

Overview of Hamilton City Council's Proposed 2007/08 Annual Plan Including Proposed Amendments to Council's 2006-16 Long-Term Plan

Supporting Year 2 (2007/08) of Council's 2006-16 Long-Term Plan

Building a Vibrant Hamilton

- *Investing in our People*
- *Creating Identity and Prosperity*
- *Protecting our Future*



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A. MESSAGE FROM THE MAYOR AND CHIEF EXECUTIVE

B. INTRODUCTION

Council is required by the Local Government Act 2002 to produce an Annual Plan in the two intervening years between each three-yearly Long-Term Plan (the Long-Term Plan also serves as the Annual Plan for the first year of its 10-year focus).

The Proposed 2007/08 Annual Plan is a companion/supporting document to be read in conjunction with Council's 2006-16 Long-Term Plan. The Proposed 2007/08 Annual Plan focuses on proposed changes to projects, programmes and policies to those shown in year 2 of Council's 2006-16 Long-Term Plan. These changes are categorised as being either amendments or variations to the base 2006-16 Long-Term Plan.

The purpose of the Annual Plan is to:

- detail the proposed budget and funding impact statement for that year
- identify any **amendments** and **variations** (and reasons) for that specific year of the Long-Term Plan
- support the 10-year Long-Term Plan in providing integrated decision-making and coordination of Council's resources
- provide a basis for accountability of Council to the community
- provide an opportunity for the public to participate in decision-making processes on the activities to be undertaken by Council for that year.

The Annual Plan provides the accountability base for the setting and assessing of rates for that year (rates cannot be set until the Annual Plan has been adopted).

NB: Copies of Council's Proposed 2007/08 Annual Plan can be obtained from the main Council office in Garden Place or any branch of Hamilton City Libraries. You can also view/download a copy from Council's website www.hamilton.co.nz/AnnualPlan. Alternatively you can order a copy by contacting the Strategic Group on 838 6810 or emailing strategic@hcc.govt.nz.

Where does Council's Long-Term Plan fit in?

Under the Local Government Act 2002 Council is required to produce a Long-Term Plan. This is Council's primary long-term planning document that outlines its contribution to Hamilton's development over the next 10 years. All councils in New Zealand were required to produce a Long-

Term Plan for the period 1 July 2006 to 30 June 2016. The Long-Term Plan must then be reviewed every three years.

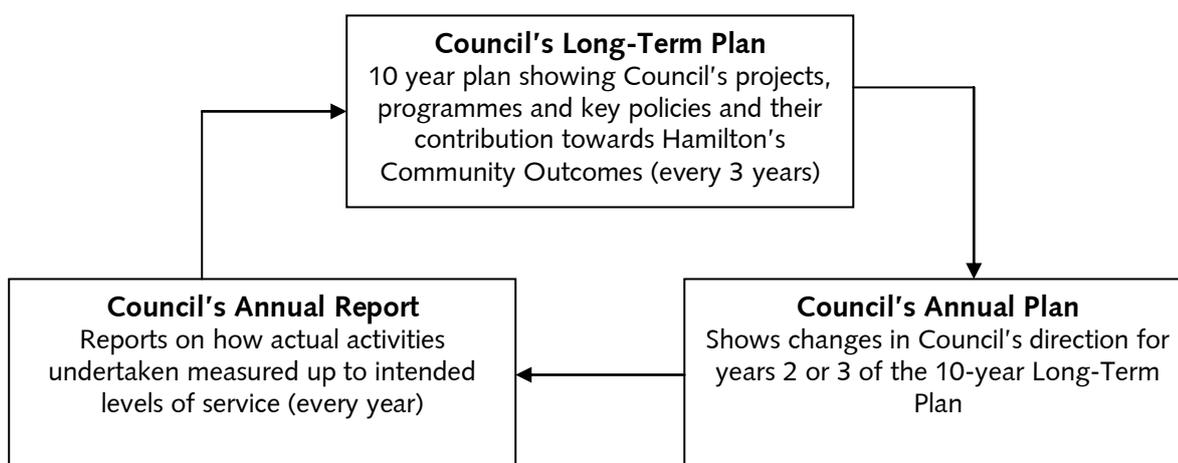
Copies of Council's 2006-16 Long-Term Plan can be obtained from the main Council office in Garden Place or at any branch of Hamilton City Libraries. You can also view/download a copy from Council's website www.hamilton.co.nz/LongTermPlan. Alternatively you can order a copy by contacting the Strategic Group on 838 6810 or emailing strategic@hcc.govt.nz.

And the Annual Report?

Council is still required to produce an Annual Report at the completion of each June financial year (Section 98 of the Local Government Act 2002). The Annual Report shows how the actual activities, services and performance of Council measured up to the intended levels of service and performance as set out in a specific year of the Long-Term Plan or the Annual Plan.

The relationship of the Long-Term Plan to the Annual Plan and Annual Report is shown in the following diagram.

Relationship of Council's Long-Term Plan to the Annual Plan and Annual Report



C. WHAT'S IN THE FULL PROPOSED 2007/08 ANNUAL PLAN?

This Overview summarises the major matters contained in Council's full Proposed 2007/08 Annual Plan. Copies of the full document can be obtained from Council's main office in Garden Place, at all Council libraries and on Council's website www.hamilton.co.nz/annualplan.

