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## **Council**

### ***Kaunihera***

## **OPEN MINUTES**

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**Minutes of a meeting of the Council held in the Council Chamber, Municipal Building, Garden Place, Hamilton and by Audio-Visual Link on Thursday 2 February 2023 at 9.32am.**

#### **PRESENT**

##### **Members**

Cr Ryan Hamilton  
Cr Maxine van Oosten  
Cr Moko Tauariki (via audio-visual link)  
Cr Ewan Wilson  
Cr Mark Donovan  
Cr Louise Hutt  
Cr Andrew Bydder  
Cr Geoff Taylor  
Cr Sarah Thomson (via audio-visual link)  
Cr Emma Pike  
Cr Melaina Huaki  
Cr Anna Casey-Cox  
Cr Kesh Naidoo-Rauf

##### **In Attendance**

Lance Vervoort – Chief Executive  
Blair Bowcott – General Manager Growth  
Eeva-Liisa Wright – General Manager Infrastructure  
Chris Allen – General Manager Development  
Julie Clausen – Unit Manager Strategy and Planning  
Andrew Parsons – Executive Director – Strategic Infrastructure  
Michelle Hawthorne – Governance and Assurance Manager  
Mark Davey – City Planning Unit Manager  
Hannah Windle – Special Projects Manager  
Martin Parkes – Public Transportation and Urban Mobility Manager  
Benjamin Haworth – Graduate Planner

##### **Governance Staff**

Amy Viggers – Governance Lead  
Carmen Fookes – Senior Governance Advisor  
Chantal Jansen – Governance Advisor

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*Wirihana Kane, He Pou Manawa Ora Lead, opened the meeting with a karakia.*

### **Procedural Motion**

**Resolved:** (Cr Wilson/Cr van Oosten)

That the Council approves Cr Hamilton to undertake the role of Chair for the duration of this meeting in the absence of Mayor Southgate and Deputy Mayor O'Leary.

**1. Apologies – *Tono aroha***

**Resolved:** (Cr Hamilton/Cr Donovan)

That the apologies for absence from Mayor Southgate and Deputy Mayor O'Leary are accepted.

**2. Confirmation of Agenda – *Whakatau raarangi take***

**Resolved:** (Cr Hamilton/Cr Wilson)

That the agenda is confirmed noting:

- a) the late attachments Item 8 (Submissions to the Natural and Built Environments Bill and the Spatial Planning Bill) are accepted. These were circulated to Members under separate cover to enable the most up to date information to be included; and
- b) Item C2 (Better Off – Council Funding Plan) will be taken in the open session of the meeting and taken after Item 10 (Draft 2023 Schedule of Report for Council and Committee Meetings)..

**3. Declarations of Interest – *Tauaakii whaipaaanga***

Cr Wilson declared an interest for item 6 (Petition 'Shaw's Bird Park'). He noted he was not conflicted and would take part in the discussion and vote on the item.

Cr Bydder declared a conflict of interest in item 6 (Petition 'Shaw's Bird Park'). He would not take part in the discussion or vote on the item.

**4. Public Forum – *AAtea koorero***

No members of the public wished to speak.

**5. Confirmation of the Council Open Minutes - 15 December 2022**

**Resolved:** (Cr Hamilton/Cr Wilson)

That the Council confirms the Open Minutes of the Council Meeting held on 15 December 2022 as a true and correct record.

**6. Petition 'Shaw's Bird Park'**

Margaret Shaw (Shaw's Bird Park) spoke to the petition, noting the three previous mediation meetings which she believed to be inadequate, a request for honesty, transparency, good faith, public support and petition signatures.

Murray Shaw (Shaw's Bird Park) spoke to the petition, noting the impact of the roading on the land use, the use of the park by public and tourism, impact on wildlife, cost of roading, Council venue losses and debt, native habitat preservation, significant natural areas, and native tree replanting.

The Governance and Assurance Manager spoke to the staff report noting the confirmation of validity of the petition under standing orders.

*During the Conflicts of Interests, Cr Bydder noted his conflict of interest due. He did not participate in the discussion or vote on this item.*

**Resolved:** (Cr Hamilton/Cr Wilson)

That the Council:

- a) receives the report;
- b) receives and confirms it has considered the petition;
- c) acknowledges the time taken by the petitioners to prepare the petition;
- d) notes that significant decisions have been made regarding the Southern Links development, both by Council and the Environment Court; and
- e) proceeds in accordance with the designation and continues to engage with the petitioners in good faith on a resolution to the outstanding matters between Council and the petitioners.

## **7. Three Waters Update Report**

The Executive Director – Strategic Infrastructure took the report as read, noting the proposed draft submissions and understandings of the proposed Bills and government direction. Staff responded to questions from Members concerning opportunities for Member feedback and to approve the submission in a future meeting, and submission ownership.

**Resolved:** (Cr Wilson/Cr Taylor)

That the Council:

- a) receives the report;
- b) delegates the Mayor, the Deputy Mayor, the Chair of the Strategic Growth and District Plan Committee to work with staff to collect and collate Elected Member feedback and finalise the Council's submissions to the Finance and Expenditure Select Committee on the:
  - i. Water Services Economic Efficiency and Consumer Protection Bill
  - ii. Water Services Legislation Bill
- c) notes a draft of each submission will be circulated to Elected Members for feedback;
- d) requests an extraordinary Council meeting prior to 17 February noting that the agenda will be circulated late to enable to maximum amount of time to draft the submissions;
- e) delegates the Mayor and Deputy Mayor as the Council representatives for any select committee hearing on these Bills; and
- f) approves Mayor Southgate to represent Hamilton City Council for the Three Waters Entity governance establishment matters including the development of the constitution.

## **8. Hamilton City Council's Draft Submissions to the Natural and Built Environment Bill and the Spatial Planning Bill**

The Special Projects Manager introduced the report noting that the proposed Bills will be replacing the current Resource Management Act, next steps for the draft submissions, and possibility of a local Waikato hearing. The City Planning Unit Manager spoke to submissions noting the legislation proposals, spatial planning introduction, introduction of regional planning committees, centralised planning framework, influence of local councils, resulting additional costs, and plan making process.

Staff responded to questions from Members concerning sub-committees and mitigating potential costs, inclusion of urban design in submission, influencing of central government, achievability of

affordable housing, media strategy, joint advocacy and communications, benefits of legislation changes, iwi involvement, and boundaries and structure for spatial plans and planning committee.

**Resolved:** (Cr Hamilton/Cr Wilson)

That the Council:

- a) receives the report;
- b) notes that draft submissions to the Natural and Built Environment Bill and the Spatial Planning Bill (Draft 1) have been developed by a Working Group (comprising the Mayor, the Deputy Mayor, the Chair and Deputy Chair of the Strategic Growth and District Plan Committee and the Chair of the Economic Development Committee) under delegated authority and in consultation with key staff;
- c) notes that the Mayor has delegated authority to sign off Council's final approved submissions;
- d) notes that Draft 1 of each submission was circulated to all Elected Members for feedback on 27 January 2023 – Attachment 1 (as a late attachment), with feedback due by 8 February 2023;
- e) notes that Council has been provided an extension (by the Chair of Parliament's Environment Committee) to the original 5 February 2023 submission closing date for both Bills through to 19 February 2023;
- f) notes that Council has provided input into collaborative submissions with other metro councils and Future Proof partners;
- g) notes that the submissions to both Bills will request representatives to speak in support of Council's written submissions at the hearings of Parliament's Environment Committee;
- h) notes that Hamilton City Council's representatives at the hearings may include the Mayor, the Deputy Mayor, the Chair and Deputy Chair of the Strategic Growth and District Plan Committee, the Chair of the Economic Development Committee, the General Manager Growth, or the City Planning Manager;
- i) notes that as per the request of the Chair of Parliament's Environment Committee, a copy of Draft 1 of each submission has been sent to Parliament's Environment Committee;
- j) notes that the final approved submissions will be sent to Parliament's Environment Committee by 19 February 2023, and subsequently uploaded to Hamilton City Council's website; and
- k) requests the CE undertake stakeholder engagement and advocacy in relation to Council's position on these submissions.

