

Notice of Meeting:

I hereby give notice that an ordinary Meeting of the Finance Committee will be held on:

Date: Thursday 29 February 2024
Time: 9:30 am
Meeting Room: Council Chamber and Audio-Visual Link
Venue: Municipal Building, Garden Place, Hamilton

Lance Vervoort
Chief Executive

Finance and Monitoring Committee

Te Komiti Aroturuki me ngaa Puutea

OPEN AGENDA

Membership

Chairperson Cr Maxine van Oosten
Heamana

Deputy Chairperson Cr Moko Tauariki
Heamana Tuarua

Members	Mayor Paula Southgate	Cr Ewan Wilson
	Deputy Mayor Angela O'Leary	Cr Louise Hutt
	Cr Melaina Huaki	Cr Geoff Taylor
	Cr Emma Pike	Cr Andrew Bydder
	Cr Mark Donovan	Cr Sarah Thomson
	Cr Anna Casey-Cox	Cr Kesh Naidoo-Rauf
	Cr Tim Macindoe	

Quorum: A majority of members (including vacancies)

Meeting Frequency: Six weekly

Amy Viggers
Mana Whakahaere
Governance Lead

21 February 2024

Telephone: 07 838 6699
Amy.Viggers@hcc.govt.nz
www.hamilton.govt.nz

Purpose:

The Finance and Monitoring Committee is responsible for:

1. Monitoring Council's current financial strategy, and financial performance against the Long Term Plan and Annual Plan.
2. Determining financial matters within its delegations and Terms of Reference and making recommendations to Council on financial matters outside its authority.

In addition to the common delegations on page 10, the Finance and Monitoring Committee is delegated the following Terms of Reference and powers:

Terms of Reference:

3. To provide direction on Council's financial strategy and monitor performance against that strategy.
4. To monitor Council's financial performance against the Council's Long Term Plan and the impact of the financial performance on services levels and rate payers' value.
5. To monitor Council's capital expenditure against the Council's Long Term Plan.
6. To monitor Council's service delivery performance as outlined in the Council's Long Term Plan.
7. To develop and monitor policy related to the following matters:
 - a) financial management;
 - b) revenue generation; and
 - c) procurement and tendering.
8. To monitor the probity of processes relating to policies developed by the Finance and Monitoring Committee.
9. To provide clear direction to the Local Government Funding Agency on Council's expectations, including feedback on the draft statements of intent.
10. To receive six-monthly reports from the Local Government Funding Agency.

The Committee is delegated the following powers to act:

- Approval of operating expenditure within the Long Term Plan or Annual Plan that exceeds the Chief Executive's delegation, excluding expenditure which:
 - i. contravenes the Council's Financial Strategy; or
 - ii. significantly alters any level of service outlined in the applicable Long Term Plan or Annual Plan; or
 - iii. impacts Council policy or practice, in which case the delegation is recommendatory only and the Committee may make a recommendation to the Council for approval.
- Approval of contractual and other arrangements for supply and services, and revenue generating contracts, which:
 - i. exceed the Chief Executive's delegations, but
 - ii. exclude contracts or arrangements that are reserved for the Council or another Committee's approval.
- Approval to write-off outstanding accounts that exceeds the Chief Executive's delegation.

The Committee is delegated the following recommendatory powers:

- To set the direction of Council's Financial Strategy.
- The Committee may make recommendations to Council.
- The Committee may make recommendations to other Committees.

Recommendatory Oversight of Strategies:

- Financial Strategy

Recommendatory Oversight of Policies and Bylaws:

- *Funding Needs Analysis Policy*
- *Investment and Liability Management Policy*
- *Rates Remissions and Postponements Policy*
- *Rating Policy*
- *Revenue and Financing Policy*

ITEM	TABLE OF CONTENTS	PAGE
1	Apologies – <i>Tono aroha</i>	5
2	Confirmation of Agenda – <i>Whakatau raarangi take</i>	5
3	Declarations of Interest – <i>Tauaakii whaipaanga</i>	5
4	Public Forum – <i>Aatea koorero</i>	5
5	Confirmation of the Finance and Monitoring Committee Open Minutes of 31 October 2023	6
6	Chair's Report	11
7	Capital Portfolio Monitoring report	13
8	Financial Performance & Strategy Report to 31 January 2024 (<i>Recommendaton to the Council</i>)	49
9	Non-Financial Service Performance Measures - six-monthly update	82
10	Resolution to Exclude the Public	141

1 Apologies – *Tono aroha*

2 Confirmation of Agenda – *Whakatau raarangi take*

The Committee to confirm the agenda.

3 Declaration of Interest – *Tauaakii whaipanga*

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

4 Public Forum – *Aatea koorero*

As per Hamilton City Council's Standing Orders, a period of up to 30 minutes has been set aside for a public forum. Each speaker during the public forum section of this meeting may speak for five minutes or longer at the discretion of the Chair.

Please note that the public forum is to be confined to those items falling within the terms of the reference of this meeting.

Speakers will be put on a Public Forum speaking list on a first come first served basis in the Council Chamber prior to the start of the Meeting. A member of the Council Governance Team will be available to co-ordinate this. As many speakers as possible will be heard within the allocated time.

If you have any questions regarding Public Forum please contact Governance by telephoning 07 838 6699.

Council Report

Committee: Finance and Monitoring Committee

Date: 29 February 2024

Author: Keryn Phillips

Authoriser: Michelle Hawthorne

Position: Governance Advisor

Position: Governance and Assurance Manager

Report Name: Confirmation of the Finance and Monitoring Committee Open Minutes of 31 October 2023

Report Status	<i>Open</i>
----------------------	-------------

Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Finance and Monitoring Committee confirm the Open Minutes of the Finance and Monitoring Meeting held on 31 October 2023 as a true and correct record.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Finance and Monitoring Committee Unconfirmed Open Minutes 31 October 2023

Finance and Monitoring Committee *Te Komiti Aroturuki me ngaa Puutea* OPEN MINUTES

Minutes of a meeting of the Finance and Monitoring Committee held in the Council Chamber and via Audio-Visual Link, Municipal Building, Garden Place, Hamilton on Tuesday 31 October 2023 at 9.32am.

PRESENT

Chairperson Cr Maxine van Oosten
Heamana

Deputy Chairperson Cr Moko Tauariki
Heamana Tuarua

Members: Mayor Paula Southgate
Deputy Mayor Angela O’Leary (via audio-visual link)
Cr Emma Pike
Cr Mark Donovan
Cr Ewan Wilson
Cr Louise Hutt
Cr Geoff Taylor (via audio-visual link)
Cr Andrew Bydder
Cr Sarah Thomson
Cr Kesh Naidoo-Rauf (via audio-visual link)

In Attendance: Lance Vervoort – Chief Executive
David Bryant - General Manager Business Services
Sean Murray - General Manager Venues, Tourism and Events
Andrew Parsons – General Manager Infrastructure and Assets
Chris Allen - Executive Director Development
Tracey Musty - Finance Director
Michelle Hawthorne – Governance and Assurance Manager
Iain Anderson - Capital Financial Lead
Kelly Stokes - Capital Projects Director
Kay Lindsay - Business Manager
Andrew Michl – New Zealand Local Government Funding Agency

Governance Staff Amy Viggers – Governance Lead
Nicholas Hawtin and Arnold Andrews – Governance Advisors

The meeting was opened with a Karakia by Cr Tauariki

1. Apologies – *Tono aroha*

Resolved: (Cr van Oosten/ Cr Wilson)

That the apologies for absence from Cr Huaki, Cr Casey-Cox, for lateness from Mayor Southgate, Cr Donovan and Cr Hutt, for early departure from Deputy Mayor O’Leary are accepted.

2. Confirmation of Agenda – *Whakatau raarangi take***Resolved:** (Cr Wilson/Cr Bydder)

That the agenda is confirmed.

3. Declarations of Interest – *Tauaakii whaipanga*

No members of the Council declared a Conflict of Interest.

4. Public Forum – *Aatea koorero*

No members of public wished to speak.

5. Confirmation of the Finance and Monitoring Committee Open Minutes of 31 August 2023**Resolved:** (Cr Wilson/Cr Tauariki)

That the Finance and Monitoring Committee confirm the Open Minutes of the Finance and Monitoring Meeting held on 31 August 2023 as a true and correct record.

6. Chair's Report

The Chair took the report as read and highlighted the great outcomes finance staff have produced this year.

Resolved: (Cr van Oosten/ Cr Tauariki)

That the Finance and Monitoring Committee receives the report.

7. Capital Portfolio Monitoring report

The Capital Finance Lead and Capital Projects Director introduced the report highlighting the approved budget and adjustments and risks on projects. Staff responded to questions from Members concerning footpath and street furniture renewals.

Staff Action: *Staff to come back to Members about details of the footpath and street furniture renewals.***Resolved:** (Cr van Oosten/Cr Thomson)

That the Finance and Monitoring Committee receives the report.

8. Financial Performance & Strategy Report to 30 September 2023

The Finance Director introduced the report highlighting the accounting results, balancing the book figures, vested assets, operating and capital expenses, debt to revenue ratio, variances in expenses and staff recommendations. Staff responded to questions from Members concerning vested asset projections, by-election costs, balancing the books process, Peacocke Programme projects, debt to revenue ratio and additional costs to contracts.

Resolved: (Cr Wilson/Cr Pike)

That the Finance and Monitoring Committee:

- a) receives the report;
- b) recommends that the Council:
 - i. approves the capital movement as identified in paragraph 29 of the 30 September 2023 Capital Portfolio Monitoring Report;
 - ii. approves the significant forecast adjustments and revised Financial Strategy position for

- Debt to Revenue, Net Debt and Balancing the Books as set out in paragraphs 46 to 51 of the staff report; and
- iii. approves unbudgeted operational costs of \$192,500 for a by-election following the resignation of Ryan Hamilton.

Mayor Southgate entered the meeting at 9:57am, she was present during the vote of the above item.

9. Resolution to Exclude the Public

Resolved: (Cr van Oosten/Cr Tauariki)

Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Finance and Monitoring Committee Public Excluded Minutes of 31 August 2023) Good reason to withhold) information exists under) Section 7 Local Government) Official Information and) Meetings Act 1987	Section 48(1)(a)
C2. Peacocke Programme Update		
C3. Datacom Managed Services Contract Extension - CCTV Storage		
C4. Contact Centre Support - Contract Extension		
C5. Hamilton City Council HVAC Maintenance Services		

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C2.	to enable Council to carry out commercial activities without disadvantage	Section 7 (2) (h) Section 7 (2) (i)
Item C3.	to enable Council to carry out negotiations	
	to enable Council to carry out commercial activities without disadvantage	Section 7 (2) (h)

Item C4.	to enable Council to carry out negotiations	Section 7 (2) (i)
Item C5.	to enable Council to carry out commercial activities without disadvantage	Section 7 (2) (h)
	to enable Council to carry out negotiations	Section 7 (2) (i)

The meeting went into Public Excluded session at 10:17am

The meeting returned to Open session at 11:20am

The meeting was adjourned from 11:20am to 11:39am.

10. New Zealand Local Government Funding Agency (LGFA) - 2023 Annual Report

Mr Michl from LGFA introduced the report highlighting the overview of LGFA’s borrowing and lending in the last financial year, and its balance sheet and strategic priorities. He responded to questions from Members concerning Three Waters, CCO’s challenge in funding, risk appetite, affordability of assets, financing for growth councils, investors of bonds, loan security and guarantees, and debt to revenue covenance.

Resolved: (Cr Thomson/CrBydder)

That the Finance and Monitoring Committee receives the report.

Cr Taylor re-entered the meeting at 11:41am, he was present during the vote of the above item.

The meeting was closed with a Karakia by Cr Tauariki

The meeting was declared closed at 12:25pm.

Council Report

Item 6

Committee: Finance and Monitoring Committee

Date: 29 February 2024

Author: Keryn Phillips

Authoriser: Michelle Hawthorne

Position: Governance Advisor

Position: Governance and Assurance Manager

Report Name: Chair's Report

Report Status	Open
---------------	------

Recommendation - *Tuutohu*

That the Finance and Monitoring Committee receives the report.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Chair's Report



Chair's Report

29 February 2024

As we resume our regular Council meeting schedule after the summer break, we confront familiar challenges persisting from 2023, including topics like the impact of interest rate rises, growing depreciation, and inflation, which collectively contribute \$50m to our deficit in balancing the books (Year 1, 2024-34 Long-Term Plan). These challenges have been extensively discussed in our Long-Term Plan deliberations and while the aftermath of previous years lingers, new hurdles emerge, requiring our attention, strategic planning, and discipline of spending.

Additionally, Hamilton faces a by-election, the results of which will be revealed by the time of our meeting. Congratulations to the successful Candidate. Amidst the politicking tactics observed during the Hamilton East by-election, it's crucial to look beyond the headlines and billboards. Debt is not the sole narrative, nor is it the villain portrayed by some candidates and their supporters. Members of this committee understand the intricate relationship the City has with the imperative to grow responsibly and fund that growth. Our community assets, totalling more than \$6b, are not solely for today's residents; generations of future Hamiltonians will benefit, requiring distribution of the financial burden over time. Growth councils nationwide are contending with similar consequences.

A growing concern is the perception of the public of affordability of rates, they cannot be left to bear the entire burden. In light of this, one of the recommendations from the Review into the Future for Local Government proposes the return of GST on rates. This would be a simple way for Government to support Councils to invest in what is needed. For Hamilton, this would amount to \$40 million and would more than 1/2 the deficit in year 1 of the 2024-34 Long-Term Plan.

(Source: [Te Arotake Final Report])([https://www.dia.govt.nz/diawebsite.nsf/Files/Future-for-Local-Government/\\$file/Te-Arotake_Final-report.pdf](https://www.dia.govt.nz/diawebsite.nsf/Files/Future-for-Local-Government/$file/Te-Arotake_Final-report.pdf)), page 22.

The recently formed Coalition Government is actively formulating plans to address their priorities, with a notable focus for the Local Government Minister on affordable water provisions (Local Water done well), crafting city deals & fast-tracking consenting processes. Let's NOT let an opportunity to advocate for our Residents go by - I thank Mayor Paula for her pro-active approach and acknowledge the work done by LGNZ President Sam Broughton for member Councils countrywide.

Government must break the cycle of short-term thinking and join with us to plan for, and fund what is needed for our communities.

Chair's Recommendation

That the Chair's Report be received

Maxine van Oosten

Chairperson

Council Report

Item 7

Committee: Finance and Monitoring Committee

Date: 29 February 2024

Author: Iain Anderson

Authoriser: Chris Allen

Position: Capital Financial Lead

Position: Executive Director Development

Report Name: Capital Portfolio Monitoring report

Report Status	Open
----------------------	------

Purpose - *Take*

1. To inform the Finance and Monitoring Committee on the financial performance of the capital portfolio for the period ended 31 January 2024.

Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Finance and Monitoring Committee receives the report.

Executive Summary - *Whakaraapopototanga matua*

3. This report is to be read in conjunction with the Financial Performance and Strategy Report for the period ended 31 January 2024.
4. 2023-24 is the third year of the 2021-31 Long-Term Plan.
5. The capital expenditure budget that was approved in the 2023/24 Annual Plan was \$352.0m and the approved revenue budget is \$81.2m.
6. Through the 2022/23 financial year end final budget, adjustments were identified that impact on the Approved 2023/24 budgets. These changes relate to final deferrals or brought forwards that were unable to be quantified before the Annual Plan was adopted.
7. The total value of these adjustments resulted in a reduction in the 2023/24 budget of \$21.5m, this was primarily the result of a \$16.7m brought forward for land purchase in the Peacocke growth cell. This purchase had been expected in the 2023/24 but was settled in the 2022/23 financial year.
8. The impact was that the capital expenditure programme was restated to \$330.5m.
9. Since then, additional budget adjustments have been identified. These changes either amend the overall total or are timing changes being either deferrals (they will now occur in a later financial year) or brought forward (they are being incurred earlier than planned).
10. The changes approved at the previous meeting restated the capital expenditure budget to \$386.4m.
11. Current changes result in the annual restated budget to \$359.0m. This is a reduction of \$27.4m. It is made up of programme reductions of \$20.6m and net deferrals of \$6.8m.

12. A summary table with the revised budget is included in **Attachment 2**.
13. Actual capital expenditure for the period ended 31 January 2024 is \$190.9m. The associated actual capital revenue for the same period is \$32.1m.
14. Capital work in progress (WIP) is \$774.4m, within this amount is \$205.3m of assets that are in service but have not yet been capitalised. To negate the impact on the operating result, an estimate of the depreciation amount has been made and is reflected in the Operating result for the period ended 31 January 2024.
15. While the outstanding number is material this reflects the size of the Council's Capital programme. The value of assets capitalised up to 31 January 2024 is \$113.0m. In addition there is a further \$44.8m that is nearing completion. Staff have plans to substantially reduce the outstanding balance through this financial year.
16. There have now been 22 Housing Infrastructure Fund (HIF) drawdowns that total \$154.1m. The next drawdown for the quarter ending 31 December 2023 is due to be submitted and this will take to the total \$179.0m. The remaining balance will be drawdown in the 31 March 2024 quarter.
17. One project has a orange risk status the detail is listed in paragraph 55.
18. Current economic conditions continue to be dynamic and as such staff are actively monitoring. Any adverse financial impacts on the Capital programme will be reported through to the Finance and Monitoring Committee.
19. The Peacocke programme remains highest portfolio cost risk due to the scale of the programme and the term of the programme. The next Peacocke Programme update report will be present to full Council on 14 March 2024 in the Public Excluded section due to commercial sensitivity.
20. Staff consider the matters to be of low significance and that the recommendations comply with Council's legal requirements.

Discussion - *Matapaki*

Programme Summary and Significant Highlights

21. **Attachment 1** contains an overview of the nine programmes which make up the Capital Portfolio. Each overview contains a summary of the target achievements for the first three years of the Long-Term Plan, together with key project achievements and a graphical representation of the financial performance. In accordance with the previous direction of Committee the overviews have shifted their focus to delivery and deferral risk
22. **Attachment 2** is a summary schedule of the budget changes throughout the year. It lists the type of budget change for both expenditure and revenue. The schedule tracks the changes from the approved budget through to the changes being reported to this committee meeting.
23. **Attachment 3** contains a full schedule of the capital expenditure budgets. This schedule is presented using the external activities rather than the nine programmes. This detail relates to the summary table in paragraph 28.
24. **Attachment 4** contains a full schedule of the capital revenue budgets. This schedule mirrors the project detail in **Attachment 3**. This detail relates to the summary table in paragraph 28.

Capital Expenditure and Revenue Forecasts

25. The capital forecast refers to approved changes that are made to the Approved Budget. The Capital Budget that was approved in the Approved 2023/24 Annual Plan was, expenditure of \$352.0m and associated revenue \$81.2m.

26. In addition to the approved Annual Plan the final deferrals from the previous financial year (2022/23) have been included. These deferrals/brought forwards were unable to be confirmed before the 2023/24 Annual Plan was approved. They are included in the summary table below as Opening Deferrals & b/fwds, paragraph 28.

Current Year Changes

27. The changes included here have been incorporated into the Financial Strategy results through the Financial Performance and Strategy Reports to Committee to allow the impact to be understood.
28. The following table summarises the budget changes. It starts with the approved 2023-24 Annual Plan and the opening deferrals and brought forwards, and then shows the reported changes along with the value of deferrals and brought forwards. A full summary table can be found in **Attachment 2**.

Summary Table	Expenditure	Revenue
Opening Budget as at 1 July 2023	351,964	(81,155)
Opening Deferrals & b/fwds	(21,484)	2,677
Current Year Changes		
+/- Deferrals & b/fwds	24,156	(5,060)
+/- Approved Changes and Savings	4,381	17,274
Forecast Budget as at 30 September 2023	359,017	(66,264)

29. A detailed schedule of the expenditure and the revenue can be found in **Attachment 3 and 4**.

Capital Expenditure Actual

30. The actual capital expenditure for the period ended 31 January 2024 is \$190.9m. The comparative amount from the same period last year is \$152.3m.

Capital Revenue Actual

31. Capital revenue provides a significant revenue stream for Council, the 2023/24 Annual Plan target is \$81.2m.
32. Capital revenue is broadly categorised into two sources, NZTA Waka Kotahi subsidies and other Capital Contributions. Examples of other are, contributions received towards network connections, Government Grants and Multi Party funding agreement like the Ruakura Spine Road.
33. The actual capital revenue for the period ended 31 January 2024 is \$32.1m. The comparative amount from the previous year is \$39.1m.
34. The following table provides further detail on the revenue breakdown.

Breakdown of Capital Revenue

As at 31 January 2024 (000's)

	Actual	Annual Plan	Annual Forecast
NZTA Capital Subsidy	17,485	29,442	31,792
NZTA Renewal Subsidy	6,558	7,921	9,667
Contributions and Grants	8,052	43,792	24,805
	32,095	81,155	66,264

Capital Deferrals and Brought Forwards for 2023/24

35. Deferrals and brought forwards are changes to the timing of when a project is undertaken. They do not alter the value of the project.
36. In September the net position between deferrals and brought forward was an increase of \$31.0m to the capital programme. This was due to high number of brought forward projects.
37. Since the September position the net deferrals result in a decrease of \$6.8m to the capital programme, this is made up of:
 - i. Less Deferrals moving out to the 2024/25 financial year \$32.6m; and
 - ii. Plus Brought forward from the 2024/25 financial year \$28.8m.
38. The key deferrals are for Borman Horsham link \$5.0m, Water and Wastewater Treatment Plants \$6.4m, Hamilton Zoo \$1.6m and Waikato Museum \$2.0m.
39. The key brought forwards are Collins Road Wastewater Storage \$6.4m, IAF Programme \$2.4m and Hamilton Transport Centre \$3.8m

Capital Changes

40. In September 2023 Council approved the addition of \$25m. This was largely two material items.
41. Since September, there has been a reduction of \$20.6m, this is substantially the reduction to the CERF programme to reflect the government withdrawal of funding. Noting that both the expenditure and revenue decrease.
42. A full list can be found in **Attachment 2** for Capital Expenditure and in **Attachment 3** for Capital Revenue.

Work in Progress (WIP)

43. The total value of WIP for the 7 months ended 31 January 2024 is \$774.4m, inclusive of vested assets.
44. The breakdown by status is:
 - i. Current – \$569.1m (73.5%): this is legitimate WIP and reflects the assets that cannot be capitalised until they are complete and in use; and
 - ii. Outstanding – \$205.3m (26.5%): these are assets are in service, but the capitalisation process has not yet been completed. This group is treated with priority. Depreciation is applicable but not yet charged.
45. Since the start of the financial year, \$113.0m has been capitalised representing a significant value, along with another \$45.8m that is complete but is yet to be processed.
46. The direct financial impact from delays in asset capitalisation is the depreciation expense is understated. To ensure that we do not understate the expense and report a more favourable position, an assessment of the depreciation value has been made and recorded as an expense on the Statement of Comprehensive Revenue and Expense.

Housing Infrastructure Fund (HIF) Drawdowns

47. The total HIF Loan Facility that was agreed to with central government on 1 August 2018 is valued at \$180.3m.
48. To date 22 drawdowns have been made and received. These total \$154.1m. The next drawdown is for quarter ended 31 December 2023, this is expected to be submitted to MHUD early March 2024, it has an estimated value of \$24.8m.

49. This will take the total to \$178.9m. Council have advised MHUD that the remaining balance will be claimed in the quarter ending 31 March 2024. The full drawdown will mark a significant milestone in the Peacocke development programme.
50. Total drawdowns will number 24, with each drawdown being a separate loan agreement with the interest free period starting from the date Council receives the funding.
51. While the HIF is interest free for 10 years, we are required to account for the interest free benefit on the Operating Statement. Due to the current high interest rates this increases the benefit, the impact has been adjusted in the forecast.

Project Risks

52. Projects are reviewed for Risks monthly by the Project Managers. Risks are either Orange – considered significant and is being monitored and managed by staff or Red is considered significant and will require a Council decision.
53. Project risks would usually form part of the Programme Summary sheets, however in this report the Programme Summary sheets are not included due to staff being focussed on the draft 2024-34 Long-Term Plan.
54. One project is classified as orange, Peacocke; Wairere Drive Extension including Bridge and Whatukooruru Drive.
55. The Peacocke programme is the highest portfolio cost risk due to the scale of the programme and the term of the programme spanning the most difficult period from 2020 which has included Covid-19 lockdowns, extreme market conditions, escalation cost linked to market specific indices that have been running much higher than general inflation and adverse weather events. This risk was previously Red due to financial factors. Council approved additional budget 7 September 2023 to restore project contingency. This project will remain Orange to recognise both scale and term. Staff will provide a Peacocke Update report to full Council on 14 March 2024.

Portfolio Risks

Cost Escalation

56. While provision has been made for cost escalation within the 2023/24 Annual Plan, the risk remains that economic conditions continue to be challenging. Staff continue to actively monitor the environment and will report back the Committee through the Risk Section of this report equally if the need for additional budget is required to ensure project delivery, then this will be specifically reported on to ensure the financial strategy impacts are fully understood.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

57. Staff confirm that matters and recommendations within this report comply with Council's legal and policy requirements.
58. Staff have also considered the key considerations under the Climate Change Policy and have determined that an adaptation assessment and emissions assessment is not required for the matter(s) in this report.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

59. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the 4 well-beings').
60. The subject matter of this report has been evaluated in terms of the 4 well-beings during the process of developing this report as outlined below.

61. The recommendations set out in this report are consistent with that purpose.

Social

62. Work is currently underway to understand social procurement opportunities across our portfolio, which involves enhanced recognition and valuing of social benefits through particularly our selection of contractors.

Economic

63. Delivery of our capital works portfolio delivers significant economic benefits to Hamilton and the surrounding districts. In the past year over \$250m have been injected in the Hamilton economy. While no hard data is available there is acceptance that a substantial portion of this amount has been invested in local community thereby supporting business and employment.
64. Given the Capital programme approved in the 2021-31 Long-Term Plan totals \$2.5 billion, staff will undertake more detail economic modelling to understand better the economic benefits and report back to this Finance Committee, this modelling has not yet been done.

Environmental

65. Across the capital portfolio, environmental consideration is integrated throughout the project life cycle, including through design, procurement, and construction.
66. In the procurement phase all physical works contracts include a component to incorporate environmental and sustainability considerations into tender evaluation, where contractor initiatives such as materials reuse, energy requirements, electric vehicle utilisation, carbon offsets etc. can be valued.
67. Across the portfolio several works projects and programmes are specifically focussed on enhancing Hamilton's natural environment or ensuring effects of city development are not at the detriment of the natural environment.

Cultural

68. Across the portfolio, engagement and partnership with iwi is continuing at a project level, and work is underway to further align and partner at programme and portfolio levels to identify opportunities for enhanced partnership and shared outcomes. This is particularly regarding alignment with objectives of the Waikato Tainui Environmental Plan – Tai Tumu Tai Pari Tai Ao.

Risks - *Tuuraru*

69. There are no known risks associated with the recommendations in this report.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

70. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed the matters and recommendations in this report have a low level of significance.

Engagement

71. Community views and preference are already known to the Council through the 2021-31 Long-Term Plan.
72. Given the low level of significance determined, the engagement level is low, and no further engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Programme Sheets

Attachment 2 - Capital Budget Summary

Attachment 3 - Capital Expenditure Detail

Attachment 4 - Capital Revenue Detail

Item 7

Attachment 1

Item 7

PROGRAMME CAPITAL REPORT - CENTRAL CITY

PROGRAMME OVERVIEW

Ahuahungia te pokapuu o teetehi taane e arohaina ai e te tangata

Shaping a Central City where people love to be.

Through delivering the Central City programme, we are investing in our Central City, opening it up to the Waikato River, encouraging people to live and work here, and making it easy to access and move around in. The outcome will be a Central City that is more inclusive, vibrant and prosperous.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Aligning with the development of Regional Theatre ensure connection between Victoria Street, the Theatre and the Waikato River through the development of Embassy Park and the Sapper Moore-Jones and Victoria Street theatre access. These improvements will make sure the spaces are safe, accessible, and enjoyable for a wide range of users.
- Enhancement of the Ferrybank Park through the demolition of the municipal pool in readiness for site restoration.
- The upgrade of the Founders Theatre site will create a better place for events, community activities and recreation for Hamiltonian and attract residents to housing in the central city.
- Begin upgrades to Alexandra Street to align with the new design guidelines for the central city.
- Construction underway for the Central City River Crossing and Connections. The bridge will create a new way for people to walk, bike and scoot to and from the central city, as well as to other neighbourhoods across the river.
- Upgrade of the Tristram/Collingwood intersection.
- Updating the front entrance of the Museum with airlock doors and upgrading of the foyer.

FINANCIAL PERFORMANCE



MAP



Waikato Regional
Theatre

Waikato
Museum

**Hamilton
City Council**
Te kaunihera o Kirikiriroa

PROGRAMME CAPITAL REPORT - CENTRAL CITY

CENTRAL CITY - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Ferrybank Park Enhancement - Demo the existing Municipal Pools and develop the site into a park/reserve	Ferrybank Park Enhancement - Municipal Pool Site	\$1.9 M	\$2.1 M	Demolition and primary redevelopment complete	\$0.1 M	\$0.0 M	\$0.3 M	\$0.3 M	Complexity Delays	Park is now completed and opened.
	Museum Internal Environment Upgrade	Museum Internal Environment Upgrade	\$0.2 M	\$3.3 M	Detailed designs and contract in place for delivery.	\$0.1 M	\$0.6 M	(\$0.3) M	\$0.3 M	Project Initiation Delays	Detailed physical works schedule being developed to address the complex interdependencies.
	West Town Belt Implementation - Boyes Park Redevelopment	West Town Belt Implementation - Boyes Park Redevelopment Phase 1	\$0.7 M	\$4.2 M	Demolition of Founders Theatre and design for redevelopment of Boyes Park	\$0.5 M	\$0.1 M	\$2.0 M	\$2.1 M	Elected Member Decisions	Council decision to proceed with demolition delayed project start. Demolition phase under way, with asbestos removal ahead of external structure works. Phase 2 scoping work commenced.
	Embassy Park (River Plan South End Precinct)	Embassy Park (River Plan South End Precinct)	\$0.4 M	\$5.3 M	Contract in place for delivery and construction underway	\$0.1 M	\$5.0 M	(\$4.7) M	\$0.3 M	Third Party Dependency	Work is being carried out through a PDA with the Regional Theatre Trust. The Theatre project is running behind programme which is impacting the supporting Embassy Park openspace development. Budget rephased to align.
	Sapper Moore-Jones and Victoria St - Theatre Access and Pedestrian Environment	Sapper Moore-Jones and Victoria St - Theatre Access and Pedestrian Environment	\$0.1 M	\$1.0 M	Contract in place for delivery	\$0.0 M	\$1.0 M	(\$0.9) M	\$0.1 M		
	Infrastructure Acceleration Fund** - Projects include the Active Modes River Crossing, Ruakiwi Reservoir, Three Waters network planning and Catchment Management Planning, Three Waters Network Upsizing and Anglesea Protection Works.	Central City - IAF	\$1.3 M	\$160.7 M	Bridge: design and construction contract awards. Reservoir: design contract award. Three waters planning: long list of potential projects for network upsizing Anglesea: Protection strategy	\$1.1 M	\$0.7 M	\$2.9 M	\$3.6 M		On plan to meet milestones agreed with Kaainga Ora over next 5 years and within budget. Kaainga Ora are regularly updated with progress. Regular mana whenua engagement. Current activities - Bridge: Design and Construction Tendering; Reservoir: Investigations and developing Principal's Requirements; Three Waters Network Planning: Consultant engagements underway; Anglesea Protection Works: Awaiting outcome of Bus Rapid Transit work.

** Budget includes \$150.6M of central government grant, plus \$10.1M of Council funding.

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



PROGRAMME CAPITAL REPORT - CITY WIDE COMMUNITY

PROGRAMME OVERVIEW

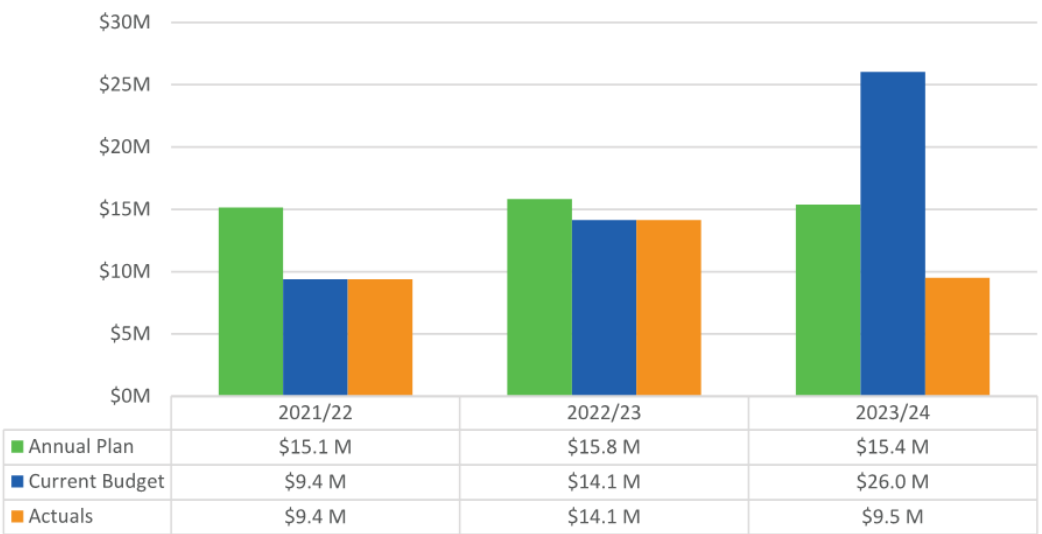
Whakapai atu te mauri o ngaa waahi taangata me ngaa waahi wairua auaha
Improving the vibrancy of our social and creative spaces

Through delivering the Community programme, we are investing in places and spaces across our city, that can be enjoyed by all Hamiltonians and the people who visit us here. The outcome will be a city that's easy to live in and a fun city with lots to do.