The content of Council's full Proposed 2007/08 Annual Plan includes:

PART A

- Welcome (about the Annual Plan, Long-Term Plan and Annual Report)
- Have Your Say (key steps in developing the Annual Plan and information about consultation and making a submission)
- Mayor and Chief Executive's Overview
- Proposed Changes to Council's 2006-16 Long-Term Plan (information about what constitutes amendments and variations)
- Summary of Proposed Amendments (the review of Council's Development and Financial Contributions Policy, proposed changes to the Claudelands Events Centre project and the proposed adjustment to the City's Rating Differential Factor. This section also contains the possible future initiative regarding the operational management of Hamilton's bus service)

- Proposed Variations (these are shown under each of Council's 25 Significant Services). This section also includes, for each significant service:
 - Highlights of Key Projects and Programmes
 - The service level provision
 - Value of key infrastructural assets (where applicable)
 - Key performance measures and targets for intended levels of service for year 2 (2007/08) of Council's 2006-16 Long-Term Plan
- Land Transport Programme for 2007/08
- Financial Section.

PART B

- Proposed Amendments to Council's 2006-16 Long-Term Plan (this section provides further detail on the three proposed amendments i.e. the review of Council's Development and Financial Contributions Policy, proposed changes to the Claudelands Events Centre project, proposed adjustment to the City's Rating Differential Factor and the overall consequential financial impact of the amendments and variations to Council's 2006-16 Long-Term Plan)
- Audit New Zealand's Legal Compliance Review of the 2007/08 Annual Plan and Opinion on the proposed amendments.

D. HAVE YOUR SAY

Council's Proposed 2007/08 Annual Plan (including proposed amendments to Council's 2006-16 Long-Term Plan) is open for submissions between Monday 26 March and Thursday 26 April 2007.

Council will be holding an interactive Information Day at Claudelands Event Centre from 11am to 3pm on Saturday 31 March 2007. Staff will be available at this day to discuss any aspects of the Proposed 2007/08 Annual Plan and provide information on the submission process.

The following outlines the other key steps Council will undertake prior to adopting the final 2007/08 Annual Plan on Friday 29 June 2007.

Key Steps in Developing Council's 2007/08 Annual Plan

31 January — 2 February 2007	Council considers Proposed 2007/08 Annual Plan and Overview.
12 March	Council adopts the Proposed 2007/08 Annual Plan with the Audit New Zealand Legal Compliance Review and Opinion on the proposed amendments.
Late March/early April	Overview of Proposed 2007/08 Annual Plan circulated to all Hamilton households as part of the April 2007 edition of City News.
26 March — 26 April	Proposed 2007/08 Annual Plan open for public submissions. Proposed plan available from the main Council office in Garden Place, at all Council libraries and on Council's website www.hamilton.co.nz/annualplan .
31 March	Council Information Day (including information on Proposed 2007/08 Annual Plan) — 11am to 3pm Claudelands Event Centre.
21-23 May	Hearings for submitters who wish to speak to Council in support of their written submission.
11-12 June	Council makes decisions on submissions.
29 June	Council adopts Final 2007/08 Annual Plan and confirms the rates strike for 2007/08.
27 July	Final 2007/08 Annual Plan published and made available from the main Council office in Garden Place, at all

	Council libraries and on Council's website www.hamilton.co.nz/annualplan . Amendments to the 2006-16 Long-Term Plan also made available from the main Council office in Garden Place, at all Council libraries and on Council's website www.hamilton.co.nz/longtermplan .
Late July	Letters sent to submitters advising them of Council's decision on their submission (and reasons).

E. PROPOSED CHANGES TO COUNCIL'S 2006-16 LONG-TERM PLAN

Although the 2006-16 Long-Term Plan sets out Council's direction for the next 10 years, changes to projects, programmes and core policies contained in the base plan are often inevitable. Reasons for such changes include:

- more detailed/updated information becomes available
- unforeseen changes to the timing and cost of projects and programmes
- changes in public expectations/priorities from Hamilton's residents
- changes to central government legislation that impacts on Council's operations
- changes in funding arrangements from other providers/organisations that are co-funding a specific project or programme
- natural disasters or other environmental incidents.

Such changes are categorised as being either **amendments** or **variations** to the base 2006-16 Long-Term Plan.

F. PROPOSED AMENDMENTS

An amendment is where Council proposes to make a **significant change** to the direction of a project, programme or core policy outlined in the 2006-16 Long-Term Plan.

The following three proposals are considered to be amendments to Council's 2006-16 Long-Term Plan.

1. Review of Council's Development and Financial Contributions Policy

Council's Development and Financial Contributions Policy was first introduced on 1 July 2004 (as required by the Local Government Act 2002). The purpose of this policy is to fund growth related capital costs through contributions made by developers.

Council's existing Development and Financial Contributions Policy is contained in Volume II of the 2006-16 Long-Term Plan (pages 157-176). An outline of the current policy is also made in Volume I of Council's 2006-16 Long-Term Plan (page 21 — Section 4.11).

The policy has been reviewed and amended on a yearly basis since 1 July 2004. On 13 June 2006 Council resolved that yearly reviews of the policy continue. Following the 2006/07 review a number of further changes are proposed including both significant changes as well as a number of minor changes. A summary of the significant changes is outlined below. Any changes that are confirmed will become operative on 1 July 2007.