**The meeting was adjourned from 10.36am to 10.56am.**

#### **9. Climate Emergency Response Fund - Transport Choices Initiative Funding Agreement**

The Public Transportation and Urban Mobility Manager introduced the report noting negotiations with Waka Kotahi and change of funding amount. Staff responded to questions from Members concerning project origins, projects already planned or funded, commitment and flexibility of projects, number of low cost low risk items on proposed project list, details of approval by Waka Kotahi, capital expenditure savings, delivery costs and reporting process, proposed in-lane bus stop locations, design, public consultation and safety and accessibility considerations.

**Resolved:** (Cr van Oosten/Cr Taylor)

That the Council:

- a) receives the report;

- b) delegates approval to the Chief Executive to enter into the Climate Emergency Response Fund Transport Choices Initiative Funding Agreement set out in Attachment 1 subject to minor editorial changes;
- c) requests the Infrastructure and Transport Committee to finalise and approve the CERF transport choices project schedules within the funding agreement;
- e) notes, should Waka Kotahi not approve all the projects submitted or staff believe there is a risk with delivery of projects within the funding agreement parameters, staff will work with the Infrastructure and Transport Committee to amend project schedules within the funding agreement;
- f) notes that additional resourcing and associated reporting functions will be established to deliver the CERF programme, with the cost being funded from CERF funding allocation (where applicable); and
- g) notes that all future Climate Emergency Response Fund Transport Choices Initiative Funding Agreement reports including any required approvals and monitoring reports will be reported to the Infrastructure and Transport Committee.

**The meeting was adjourned from 11.33am to 11.38am during the above item.**

#### **10. Draft 2023 Schedule of Reports for Council and Committee Meetings**

The Governance Lead took the report as read.

**Resolved:** (Cr Wilson/Cr Taylor)

That the Council:

- a) receives the draft Schedule of Reports for Council and Committees – 2023; and
- b) notes that the Schedule of Reports for Council and Committees - 2023 will be updated as required and will be available to all Members via Diligent.

Item C2 (Better Off-Council Funding Plan) was taken after item 10 (Draft 2023 Schedule of Reports for Council and Committee Meetings) as was resolved during the confirmation of the agenda.

#### **C2. Better Off - Council Funding Plan**

The Unit Manager Strategy and Planning spoke to the report noting the Better Off Funding criteria and inclusion of planned activity in criteria for funding, challenges with annual plan, and proposal of projects. Staff responded to questions from Members concerning forecasted annual deficit, total deficit with known effects, offsetting projects to reduce deficit and deficit impact on rates, effects of inflation and other economic changes on proposed annual deficit, impact of Better Off Funding, current budget and increased funding for climate initiatives, historic climate change initiative funding, city safe proposal detail, new projects within proposal, and He Pou Manawa Ora budget and implementation.

**Motion:** (Cr Wilson/Cr Hamilton)

That the Council:

- a) receives the report;
- b) approves the Better Off Funding Proposal to the value of \$14.65 million subject to:
  - (i) the inclusion of the projects identified as 'planned' projects (\$12.555 million);
  - (ii) the removal of the projects identified as 'new' projects (\$2.095 million);

- (iii) the inclusion of additional projects to the value of \$2.095 million that are existing planned activity in year 3 of the 2021-31 Long-term Plan;
- c) delegates to the Mayor, Deputy Mayor, Senior Chair, Chair of the Finance Committee and Chief Executive the finalisations of the projects/initiatives for the Better Off Funding Proposal and delegates the Chief Executive to submit the Better Off Funding Proposal no later than 28 February 2023; and
- d) notes that Council's Better Off Funding Proposal is subject to Department of Internal Affairs' approval.

**Amendment:** (Cr Naidoo-Rauf/Cr Donovan)

That the Council:

- a) receives the report;
- b) approves the Better Off Funding Proposal to the value of \$14.65 million subject to:
  - (i) the inclusion of the projects identified as 'planned' projects (\$12.555 million);
  - (ii) the removal of the projects identified as 'new' projects (\$2.095 million) except for new Crime prevention initiative at the discretion of the CE to the value of \$500k;
  - (iii) the inclusion of additional projects to the value of \$1.595 million that are existing planned activity in year 3 of the 2021-31 Long-term Plan;
- c) delegates to the Mayor, Deputy Mayor, Senior Chair, Chair of the Finance Committee and Chief Executive the finalisations of the projects/initiatives for the Better Off Funding Proposal and delegates the Chief Executive to submit the Better Off Funding Proposal no later than 28 February 2023; and
- d) notes that Council's Better Off Funding Proposal is subject to Department of Internal Affairs' approval.

**The Amendment was put.**

<b>Those for the Amendment:</b>	Councillors Bydder, Taylor, Hamilton, Naidoo-Rauf, Donovan, and Wilson
<b>Those against the Amendment:</b>	Councillors Hutt, Pike, Casey-Cox, van Oosten, Thomson, Huaki, and Tauariki

**The Amendment was LOST.**

**The Foreshadowed Amendment was then put.**

**Foreshadowed Amendment:** (Cr Hutt/Cr Thomson)

That the Council:

- a) receives the report;
- b) approves the Better Off Funding Proposal to be submitted no later than 28 February 2023;
- c) delegates to the Mayor, Deputy Mayor, Chair of the Finance Committee and Chief Executive the finalisations of the projects/initiatives for the Better Off Funding Proposal and delegates the Chief Executive to submit the Better Off Funding Proposal no later than 28 February 2023;
- d) notes that Council's Better Off Funding Proposal is subject to Department of Internal Affairs' approval.

<b>Those for the Amendment:</b>	Councillors Hutt, Pike, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki
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**Those against the Amendment:** Councillors Bydder, Taylor, Hamilton, Naidoo-Rauf, Donovan and Wilson

**The Foreshadowed Amendment was CARRIED.**

**The Foreshadowed Amendment as the Substantive Motion was the put and declared CARRIED.**

**Resolved:** (Cr Hutt/Cr Thomson)

That the Council:

- a) receives the report;
- b) approves the Better Off Funding Proposal to be submitted no later than 28 February 2023;
- c) delegates to the Mayor, Deputy Mayor, Chair of the Finance Committee and Chief Executive the finalisations of the projects/initiatives for the Better Off Funding Proposal and delegates the Chief Executive to submit the Better Off Funding Proposal no later than 28 February 2023;
- d) notes that Council's Better Off Funding Proposal is subject to Department of Internal Affairs approval.

**Those for the Amendment:** Councillors Hutt, Pike, Casey-Cox, Hamilton, van Oosten, Thomson, Huaki, and Tauariki

**Those against the Amendment:** Councillors Bydder, Taylor, Naidoo-Rauf, Donovan, and Wilson

#### 11. Resolution to Exclude the Public

**Resolved:** (Cr Hamilton/ Cr Wilson)

#### Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Council Public Excluded Minutes - 15 December 2022	) Good reason to withhold ) information exists under ) Section 7 Local Government ) Official Information and ) Meetings Act 1987	Section 48(1)(a)
C3. Waterworld Upgrade - Supply of HVAC Equipment - Direct Appointment Request		
C4. Contract Award -		

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

- |          |  |   |
|----------|--|---|
| Item C1. | to prevent the disclosure or use of official information for improper gain or improper advantage   | Section 7 (2) (j)                           |
| Item C3. | to avoid the unreasonably, likely prejudice to the commercial position of a person who supplied or is the subject of the information to enable Council to carry out commercial activities without disadvantage | Section 7 (2) (b) (ii)<br>Section 7 (2) (h) |
| Item C4. | to enable Council to carry out commercial activities without disadvantage<br>to enable Council to carry out negotiations   | Section 7 (2) (h)<br>Section 7 (2) (i)      |