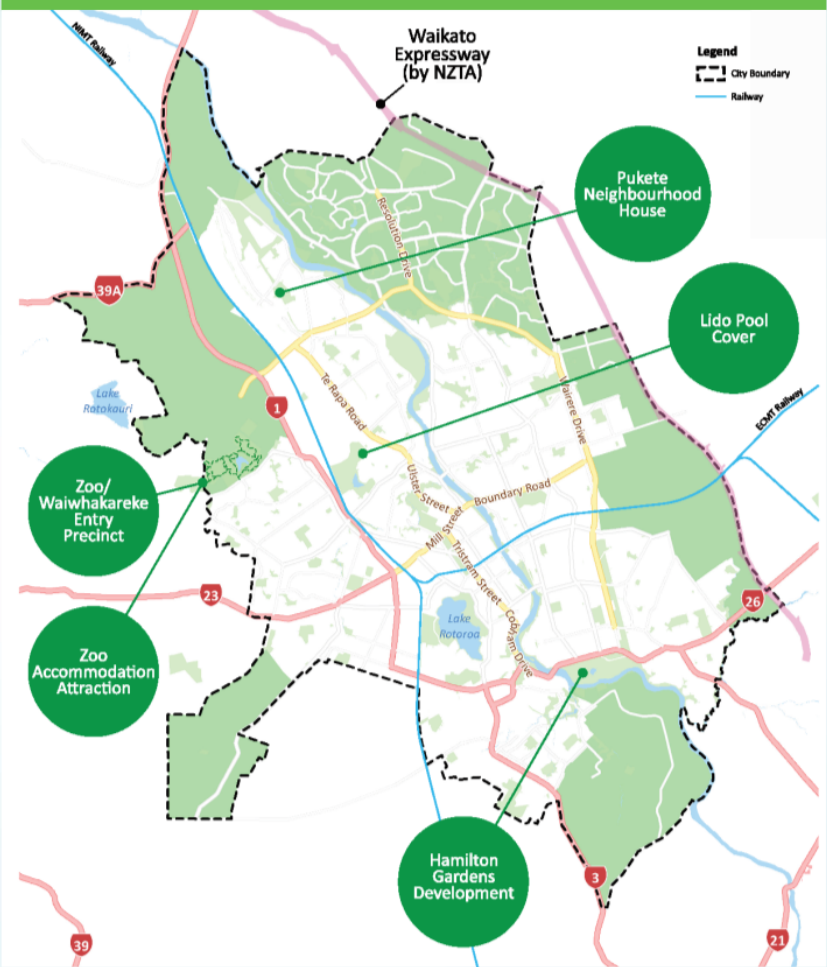
TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Completion of the Zoo Waiwhakareke Entry Precinct including:
 - Stage 1A (Zoo entry building and Waiwhakareke connections)
 - Stage 1B (Viewing Tower, Rongoa Walkway and Walkway Canopy)
 - Stage 2 includes carparks for the Zoo and Waiwhakareke (bringing both sides of the precinct together with stormwater management and landscaping) and also including the urbanisation of Brymer Road
- Development of the Zoo's Overnight Accommodation Project
- The ongoing development of the Hamilton Gardens including the Egyptian Garden, Palm Court, upgraded Visitor Arrival Centre and design of the Medieval Garden
- Development of the Lido Pool Seasonal Cover (Budget for feasibility, design and construction was rephased into 24-34 LTP through the 23-24 Annual Plan).
- Completion of the following:
 - Nine new or upgraded playgrounds
 - Sports park drainage and irrigation improvements at three parks
 - Sports park floodlighting and safety lighting improvements at three parks
 - Sports park toilet and changing room improvements at three parks
- Commence the construction of gully connections to enable delivery of the Nature in the City Strategy and Implementation Plan
- Investment in CCTV Coverage to support safety initiatives
- Development of a works programme for community facilities which house community outreach services, such as Pukete Neighborhood House

FINANCIAL PERFORMANCE



MAP



Hammond Park Playground

Gower Park Lights

PROGRAMME CAPITAL REPORT - CITY WIDE COMMUNITY

CITY WIDE COMMUNITY - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Playspaces Programme** - This is the upgrade budget for play spaces. It is often combined with the play spaces renewals budget at a project level.	Playground Development Programme	\$4.2 M	\$58.6 M	Completion of Magical Bridge (Claudelands), Chartwell, Nawton, Raymond and Galloway Playgrounds.	\$0.9 M	\$4.6 M	(\$1.1)M	\$3.5 M		Long lead time of playground equipment has led to rephasing. Magical Bridge opened December 2023. Galloway and Raymond complete.
	Sports Parks Drainage & Irrigation Improvement Programme**	Sports Park Drainage	\$1.1 M	\$4.4 M	Programme delivered.	\$0.5 M	\$1.2 M	\$0.2 M	\$1.4 M		Contract has been awarded and the works have commenced.
	Sports Parks Toilets & Changing Room Improvement Programme - Programme of works from 21/22 to 24/25	Sports Parks Toilets and Changing Room Improvement Programme	\$1.3 M	\$3.2 M	Programme delivered.	\$0.0 M	\$1.2 M	(\$1.2)M	\$0.0 M		Works completed.
	Sports Parks Floodlighting & Safety Lighting Improvements - Programme of works from 21/22 to 24/25	Sports Parks Floodlighting and Safety Lighting Improvements	\$3.8 M	\$5.0 M	Programme delivered.	\$1.1 M	\$2.2 M	\$0.2 M	\$2.4 M		Stage 2&3 works are have commenced.
	Hamilton Gardens Development Programme** - Upgrades to the Hamilton Gardens including the Visitor Arrival Precinct, Café Improvements, Palm Court and Medieval Garden.	Hamilton Gardens Development Programme	\$8.8 M	\$23.6 M	Visitor Arrival Precinct construction complete.	\$6.4 M	\$6.2 M	\$5.7 M	\$11.9 M	Project Initiation Delays	Project is tracking to revised timeline agreed with Council with construction in 2023/24
	Zoo Accommodation Attraction	Zoo Accommodation Attraction	\$2.1 M	\$4.5 M	Planning underway.	\$0.0 M	\$0.1 M	\$0.1 M	\$0.2 M	Project Initiation Delays	Complex interdependencies with enabling works are being progressed.
	Nature in the City** - Restoration of the natural environment and connecting between gullies	Nature in the City	\$1.4 M	\$19.0 M	Donny Park access complete. Next stage in planning.	\$0.7 M	\$1.7 M	\$0.1 M	\$1.8 M	Project Initiation Delays	The Donny Park Infrastructure in construction.

** Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



Beale Cottage
Seismic Works

PROGRAMME CAPITAL REPORT - CITY WIDE WATERS

PROGRAMME OVERVIEW

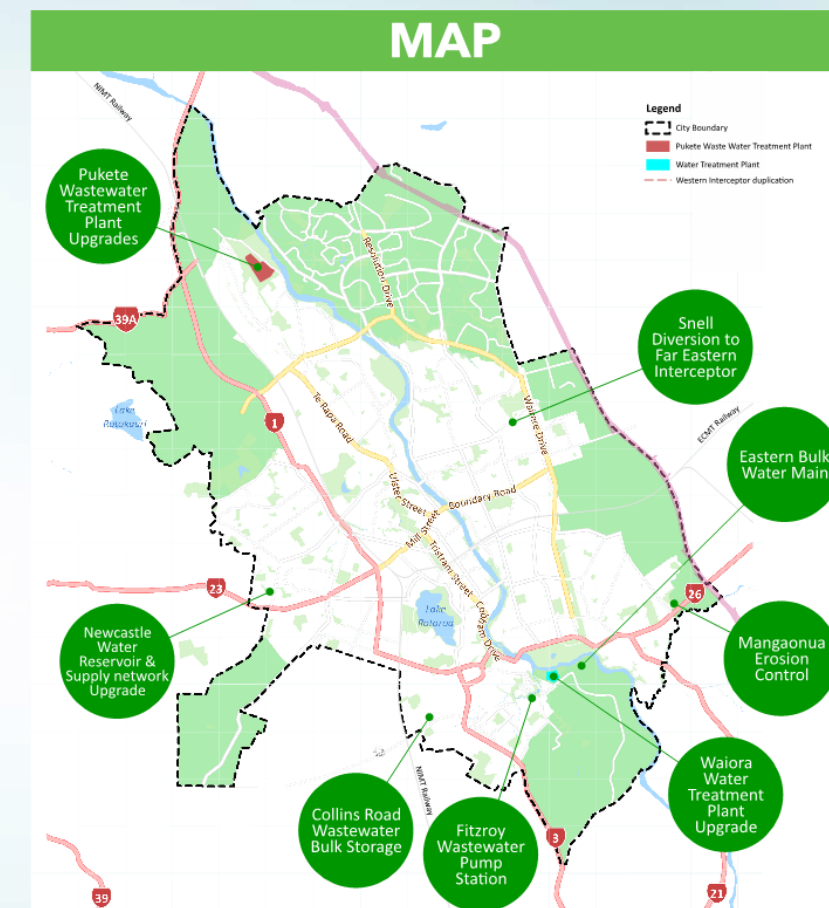
He wai tonu ka whai ture, ka haapai hoki i te tupuranga

Ensuring the provision of essential water services that allow for future growth and compliance

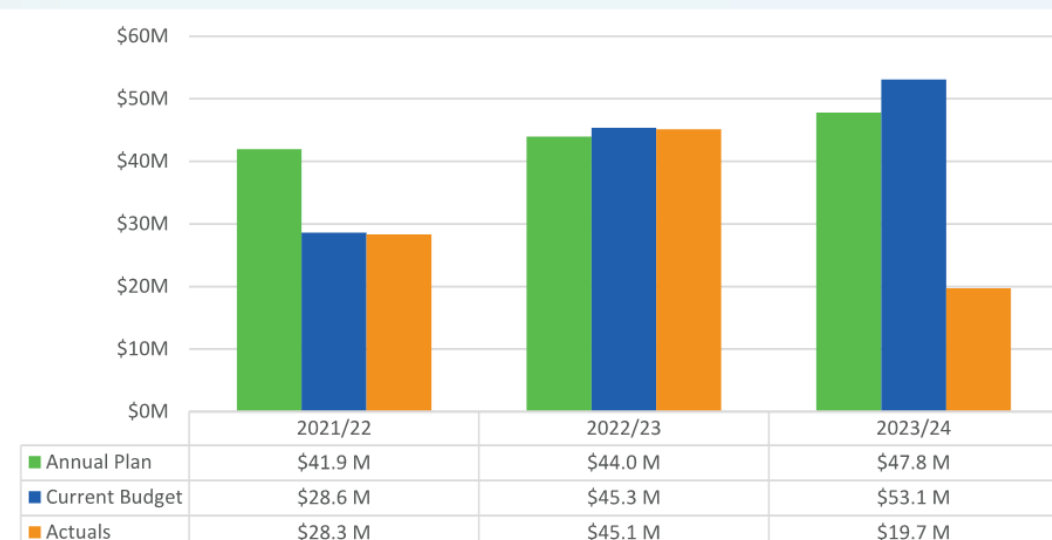
The Citywide Waters programme ensures we can continue to keep up with new specifications, policy and standards implemented by government (compliance) and make sure our infrastructure can adapt to the pressures of growth (resilience) in our water supply, wastewater, and stormwater.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the Pukete Wastewater Treatment Plant Bioreactor Retrofits (3b) and New Inlet Works Facility (3c) upgrades and to have commenced the design of the Pukete 4 upgrade.
- Complete the mid-section of the Western Interceptor duplication and to have commenced the investigation work to confirm the Upper Network reticulation.
- Designate Strategic Wastewater Bulk Storage sites and to have commenced construction of one.
- Upgrade of the Fitzroy Pump Station and Snell Drive Sewer Pump station diversion complete.
- Waioara 2 Water Treatment Plant upgrade including the wash water upgrade complete.
- Complete the Newcastle Demand Management Zone water project.
- Complete Eastern Reservoirs Bulk Ring Mains as part of the Waikato River Bridge project.
- Progress the ICMP and Erosion Control programme.
- Work with active developers to upsize infrastructure if necessary.
- Complete access tracks in Mangaonua gully in June 2023, followed by planting in 2024.



FINANCIAL PERFORMANCE



**Mangaonua
Erosion Control**

**Newcastle
DMA**

PROGRAMME CAPITAL REPORT - CITY WIDE WATERS

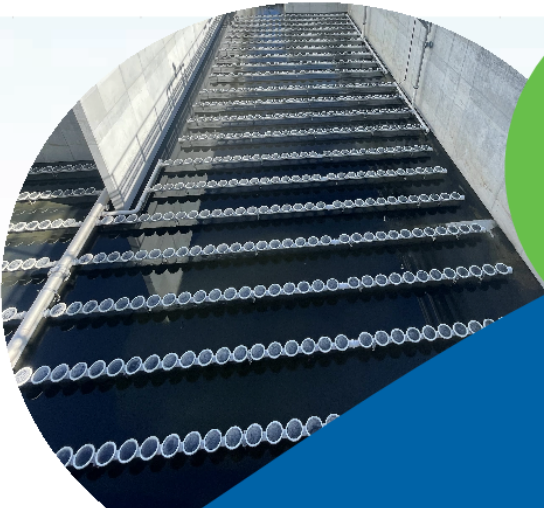
CITY WIDE WATERS - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT BUDGET		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Eastern Bulk Water Main - Installation of new strategic water mains between the Water Treatment Plant and Hamilton East via the new Peacocke Bridge.	Eastern Reservoirs Bulk Ring Mains	\$5.6 M	\$8.5 M	Install final segments of the bulk water main lines.	\$0.3 M	\$0.3 M	\$2.9 M	\$3.2 M	Bring Forward from 23/24 to 22/23 Bring Forward from 22/23 to 21/22	Budget was brought forward from FY23/24 into FY22/23 and earlier FYs, to align with construction timing of the Eastern Reservoir Bulk Ring Mains, which are being delivered as part of the bridge of the Waikato River and surrounding roads project. Despite the challenges of the last few months, we expect to finish these works within FY23/24.
	Mangaonua SW Erosion Control and Gully Restoration	Mangaonua Stormwater Erosion Control	\$4.0 M	\$4.6 M	Land Procurement, approval of contract, contract in place for planting, construction of access tracks and instream works.	\$0.8 M	\$0.7 M	\$0.1 M	\$0.8 M		Erosion control, tracks and planting is now completed. Capitalisation underway.
	Wastewater Bulk Storage Programme Development** - Feasibility Assessment, designations (if required) and approvals for planned bulk storage sites.	Combination of the two rows below	\$2.7 M	\$84.8 M	Highest priority sites will have preferred locations identified and commence Collins Road Storage design.	\$1.2 M	\$1.2 M	\$8.8 M	\$10.0 M	Collins Rd Project Initiation Delays Bulk Storage Designations Third party Dependency	Collins Rd is the prioritised first bulk storage facilities with progress well advanced. The detailed design and consenting is completed, and construction is about to commence. Expected completion mid to late 2024 and deferrals are to reflect the expected cashflow phasing. Feasibility Assessment, for the selection of storage locations, is completed. Planning including designation requirements with concept design of priority site is underway. The Eastern Interceptor (EI) - Upper Section (Hamilton East Wastewater Storage site) is the next priority site however commencing negotiations with landowner at preferred site (School and MoE) are delayed due to a change in Headmaster
	Newcastle Water Reservoir and Supply Network Upgrade - Installation of new strategic water reticulation pipes plus an upgrade to the reservoir pump station.	Newcastle Water Reservoir and Supply Network Upgrade	\$19.0 M	\$19.5 M	Finish construction and commissioning	\$1.7 M	\$1.7 M	\$0.6 M	\$2.3 M		Finish construction and commissioning of DMA this financial year. Capitalisation is underway.
	Pukete WWTP Aeration Basin Upgrades - Retrofit of existing bioreactors to match new bioreactor layout.	Pukete 3 Bioreactor Retrofits	\$1.4 M	\$5.2 M	Contract award and contractor mobilisation	\$0.5 M	\$0.6 M	\$1.8 M	\$2.4 M	Third Party Dependency	Enabling works underway (procurement and offsite fabrication). Bioreactor upgrades scope under final review now that the performance validation work has been complete. This will likely see a staged approach to the upgrade which has a revised completion date of September 2025.
	Pukete WWTP Inlet Screen Upgrade - New inlet facility to cater for growth projections and replacement of existing assets.	Pukete 3 Inlet Works	\$4.4 M	\$23.3 M	Detailed Design complete	\$2.3 M	\$2.4 M	\$5.6 M	\$8.0 M	Complexity delays	Scope was increased to include new components and ground improvements to ensure the new inlet works will meet the requirements of the project. Ground improvements contract has been awarded, and the preliminary design stage is now complete. Will be completed in FY 2024/25.
	Waiora 2 Water Treatment Plant Upgrade - Major capacity upgrade primarily delivering a new membrane sedimentation & filtration system	Waiora Water Treatment Plant Upgrade	\$23.9 M	\$37.4 M	Procurement of key assets predominately complete. Resourcing requirements identified.	\$4.5 M	\$4.5 M	\$4.4 M	\$8.9 M	Cashflow Rephasing*	This project is on track for completion by mid 2024.
	Subregional Wastewater Treatment Plant - Investigation and land procurement for new southern WWTP in the vicinity of the airport (budget is for HCC contribution to overall project)	Subregional Wastewater Treatment Plant	\$7.1 M	\$9.6 M	Begin work on the design and resource consents. Purchase land if available.	\$0.1 M	\$0.1 M	\$0.7 M	\$0.8 M	Bring Forward from 23/24 to 22/23	There are insufficient funds to complete the planning phase (notice of requirement and consenting) in the 2023/24 financial year. Staff will look to bring a budget change request through to the Finance and Monitoring committee early in the new financial year. This work will inform the financial requirements that will be needed for delivery of this project in the 2024-34 LTP.

**Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



Pukete Bio Reactor



Hamilton City Council
Te kaunihera o Kirikiriroa

PROGRAMME CAPITAL REPORT - PEACOCKE

PROGRAMME OVERVIEW

Ko te whakakitenga moo te whenua Peacocke - Ko te aaheinga o te hanga he waahi ataahua, he waahi toiora ki Peacocke.

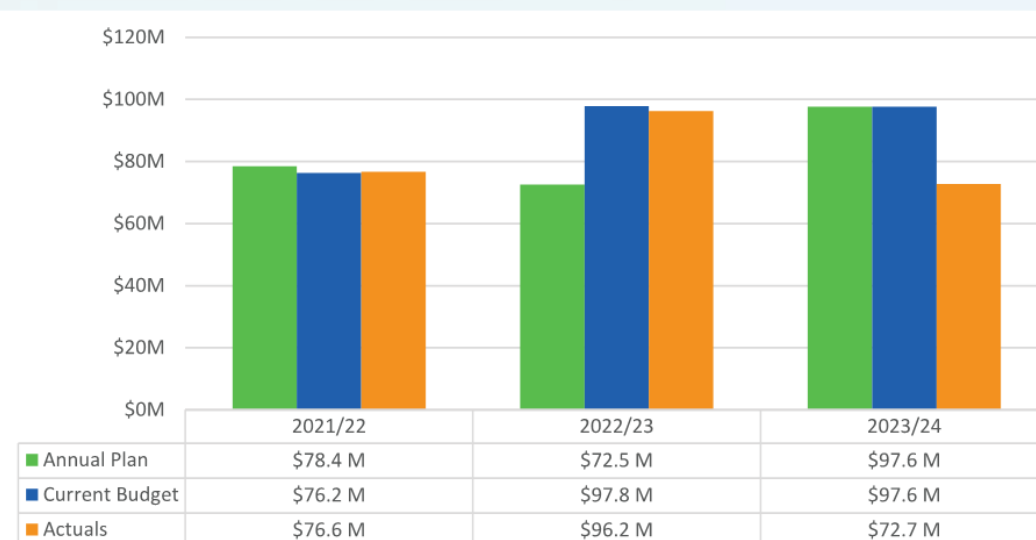
The vision for the Peacocke Programme is to enable the development of an attractive and sustainable community in the Peacocke Growth Cell.

Over the next 10 years, Peacocke is projected to deliver a third of Hamilton's medium-term housing needs and 26% of Hamilton's long-term housing needs. The Peacocke capital programme includes the delivery of the strategic network infrastructure, community facilities and infrastructure, and associated ecological protection and enhancement. \$290.4M of the approximately \$420M 10 year capital programme is funded through the Housing Infrastructure Fund interest-free loan, with most of the infrastructure planned for completion by 2025.

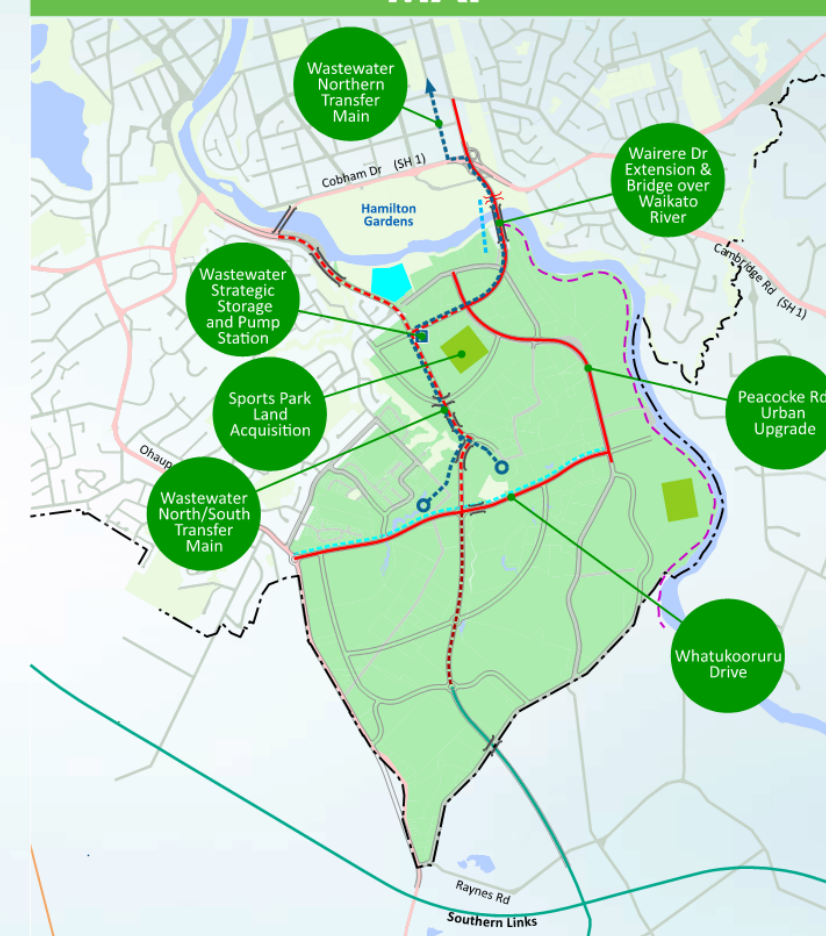
TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Land acquisition for key wastewater and Southern Links transport projects
- Completing Notice of Requirement and Land acquisition for the northern sports park
- Implementation of key transport and wastewater for network infrastructure projects including:
 - Wairere Drive Extension and the northern part of the Peacocke Road Urban Upgrade (Completion 2023)
 - Peacocke Northern Transfer Main (Completion 2022)
 - Peacocke Main Transfer Pump Station (Completion 2023)
 - Whatukooruru Drive (Construction under way)
 - Peacocke Road Urban Upgrade Southern Section (Construction under way)
 - North-South Wastewater (Construction under way)
- Approval of the Integrated Catchment Management Plan (ICMP) for Mangakootukutuku
- Implementation of environmental mitigation and enhancement associated with projects.
- To work with active developers to upsize infrastructure if necessary.

FINANCIAL PERFORMANCE



MAP



PROGRAMME CAPITAL REPORT – PEACOCKE

PEACOCKE - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT BUDGET		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Wairere Drive Extension and Bridge over Waikato River including Peacocke Road Urban Upgrade (north)	Wairere Drive Extension and Bridge over Waikato River to Peacocke North-South Arterial	\$164.4 M	\$181.2 M	Bridge and roads approaching completion with surfacing, traffic services and landscaping under way	\$24.3 M	\$15.4 M	\$6.6 M	\$22.0 M	Bring Forward from 24/25 expected.	Project has experienced programme delays due to Covid 19 (2021/22 summer) and extreme weather events (through 2023) which pushed completion out to mid-2024. Unprecedented cost escalation has impacted this project which, due to the nature and scale, includes unique cost escalation clauses using data published by Stats NZ. New quarterly indices published late-2023 have increased higher than forecast that push expected cost to complete over the approved contract sum and will be reported to Council separately.
	Wastewater Strategic Infrastructure - Pumpstation and pressure mains north to Crosby Road and south to Whatukooruru Drive (including Bikes on Pipes)	Wastewater Strategic Pumpstation Storage and Pressure Main	\$69.9 M	\$95.0 M	Northern Transfer Main complete and handover well under way. N4 Pump station approaching completion with commissioning and landscaping under way. North-South pipeline and Bikes on Pipes on site and under construction.	\$17.1 M	\$22.4 M	(\$1.5) M	\$20.9 M	Cashflow Rephasing	Pump station commissioning commenced and completion expected by end of FY2023/2024. North-south pipeline and Bikes on Pipes construction under way with bridge lifts planned for March 23. Construction of ancillary western network connections under way.
	Whatukooruru Drive - East-West arterial connection from SH3 roundabout to Peacockes Road and Peacocke Road Urban Upgrade (south).	Whatukooruru Drive Rooding Arterial	\$44.7 M	\$108.6 M	Establishment and site clearance complete, bridge foundations largely complete and earthworks under way.	\$22.4 M	\$26.0 M	\$10.9 M	\$36.9 M	Cashflow Rephasing	Urban upgrade and section from Peacockes Road to Hall Road under way with bridge beams in place. Section from Hall Road to SH3 out to competitive tender after ECI proved commercially unacceptable. Emerging time and cost risks from extreme weather events and dealing with landowner.
	Infrastructure Land Acquisition - Secure land for construction and resolve compensation	Peacocke Land Acquisition	\$24.2 M	\$39.5 M	Secure all land for construction and initiate Land Valuation Tribunal for 4 significant acquisitions.	\$3.3 M	\$7.8 M	\$0.9 M	\$8.7 M	Third Party Dependency	Deferral due to Land Valuation Tribunal (LVT) Court processes slower than expected. Awaiting decision from Court on first LVT hearing. Court-assisted mediation next step for three remaining. Next court fixture likely Q4 FY23/24 or potentially 24/25.
	Sports Park Land Acquisition and Development	Peacocke Sports Park Land Acquisition and Development	\$24.7 M	\$39.5 M	Finalise compensation of Northern Sports Park. Prepare for purchase of land in 2023/24	\$0.1 M	\$17.7 M	(\$16.7)M	\$1.0 M	Third Party Dependency	Northern Sports Park compensation resolved and settlement complete. Planning under way for future acquisitions including land adjacent to northern sports park.
	Southern Links Designation Provisions* Management of and compliance with designation conditions	Southern Links Designation Provisions	\$3.9 M	\$10.6 M	Successfully complete Environmental Management Plan Audit. Deliver on mitigation requirements	\$1.3 M	\$3.7 M	(\$0.6) M	\$3.1 M	Complexity Delays	Very successful results for bat boxes, gully restoration and predator control. Maintenance track construction slower than anticipated to minimise effects. Track work restarted this construction season and nearing completion. Restoration planning and implementation continues but timing for some locations influenced by timing of infrastructure works

* Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND

	Project is on track		Project has significant risks that are being monitored and managed		Project has significant risks that will require Council decision
--	---------------------	--	--	--	--



PROGRAMME CAPITAL REPORT - ROTOKAURI-NORTHWEST

PROGRAMME OVERVIEW

To ensure Hamiltonians enjoy a connected, vibrant, attractive and prosperous Rotokauri-Northwest community

The Rotokauri-Northwest growth cell refers to Rotokauri Stage 1, Rotokauri Stage 2 and Te Rapa North (including Te Awa Lakes). Rotokauri-Northwest neighbourhood will one day be home for up to 20,000 people. The goal is to plan and protect strategic infrastructure corridors and to work with developers to progress early development.

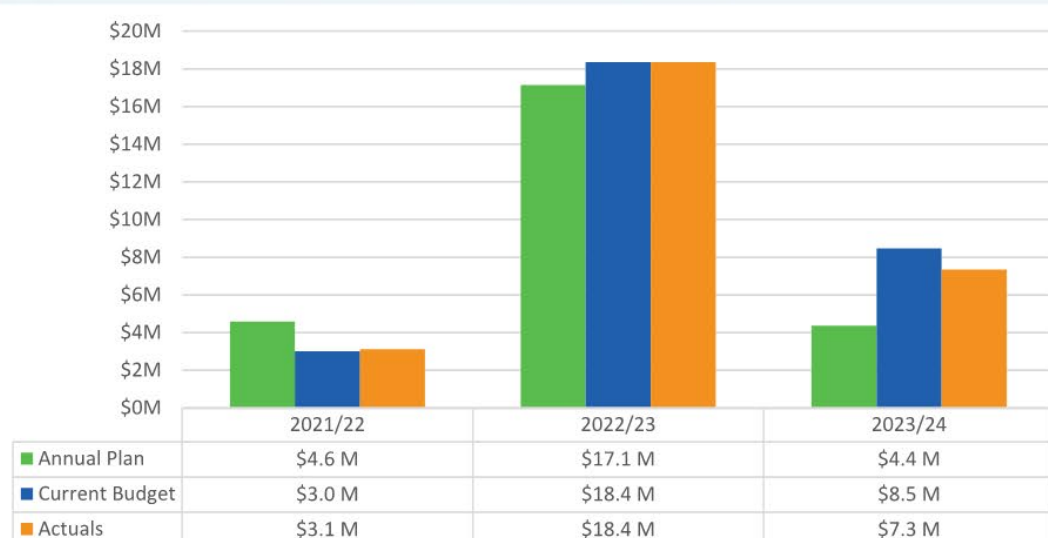
TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the designation and preliminary design of the Rotokauri Transport arterial road.
- Complete the preliminary design and consenting requirements of the Rotokauri Green Swale.
- Work with active developers to upsize infrastructure if necessary.
- Purchase Rotokauri Community Park.

MAP



FINANCIAL PERFORMANCE



Te Wetini Drive Extension

Te Wetini Drive Extension

PROGRAMME CAPITAL REPORT - ROTOKAURI-NORTHWEST

ROTKAURI-NORTHWEST - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT BUDGET		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Rotokauri Transport Arterial Designations & Permanent Levels - Work to protect land corridors required for future roading development and progressing design.	Arterial Designations and Permanent Levels	\$9.5 M	\$9.9 M	Lodgement of Notice of Requirement	\$5.3 M	\$0.6 M	\$5.0 M	\$5.6 M		Notice of Requirement has been lodged.
	Rotokauri Greenway Corridor - Continue design, meet consent conditions and potentially procure land for the future greenway corridor.	Rotokauri Swale Consent and Design	\$5.1 M	\$9.2 M	Design underway	\$1.9 M	\$2.7 M	(\$0.9) M	\$1.8 M	Cashflow Rephasing	A Private Developer Agreement (PDA) has been signed for developer to do the detailed design and consents with a HCC contribution. Design progressing well and expected completion June 2024. Consents have been lodged via Fastrack application process.
	Te Wetini Drive Extension - New Major arterial delivered by developer	Te Wetini Drive Extension	\$3.8 M	\$4.5 M	Project complete	\$0.0 M	\$0.0 M	\$0.2 M	\$0.2 M		Project complete for capped contribution agreed by council. Waiting for vesting.

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



PROGRAMME CAPITAL REPORT - ROTOTUNA

PROGRAMME OVERVIEW

Ko te aaheinga o te hanga he waahi ataahua, he waahi toiora ki Rototuna

Enabling the development of an attractive and sustainable community in the Rototuna growth area.

Located in Hamilton's north-east, Rototuna is the city's primary residential greenfield development area. With a high maturity of development growth, thousands of Hamiltonians call this area "home". The focus of this programme is to support the final stages of development by providing necessary strategic infrastructure and enabling the development of facilities that strengthen the community.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the Borman/Horsham Extension and urban upgrade project.
- Complete the Rototuna Village Community facility project including provision of the supporting infrastructure.
- Purchase of an additional neighbourhood reserve.
- To work with active developers to upsize infrastructure if necessary.

MAP



FINANCIAL PERFORMANCE



Borman/Horsham
Extension Upgrade

Borman/Horsham
Extension Upgrade

PROGRAMME CAPITAL REPORT - ROTOTUNA

ROTOTUNA - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT BUDGET		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Rototuna Village Community Facilities - Community facilities including library, bookable rooms, public square, play spaces and park connection.	Rototuna Village - Community Facilities	\$18.5 M	\$19.2 M	Construction complete	\$2.2 M	\$4.6 M	(\$1.6) M	\$3.0 M		Project complete
	Rototuna Village Infrastructure - Roading upgrades and waters infrastructure in the Village - incl. North City upgrade and Turakina extension	Rototuna Village Transport and Open Spaces	\$14.2 M	\$13.4 M	Construction complete	\$4.7 M	\$2.3 M	\$1.6 M	\$3.9 M		Project complete, total spend is over the total budget due to changes in scope. Overspend will be managed through community underspend and programme
	Borman/Horsham Extension and Upgrade - Extend Borman Road between Kimbrae Dr & Horsham Downs Rd + urban upgrades of Borman Rd & Horsham Downs Rd	Borman Horsham Urban Upgrade and Extension	\$11.9 M	\$24.1 M	Construction well underway	\$7.1 M	\$15.9 M	(\$3.6) M	\$12.3 M	Cashflow Rephasing	Borman Road reopened late 2023. Work begun on Horsham Downs Road under road closure. Forecast completion early 2025.

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



PROGRAMME CAPITAL REPORT - RUAKURA

PROGRAMME OVERVIEW

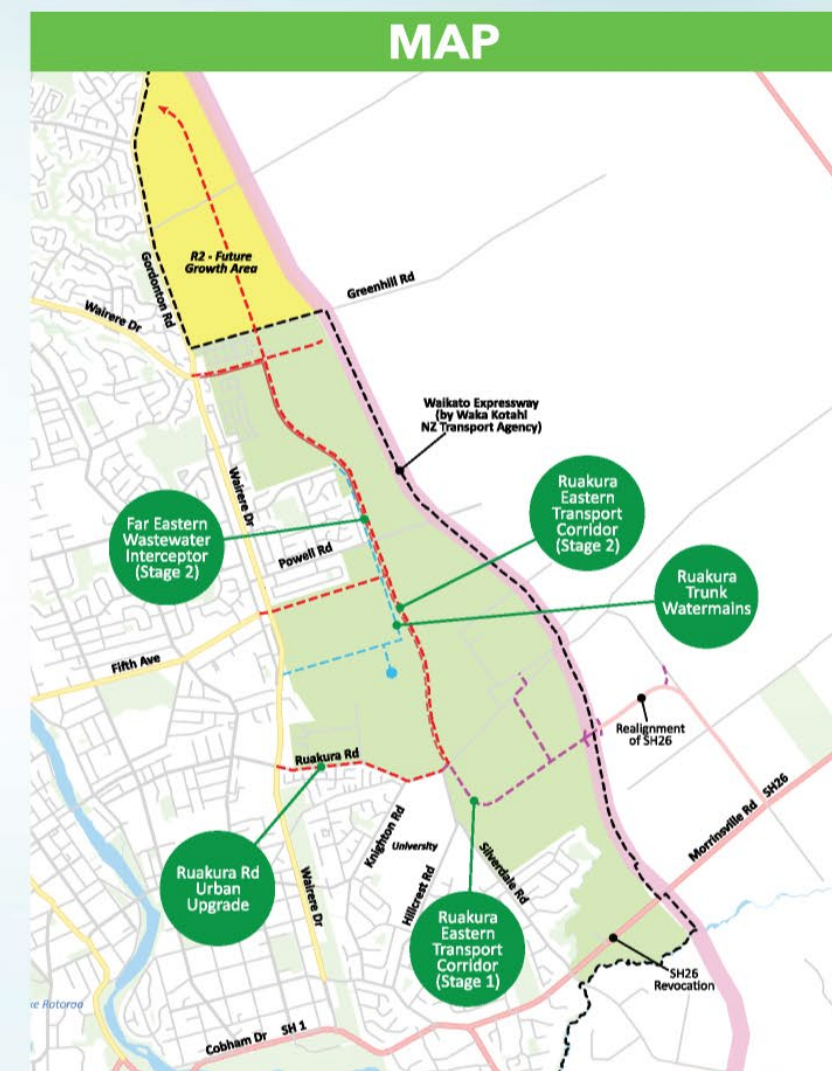
To ensure Hamiltonians enjoy a connected, vibrant, attractive and prosperous Ruakura community.

Ruakura will become New Zealand's largest integrated development, which will be anchored by a 30ha inland port operation. Once developed, Ruakura will become home for up to 8000 Hamiltonians, and will deliver major economic, social, environmental, and cultural benefits to the Waikato and New Zealand. We are working in partnership with Tainui Group Holdings and the government through funding from the Provincial Development Unit and Crown Infrastructure Partners to deliver core infrastructure to enable development.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- To provide strategic transport, wastewater infrastructure and water infrastructure that allows the Ruakura Superhub to develop.
- To complete a business case and specimen design for the Ruakura Eastern Transport Corridor connecting the superhub to central and north Hamilton.
- To work with active developers to upsize infrastructure if necessary.

FINANCIAL PERFORMANCE



PROGRAMME CAPITAL REPORT - RUAKURA

RUAKURA - KEY PROJECTS FOR 2023/24

Status	Project Name	Key Project Name in Psoda	TOTAL PROJECT BUDGET		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
			Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Ruakura Eastern Transport Corridor (Stage 1) - Construction of a new road from Silverdale Road/Ruakura Road intersection to the Waikato Expressway Ruakura Interchange to allow the development of the Ruakura Inland Port. Co-funded by TGH, HCC & PGF.	Ruakura Spine Road - Expressway to Ruakura/Silverdale	\$37.2 M	\$41.0 M	Complete transit connections	\$1.9 M	\$1.2 M	\$4.5 M	\$5.7 M	Third Party Dependency	Road is open with berm works to be finalised and completed over the coming months. This has been delayed due to weather.
	Ruakura Eastern Transport Corridor (Stage 2) - Planning investigation and design for the future extension of the eastern transport corridor through the Ruakura development area.	Ruakura Eastern Transport Corridor	\$0.4 M	\$3.6 M	Progress a NZTA Waka Kotahi Busines Case to understand the form and function of the future corridor connection	\$0.1 M	\$0.4 M	\$0.2 M	\$0.6 M		Business Case on track for submission for mid 2024
	Far Eastern Interceptor Stage 2 - HCC contribution to installation of strategic wastewater pipeline along the Eastern Transport Corridor. Being delivered by TGH as per CIP funding agreement	Far Eastern Interceptor Stage 2	\$5.4 M	\$7.7 M	Completion of wastewater pipeline via third party PDA agreement	\$0.0 M	\$2.3 M	\$0.0 M	\$2.3 M		Project complete for capped contribution agreed by council. Waiting for vesting.
	Ruakura Trunk Watermains - HCC contribution to installation of strategic watermains north/south along the Eastern Transport Corridor. Delivered by TGH as per CIP Agreement.	Ruakura Trunk Watermains	\$2.7 M	\$2.9 M	Completion of water supply pipeline via third party PDA agreement	(\$0.0)M	\$0.0 M	\$0.1 M	\$0.1 M		

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



PROGRAMME CAPITAL REPORT - TRANSPORT IMPROVEMENT

PROGRAMME OVERVIEW

Kia tika ano te hanga rori maa; Aahienga whakatupu, whakapai atu haumarū, me whakawhaanui atu ngāa koowhiringa waka.