Factors impacting on the levy amount

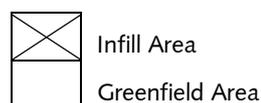
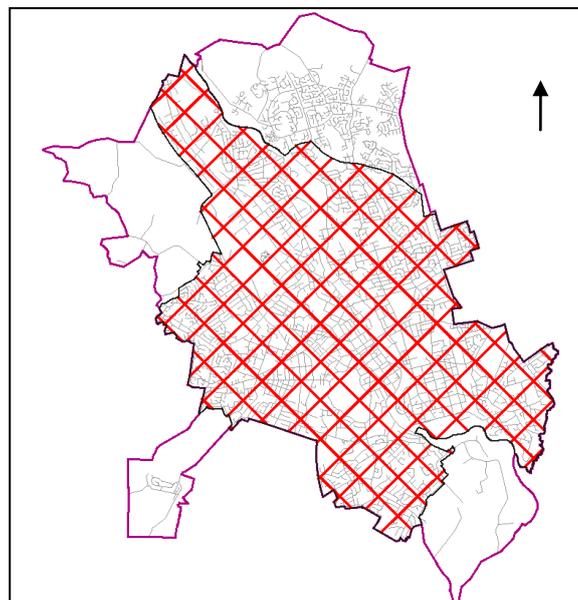
- The maximum period for the recovery of project costs has been revised downwards from 25 years to 20 years to more appropriately reflect the period over which projects provide capacity for growth.

- The city growth model has been updated with the latest growth projections presented to Council. These are slightly lower than initial projections.
- The capital expenditure programme in the model has been updated, particularly with regard to the deferral of the Rotokauri growth projects by one year.

The impact of the above changes on the amount of development contributions payable is shown in the following table.

	Current 2006/07 (excl. GST)	Proposed 2007/08 (excl. GST)
Greenfields		
Residential	\$21,824	\$26,005
Commercial (per 100m ²)	\$4,659	\$5,711
Industrial (per 100m ²)	\$6,022	\$7,345
Infill		
Residential	\$8,133	\$9,621
Commercial (per 100m ²)	\$3,659	\$4,654
Industrial (per 100m ²)	\$4,518	\$5,707

Boundaries of Infill/Greenfield Areas: Hamilton City



May 2006

Proposed changes to exemptions, credits and discounts

- The community infrastructure charge, which is currently payable on building development on vacant sites where financial contributions under the Resource Management Act (RMA) were previously paid, will be extended to vacant infill sites that existed or were consented when development contributions were first introduced on 1 July 2005. However, consents granted after 1 July 2013 for building development on these sites will be subject to the full development contribution levy.
- Residential development on sites where previous financial contributions have been paid under the RMA, other than the first dwelling on a vacant site, will attract a discounted residential rate per unit of demand (\$8,249.10 in the infill area and \$20,882.57 in the greenfields area). The

discounted rate excludes those projects previously funded by RMA levies. This replaces the previous policy of charging only the community infrastructure levy. It will apply to development consented between 1 July 2007 and 30 June 2013. Development consented after 30 June 2013 will be subject to full development contribution rates.

- For commercial and industrial development on sites where previous financial contributions have been paid under the RMA, the full amount of development contributions will be payable for gross floor area in excess of average development intensities (only community infrastructure will be payable up to these average intensities). This replaces previous policy of charging only the community infrastructure levy. It will apply to development consented between 1 July 2007 and 30 June 2013. Development consented after 30 June 2013 will be subject to full development contribution rates.
- A three-year credit period will be provided for buildings that are demolished, removed or destroyed starting from the date of demolition, removal or destruction.

Proposed changes to assessment criteria

- Where a development does not immediately connect to Council's wastewater network the wastewater development contributions levy will be charged at the time of the connection rather than at the time the development is consented.
- Where a commercial development provides permanent accommodation (e.g. a hostel) it will be assessed the commercial levy *plus* a reserves contribution component rather than just the commercial levy.
- Assessment and payment of development contributions will be allowed on a stage-by-stage basis for multi-staged developments rather than in full for all stages upon consent of the first stage of development.
- Where a commercial development subsequently is found to be used as a residential dwelling, development contributions may be reassessed at the residential rate.

The full proposed amendment is included in Part B (Section 2.0) of the full Proposed 2007/08 Annual Plan.

For further information about the review of Council's Development and Financial Contributions Policy, please contact:

Blair Bowcott
Finance and Administration Manager
Phone: 07 838 6742
Fax: 07 838 6616
Email: blair.bowcott@hcc.govt.nz

2. Proposed Changes to the Claudelands Events Centre Project.

The Claudelands Events Centre is a key part of Council's commitment to growing events within the city. A major upgrade of Claudelands Events Centre is planned, with construction proposed to start in 2007/08. It is one of the city's most significant public projects for the next 10 years.

Council's 2006-16 Long-Term Plan makes funding provision for a community-based recreational indoor stadium/major events hall at Claudelands Park. Since adoption of the Long-Term Plan on 30 June 2006, further research has been undertaken on the Claudelands Events Centre project. This research resulted in Council considering a number of models for the facility, with the preferred model having an events-based commercial focus.

While the cost to build the facility increases from \$43.8m to \$61.1m (inflation adjusted), the cost of yearly operation decreases from a \$1.4m deficit to a \$0.5m surplus. That results in a reduction of \$0.6m to the full 10 years of the 2006-16 Long-Term Plan budget, and a reduction in cost to Council of \$5.0m after 10 years of full operation (with operation beginning in 2010/11).

As shown in the table below, a financial evaluation was undertaken for four models, with model 2 (Events Arena) being the recommended model.