**The meeting went into Public Excluded session at 1.04pm.**

**The meeting was declared closed at 1.56pm.**

***Minute Note 7/08/2023:***

*On 7/08/2023 the following resolutions were determined to be released to the public via these minutes and the quarterly update.*

***C4. Contract Award - Transport Corridor Maintenance and Renewal Collaborative Corridor Agreement CON404-2023***

***Resolved:***

*That the Council:*

- a) receives the report;*
- b) approves Contract CON404-2023 Collaborative Corridor Agreement to Downer New Zealand Limited to undertake transportation maintenance and renewals activities from 1 July 2023 for an initial five-year period with provision to extend this contract for an additional 3 years + 2 years (total of 10 years) based on performance;*
- c) approves an approved contract sum of \$227,657,000 for the initial five-year period;*



- d) approves the establishment phase of this contract from the approval of this report through to 30 June 2023;*
- e) delegates authority to the Chief Executive to finalise execute and sign the Contract CON404-2023 Collaborative Corridor Agreement on behalf of the Council;*
- f) notes that the contract CON404-2023 is currently budgeted for in approved Council budgets including the 2021-31 Long Term Plan;*
- g) notes Elected Member input will be sought on the operational priorities as part of the establishment phase of this contract;*
- h) notes that staff will provide regular updates on the performance of Contract CON404-2023 throughout the contract term via the appropriate Council or Committee meetings; and*
- i) notes that the decision and information in relation to this matter be released at the appropriate time, to be determined by the Chief Executive.*

## Appendix 1

# Council Report

**Committee:** Council

**Date:** 02 February 2023

**Author:** Julie Clausen

**Authoriser:** Sean Hickey

**Position:** Unit Manager Strategy and Corporate Planning

**Position:** General Manager Strategy and Communication

**Report Name:** Better Off - Council Funding Plan

<b>Report Status</b>	<i>This report is taken as a publicly excluded item to enable Council to carry out negotiations.</i>
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### Purpose - *Take*

1. To inform the Council on the process for developing Council's Funding Proposal for Tranche 1 of the Better Off fund.
2. To seek approval to submit Hamilton City Council's Funding Proposal to the Department of Internal Affairs for Council's share of Tranche 1 of the Better Off fund.
3. To recommend to the Council that it approves the Funding Proposal for Council's share of Tranche 1 of the Better Off fund.

### Staff Recommendation - *Tuutohu-aa-kaimahi*

4. That the Council:
  - a) receives the report;
  - b) approves the Better Off Funding Proposal to be submitted no later than 28 February 2023;
  - c) delegates authority to the Chief Executive to finalise and submit the Better Off Funding Proposal no later than 28 February 2023;
  - d) notes that Council's Better Off Funding Proposal is subject to Department of Internal Affairs approval; and
  - e) notes that the decision and information in relation to this matter will be released to the public via the open minutes of this Council meeting.

### Executive Summary - *Whakaraapopototanga matua*

5. Better Off fund Tranche 1 provides \$14.65 million for Council, subject to the approval of a Council Better Off Funding Proposal by Department of Internal Affairs (DIA).

6. Staff have prepared a Funding Proposal that both aligns with the DIA criteria and offsets increased expenditure forecast for the 2023-24 Annual Plan, directly improving the balancing the books measure.
7. Staff recommend that the Funding Proposal is approved and submitted to DIA no later than 28 February 2023.
8. Staff consider the decision in this report has low significance and that the recommendations comply with the Council's legal requirements.

## **Background - *Koorero whaimaarama***

### **Better Off Fund**

9. Better Off Funding was first announced by the Minister of Local Government at the 2021 Local Government New Zealand conference. It is an investment by the Crown into the future for local government and community wellbeing, in recognition of the significance to the local government sector (and the communities that they serve) of the transfer of responsibility of three waters, through the provision of additional funds to support local wellbeing outcomes in a way that aligns with the priorities of central and local government.
10. The total Better Off package is \$2 billion, which has been pre-allocated to councils based on a nationally consistent formula and is available in two tranches. The first tranche, available from 1 July 2022, is the subject of this report and Council's share is \$14.65 million. The second tranche is available from 1 July 2024. There is no certainty of the availability of the second tranche, of which Council's share is \$43.95 million. It is expected that the criteria for the second tranche will be substantially similar to the criteria for the first tranche, should it be available.
11. Council may use funding to cover projects up to five years in duration (through to 30 June 2027).
12. The funds are to support councils to transition to their new role post-reform, through meeting some or all of the Funding Criteria of:
  - i. Supporting communities to transition to a sustainable and low-emissions economy, by building resilience to climate change and natural hazards;
  - ii. The delivery of infrastructure and/or services that enable housing development and growth, with a focus on brownfield and infill development opportunities where those are available; and
  - iii. The delivery of infrastructure and/or services that support local place-making and improvements in community wellbeing.

### **Funding Proposal**

13. The Funding Proposal is the document that Council will use to access funding, to be submitted to Te Tari Taiwhenua | Department of Internal Affairs (DIA).
14. The projects or programmes submitted in the Funding Proposal are assessed against the funding criteria that proposals must be for new initiatives/projects; and/or to accelerate, scale-up and/or enhance the quality of planned investment.
15. The criteria have been discussed with senior DIA officials, who confirmed that a broad interpretation of the criteria should be employed. DIA will rely on Council's assertions as to how projects/initiatives will meet the funding criteria.
16. To assist with determining which projects/initiatives should be considered, the DIA provided a list of prioritisation factors for council to consider. These are:
  - i. **Value for money:** does the wellbeing outcome justify the cost?

- ii. **Strategic alignment:** is there a strategic planning document that supports the initiative/project?
  - iii. **Iwi/Maaori support:** has there been engagement with iwi/Maaori on the use of the funding?
  - iv. **Risk analysis:** on the ability to deliver the project/initiative?
  - v. **Community support:** is there support for the project/initiative?
17. The proposal is also required to include a wellbeing assessment for each project/initiative that will set out the expected benefits and wellbeing outcomes for each project/initiative. This section must:
- i. Define the expected wellbeing outcomes for the programme/project;
  - ii. Describe how the programme/project outcomes will promote the Better Off outcomes and wellbeing objectives for Hamiltonians; and
  - iii. Decide how Council will measure, monitor, and report on the stated wellbeing outcomes, preferably using existing Council processes (e.g., key performance indicators).

### **Council's Participation in Better Off**

18. The Funding Proposal template was available from 1 April 2022, with a six month window to submit Funding Proposals. The deadline for submitting a Funding Proposal for Tranche 1 was 30 September 2022.
19. On 29 June 2022 Council resolved that it would not approve Tranche 1 of the Better Off funding until after receiving and considering the community's submissions to Council's three waters reform consultation, and receiving clarity with respect to financial matters, specifically:
- i. Clear direction on the extent and financial impact of the No Worse Off funding;
  - ii. Clear understanding of all transitional costs and associated funding; and
  - iii. The level of debt to be transferred to the new water entity.
20. Council received a second report at its meeting of 18 August 2022 which noted progress on the financial matters sought to clarify, and concluded that with those matters still outstanding, it was recommended to request an extension of time to submit a Funding Proposal. On 22 September 2022, Council was granted an extension of time until 28 February 2023.
21. At the Council meeting of 15 December 2022, it was resolved that the Chief Executive report back to the 2 February 2023 Council meeting with a recommended Better Off Council Funding Plan, for Council's share of Tranche 1 of the Better Off fund.

### **Discussion - *Matapaki***

22. On 7 December 2022, the first 2023-24 Annual Plan workshop was held with Elected Members, who were provided with information in relation to the work programme, financial strategy, and financial budget for 2023-24, being Year 3 of the 2021-31 Long-Term Plan (Long-Term Plan).
23. It was noted that in preparing for the Annual Plan, the operating environment included risks to the work programme and budget, due to:
- i. Inflation and cost escalation that has occurred in 2022-23 and is forecast to remain high in 2023-24. Council is facing operational cost increases that are close to double the cost increases forecast in the 2021-31 Long-Term Plan.
  - ii. Material availability and supply logistics continue to be impacted by constrained manufacturing and shipping due to the impact of COVID and increased costs.