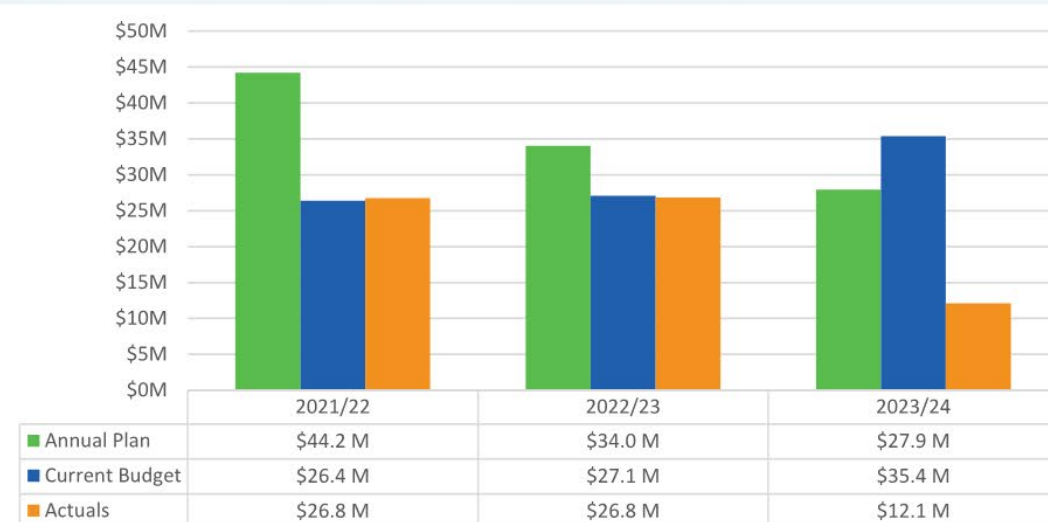
Delivering a balanced transport system through; Enabling growth, improving safety, and improving transport choice. A great transport system is vital to the success of a thriving urban city like Hamilton.

This programme delivers on improving the wellbeing of Hamiltonians though a city that's easy to live in and where our people love to be. To undertake a programme of projects that make it safer to get around the city and that promotes better transport choices.

TARGET ACHIEVEMENTS FOR 21/22 - 23/24

- Complete the Ring Road/Cobham Drive interchange.
- Complete the Te Awa River Ride.
- Complete the Transport Centre Rejuvenation project.
- Be well progressed on construction of the School Link project which is part of Eastern Pathways.
- Complete pre-implementation work on university link and be in a good position to request implementation funding.
- Complete the business case for Biking and Micromobility and commence delivery of priority works.
- Effectively deliver the low-cost low-risk works programmes to significantly improve safety of our intersections and networks across the city and to promote public transport, walking and cycling.

FINANCIAL PERFORMANCE



MAP



PROGRAMME CAPITAL REPORT - TRANSPORT IMPROVEMENT

TRANSPORT IMPROVEMENT - KEY PROJECTS FOR 2023/24

Status	Project Name	TOTAL PROJECT BUDGET		2023/24 Milestone	23/24 POSITION				Deferral Reason (if applicable)	Comments
		Total Spend to Date	Current Total Project Budget		23/24 Actuals YTD to the end of Jan 24	23/24 Annual Plan Budget	23/24 Budget Changes	23/24 Current Budget		
	Biking and Micro-Mobility Implementation* - Delivery of selected network improvements in accordance with the Biking and Micro-Mobility Programme Business Case	\$1.9 M	\$46.2 M	Business Case completed	\$0.6 M	\$1.9 M	\$0.1 M	\$2.0 M		Milestone achieved Claudelands East intersection completed, Biking and micromobility projects are contractually committed to be delivered by 30 June 2024.
	Eastern Pathways - CBD to Uni Link** - Combined cycling and public transport network improvements between the central city and The University of Waikato	\$0.2 M	\$12.0 M	Business Case Underway	\$0.2 M	\$0.6 M	\$0.1 M	\$0.7 M	Internal Capacity*	
	Eastern Pathways - School Link** - Implementation of first stages of the school link corridor along Hukanui Rd & Peachgrove Rd plus associated key connections in accordance with the project Business Case	\$3.0 M	\$30.0 M	Complete concept design for intersections in the first stage	\$1.0 M	\$4.1 M	(\$2.0) M	\$2.1 M	Third Party Dependency Funding Approval	Milestone achieved \$2.0M to be deferred, this was to deliver service relocations however NZTA funding approval was declined and now included in the next LTP.
	Te Awa River Ride Extension - Complete the Te Awa path between the Hamilton Gardens and Mangaonoua Stream	\$6.4 M	\$8.6 M	Project Complete	\$0.1 M	\$0.0 M	\$0.2 M	\$0.2 M	Complexity Delays	Milestone achieved Project is now complete with minor works still required (signs and lines). Cost to complete this financial year is \$150,000, surplus of \$2.2M savings.
	Transport Centre Upgrade	\$1.2 M	\$9.5 M	Concept Design Complete	\$0.1 M	\$0.8 M	\$3.7 M	\$4.5 M	Internal Capacity Project Initiation Delays	Milestone achieved however a revised concept is now underway. Increased costs were identified following completion of concept design. Project has rescope in order to meet budgets constraints. \$5.5M expected final cost \$4.5M forecast for 23/24 \$1.0M required to be deferred and will be committed \$2.9M of savings
	Wairere Drive Extension - Cambridge Road to Cobham Drive	\$62.0 M	\$63.4 M	Project Complete	\$0.6 M	\$0.0 M	\$2.0 M	\$2.0 M	Cashflow Rephasing	Milestone achieved Road is open and construction largely complete with some minor works.
	Climate Emergency Relief Fund (CERF) - Projects to promote mode shift across the city which are up to 90% funded by Central Government	\$8.4 M	\$18.0 M	Designs substantively complete and construction underway	\$7.3 M	\$37.0 M	(\$20.1)M	\$16.9 M	Policy Change	Milestone achieved 4 Projects Completed 7 Projects are contractually committed for 23/24 1 awaiting elected members decision Potential deferrals may occur pending EM decisions.

*Budget was deferred from 21/22 to 22/23 after the Annual Plan was confirmed
**Budget shown is for 2021/22 to 2030/31

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision



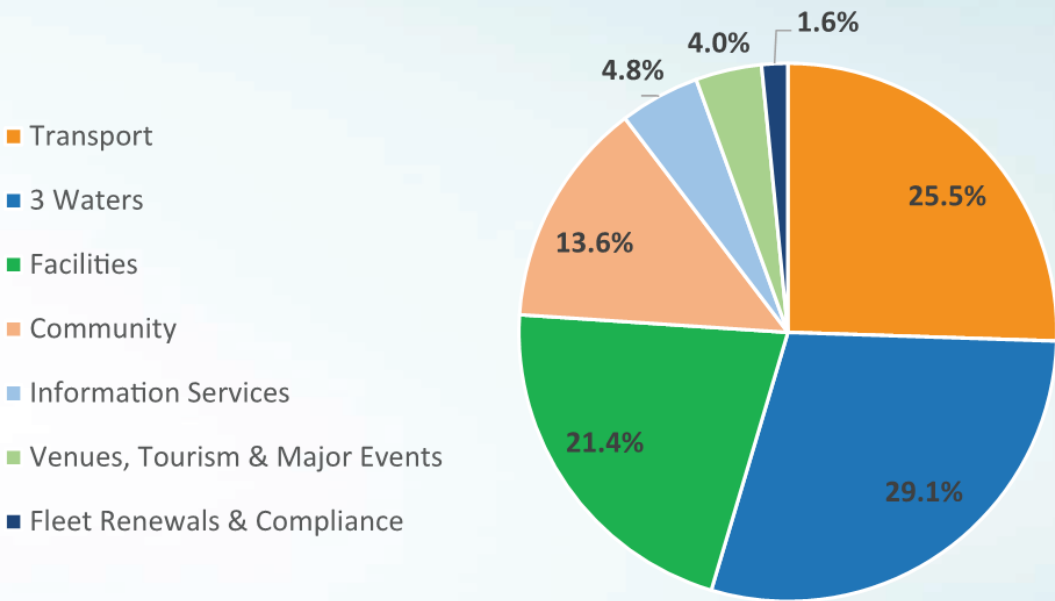
PROGRAMME CAPITAL REPORT - RENEWALS AND COMPLIANCE

PROGRAMME OVERVIEW

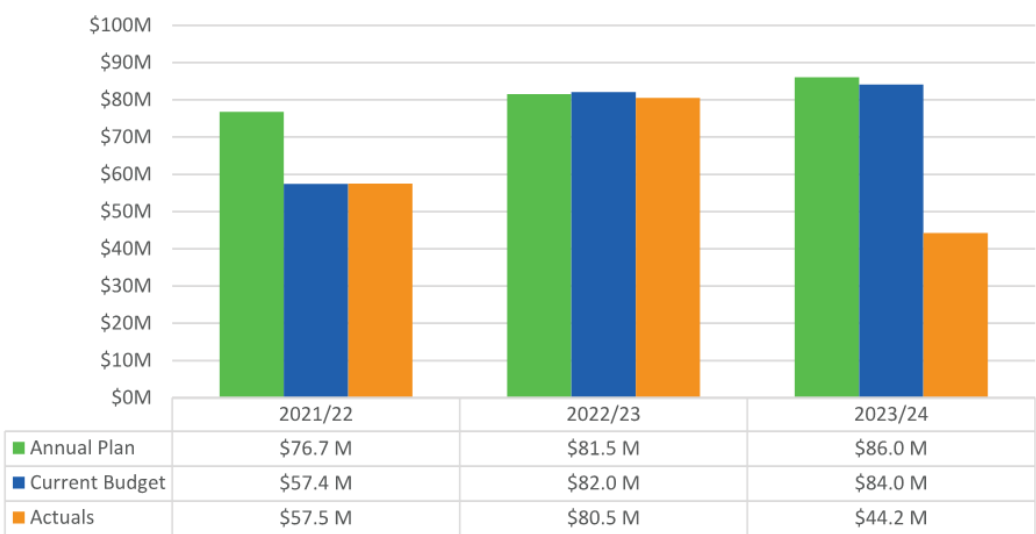
Ko te tiaki aa taatou hua hei tika moo toona whaingā
Looking after the assets we have and making sure they are fit for purpose

In May 2019 Council gave staff approval to manage the Renewals and Compliance as a three year programme to allow staff to manage the renewals across all activities and the budget over the first three years of the 2021-31 LTP to ensure that the risk of asset failure is minimised and that the lifecycle costs of our assets are optimised. While each subprogramme has a delivery plan which is updated on an annual basis there is flexibility to allow for changes as required. To help ensure delivery of the renewals programme there are many multiyear contracts that have been approved by Council such as the Playground and Water main Renewals contracts. Along with programmes of work such as wastewater pipe renewals, footpath renewals, and CCTV renewal, some significant projects that are in progress or have been completed this finance year include FMG Stadium Lights Renewal, Beale Cottage Seismic Strengthening, Fairfield Community Hall Renewal and Metro Judo Roof Renewal.

CURRENT BUDGET 2023/24



FINANCIAL PERFORMANCE



**Summary of Changes to the Capital Budget
for the 2023-24 Financial Year**

Finance Committee Meeting Date	Annual Plan 23/24	As at 1 Jul	As at 30 Sep	As at 31 Jan	2023/24
Expenditure in 000's					Total
Approved Budget	351,964	351,964	330,479	386,448	351,964
Deferrals & b/fwds		(21,484)	30,958	(6,802)	2,672
Approved Changes and Savings		0	25,010	(20,629)	4,381
Closing Expenditure Budget (Forecast)	351,964	330,479	386,448	359,017	359,017
Revenue in 000's					Total
Approved Budget	(81,155)	(81,155)	(78,478)	(82,445)	(81,155)
Deferrals & b/fwds		2,677	(3,967)	(1,093)	(2,383)
Approved Changes and Savings		0	0	17,274	17,274
Closing Revenue Budget (Forecast)	(81,155)	(78,478)	(82,445)	(66,264)	(66,264)

Capital Expenditure

As at 31 January 2024

CE Code	Type	Annual Plan 23/24	Revised Budget as at 1 July 2023	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
Community Services								
CE10001 - Aquatic facilities building renewals	R	\$1,680,132	\$1,527,352	\$1,527,352	\$0	\$0	\$0	\$1,527,352
CE10005 - Libraries collection purchases	R	\$1,110,696	\$659,421	\$659,421	\$0	\$0	\$698,315	\$1,357,736
CE10006 - Library operational renewals	R	\$397,506	\$479,218	\$479,218	\$0	\$0	\$0	\$479,218
CE10007 - Library building renewals	R	\$1,843,726	\$1,802,624	\$1,786,320	\$500,000	\$0	(\$448,315)	\$1,838,005
CE19017 - Rototuna community facilities	G	\$4,558,356	\$3,843,172	\$2,996,822	\$0	\$0	\$0	\$2,996,822
CE21005 - Aquatic facilities renewals	R	\$2,108,181	\$1,449,334	\$1,449,334	\$0	\$0	\$0	\$1,449,334
CE21044 - Libraries development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21046 - Aquatic facilities development	LOS	\$0	\$326,251	\$326,251	\$0	\$0	\$0	\$326,251
Total Community Services		\$11,698,597	\$10,087,372	\$9,224,718	\$500,000	\$0	\$250,000	\$9,974,718
Overhead and support unit capital projects								
CE10151 - Strategic property renewals	R	\$171,537	\$223,676	\$223,676	\$0	\$0	\$143,000	\$366,676
CE10158 - Fleet vehicles renewals	R	\$1,601,898	\$1,554,281	\$1,554,281	\$0	\$0	(\$8,857)	\$1,545,424
CE21014 - Corporate building renewals	R	\$3,263,575	\$2,083,011	\$2,083,011	\$500,000	\$0	(\$500,000)	\$2,083,011
CE21025 - Information Services renewals	R	\$87,945	\$0	\$0	\$0	\$0	\$1,868,028	\$1,868,028
CE21026 - Information Services upgrades	LOS	\$3,539,847	\$4,759,792	\$4,759,792	\$0	\$0	(\$1,868,028)	\$2,891,763
Total Overhead and support unit capital projects		\$8,664,801	\$8,620,760	\$8,620,760	\$500,000	\$0	(\$365,857)	\$8,754,903
Parks and Recreation								
CE10021 - Cemetery and crematorium building renewals	R	\$5,504	\$331,226	\$313,226	\$0	\$0	\$0	\$313,226
CE10030 - Parks and recreation building renewals	R	\$2,402,113	\$2,077,080	\$2,077,080	\$0	\$0	\$3,442,538	\$5,519,618
CE17004 - River plan	LOS	\$5,161,030	\$5,286,463	\$1,536,463	(\$500,000)	\$0	\$0	\$1,036,463
CE19007 - Peacocke parks development	G	\$19,940,517	\$3,231,335	\$3,231,335	\$0	\$0	\$0	\$3,231,335
CE19009 - Rototuna parks development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19070 - Community facilities building renewals	R	\$1,655,257	\$1,347,051	\$902,319	\$1,000,000	\$0	(\$10,000)	\$1,892,319
CE21001 - Nursery renewals	R	\$168,708	\$344,072	\$344,072	\$0	\$0	\$0	\$344,072
CE21003 - Parks and recreation renewals	R	\$8,178,143	\$7,254,638	\$7,274,638	\$0	\$0	\$1,860,575	\$9,135,213
CE21004 - Cemeteries and crematorium renewals	R	\$74,853	\$100,190	\$100,190	\$0	\$0	\$0	\$100,190
CE21006 - Nature in the city gully restoration and development	LOS	\$1,744,243	\$1,837,446	\$834,308	\$100,000	\$867,363	\$0	\$1,801,671
CE21007 - Cemeteries and crematorium development	G	\$332,438	\$6,010	\$24,010	\$0	\$0	\$0	\$24,010
CE21008 - Indoor recreation development	LOS	\$1,000,000	\$1,200,069	\$1,579,423	(\$1,000,000)	\$0	\$1,892,440	\$2,471,863
CE21010 - Parks and recreation development	LOS	\$5,359,499	\$4,161,926	\$8,941,926	(\$50,000)	\$0	(\$546,699)	\$8,345,228
Total Parks and Recreation		\$46,022,305	\$27,177,506	\$27,158,989	(\$450,000)	\$867,363	\$6,638,855	\$34,215,208
Rubbish and Recycling								
CE10054 - Closed landfill assets renewals	R	\$230,064	\$342,292	\$342,292	\$0	\$0	\$148,980	\$491,272
CE10056 - Refuse Transfer Station and Hamilton Organics Centre asset renewals	R	\$127,148	\$38,230	\$38,230	\$0	\$0	\$0	\$38,230
CE15055 - Closed landfill management	LOS	\$77,055	\$95,477	\$95,477	\$0	\$0	\$0	\$95,477
CE19027 - Refuse drop off points	LOS	\$0	\$43,300	\$43,300	\$0	\$0	\$0	\$43,300
Total Rubbish and Recycling		\$434,267	\$519,299	\$519,299	\$0	\$0	\$148,980	\$668,279
Safety								

Item 7

Attachment 3

Capital Expenditure

As at 31 January 2024

Attachment 3

Item 7

CE Code	Type	Annual Plan 23/24	Revised Budget as at 1 July 2023	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
CE21013 - Animal control building renewals	R	\$0	\$11,537	\$27,841	\$0	\$0	\$0	\$27,841
CE21015 - City safe renewals	R	\$117,783	\$0	\$0	\$0	\$0	\$98,000	\$98,000
CE21016 - City safe upgrades	LOS	\$107,877	\$0	\$0	\$0	\$0	\$0	\$0
Total Safety		\$225,661	\$11,537	\$27,841	\$0	\$0	\$98,000	\$125,841
Stormwater								
CE10058 - Stormwater asset renewals	R	\$1,005,803	\$743,199	\$743,199	\$500,000	\$0	(\$1,000,000)	\$243,199
CE15059 - Rototuna stormwater infrastructure	G	\$552,241	\$489,916	\$489,916	\$0	\$0	\$0	\$489,916
CE15060 - Rotokauri stormwater infrastructure stage 1	G	\$3,405,612	\$2,323,857	\$2,323,857	\$0	\$0	\$0	\$2,323,857
CE15062 - Peacocke stormwater infrastructure stage 1	G	\$657,490	\$1,589,515	\$1,589,515	\$0	\$0	\$0	\$1,589,515
CE15063 - Peacocke stormwater infrastructure stage 2	G	\$5,544,036	\$4,945,062	\$4,945,062	\$0	\$0	\$0	\$4,945,062
CE15067 - Comprehensive stormwater consent implementation	LOS	\$333,539	\$321,479	\$321,479	\$0	\$0	\$0	\$321,479
CE15068 - Stormwater customer connections	G	\$526,523	\$805,785	\$805,785	\$0	\$0	\$0	\$805,785
CE15162 - Integrated Catchment Management Plan	G	\$793,706	\$1,068,861	\$1,068,861	\$0	\$0	\$0	\$1,068,861
CE19026 - Erosion control works	LOS	\$1,840,757	\$1,847,958	\$1,847,958	\$0	\$550,000	\$0	\$2,397,958
CE21031 - Flood management	LOS	\$354,784	\$354,784	\$354,784	\$0	\$0	\$0	\$354,784
CE21032 - Stormwater infrastructure upgrades	G	\$96,756	\$406,381	\$406,381	(\$377,064)	\$0	\$0	\$29,317
CE21062 - Stormwater asset upgrades	LOS	\$105,675	\$243,684	\$243,684	\$0	\$0	\$0	\$243,684
CE21066 - Ruakura stormwater infrastructure	G	\$700,000	\$830,258	\$830,258	\$0	\$0	\$0	\$830,258
CE21068 - Water Stimulus – Stormwater	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23003 - IAF	G	\$125,000	\$124,372	\$124,372	\$375,628	\$0	\$0	\$500,000
Total Stormwater		\$16,041,921	\$16,095,112	\$16,095,112	\$498,564	\$550,000	(\$1,000,000)	\$16,143,676
Transport								
CE10070 - Parking enforcement renewals	R	\$559,493	\$760,968	\$760,968	\$0	\$0	\$0	\$760,968
CE10072 - Footpath and street furniture renewals	R	\$5,506,078	\$2,970,770	\$2,970,770	\$0	\$0	\$0	\$2,970,770
CE10074 - Drainage (kerb and channel) renewals	R	\$2,884,067	\$4,641,492	\$4,641,492	\$0	\$0	\$0	\$4,641,492
CE10075 - Road base Renewals	R	\$3,996,967	\$3,755,398	\$11,355,398	\$0	\$0	\$0	\$11,355,398
CE10076 - Road resurfacing	R	\$5,695,725	\$3,884,917	\$3,884,917	\$1,905,000	\$0	(\$16,946,563)	(\$11,156,646)
CE10077 - Bridge and structures renewals	R	\$127,053	\$146,955	\$146,955	\$0	\$0	\$0	\$146,955
CE10078 - Retaining wall and structures renewals	R	\$275,197	\$631,735	\$631,735	\$0	\$0	\$0	\$631,735
CE10080 - Street lighting renewals	R	\$449,122	\$0	\$0	\$0	\$0	\$0	\$0
CE10081 - Traffic equipment renewals	R	\$1,036,942	\$504,483	\$504,483	\$0	\$0	\$0	\$504,483
CE15087 - Transportation upgrades to allow for development	G	\$241,633	\$688,228	\$688,228	(\$400,000)	\$0	\$0	\$288,228
CE15088 - Peacocke transport upgrades and development stage 1	G	\$2,888,454	\$4,900,543	\$4,900,543	\$0	\$0	\$0	\$21,700,543
CE15089 - Peacocke transport upgrades and development stage 2	G	\$33,737,410	\$31,820,400	\$51,420,400	\$0	\$0	\$0	\$34,620,400
CE15090 - Rotokauri transport upgrades and development	G	\$717,605	\$533,132	\$5,883,732	\$0	\$0	\$0	\$5,883,732
CE15092 - Rototuna transport upgrades and development	G	\$16,814,992	\$20,177,793	\$21,024,143	(\$3,218,627)	\$0	\$0	\$17,805,516
CE15093 - Ruakura transport upgrades and development	G	\$1,550,320	\$260,808	\$260,808	\$6,032,667	\$0	\$0	\$6,293,476
CE15096 - Cross city connector	G	\$311,905	\$472,148	\$472,148	\$0	\$0	\$0	\$472,148
CE15097 - Northern city crossing	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19036 - Ring Road	G	\$0	\$1,485,238	\$1,985,238	\$0	\$0	\$0	\$1,985,238
CE19037 - Hamilton transport model	G	\$963,216	\$1,636,718	\$1,636,718	(\$600,000)	\$0	\$0	\$1,036,718
CE19052 - Intersection upgrades	LOS	\$0	\$1,800,959	\$1,800,959	(\$1,179,398)	(\$550,000)	\$0	\$71,561
CE19055 - Upgrade city directional signage	R	\$550,394	\$550,394	\$550,394	\$0	\$0	\$0	\$550,394
CE19057 - Biking plan implementation	G	\$13,480,807	\$13,925,415	\$13,837,415	(\$4,582,217)	\$0	(\$3,840,130)	\$5,415,073

Capital Expenditure

As at 31 January 2024

CE Code	Type	Annual Plan 23/24	Revised Budget as at 1 July 2023	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
CE19058 - Public Transport Mode Shift	G	\$1,430,000	\$1,342,495	\$1,512,495	\$0	\$0	(\$1,512,495)	\$0
CE19062 - Bridge resilience programme	LOS	\$396,712	\$485,278	\$485,278	\$0	\$0	\$0	\$485,278
CE19064 - Transport Centre rejuvenation	LOS	\$772,920	\$682,623	\$682,623	\$3,817,377	\$0	\$0	\$4,500,001
CE21012 - Transport building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21052 - Peacocke transportation land	G	\$7,144,832	\$6,815,440	\$6,815,440	\$0	\$0	\$0	\$6,815,441
CE21053 - Central city transportation improvements	LOS	\$980,000	\$1,024,775	\$124,775	\$0	\$0	\$0	\$124,775
CE21055 - Te Rapa transportation upgrades and development	G	\$948,575	\$945,873	\$945,873	(\$552,000)	\$0	\$0	\$393,873
CE21057 - Ferrybank walking and cycling bridge	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21058 - Transportation safety improvements	LOS	\$17,939,378	\$11,705,740	\$19,655,740	\$0	\$0	\$0	\$19,655,740
CE21059 - Transportation smart improvements	LOS	\$300,000	\$215,884	\$215,884	\$0	\$0	\$0	\$215,884
CE21060 - Public transport improvement	LOS	\$4,600,548	\$4,297,619	\$4,297,619	\$0	(\$2,488,034)	\$300,000	\$2,109,585
CE23001 - CERF	LOS	\$31,550,000	\$30,891,606	\$30,809,606	\$0	(\$19,008,098)	\$5,052,625	\$16,854,133
CE23005 - IAF	G	\$312,500	\$224,788	\$224,788	\$2,015,548	\$0	\$0	\$2,240,336
Total Transport		\$158,162,846	\$154,180,616	\$195,127,566	\$3,238,349	(\$22,046,132)	(\$16,946,563)	\$159,373,228
Venues Tourism and Major Events								
CE21011 - VTME building renewals	R	\$739,494	\$664,547	\$664,547	\$0	\$0	\$465,433	\$1,129,981
CE21041 - VTME security and health and safety programmes	LOS	\$834,643	\$866,490	\$866,490	\$0	\$0	(\$31,848)	\$834,643
CE21042 - VTME operational renewals	R	\$3,628,801	\$3,367,909	\$3,367,909	\$0	\$0	(\$470,000)	\$2,897,909
Total Venues Tourism and Major Events		\$5,202,938	\$4,898,947	\$4,898,947	\$0	\$0	(\$36,415)	\$4,862,533
Visitor Destinations								
CE10008 - Museum operational renewals	R	\$99,071	\$208,495	\$208,495	\$0	\$0	\$0	\$208,495
CE10011 - Museum building renewals	R	\$2,358,119	\$2,219,950	\$2,285,328	\$0	\$0	\$2,008,000	\$4,293,328
CE10017 - Hamilton Zoo building renewals	R	\$1,843,900	\$1,540,765	\$1,540,765	\$8,648	\$0	\$537,000	\$2,086,413
CE10026 - Hamilton Gardens renewals	R	\$23,116	\$33,425	\$33,425	\$0	\$0	(\$33,425)	\$0
CE10028 - Hamilton Gardens building renewals	R	\$44,067	\$44,067	\$44,067	\$0	\$0	(\$10,642)	\$33,425
CE19023 - Hamilton Gardens development	LOS	\$6,194,638	\$5,859,942	\$11,849,842	(\$3,499,999)	\$0	\$3,544,067	\$11,893,910
CE19028 - Collection acquisition fund	LOS	\$82,038	\$53,407	\$53,407	\$0	\$0	\$0	\$53,407
CE21002 - Hamilton Zoo operational renewals	R	\$1,467,246	\$1,558,294	\$1,558,294	(\$8,648)	\$0	\$606,213	\$2,155,858
CE21043 - Hamilton Zoo and Waiwhakareke development	LOS	\$455,662	\$693,751	\$2,996,889	(\$1,500,000)	\$0	\$256,788	\$1,753,677
CE21045 - Museum development	LOS	\$699,306	\$702,127	\$2,952,127	(\$1,997,964)	\$0	\$0	\$954,163
CE21047 - Hamilton Gardens themed gardens	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Visitor Destinations		\$13,267,162	\$12,914,223	\$23,522,639	(\$6,997,963)	\$0	\$6,908,000	\$23,432,676
Wastewater								
CE10100 - Wastewater pump station asset renewals	R	\$839,902	\$916,405	\$916,405	\$0	\$0	\$800,000	\$1,716,405
CE10101 - Wastewater asset renewals	R	\$5,166,007	\$4,681,094	\$3,181,094	(\$1,905,000)	\$0	\$3,405,000	\$4,681,094
CE10115 - Wastewater treatment plant asset renewals	R	\$2,515,658	\$2,222,388	\$2,222,388	\$0	\$0	\$150,000	\$2,372,388
CE15103 - Wastewater network improvements	LOS	\$806,051	\$878,269	\$5,878,269	\$0	\$0	\$0	\$5,878,269
CE15104 - Wastewater pipe upgrades	G	\$0	\$22,251	\$22,251	\$0	\$0	\$0	\$22,251
CE15105 - Rototuna wastewater infrastructure	G	\$1,106,301	\$1,106,301	\$1,106,301	(\$998,569)	\$0	\$0	\$107,732
CE15106 - Wastewater network upgrades to allow development	G	\$318,270	\$260,903	\$260,903	\$0	\$0	\$0	\$260,903
CE15107 - Rotokauri wastewater infrastructure	G	\$238,703	\$337,440	\$337,440	\$0	\$0	\$0	\$337,440
CE15109 - Peacocke wastewater infrastructure stage 1	G	\$179,027	\$179,027	\$179,027	\$0	\$0	\$0	\$179,027

Item 7

Attachment 3

Capital Expenditure

As at 31 January 2024

Attachment 3

CE Code	Type	Annual Plan 23/24	Revised Budget as at 1 July 2023	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
CE15111 - Increase capacity of wastewater network	G	\$1,962,176	\$1,635,599	\$2,385,599	(\$1,055,729)	\$0	\$0	\$1,329,869
CE15113 - Peacocke wastewater strategic pump station	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15117 - Upgrade wastewater treatment plant	G	\$10,037,854	\$14,797,609	\$14,797,609	(\$3,613,786)	\$0	\$0	\$11,183,823
CE15120 - Wastewater treatment plant compliance	LOS	\$3,205,262	\$2,826,249	\$2,826,249	\$500,000	\$0	(\$500,000)	\$2,826,249
CE15121 - Wastewater customer connections to network	G	\$2,079,568	\$1,728,537	\$1,728,537	\$0	\$0	\$0	\$1,728,537
CE15160 - Wastewater model	R	\$0	\$30,871	\$30,871	\$0	\$0	\$700,000	\$730,871
CE15161 - Wastewater master plan	G	\$121,270	\$189,077	\$189,077	\$0	\$0	\$0	\$189,077
CE19040 - Peacocke wastewater infrastructure stage 2	G	\$10,761,522	\$9,499,729	\$9,499,729	\$0	\$0	\$0	\$9,499,729
CE19041 - Increase capacity wastewater far east network	G	\$2,264,000	\$2,268,802	\$2,268,802	\$0	\$0	\$0	\$2,268,802
CE19042 - Peacocke wastewater south network	G	\$6,715,000	\$10,427,829	\$10,427,829	\$0	\$0	\$0	\$10,427,829
CE19043 - Increase capacity wastewater west network	G	\$5,718,751	\$5,630,848	\$5,630,848	\$6,438,142	\$0	\$0	\$12,068,989
CE19044 - Increase capacity wastewater east network	G	\$332,354	\$947,752	\$1,975,752	(\$216,318)	\$0	\$0	\$1,759,434
CE21073 - Subregional wastewater treatment plant	G	\$1,156,913	\$1,581,712	\$1,581,712	(\$800,000)	\$0	\$0	\$781,712
CE21076 - Water Stimulus – Wastewater	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23004 - IAF	G	\$125,000	\$128,287	\$128,287	\$166,713	\$0	\$0	\$295,000
Total Wastewater		\$55,649,588	\$62,296,977	\$67,574,977	(\$1,484,548)	\$0	\$4,555,000	\$70,645,429
Water Supply								
CE10123 - Watermain renewals	R	\$6,954,916	\$5,261,536	\$5,261,536	\$0	\$0	\$0	\$5,261,536
CE10124 - Watermain valves and hydrants renewals	R	\$252,951	\$203,636	\$203,636	\$500,000	\$0	(\$500,000)	\$203,636
CE10138 - Treatment plant and reservoir renewals	R	\$1,200,083	\$578,017	\$578,017	\$0	\$0	\$650,000	\$1,228,017
CE10145 - Tools of trade renewals	R	\$45,132	\$15,396	\$15,396	\$0	\$0	\$0	\$15,396
CE15126 - Rototuna upgrade or new watermains	G	\$1,967,944	\$1,967,944	\$1,967,944	(\$810,756)	\$0	\$0	\$1,157,188
CE15127 - Water pipe upgrades	G	\$700,000	\$700,000	\$700,000	(\$700,000)	\$0	\$0	\$0
CE15128 - Rotokauri upgrade and new watermains stage 1	G	(\$0)	\$61,219	\$61,219	\$0	\$0	\$0	\$61,219
CE15130 - Peacocke watermains stage 1	G	\$103,438	\$103,438	\$103,438	\$0	\$0	\$0	\$103,438
CE15132 - Water network upgrades to allow new development	G	\$2,541,233	\$3,212,812	\$3,212,812	\$1,000,000	\$0	\$0	\$4,212,812
CE15133 - Water network improvements	LOS	\$509,251	\$388,488	\$388,488	\$0	\$0	\$0	\$388,488
CE15134 - Water demand management - Pukete reservoir zone	G	\$300,000	\$373,737	\$373,737	(\$290,000)	\$0	\$0	\$83,737
CE15135 - Peacocke water distribution mains stage 1	G	\$0	\$99,227	\$99,227	\$0	\$0	\$0	\$99,227
CE15137 - Water demand management - Newcastle reservoir zone	G	\$3,495,162	\$2,271,335	\$2,271,335	\$0	\$0	\$0	\$2,271,335
CE15139 - Water treatment plant compliance - minor upgrades	LOS	\$1,872,010	\$2,112,756	\$2,112,756	\$0	\$0	(\$400,000)	\$1,712,756
CE15141 - Water demand management - Hillcrest reservoir zone	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15144 - Upgrade water treatment plant	G	\$12,404,624	\$11,708,776	\$11,708,776	(\$2,800,000)	\$0	\$0	\$8,908,776
CE15146 - Water customer connections	G	\$2,053,045	\$3,036,647	\$3,036,647	\$0	\$0	\$0	\$3,036,647
CE15148 - Ruakura upgrade and new watermains	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15158 - Water model	R	\$218,938	\$337,339	\$337,339	\$0	\$0	\$0	\$337,339
CE15159 - Water master plan	G	\$183,000	\$183,612	\$183,612	\$0	\$0	\$0	\$183,612
CE19045 - Ruakura reservoir and associate bulk mains	G	\$76,519	\$100,732	\$100,732	\$0	\$0	\$0	\$100,732
CE19046 - Peacocke watermains stage 2	G	\$1,527,672	\$854,255	\$854,255	\$0	\$0	\$0	\$854,255
CE21036 - Rotokauri upgrade and new watermains stage 2	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21039 - Water Stimulus – Water Supply	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23002 - IAF	G	\$187,500	\$105,800	\$105,800	\$494,200	\$0	\$0	\$600,000
Total Water Supply		\$36,593,418	\$33,676,702	\$33,676,702	(\$2,606,556)	\$0	(\$250,000)	\$30,820,146
Grand Total - Capital Program		\$351,963,504	\$330,479,051	\$386,447,551	(\$6,802,154)	(\$20,628,769)	(\$0)	\$359,016,636

Capital Revenue
As at 31 January 2024

CE Code	Type	Annual Plan 22/23	Revised Budget as at 1 July 2022	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
Community Services								
CE10001 - Aquatic facilities building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10005 - Libraries collection purchases	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10006 - Library operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10007 - Library building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19017 - Rototuna community facilities	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21005 - Aquatic facilities renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21044 - Libraries development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21046 - Aquatic facilities development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Community Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Overhead and support unit capital projects								
CE10151 - Strategic property renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10158 - Fleet vehicles renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21014 - Corporate building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21025 - Information Services renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21026 - Information Services upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Overhead and support unit capital projects		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Recreation								
CE10021 - Cemetery and crematorium building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10030 - Parks and recreation building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	36,414.50	-36,414.50
CE17004 - River plan	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19007 - Peacocke parks development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19009 - Rototuna parks development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19070 - Community facilities building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21001 - Nursery renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21003 - Parks and recreation renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21004 - Cemeteries and crematorium renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21006 - Nature in the city gully restoration and development	LOS	\$ -	\$ -	\$ -	\$ -	2,044,000.00	\$ -	\$ 2,044,000.00
CE21007 - Cemeteries and crematorium development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21008 - Indoor recreation development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21010 - Parks and recreation development	LOS	-\$ 2,708,918.00	-\$ 2,708,918.00	-\$ 2,708,918.00	\$ -	\$ -	\$ 120,000.00	-\$ 2,588,918.00
Total Parks and Recreation		-\$ 2,708,918.00	-\$ 2,708,918.00	-\$ 2,708,918.00	\$ -	\$ 2,044,000.00	\$ 83,585.50	-\$ 581,332.50
Rubbish and Recycling								
CE10054 - Closed landfill assets renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10056 - Refuse Transfer Station and Hamilton Organics Centre asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15055 - Closed landfill management	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19027 - Refuse drop off points	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Rubbish and Recycling		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Safety								
CE21013 - Animal control building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21015 - City safe renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21016 - City safe upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Revenue
As at 31 January 2024