DESCRIPTION	2006-16 Long-Term Plan current proposal	Model 1	Model 2	Model 3
	SPORTS STADIUM	ELITE SPORTS STADIUM	EVENTS ARENA (Recommended)	"SHOWCASE" EVENTS ARENA
Integrated Events Centre	\$000	\$000	\$000	\$000
Capital expenditure (2006 dollars)	40,974	50,154	57,000	82,000
Capital expenditure (adjusted for inflation allowance)	43,762	54,728	61,058	89,478
Operating (Surplus)/Deficit at 2010/11	1,354	257	(524)	(1,339)
Interest & Principal at 2010/11	4,473	6,013	6,318	9,831
Total Cost p.a. to Council at 2010/11 (First full year of operation)	5,827	6,270	5,794	8,492
Total Cost to Council During Long-Term Plan Period (2006/07 to 2015/16)	39,516	45,482	38,899	62,387
Total Cost to Council after 10 yrs full operation	57,499	65,788	52,492	83,316
Total Cost to Council after 20 yrs full operation	93,194	110,528	70,667	112,092

The full proposed amendment is included in Part B (Section 3.0) of the full Proposed 2007/08 Annual Plan.

For further information about the new proposal to build an Indoor Events Arena at the Claudelands Events Centre, please refer to the Claudelands Events Centre website www.claudelands.co.nz or contact:

Mark Christie
 Event Facilities Manager
 Phone: 07 958 5801
 Fax: 07 958 5815
 Email: mark.christie@hcc.govt.nz

3. Proposed Adjustment to the City's Rating Differential Factor (Revenue and Financing Policy and Rating Policy)

All properties in Hamilton City were revalued by Quotable Value New Zealand as at 1 September 2006, with effect for rating purposes from 1 July 2007, with the average land value increase across the City of 130%.

The average land value increase for each rating category was as follows:

Residential	134%
Inner City Residential	126%
Commercial/Industrial	107%
Multi Unit Residential	147%
Rural Residential	289%
Rural Small	186%
Rural Large	153%

Retaining the differential factors from the 2006-16 Long-Term Plan and applying these to the varying average land movements of each rating category, would result in a movement in rates between the

various rating categories and a change in the incidence of rating purely as a result of the revaluation. Council considers this undesirable because of the impact on individual property categories.

An adjustment to the rating differential factor will retain the percentage split of rates between categories (known as the differential yield) at the same proportions as those prior to the revaluation.

For example, whilst the commercial rating differential factor will increase to 2.2657 from 2.00, Council is still only collecting 34.0874% of its rate take from the commercial sector.

The adjustment to the differential factor is made in accordance with section 101(3)(b) of the Local Government Act 2002.

The proposed amended differential factors for the 2007/08 rating year compared to year 1 (2006/07) of Council's 2006-16 Long-Term Plan is summarised as follows:

Differential Categories	As per 2006-16 Long-Term Plan		Adjusted Differential Factor for 2007/08 based on 2006/07 Differential Yield		
	2006/07 Differential Factor	2006/07 Differential Yield	Revised Differential Factor for Revaluation	Revised Differential Yield for Revaluation	Overall Rates % Change
Residential	1.00	62.6633%	1.0000	62.6633%	0%
Inner City Residential	0.92	0.1556%	0.9570	0.1556%	0%
Commercial/Industrial	2.00	34.0874%	2.2657	34.0874%	0%
Multi Unit Residential	1.50	1.9436%	1.4314	1.9436%	0%
Rural Residential	0.88	0.0510%	0.4940	0.0510%	0%
Rural Small	0.41	0.2629%	0.3336	0.2629%	0%
Rural Large	0.18	0.8361%	0.1666	0.8361%	0%

The full proposed amendment is included in Part B (Section 4.0) of the full Proposed 2007/08 Annual Plan.

For further information about the Proposed Adjustment to the City's Rating Differential Factor, please contact:

Blair Bowcott
 Finance and Administration Manager
 Phone: 07 838 6742
 Fax: 07 838 6616
 Email: blair.bowcott@hcc.govt.nz

G. FUTURE INITIATIVES: OPERATIONAL MANAGEMENT OF HAMILTON'S BUS SERVICE

In May 2006 Council (in its submission to Environment Waikato's Draft 2006-16 Long-Term Council Community Plan) formally advised Environment Waikato that it wanted to pursue a proposal to transfer the responsibility for operating the region's passenger transport services from Environment Waikato to Hamilton City Council.

The key reasons for Council wanting to manage operation of the bus service include:

- Hamilton accounts for 92 per cent of all the region's bus patronage

- It would provide an opportunity for better integration of transport capital investment and improve the alignment of different transport modes and transportation planning with land-use planning in key growth nodes
- Council is able to respond more quickly in making modifications and improvements to the service, and bus services could be delivered more cost-effectively
- An independent opinion poll conducted in November 2006 showed that 71 per cent of Hamilton residents supported the city's buses being run by Council (8 per cent supported Environment Waikato). The survey also showed that only one third of the city's residents knew that Environment Waikato was currently responsible for managing Hamilton's bus service
- In Council's latest residents' survey (covering the July — December 2006 period) 77 per cent of Hamilton's residents thought that it was a high priority for Council to invest in improving the public transport network.

The transfer of responsibility for operating passenger transport services from Environment Waikato to Hamilton City Council would have no net financial impact on Hamilton City ratepayers.

Environment Waikato decided on 26 October 2006 to retain responsibility for regional passenger transport, as they consider it a core regional service function.

Council wishes to signal that it is still of the opinion that it should manage the operation of the region's bus service and will continue to pursue this issue with Environment Waikato, with the support of all the other local authorities in the region which have passenger transport services.

