold) information exists under) Section 7 Local Government) Official Information and) Meetings Act 1987)	Section 48(1)(a)
C2. Information Services - Gartner Contract		
C3. Information Services - Cornerstone Contract Renewal		
C4. Information Services - Cloud Hosting Contract		
C5. Report on overdue debtors as at 31 January 2023 and Debt write-offs 2022/23		

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to enable Council to carry out commercial activities without disadvantage	Section 7 (2) (h) Section 7 (2) (i)
Item C2.	to enable Council to carry out negotiations	Section 7 (2) (i)
Item C3.	to enable Council to carry out negotiations	Section 7 (2) (i)
Item C4.	to enable Council to carry out negotiations	Section 7 (2) (i)
Item C5.	to protect the privacy of natural persons	Section 7 (2) (a)
	to maintain the effective conduct of public affairs through protecting persons from improper pressure or harassment	Section 7 (2) (f) (ii)