CE Code	Type	Annual Plan 22/23	Revised Budget as at 1 July 2022	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
Total Safety		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater								
CE10058 - Stormwater asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15059 - Rototuna stormwater infrastructure	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15060 - Rotokauri stormwater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15062 - Peacocke stormwater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15063 - Peacocke stormwater infrastructure stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15067 - Comprehensive stormwater consent implementation	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15068 - Stormwater customer connections	G	-\$ 526,522.50	-\$ 443,763.32	-\$ 443,763.32	\$ -	\$ -	\$ -	-\$ 443,763.32
CE15162 - Integrated Catchment Management Plan	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19026 - Erosion control works	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21031 - Flood management	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21032 - Stormwater infrastructure upgrades	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21062 - Stormwater asset upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21066 - Ruakura stormwater infrastructure	G	-\$ 1,500,000.00	-\$ 1,595,009.70	-\$ 1,595,009.70	\$ -	\$ -	\$ -	-\$ 1,595,009.70
CE21068 - Water Stimulus – Stormwater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE23003 - IAF	G	-\$ 125,000.00	-\$ 131,000.00	-\$ 131,000.00	-\$ 375,627.94	\$ -	\$ -	-\$ 506,627.94
Total Stormwater		-\$ 2,151,522.50	-\$ 2,169,773.02	-\$ 2,169,773.02	-\$ 375,627.94	\$ -	\$ -	-\$ 2,545,400.96
Transport								
CE10070 - Parking enforcement renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10072 - Footpath and street furniture renewals	R	-\$ 1,447,161.90	-\$ 874,319.10	-\$ 874,319.10	\$ -	\$ -	\$ -	-\$ 874,319.10
CE10074 - Drainage (kerb and channel) renewals	R	-\$ 1,264,592.80	-\$ 2,109,976.80	-\$ 2,109,976.80	\$ -	\$ -	\$ -	-\$ 2,109,976.80
CE10075 - Road base Renewals	R	-\$ 1,746,241.40	-\$ 2,740,943.40	-\$ 2,740,943.40	\$ -	\$ -	\$ -	-\$ 2,740,943.40
CE10076 - Road resurfacing	R	-\$ 2,516,838.80	-\$ 2,986,329.80	-\$ 2,986,329.80	\$ -	\$ -	\$ -	-\$ 2,986,329.80
CE10077 - Bridge and structures renewals	R	-\$ 33,948.80	-\$ 115,787.80	-\$ 115,787.80	\$ -	\$ -	\$ -	-\$ 115,787.80
CE10078 - Retaining wall and structures renewals	R	-\$ 120,942.60	-\$ 276,212.60	-\$ 276,212.60	\$ -	\$ -	\$ -	-\$ 276,212.60
CE10080 - Street lighting renewals	R	-\$ 197,327.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10081 - Traffic equipment renewals	R	-\$ 455,126.10	-\$ 516,108.51	-\$ 321,826.91	\$ -	\$ -	\$ -	-\$ 321,826.91
CE15087 - Transportation upgrades to allow for development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15088 - Peacocke transport upgrades and development stage 1	G	-\$ 739,500.00	-\$ 1,733,044.62	-\$ 1,733,044.62	\$ -	\$ -	\$ -	-\$ 1,733,044.62
CE15089 - Peacocke transport upgrades and development stage 2	G	-\$ 12,749,479.37	-\$ 5,738,990.21	-\$ 5,738,990.21	\$ -	\$ -	\$ -	-\$ 5,738,990.21
CE15090 - Rotokauri transport upgrades and development	G	-\$ 296,716.76	-\$ 296,716.76	-\$ 296,716.76	\$ -	\$ -	\$ -	-\$ 296,716.76
CE15092 - Rototuna transport upgrades and development	G	-\$ 4,650,000.00	-\$ 5,770,522.00	-\$ 5,770,522.00	\$ 1,641,499.94	\$ -	\$ -	-\$ 4,129,022.06
CE15093 - Ruakura transport upgrades and development	G	\$ -	-\$ 4,871,802.40	-\$ 4,871,802.40	\$ -	-\$ 3,200,000.00	\$ -	-\$ 8,071,802.40
CE15096 - Cross city connector	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15097 - Northern city crossing	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19036 - Ring Road	G	\$ -	-\$ 1,277,930.95	-\$ 1,277,930.95	\$ -	\$ -	\$ -	-\$ 1,277,930.95
CE19037 - Hamilton transport model	G	-\$ 59,132.06	-\$ 142,576.46	-\$ 142,576.46	\$ -	\$ -	\$ -	-\$ 142,576.46
CE19052 - Intersection upgrades	LOS	-\$ 153,000.00	-\$ 440,000.00	-\$ 440,000.00	\$ -	\$ -	\$ -	-\$ 440,000.00
CE19055 - Upgrade city directional signage	R	-\$ 241,885.20	-\$ 241,885.20	-\$ 241,885.20	\$ -	\$ -	\$ -	-\$ 241,885.20
CE19057 - Biking plan implementation	G	-\$ 4,342,835.00	-\$ 3,539,754.75	-\$ 3,647,084.75	\$ 1,693,645.62	\$ -	\$ 153,000.00	-\$ 1,800,439.13
CE19058 - Public Transport Mode Shift	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19062 - Bridge resilience programme	LOS	-\$ 137,674.10	-\$ 145,113.10	-\$ 145,113.10	\$ -	\$ -	\$ -	-\$ 145,113.10
CE19064 - Transport Centre rejuvenation	LOS	-\$ 640,267.00	-\$ 802,011.90	-\$ 802,011.90	-\$ 1,376,325.01	\$ -	\$ -	-\$ 2,178,336.91
CE21012 - Transport building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21052 - Peacocke transportation land	G	-\$ 3,494,615.14	-\$ 3,953,546.20	-\$ 3,953,546.20	\$ -	\$ -	\$ -	-\$ 3,953,546.20
CE21053 - Central city transportation improvements	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Revenue
As at 31 January 2024

CE Code	Type	Annual Plan 22/23	Revised Budget as at 1 July 2022	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
CE21055 - Te Rapa transportation upgrades and development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21057 - Ferrybank walking and cycling bridge	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21058 - Transportation safety improvements	LOS	-\$ 5,049,000.00	-\$ 2,266,526.96	-\$ 6,320,026.96	\$ -	\$ -	\$ -	-\$ 6,320,026.96
CE21059 - Transportation smart improvements	LOS	-\$ 153,000.00	-\$ 91,910.00	-\$ 91,910.00	\$ -	\$ -	\$ -	-\$ 91,910.00
CE21060 - Public transport improvement	LOS	-\$ 2,331,685.00	-\$ 2,185,220.00	-\$ 2,185,220.00	\$ -	\$ 1,268,685.00	-\$ 153,000.00	-\$ 1,069,535.00
CE23001 - CERF	LOS	-\$ 28,716,000.00	-\$ 32,275,871.00	-\$ 32,275,871.00	\$ -	\$ 17,161,078.00	\$ -	-\$ 15,114,793.00
CE23005 - IAF	G	-\$ 312,500.00	-\$ 334,500.00	-\$ 334,500.00	-\$ 2,015,547.53	\$ -	\$ -	-\$ 2,350,047.53
Total Transport		-\$ 71,849,469.43	-\$ 75,727,600.52	-\$ 79,694,148.92	-\$ 56,726.98	\$ 15,229,763.00	\$ -	-\$ 64,521,112.90
Venues Tourism and Major Events								
CE21011 - VTME building renewals	R	\$ -	-\$ 36,414.50	-\$ 36,414.50	\$ -	\$ -	\$ 36,414.50	\$ -
CE21041 - VTME security and health and safety programmes	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21042 - VTME operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Venues Tourism and Major Events		\$ -	-\$ 36,414.50	-\$ 36,414.50	\$ -	\$ -	\$ 36,414.50	\$ -
Visitor Destinations								
CE10008 - Museum operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10011 - Museum building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10017 - Hamilton Zoo building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10026 - Hamilton Gardens renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10028 - Hamilton Gardens building renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19023 - Hamilton Gardens development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 120,000.00	-\$ 120,000.00
CE19028 - Collection acquisition fund	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21002 - Hamilton Zoo operational renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21043 - Hamilton Zoo and Waiwhakareke development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21045 - Museum development	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21047 - Hamilton Gardens themed gardens	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Visitor Destinations		\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 120,000.00	-\$ 120,000.00
Wastewater								
CE10100 - Wastewater pump station asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10101 - Wastewater asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10115 - Wastewater treatment plant asset renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15103 - Wastewater network improvements	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15104 - Wastewater pipe upgrades	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15105 - Rototuna wastewater infrastructure	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15106 - Wastewater network upgrades to allow development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15107 - Rotokauri wastewater infrastructure	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15109 - Peacocke wastewater infrastructure stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15111 - Increase capacity of wastewater network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15113 - Peacocke wastewater strategic pump station	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15117 - Upgrade wastewater treatment plant	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15120 - Wastewater treatment plant compliance	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15121 - Wastewater customer connections to network	G	-\$ 2,079,567.50	-\$ 1,198,031.24	-\$ 1,198,031.24	\$ -	\$ -	\$ -	-\$ 1,198,031.24
CE15160 - Wastewater model	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15161 - Wastewater master plan	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19040 - Peacocke wastewater infrastructure stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19041 - Increase capacity wastewater far east network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Item 7

Attachment 4

Capital Revenue
As at 31 January 2024

CE Code	Type	Annual Plan 22/23	Revised Budget as at 1 July 2022	Revised Budget as at 30 September 2023	Deferrals and B/fwds	Approved Changes and Savings	Movements	Revised Budget as at 31 January 2024
CE19042 - Peacocke wastewater south network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19043 - Increase capacity wastewater west network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19044 - Increase capacity wastewater east network	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21073 - Subregional wastewater treatment plant	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21076 - Water Stimulus – Wastewater	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE23004 - IAF	G	-\$ 125,000.00	-\$ 132,000.00	-\$ 132,000.00	-\$ 166,712.73	\$ -	\$ -	-\$ 298,712.73
Total Wastewater		-\$ 2,204,567.50	-\$ 1,330,031.24	-\$ 1,330,031.24	-\$ 166,712.73	\$ -	\$ -	-\$ 1,496,743.97
Water Supply								
CE10123 - Watermain renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10124 - Watermain valves and hydrants renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10138 - Treatment plant and reservoir renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE10145 - Tools of trade renewals	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15126 - Rototuna upgrade or new watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15127 - Water pipe upgrades	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15128 - Rotokauri upgrade and new watermain stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15130 - Peacocke watermain stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15132 - Water network upgrades to allow new development	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15133 - Water network improvements	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15134 - Water demand management - Pukete reservoir zone	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15135 - Peacocke water distribution mains stage 1	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15137 - Water demand management - Newcastle reservoir zone	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15139 - Water treatment plant compliance - minor upgrades	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15141 - Water demand management - Hillcrest reservoir zone	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15144 - Upgrade water treatment plant	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15146 - Water customer connections	G	-\$ 2,053,045.00	-\$ 1,656,593.57	-\$ 1,656,593.57	\$ -	\$ -	\$ -	-\$ 1,656,593.57
CE15148 - Ruakura upgrade and new watermain	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15158 - Water model	R	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE15159 - Water master plan	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19045 - Ruakura reservoir and associate bulk mains	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE19046 - Peacocke watermain stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21036 - Rotokauri upgrade and new watermain stage 2	G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE21039 - Water Stimulus – Water Supply	LOS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CE23002 - IAF	G	-\$ 187,500.00	-\$ 202,500.00	-\$ 202,500.00	-\$ 494,200.25	\$ -	\$ -	-\$ 696,700.25
Total Water Supply		-\$ 2,240,545.00	-\$ 1,859,093.57	-\$ 1,859,093.57	-\$ 494,200.25	\$ -	\$ -	-\$ 2,353,293.82
Grand Total - Capital Program		-\$ 81,155,022.43	-\$ 83,831,830.85	-\$ 87,798,379.25	-\$ 1,093,267.90	\$ 17,273,763.00	\$ -	-\$ 71,617,884.15

Council Report

Item 8

Committee: Finance and Monitoring Committee

Date: 29 February 2024

Author: Tracey Musty

Authoriser: David Bryant

Position: Finance Director

Position: General Manager Business Services

Report Name: Financial Performance & Strategy Report to 31 January 2024

Report Status	<i>Open</i>
----------------------	-------------

Purpose - *Take*

1. To inform the Finance and Monitoring Committee on Council's financial performance and strategy for the period ended 31 January 2024.
2. To seek a recommendation from the Finance and Monitoring Committee that the Council approves the significant forecast adjustments as set out in this Report and the capital movement as set out in the Capital Portfolio Monitoring Report.

Staff Recommendation - *Tuutohu-aa-kaimahi* (Recommendation to the Council)

3. That the Finance and Monitoring Committee:
 - a) receives the report;
 - b) recommends that the Council:
 - i. approves the capital movement as identified in paragraph 28 of the 29 February 2024 Capital Portfolio Monitoring Report;
 - ii. approves the significant forecast adjustments and revised Financial Strategy position for Debt to Revenue, Net Debt and Balancing the Books as set out in paragraphs 50 to 55 of this staff report.

Executive Summary - *Whakaraapopototanga matua*

4. This report is to be read in conjunction with the 31 January 2024 Capital Portfolio Monitoring Report.
5. The 31 January 2024 financial results are as follows:

Surplus/(Deficit) Result	Actual	Budget	Variance
Accounting Surplus/(Deficit)	\$41.9m	\$51.2m	(\$9.3m) ✖
Balancing the books	(\$16.1m)	(\$8.3m)	(\$7.8m) ✖

6. **Operating revenue \$3.4m (excluding interest and other revenue) ✓** - NZTA Waka Kotahi offset increased Operating & Maintenance costs and fees and charge being above budget by \$0.7m.
7. **Capital revenue \$5.2m ✓** - favourable due to vesting of assets to Council being higher than budget by \$13.3m and capital revenue being \$7m lower than budget due to reduction in CERF funding.
8. **Other revenue \$4.3m ✓** – driven by the non-cash revaluation of the interest free Housing Infrastructure Fund (HIF) loan.
9. **Net interest costs (\$4.1m) ✗** - driven by an increase in average interest rates and debt levels. The unfavourable variance in interest expense is partially set off by the favourable variance in interest revenue.
10. **Operating expenditure, excluding interest and depreciation (\$1.9m) ✗** - The overspend is predominantly in Operating & Maintenance costs, relating to transportation contractors being ahead of scheduled programmes because of the recent good weather conditions. It also reflects reactive maintenance work required to ensure our water infrastructure is maintained and operational.
11. The impact of forecasting changes made, since the adoption of the 2021-31 Long-Term Plan, is reflected in the Financial Strategy measures forecast for year end:
 - i. debt to revenue is 244% and unfavourable against a budget of 199%;
 - ii. net debt is \$1b and unfavourable against a budget of \$843m; and
 - iii. balancing the books is (\$37m) and tracking unfavourably against a budget of (\$17m).
12. As at 31 January 2024 Council is compliant with counterparty credit limits. Council remains compliant with all other treasury policy measures (**Attachment 3**).
13. Council's fixed rate hedging as at 31 January 2024 is 41%. Council's external treasury advisors Price Waterhouse Cooper (PWC) review the swap strategy monthly to test Council's hedging.
14. Council saw a loss of (\$6.4m) on the revaluation of swaps as at 31 January 2024. This is not a cash loss, but rather an accounting/book entry and reflects the market swap rate movement as reflected in **Attachment 3**.
15. Staff consider the matters in this report have low significance and that the recommendations comply with Council's legal requirements.

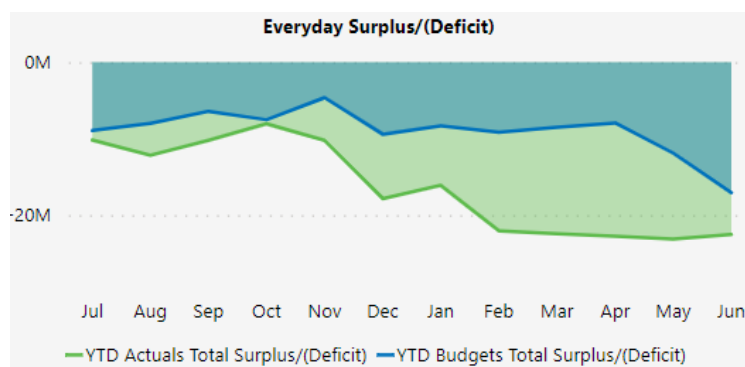
Discussion - *Matapaki*

Operating Results - Year to Date

16. The Statement of Comprehensive Revenue and Expense discloses the accounting result in accordance with accounting standards. The surplus of \$41.9m is (\$9.3m) unfavourable compared to the budget surplus of \$51.2m.
17. The Balancing the Books result for the year to 31 January 2024 is (\$16.1m). The deficit is \$7.8m unfavourable than the budgeted deficit of (\$8.3m). The graph below shows the cumulative result during the year for the Balancing the Book results.

Surplus/(Deficit) Result	Actual	Budget	Variance
Accounting Surplus/(Deficit)	\$41.9m	\$51.2m	(\$9.3m) ✗
Balancing the books	(\$16.1m)	(\$8.3m)	(\$7.8m) ✗

18. The graph below shows the cumulative result during the year for the Balancing the Book results.



19. The annual accounting and balancing the books results forecast for 30 June 2024 are as follows:

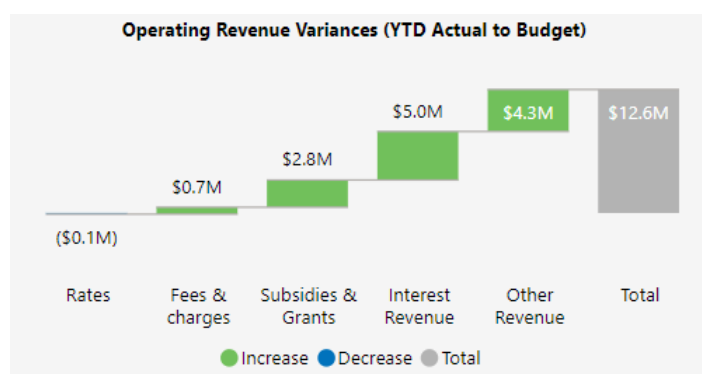
Surplus/(Deficit) Result	FY24 Year End Forecast	Annual Plan	Variance
Accounting Surplus/(Deficit)	\$98.7m	\$117.2m	(\$18.5m) ✖
Balancing the books	(\$36.6m)	(\$17.1m)	(\$19.5m) ✖

Understanding material variances

20. The Statement of Comprehensive Revenue and Expense is in **Attachment 1**. This statement also includes a forecast of the result for the year ending June 2024 against the annual plan for the year ending June 2024.
21. Individual Everyday Revenue and Expense statements for each of Council's activities are in **Attachment 2**.
22. Variances presented as a positive number impact the result in a favourable manner. Variances presented in brackets (\$x.xm) impact the result in an unfavourable manner.

Operating Revenue

23. **Total Operating Revenue \$12.6m** ✓



24. **Subsidies & Grants \$2.8m** ✓ – NZTA Waka Kotahi subsidies are \$1.4m ahead, offsetting additional operating and maintenance costs. The waste levy on class 1 landfills has increased and resulted in a favourable variance of \$1.4m. Waste Levy funds can only be used for waste minimisation activities as set out by Waste Minimisation Act 2008.
25. **Interest revenue \$5.0m** ✓ - Careful treasury monitoring of financial market movements is ensuring that we obtain optimal returns on operational cash holdings and maximising higher market returns on term deposits.
26. **Other revenue \$4.3m** ✓ - Higher market interest rates year to date have driven a \$3.1m non-cash fair value gain on the HIF loan. This change in value of the HIF loan is excluded from the balancing the books result. Dog and parking infringement's issued is higher than the YTD budget due to increased activity in these areas. Rental income is also higher than budget due to rent reviews. Waikato Regional Airport paid a \$273k dividend which was unbudgeted.
27. **Operational Revenue Year-End Forecasts include:**
 - i. **Subsidies & Grants \$2.0m** ✓ - NZTA Waka Kotahi has allocated surplus funding from the three-year funding block to support Council's existing work programmes which resulted in an additional \$2.0m in subsidies being received.
 - ii. **Other revenue \$14.2m** ✓ - Higher market interest rates year to date have driven a \$13.2m non-cash fair value gain on the HIF loan. This forecasted change in value of the HIF loan is excluded from the balancing the books forecast result. Other favourable forecasts include the dividend from the Waikato Regional Airport and additional rental income on carparks and properties forecasted.
 - iii. **Interest revenue \$9.2m** ✓ - Higher interest rates on cash holdings will contribute an offset to higher borrowing costs. A notional non-cash gain on the fair value of the HIF loan is adding \$18.9m to the surplus for the year based on current interest rates and HIF debt to date. The value at year end will depend on interest rates at year end. The fair value gain does not impact balancing the books.
28. Material variance explanations can be found in the activity statements (**Attachment 2**).

Capital Revenue – Year to Date

29. **Total Capital Revenue \$5.1m** ✓.
30. **Development Contributions \$0.02m** ✓ - Development Contributions are tracking above budget.
31. **Capital revenue (\$7.8m)** ✗ - CERF funding for the year has been reduced by \$12m from budget. Of the remaining CERF funding, spend is at 41% with expected ramp up of project delivery and related capital revenue expected in the latter portion of the financial year.
32. **Vested assets \$13.3m** ✓ – Timing and valuation of vested assets is difficult to estimate. Vested assets relating to Parks and Gardens amounted to \$9.1m, these are unbudgeted. Significant assets vested to Council relate to land under roads and parks and garden land in Kimbrae Drive and Taiatea Drive (\$23m).
33. The addition of vested assets increases the operating and maintenance and depreciation costs for Council. Through the 2021-31 Long-Term Plan increased funding was made available for maintenance on new vested assets for infrastructural activities.

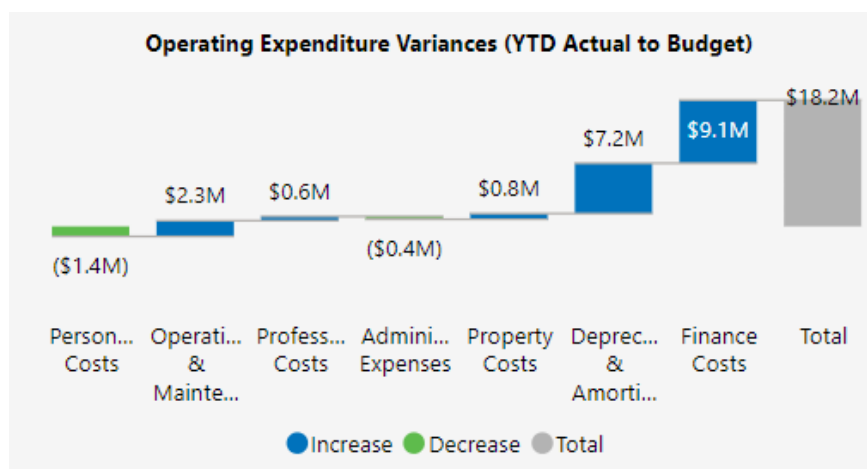
Asset class	YTD Actual \$000	Full Year Annual Budget \$000	Life Range (Years)	Estimated Annual Depreciation \$000
Wastewater	1,312	3,788	15-100	16
Stormwater	2,056	5,477	30-100	26
Water Supply	420	2,042	50-80	5
Roading	0	28,056	12-140	0
Parks and Recreation	0	-	0	0
Land	23,168			0
Total	26,956	39,363		229

34. **Capital Revenue Year-End Forecast Variances (\$16.8m) ✖**

- i. **Capital Revenue (\$16.8m) ✖** - please refer to the Capital Portfolio Monitoring report for commentary on variances.

Operating Expenditure

35. **Total Operating Expenditure (\$18.2m) ✖.**



36. **Personnel costs \$1.4m ✓** – Staff remuneration is \$3.7m less than budget due to staff vacancies. This is partially offset by (\$0.4m) of external contractors filling staff roles and (\$1.3m) of other staff related costs.
37. **Operating & Maintenance costs (\$2.3m) ✖** – The overspend is mostly relating to additional spend on infrastructure including road and water maintenance due to demands on the network. This is partly offset by increased NZTA subsidies.
38. **Professional Costs (\$0.6m) ✖** - Consultant costs include unbudgeted bi-election costs and work done on the MEF for which costs will be released from the reserve funds.
39. **Property Costs (\$0.8m) ✖** – Higher energy costs (\$0.6m) and an unbudgeted Riskpool residual call payment (\$0.35m).

40. **Finance costs (\$9.1m) ✖** - Costs exceed budget due to increased market interest rates with the 12-month rolling average at 4.82% versus a budgeted 3.34%. This is partially offset by the \$5m increase in interest revenue generated through strategic treasury management.
41. **Depreciation (\$7.2m) ✖** – The key driver in the unfavourability of depreciation is due to the revaluation of transport and parks and garden improvement assets as at 30 June 2023 and 30 April 2023, which were significantly higher than budget resulting in a \$6m unfavourable variance to budget. Compounding the unfavourable variance is that expected deferrals for FY22/23 didn't materialise and therefore higher than budgeted depreciation has occurred for infrastructure assets.
42. **Operating Expenditure Year-End Forecast Variances (\$35.8m):**
- i. Personnel costs are expected to be \$1.5m below budget due to staff vacancies and savings made through the Future Fit restructure.
 - ii. Operating & Maintenance costs are forecast to be (\$4.8m) unfavourable, largely due to additional infrastructural costs associated with the maintenance of roads and water and wastewater activities.
 - iii. Professional costs are forecast to be (\$0.7m) unfavourable largely due to additional costs associated with hearings, legal advice, increased audit fees and engagement of specialist advice.
 - iv. Property costs are forecast to be (\$1.0m) unfavourable largely due to an unbudgeted Riskpool payment of \$347k and electricity and gas charges being higher than anticipated due to rate changes after budgets were set in the Annual Plan 23/24 and delays in capital works at Waterworld.
 - v. Depreciation & amortisation is expected to be (\$11.1m) unfavourable. The transport revaluation performed in June 2023 resulted in an additional unbudgeted depreciation spend of \$8.2m. Compounding the unfavourable variance is that expected deferrals for Financial Year 22/23 didn't materialise and therefore higher than budgeted depreciation has occurred for infrastructure assets. The full year impact of this is \$1.25m.
 - vi. The largest single contributor to the unfavourable deficit is (\$19.9m) interest costs due to higher interest rates. This is partially offset by an additional \$9.2m of interest revenue on term investments held.
43. Please refer to the activity statements (**Attachment 2**) for material variance explanations.

Gains and Losses

44. **Financial Instrument revaluations (\$6.4m) ✖** – interest rate fluctuations are driving changes to the value of Council's fixed rate borrowing instruments - see Attachment 3 for swap interest rate movement.
45. **Loss on disposal of assets (\$2.6m) ✖** – losses on the disposal of assets are unbudgeted. Key losses on disposal to date are as a result of the disposal of the Settlement Centre Waikato (\$816k), impacts of the renewals/upgrades to various waters assets (\$713k), lifts in the central library museum (\$405k), various ablutions (\$202k), various components of the municipal building (\$163k), Bremworth Park Playground (\$35k), Metro Juda Roof Renewal (\$30k), enclosures at the Hamilton Zoo (\$17k).

Treasury Management

46. The table below sets out Council's compliance with the Investment and Liability Management Policy (Council Policy) as at 31 January 2024.

Investment and Liability Management		
Measure	Compliance	Required by
Fixed Rate Debt Maturity	✓	Council Policy
Funding Maturity	✓	Council Policy
Counterparty Credit Risk	✓	Council Policy
Liquidity	✓	Local Government Funding Agency (LGFA)
Debt/ Revenue	✓	LGFA
Interest Cost/ Rates Revenue	✓	LGFA
Interest Cost/ Total Revenue	✓	LGFA

Interest Rate Risk Management

47. The movement on interest rate swaps relates to valuations completed at a point in time. These are based on Council's total external debt and the difference between current market interest rates and the fixed rates that Council has locked in. They are unrealised because, on maturity of each interest rate swap contract, no interest gain or loss eventuates.
48. As at 31 January 2024 Council's fixed rate hedging is 41%. This falls within our debt interest rate policy parameters which requires a minimum fixed rate of 40% and a maximum fixed rate of 95%. Current fixed rate portions are lower due to the limitations on fixing waters related debt following the previous Government's indications over debt transfers to the new waters entities and the current high interest rate environment where indications are that it is financially prudent to delay fixing significant values at current rates.
49. Council's gross cost of funds over a 12-month rolling average is 4.82%.

Financial Strategy

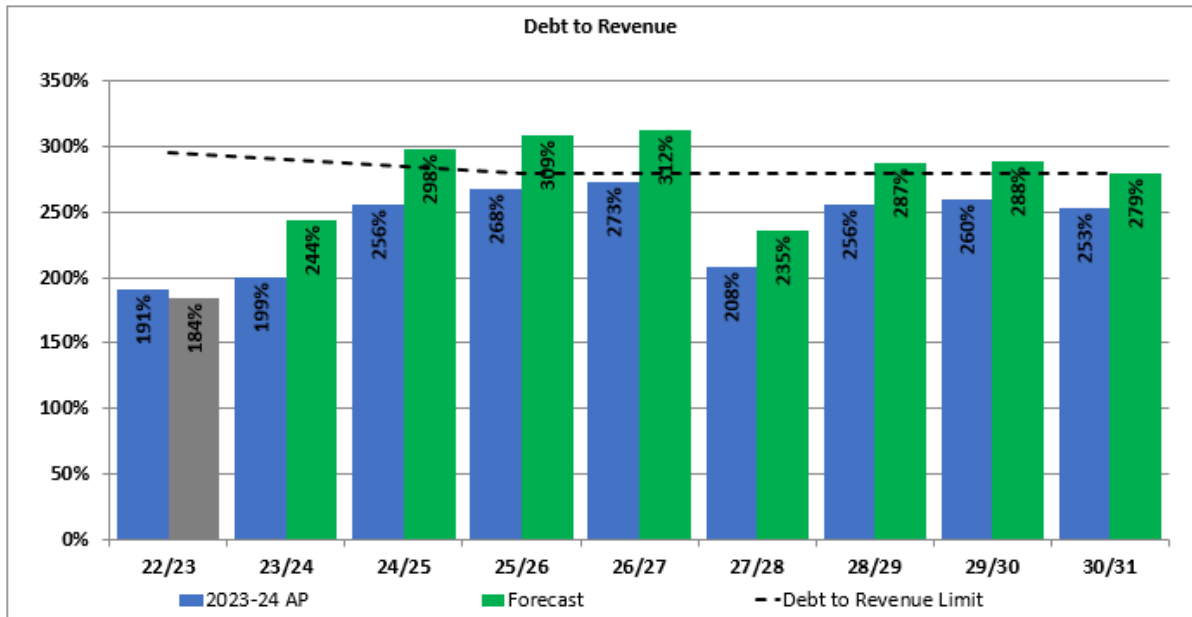
50. Any changes in significant forecasting assumptions will result in changes to the Financial Strategy outcomes. These assumptions will be considered and, if necessary, adjusted in each Annual Plan.

Financial Strategy Graphs

51. The following graphs show the 2023/24 Annual Plan budgets and the total of all forecast adjustments as set out earlier in this report.
52. The unfavourable movement in debt to revenue and net debt in 2023/24 is a result of:
- The unfavourable 2023/24 balancing the books result; and
 - Capital revenue, capital savings, re-phasing, and delay deferrals from 2023/24 to and from future years as detailed in the Capital Portfolio Monitoring Report.

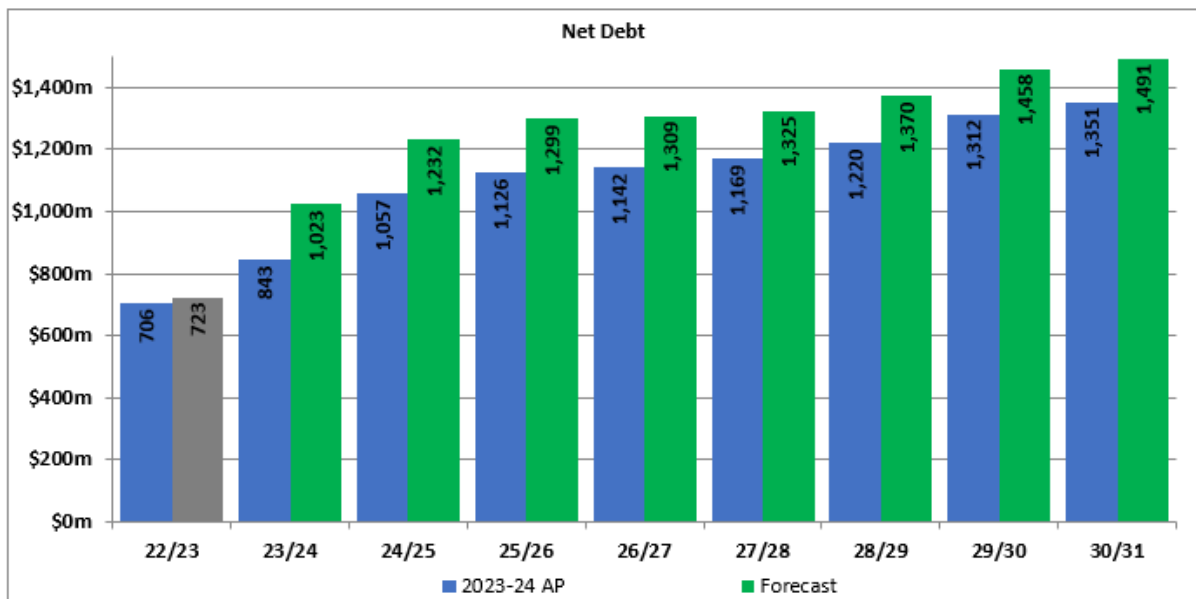
Debt to Revenue

53. The Debt to Revenue graph includes all adjustments identified in this report and shows that debt to revenue of 244% is unfavourable against a budget of 199%. The limit breaches being forecast through the outer years will be addressed as part of the 2024/34 Long Term Plan process.



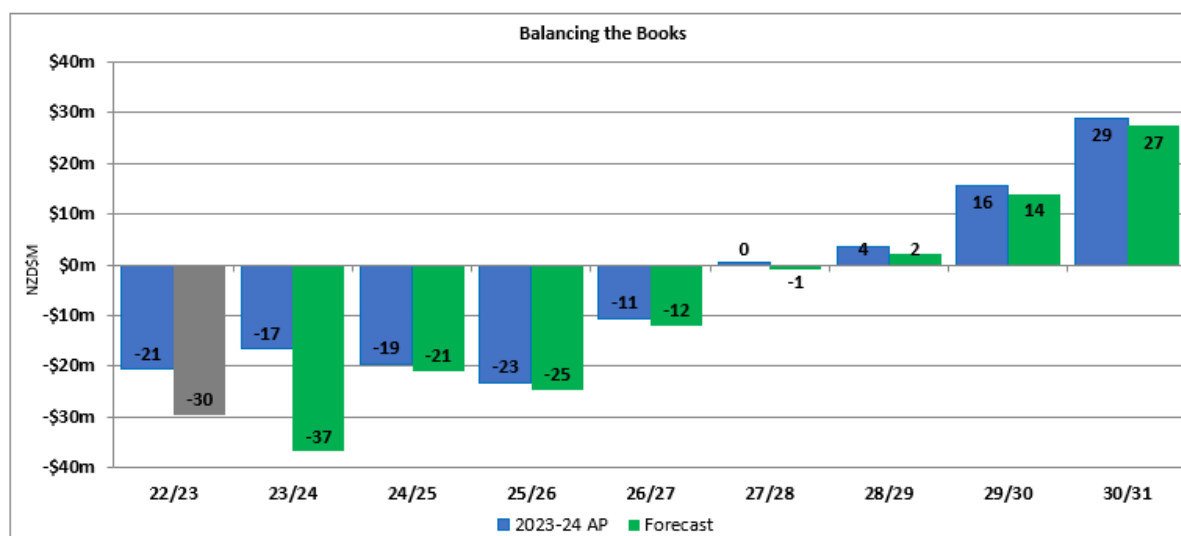
Net Debt

54. The Net Debt graph shows a \$180m increase in net debt against the 2023/24 Annual Plan. Net debt for 2023/24 is \$1b. The increase in debt is a result of the impact of the forecast operational deficit for 23/24 and the forecast capital programme spend being fully achieved with a lower level of deferrals than expected.