H. PROPOSED VARIATIONS TO YEAR 2 (2007/08) OF COUNCIL'S 2006-16 LONG-TERM PLAN

This section outlines the variations from the full Proposed 2007/08 Annual Plan.

What is a variation?

A variation is where Council proposes to change the direction of a project or programme and can include:

- a change to the budget provision of a particular project or programme
- a change to the timing of a particular project or programme
- the addition of a new project or programme
- the deletion of an existing or planned project or programme.

Variations to planned expenditure for specific projects and programmes focus primarily on those where the amount proposed to change is \$100,000 or more.

Using Council's 2006-16 Long-Term Plan as the base framework for the city's development over the next 10 years, Council has taken a prudent and financially responsible approach, and deliberated over what it sees as the optimum set of projects and programmes for the 2007/08 financial year. In doing so, Council is proposing to make a number of variations to the projects and programmes to those shown in year 2 (2007/08) of Council's 2006-16 Long-Term.

A full list of all proposed variations to projects and programmes for 2007/08 (including those less than \$100,000) is shown in the Projected and Consolidated Capital Expenditure Statement (contained in Section 8.0 of Council's full Proposed 2007/08 Annual Plan).

Each project or programme is given a number (where applicable) known as a Strategic Action Plan (SAP) number. These numbers correspond with the SAP numbers shown in Council's 2006-16 Long-Term Plan.

The following four variations are not shown under a specific significant service:

1. Withdrawal and Review of the Rotokauri Structure Plan

All work associated with the Rotokauri growth cell has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (notification anticipated to be May 2007 with hearings expected to be held in September 2007). The following projects are affected by the Structure Plan's delay:

- Rotokauri Wastewater Trunkmains — Strategic Action Plan #547.0 (\$516,000)
- Rotokauri Stormwater Management Plan — Strategic Action Plan #502.0 (\$10,000)
- Rotokauri Stormwater Pipe Network - Strategic Action Plan #548.0 (\$2.626m)
- Rotokauri Water Supply Trunkmains — Strategic Action Plan #549.0 (\$337,000)
- Rotokauri Roding Future Growth — Strategic Action Plan #554.0 (\$14.999m)
- Sale of Waiwhakareke Lake Subdivision (\$8.255m).

For further detail on these SAPs please refer to the relevant Significant Services in this Overview under Strategic Framework C: Protecting our Future.

2. Hamilton Urban Growth Strategy (Strategic Action Plan #189.0 - \$227,000 in 2007/08)

The original description for this project in the 2006-16 Long-Term Plan was that "this programme enables Council to continue to undertake planning towards longer-term development of the city, in response to ongoing growth and development pressures. It incorporates both sub-regional initiatives, boundary adjustments, and the statutory planning of new city growth cells". Funding provision for this project has been increased from \$25,800 to \$227,000 in 2007/08.

Development of a sub-regional growth strategy involving Hamilton City, Waikato District and Waipa District will be undertaken in 2007/08 (\$227,000) and 2008/09 (\$227,000), with a review planned for 2012/13 (\$10,000). A scoping exercise for this project is to be undertaken and a report should be available in March 2007.

Reason: Although the need for a combined strategy has existed for some time, it is only recently that all three councils have agreed to develop a sub-regional growth strategy, i.e. in September 2006 Hamilton City Council considered a number of boundary issues between Waipa and Waikato Districts. It was resolved that Hamilton City Council support a Hamilton Sub-Regional Growth Strategy between the three councils. The acceleration in growth surrounding Hamilton City (particularly in Waikato District) has highlighted the need for the councils to work more closely together in terms of structure and infrastructure planning (including transport infrastructure — particularly in regard to servicing growth areas).

3. City Strategic Framework (New Strategic Action Plan #813.0 - \$74,000 in 2007/08)

This is a new SAP that makes funding provision for the development of seven of the eight city-wide strategies identified in Council's new City Strategic Framework (CityScope (Urban Design Strategy) has already been developed and adopted.

Reason: The strategies will provide a focus for the city's development and will help deliver on Council's vision and the three statements of strategic intent (Investing in Our People, Creating Identity and Prosperity, and Protecting Our Future) as well as Hamilton's Community Outcomes.

The seven strategies to be developed are:

- Creativity and Identity
- Social Well-Being
- Urban Growth (incorporating the Hamilton Sub-Regional Growth Strategy)
- Environment
- Access Hamilton (incorporating a decision-making framework)
- Economic Development (review of existing strategy)

- Active Communities.

The strategies will be developed between 2007/08 to 2009/10 (with total funding provision of \$148,000 over the three-year period).

4. Bylaws Review (New Strategic Action Plan #810.0 - \$75,000 in 2007/08)

This is a new SAP to cover the costs of reviewing Council's bylaws.

Reason: Council must review its bylaws as required by Sections 158 to 160A of the Local Government Act 2002. A total of 21 bylaws are to be reviewed within the period covered by Council's 2006-16 Long-Term Plan. Total funding provision of \$109,000 has been made in the period covered by the 2006-16 Long-Term Plan.

Bylaws of a similar content or nature are clustered and will be reviewed together in 2007/08 as follows:

Cluster One: Parks, Domains and Reserves Bylaw 1999, Public Swimming Pools Bylaw 1976, Public Library Bylaws 1960

Cluster Two: Through Truck Bylaw 2000, Vehicle Crossing Construction Bylaw 1994, Road Traffic Bylaw 1996, Parking Bylaw 2004

Cluster Three: Trading in Public Places Bylaw 1999, Public Places and Signs Bylaw 1996, Skating Bylaw 1996

Cluster Four: Animal Traps Bylaw 1970, Sanitation — Hamilton Borough Council Bylaw (No. 2) 1922, Sanitation (Stables, Pig Sties and Poultry).