- iii. Resource availability of staff, consultants, and contractors due to the limitations on immigration of skilled professionals.

24. These risks have resulted in a significant increase in expenditure in the draft 2023-24 Annual Plan budget. Council wishes to consider all alternative funding options to offset these increased costs, including the use of the Better Off Fund. The DIA have signalled that initiatives/projects in Council's existing planning documents (Long-Term Plan, Annual Plan), that are unable to be funded by Council, are eligible for Better Off funding, on the proviso that they still satisfy the Funding Criteria.
25. Therefore, staff have prepared the Better Off Funding Proposal based on the use of the funding to fund initiatives and projects planned for Year 3 of the 2021-2031 Long-Term Plan, in addition to two new initiatives.

	<b>Project/Initiative</b>	<b>Sustainable low emission economy</b>	<b>Enable housing and growth</b>	<b>Place-making and community wellbeing</b>	<b>Project Type</b>	<b>Total Better Off Funding</b>
1	Nature in the City programme	Yes			Planned	\$1,868,100 (opex) \$2,044,000 (capex) = \$3,912,100
2	Waiwhakareke natural area development	Yes			Planned	\$542,400 (opex)
3	Travel demand business and school management	Yes	Yes		Planned	\$704,100 (opex)
4	Climate change corporate sustainability and community and business education	Yes		Yes	New	\$750,000 (opex)
5	City Safe programme and Tagbusters			Yes	Planned New	\$2,317,000 (opex) \$820,000 (opex) =\$3,137,000
6	Community grants distributed to the community			Yes	Planned	\$1,750,000 (opex)
7	Connecting to the community via online portal and open data			Yes	Planned	\$3,329,400 (opex)
8	Embedding Te Tiriti o Waitangi			Yes	New	\$525,000 (opex)
<b>TOTAL</b>						<b>\$14,650,000</b>

26. The full detail of each initiative/project is outlined in the attached Funding Proposal.

#### **Legal and Policy Considerations - *Whaiwhakaaro-aa-ture***

27. Staff confirm that the recommendations of this report complies with the Council's legal and policy requirements.

#### **Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga***

28. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
29. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
30. The recommendations set out in this report are consistent with that purpose.

#### **Risks - *Tuuraru***

31. If Council is unsuccessful with its Better Off Funding Proposal, Council will not achieve its Financial Strategy targets as set out in the 2021-31 Long-Term Plan.

#### **Significance & Engagement Policy - *Kaupapa here whakahira/anganui*** **Significance**

32. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the matter(s) in this report has/have a low level of significance.

#### **Engagement**

33. Community views and preferences are already known to the Council through formal consultation on the 2021-31 Long-Term Plan and 2022-23 Annual Plan, and the consultation on strategies He Pou Manawa Ora and Our Climate Future: Te Pae Tawhiti o Kirikiriroa.
34. Given the low level of significance determined, the engagement level is low. No engagement is required.

#### **Attachments - *Ngaa taapirihanga***

Attachment 1 - Better Off Funding Proposal

## HAMILTON CITY COUNCIL FUNDING PROPOSAL:

### Better Off Fund Proposal

Te Tari Taiwhenua | Department of Internal  
Affairs



28 February 2023

## Section 1: General Information

### Improving the Wellbeing of Hamiltonians

Hamilton City Council is focused on improving the wellbeing of Hamiltonians through delivering to our five priorities of shaping:

- A city that's easy to live in
- A city where our people thrive
- A central city where our people love to be
- A fun city with lots to do
- A green city

These five priorities have been adopted as Council's community outcomes for the 2021-31 Long-Term Plan.

This Funding Proposal is aligned to all priorities.

### Council Approval and Reference

This Funding Proposal was approved at the Council meeting on 2 February 2023.

Hamilton City Council reference C-12575.

### Council Lead Contact:

Andrew Parsons  
Executive Director – Strategic Infrastructure  
Andrew.parsons@hcc.govt.nz



## Executive Summary

### Better Off fund

Better Off Funding was first announced by the Minister of Local Government at the 2021 Local Government New Zealand conference. It is an investment by the Crown into the future for local government and community wellbeing, in recognition of the significance to the local government sector (and the communities that they serve) of the transfer of responsibility of three waters, through the provision of additional funds to support local wellbeing outcomes in a way that aligns with the priorities of central and local government.

The funds are to support councils to transition to their new role post-reform, through meeting some or all of the Funding Criteria of:

- Supporting communities to transition to a sustainable and low-emissions economy, by building resilience to climate change and natural hazards;
- The delivery of infrastructure and/or services that enable housing development and growth, with a focus on brownfield and infill development opportunities where those are available; and
- The delivery of infrastructure and/or services that support local place-making and improvements in community wellbeing.

### Community Wellbeing Budget

During planning for the 2021-31 Long-Term Plan, Hamilton City Council initiated conversations with the community to understand what was important to them to improve their social, economic, environmental, and cultural wellbeing. The conversations with the community resulted in the development of the vision for Hamilton Kirikiriroa which identified five priority focus areas for council for the next decade.

The five priorities are:

- i. A city that's easy to live in
- ii. A city where our people thrive
- iii. A central city where people love to be
- iv. A fun city with lots to do
- v. A green city.

Council adopted five priorities as its community outcomes for the 2021-31 Long-Term Plan to ensure they are the basis for decision-making in determining the plans, strategies, services, and projects addressed to improve the wellbeing of the city and its residents.

A Community Wellbeing Budget was developed and adopted for the 2021-31 Long-Term Plan, to give effect to the priorities.

Council is currently preparing the 2023-24 Annual Plan, being Year Three of the 2021-31 Long-Term Plan. The operating environment for 2023-24 includes risks to the work programme set out in the Community Wellbeing budget (2021-31 Long-Term Plan) due to:

- Inflation and cost escalation that has occurred in 2022-23 and is forecast to remain high in 2023-24. Council is facing operational cost increases that are close to double the cost increases forecast in the 2021-31 Long-Term Plan.
- Material availability and supply logistics continue to be impacted by constrained manufacturing and shipping due to the impact of COVID-19 and increased costs.
- Resource availability of staff, consultants, and contractors due to the limitations on immigration of skilled professionals.

These risks have resulted in a forecasted significant increase in expenditure in the order of \$18 million for 2023-24 financial year. With this in mind, we have compiled a bid for Better Off Funding of \$14.65 million that will ensure we can deliver on our commitments set out in Year 3 of the Community Wellbeing Budget (2021-31 Long-Term Plan).

The eight initiatives/projects, as set out below have been identified as critical services and functions that have a tangible impact on the wellbeing of the community and align with the criteria set out in the Better Off Fund criteria. The initiatives/projects are:

	<b>Project/Initiative</b>	<b>Sustainable low emissions economy</b>	<b>Enable housing and growth</b>	<b>Place-making and community wellbeing</b>	<b>Project Type</b>	<b>Total Better Off Funding</b>
1	Nature in the City programme	Yes	-	Yes	Planned	\$1,868,100 (opex) \$2,044,000 (capex) Total of \$3,912,100
2	Waiwhakareke natural area development	Yes	-	Yes	Planned	\$542,400 (opex)
3	Travel demand business and school management	Yes	-	Yes	Planned	\$704,100 (opex)
4	Climate change corporate sustainability and community and business education	Yes	-	Yes	New	\$750,000 (opex)

	<b>Project/Initiative</b>	<b>Sustainable low emissions economy</b>	<b>Enable housing and growth</b>	<b>Place-making and community wellbeing</b>	<b>Project Type</b>	<b>Total Better Off Funding</b>
5	City Safe programme and Tagbusters		-	Yes	Planned  New	\$2,317,000 (opex) \$820,000 (opex) Total of \$3,137,000
6	Community grants distributed to the community		-	Yes	Planned	\$1,750,000 (opex)
7	Connecting to the community via online portal and open data		-	Yes	Planned	\$3,329,400 (opex)
8	Embedding Te Tiriti o Waitangi		-	Yes	New	\$525,000 (opex)
<b>TOTAL</b>						<b>\$14,650,000</b>

Yours faithfully

**Lance Vervoort**  
**CHIEF EXECUTIVE**

## 1. Nature in the City Programme

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

Council adopted its Nature in the City Strategy in 2020. It is about growing a love affair with nature: as we connect and care for nature, we are nourished through our relationship to the land and each other.