Balancing the Books

55. The 2023/24 balancing the books deficit is (\$37m).



Emerging Issues

56. The Capital Portfolio Monitoring Report lists emerging issues that could impact the capital portfolio and consequently debt and the balancing the books result across the remainder of the Long-Term Plan.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

57. Staff confirm that matters in this report complies with Council's legal and policy requirements.
58. Staff have also considered the key considerations under the Climate Change Policy and have determined that an adaptation assessment and emissions assessment is not required for the matter(s) in this report.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

59. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
60. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report.
61. The recommendations set out in this report are consistent with that purpose.
62. Economic wellbeing is managed through the efficient monitoring of Council's financial results. Diligent management of Council's budget and regular review of forecasts is required to ensure Council is operating effectively and policy compliance is met.
63. The environmental, social, and cultural wellbeings are not directly impacted by the annual monitoring report. However, the efficient review and management of Council's financial position supports the wider business in their delivery of key objectives that enhance these wellbeings.

Risks - *Tuuraru*

64. There are no known risks associated with the decisions of this report.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Item 8

Significance

65. Having considered the Significance and Engagement Policy, staff have assessed that the matters in this report have low significance.

Engagement

66. Given the low level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Council Statement of Comprehensive Revenue and Expense January 2024

Attachment 2 - Council Activity Statements January 2024

Attachment 3 - Treasury Position 31 January 2024

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE
FOR THE PERIOD ENDED 31 JANUARY 2024

Attachment 1

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Operating Revenue								
135,748	Rates	145,119	145,238	(119)	255,759	57%	255,303	(456)
25,887	Fees & Charges	30,240	29,532	708	50,162	60%	50,172	10
7,618	Subsidies & Grants	14,719	11,944	2,776	22,173	66%	24,240	2,067
4,641	Interest Revenue	9,823	4,873	4,950	6,124	160%	15,292	9,168
27,125	Other Revenue	14,239	9,955	4,284	13,011	109%	27,260	14,249
201,019	TOTAL OPERATING REVENUE	214,141	201,542	12,600	347,229	62%	372,268	25,038
Capital Revenue								
20,555	Development Contributions	21,082	21,355	(273)	36,605	58%	36,605	
39,092	Capital Revenue	32,095	39,922	(7,827)	83,137	39%	66,264	(16,873)
34,487	Vested Assets	26,956	13,665	13,292	39,353	68%	48,462	9,109
94,133	TOTAL CAPITAL REVENUE	80,133	74,941	5,191	159,095	50%	151,330	(7,765)
295,153	TOTAL REVENUE	294,274	276,483	17,791	506,324	58%	523,598	17,274
Expenditure								
62,414	Personnel Costs	68,468	69,913	1,444	121,941	56%	120,882	1,059
43,164	Operating & Maintenance Costs	47,329	45,060	(2,269)	81,406	58%	85,719	(4,313)
8,097	Professional Costs	6,508	5,908	(600)	13,587	48%	14,540	(953)
16,918	Administration Expenses	17,826	18,230	404	29,134	61%	28,884	250
8,401	Property Costs	9,708	8,882	(826)	14,929	65%	15,927	(998)
19,216	Finance Costs	31,306	22,227	(9,079)	33,510	93%	53,423	(19,913)
49,499	Depreciation & Amortisation Expense	62,302	55,076	(7,226)	94,405	66%	105,474	(11,069)
207,708	TOTAL EXPENDITURE	243,446	225,296	(18,151)	388,912	63%	424,849	(35,938)
87,444	OPERATING SURPLUS/(DEFICIT)	50,828	51,187	(360)	117,412	43%	98,748	(18,664)
Gains and Losses								
4,452	Gain/(Loss) on revaluation of interest rate swaps	(6,418)	-	(6,418)	-			
	Gain/(Loss) on fair value of investment properties	-	()		-			
(1,994)	Gain/(Loss) on property, plant and equipment	(2,494)	-	(2,494)	1,050	(237%)	(1,618)	(2,668)
2,457	TOTAL GAINS AND LOSSES	(8,912)	()	(8,912)	1,050	(849%)	(1,618)	(2,668)
89,902	TOTAL SURPLUS/(DEFICIT)	41,916	51,187	(9,271)	118,463	35%	97,130	(21,332)

Refer to Activity Statements for variances against budget.

Item 8

Attachment 1

BALANCING THE BOOKS RESULT
FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
89,902	Surplus/(Deficit)	41,916	51,187	(9,271)	118,463	35%	97,130	(21,332)
Remove capital revenue								
(34,487)	Vested assets	(26,956)	(13,665)	(13,292)	(39,353)	68%	(48,462)	(9,109)
(13,361)	Part of Development and Financial contributions	(13,703)	(13,881)	178	(23,793)	58%	(23,793)	
(22,274)	Capital Subsidy (excluding subsidy on transport renewals)	(17,485)	(16,121)	(1,364)	(29,442)	59%	(31,792)	(2,350)
(10,763)	Other Capital Contributions & Grants	(8,052)	(16,779)	8,728	(45,774)	18%	(24,805)	20,969
(22,156)	Other items not considered everyday operating revenue	(8,800)	(5,668)	(3,132)	(5,668)	155%	(18,915)	(13,247)
Remove (gains)/losses								
(2,457)	All Gains/(Losses)	8,912		8,912	(1,050)	(849%)	1,618	2,668
Remove other expenses								
6,895	Other items not considered everyday operating expenses	8,076	6,656	1,419	9,788	83%	12,405	2,617
(8,702)	EVERYDAY SURPLUS/(DEFICIT)	(16,093)	(8,271)	(7,822)	(16,830)	96%	(36,614)	(19,784)

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
135,748	Rates**	145,119	145,238	(119)	255,759	57%	255,303	(456)
25,887	Fees & Charges	30,240	29,532	708	50,162	60%	50,172	10
7,618	Subsidies & Grants	14,719	11,944	2,776	22,173	66%	24,240	2,067
4,641	Interest Revenue	9,823	4,873	4,950	6,124	160%	15,292	9,168
27,125	Other Revenue	14,239	9,955	4,284	13,011	109%	27,260	14,249
201,019	Total Everyday Revenue	214,141	201,542	12,600	347,229	62%	372,268	25,038
Everyday Expenditure								
62,414	Personnel Costs	68,468	69,913	1,444	121,941	56%	120,882	1,059
43,164	Operating & Maintenance Costs	47,329	45,060	(2,269)	81,406	58%	85,719	(4,313)
8,097	Professional Costs	6,508	5,908	(600)	13,587	48%	14,540	(953)
16,918	Administration Expenses	17,826	18,230	404	29,134	61%	28,884	250
8,401	Property Costs	9,708	8,882	(826)	14,929	65%	15,927	(998)
19,216	Finance Costs**	31,306	22,227	(9,079)	33,510	93%	53,423	(19,913)
49,499	Depreciation & Amortisation Expense**	62,302	55,076	(7,226)	94,405	66%	105,474	(11,069)
(2,457)	Gains & Losses	8,912	(8,912)	(1,050)	(849%)		1,618	(2,668)
205,251	Total Everyday Expenditure	252,358	225,296	(27,062)	387,861	65%	426,467	(38,606)
(4,232)	Everyday Surplus/(Deficit)*	(38,217)	(23,754)	(14,463)	(40,632)	94%	(54,200)	(13,568)
Capital Revenue								
20,555	Development Contributions**	21,082	21,355	(273)	36,605	58%	36,605	
39,092	Capital Revenue**	32,095	39,922	(7,827)	83,137	39%	66,264	(16,873)
34,487	Vested Assets**	26,956	13,665	13,292	39,353	68%	48,462	9,109
94,133	Total Capital Revenue	80,133	74,941	5,191	159,095	50%	151,330	(7,765)
89,902	Operating Surplus/(Deficit)	41,916	51,187	(9,271)	118,463	35%	97,130	(21,332)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Finance Costs**: (\$9,079k) unfavourable.

An increase in debt levels and an approximate 0.66% rise in average interest rates has increased the interest expense on floating rate debt. This is partially offset by the \$5m increase in interest received on term investments.

Depreciation & Amortisation Expense**: (\$7,226k) unfavourable.

The key driver in the unfavourability of depreciation is due to the revaluation of transport and parks and garden improvement assets as at 30 June 2023 and 30 April 2023 which were significantly higher than budget resulting in a \$6m unfavourable variance to budget. Compounding the unfavourable variance is that expected deferrals for FY22/23 did materialise and therefore higher than budgeted depreciation has occurred for infrastructure assets.

Gains & Losses: (\$8,912k) unfavourable.

Interest rate swaps had an unfavourable movement of \$6.4m. The movement on interest rate swaps relates to valuations completed at a point in time. These are based on Council's total external debt and the difference between current market interest rates and the fixed rates that Council has locked in. They are unrealised because, on maturity of each interest rate swap contract, no interest gain or loss eventuates.

Included in gains and losses are losses of \$2.6m relating the disposal of fixed assets, these are unbudgeted. Key losses on disposal to date are as a result of the disposal of the Settlement Centre Waikato (\$816k), impacts of the renewals/upgrades to various waters assets (\$713k), lifts in the central library museum (\$405k), various ablutions (\$202k), various components of the municipal building (\$163k), Bremworth Park Playground (\$35k), Metro Juda Roof Renewal (\$30k), enclosures at the Hamilton Zoo (\$17k).

Development Contributions**: (\$273k) unfavourable.

Revenue is tracking above budget, with variations between areas. Transport being behind offset by Stormwater, Water Supply and Wastewater collections.

Capital Revenue**: (\$7,827k) unfavourable.

CERF funding for the year has been reduced by \$12m from budget. Of the remaining CERF funding spend is at 41% with expected ramp up of project delivery and related capital revenue expected in the latter portion of the financial year.

Vested Assets**: \$13,292k favourable.

Timing and valuation of vested assets is difficult to estimate. Vested assets relating to Parks and Gardens amounted to \$9.1m, these are unbudgeted. Significant assets vested to council relate to land under roads and parks and garden land in Kimbrae Drive and Taiatea Drive (\$23m).

The comments below explain the material variance between annual approved budget and annual forecast.

Rates:** (\$456k) unfavourable.

Water by meter usage has reduced (\$135k) when compared to the same period last year. This may be as a result of regular rainfall which could reduce water use levels. Rates penalties has also reduced (\$100k), compared to the same period last year.

Finance Costs:** (\$19,913k) unfavourable.

An increase in forecast finance costs is driven by higher average interest rates, as well as higher debt levels than originally forecast through the 2023-24 Annual Plan. This is slightly offset by higher interest returns on term investments.

Depreciation & Amortisation Expense:** (\$11,069k) unfavourable.

The key driver in the unfavourability of forecasted depreciation is due to the revaluation of transport and parks and garden improvement assets at 30 June 2023 and 30 April 2023 which were significantly higher than budget resulting an expected overspend of \$9.8m as higher than budgeted depreciation as a result of budgeted deferrals for FY22/23 not materialising.

Capital Revenue:** (\$16,873k) unfavourable.

Capital revenue has been reforecast to reflect the impact of expected deferrals for the year as well as the reduction of CERF funding.

Vested Assets:** \$9,109k favourable.

Vested assets for parks and gardens are not budgeted resulting in a favourable forecast variance.

Gains & Losses: (\$2,668k) unfavourable.

Losses on disposal of fixed assets are unbudgeted. Key losses on disposal to date are as a result of the disposal of the Settlement Centre Waikato (\$816k), impacts of the renewals/upgrades to various waters assets (\$713k), lifts in the central library museum (\$405k), various ablutions (\$202k), various components of the municipal building (\$163k), Bremworth Park Playground (\$35k), Metro Juda Roof Renewal (\$30k), enclosures at the Hamilton Zoo (\$17k).

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
1,609	Rates**	1,716	1,716		3,027	57%	3,027	
	Fees & Charges							
	Subsidies & Grants							
	Interest Revenue							
6	Other Revenue	2		2				
1,615	Total Everyday Revenue	1,718	1,716	2	3,027	57%	3,027	
Everyday Expenditure								
236	Personnel Costs	285	262	(23)	445	64%	468	(22)
7	Operating & Maintenance Costs	8	6	(1)	19	40%	26	(7)
560	Professional Costs	209	126	(84)	214	98%	340	(126)
883	Administration Expenses	928	1,013	85	1,833	51%	1,887	(54)
	Property Costs						3	(3)
	Finance Costs**							
	Depreciation & Amortisation Expense**							
	Gains & Losses							
1,686	Total Everyday Expenditure	1,430	1,406	(23)	2,511	57%	2,723	(212)
(71)	Everyday Surplus/(Deficit)*	288	310	(21)	516	56%	304	(212)
(71)	Operating Surplus/(Deficit)	288	310	(21)	516	56%	304	(212)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

There are no material variances to explain.

The comments below explain the material variance between annual approved budget and annual forecast.

Professional Costs: (\$126k) unfavourable.

Forecasts includes (\$142k) of unbudgeted spend for the Hamilton East Bi-Election which was approved through the Finance and Monitoring Committee.

FOR THE PERIOD ENDED 31 JANUARY 2024

Attachment 2

\$000		\$000		\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)	
Everyday Revenue									
(201)	Rates**	(200)	(207)	8	(353)	57%	(465)	(112)	
293	Fees & Charges	494	372	122	591	84%	865	274	
32	Subsidies & Grants	752	869	(117)	3,329	23%	2,829	(500)	
110	Interest Revenue	232	71	161	122	190%	362	239	
1,844	Other Revenue	1,872	1,452	420	2,415	78%	2,854	439	
2,078 Total Everyday Revenue		3,151	2,557	593	6,105	52%	6,446	341	
Everyday Expenditure									
12,896	Personnel Costs	14,478	14,236	(242)	25,779	56%	26,608	(829)	
6,001	Operating & Maintenance Costs	5,935	5,986	51	13,407	44%	12,667	740	
1,352	Professional Costs	1,331	1,065	(266)	2,614	51%	3,150	(536)	
4,333	Administration Expenses	4,890	5,276	387	9,647	51%	9,306	341	
473	Property Costs	850	473	(378)	815	104%	1,223	(407)	
(207)	Finance Costs**	(501)	(574)	(73)	(1,040)	48%	(775)	(265)	
3,820	Depreciation & Amortisation Expense**	4,257	3,872	(385)	6,637	64%	7,291	(654)	
(4,942)	Gains & Losses	6,479		(6,479)	(1,050)	(617%)	(815)	(235)	
23,724 Total Everyday Expenditure		37,719	30,335	(7,384)	56,808	66%	58,654	(1,846)	
(21,646) Everyday Surplus/(Deficit)*		(34,568)	(27,777)	(6,791)	(50,703)	68%	(52,208)	(1,505)	
Capital Revenue									
106	Capital Revenue**		-		-				
106 Total Capital Revenue									
(21,540) Operating Surplus/(Deficit)		(34,568)	(27,777)	(6,791)	(50,703)	68%	(52,208)	(1,505)	

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: \$122k favourable.

Favourability relates to an increase in the recovery of rates and other compliance charges.

Subsidies & Grants: (\$117k) unfavourable.

Unfavourability relates to the Better Off Funding Grant and aligns to the revised programme. Programme expenditure is favourable, with no impact on the total operating result.

Other Revenue: \$420k favourable.

Relates to additional rental income based on rent review increases on Strategic Property and \$250k of dividends paid by Waikato Regional Airport.

Personnel Costs: (\$242k) unfavourable.

Unfavourable due to redundancy and final pays from the organisational restructure.

Professional Costs: (\$266k) unfavourable.

Unfavourability relates to increased work around the Municipal Endowment Fund which will be covered by the release of funds from the reserve.

Administration Expenses: \$387k favourable.

Favourability is a result of the recent software prioritisation review.

Property Costs: (\$378k) unfavourable.

The unbudgeted Riskpool insurance payment of (\$347k), approved at the Finance and Monitoring Committee is the main cause of unfavourability.

Item 8

The comments below explain the material variance between annual approved budget and annual forecast.

Fees & Charges: \$274k favourable.

Refer to explanation above.

Subsidies & Grants: (\$500k) unfavourable.

Better Off Funding Programme is based on a revised programme, with unfavourability offset in Programme expenditure to ensure no impact on the total operating result.

Other Revenue: \$439k favourable.

Refer to explanation above.

Personnel Costs: (\$829k) unfavourable.

Refer to explanation above.

Operating & Maintenance Costs: \$740k favourable.

Forecasts include a reduction in SaaS costs based on projects being delivered, with \$500k relating to the revised Better Off Funding Programme.

Professional Costs: (\$536k) unfavourable.

Unfavourability relates to increased work around the Municipal Endowment Fund which will be covered by the release of funds from the reserve, and an increase in audit fees.

Administration Expenses: \$341k favourable.

Software revised to reflect licenses not being renewed.

Property Costs: (\$407k) unfavourable.

Refer to explanation above.

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000		\$000		\$000		\$000	
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)	
Everyday Revenue									
9,918	Rates**	10,576	10,548	28	18,599	57%	18,599		
2,478	Fees & Charges	2,565	2,658	(93)	4,640	55%	4,654	14	
210	Subsidies & Grants	68	-	68	2	3424%	70	68	
160	Interest Revenue	338	143	195	245	138%	526	281	
9	Other Revenue	36	14	22	24	151%	52	28	
12,775	Total Everyday Revenue	13,583	13,362	221	23,509	58%	23,901	392	
Everyday Expenditure									
7,062	Personnel Costs	7,066	7,607	541	12,931	55%	12,897	34	
1,374	Operating & Maintenance Costs	1,505	1,474	(32)	2,396	63%	2,479	(83)	
156	Professional Costs	79	46	(33)	94	84%	177	(82)	
444	Administration Expenses	494	551	58	889	56%	933	(44)	
734	Property Costs	801	704	(97)	1,207	66%	1,312	(105)	
653	Finance Costs**	1,048	677	(371)	1,161	90%	1,758	(597)	
3,233	Depreciation & Amortisation Expense**	3,569	3,382	(187)	5,797	62%	6,159	(362)	
25	Gains & Losses	263	-	(263)	-		263	(263)	
13,681	Total Everyday Expenditure	14,825	14,441	(383)	24,474	61%	25,977	(1,502)	
(907)	Everyday Surplus/(Deficit)*	(1,242)	(1,079)	(162)	(965)	129%	(2,075)	(1,111)	
Capital Revenue									
	Capital Revenue**	-	-						
	Total Capital Revenue								
(907)	Operating Surplus/(Deficit)	(1,242)	(1,079)	(162)	(965)	129%	(2,075)	(1,111)	

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Personnel Costs: \$541k favourable.

The favourable variance in personnel costs relates to vacancies within the activities in the first quarter of the financial year. Recruitment has since commenced for a number of these roles.

The comments below explain the material variance between annual approved budget and annual forecast.

Property Costs: (\$105k) unfavourable.

The unfavourable variance is due to a delay in the installation of the HWHP (heating) system. The HWHP was scheduled to be installed this financial year, however, has been delayed until July 2024. The budget had factored in the gas savings that were to be realised from the new system.

Gains & Losses: (\$263k) unfavourable.

The loss on disposal of assets relates to works undertaken as part of the renewal programme such as the Central libraries lift. These losses were unbudgeted.

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
15,387	Rates**	16,391	16,397	(6)	28,913	57%	28,913	
2,500	Fees & Charges	3,029	3,059	(30)	5,135	59%	5,144	9
61	Subsidies & Grants	788	751	36	1,875	42%	1,894	19
349	Interest Revenue	739	214	524	367	201%	1,150	782
161	Other Revenue	154	110	44	189	82%	189	
18,458	Total Everyday Revenue	21,101	20,532	569	36,480	58%	37,290	810
Everyday Expenditure								
6,076	Personnel Costs	6,884	6,695	(188)	11,583	59%	11,746	(164)
4,562	Operating & Maintenance Costs	3,992	3,894	(98)	7,529	53%	7,651	(122)
333	Professional Costs	301	360	58	922	33%	901	21
304	Administration Expenses	295	305	11	2,962	10%	2,966	(4)
299	Property Costs	358	390	32	664	54%	654	10
1,427	Finance Costs**	2,290	3,636	1,347	5,213	44%	3,839	1,374
3,174	Depreciation & Amortisation Expense**	4,214	3,710	(503)	6,360	66%	7,233	(873)
111	Gains & Losses	1,250	-	(1,250)			1,250	(1,250)
16,286	Total Everyday Expenditure	19,582	18,991	(591)	35,232	56%	36,240	(1,008)
2,172	Everyday Surplus/(Deficit)*	1,519	1,541	(22)	1,248	122%	1,050	(198)
Capital Revenue								
946	Development Contributions**	708	963	(255)	1,651	43%	1,651	
7	Capital Revenue**	44	426	(382)	3,496	1%	2,088	(1,408)
4,028	Vested Assets**	9,109	-	9,109	-		9,109	9,109
4,981	Total Capital Revenue	9,861	1,389	8,472	5,147	192%	12,848	7,701
7,153	Operating Surplus/(Deficit)	11,380	2,930	8,450	6,395	178%	13,898	7,503

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Personnel Costs: (\$188k) unfavourable.

Unfavourable due to redundancy and final pays resulting from the organisational restructure which should result in some personnel savings by year end.

Gains & Losses: (\$1,250k) unfavourable.

The loss on disposal of assets largely relates to the transfer of ownership of the Settlement Centre (\$816K) and various works undertaken as part of the building renewals programme.

The comments below explain the material variance between annual approved budget and annual forecast.

Personnel Costs: (\$164k) unfavourable.

Refer to explanation above.

Operating & Maintenance Costs: (\$122k) unfavourable.

Forecast overspend of \$96K is required for the Arboriculture team to carry out maintenance services safely and in accordance with the Code of Compliance for Temporary Traffic Management. This is based on actual spend from last financial year.

Gains & Losses: (\$1,250k) unfavourable.

Refer to explanation above.

FOR THE PERIOD ENDED 31 JANUARY 2024

Attachment 2

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
YTD 2019/20		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
2,866	Rates**	3,057	3,061	(4)	5,397	57%	5,394	(2)
5,816	Fees & Charges	6,027	6,426	(399)	10,401	58%	10,518	117
62	Subsidies & Grants	1,929	1,931	(2)	3,440	56%	3,452	12
	Interest Revenue	()	-	()	-			
60	Other Revenue	116	19	97	31	381%	110	79
8,805	Total Everyday Revenue	11,128	11,437	(309)	19,268	58%	19,474	206
Everyday Expenditure								
5,908	Personnel Costs	6,202	6,418	216	11,102	56%	10,971	131
850	Operating & Maintenance Costs	804	883	79	1,775	45%	1,855	(80)
257	Professional Costs	202	194	(8)	416	49%	473	(57)
296	Administration Expenses	214	186	(29)	354	61%	393	(38)
35	Property Costs	53	29	(25)	47	112%	47	
	Finance Costs**		7	6	12	3%	1	11
60	Depreciation & Amortisation Expense**	49	60	10	102	48%	85	18
	Gains & Losses	2	-	(2)	-		2	2
7,407	Total Everyday Expenditure	7,528	7,776	248	13,809	55%	13,827	(14)
1,398	Everyday Surplus/(Deficit)*	3,600	3,661	(61)	5,459	66%	5,647	193
1,398	Operating Surplus/(Deficit)	3,600	3,661	(61)	5,459	66%	5,647	193

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: (\$399k) unfavourable.

Consent revenue is tracking lower than budget due to a decline in consent applications as a result of a challenging economic environment.

Personnel Costs: \$216k favourable.

Primarily due to a reduction in use of externally contracted staff in the Building Control Unit.

The comments below explain the material variance between annual approved budget and annual forecast.**Fees & Charges: \$117k favourable.**

Favourability is as a result of the River Road Legal Settlement.

Personnel Costs: \$131k favourable.

Refer to explanation above.

Item 8

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
7,013	Rates**	7,479	7,484	(5)	13,136	57%	13,149	14
1,742	Fees & Charges	1,617	1,827	(210)	3,099	52%	2,038	(1,061)
16	Subsidies & Grants	94	125	(31)	750	12%	750	
31	Interest Revenue	65	-	65	-		101	101
1	Other Revenue	1	-	1	-			
8,803	Total Everyday Revenue	9,256	9,436	(180)	16,985	54%	16,039	(945)
Everyday Expenditure								
5,068	Personnel Costs	5,236	5,969	734	10,405	50%	10,052	353
22	Operating & Maintenance Costs	368	383	15	40	929%	74	(34)
2,436	Professional Costs	2,179	2,078	(101)	4,079	53%	4,138	(59)
749	Administration Expenses	351	388	36	1,217	29%	1,203	13
49	Property Costs	55	57	2	98	56%	97	1
126	Finance Costs**	202	669	467	1,147	18%	339	809
190	Depreciation & Amortisation Expense**	7	190	183	326	2%	14	311
	Gains & Losses							
8,640	Total Everyday Expenditure	8,398	9,734	1,336	17,311	49%	15,917	1,394
162	Everyday Surplus/(Deficit)*	857	(298)	1,156	(327)	(263%)	123	449
Capital Revenue								
	Capital Revenue**							
	Total Capital Revenue							
162	Operating Surplus/(Deficit)	857	(298)	1,156	(327)	(263%)	123	449

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: (\$210k) unfavourable.

Resource Consent revenue is tracking lower than budget due to the type of consents being processed. Current modelling suggests that this trend will likely remain the same through to the end of the financial year. This has been slightly offset by additional consultancy work on plan changes, which has been recovered through fees & charges.

Personnel Costs: \$734k favourable.

Underspend is due to staff vacancies and the length of time to recruit in the current market. Some positions have had to be filled by externally contracted staff/consultants due to the incredibly tight labour market.

Professional Costs: (\$101k) unfavourable.

The unfavourable variance relates to current year overspend on consultants which is mostly recovered from the customer.

Overspend in Built Heritage (PC9) is due to additional consultant and panel costs attributable to the third tranche of hearings which was expected to be concluded at tranche two hearings.

The unfavourable result is also due to additional costs for the implementation of a Network Capacity Assessment tool.

The comments below explain the material variance between annual approved budget and annual forecast.

Fees & Charges: (\$1,061k) unfavourable.

Resource Consent revenue is tracking lower than budget due to the type of consents being processed. Current modelling suggests that this trend will likely remain the same through to the end of the financial year, so the forecast has been updated to align to this financial modelling.

Personnel Costs: \$353k favourable.

Underspend is due to staff vacancies and the length of time to recruit in the current market. Some positions have had to be filled by externally contracted staff/consultants due to the incredibly tight labour market.

Attachment 2

VENUES, TOURISM AND MAJOR EVENTS

Claudelands | FMG Stadium Waikato | Seddon Park | Tourism and Events Funding | Theatres

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
11,578	Rates**	12,371	12,308	63	21,737	57%	21,519	(218)
4,543	Fees & Charges	7,324	7,056	268	9,440	78%	9,801	361
4	Subsidies & Grants	-	-	-	-	-	-	-
192	Interest Revenue	408	143	265	245	166%	634	389
481	Other Revenue	412	429	(17)	775	53%	790	15
16,798	Total Everyday Revenue	20,515	19,936	579	32,197	64%	32,744	547
Everyday Expenditure								
3,746	Personnel Costs	4,432	4,285	(147)	7,458	59%	7,506	(48)
3,677	Operating & Maintenance Costs	5,120	4,743	(377)	7,754	66%	8,373	(619)
124	Professional Costs	118	124	6	236	50%	284	(48)
7,487	Administration Expenses	7,804	7,578	(226)	8,610	91%	8,277	333
989	Property Costs	1,134	1,047	(87)	1,720	66%	1,856	(135)
787	Finance Costs**	1,263	922	(342)	1,580	80%	2,118	(538)
4,513	Depreciation & Amortisation Expense**	4,689	4,623	(67)	7,924	59%	8,013	(89)
107	Gains & Losses	16	-	(16)	-	-	16	(16)
21,431	Total Everyday Expenditure	24,576	23,321	(1,255)	35,282	70%	36,442	(1,160)
(4,632)	Everyday Surplus/(Deficit)*	(4,061)	(3,385)	(676)	(3,085)	132%	(3,698)	(613)
Capital Revenue								
	Capital Revenue**	-	-	-	-	-	-	-
	Total Capital Revenue							
(4,632)	Operating Surplus/(Deficit)	(4,061)	(3,385)	(676)	(3,085)	132%	(3,698)	(613)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:**Fees & Charges: \$268k favourable.**

Due to stronger than anticipated event activity at Claudelands Event Centre, as well as the NRL game hosted at FMG Stadium. This is partially offset by the FIFA washup across the two tournaments and financial years.

Personnel Costs: (\$147k) unfavourable.

Unfavourability to budget driven by increased event programme and timing of budgets across FIFA tournaments.

Operating & Maintenance Costs: (\$377k) unfavourable.

Event expenditure is managed closely; unfavourability to budget is driven by increased mixed event programme and timing of budgets across FIFA tournaments. Expected to maintain forecast levels with a slight increase in maintenance costs to budget.

Administration Expenses: (\$226k) unfavourable.

Unfavourability to budget driven by timing of city advertising and marketing costs for the FIFA Women's World Cup (budget is allocated later in the financial year).

The comments below explain the material variance between annual approved budget and annual forecast.**Fees & Charges: \$361k favourable.**

See explanation above.

Operating & Maintenance Costs: (\$619k) unfavourable.

See explanation above.

Administration Expenses: \$333k favourable.

Favourability to full year budget driven by a mandate to pay half a year of the first year PEMA grant (Property and Equipment Maintenance and Renewals) for Waikato Regional Theatre, but as the Theatre is not yet open, we are not yet required to pay.

Property Costs: (\$135k) unfavourable.

Unfavourability to budget due to stronger than anticipated event activity resulting in increased utilities costs.

PARTNERSHIPS, COMMUNICATION & MAAORI

Amorgani Maaori | Communication & Engagement | Community Partnerships, Funding & Events

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
2,357	Rates**	2,515	2,515	(1)	4,435	57%	4,435	
10	Fees & Charges	80	32	49	32	254%	84	53
45	Subsidies & Grants	1,670	1,646	24	2,461	68%	2,481	21
	Interest Revenue							
	Other Revenue							
2,413	Total Everyday Revenue	4,265	4,193	72	6,927	62%	7,000	73
Everyday Expenditure								
1,900	Personnel Costs	2,660	2,720	60	4,808	55%	4,745	63
57	Operating & Maintenance Costs	296	310	14	620	48%	643	(24)
193	Professional Costs	258	257	(2)	871	30%	871	
1,419	Administration Expenses	1,729	1,807	79	2,508	69%	2,496	11
97	Property Costs	55	57	1	98	57%	98	(1)
	Finance Costs**		1	1	1	0%		1
	Depreciation & Amortisation Expense**			()	1	58%	1	()
	Gains & Losses							
3,666	Total Everyday Expenditure	4,999	5,152	153	8,905	56%	8,854	51
(1,254)	Everyday Surplus/(Deficit)*	(734)	(959)	225	(1,979)	37%	(1,854)	125
Capital Revenue								
	Capital Revenue**							
	Total Capital Revenue							
(1,254)	Operating Surplus/(Deficit)	(734)	(959)	225	(1,979)	37%	(1,854)	125

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

There are no material variances to explain.

The comments below explain the material variance between annual approved budget and annual forecast.

There are no material variances to explain.

Attachment 2

VISITOR DESTINATIONS

Hamilton Gardens | Waikato Museum | Hamilton Zoo | Arts Promotion

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
9,471	Rates**	10,097	10,094	3	17,801	57%	17,801	
2,026	Fees & Charges	2,191	1,601	590	4,012	55%	3,457	(555)
132	Subsidies & Grants	285	265	20	640	44%	661	21
130	Interest Revenue	275	143	132	245	112%	429	184
92	Other Revenue	242	151	91	241	100%	340	99
11,851	Total Everyday Revenue	13,089	12,253	836	22,939	57%	22,687	(251)
Everyday Expenditure								
5,634	Personnel Costs	6,391	6,013	(378)	10,511	61%	11,018	(506)
2,177	Operating & Maintenance Costs	2,247	2,306	59	4,128	54%	4,516	(388)
152	Professional Costs	96	54	(42)	77	124%	165	(88)
320	Administration Expenses	358	390	33	807	44%	854	(47)
353	Property Costs	429	410	(19)	703	61%	728	(25)
532	Finance Costs**	854	788	(66)	1,350	63%	1,431	(81)
1,514	Depreciation & Amortisation Expense**	1,631	1,710	79	2,932	56%	2,796	136
424	Gains & Losses	163		(163)			163	(163)
11,106	Total Everyday Expenditure	12,168	11,672	(497)	20,508	59%	21,670	(1,162)
745	Everyday Surplus/(Deficit)*	921	582	339	2,431	38%	1,017	(1,413)
Capital Revenue								
	Capital Revenue**	125	119	6	1,257		1,262	(5)
	Total Capital Revenue	125	119	6	1,257	10%	1,262	(5)
745	Operating Surplus/(Deficit)	1,046	701	345	3,687	28%	2,279	(1,418)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:**Fees & Charges: \$590k favourable.**

Fees & Charges are favourable due to increased patronage and retail sales at Hamilton Zoo.

Personnel Costs: (\$378k) unfavourable.

With increased visitor numbers, there has been the need to maintain minimum staffing levels across the visitor destination sites, which has resulted in reduced vacancies compared to budget. Redundancy payouts from the organisational restructure have also contributed to the unfavourable variance.

Gains & Losses: (\$163k) unfavourable.

The loss on disposal of assets relates to works undertaken as part of the renewal programme which include the Waikato Museum service lift and Excite lift. These losses were unbudgeted.

The comments below explain the material variance between annual approved budget and annual forecast.**Fees & Charges: (\$555k) unfavourable.**

Due to timing of the construction programme for the new Visitor Arrival Centre at Hamilton Gardens, the introduction of paid entry is unlikely to be implemented within this financial year. This unfavourable variance (forecasted at the end of the financial year) has been partially offset by increased revenue at Hamilton Zoo, as a result of higher patronage and retail sales.

Personnel Costs: (\$506k) unfavourable.

Refer to explanation above.

Operating & Maintenance Costs: (\$388k) unfavourable.

Stock purchases for Hamilton Zoo are higher than budgeted, to keep up with demand in the retail shop. Reactive maintenance at Hamilton Zoo is also higher, due to immediate attention towards unexpected asset failures (arising from a backlog of deferred maintenance). This ensures required safety standards are upheld.

Gains & Losses: (\$163k) unfavourable.

Refer to explanation above.

RUBBISH AND RECYCLING

Refuse Collection | Waste Minimisation | Landfill Site Management

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
5,078	Rates**	5,425	5,435	(10)	9,644	56%	9,644	
(78)	Fees & Charges	(96)	(44)	(52)	(75)	128%	(195)	(120)
1,090	Subsidies & Grants	1,894	447	1,447	659	287%	952	293
11	Interest Revenue	23		23			36	36
261	Other Revenue	276	272	4	468	59%	475	7
6,361	Total Everyday Revenue	7,521	6,109	1,412	10,696	70%	10,912	215
Everyday Expenditure								
649	Personnel Costs	887	912	26	1,578	56%	1,587	(9)
4,693	Operating & Maintenance Costs	5,010	5,098	88	9,417	53%	9,321	97
212	Professional Costs	238	282	44	629	38%	660	(31)
16	Administration Expenses ***	8	38	31	(893)	(1%)	(893)	()
44	Property Costs	43	53	10	84	51%	92	(8)
44	Finance Costs**	71	59	(12)	547	13%	565	(18)
342	Depreciation & Amortisation Expense**	326	347	21	595	55%	559	36
15	Gains & Losses							
6,016	Total Everyday Expenditure	6,582	6,790	208	11,957	55%	11,891	66
345	Everyday Surplus/(Deficit)*	939	(681)	1,619	(1,261)	(74%)	(979)	282
345	Operating Surplus/(Deficit)	939	(681)	1,619	(1,261)	(74%)	(979)	282

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

*** Annual Provision for Closed Landfill included in Annual Budget

Material variances as explained below:**Subsidies & Grants: \$1,447k favourable.**

Existing budgets for the revenue from the waste levy were set prior to the expansion of waste levy rates proposed from 1 July 2023. It was unknown at the time of setting budgets what revenue we would receive.

The comments below explain the material variance between annual approved budget and annual forecast.**Fees & Charges: (\$120k) unfavourable.**

Forecast adjustment has been made to allow for increases in nitrogen and phosphorous charges in actual sample results, as well as an increase in tradewaste volume charges.

Subsidies & Grants: \$293k favourable.

Forecast adjustment in revenue from the waste levy to reflect the expansion thereof. Existing budgets for the revenue from the waste levy were set prior to the expansion of waste levy rates proposed from 1 July 2023. It was unknown at the time of setting budgets what revenue we would receive from the expanded waste levy. The Waste Minimisation Act prescribes how Councils can spend money received through the waste levy and how it offsets this activity. Spend must be on matters to promote or achieve waste minimisation and in accordance with its waste management and minimisation plan. Revenue can be used for expanding or establishing new kerbside or transfer station recovery services but not for funding existing initiatives.