Council's remaining nine Bylaws will also be reviewed (seven in 2008/09 and two in 2014/15 — 2015/16).

5. Monitoring Progress Towards Hamilton's Community Outcomes

As noted in Council's 2006-16 Long-Term Plan, since 2002 Council has maintained a comprehensive sustainability indicator monitoring programme. Hamilton's Sustainability Indicators comprise a set of 25 indicators that provide a way to measure (directly or indirectly) changes to Hamilton's environmental, social, economic and cultural well-being (www.myhamilton.org.nz).

During 2004 and 2005 a new set of community outcomes were developed for Hamilton using a consultation steering group comprising community-based organisations, iwi/Maori, central and local government and other representatives. Considerable community consultation took place prior to Hamilton's new community outcomes being finalised in October 2005.

Although Council performs a wide range of activities and contributes in different ways to a number of Hamilton's Community Outcomes, it is only one of many organisations that promote community well-being in the city. Other organisations such as the private sector, government agencies, health and social service agencies and iwi/Maori organisations also make a vital contribution and have the mandate, resources and ability to influence progress towards Hamilton's Community Outcomes. The community outcomes will enable increased participation and collaboration between these organisations and assist in making Hamilton a more sustainable city.

Developing Community Outcomes Progress Indicators

Hamilton's Sustainability Indicators (which were developed by the community for the community through an extensive community consultation/engagement process) have been aligned to monitor progress towards Hamilton's Community Outcomes. Through this exercise a number of 'gaps' were identified where the current sustainability indicators do not adequately measure the community's progress towards a particular outcome. These gaps were addressed by analysing and including new

measures for which data is already collected as part of other best-practise monitoring projects that Council is involved in.

In addition to the above analysis, preliminary feedback was also sought from a number of key stakeholders.

Proposed Set of Community Outcomes Progress Indicators

Hamilton's Community Outcomes and the indicators that are proposed to monitor these outcomes (now known as Community Outcomes Progress Indicators) are outlined below. To recognise the significant community involvement in the development of Hamilton's Sustainability Indicators the majority have been retained and aligned to the relevant Community Outcome.

Note: The original Sustainability Indicators are shown in bold.

<p>SUSTAINABLE AND WELL-PLANNED</p> <p>"An attractive city that is planned for the well-being of people and nature, now and in the future"</p>
<p>HAMILTON PEOPLE WANT A CITY THAT:</p> <p>1.1 Is easy to get around so everybody can access services and facilities.</p> <p>1.2 Is safe and enjoyable for walking and cycling, encourages innovative transport options and has quality public transport.</p> <p>1.3 Has integrated transport systems that connect it to New Zealand and the world.</p> <p>1.4 Protects and enhances its green spaces and natural environment for everyone to value and enjoy.</p> <p>1.5 Uses processes of sustainable urban design that enhance neighbourhood communities.</p> <p>1.6 Sustainably manages resources such as water and energy.</p> <p>1.7 Encourages and enables people to recycle and minimise waste.</p>
<p>PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS</p>
<ul style="list-style-type: none"> • Travel times on key routes • Road traffic volumes • Means of travel to work • Car ownership per household • Total passenger numbers using public transport • Residents' rating of public transport in their city • Residents' satisfaction with Council provided cycling facilities • Residents' satisfaction with Council provided walkways/footpaths • Road crashes and casualties involving pedestrians and cyclists • Number of schools and children using walking school buses • Air pollution (including particulate matter (PM₁₀) levels, Benzene levels, residents' perception of air pollution) • Percent of confirmed contaminated sites remediated • Residents' perception of neighbourhood noise • Bird counts • Area of green space in the city per resident • Ratio of greenfield to infill development • Percentage of resource consent applications that received pre-application urban design comments and percentage of those comments actioned • Ecological health of Waikato River • Ecological health of Lake Rotoroa • Average daily water usage per person • Hamilton's residential energy consumption • Waste per person from household kerbside collection • Recyclables per person from household kerbside collection • Materials collected for reuse/recycling at Hamilton Refuse Transfer Station • Waste diverted from landfill via the Hamilton Organic Centre.
<p>VIBRANT AND CREATIVE</p>

" A city that encourages creativity for a vibrant lifestyle"

HAMILTON PEOPLE WANT A CITY THAT:

- 2.1 Is recognised for its wide range of events, activities, attractions and entertainment for everyone, including iconic events.
- 2.2 Has a vibrant arts and music scene and supports and celebrates its artists, festivals and facilities.
- 2.3 Acknowledges and celebrates the creativity of Maori arts and culture.
- 2.4 Respects and celebrates its diverse communities.
- 2.5 Values and protects heritage sites, buildings and landmarks.
- 2.6 Has an attractive and lively city centre.
- 2.7 Celebrates and promotes its talent and creativity.

PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS

- **Visitor guest nights and hotel/motel occupancy rates**
- Number of conferences held
- Number of events listed on the What's On Hamilton website
- **Residents' use of Council's community facilities (arts and culture)**
- Residents' perception that their city is a place that has a culturally rich and diverse arts scene
- Cultural industries
- **Residents' perceptions of the effect of increased diversity in lifestyles and cultures on their city**
- **Number of built heritage and sites of archaeological, historic and cultural significance in the current District Plan**
- **Residents' rating of feeling safe in Hamilton's central city at night**
- Number of people living in the central city area
- Value of building consents issued for CBD (new, alterations, additions).