The vision 'Nature thrives in Hamilton Kirikiriroa and nurtures us wherever we are' represents the potential future state for us to create. A state where nature is a korowai (cloak) which connects us to each other and the whenua (land). A vision where ecosystems are connected, and where our sense of place in Hamilton Kirikiriroa is deepened and enhanced through connecting with and restoring nature. While the definition of nature includes plants and trees, birds, fish and insects, the focus for the strategy is on restoring native vegetation. Native vegetation cover across the city provides many benefits; it provides food and shelter for birds and insects. In our gullies, native forest shades our streams, which makes for cool, stable water temperatures for aquatic species.

Four outcome areas provide a high-level focus for working towards achieving the vision:

- We invest in the continued growth of nature in Hamilton Kirikiriroa.
- We are courageous in staying the course.
- We uplift the power of kaitiakitanga.
- Thriving nature is all around us.

This focus is captured in the goal 'We achieve 10% native vegetation cover in Hamilton Kirikiriroa by 2050', revitalising and transforming our gullies and reserves.

Work is underway to restore Hamilton's gullies, which cover 8% of our city. Once rich with native flora and fauna, over time our gullies were cleared and often used to dump weeds and waste. Today, gullies are seen as important nature areas in a largely urban environment. Given that Council manages significant tracts of land within the river and gully system, it can make a considerable contribution to improving the health and wellbeing of the Waikato River.

Council's Nature in the City team is focussed on delivering to the Strategy and over the next three years aims to:

- enhance nature at Donny Park and create better access to it;
- begin pest control and plant restoration at Te Awa O Katapaki;
- begin pest control and plant restoration at Mangakotukutuku;
- start baseline monitoring in our natural areas to measure progress;
- have an Iwi and Hapuu engagement plan for the wider programme;
- launch a multi-agency working group for expert guidance;
- identify new planting opportunities and priority planting areas;
- educate Hamiltonians on the importance of nurturing nature in our city; and
- increase our number of nature-loving volunteers.

**Period of Projects/Initiative:**

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

**Projects/Initiatives**

Funding will allow us to continue our next priority project for 2023-24, Te Awa O Katapaki in Flagstaff North. This project will deliver approximately 14 hectares of greenfield and gully native planting, Significant Natural Area restoration planting (comprising more than 100,000 plants), 2.3 kilometres of new paths, and 500 metres of boardwalk.

**Total Maximum Amount Payable:**

\$1,868,100 (opex)

\$2,044,000 (capex)

= \$3,912,100

**Total estimated cost**

\$1,868,100 (opex)

\$2,044,000 (capex)

= \$3,912,100

**Amount allocated to general management oversight and other administrative costs:**

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

**Funding status:**

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

**Other contestable funding source application:**

Nil.

**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
There is delivery risk due to insufficient volunteers, plants, contractors, and materials which could delay the delivery of the programme on time.	Council has developed a robust programme management plan to manage the delivery of the programme.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Delivery of 2023-24 Nature in the City programme	2023-24 financial year	\$3,912,100
<b>3.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		<b>\$3,912,100</b>

**Wellbeing Assessment (section 4 of application form)**

<b>Nature in the City</b>		
<b>Better Off funding criteria met:</b> Supporting communities to transition to a sustainable and low-emissions economy. Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Cultural Environmental
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
The city's ecosystems and biodiversity are understood, protected, and restored.	At least two opportunities are provided annually for the community to learn about, care for, and restore nature.	Annual Report
We'll prioritise building connected and safe walkways and cycleways that promote transport choices that are accessible to all, bringing neighbourhoods together and allowed people to move around our city quickly and easily.	The increase in active mode (micro-mobility) trips on Hamilton's network.	Annual Report
Percentage of the city covered in indigenous vegetation.	Measure of area of natural indigenous vegetation via GIS mapping.	Annual Report

**Iwi/Maaori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati

Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
- POU TWO: He Pou Toorangapuu Maaori | Pillar of Unity
- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

#### **Engagement on the Nature in the City Strategy**

To ensure we developed a strategy which focuses on the right things for nature in Kirikiriroa/Hamilton, we drew on a number of sources of information and tested ideas with a range of people and organisations. This included Council's Maangai Maaori and engagement with Te Ngaawhaa Whakatupu Ake. Council also considered the Ngaati Hauaa Wetland Mauri Framework, Ngaati Hauaa Environmental Management Plan, Ngaa Tapuwae o Hotumaea (Maaori Landmarks on Riverside Reserves Management Plan).

#### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Four: He Pou Manawa Taiao | Pillar of Restoration includes an outcome focus for the quality and wairua of the Waikato River, and that the gully systems and wetlands are restored and protected. Council's Nature in the City Strategy is aligned to this outcome. The delivery of the programme is being undertaken partnership with Iwi.

#### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.



## 2. Waiwhakareke natural area development

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

Waiwhakareke Natural Heritage Park is the flagship project for biodiversity in the city. This science-based, community-led project represents a vision of bringing back Hamilton's native flora and fauna. The 60ha park, with its strong link to the Hamilton Zoo, provides visitors with an inner-city escape, free to explore nature and be a part of the parks growing future, while providing opportunities to learn about, connect, engage, and enjoy our natural and cultural heritage. The park is on its way to becoming a self-sustaining sanctuary that represents the original ecosystem diversity of the Hamilton Basin. The park has a peat lake (Waiwhakareke or Horseshoe Lake), and wetland ecosystems with native plantings being restored. The guiding principles of Waiwhakareke are accessibility, biodiversity, connectivity, education, and identity.

#### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

#### Projects/Initiatives

Waiwhakareke Rangers are employed to work with contractors to perform pest management (weed and invasive predators), maintain the trail system throughout the park, maintain the facilities (conveniences and educational barn), manage and monitor visitors to the park, provide visitor experiences, monitor and manage the parks flora and fauna, perform environmental research and education, and undertake planting. Several thousand plants are planted each year. The Rangers are working to complete the remaining unplanted 20 hectares (200,000 plants) which will complete the initial pioneer plantings.

#### Total Maximum Amount Payable:

\$542,400

#### Total estimated cost

\$542,400

#### Amount allocated to general management oversight and other administrative costs:

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

#### Funding status:

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

#### Other contestable funding source application:

Nil.



**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
There is delivery risk due to insufficient volunteers, plants, contractors, and materials which could delay the delivery of the programme on time.	Council has developed a robust programme management plan to manage the delivery of the programme.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Delivery of 2023-24 Waiwhakareke Programme	2023-24 financial year	\$542,400
<b>3.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		<b>\$542,400</b>

**Wellbeing Assessment (section 4 of application form)**

<b>Waiwhakareke Natural Heritage Park</b>		
<b>Better Off funding criteria met:</b> Supporting communities to transition to a sustainable and low-emissions economy Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Cultural Environmental Economic
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
The city's ecosystems and biodiversity are understood, protected, and restored.	At least two opportunities are provided annually for the community to learn about, care for, and restore nature.	Annual Report
Percentage of the city covered in indigenous vegetation.	Measure of area of natural indigenous vegetation via GIS mapping.	Annual Report

**Iwi/Maaori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in

decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
- POU TWO: He Pou Toorangapuu Maaori | Pillar of Unity
- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

#### **Engagement on the Waiwhakareke Natural Heritage Park**

The Waiwhakareke Natural Heritage Park sits alongside the Hamilton Zoo and is self-sustaining sanctuary that represents the original ecosystem diversity of the Hamilton Basin. This area was considered within the Nature in the City Strategy development.

#### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Four: He Pou Manawa Taiao | Pillar of Restoration includes an outcome focus for the quality and wairua of the Waikato River, and that the gully systems and wetlands are restored and protected. Council's Waiwhakareke Natural Heritage Park is aligned to this outcome. The delivery of the programme is being undertaken partnership with Iwi.

#### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.

### 3. Travel demand business and school management

#### Programme of Expenditure Overview (section 2 of application form)

##### Brief Description:

Council's Access Hamilton Ara Kootuitui Kirikiriroa, the city's transport strategy, outlines opportunities and challenges, but more importantly, it highlights outcomes for our city's transport future – and how we plan to get there.

Our vision for the future of transport in Hamilton:

- everyone is safe and feels safe while using our streets and public spaces;
- a low-emission transport system that is resilient against climate change;
- Hamilton Kirikiriroa is a great place to live for everyone;
- a healthy te awa o Waikato (Waikato River) and natural sites which sustain abundant life and prosperous communities for all generations;
- more people choose to travel on foot, by bike, by bus, or using micromobility devices such as scooters;
- Hamilton Kirikiriroa is accessible for all because it has a city culture and heritage that is shared, protected, and celebrated;
- Hamilton Kirikiriroa is a great place for everyone to work and do business; and
- an adaptable, future-ready transport system that supports quality and compact urban form.

Our Transport activity improves the wellbeing of Hamiltonians by ensuring that our city:

- is easy, safe, and affordable to get around;
- is inclusive and accessible to all;
- is actively responding to the challenges of climate change;
- restores and protects the health and wellbeing of the Waikato River;
- is a great place to play and be active;
- is a place we are proud of; and
- has a thriving, sustainable business sector and enables individuals and businesses to prosper

Travel demand management is integral to this. In 2019, we committed to developing a comprehensive and citywide response to climate change, in partnership with Waikato-Tainui, Waikato Regional Council, and other key organisations. Working with the community and stakeholders to raise awareness of travel behaviour (mode choice and safety) is a very important part of this activity.

##### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

##### Projects/Initiatives

**Workplace Travel Planning:** our Workplace Travel Plan sets out how our organisation and our people can work together to make healthier and more sustainable choices about how we get to work. We are also working with other organisations, groups and individuals across Hamilton Kirikiriroa develop their workplace travel plans.

**School Travel Planning:** A School Travel Plan encourages the school community to think about how they get to school, weaving some exercise into their journey and avoiding traffic congestion around the school area, to help our local schools build safe, sustainable, and healthy journeys to and from school. A pilot programme was launched in 2022-23 for school travel planning for one cluster of schools in Hamilton Kirikiriroa. Funding in 2023-24 will deliver school travel planning for a second cluster of Hamilton schools.

**Cycling and Walking Accessibility:** Education for the community and schools (including pre-schools) to walk and cycle safely around the city. Providing updated guidance on shared zones, walking in Hamilton parks and on the river paths, park and walk, and finding walkways and bike paths around the city.

**Total Maximum Amount Payable:**

\$704,100

**Total estimated cost**

\$704,100

**Amount allocated to general management oversight and other administrative costs:**

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

**Funding status:**

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

**Other contestable funding source application:**

Nil.

**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
Low appetite for travel demand focus in the current and forecasted economic climate	Providing assistance to businesses to report on emissions and understand the competitive advantage of workplace travel plans, and to develop them.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Delivery Travel Demand Management programme	2023-24 financial year	\$704,100
<b>3.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		<b>\$704,100</b>

**Wellbeing Assessment (section 4 of application form)**

<b>Travel demand management</b>		
<b>Better Off funding criteria met:</b> Supporting communities to transition to a sustainable and low-emissions economy Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Environmental Economic
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
Safe transport network.	The change from the previous financial year in the number of fatal and serious injury crashes on the local road network.	Annual Report
Predictable travel times for all vehicles.	Travel times are predictable during peak hours.	Annual Report
Connected and safe walkways and cycleways that promote transport choices that are accessible to all.	The increase in active mode (micromobility) trips on Hamilton's network.	Annual Report
Lower carbon emissions.	Reduction in carbon emissions.	Annual Report

**Iwi/Maori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
- POU TWO: He Pou Toorangapuu Maaori | Pillar of Unity
- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

#### **Access Hamilton Ara Kootuitui Kirikiriroa**

Access Hamilton was developed through a collaborative process by Council's Elected Members, alongside key staff from a variety of areas within Council. There were other individuals, groups and organisations who assisted in the development of this strategy, including our partners such as Waikato-Tainui.

#### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Four: He Pou Manawa Taiao | Pillar of Restoration includes an outcome focus of Council practices, regulation and policy design support an increase in behaviour in the community that addresses climate change. Council's Access Hamilton Strategy is aligned to this outcome.

#### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.



## 4. Climate change corporate sustainability and community and business education

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

Council adopted Our Climate Future: Te Pae Tawhiti o Kirikiriroa in June 2022. Our Climate Future sets out three outcomes:

- By acting together, our emissions are reducing
- Our neighbourhoods enable low-carbon living
- Our city is ready for Hamilton's climate.

To achieve these outcomes, we need to support and work with businesses and community to reduce emissions, along with making Hamilton a centre of excellence for climate response innovation. Council has identified two initial projects that will immediately make change in Council's own emissions and support business and community to make changes in their emissions. These projects are Corporate Sustainability, and Community and Business Education.

#### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

#### Projects/Initiatives

##### Corporate Sustainability:

- Cost of \$350,000 per year, consisting of one staff resource and \$200,000 to fund Council corporate sustainability initiatives.
- Outcomes are:
  - Develop and implement a corporate sustainability programme for Council to demonstrate that we are leading by example, learning by doing and reducing our emissions.
  - Support projects across Council to incorporate climate change actions that haven't currently been budgeted for.
  - It will incorporate both emissions reduction and adaptation actions.

##### Community and Business Education:

- Cost of \$400,000 per year, consisting of one staff resource, \$100,000 for education materials and development, and \$200,000 for climate change grants available to the community.
- Outcomes are:
  - Develop and implement a community and business education programme that engages and educates the community on climate change, what it means for Hamilton and how they can take action to reduce emissions and build

resilience.

- As part of the programme, establish a grants scheme that will support businesses and community organisations to take action.

**Total Maximum Amount Payable:**

\$750,000

**Total estimated cost**

\$750,000

**Amount allocated to general management oversight and other administrative costs:**

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

**Funding status:**

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

**Other contestable funding source application:**

Nil.

**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
Delivery risk due to inability to recruit staff.	Planned recruitment campaign.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Delivery of Corporate Sustainability Programme for 2023-24	2023-24 financial year	\$350,000
<b>3.</b>	Delivery of Community and Business Education Programme for 2023-24	2023-24 financial year	\$400,000
<b>4.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		<b>\$750,000</b>



**Wellbeing Assessment (section 4 of application form)**

<b>Climate change corporate sustainability and community and business education</b>		
<b>Better Off funding criteria met:</b> Supporting communities to transition to a sustainable and low-emissions economy. Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Cultural Environmental Economic
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
Lower carbon emissions.	Decrease in greenhouse emissions per head of population from previous year.	Annual Report.
Our neighbourhoods enable low-carbon living.	The increase in active mode (micro-mobility) trips on Hamilton's network.	Annual Report.
Our city is ready for Hamilton's climate.	Quality of Life Survey: the percentage of residents who believe we make decisions that are in the best interest of the city.	Annual Report.
Citywide emissions are decreasing.	Greenhouse Gas Emissions profile for Hamilton.	Our Climate Future – climate change strategy annual reporting and Climate Change Disclosure.
Our communities are actively making low-carbon choices.	Quality of Life Survey: What climate actions (if any) have you taken.	Our Climate Future – climate change strategy annual reporting.