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
29,065	Rates**	30,995	30,967	28	54,578	57%	54,575	(3)
2,726	Fees & Charges	2,568	2,606	(38)	5,039	51%	5,147	108
5,928	Subsidies & Grants	7,003	5,761	1,242	8,868	79%	10,983	2,115
2,295	Interest Revenue	4,857	2,686	2,170	3,062	159%	7,561	4,499
12,611	Other Revenue	6,552	4,542	2,010	5,904	111%	12,553	6,650
52,625	Total Everyday Revenue	51,976	46,563	5,413	77,451	67%	90,819	13,369
Everyday Expenditure								
4,283	Personnel Costs	4,853	5,430	577	9,333	52%	8,080	1,253
11,655	Operating & Maintenance Costs	13,425	12,225	(1,200)	20,345	66%	22,279	(1,934)
1,076	Professional Costs	933	569	(365)	1,904	49%	1,825	79
670	Administration Expenses	586	427	(158)	800	73%	1,095	(295)
1,616	Property Costs	1,814	1,730	(83)	2,912	62%	2,915	(3)
9,813	Finance Costs**	16,052	7,284	(8,768)	10,480	153%	27,102	(16,621)
12,352	Depreciation & Amortisation Expense**	22,372	16,253	(6,119)	27,859	80%	36,972	(9,113)
8	Gains & Losses	-	-	-	-	-	-	-
41,472	Total Everyday Expenditure	60,035	43,918	(16,117)	73,633	82%	100,267	(26,635)
11,153	Everyday Surplus/(Deficit)*	(8,059)	2,644	(10,704)	3,818	(211%)	(9,448)	(13,266)
Capital Revenue								
5,584	Development Contributions**	5,869	7,356	(1,487)	12,608	47%	12,608	-
31,403	Capital Revenue**	24,386	34,578	(10,192)	70,818	34%	49,989	(20,829)
22,349	Vested Assets**	14,071	9,354	4,718	28,056	50%	28,056	-
59,337	Total Capital Revenue	44,326	51,287	(6,961)	111,482	40%	90,653	(20,829)
70,490	Operating Surplus/(Deficit)	36,267	53,932	(17,665)	115,300	31%	81,205	(34,095)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Subsidies & Grants: \$1,242k favourable.

Operational subsidies received from NZTA is favourable due to funds allocated for maintenance and operations. This offsets some of the unfavourable operational and maintenance costs, as well as consultant costs.

Other Revenue: \$2,010k favourable.

Favourability driven by rental income, infringements, and the favourable non-cash fair value adjustment due to the upward trend in market interest rates on the Housing Infrastructure Fund (HIF) loan.

Personnel Costs: \$577k favourable.

The favourable variance is due to staff vacancies.

Operating & Maintenance Costs: (\$1,200k) unfavourable.

The unfavourable result is mainly due to contractors being ahead of scheduled programmes as a result of the recent good weather conditions. This is offset by favourability in subsidies and grants.

Professional Costs: (\$365k) unfavourable.

The unfavourable result in consultants is offset by the favourability in subsidies and grants.

Administration Expenses : (\$158k) unfavourable.

Increase in infringements issued has resulted in an increase in associated administrative expenses.

The comments below explain the material variance between annual approved budget and annual forecast.

Fees & Charges: \$108k favourable.

Forecast adjustment based on actuals for operating contributions received from Waikato Regional Council for public transport bus and rail funding.

Subsidies & Grants: \$2,115k favourable.

NZTA has allocated surplus funding from the three year funding block to support Council's existing work programmes.

Other Revenue: \$6,650k favourable.

Forecast adjustment based on increased revenue for infringements and rental income, as well as the increase in value and frequency of HIF drawdowns.

Personnel Costs: \$1,253k favourable.

Detailed staff remuneration forecasts have been prepared, based on actual spend to date, and filling of vacancies.

Operating & Maintenance Costs: (\$1,934k) unfavourable.

Forecast adjustment made to reflect higher costs. Favourable variance in NZTA operating subsidy offsets the overspend in contractors.

Administration Expenses : (\$295k) unfavourable.

Forecast adjustment to allow for increase in administrative expenses associated with rise in infringements issued.

Attachment 2

STORMWATER

Stormwater Network

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
10,903	Rates**	11,629	11,656	(28)	20,477	57%	20,477	
222	Fees & Charges	338	168	170	288	117%	715	426
8	Subsidies & Grants	49	30	19	30	164%	35	5
216	Interest Revenue	458	214	243	367	125%	713	345
23	Other Revenue	-	-	-	-			
11,372	Total Everyday Revenue	12,474	12,069	405	21,163	59%	21,939	776
Everyday Expenditure								
1,998	Personnel Costs	1,983	1,887	(96)	2,621	76%	2,478	143
867	Operating & Maintenance Costs	343	287	(56)	358	96%	569	(211)
171	Professional Costs	159	220	60	420	38%	414	6
36	Administration Expenses	24	28	4	47	51%	49	(2)
385	Property Costs	401	448	47	573	70%	573	()
884	Finance Costs**	1,419	996	(423)	1,707	83%	2,379	(672)
6,443	Depreciation & Amortisation Expense**	6,632	6,716	84	11,512	58%	11,345	167
216	Gains & Losses	48	-	(48)			48	(48)
10,998	Total Everyday Expenditure	11,009	10,581	(428)	17,237	64%	17,855	(618)
374	Everyday Surplus/(Deficit)*	1,465	1,488	(23)	3,926	37%	4,084	158
Capital Revenue								
2,477	Development Contributions**	4,589	3,624	965	6,211	74%	6,211	
1,490	Capital Revenue**	2,352	505	1,847	2,152	109%	4,033	1,881
3,894	Vested Assets**	2,039	1,995	44	5,477	37%	5,477	
7,861	Total Capital Revenue	8,980	6,124	2,857	13,840	65%	15,721	1,881
8,235	Operating Surplus/(Deficit)	10,446	7,612	2,834	17,766	59%	19,805	2,039

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

** Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

Material variances as explained below:

Fees & Charges: \$170k favourable.

Favourability is due to additional Operating Contributions received from Waikato Regional Council for Project Watershed stream cleaning, which offsets additional operating and maintenance costs to undertake this work.

The comments below explain the material variance between annual approved budget and annual forecast.

Fees & Charges: \$426k favourable.

Favourable forecast adjustment based on actual year to date Project Watershed income.

Personnel Costs: \$143k favourable.

Staff Remuneration forecasts are based on actual spend, and a forecast of filling of vacancies.

Operating & Maintenance Costs: (\$211k) unfavourable.

Unfavorability is predominantly due to additional Project Watershed stream cleaning which is offset by additional operational contributions received from Waikato Regional Council.

FOR THE PERIOD ENDED 31 JANUARY 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
18,194	Rates**	19,514	19,512	2	34,350	57%	34,350	
3,747	Fees & Charges	4,271	3,909	363	7,710	55%	8,029	319
18	Subsidies & Grants	95	60	35	60	158%	67	7
692	Interest Revenue	1,466	700	765	857	171%	2,282	1,424
10,884	Other Revenue	4,312	2,776	1,536	2,776	155%	9,264	6,488
33,535	Total Everyday Revenue	29,657	26,957	2,700	45,753	65%	53,991	8,238
Everyday Expenditure								
4,031	Personnel Costs	4,083	4,432	348	7,969	51%	7,832	137
5,420	Operating & Maintenance Costs	6,100	5,380	(720)	9,709	63%	11,257	(1,548)
417	Professional Costs	172	277	105	488	35%	488	()
137	Administration Expenses	144	97	(47)	209	69%	236	(27)
1,674	Property Costs	1,966	1,651	(315)	2,940	67%	3,313	(373)
3,270	Finance Costs**	5,560	5,139	(421)	7,620	73%	9,534	(1,913)
7,971	Depreciation & Amortisation Expense**	8,577	8,323	(254)	14,266	60%	14,704	(438)
648	Gains & Losses	328	-	(328)	-		328	(328)
23,569	Total Everyday Expenditure	26,931	25,299	(1,632)	43,201	62%	47,692	(4,491)
9,966	Everyday Surplus/(Deficit)*	2,727	1,658	1,069	2,552	107%	6,300	3,747
Capital Revenue								
7,288	Development Contributions**	6,008	6,290	(282)	10,782	56%	10,782	
2,637	Capital Revenue**	2,481	2,287	194	3,174	78%	4,254	(1,080)
2,989	Vested Assets**	1,345	1,604	(259)	3,778	36%	3,778	
12,914	Total Capital Revenue	9,835	10,181	(347)	17,733	55%	18,813	(1,080)
22,880	Operating Surplus/(Deficit)	12,561	11,840	722	20,286	62%	25,113	2,667

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

Material variances as explained below:

Fees & Charges: \$363k favourable.

Favourability relates to a short-term increase in tankered waste loads received at the Pukete Wastewater Treatment Plant resulting in additional revenue. The additional revenue offsets additional costs in the operating and maintenance area.

Other Revenue: \$1,536k favourable.

Due to the favourable non-cash fair value adjustment resulting from the upward trend in market interest rates on the Housing Infrastructure Fund (HIF) loan.

Personnel Costs: \$348k favourable.

The favourable variance is due to staff vacancies within the Waters team

Operating & Maintenance Costs: (\$720k) unfavourable.

Unfavorability relates to a higher level of reactive maintenance that has been undertaken on pumps within the wastewater activity. Costs for disposal of wastewater screening (biohazard waste) removed from the wastewater plant process are also unfavourable due to increased landfill disposal charges. There are also increased monitoring costs due to the increased tankered waste loads which is offset by additional revenue received for tankered waste.

Professional Costs: \$105k favourable.

The favourable variance is due to the delayed implementation of detailed design and planning to prepare for delivery of water renewal and compliance projects in next financial year.

Property Costs: (\$315k) unfavourable.

Unfavorability for electricity costs due to a contractual price increase in electricity rates. This is in combination with increased load and higher flows into the wastewater treatment plant, which has increased electricity demand.

Gains & Losses: (\$328k) unfavourable.

The loss on disposal of assets relates to works undertaken as part of the renewals programme.

Capital Revenue**: \$194k favourable.

Contributions toward new connections exceeded budget due to increased applications. Revenue offsets capital installation costs.

The comments below explain the material variance between annual approved budget and annual forecast.

Fees & Charges: \$319k favourable.

Favourable forecast adjustment relates to additional revenue as a result of increased tankered waste loads received at the Pukete Wastewater Treatment Plant

Other Revenue: \$6,488k favourable.

The favourable non-cash fair value adjustment due to the upward trend in market interest rates on the Housing Infrastructure Fund (HIF) loan.

Personnel Costs: \$137k favourable.

Staff Remuneration forecasts are based on actual spend, and a forecast filling of vacancies.

Operating & Maintenance Costs: (\$1,548k) unfavourable.

Forecast adjustment to reflect increase in costs associated with higher level of reactive maintenance and costs for disposal of wastewater screening. (See explanation above)

Property Costs: (\$373k) unfavourable.

Refer to explanation above.

Gains & Losses: (\$328k) unfavourable.

Refer to explanation above.

FOR THE PERIOD ENDED 31 JANUARY 2024

Item 8

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
Everyday Revenue								
12,510	Rates**	13,555	13,753	(199)	24,019	56%	23,884	(135)
(136)	Fees & Charges	(168)	(139)	(29)	(150)	112%	(84)	66
12	Subsidies & Grants	93	60	33	60	155%	66	6
455	Interest Revenue	963	557	405	612	157%	1,499	886
692	Other Revenue	264	190	74	190	139%	633	443
13,533	Total Everyday Revenue	14,707	14,421	286	24,731	59%	25,997	1,267
Everyday Expenditure								
2,928	Personnel Costs	3,029	3,047	19	5,417	56%	4,894	523
1,800	Operating & Maintenance Costs	2,177	2,085	(93)	3,912	56%	4,011	(99)
659	Professional Costs	231	257	25	624	37%	656	(32)
56	Administration Expenses	39	47	8	80	49%	84	(4)
1,652	Property Costs	1,749	1,833	83	3,068	57%	3,016	52
1,887	Finance Costs**	3,047	2,623	(424)	3,731	82%	5,134	(1,403)
5,887	Depreciation & Amortisation Expense**	5,978	5,890	(88)	10,096	59%	10,303	(207)
931	Gains & Losses	362		(362)			362	(362)
15,800	Total Everyday Expenditure	16,613	15,781	(832)	26,927	62%	28,459	(1,532)
(2,266)	Everyday Surplus/(Deficit)*	(1,906)	(1,360)	(546)	(2,197)	87%	(2,462)	(265)
Capital Revenue								
4,260	Development Contributions**	3,908	3,123	785	5,353	73%	5,353	
3,448	Capital Revenue**	2,706	2,006	699	2,241	121%	4,639	(2,398)
1,226	Vested Assets**	391	711	(320)	2,042	19%	2,042	
8,935	Total Capital Revenue	7,005	5,841	1,165	9,636	73%	12,034	(2,398)
6,668	Operating Surplus/(Deficit)	5,099	4,481	619	7,439	69%	9,572	(2,663)

* Everyday surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

Material variances as explained below:

Gains & Losses: (\$362k) unfavourable.

The loss on disposal of assets relates to works undertaken as part of the renewals programme.

Capital Revenue**: \$699k favourable.

Contributions toward new connections exceeded budget due to increased applications. Revenue offsets capital installation costs.

The comments below explain the material variance between annual approved budget and annual forecast.

Other Revenue: \$443k favourable.

Due to the favourable non-cash fair value adjustment resulting from the upward trend in market interest rates on the Housing Infrastructure Fund (HIF) loan.

Personnel Costs: \$523k favourable.

Staff Remuneration forecasts are based on actual spend, and a forecast filling of vacancies.

Gains & Losses: (\$362k) unfavourable.

Refer to explanation above.

Attachment 2

TREASURY REPORT

Year to date 31 January 2024

Attachment 3

Attachment 3

Investment and Cash Position

Treasury cash investments consist of:

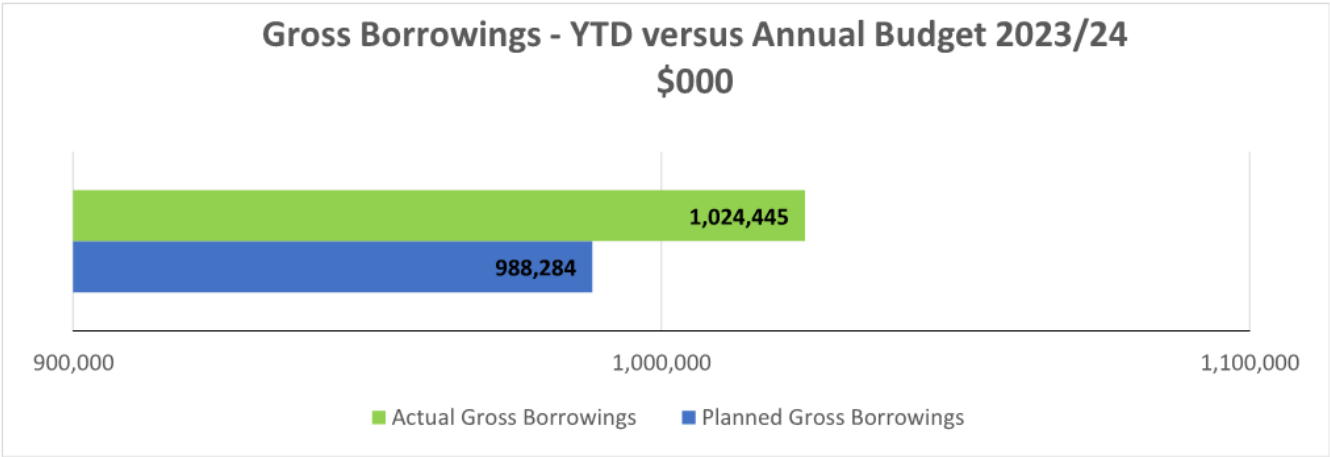
Cash Investments	Actual \$000 Jan-24	Budget \$000 Jan-24	Variance \$000 Fav/ (Unfav)
Cash on call	40,155	not apportioned	not apportioned
Term deposit	86,000	not apportioned	not apportioned
Closing bank balances	619	not apportioned	not apportioned
LGFA borrower notes	20,186	not apportioned	not apportioned
Total cash investments	146,960	145,477	1,483

The Council's investments are managed on a regular basis, with sufficient minimum immediate cash reserves maintained. To best manage funding gaps, Council's financial investment maturities are matched with Council's forecast cash flow requirements.

Borrowing Position

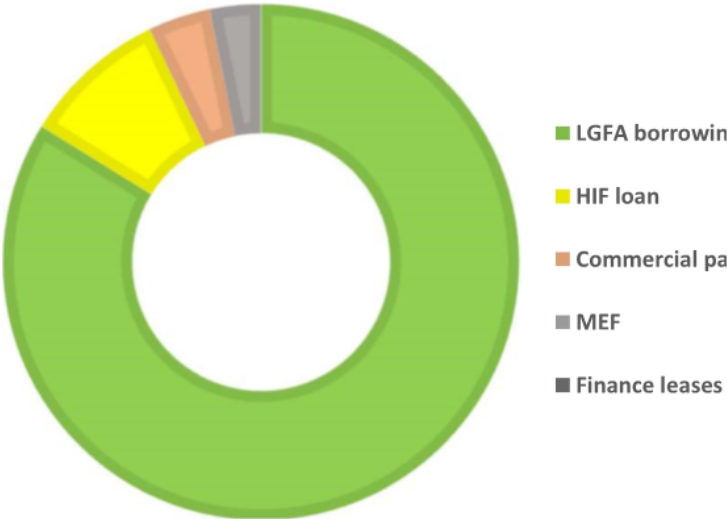
Council borrowings is the external portion of debt held with the Local Government Funding Agency (LGFA), Ministry of Business, Innovation and Employment and finance lease liabilities.

Item 8



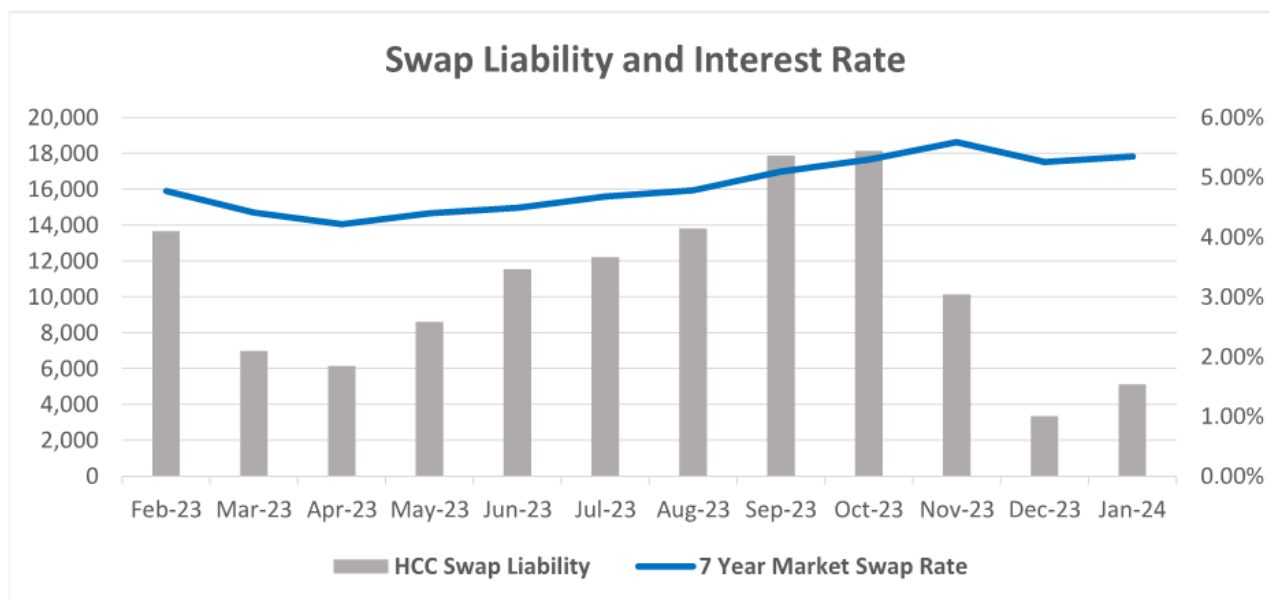
Gross external debt is unfavourable to budgeted debt at 31 January 2024. The unfavourable balance is within 3.7% of planned gross borrowings for the period.

The LGFA remains Council's most favoured and low cost source of funding.



Interest Rates

Council manages interest rate risk to reduce uncertainty relating to interest rate fluctuations through fixing of interest costs. The exposure to interest rate risk is managed and mitigated through the risk control limits as set out in the Investment and Liability Management Policy.



There is an inverse relationship between Council's swap liability and the market swap interest rate. As the market swap interest rate increases Council's swap liability decreases and a gain is then recognised on the interest rate swap. Conversely, a decrease in the market swap interest rate results in an increase in Council's swap liability and a loss is then recognised on the interest rate swap.

Council Report

Committee: Finance and Monitoring Committee
Date: 29 February 2024
Author: Cerice DeLacy
Authoriser: Blair Bowcott
Position: Project and Performance Co-ordinator
Position: General Manager Strategy, Growth and Planning
Report Name: Non-Financial Service Performance Measures - six-monthly update

Report Status	<i>Open</i>
----------------------	-------------

Purpose - *Take*

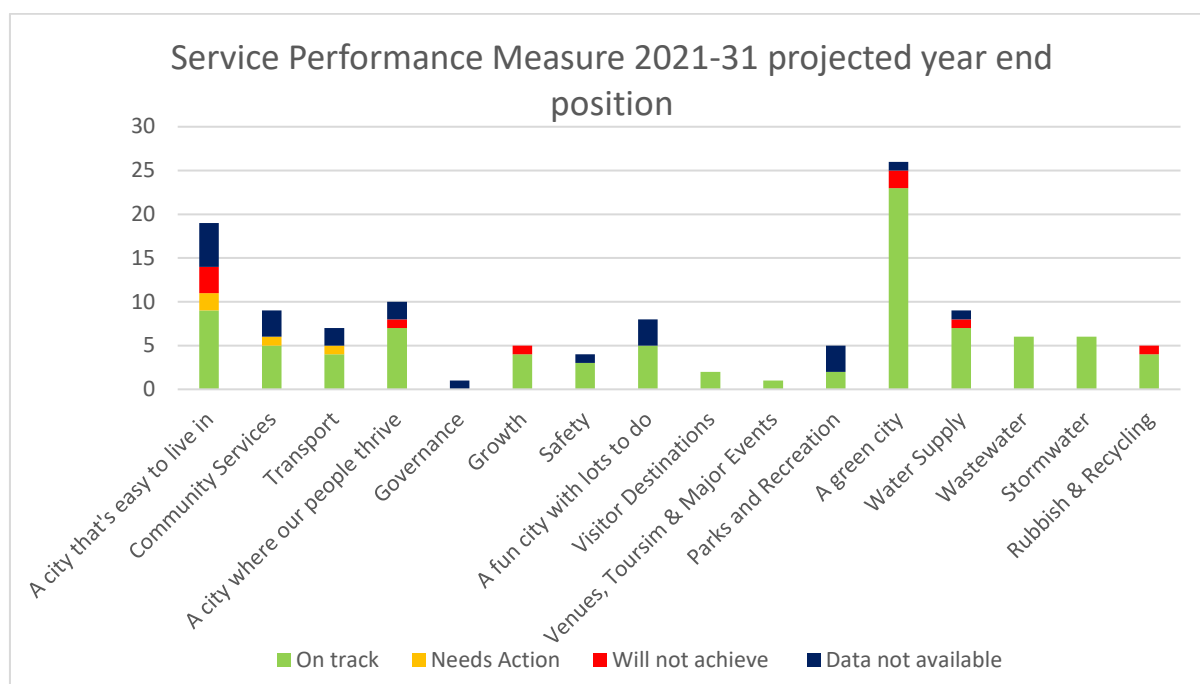
- To inform the Finance and Monitoring Committee on the Non-Financial Service Performance results for the first six months of year 3 of the 2021-31 Long-Term Plan, July - December 2023.

Staff Recommendation - *Tuutahu-aa-kaimahi*

- That the Finance and Monitoring Committee:
 - receives the report; and
 - notes that the next six-monthly update will be presented as part of the 2023-24 Annual Report.

Executive Summary - *Whakaraapopototanga matua*

- Service Performance Measures, set in each Long-Term Plan, are Council's way of monitoring and reporting on our performance. This report is to update Council on the results for the first six months of Year 3 of the 2021-31 Long-Term Plan (July 2023 – December 2023).
- Each measure is assigned a status and commentary in relation to year-to-date performance, and status and commentary for its expected year-end position. Status options are 'on track' (green), 'needs action' (yellow), 'off track' (red), and 'data not available' due to reporting cycles (blue).
- A summary of the projected year-end position by activity is shown below, with detailed information available in **Attachment 1**:
 - 44 measures are on track;
 - 2 measures need action;
 - 3 measures will not be achieved; and
 - 13 measures have no data available.
- A summary of the projected year-end position of each Long-Term Plan Activity by category is shown in the graph below.



7. We are using this review of our performance in the current year to inform our Service Performance Measures and targets in the 2024-34 Long-Term Plan, to ensure our targets are aspirational but realistic. The proposed Service Performance Measures for the 2024-34 Long-Term Plan will be presented at the 14 March 2024 Council meeting.
8. Staff consider the matters in this report have low significance in accordance with the Significance and Engagement Policy and that the recommendations comply with the Council's legal requirements.

Background - *Koorero whaimaarama*

9. The Non-Financial Service Performance Measures are set as part of the long-term plan process and are Council's way of monitoring our funded levels of service and reporting them to the community. Targets are also set as part of the long-term plan. Year-end results form part of the Annual Report and subject to an audit by Audit New Zealand.
10. Included in our Non-Financial Service Performance measures are 27 measures required by the Department of Internal Affairs. Five sit in the Transport activity, with the remaining 22 across Water Supply, Wastewater, and Stormwater.

Discussion - *Matapaki*

11. There are 58 Non-Financial Service Performance Measures contained in the 2021-31 Long-Term Plan. These measure how Council is performing with respect to activities. Separately, there are four Community Outcome Measures that do not align to a specific activity.
12. **Attachment 1** provides an overview of each priority, the activities contained in that priority and each activity's service performance measures. Key highlights for each activity are also presented. The attachment also covers the four Community Outcome Measures, although due to reporting cycles no performance data is available for these at this stage.

13. Staff have identified three Service Performance Measures that will not achieve the year-end target. These measures are:
 - i. There will be at least three years' capacity of business zoned land supplied with development infrastructure in the city.
 - ii. The total number of complaints received about drinking water clarity, taste, odour, pressure, flow or continuity of supply and Council's response to any of these issues.
 - iii. The number of valid missed collections of kerbside rubbish, food waste and recycling.
14. Two Service Performance Measures have been identified that may require corrective action to achieve target:
 - i. The number of visits to Council-owned aquatic facilities each year.
 - ii. The change from the previous financial year in the number of fatal and serious injury crashes on the local road network.
15. Thirteen Service Performance Measures are reported against annually or less frequently, there is no data for the 2023-24 year to date.

Financial Considerations - *Whaiwhakaaro Puutea*

16. This is a regular operating activity funded through the Long-Term Plan.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

17. Staff confirm that the Non-Financial Service Performance Measure Report complies with Council's legal and policy requirements. Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga* The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the four wellbeings').
18. The subject matter of this report has been evaluated in terms of the four wellbeings during the process of developing this report as outlined below.
19. The recommendations set out in this report are consistent with that purpose.
20. To understand where Council should focus its attention, we asked the community what will improve their wellbeing. Based on their feedback, Council has set five priorities for Hamilton Kirikiriroa.
21. These priorities help guide Council in its decision-making (including about how much we should be spending and where that spending is needed) to get the best wellbeing outcomes for Hamiltonians now and in the future. The five priorities are:
 - i. A city that's easy to live in
 - ii. A city where our people thrive
 - iii. A central city where people love to be
 - iv. A fun city with lots to do
 - v. A green city.
22. During the Long-Term Plan process, Council's activities were grouped under the priority they most strongly align to. '*A central city where our people love to be*' does not have a separate set of Council Activities or Service Performance statements, as they are reflected in our citywide activity statements and service performance measures.

Risks - *Tuuraru*

23. There are no known risks associated with this matter.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui***Significance**

24. Having considered content of the Significance and Engagement Policy, staff have assessed that the report has a low significance.

Engagement

25. Considering the low level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Non-Financial Service Performance Measures - six-monthly update to December 2023

Our vision for Hamilton

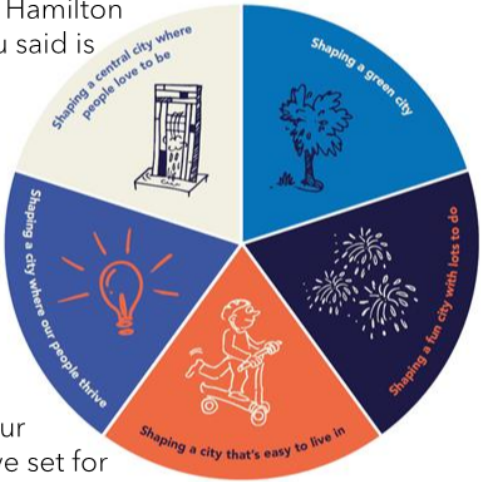
Kirikiroa ka hua. Ka puaawai. Ka ora

Everything we do is aimed at improving the wellbeing of Hamiltonians.

We've used your feedback to create five long-term priorities for Hamilton Kirikiroa over the next decade. These priorities reflect what you said is important to you, your family and your neighbourhood.

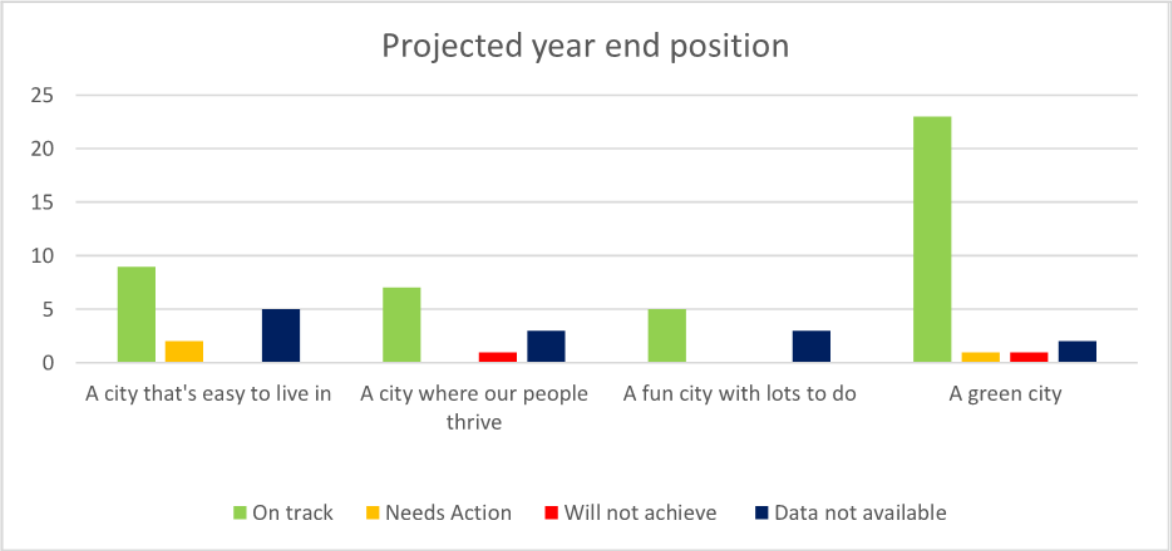
The five priorities for our city are:

- A city that's easy to live in
- A city where our people thrive
- A central city where people love to be
- A fun city with lots to do
- A green city



All the activities we carry out contribute to the achievement of our community outcomes. If we achieve all the expectations, we have set for our service delivery, we will be making progress on achieving all five priorities.

The priority 'a central city where our people love to be', does not have a separate set of Council Activities or Service Performance statements, as they are already reflected in our citywide activity statements and service performance measures.





Our community outcome measures

These four measures show how well we are delivering to our community outcomes.


KEY: **On track** | **Needs action** | **Off track** | **No data**

You can expect: Our city is easy to live in, explore and connect.

Measure	2023/24 target	YTD result	Forecast year-end position
Percentage of residents who think Hamilton is a great place to live.	At least 79%	Results expected in August 2024 	
Percentage of residents who are proud of how Hamilton looks and feels.	At least 60%	Results expected in August 2024 	
What's behind the results			
<p>The Quality of Life Survey is a two-yearly survey of a representative sample of residents within eight metro Council areas to gain an understanding of communities' perception of their quality of life. The most recent survey in 2022.</p> <p>The 2024 Quality of Life survey is planned for data collection between March 2024 to May 2024. The data will be available from August 2024 with reports expected shortly afterwards.</p>			

KEY: **On track** | **Needs action** | **Off track** | **No data**

You can expect: We will make decisions that improve the wellbeing of Hamiltonians.


Measure	2023/24 target	YTD result
The percentage of residents who believe we make decisions that are in the best interests of the city.	At least 32%	Results expected in August 2024 
What's behind the results		

The Quality of Life Survey is a two-yearly survey of a representative sample of residents within eight metro Council areas to gain an understanding of communities’ perception of their quality of life. The most recent survey was in 2022.

The 2024 Quality of Life survey is planned for data collection between March 2024 to May 2024. The data will be available from August 2024 with reports expected shortly afterwards.

KEY: On track | Needs action | Off track | No data

You can expect: We'll reduce the carbon footprint of the city and build a city that is resilient to the effects of climate change.

Measure	2023/24 target	YTD result
Reduction in greenhouse emissions footprint for Hamilton City Council.	Decrease in greenhouse emissions per head of population from previous year (0.053 tonnes per head of population)	Results are expected in July 2024 
What’s behind the results		
We’ll reduce the carbon footprint of the city and build a city that is resilient to the effects of climate change.		
We calculate our corporate greenhouse gas emissions annually, the calculation includes energy, transport and waste emissions. We have several initiatives underway to reduce Council’s carbon footprint. The next emissions report for Hamilton City Council is due in August 2024.		

A city that's easy to live in

We want a city that's easy to live in, explore and connect.

People in our city want to live in lively, safe communities with shared identities and public facilities such as libraries, playgrounds, and community hubs accessible to everyone. And we're focusing on delivering the amenities and services that build strong communities, both in our existing neighbourhoods and for our new ones.

As we continue to evolve into a metropolitan centre, our aspiration is to become a city of compact, connected and healthy neighbourhoods.

This means that people can live "locally" with access to the daily things they need by walking from their home, in pleasant surroundings, and with safe, easy access to other parts of the city through their choice of transport, including by biking, using micro-mobility, public transport or by car/private vehicle.

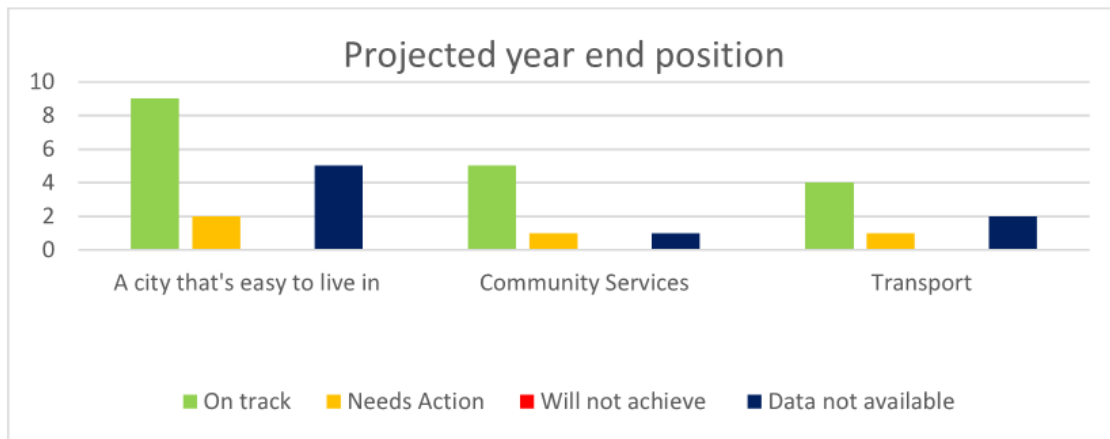
We want our children to be able to cycle safely to school and for people of all ages and abilities to easily access different neighbourhoods, from one side of the Waikato River to the other – by whatever transport option we choose. By investing in cyclepaths and accessways, and utilising our beautiful gully network, we will create a city that our people can easily enjoy and explore. But we'll also need improvements in public transport – so we're working with partners like Waikato Regional Council to get better bus services.

People in our city want to live in lively, safe communities with shared identities and public facilities such as libraries, playgrounds and community hubs accessible to everyone. And we're focusing on delivering the amenities and services that build strong communities, both in our existing neighbourhoods and for our new ones.

To deliver a city that's easy to live in we invest in the following:

- Community services
 - Libraries
 - Aquatic facilities
- Community development
 - Transport
 - Transport network
 - Parking management



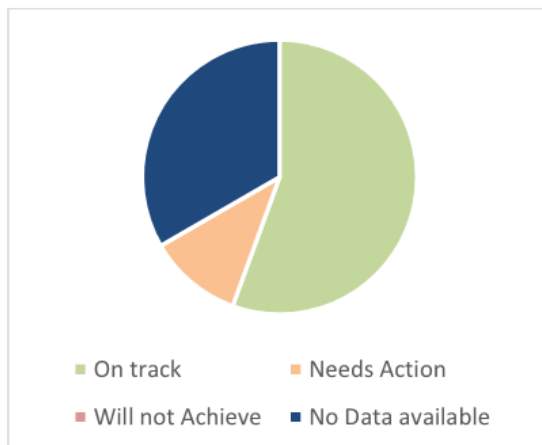


COMMUNITY SERVICES

Council's investment in libraries, aquatic facilities and community development contributes to strong communities that are proud to call Hamilton home. Our community services foster the social and cultural wellbeing of Hamiltonians through spaces, places, services and support that are inclusive and accessible to all.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data







You can expect: Our libraries and aquatic facilities provide quality customer experiences.

Measure	2023/24 target	YTD result	Forecast year-end position
The percentage of library customers surveyed who are	At least 85%	92.26% 	

satisfied with their overall experience.			
What's behind the results			
<p>The purpose of the survey is to understand and hear our customers' views of our services close to the time of the interaction. Measured through a combination of iPad surveys at the libraries and randomly generated email surveys to library customers, with 2159 people providing their views so far this year.</p> <p>Customers continue to demonstrate a high level of satisfaction with our library services. Comments from satisfied customers included friendly and helpful staff, lots of interesting books and ease of using the self-checkout. The facilities were considered amazing, light and airy and had cool tech space.</p> <p>Since opening in July 2023 Te Kete Aronui continues to generate a high level of satisfaction with its services, books facilities and staff.</p>			
Measure	2023/24 target	YTD result	Forecast year-end position
The percentage of aquatic facilities customers surveyed who are satisfied with their overall experience.	At least 85%	83.44% 	
What's behind the results			
<p>The purpose of the survey is to understand and hear customers' views of our services close to the time of the interaction. Measured through iPad surveys, with 163 people providing their views so far this year.</p> <p>Customer satisfaction for the year to date is 83.44%. This is below the target of 85%.</p> <p>Key themes from satisfied customers were friendly staff, enjoyable gym and classes, hydro and speed slides are fun and the instructors are great. Key themes from dissatisfied customers were the cost of entry, lack of communication for classes and the sauna and spa not working.</p> <p>Communication has improved with all Aquatics phone calls now being responded to by Council's Customer Services team. The sauna and spa are scheduled for renewal next year.</p>			

You can expect: Our libraries and aquatic facilities are well used.



Measure	2023/24 target	YTD result	Forecast year-end result
The number of physical and online issues by Hamilton City Libraries each year.	2% increase on previous year 1,186,674 Physical 1,029,341 Online 157,360	653,629 issues 	
The number of physical and online visits to Hamilton Libraries each year.	2% increase on previous year 1,324,426 Physical 548,296 Online 776,130 (website and the Vernon app)	865,614 visits 	

What's behind the results

We offer a diverse range of quality, relevant programmes, resources, and experiences. Te Kete Aronui, the new Rototuna Library & Community Hub was officially opened on the 21 July 2023 with much public interest in the facility and the adjacent skate park. Combining library and customer services with technology, community and meeting spaces, Te Kete Aronui has gone from strength to strength.

The total number of issues is made up of 557,867 physical issues and 95,762 eCollection issues.

The total number of visits made up of 454,231 physical visits and 411,383 virtual visits to the library's website and digital services.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of visits to Council owned aquatic facilities each year.	At least 500,000 visits each year	198,556 visits 	

What's behind the results

We offer a diverse range of quality relevant programmes and experiences.

In July 2023 Waterworld was closed for three weeks for planned maintenance, impacting on visitor numbers.




In general, there has been an increase in casual attendances, visits to hydrotherapy, and hydroslides. Our number of gym members continue to grow with some group fitness classes reaching capacity.

The opening of the re-furbished Lido pool in November 2023 and the increasingly warm weather signalled the start of a busy summer season, which we expect to continue for some time.

Due to a slow first quarter our overall results mean we are slightly off track for meeting the year-end target. Mainly due to the three-week planned maintenance closure in July at Waterworld. We are currently in the very busy summer season and visits will need to continue to increase to meet the end of year target.

As a part of the review of our performance measures for the 2024-34 Long-Term Plan, we are proposing that this measure's target is a set increase from the previous year, rather than a specified number.

You can expect: We work alongside others to support a strong and connected community.

Measure	2023/24 target	YTD result	Forecast year-end result
The value of services leveraged for every \$1 of community grant funding provided.	At least \$3.00 worth of services leveraged for every \$1 provided	\$28.12 	
The percentage of community stakeholders surveyed who are satisfied with community and social development outcomes.	At least 80%	Results are expected in June 2024 	
What's behind the results			
We continue to work alongside others to support a strong and connected community.			

The Community Assistance Policy funding programme has allocated \$1,635,600 of Council funds to deliver \$38,052,469 of community projects through the following grants:

- The Community Event Fund has allocated \$90,000 across 19 projects.
- The Creative Partnership Fund has allocated \$150,000 across three projects.
- The Multi-Year Community Grant has allocated \$1,113,000 across 28 groups.
- The Single Year Community Grant budget of \$282,600 will be allocated in April 2024.

HIGHLIGHTS

In July 2023 Te Kete Aronui, the new Rototuna Library & Community Hub was officially opened, combining library and customer services with technology, community and meeting spaces. December 2023 saw the opening of the playground, carpark and bus stop at the Hub.

Te Ohomauri o Kirikiriroa Hamilton City Libraries Strategy 2023-2033 was adopted by Council in August 2023 and work has begun on its implementation. The Strategy is focused on accessibility and inclusivity, exciting and welcoming spaces and more inclusion of Te Reo Maaori and culture, as well as delivery of core library outcomes related to literacy and learning and digital inclusion.

During Term 3 2023 Hamilton Pools in partnership with Swimming Waikato offered funded water safety lessons for schools who would otherwise not be able to afford the cost of access or transport. At that time the new Water Skills for Life curriculum was introduced. The programme was showcased to Sport New Zealand during a visit from their board, Sport Waikato, and Swimming Waikato staff.

In September 2023, we celebrated Welcoming Week with our Ethnic Advisor working with more than 40 community groups to co-ordinate and organise a programme of activities. These ranged from week-long activities hosted at venues such as the Waikato Museum who had cultural visual art and taonga displays to one off activities like the Welcoming Village at Claudelands. The variety of programmes across the week included education workshops on Tangata Tiriti, the history of migration displayed at two libraries and discussion groups on parenting across cultures. Ethnic groups hosted their cultural celebrations and open days where the wider public could attend and participate.

The Kaumaatua Olympic, led by Rauawaawa Kaumaatua Charitable Trust in partnership with Rototuna High School was held on 15 September 2023. This year, 38 teams from across the North Island, 20 hauora and rangahau stallholders, and over 50 volunteers helped host an epic day for almost 400 Kaumaatua athletes. Kaumaatua were treated to a variety of different experiences like pool noodle hockey, mini putt, Jenga, corn hole, and more. Our Community Advisors volunteered at different game stations.

A Disability forum was held in July 2023 at the Western Community Centre.

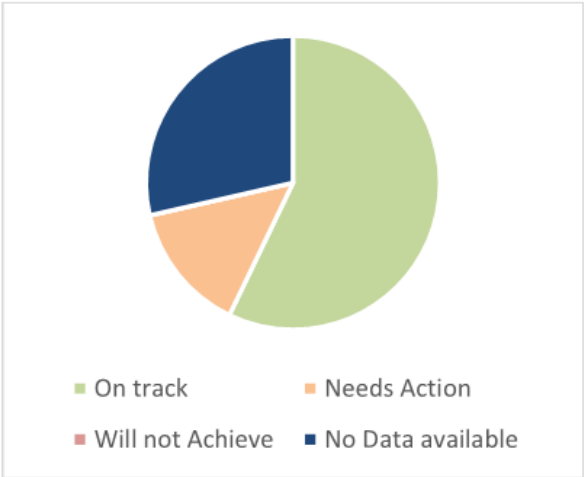
Sixteen groups were represented at this forum, along with six disabled individuals, two Councillors and supporting Council staff. The focus of the forum was to provide information on supporting people with disabilities in an emergency.

Through Sport Waikato funding, the Community and Social Development Team worked with Te Whanau Putahi to set up and launch a play trailer aimed at activating play for whanau in emergency housing. The play trailer is equipped with play equipment and includes a BBQ. The play trailer has been trialled at several events and will be activated on a weekly basis in February/March 2024 within the Ulster Street emergency housing neighbourhood.

A funding expo was held in November 2023. There was a very large turnout of community groups/leaders which showed the significant need for funding and the desire of people to better understand how they can successfully apply for funding. Our Grants Distribution advisor was on the panel for a large discussion and was able to interact with a considerable amount of those in attendance to help them better understand Councils role in the funding space.

TRANSPORT

Transport is about Hamilton being a city that is easy to get around. We want to have a safe, reliable and sustainable transport system that is accessible to everyone and caters to a variety of transport choices. We want to meet our legislative obligations relating to the way we manage the road corridor and transport network within our boundaries.





SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data

You can expect: As our city grows you can expect travel times for all vehicles to be predictable.

Measure	2023/24 target	YTD result	Forecast year-end result
Travel times are predictable during peak hours.	A variation of no more than 25%	9% 	
What's behind the results			
<p>This measure demonstrates the predictability of travel times for all vehicle types (buses and business and private vehicles) on our transport network during weekday peak hours. The target is based on the latest quarter's average travel times during peak hours, with an allowable fluctuation range of up to 25%. For example, if the normal average vehicle travel time for a measured journey is 20 minutes you can predict that even on a particularly busy day the maximum travel time should not exceed 25 minutes (25% fluctuation).</p> <p>There has been a 9% fluctuation in travel time during peak hours, six percentage points less than the same time last year.</p>			

You can expect: We'll prioritise building connected and safe walkways and cycleways that promote transport choices that are accessible to all, bringing neighbourhoods together and allowing people to move around our city quickly and easily.

Measure	2023/24 target	YTD result	Forecast year-end result
The increase in active mode** trips on Hamilton's network.	Increase of 3% on last year 561,410 from 15 counters citywide	506,575 trips - 49% increase on the prior year 	

What's behind the results



We are working towards a green city that enables people to move safely, quickly and easily around Hamilton. We aim to do this by building safe and connected active transport networks that promote sustainable transport choices.

Between July and December 2023 there were 506,575 trips on the 15 counters monitored around the city, an increase of over 45% on the 338,572 trips for the same period last year.

Rainfall was a contributor to the reduction we saw last year, with rain falling on average every four out of five days – a total of 708mm, with an average of 7.6mm per day. We had previously seen a 40-50% drop in cycling when daily rainfall was within in the 5-10mm range compared to days with no rainfall.

With the dryer weather this year we have observed a return to expected levels of cycling.

You can expect: You can expect the transport network to be safe to use.

Measure	2023/24 target	YTD result	Forecast year-end result
The change from the previous financial year in the number of fatal and serious injury crashes on the local road network.	Decrease from previous year (39 2022/23)	25 (2 fatal crashes and 23 serious injury crashes) 	

What's behind the results

Council is working towards a safer transport network with a vision for a decreasing trend for fatal and serious injuries on Hamilton roads. We aim to achieve this by delivering projects that are targeted to improve the safety of all road users with a focus on pedestrian and biking facilities to reduce these crashes.

The measure indicates the impact of safety improvements on reducing death and serious harm on Hamilton roads. Data is collected from the Crash Analysis System (CAS) managed by Waka Kotahi NZ Transport Agency from data entered by NZ Police. This data is live and being continuously updated when investigations and audits are completed. The interim total of fatal and serious injury crashes on Hamilton’s local road network (including crashes at intersections with state highways where Waka Kotahi is the controlling authority) for July to December 2023 was 25, with two fatal and 23 serious injury crashes. All but two of the serious crashes were on local roads. The total crashes are 10 more than the 15 crashes that occurred in same period for 2022-23 (all of which occurred on local roads).

There have been eight vulnerable users seriously injured: six pedestrians, a cyclist and a wheeled pedestrian (wheelchair or mobility scooter user).

There were four seriously injured vulnerable users in the same period last year: two pedestrians, a cyclist and a wheeled pedestrian, with a total of eight for all of 2022-23 (five pedestrians, two cyclists, one wheeled pedestrian).

As a part of the review of our performance measures for the 2024-34 Long-Term Plan, we are proposing that this measure’s target be modified from ‘decrease on previous year’ to ‘no increase on the five-year average’.

You can expect: You can expect the transport network to be kept in good operating condition.


Measure	2023/24 target	YTD result	
The average quality of ride on Hamilton’s sealed local road network, measured by smooth travel exposure.	At least 80% smooth travel exposure	Results are expected in June 2024 <div><div></div></div>	
What’s behind the results			
This is an annual measure, and the data is gathered from the Smooth Travel Exposure Report that is undertaken in April each year. It includes both urban and rural sealed roads.			
Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of the sealed road local network (by length) that is resurfaced each financial year.	At least 3.5%	1.63% <div><div></div></div>	<div><div></div></div>

What's behind the results

The overall programmed resurfacing for 2023-24 is 240,226 square meters on Hamilton's sealed network. This includes 169,999 square meters of chipseal surface renewal and 70,227 square meters of asphalt surface renewal.

102,120 square meters of road has been resurfaced, including 23,843 square meters Asphalt and 78,277 square meters Chipseal. The majority of the resealing activity will be completed from January – March 2024.



You can expect: You can expect the transport network to be kept in good operating condition.

Measure	2023/24 target	YTD result
The percentage of qualifying footpaths within Hamilton which meet the level of service standard of less than 5 faults per 100m section.	At least 92%	Results are expected in June 2024 

What's behind the results

We aim to provide footpaths that are well maintained. Faults are recorded against different priority levels for action, ranging from priority 1 (do nothing), priority 2 (monitor only for further deterioration and include in future annual footpath renewal programmes when required and/or immediate repair), priority 3 (acceptable - active monitoring required), priority 4 (poor - intervention required) and priority 5 (very poor - safety issue). Data is next expected in June 2024.

You can expect: customer service requests to be responded to promptly.

	2023/24 target	YTD result	Forecast year-end result
The percentage of customer service requests relating to roads and footpaths which are responded to within five working days.	At least 96%	98.04% 	

What's behind the results

We aim to investigate and respond to customers' requests for service relating to road and footpath issues in a timely manner.

We received 2961 service requests of which 2913 were responded to within five working days. The high response rate is reflective of the enhanced customer processes and sufficient customer resources.

HIGHLIGHTS

Six new all-day \$6 parking areas were added in the central city on sections of Grantham, Rostrevor, Vialou, and Tristram Streets, and Hamilton Parade. The three-week education phase began in September 2023 with enforcement starting in October 2023. Eight new mobility parking spaces were also added in central city and Hamilton East on Barton, Bryce, Collingwood, Cook, Grantham and Rostrevor Streets. These improvements will provide for our customers, Age Concern Hamilton, and CCS Disability Hamilton.

The bike helmet design competition was popular again and 2000+ entries were received across Hamilton schools. Eight winners were selected from various schools around the city and students were presented with their own personally designed helmet. The presentation took place in the Council Chambers and was attended by family/friends, Councillors, staff and students.

A 'World Car Free Day' event was held in Worley Place in September 2023. Waikato Regional Council, ElectrifyNZ, Ride Your Trike, Bike Waikato, Go Eco, and the Mobility Centre all took part in the event which showcased how anyone can travel actively. To create a festival atmosphere the event included stilt walkers, music performers, and a bike operated sewing machine. Nearby carparks were also transformed by Boon Arts, the Riff Raff Trust, Arts for Health and the Free Lunch Theatre. Interactive spaces were created to highlight what public space could be used for instead of car parking.

October saw Bike'tober Month, a series of organised events including, children's skills and games sessions and group rides (Boon Arts, Family Friendly Ride and Te Awa/Hamilton Gardens). We had over 600 participants on cycle training sessions, including 47 beginners/learn to ride, 519 Bike Ready Grade 1 participants in schools and 38 members of Council staff completing E-bike inductions.

The Connect Hamilton team are making excellent progress with their annual renewals programme: reseals are 50% complete, asphalt is 31% complete, rehabilitation is 20% complete, Asphalt/Concrete footpath is 100% complete and drainage renewal is 15% complete. The signage team have been equally busy and have installed 539 signs since June 2023. The maintenance team have responded to and repaired 550 potholes, swept 2352km of carriageway and 584km of cycleways and cleaned more than 3300 catch pits, which equates to 40% of the network.

A city where our people thrive

We want to actively create opportunities for our people to thrive in their jobs, careers and lives so they can leverage the wonderful lifestyle and opportunities our city has to offer.

Increasingly, our city is a place where people and businesses want to come, stay, and grow. Our attractive lifestyle, based upon a vibrant city that's easy to live in, means more and more people want to be here.

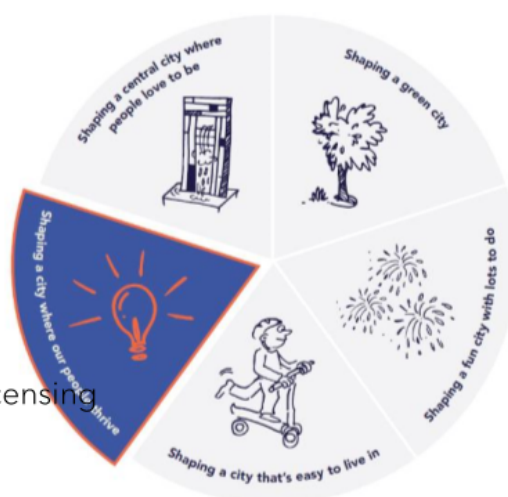
Young people are now coming to our city (and in some cases, returning home) to find good jobs, buy homes, raise families and become part of our community. This, along with more than 160 ethnic groups making up our city, adds a valuable diversity to Hamilton which brings opportunities and benefits for all Hamiltonians.

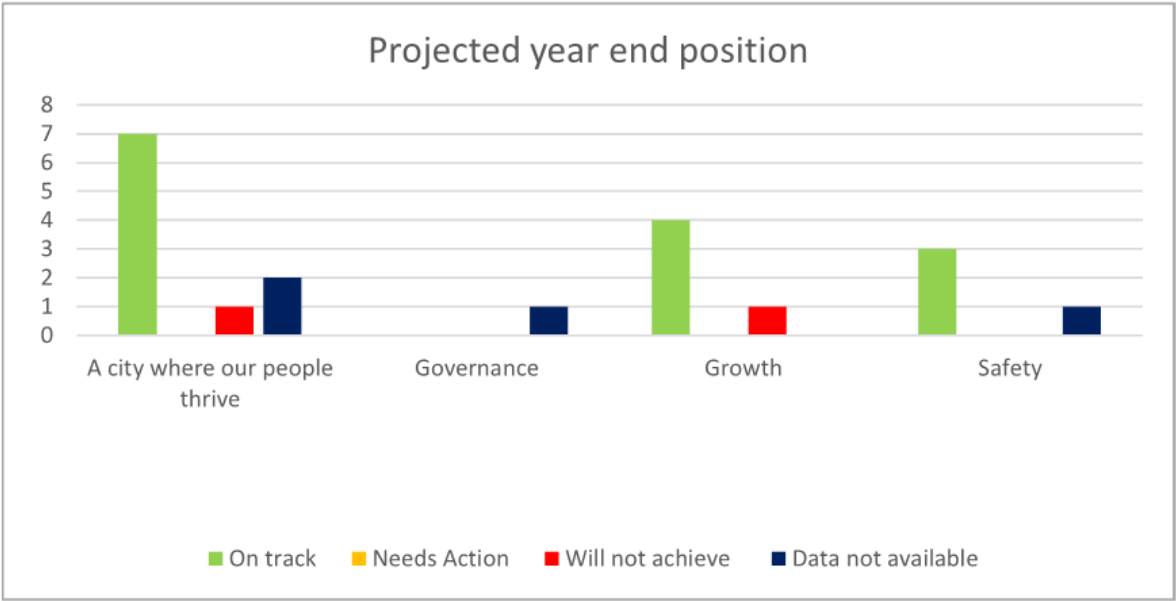
We want Hamilton to continue to build on its growing reputation as a centre of excellence within innovation, training, smart and tech- sector industries. We need the infrastructure and support services in place to nurture and promote sustainable businesses that add value to our city.

We'll empower and enable our diverse communities to share their voice and shape their city.

To deliver a city where our people thrive we invest in the following:

- Governance
 - Governance and public affairs
 - Partnership with Maaori
- Growth
 - City planning
 - Planning guidance
 - Building control
- Safety
 - Public safety
 - Animal education and control
 - Environmental health and alcohol licensing
 - Civil Defence





Governance

Governance is about providing Hamiltonians with sound leadership for the city. We want to provide open and effective city governance and opportunities for people to be involved in shaping our city. We want to continue to meet Te Tiriti O Waitangi (The Treaty of Waitangi) and legislative requirements.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data

You can expect: We'll empower and enable our diverse communities to share their voice, and shape their city.

Measure	2023/24 target	YTD result	Forecast year-end result
Percentage of Hamilton voter turnout for local government elections.	No result expected until 2025-26	No result expected until 2025-26	
What's behind the results			

We want our communities to share their voice and shape their city. The next local government election will take place in 2025-26.

The by-election for Hamilton City Council East Ward Councillor that closes in February 2024 is out of scope for this measure.

HIGHLIGHTS

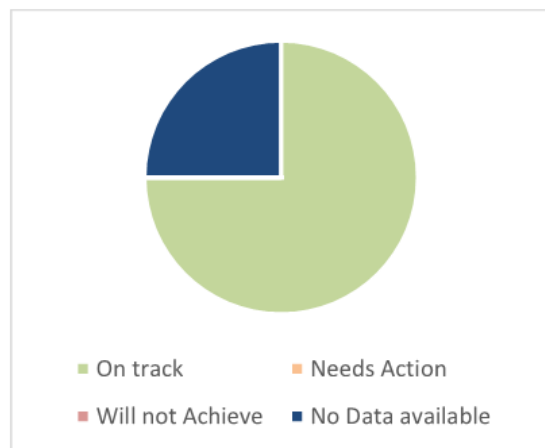
Following Cr Hamilton's successful election as MP for Hamilton East we received his resignation as a Hamilton City Council East Ward Councillor. A by-election for the vacant councillor seat is underway at the time of writing. Nominations opened on 24 November 2023 and closed on 22 December 2023. There are 16 candidates for the vacant seat. The voting period is from 26 January 2024 until 17 February 2024. A full engagement plan has been undertaken to promote the voting period and guide voters to the election hub locations at each of the east side libraries.

SAFETY

Safety is about ensuring Hamilton is a place where people feel safe and are protected from risks to their health and wellbeing. We want to make sure our public places are safe for the people that use them and legal standards are met. We want to meet our legal obligations to keep our residents safe by ensuring compliance with public health and safety regulations.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data




You can expect: A timely response to requests for dog control, graffiti, and excessive noise.

Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of urgent dog control requests responded to within 60 minutes.	At least 95%	100% ●	●
What's behind the results			
You can expect a timely response for urgent dog control requests. There were 151 urgent requests for dog control all of these calls were responded to within 60 minutes.			
Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of graffiti removed within two working days.	At least 95%	95% ●	●

What's behind the results			
<p>You can expect graffiti to be removed in a timely fashion. We received 2857 reports of graffiti, with 2719 responded to within two working days.</p> <p>In total the Tag Busters Team removed 7462 tags, totalling 26996 square metres of graffiti being removed from the public facing areas of the city.</p>			
Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of complaints about excessive noise responded to within 30 minutes.	At least 95%	97.50% 	
What's behind the results			
<p>You can expect a timely response to complaints of excessive noise. We received 2434 complaints of excessive noise, with 2359 responded to within 30 minutes.</p>			

You can expect: We work with partner organisations and the community to improve safety.

Measure	2023/24 target	YTD result
The percentage of central city users surveyed who feel very safe or reasonably safe in the central city during daytime.	At least 80%	
What's behind the results		
<p>The Quality of Life Survey is a two-yearly survey of a representative sample of residents within 8 metro Council areas to gain an understanding of communities' perception of their quality of life. The most recent survey was in 2022.</p> <p>The 2024 Quality of Life survey is planned for data collection between March 2024 to May 2024. The data will be available from August 2024 with reports expected shortly afterwards.</p>		

HIGHLIGHTS

Our annual Civil Defence and Emergency Management (CDEM) exercise, Exercise Rua, was held in July 2023 involving 80 staff, local iwi and the Mayor's Office. 40% of the staff were new to CDEM. An external assessment of the exercises saw a result of 58%, a 14% improvement on the previous year and reflects the focus and development in this area. CDEM held our first ever CDEM

Pou Aarahi training. Pou Aarahi is the name given to nominated Iwi/ Maaori members (manawhenua and maatawaka) who support the Controller to ensure that interactions with and between Iwi/ Maaori networks are managed appropriately and to provide advice on tikanga, kawa advice, and to identify areas of particular significance to Iwi/ Maaori. It was a highly successful session with very positive feedback from attendees.

In September 2023 City Safe hosted the then Prime Minister Chris Hipkins. The visit included a tour of City Safe Operations, and a chance to share success stories of CCTV and the impact early intervention has on the community.

Animal Control had their highest ever turn out for Dirty Dogs with over 490 dogs registered. Dirty Dogs Challenge is a fully sponsored charitable event run in conjunction with Waikato District Council, with all proceeds going towards Waikato Pounds Pups and Hamilton's Adopt a Dog.

At the November 2023 Your Neighbourhood Event Fairfield, Animal Education and Control encouraged dog registration and microchipping, giving out vouchers for a pro-rata registration and/or a free microchip. This was well received by the community. The Environmental Health team also attended the event, taking the opportunity to educate community about contaminated land and sound level with the interactive displays, which received great feedback from the community.

Growth





Growth is about planning that supports growth of the city through both infill and new suburbs and the wider region in a boundaryless way, while ensuring Hamilton’s unique environment is protected. We want to meet our regulatory requirements to ensure building activity in the city supports safe, sustainable housing and commercial solutions in response to Hamilton’s growing population. We want to ensure developers, large and small, have accurate advice and information to help them through the regulatory processes.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: A sufficient supply of land for housing and business.

Measure	2023/24 target	YTD result	Forecast year-end result
There will be at least three years capacity of residential zoned land supplied with development infrastructure in the city.	At least three years	5.6 years 	
There will be at least three years capacity of business zoned land supplied with development infrastructure in the city.	At least three years	2.7 years 	

What's behind the results





We aim to provide sufficient residential and business land to allow our city to grow. These measures do not reflect the amount of land for sale, but rather indicate the amount of residential and business land zoned and ready with infrastructure to be used. Developers decide when and how they develop and release that land to the market.

It is estimated that there is currently 5.6 years of capacity for residential zoned greenfield land that has development infrastructure in place. The total number of approved consents for greenfield subdivision in Rotokauri and Rototuna have come down from record highs.

It is estimated there is currently 2.7 years of capacity for industrial land zoned and supplied with development infrastructure in place. Industrial consenting in Hamilton has stabilised over the last six months, with there being a previous steep uptake due to the Ruakura inland port consenting.

Capacity is expected to remain limited and demand constant. Work continues on a plan change to the District Plan to enable industrial land use in Te Rapa North. The airport is also progressing a plan change for further industrial Land (noting this in Waipa District Council, but in close proximity to Hamilton City). A Future Proof subregional assessment of industrial land has been completed and a process to investigate future areas for industrial land supply is underway.

You can expect: We will support the delivery of safe, sustainable and attractive development

Measure	2023/24 target	YTD result	Forecast year-end result
Average processing days for Code of Compliance certificates.	18 working days	15.7 working days 	
Average processing days for building consents.	18 working days	16.3 working days 	


What's behind the results

As the city continues to grow, we are seeing increased demand for our consenting activities. Despite this increased demand we aim to process building consents and code of compliance certificates in a timely fashion.

A total of 713 Code Compliance Certificates were issued in an average of 15.7 working days. This average processing timeframe is slightly higher than the same time last year. A change in the Code of Compliance process has attributed to the

slightly higher timeframe but has given greater visibility and an improved quality management.

A total of 841 Building Consents were granted with an average of 16.3 working days. This is a reduction of over two days compared to the same time last year. While the number of Building Consents has reduced there is still a large number of further information which are yet to be processed. There continues to be a trend of increased complexity with residential multi-unit or duplex consents and strong commercial activity continuing to be seen.

Measure	2023/24 target	YTD result	Forecast year-end result
Average processing days for non-notified land use and subdivision resource consents.	20 working days	15.1 working days	
What's behind the results			
As the city continues to grow, we are seeing increased demand for our consenting activities. Despite this increased demand we aim to process non-notified resource consents in a timely fashion.			
A total of 328 consent applications (land use, subdivision, and change of conditions) were granted with an average of 15.1 working days. While there has been a general slowing in numbers of applications received the complexity of applications remains high. This is compounded by a more complex legislative environment with the introduction of Plan Changes 9 and 12 and complexities with wastewater capacity across the City. This has resulted in a slowing in the time taken to process a number of applications.			

HIGHLIGHTS

Work continues on several significant District Plan Changes in the Urban and Spatial Planning Unit. This includes mediation on Plan Change 5, the first decision for Plan Change 9 relating to Built Heritage and drafting of provisions for Plan Change 14. Plan Change 12 continues to be on hold while we wait further direction from Central Government and the outcomes of Plan Change 14.

The Special Project team have been leading engagement with the new government to determine how Council's priorities align with theirs. This includes establishing a staff team to look at potential city deals and applications for the Regional Infrastructure Fund. Work is also being undertaken on the Infrastructure Strategy that is developed and consulted on alongside the Long-Term Plan.

In August 2023, Hamilton City Council hosted the National Development Contributions Working Group Conference at the FMG Stadium Waikato. There were 90 attendees from 32 councils around the country.

The Building Unit worked with Wintec to provide presentations to students as part of their curriculum on our role as a Building Consent Authority and Council responsibilities. Staff also presented to key developers in town on requirements and regulations to educate and inform them and enable better practices and efficiencies for big projects around the city. Alongside this, staff visited Real Estate Agencies around Hamilton providing training and education on exempt building work and providing a question-and-answer session around common building related issues when buying and selling homes.

A fun city with lots to do

We want Hamilton to be an even better place for everyone to play, with things to do or see around every corner.

We want to make sure our city provides opportunities for all our people to play and have fun - whether it be through organised sport, local playgrounds, events, or our visitor destinations.

We want to build on our growing reputation for hosting outstanding events; events that bring economic benefit, that Hamiltonians love, and that bring people from all over New Zealand to our city.

But small events also have a role in the life of our city. We're keen to support more arts and cultural events and make sure we have the right indoor and outdoor facilities in place to support local community sports events that people of all ages can get involved in. All of these things add to the sense of community we all value about Hamilton.

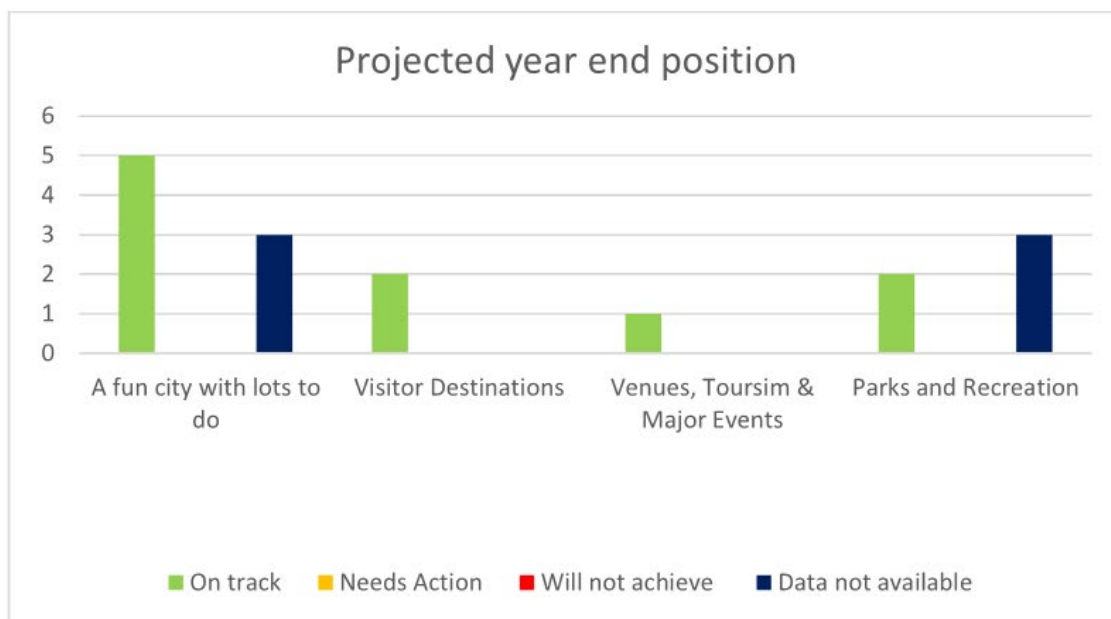
We have already invested in world-class stadium and event facilities like Seddon Park, Claudelands Event Centre and FMG Stadium Waikato and are home to key visitor destinations such as Hamilton Zoo, Hamilton Gardens, and Waikato Museum.

And we'll continue to embrace the outdoors, not just the Waikato River but places like Waiwhakareke Natural Heritage Park, our destination playgrounds and Lake Rotoroa (Hamilton Lake). These facilities provide locals and visitors with memories and experiences that keep people entertained and wanting more. They drive interest and appreciation in our city. They make living here fun.

To deliver a fun city with lots to do we invest in the following:

- Visitor destinations
 - Hamilton Gardens
 - Hamilton Zoo & Waiwhakareke Natural Heritage Park
 - Waikato Museum & i-Site
- Venues, tourism and major events
 - Glowbox Event Centre, FMG Stadium Waikato and Seddon Park
 - Tourism and events funding
 - Theatres
- Parks and recreation
 - Parks
 - Cemeteries
 - Indoor recreation
 - Community facilities.





VENUES, TOURISM AND MAJOR EVENTS

We want to continue to deliver events that support local business opportunities, stimulate our economy and promote our city.

Venues, Tourism and Major Events is about showcasing and leveraging Hamilton's event venues, visitor attractions and services.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: We provide stadia (FMG Stadium Waikato and Seddon Park) and Claudelands to host events. The measure indicates the utilisation of stadia and Claudelands.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of people attending events at the Stadia (FMG Stadium Waikato and Seddon Park) and Claudelands.	500,000	311,147 attendees 	
What's behind the results			
This measure indicates the utilisation of stadia and Claudelands. The result indicates utilisation at both ticketed and non-ticketed events.			
H3 venues held 473 events, which 311,147 people attended. Claudelands saw 171,095 people attend events and our stadia welcomed 140,052 patrons.			

HIGHLIGHTS

<p>Examples of the events included:</p> <p>Claudelands was host to numerous events including exhibitions such as the Women's Lifestyle Expo, Ako Ararau Expo, Hamilton Brick Show. Waikato Home and Garden Show, Waikato A&P Show, the three-day FIFA Fan Festival, in support of the FIFA Women's World Cup 2023 tournament.</p> <p>Ticketed performance events included, New Zealand Darts Masters, Postmodern Jukebox, The Wiggles, 7 Days Live, Nga Paki o Matariki. Queen: It's a Kinda Magic, NZ Symphony Orchestra and The Sweet Caroline Tour: A tribute to Neil Diamond, international comedian Bill Bailey and the Taini Jamison Trophy match final where the Silver Ferns played against England.</p>
--

The venue also staged a number of large conferences including the Structural Heart Disease Symposium, HEB Construction Trade Show, Trade and Industrial Waters Forum, ERoad Fleet Day, School Business Managers Association Conference 2023, AuSAE Linc Conference 2023, Concrete NZ Conference 2023, and WAVES Conference 2023.

FMG Stadium Waikato hosted five FIFA Women's World Cup 2023 matches, closely followed by the Telstra NRL Premiership match where the West Tigers played the One NZ Warriors. Other events included the Bunnings NPC season, home to Waikato Rugby Union matches, along with the Farah Palmer Cup season matches and final. FMG Stadium Waikato also welcomed the Black Ferns and Wallaroos in the final match for the O'Reilly Cup, the Pacific Championship Final (international Rugby League) with almost 10,000 in attendance. The venue also held the Freestyle Kings Motor-X event showcasing the versatility of the venue at the end of the busy turf sport season.