**Iwi/Maaori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a

city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
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- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

#### **Engagement on the Our Climate Future: Te Pae Tawhiti o Kirikiriroa**

Our Climate Future, Hamilton's climate strategy has been developed, agreed and is now being implemented together with Iwi, mana whenua, Maataawaka and the community of Hamilton/Kirikiriroa.

Engagement with Maaori stakeholders for strategy occurred alongside the key stakeholder workshops. Staff held engagement sessions with Iwi and Maaori partners including representatives from Waikato-Tainui, Te Haa o te whenua o Kirikiriroa, Ngaati Wairere, and Te Ruunanga o Kirikiriroa. These engagements were a mix of online meetings and workshops, and review and comments on the draft strategy document.

The draft strategy was also shared with staff and representatives from Waikato District Council, University of Waikato, Waka Kotahi NZ Transport Agency and others through different channels so that they were able to contribute to its development.

The purpose of these engagements was to gain Iwi and Maaori views on the draft strategy, to ensure that the final version of Our Climate Future: Te Pae Tawhiti o Kirikiriroa accurately interpreted and reflects the feedback and needs of our Iwi and Maaori partners. In completing feedback, we are applying the principles of Te Tiriti o Waitangi in the strategy development by working in partnership with Iwi and hapuu and involving them at all levels. The feedback from these engagements were collated, then considered and incorporated into the final strategy and implementation plans, and/or noted for future Action Plans where appropriate.

#### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Four: He Pou Manawa Taiao | Pillar of Restoration includes an outcome focus of the agreed climate change strategy developed with Iwi, mana whenua, Maataawaka and the wider community and an outcome of Council practices, regulation and policy design support an increase in behaviour in the community that addresses climate change. Council's Our Climate Future Strategy is aligned to this outcome.

#### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.

## 5. City Safe programme and Tagbusters

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

We work with a range of other agencies to deter anti-social behaviour in the central city, look for opportunities to prevent crime, support the homeless or vulnerable and to enhance perceptions of safety for users of the central city. Services we provide include CCTV cameras, graffiti removal, and City Safe Patrols in the central city and the Suburban Response team patrols in our suburbs. We want to ensure that Hamilton is a place where people feel safe and are protected to risks to their health and wellbeing.

#### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

#### Projects/Initiatives

**Tagbusters:** Tagbusters remove all tagging/graffiti on any property visible to public spaces, with a target of 95% of graffiti removed within two working days.

**City Safe Operations:** this comprises City Safe patrols, Suburban Response Team, and CCTV operation and analytics. Additional funding would allow for the following extensions to the existing programme:

**Increased City Safe in the central city:** this extension of City Safe will increase visibility and engagement in the central city with five additional staff providing a greater presence. This doubles the existing day time arrangements, and increases night shift patrols to two teams of three, from one team of three.

**City Safe River Safety:** to help reduce river deaths and safety incidents, two staff will patrol the river pathways to engage with users, intervene in instances of at risk behaviours and de-escalate any situations that develop.

**City Safe support to Visitor Destinations:** this extension of City Safe will see five additional staff shared across our visitor destinations on a demand basis, to support visitor access, surveillance, and safety services.

#### Total Maximum Amount Payable:

\$3,137,000

#### Total estimated cost

Existing City Safe, Suburban Response, CCTV and Tag Buster programme \$2,317,000

Increase in City Safe in central city \$350,000

City Safe River Safety \$120,000

City Safe support to Visitor Destinations \$350,000

Total of \$3,137,000

#### Amount allocated to general management oversight and other administrative costs:

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

#### Funding status:

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

**Other contestable funding source application:**

Nil.

**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
The availability of personnel and resources.	Robust programme management plan. Partnership with Police.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	City Safe programme and Tagbusters delivery	2023-24 financial year	\$3,137,000
<b>4.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		<b>\$3,137,000</b>

**Wellbeing Assessment (section 4 of application form)**

<b>City Safe</b>		
<b>Better Off funding criteria met:</b> Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Cultural
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
Hamilton is easy to live in, explore and connect.	Quality of Life Survey: percentage of residents who are proud of how Hamilton looks and feels.	Annual Report.
Hamilton is easy to live in, explore and connect.	Quality of Life Survey: percentage of residents who think Hamilton is a great place to live.	Annual Report.
Residents feel safe walking in their neighbourhood after dark	Quality of Life Survey: percentage of respondents who feel safe walking in their neighbourhood after dark.	Annual Report.

### **Iwi/Maaori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
- POU TWO: He Pou Toorangapuu Maaori | Pillar of Unity
- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

### **Engagement on the city safe programme**

Mayor Southgate has set up a 'Safest City' taskforce, focused on making Hamilton Kirikiriroa the safest major city in NZ, and bringing together the key players/agencies with a role in making that happen. Waikato Tainui sit on that Taskforce.

### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Three: He Pou Manawa Taurikura | Pillar of Prosperity includes an outcome focus of increased collaboration with existing community groups, Iwi, Maataawaka and social service entities working to enable improved wellbeing outcomes and reduce inequity. Council's city safe programme is aligned to this outcome.

### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initial city programme was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.

## 6. Community grants distributed to the community

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

Our Community Development team supports the wellbeing of Hamiltonians by enabling local organisations and private providers to deliver a variety of services and activities to meet the needs of local communities. This includes working with communities of place and interest to develop their community capacity to deliver collaborative wellbeing projects.

One of the ways we do this is by making a range of grants to non-profit organisations in our community, with a value of up to \$1,750,000. The grants include:

- Creative Partnerships Fund
- Welcoming Communities Fund
- Single-Year Community Grant Fund
- Creative communities scheme
- Heritage Grant
- Major Event Sponsorship Fund
- Multi-Year Community Grant Fund
- Cat Desexing Fund

#### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

#### Projects/Initiatives

Grant allocation and management

#### Total Maximum Amount Payable:

\$1,750,000

#### Total estimated cost

\$1,750,000

#### Amount allocated to general management oversight and other administrative costs:

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

#### Funding status:

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

#### Other contestable funding source application:

Nil.



**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
Over or under subscription to grant funds.	Actively engaging with the community on available funding. Form grant panel reviews and determines the grant approval.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Completion of 2023-24 grant allocation	2023-24 financial year	\$1,750,000
<b>4.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		\$1,750,000

**Wellbeing Assessment (section 4 of application form)**

<b>Community Grants</b>		
<b>Better Off funding criteria met:</b> Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Cultural Economic
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
We support a strong and connected community.	The percentage of community stakeholders who are satisfied with community and social development outcomes.	Annual Report.
We support a strong and connected community.	The value of services leveraged for every \$1 of community grant funding provided.	Annual Report.

**Iwi/Maori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of

Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
- POU TWO: He Pou Toorangapuu Maaori | Pillar of Unity
- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

#### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Three He Pou Manawa Taurikura | Pillar of Prosperity includes an outcome focus of increased collaboration with existing community groups, Iwi, Maataawaka and social service entities working to enable improved wellbeing outcomes and reduce inequity. Council's community grants scheme is aligned to this outcome focus.

#### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.



## 7. Connecting to the community via online portal and open data

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

Council has a programme to actively improve Council's connection to and engagement with the community, via open data and online portal access. Two key projects in this area are:

- digitisation of Open Data, making it publicly available where appropriate.
- implementation of the Online Portal and Community Customer Relationship Management (CRM) system, enabling full end to end automation of services to our customers through a community online portal and CRM.

In 2021 the International Financial Reporting Standards interpretation statement clarified the accounting interpretation and treatment of Software as a Service application implementation costs as being an expense, rather than being of a capital nature. This required a change in accounting policy for Council, the impact of which has been the need to partially shift software implementation funding from capital or operating expense.

This impacts on the funding of Council's software projects.

#### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

#### Projects/Initiatives

Continue connection to and engagement with the community via software as a service application implementation programme.

#### Total Maximum Amount Payable:

\$3,329,400

#### Total estimated cost

\$3,329,400

#### Amount allocated to general management oversight and other administrative costs:

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

#### Funding status:

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

#### Other contestable funding source application:

Nil.