Seddon Park hosted the Waikato Rugby Union Academy Players Workshop, New Zealand Institute Safety Management Training Session, New Zealand Law Society Training Program, Curia Focus Group, and the Opes Partner Interviews. With the cricket season getting underway, the pitches were well used for pre-season coaching, training and domestic cricket (Ford Trophy, Plunket Shield and Super Smash) matches and corporate cricket events.

Hamilton City Council provides funding for the promotion of Hamilton through its major event sponsorship fund. The fund focuses on larger event opportunities where exposure will reach well beyond Hamilton, delivering high profile coverage and where it will attract significant numbers of visitors, plus deliver community participation. Hamilton's major event sponsorship fund is designed to provide support to organisations delivering events in line with Hamilton's vision to be a fun city with lots to do, with a focus on exposure, city profile, visitation, economic outcomes and community engagement and participation. The fund is guided by Council's Event Sponsorship Policy.

In the 2023-24 financial year, 10 events were approved to receive funding from the Major Event Sponsorship Fund totalling \$429,000 (total annual budget \$429,346).

Five events took place supported by Council as an event sponsorship funding partner:

- Ngaa Paki o Matariki,
- Ford NZ Hockey Championship,
- Cheer and Dance Factor,
- The Cambridge to Hamilton Paddle Race and
- Round the Bridges 2023.

VISITOR DESTINATIONS

Visitor Destinations are about providing our community and visitors with memorable experiences.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: We'll invest in and enhance Waikato Museum, Hamilton Gardens, Hamilton Zoo and Waiwhakareke Natural Heritage Park to create new and unique experiences for our people and visitors.

Measure	2023/24 target	YTD result	Forecast year-end result
Total number of visits to Hamilton Zoo/WNHP, Waikato Museum, and Hamilton Gardens (enclosed gardens only).	Increase on previous year (872,348 visits (Te Kaaroro 247,677 Waikato Museum 119,314 Hamilton Gardens 505,357)	416,965 visits 	

What's behind the results
<p>We offer a diverse range of quality, relevant programmes and experiences. This measure indicates residents' and non-residents' enhanced interest in these attractions.</p> <p>The July 2023 and September 2023 school holidays, saw busy sites. The presence of the FIFA Women's World Cup in Kirikiriroa brought with it excitement and additional out-of-town visitors who were welcomed to our visitor destinations with FIFA promos and branding. Visitation was further bolstered by the cross-site activity schedule, combined marketing campaigns and Matariki activities. The</p>

Gardens had its busiest August and September on record (29,628 and 38,509 Enclosed Gardens visits respectively) and Hamilton Zoo its busiest winter day on record, welcoming 2,280 visitors on Father's Day (3 September).

All sites have been very busy in the lead up to the end of the year. 2023 was Hamilton Gardens' biggest ever calendar year in terms of visitor numbers.

The number of year-to-date visits are:

- Waikato Museum: 58,147 visits
- Hamilton Zoo: 107,413 visits
- Hamilton Gardens: 251,405 visits

Measure	2023/24 target	YTD result	Forecast year-end result
The number of new unique experiences.	At least 10 each year across the three visitor destinations.	6 unique experiences 	

What's behind the results

We are working to provide visitors with fresh, novel reasons to visit the Visitor Destinations. The six new unique experiences were:

1. Hamilton Gardens Mandarin Audio Tour: a Chinese language option has now been added to the Hamilton Gardens Audio Tour.
2. River Riders Depot: The River Riders Bike Rental Hub opening.
3. Wharenui Harikoa House of Joy is a refracting prism of tupuna-inspired light that shines across the sky like a rainbow. The life-size crocheted sculpture is nearly six metres tall and made from 5,000 balls of yarn.
4. Te Kaaroro Hut - introduced predator exhibit, a new educational enclosure opened at Hamilton Zoo.
5. Animal Encounters returned - exclusive experiences with a selection of Hamilton Zoo residents.
6. Pekapeka Night Time Discovery Walk Run in partnership with GoEco, guided twilight tours for Hamiltonians to find out more about our native bats.

HIGHLIGHTS

Te Whare Taonga o Waikato opened a number of exhibitions. Including the Annual National Contemporary Art Award for the 23rd time, the prestigious Kiingi Tuheitia Portraiture Award also demonstrates the wealth of talent across Aotearoa, containing compelling portraits by emerging Maaori artists in celebration of their tuupuna. Discover Crustaceans is an engaging mini exhibition from Te Papa with real specimens and hands-on interactives.

Progress on the new Visitor Entry Precinct continues, extension works to the Hamilton Gardens Café have been completed, providing an ice cream and drinks kiosk which is greatly helping with the summer queues, landscaping is rapidly

taking shape, the Pavilion has a new roof and the new 'Link room' has been handed over and can be used for small events and meetings.

Waikato Herald featured our three new residents of Hamilton Zoo - breeding male Sumatran tiger, Scout; siamang gibbon Peggy, and a red panda Sang. The arrival of the trio has been several years in the making and brings along new opportunities for the zoo. As part of the Sumatran Tiger Species Survival Plan, Scout will play a vital role in the breeding programme and conservation, he was successfully introduced to resident tiger Kirana. Hamilton Zoo welcomed the birth of two cotton-top tamarins, two porcupettes and a zebra foal. 3,300 trees were planted at Waiwhakareke as part of a Trees That Count event sponsored by Bupa NZ in August 2023.

Producers of the World Darts Championship filmed a segment of an ad at Te Kaaroro and Hamilton Zoo which was televised locally and to its millions of viewers. The Zoo also featured on Seven Sharp and the Breeze breakfast show - Stu and Camille's heartland tour.

PARKS AND RECREATION

Parks and Recreation is about ensuring access to a wide range of recreational and leisure activities and attractive outdoor spaces for all Hamiltonians to enjoy. We want to provide activities and spaces that enhance the quality of life.

for our residents and visitors and keep Hamilton beautiful. We want to preserve indigenous flora and fauna, natural ecosystems and landscapes and to protect our lakes and rivers and meet our legal obligations for the preservation and management of reserve land.



SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data





You can expect: Our parks and the facilities in them are accessible.



Measure	2023/24 target	YTD result	Forecast year-end result
Percentage of households that have access to a neighbourhood park or open space within 500 metres walking distance.	Maintain or increase on previous year (80.95% 2022/23)	Results are expected in June 2024 <div></div>	
What’s behind the results			
Council’s Open Space Plan recognises the importance of access to open space, with a priority to ensure it is accessible to everyone. In February each year we calculate the percentage of households that have access to a neighbourhood park or open space within 500 metres walking distance by GIS spatial mapping.			

Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of Parks Survey respondents who are satisfied with the way they get to our city's parks	Maintain or increase on previous year (87.14%)	Results are expected in June 2024 	
The percentage of Parks Survey respondents who agree the facilities in our parks and open spaces are easily accessible.	Maintain or increase on previous year (50%)	Results are expected in June 2024 	
What's behind the results			
Our annual Parks survey allows us to understand and hear communities' view on our parks, facilities, and green spaces. The Parks survey is due to take place in March 2024.			

You can expect: The city's ecosystems and biodiversity are understood, protected and restored.

Measure	2023/24 target	YTD result	Forecast year-end result
Provide a range of opportunities each year for the community to learn about, care for and restore nature.	At least two opportunities provided each year	2 opportunities 	
What's behind the results			
We are supporting the city's ecosystem and biodiversity by providing a range of opportunities for the community to learn about and care for and restore nature.			
We supported and/or provided opportunities for 71 one-off volunteering events across 25 locations which involved 1671 volunteers. Altogether, those events delivered 3831 hours of volunteering.			
Partnering with organisations has continued including four kindergartens, nine primary schools, three secondary schools, fourteen different community groups and sixteen private corporations.			

You can expect: Hamilton Park Cemetery is a preferred provider of cremation services.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of cremations carried out at Hamilton Park Cemetery.	At least 1500	816 cremations 	
What's behind the results			
<p>You can expect Hamilton Park Cemetery to be the preferred provider of cremation services.</p> <p>We continue to provide a valued service to the community. We are seeing more activity from funeral directors who have previously used other services or funeral providers.</p>			

HIGHLIGHTS

The FIFA Women's World Cup took place in Hamilton and was a resounding success. Five matches were held at the FMG Stadium, and nine different countries used our training sites at Korikori Park, Gower Park, and Porritt Stadium.

The Magical Bridge Playground, New Zealand's first fully accessible playground, opened in December 2023. It was delivered in collaboration with the Magical Bridge Trust and is proving to be highly popular and inclusive of disabled people.

The Nature in the City Wayfinding App was successfully launched. Launching with 10 self-guided tours to choose from, Hamiltonians can learn something new about popular sites like Waiwhakareke Natural Heritage Park, or adventure to lesser-known spots like Munros Walkway. More urban nature walks will be added to the app over time. The app follows other work Council has done to involve the community in restoration, including a collaboration with the recently refurbished Exscite Centre at Waikato Museum.

The Pest Management plan from Landcare research was finalised which provides a strategic approach to animal control in natural areas for the next ten years.

The Wellington Street Jetty was removed in December 2023 after being irreparably damaged by last year's storms and persistently high river levels. A floating pontoon was installed as a replacement in time for the holidays and is proving popular with users.

A green city

We want to do it right together, so our city will get better by the day and we can leave a legacy we can all be proud of. We'll promote becoming a sustainable city by challenging the way we grow our city and how we live within our city. We love our environment and we're all committed to protecting it for future generations.

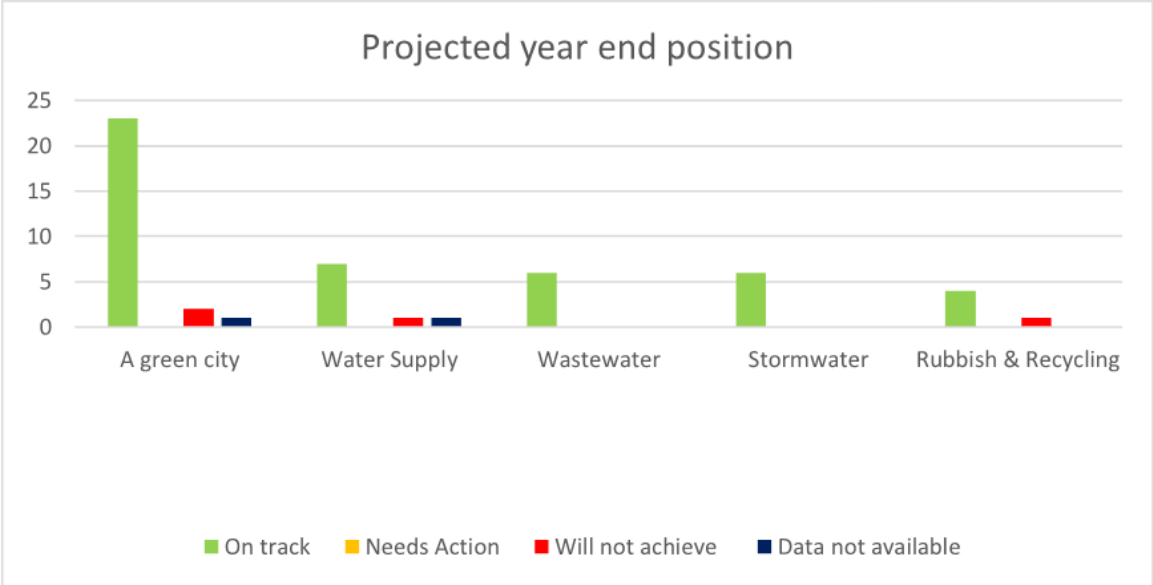
We embrace our individual and collective roles as kaitiaki (caretakers) of our land, water and air. Together, we honour, enhance and protect taonga (treasures) like the Waikato River, and our city's extensive and unique gully system.

We are proud of our green, clean city and we're taking a thoughtful and city-wide partnership approach between businesses, organisations and community groups to tackle how our city responds to climate change.

We need to look after what we already have by embracing the sustainable use of natural resources such as our water. And it's important we continue to minimise our impact on the land by leading the country in waste minimisation practices.

To deliver a green city we invest in the following:

- Water supply
 - Water treatment and storage
 - Water distribution
- Wastewater
 - Wastewater collection
 - Wastewater treatment and disposal
- Stormwater
 - Stormwater network
- Rubbish and recycling
 - Refuse collection
 - Landfill site management
 - Waste minimisation

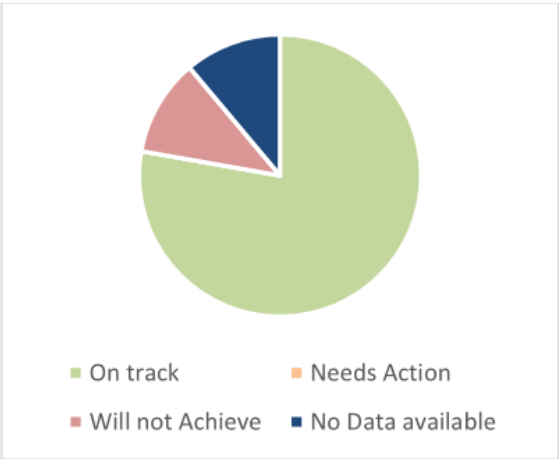


WATER SUPPLY

Water Supply is about providing Hamilton residents and businesses with a reliable, high-quality and safe treated water supply. We want to continue to meet our legislative requirements to deliver water supply services that are safe, healthy and sustainable. We want to ensure we meet the current and future needs of communities with good- quality infrastructure.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data




You can expect: The water we supply is safe to drink.

Measure	2023/24 target	YTD result	Forecast year-end result
The extent to which the Council’s water supply complies with Part 4 of the drinking-water standards for bacteria compliance criteria.	a) Achieve compliance	Achieved	
The extent to which the Council’s water supply complies with Part 5 of the drinking-water	b) Achieve compliance	Achieved	



standards for protozoa compliance criteria.			
What's behind the results			
<p>This measure indicates whether the water we supply is safe to drink and hygienic to use.</p> <p>Bacterial Compliance The following rules within the Drinking Water Quality Assurance Rules (DWQAR) were assessed to determine bacterial compliance:</p> <ul style="list-style-type: none"> - Section 4.10.1.1 - T3 Bacterial Rules for Water Disinfected with Chlorine i.e., potable water leaving the Waioara Water Treatment Plant - Section 4.11.4 - D3.19-D3.20 Residual Disinfection (FAC) in distribution - Section 4.11.5 - D3 Microbiological Monitoring Rules of distribution (E.coli and total coliforms) <p>Based on an internal assessment against the DWQAR, Council achieved bacterial compliance with no non-compliant days. A technical non-compliance relating to a 90-second period of Free Available Chlorine Equivalent (FACE) leaving Waioara Treatment Plant occurred in November 2023. This related to air in the sampling pump. Based on upstream monitoring data and data immediately before and after the incident, treated water was compliant. There was no risk to public health from water leaving Waioara during the 90-second period.</p> <p>Protozoal Compliance The following rules within the DWQAR were assessed to determine protozoal compliance:</p> <ul style="list-style-type: none"> - Section 5.10.2.7 - T3 Protozoal Rules for Coagulation, Flocculation, Sedimentation and Filtration - Section 5.10.2.13 - T3 Protozoal Rules for UV Disinfection <p>Based on an internal assessment against the DWQAR, Council achieved Protozoal compliance with no non-compliant days.</p> <p>Note: Waioara Treatment Plant was unable to claim compliance with criteria in section 4.10.2.7 of DWQAR due to increased algae in the source water. Council opted to allow the sand filters to operate with a slightly higher turbidity compliance limit set point and therefore instead achieved compliance with section 4.10.2.4 - T3 Protozoal Rules. The source water was fully compliant for protozoa compliance.</p>			

You can expect: Our water network is managed in a way that minimise the loss of water.



Measure	2023/24 target	YTD result

The percentage of real water loss from the water network infrastructure in the city.	No more than 16%	Results expected in July 2024 
What's behind the results		
This measure is undertaken annually, covering the preceding April-March period and is undertaken using the standard NZ Benchmark guidelines and methodology. The percentage water loss measure estimates how much water is lost to leakage throughout the Hamilton City Council network.		


You can expect: We will work with the community to sustainably manage the supply and use of water.







Measure	2023/24 target	YTD result	Forecast year-end result
The average use of drinking water per Hamilton resident, per day.	No more than 400 litres per resident, per day	324 litres per resident, per day 	
What's behind the results			
<p>We provide a sustainable water supply, and this is achieved through water conservation campaigns that educate the community on sustainable water use and efficient management of the water network. This measure indicates the success of these campaigns and programmes of work.</p> <p>The average daily water use per Hamilton resident between July and December 2023 was 324 litres per person per day. The result reflects expected water use levels during the spring and early summer months for Hamilton. The average daily water use per person is higher than the same period last year. This increase is due to unseasonably low water use results last year. Last year's low water use figures can be attributed to higher-than-average amounts of rain between October and December 2022.</p> <p>Water Supply Zones have continued to be implemented to better monitor water use, as well as target water conservation messaging in the summer and plan for leak detection investigations. Water use is typically higher during the warmer months of the year, focused water conservation campaigns commenced in early December 2023. These campaigns include radio, social media, and online advertising as well as other tactics as required.</p>			

You can expect: To be satisfied with the clarity, taste, odour, continuity and pressure of the water supply.

Measure	2023/24 target	YTD result	Forecast year-end result
The total number of complaints received about drinking water clarity, taste, odour, pressure, flow or continuity of supply and Council's response to any of these issues.	No more than 5 complaints per 1,000 connections	5.64 complaints per 1,000 connections 	
What's behind the results			
<p>We provide water that is safe to drink and reliably supplied. This measure indicates customer and community satisfaction with the quality and supply of the water.</p> <p>A total of 357 complaints related to the water supply were received from July to December 2023. The number of complaints received is higher than the same period last year when we received 195 water supply complaints.</p> <p>On 7 November 2023 an automation fault at Hamilton South Reservoir resulted in 88 complaints of no water or low pressure. Additionally, a water main break in the Dinsdale area caused 15 complaints of no water over 28 and 29 September 2023. Staff quickly responded to both events and effectively resolved the issues promptly.</p> <p>Staff will continue to monitor this measure and to liaise with contractors working on replacing/extending the water network to reduce complaints associated with our drinking water supply. We will also continue to review how we can better communicate with customers in the event of large planned and unplanned water outages or pressure events, optimising digital tools such as Antenno and social media platforms.</p> <p><i>As a part of the review of our performance measures for the 2024-34 Long-Term Plan, we are proposing that the target for this measure be changed to 7 complaints per 1000 connections. This is consistent with benchmarking with other councils.</i></p>			

You can expect: A timely response and a timely resolution if there is a problem with the water supply.

Measure	2023/24 target	YTD result	Forecast year-end result
The median attendance time for urgent call-outs from	No more than 60 minutes	34 minutes 	

Measure	2023/24 target	YTD result	Forecast year-end result
the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.			
The median resolution time of urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.	No more than 5 hours	2 hours 	
The median attendance time for non-urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.	No more than 5 days	3 days 	
The median resolution time of non-urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.	No more than 10 days	3 days 	
What's behind the results			
Households and businesses rely heavily on water so it's important that we provide a timely response when something goes wrong. These measures indicate how quickly we respond to issues with the water supply and resolve the problem. A call-out to a household or business with no water supply is classified			

Measure	2023/24 target	YTD result	Forecast year-end result
<p>as urgent. Callouts for other water supply matters, where water is still being delivered, are classified as non-urgent.</p> <p>Between July and December 2023 there were 81 callouts in response to reports of no water, almost double the number of callouts received during the same period last year. The median attendance time for the year-to-date urgent callouts, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel reached the site, was 34 minutes. This is higher than the same period last year of 25 minutes.</p> <p>The median resolution time for these urgent callouts, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel fully resolved the fault, was two hours.</p> <p>Between July and December 2023 there were 872 non-urgent water callouts. The median attendance time for these non-urgent water callouts, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel reached the site, was three working days. This attendance time is better than the same period last year where the median attendance time was five working days.</p> <p>The median resolution time for these non-urgent water callouts was also three working days. This resolution time is better than the same period last year where the median resolution time was six working days.</p> <p>Staff have focused on improving attendance times and data quality for this measure over the past year. Staff will continue to review and modify plans and procedures to ensure improvements to attendance and resolution times continue to be made across the water services.</p>			

HIGHLIGHTS

The Waiora Treatment Plant Upgrade is ongoing with significant progress being made with completion of the external structure of the new process building. Successful completion of emergency works to mitigate erosion to the Waikato riverbank underneath the twin Western Bulk Water Mains, increasing the risk to the water supply to the eastern side of the city. Procurement and construction works were completed within a seven-week period and through this period an incident management team was in place to actively manage the project work and risk to the water supply.

Staff attended an Environment Court hearing in Auckland in late October 2023 to present evidence to represent Hamilton City Council's concerns on the Waikato Regional Council (WRC) proposed Regional Plan Change 1, which looks to give effect to the requirements of Te Ture Whaimana o Te Awa o Waikato, the Vision and Strategy for the Waikato River. Evidence and submissions sought further policy support within the plan for point source discharges mixing zones and recognition of the special position of councils in

provision of regionally significant infrastructure.

Smart Water Summer Water Campaign commenced in early December 2023 to raise awareness of the Smart Water programme and encourage the public to think about how they can use water sustainably throughout the warmer summer period. Smart water messaging utilises advertising via radio, Google advertising, social media, MetService and various other channels.

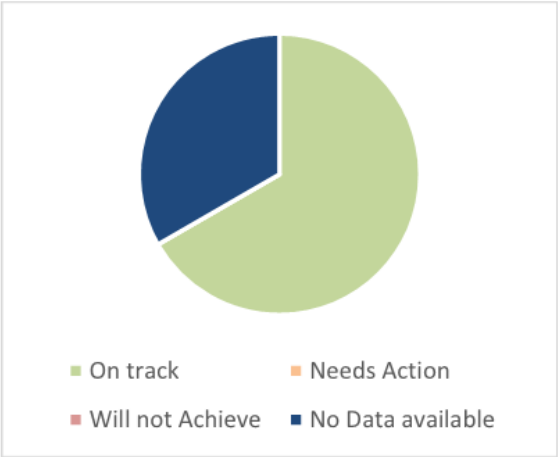
Freshwater gold clams (*Corbicula fluminea*) were found during routine cleaning and maintenance at the Waiora Water Treatment Plant in early November 2023. The clams were found at bottom of the Lowlift wells, where raw water from the Waikato River is pumped before it enters the water treatment process, during a planned maintenance inspection and cleaning process. The wells were thoroughly cleaned, and all clams found were disposed of in accordance with Ministry for Primary Industries advice.

WASTEWATER

Wastewater is about providing our city with reliable and sustainable wastewater services to protect both the health of our people and our waterways. We want to continue to provide a service to collect, treat, and dispose of wastewater in a safe, healthy and sustainable way. This includes ensuring we meet the current and future infrastructure needs of our communities.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: Our wastewater system is designed and maintained to minimise harm to the community and environment.





Measure	2023/24 target	YTD result	Forecast year-end result
The number of overflows in dry weather.	No more than 4 overflows per 1,000 connections	0.82% overflows per 1,000 connections <div></div>	<div></div>
What's behind the results			
Our wastewater system is designed, operated and maintained in a way that aims to minimise the risk of harm to the community and environment. This measure indicates how well the network operates.			
There were 52 dry weather overflows. 51 were from the reticulation network with blockages from materials such as fats and wet wipes causing most of the incidents. There was one dry weather overflow from a pump station due to a power outage.			

You can expect: We operate and maintain the wastewater system to minimise odour and blockages.

Measure	2023/24 target	YTD result	Forecast year-end result
The total number of complaints received about sewage odour, system faults or blockages and responses to issues raised	No more than 20 complaints per 1,000 connections	4.58% complaints per 1,000 connections <div></div>	<div></div>

with Council's wastewater system.			
What's behind the results			
<p>This measure indicates customer and community satisfaction with the quality of the wastewater system. The number of complaints provides an indication of the quality of the service provided. This measure also provides data that highlights problems requiring attention, such as the need for maintenance, new infrastructure, or upgrades.</p> <p>We received 291 complaints relating to the wastewater system between July and December 2023. Of the complaints received, 112 related to overflows, 124 related to network blockages, 19 related to odour and another 5 were related to issues with manhole lids. The remaining 131 were considered general complaints covering a range of issues, including enquiries. This is lower than the same period last year when we had 419 complaints.</p>			





You can expect: We operate and maintain the wastewater system to minimise the impact on the environment.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of abatement notices received in relation to resource consents for discharge from the wastewater system.	No more than 1 abatement action	0 abatement action 	
The number of infringement notices, enforcement orders and convictions received in relation to resource consents for discharge from the wastewater system.	0 infringement, enforcement or conviction actions	0 infringement, enforcement or conviction actions 	
What's behind the results			
<p>We have a resource consent issued by Waikato Regional Council that sets quality standards for the water discharged from the Pukete wastewater treatment plant into the Waikato River. This measure indicates if we are</p>			

operating within our resource consent conditions and how well we are managing the environmental impacts of the city's wastewater system.

There were no abatement actions, infringement notices, enforcement orders and convictions that were received in relation to resource consent discharges from the wastewater system.

You can expect: A timely response and resolution if there is an urgent problem with the wastewater system.

Measure	2023/24 target	YTD result	Forecast year-end result
The median attendance time for call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.	No more than 60 minutes	45 minutes 	
The median resolution time for call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.	No more than 5 hours	2 hours 	

What's behind the results

This measure indicates how quickly we attend to issues when there is a problem with the wastewater system, and how quickly we resolve the problem. The attendance time for a wastewater call-out is defined as the time from notification

of the blockage or fault up to when time staff arrived on site, reflecting what is important to our customers.

Between July and December 2023 there were 217 wastewater callouts. The median attendance time for these callouts, from the time that we received notification to the time that our service personnel reach the site, was 45 minutes. The median resolution time, from the time that we receive notification to the time that our service personnel confirm the fault or interruption has been resolved, was two hours.

HIGHLIGHTS

Waikato Regional Council completed their annual audit of Council's compliance status with resource consents relating to Pukete Wastewater Treatment Plant for the period 1 June 2022 to 30 June 2023. They have assessed the overall site compliance as Low Risk non-compliance, which means that there have been some technical non-conformances with conditions. Overall, this is a positive result for Council as during the assessment period there were a number of significant adverse weather events that challenged the performance and operation of the Wastewater Treatment Plant.

Installation of a new wastewater rising main and upgraded gravity main in the Collins Road area was completed. These network improvements in conjunction with the construction of bulk wastewater storage in Collins Road planned for later this financial year will reduce the risk of overflows into the environment or nearby properties after periods of heavy rain.

Inflow and Infiltration (I&I) investigations, including smoke testing and inspections of 586 properties were successfully completed in the Flynn wastewater catchment. This investigation forms part of an ongoing I&I strategy to be undertaken in targeted areas in the city. Staff are working with property owners in the Flynn area where private defects were found to progress with completion of any required repairs.

STORMWATER

Stormwater is about providing our city with services that protect people and properties from flooding and manage the quality of our stormwater. We want to continue to maintain stormwater services that improve, promote and protect public health. This includes protecting and enhancing the Waikato River, and minimising the effects of stormwater on the environment.

SERVICE PERFORMANCE MEASURES

KEY: On track | Needs action | Off track | No data



You can expect: The stormwater system is designed and maintained to minimise the likelihood of stormwater entering habitable buildings.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of flooding events that occur within the city.	No more than 1 flooding event	0. flooding events ●	●
For each flooding event, the number of habitable floors affected.	No more than 1 per 1,000 properties	0.00% per 1,000 properties ●	●





What’s behind the results

This measure indicates the number of times the design or performance of the stormwater system has affected habitable buildings. A flooding event is defined as an overflow of stormwater from our stormwater system that enters a habitable floor.



A total of 64 reports of flooding were received between July and December 2023, however none of these resulted in an event where flooding entered a habitable floor.

Continued implementation of preventative maintenance programmes and construction of new stormwater infrastructure to design standards will minimise flooding and impact on dwellings. The annual target is expected to be achieved.

You can expect: The Council will operate and maintain the stormwater system to minimise the impact on the environment.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of abatement notices related to the management of the stormwater system.	No more than 1 abatement action	0 abatement action 	
The number of infringement notices, enforcement orders and convictions related to the management of the stormwater system.	0 infringement, enforcement or conviction actions	0 infringement, enforcement or conviction actions 	
What's behind the results			
<p>We hold a resource consent that requires us to avoid or minimise pollution in the city's waterways. We monitor the quality of stormwater discharge by taking samples from catchment areas across the city. These measures indicate if we are operating within the conditions of our resource consent.</p> <p>There were no abatement or infringement notices, enforcement orders and convictions received in relation to resource consent discharges from the stormwater system.</p>			

You can expect: A timely response if there is a problem with the stormwater system or flooding of a habitable building.



Measure	2023/24 target	YTD result	Forecast year-end result
The median response time, from the time that we receive notification to the time that our service personnel reach the site of the flooding event.	No more than 60 minutes	0 minutes 	
What's behind the results			

This measure reports on the median response time, from the time that we received notification to the time that our service personnel reach that site of the flooding event. A flooding event is defined as an overflow of stormwater from our stormwater system that enters a habitable floor.

A total of 64 reports of flooding were received between July and December 2023, however none of these resulted in an event where flooding entered a habitable floor.

Continued implementation of preventative maintenance programmes and construction of new stormwater infrastructure to design standards will minimise flooding and impact on dwellings. The annual target is expected to be achieved.

You can expect: We provide a reliable and effective stormwater system that the community is satisfied with.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of complaints received about the performance of the stormwater system.	No more than 10 complaints per 1,000 properties connected	5.69 complaints per 1,000 properties connected 	

What's behind the results

The number of complaints received indicates the quality of service we are providing. It also gives us information about issues with the stormwater system and tells us how satisfied customers are with the way we respond to requests to fix problems.

Between July and December 2023, a total of 360 complaints were received in relation to the performance of the stormwater system, equivalent to 5.69 complaints per 1,000 connections.

Of the 360 complaints received, 131 calls were in relation related to clearing or unblocking stormwater catch pits, 64 related to flooding on a road reserve, 66 related to repairing or replacing stormwater catch pits, with the remaining complaints related to general issues such, missing manhole lids, repeated surface flooding, or the clearing of open drains and streams.

HIGHLIGHTS

In August 2023, flood hazard mapping was completed and shared with property owners and general public. Maps were released on 14 August 2023 for St Andrews and on 11 September 2023 for Chartwell. The Resource Management Act 1991 makes Council responsible for controlling any effects of the use, development or protection of land to avoid or mitigate natural hazards. Council's Comprehensive Stormwater Discharge Consent also requires Council to avoid or minimise adverse flooding of land and property. Mapping flood hazards helps Council fulfil these requirements. Flood hazard mapping has now been completed on almost 90% of the city.

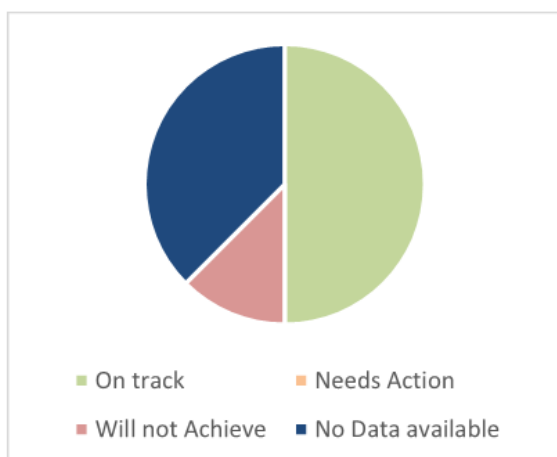
In December 2023 there was a significant fire at a commercial property located on Te Rapa Road. During the event firefighting water used by the fire service to extinguish the fire entered Council's stormwater system. A multi team staff response to this matter ensured that actions were implemented to minimise the amount of potentially contaminated firefighting water entering the stormwater network.

RUBBISH AND RECYCLING



Rubbish and Recycling is about protecting the health of Hamiltonians and the environment by providing a reliable kerbside rubbish and recycling collection service and promoting waste minimisation and resource recovery. We want to encourage and support waste reduction, reuse and recycling through education programmes, and the right infrastructure and services.



SERVICE PERFORMANCE MEASURES



KEY: On track | Needs action | Off track | No data





You can expect: We will promote and encourage waste reduction, reuse, and recycling.

Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of waste recovered for recycling through the kerbside collection.	At least 45%	47.20% 	
What's behind the results			
We promote waste reduction, reuse, and recycling. This measure indicates the effectiveness of our Waste Minimisation and Education Programme. We recovered 47.2% of waste for recycling, this is similar to the 47.7% of waste recovered during the same period last year.			

Measure	2023/24 target	YTD result	Forecast year-end result
The amount of waste received at Council-operated waste facilities that is diverted from landfill.	At least 16,000 tonnes per annum.	7,013 tonnes 	
What's behind the results			
<p>This measure indicates the effectiveness of our Waste Minimisation and Education Programme</p> <p>The annual target of 16,000 tonnes diverted from landfill has been a challenging target in past years but an upgrade of the infrastructure around recycling drop-off points at the Resource Recovery Centre and the introduction of additional diversion streams such as wood, concrete and gip means that achieving this target is more likely.</p> <p><i>As a part of the review of our performance measures for the 2024-34 Long-Term Plan, we are proposing the target for this measure be changed to at least 14,500 tonnes per annum, to reflect projected consenting activity.</i></p>			



Measure	2023/24 target	YTD result	Forecast year-end result
The percentage of waste recovered for recycling through HCC owned facilities.	At least 30%	45.64% 	
What's behind the results			
<p>This measure demonstrates the progress at Council facilities with waste recovery for recycling. The percentage of waste recovered for recycling from Council-owned facilities has been consistently above target. The figures reported do not currently include cardboard recycling due to the service being performed by a different contractor than the rest of the refuse and recycling services. Work is being undertaken to ensure that these cardboard figures can be reported on in the future.</p>			

You can expect: We will collect your rubbish and recycling.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of valid missed collections of kerbside rubbish,	0 months with greater than 110	6 months 	

food waste and recycling			
What's behind the results			
<p>We aim to provide a reliable kerbside rubbish and recycling collection to stop rubbish and recycling becoming a health risk and to keep the streets tidy.</p> <p>The number of missed collections ranged from a high of 229 in August 2023 to a low of 114 in December 2023. The average number of missed collections per month was 175. For context, between October 2023 and December 2023 our contractor emptied 1,325,121 bins and had 520 missed collections. This is a clearance rate of 99.96%. The main cause of missed collections was food waste as the smaller bin can be easily hidden behind the larger bins. Missed collections will also occur for other reasons such as drivers who are unfamiliar with collection routes – either because they are new or are covering the route for another driver.</p> <p>The target of 110 missed collections per month is challenging to hit but it is expected we will see the downward trend for missed collections to continue at below 200 a month. Further work has been undertaken by the contractor on cross training staff on different collection types and routes to help reduce future missed collections.</p> <p>Hamilton City Council has consulted with other Councils, who are also facing similar challenges aligning measures and targets.</p> <p><i>As a part of the review of our performance measures for the 2024-34 Long-Term Plan, we are proposing this measure be retired due to external factors influencing this measure outside of Council's control.</i></p>			

You can expect: A timely response if there is a problem with rubbish and recycling.

Measure	2023/24 target	YTD result	Forecast year-end result
The number of valid missed collections of kerbside rubbish, food waste and recycling not resolved by the end of the business day following the initial report.	0 months with greater than six	0 months 	
What's behind the results			
<p>We aim to resolve missed collections in a timely manner. Only three missed collections were resolved outside the required timeframe, which is the close of the next business day following the missed collection being reported. This achievement reflects the continued downward trend in missed collections and an improvement in EnviroWaste processes to avoid delays with data entry.</p>			

HIGHLIGHTS

More than 2,000 Hamiltonians attended the inaugural 'Lets get Thrifty' event at The Meteor in September 2023. The event raised \$20,000 for the participating thrift store Hospice Waikato and Op Shop for Breast Cancer. 1750 bags of clothing were bought.

As part of the NZ Waste Strategy, the Ministry for the Environment (MfE) is implementing standardisation of kerbside collections from 1 February 2024. The impact of this is that we will no longer be collecting plastic recycling 3, 4, 6 and 7 from kerbside recycling or transfer stations. Hamilton City Council started communicating key messages about these changes in December 2023.

Resolution to Exclude the Public

Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Finance and Monitoring Committee Public Excluded Minutes of 31 October 2023) Good reason to withhold) information exists under) Section 7 Local Government) Official Information and) Meetings Act 1987	Section 48(1)(a)
C2. Report on overdue debtors as at 31 January 2024 and Debt write-offs 2023/24		
C3. Libraries Contract renewal		

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C2.	to protect the privacy of natural persons to maintain the effective conduct of public affairs through protecting persons from improper pressure or harassment	Section 7 (2) (a) Section 7 (2) (f) (ii)
Item C3.	to enable Council to carry out negotiations	Section 7 (2) (i)