**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
Software delivery is delayed due to budget constraints.	Planned programme for software delivery.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Delivery of Software as a Service 2023-24 application implementation programme	2023-24 financial year	\$3,329,400
<b>3.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		\$3,329,400

**Wellbeing Assessment (section 4 of application form)**

<b>Software as a Service</b>		
<b>Better Off funding criteria met:</b> Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Environmental Economic
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
Connection and engagement with the community.	Increase in customer interactions via online means.	Annual Report.

**Iwi/Maori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future. The four pou of wellbeing are:

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- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

### **Connecting with the community**

Council has a Customer Promise and is in the process of developing and implementing a digital strategy alongside a customer strategy. Both these strategies identify the need to interact with the community via online portals and connect with the community, as well as our responsibility to make information open and available to our businesses and the wider community.

### **Alignment with He Pou Manawa Ora Pillars of Wellbeing**

Pou Three He Pou Manawa Taurikura | Pillar of Prosperity includes an outcome focus of increased collaboration to enable improved wellbeing outcomes and reduce inequity. Maaori and people of all cultural backgrounds have equal access to the open data and online portals to reduce accessibility barriers.

### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.

## 8. Embedding Te Tiriti o Waitangi

### Programme of Expenditure Overview (section 2 of application form)

#### Brief Description:

Hamilton City Council is committed to embedding its responsibilities to Te Tiriti o Waitangi in the way we work. He Pou Manawa Ora, our strategy for a city that celebrates its whole history, including its unique Maaori heritage, sets actions relating to building internal understanding, capability, and capacity to deliver this. This priority project seeks to build this internal capability, to cover te ao Maaori, Te Tiriti o Waitangi, maatauranga Maaori, Te Ture Whai Mana o te Awa o Waikato, tikanga, te reo Maaori, and engagement with Iwi, Hapuu and Maataawaka.

#### Period of Projects/Initiative:

Commencement date: 1 July 2023

Completion of expenditure: 30 June 2024

#### Projects/Initiatives

**Tiriti Policy development and implementation:** To develop a Tiriti Policy and procedures document in partnership with Iwi, mana whenua and Maataawaka that recognises and reflects the unique Tiriti partnership obligation to uphold and honour the Tiriti articles and principles across council in 'good faith'. To deliver training to governance, staff, and where appropriate, wider Council partners on the practical application of the Tiriti Policy and procedures document. Training will be focused on clarity of understanding and application.

**Maatauranga Maaori Framework/Policy document:** To develop in partnership with Iwi, mana whenua and Maataawaka Maatauranga Maaori framework/Policy to be embedded across Council. The framework/policy will provide for a Maaori worldview on environment, social, cultural, and economic from a Maatauranga Maaori lens.

**Te Reo Maaori Policy:** To develop in partnership with Iwi, mana whenua and Maataawaka Te Reo Maaori framework/Policy to be embedded across council. The policy will be developed in line with Tainui dialect and consistent with the 1987 Maaori Language Act. To deliver initiatives and capacity development to governance, staff, and where appropriate, wider Council partners the practical application of Te Reo Maaori as a language seen, heard, and spoken.

#### Total Maximum Amount Payable:

\$525,000

#### Total estimated cost

\$525,000

#### Amount allocated to general management oversight and other administrative costs:

The funding sought is to fund the initiatives. It will not be used for general management oversight and other administrative costs.

#### Funding status:

Included in 2021-31 Long-Term Plan in Year Three (2023-24).

**Other contestable funding source application:**

Nil.

**Risks and mitigations:**

<b>Risk to delivery - completing on time and within budget</b>	<b>Mitigation</b>
Delivery risk due to insufficient personnel and/or experts availability.	Robust programme management plan and overview.

**Programme of Expenditure details (section 3 of application form)**

	<b>Expenditure Programme/Project Milestone</b>	<b>Estimated Completion Date</b>	<b>Estimated costs</b>
<b>1.</b>	Commencement of expenditure programme	1 July 2023	Nil
<b>2.</b>	Development of a Tiriti policy and procedures document and implementation	2023-24 financial year	\$175,000.00
<b>3.</b>	Development of Maatauranga Maaori Framework and implementation	2023-24 financial year	\$175,000.00
<b>4</b>	Development of Te Reo Policy and implementation	2023-24 financial year	\$175,000.00
<b>5.</b>	Completion of expenditure programme	30 June 2024	Nil
	<b>TOTAL</b>		<b>\$525,000.00</b>

**Wellbeing Assessment (section 4 of application form)**

<b>Embedding Te Tiriti o Waitangi</b>		
<b>Better Off funding criteria met:</b> Delivery of infrastructure and/or services that support local place making and improvements in community wellbeing.		<b>Wellbeing areas met:</b> Social Cultural Environmental
<b>Wellbeing Outcomes</b>	<b>How Outcome is Measured</b>	<b>How Outcome is Reported</b>
Maaori heritage and history of Hamilton Kirikiriroa are shared, protected, and celebrated.	Percentage of Maaori who have confidence that Council makes decisions in the best interests of the city.	Annual Report
Te Reo Maaori is seen, heard and celebrated in everyday Council practice through the city.	Percentage of Maaori who have confidence that Council makes decisions in the best interests of the city.	Annual Report
Maaori in the community are better supported to understand and be represented in Council decision-making processes in a way that is appropriate for them.	Percentage of Maaori participating in Council engagement activities.	Annual Report
Increased understanding of what wellbeing means to Maaori in Hamilton Kirikiriroa.	Percentage of Maaori rating their overall quality of life positively.	Annual Report

**Iwi/Maaori Engagement (section 5 of application form)**

Te Whakakitenga o Waikato-Tainui is the local Iwi focused on the economic, social, cultural, and environmental wellbeing of its 75,000 tribal members. Hamilton City Council and Waikato-Tainui have a strong and mutually beneficial partnership to promote better wellbeing outcomes through agreed projects.

Council works with Hapuu Ngaati Maahanga, Ngaati Tamainupoo, Ngaati Wairere, Ngaati Korokii and Ngaati Hauaa to ensure their role as kaitiaki and mana whenua is reflected in decision making relating to the management of the natural and physical resources of Hamilton Kirikiriroa.

Te Rūnanga o Kirikiriroa represent Maataawaka and Pasifika peoples living in Hamilton Kirikiriroa, and provide advice and information, and represent the views of Maataawaka in the development of Council strategies, policies, and plans.

In collaboration with our Tiriti partners, He Pou Manawa Ora Pillars of Wellbeing was developed and adopted by Council. The vision of He Pou Manawa Ora is that Kirikiriroa is a city that celebrates its whole history, including its unique Maaori heritage, and ensures

everyone has a voice in developing its future. The four pou of wellbeing are:

- POU ONE: He Pou Manawa Koorero | Pillar of History
- POU TWO: He Pou Toorangapuu Maaori | Pillar of Unity
- POU THREE: He Pou Manawa Taurikura | Pillar of Prosperity
- POU FOUR: He Pou Manawa Taiao | Pillar of Restoration

#### **Delivery of He Pou Manawa Ora Pillars of Wellbeing**

This initiative delivers to He Pou Manawa Ora and is in alignment to all four pillars of wellbeing.

Council through the 2021-31 Long-Term Plan funded the He Pou Manawa Ora strategy with \$1.5 million over 10 years. Over 45% of the budget was allocated to salary and the other 55% to implement the strategy. The use of Better Off funding will enable Council to bring forward critical unfunded pieces of work that will set the foundation for the success of He Pou Manawa Ora as a city-wide strategy.

#### **Engagement on the Community Wellbeing budget (2021-31 Long-Term Plan):**

This initiative was planned for as part of the Community Wellbeing budget (2021-31 Long-Term Plan), and during the 2021-31 Long-Term Plan process Council actively and meaningfully engaged early with Iwi, mana whenua and Maataawaka.