UNIQUE IDENTITY

"A city with a strong identity that recognises the significance of its river and history"

HAMILTON PEOPLE WANT A CITY THAT:

- 3.1 Treasures and enjoys the Waikato River.
- 3.2 Acknowledges and celebrates the unique place of Waikato Maori.
- 3.3 Is not too big and not too small, providing everything that makes life convenient without the problems of other cities.
- 3.4 Fosters pride in its natural and built environments and encourages people to work together to keep these clean and tidy.
- 3.5 Is a great place to learn, work and play, where people are proud of the education sector and embrace student culture.
- 3.6 Supports research, education and innovation, and is recognised as a centre of excellence.
- 3.7 Supports its significant youth population by providing targeted activities and services.

PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS

- **Recreational health of the Waikato River**
- Maori involvement in public decision-making
- Percentage of Maori speakers in Hamilton's total population
- Proportion of Maori speakers in Hamilton's Maori population
- **Number of street trees planted and number of trees protected**
- **Participation in native tree restoration projects**
- Participation in the Enviro-schools programme
- Residents' rating of sense of pride in the way their city looks and feels
- **Enrolments with Hamilton tertiary education organisations**
- **Participation in school-based community education courses**
- **School leaver qualifications**
- Participation in early childhood education
- Number of modern apprenticeships currently in progress
- Percentage of pupils stood down, suspended, expelled and excluded

- Truancy rates
- Research funding received by tertiary education organisations
- Youth unemployment
- Teenage pregnancies
- Number of students enrolled in alternative education programmes
- Number of youth enrolled with Hamilton's Youth Transition Service

SAFETY AND COMMUNITY SPIRIT

"A safe, friendly city where all people feel connected and valued"

HAMILTON PEOPLE WANT A CITY THAT:

- 4.1 Has safe roads and low crime rates, where people can feel secure at all times.
- 4.2 Promotes awareness and involvement in community activities and events.
- 4.3 Enables ethnic communities to feel connected and valued.
- 4.4 Addresses social issues and values volunteers.
- 4.5 Builds socially engaged, responsive communities.

PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS

- **Crime (including dwelling burglaries, theft from motor vehicles, unlawful theft and taking of motor vehicles, violent offences, family violence, sexual offences, dishonesty offences)**
- **Road crashes and casualties**
- Residents' perception of dangerous driving as a problem
- **Residents' perceptions of safety in the CBD and in neighbourhoods**
- **Number of discrimination complaints to the Human Rights Commission**
- **Residents' perception of the effect of increased diversity of lifestyles and cultures upon the community**
- **Annual household number of food parcels supplied to residents**
- Unpaid work
- Residents' rating of graffiti as a problem
- Number of care and protection notifications to Child Youth and Family Services
- **Residents' sense of community within their local neighbourhood**
- Residents' agreeing that it is important to feel a sense of community with others in their local neighbourhood
- Residents' frequency of feeling isolated in the past 12 months
- Residents' involvement in social networks and groups.

HEALTHY AND HAPPY

"Active and healthy people with access to affordable facilities and services"

HAMILTON PEOPLE WANT A CITY THAT:

- 5.1 Provides opportunities for people of all ages and abilities to access and participate in sport and leisure activities that meet their diverse needs.
- 5.2 Provides affordable, responsive and accessible activities and health care for people of all ages and abilities.
- 5.3 Is an ideal place for family and whanau, with lots of activities and places for tamariki and rangatahi to enjoy.
- 5.4 Provides access for all people to a range of healthy, affordable, quality housing.

PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS

- **Drinking water standard**
- **Life expectancy**
- Health expectancy
- Prevalence of cigarette smoking
- Low birth weight babies
- Hospitalisations for attempted suicide/death by suicide
- Residents' rating of how happy they are
- **Residents' rating of their own health**
- **Residents' frequency of physical activity**

- **Residents' use of Council community facilities (sport and participation)**
- Residents' satisfaction with quality and quantity of leisure time
- Number of doctors (GP's) per head of the population
- Residents' rating of access to medical services
- **Number of new residential dwellings consented**
- **Proportion of dwellings owned or rented by the occupants**
- **House sale price index**
- **Home mortgage affordability (Waikato Region)**
- **Median rent**
- Percentage of weekly household expenditure spent on housing costs
- Number and priority status of applicants on the waiting list of Housing New Zealand housing
- Percentage of people in private dwellings living in crowded households
- Residents' perception that their income meets everyday needs.

INTELLIGENT AND PROGRESSIVE CITY
" Business growth that is in harmony with the city's identity and community spirit "

HAMILTON PEOPLE WANT A CITY THAT:

- 6.1 Is recognised as the thriving economic hub for the Waikato region and provider of regional services.
- 6.2 Attracts and retains sustainable, innovative businesses.
- 6.3 Offers a range of job opportunities throughout the city to suit all skill levels.
- 6.4 Is progressive and cosmopolitan, creating an environment for business success.
- 6.5 Attracts and retains people and investment and grows great ideas.

PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS

- **Number of businesses and total employment**
- **Number of businesses of different sizes**
- Annual percentage change in retail sales as a percentage of retail sales in the Waikato Region
- Proportion of employees in Hamilton to that of the Waikato Region
- **Business gains and losses, and survival rates**
- Research and development undertaken by businesses — awaiting the availability of data for this indicator
- **Employment / unemployment rate**
- Labour force participation rate
- Number of filled jobs
- **Average hourly earnings**
- Distribution of income
- Residents' rating of how well their skills are utilised in their current job
- Value of consents for new non-residential buildings
- Telecommunications infrastructure — awaiting the availability of data for this indicator
- Number of employees by key Economic Development Strategy clusters
- Personal bankruptcies and involuntary company liquidations and receiverships.

WORKING TOGETHER
" Collaborative decision-making and planning are common practice "

HAMILTON PEOPLE WANT A CITY THAT:

- 7.1 Engages all local communities in planning and developing the city's future.
- 7.2 Ensures Maori are respected as a partner in decision-making and have a voice on issues that affect the city.
- 7.3 Has organisations that work together to achieve all community outcomes.

PROPOSED COMMUNITY OUTCOMES PROGRESS INDICATORS

- **Community satisfaction with Council's provision of opportunities for community involvement in decision-making**
- Residents' rating of agreement that decision made by their council are in the best interest of the city
- **Percentage of voter turnout at general/local authority elections**
- Maori residents' satisfaction with Council's provision of opportunities for community involvement in decision-making
- Maori residents' rating of the extent of public influence on Council decision-making
- Maori residents' rating of agreement that decisions made by their council are in the best interest of the city
- **Written description of formal relationships between Maori organisations and government in the city**
- Number of organisations working collaboratively on Council-led city-wide strategies.

Other Variations

The remaining variations outlined below are shown by each relevant significant service.

Swimming Facilities

Lido and Hydroslide Leisure Pool (Waterworld) - Strategic Action Plan #216.0 (\$3.003m in 2007/08)

This project will create leisure space for family and youth in the current Lido Pool at Waterworld. A key focus of this redevelopment will be the construction of a new hydroslide facility closer to the Lido Pool. A new toddlers play area will also be constructed, which will allow 'safe-play' in an area that will have splash pads and water fountains to entertain toddlers. Funding for this project in the 2007/08 year has reduced from \$3.271m to \$3.003m.

Reason: The existing hydroslide was closed earlier than anticipated. Funding of \$268,000 was brought forward from 2007/08 to 2006/07 for design work to be completed for the new hydroslide. This will allow construction of the new hydroslide to begin earlier.

Event Facilities

Events Centre Telecommunications Upgrade - Strategic Action Plan #684.0 (\$113,500 in 2007/08)

The Claudelands Events Centre Telecommunications Upgrade includes the extension of the fibre network from Sonning Carpark in River Road to the Claudelands Events Centre. It will also complete the internal connection of the system (including switches, Wireless Local Area Network and internal cabling) to enable the venue to meet user expectations. The upgrade is expected to generate additional revenue from being able to compete successfully against other New Zealand venues for the event and function business. Funding for this project has been deferred from 2007/08 to 2008/09.

Reason: If the proposed changes to the Claudelands Events Centre Project are adopted, the telecommunications upgrade will align more effectively with the design and construction programme of the new events centre.

Wastewater Management

Wastewater Treatment Plant Upgrade — Strategic Action Plan #238.0

Commencement of the upgrade of the Wastewater Treatment Plan planned for 2007/08 (\$4.011m) have been deferred to 2008/09.

Reason: The resource consent application for this project is still being processed by Environment Waikato.

Rototuna Wastewater Trunkmains — Strategic Action Plan #242.0 (\$1.266m in 2007/08)

Funding has been increased from \$500,500 to \$904,032 for the construction of a new wastewater pump station and approximately 500m of trunkmains in the northern area of Rototuna to provide for

growth. Construction of wastewater trunkmains from Borman Road to Sylvester Road has also been moved forward from 2008/09 to 2007/08 to align with the road construction programme. The funding for this work has been increased from \$83,000 to \$138,288, to reflect increased construction costs. A new project has also been added in 2007/08 to install approximately 460m of new wastewater pipes at a cost of \$223,944, in conjunction with planned road upgrade works in River Road.

Reason: The extent of the programme has increased and the budget has been revised to more accurately reflect the construction costs for contracts of this type.

Rotokauri Wastewater Trunkmains — Strategic Action Plan #547.0

All work associated with the Rotokauri growth cell (including \$516,000 for this project) has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (anticipated to be May 2007 with hearings expected to be held in September 2007).

Replacement of Pump Station SCADA System - Strategic Action Plan 249.0 (\$258,000 in 2007/08)

The wastewater SCADA (Supervisory Control and Data Acquisition) system monitors the city's wastewater pumping stations. Part of this funding (\$40,000) has been deferred from 2007/08 to 2008/09 for the staged replacement of the wastewater pump station SCADA system.

Reason: This will ensure alignment of funding with the resources available to implement the construction programme.

Stormwater Management

Rotokauri Stormwater Management Plan — Strategic Action Plan #502.0

All work associated with the Rotokauri growth cell (including \$10,000 for this project) has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (anticipated to be May 2007 with hearings expected to be held in September 2007).

Rotokauri Stormwater Pipe Network - Strategic Action Plan #548.0

All work associated with the Rotokauri growth cell (including \$2.626m for this project) has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (anticipated to be May 2007 with hearings expected to be held in September 2007).

Water Supply

Water Treatment Station Asset Renewals - Strategic Action Plan #294.0

Funding of \$310,000 for the lowlift pump motor control centre at the Water Treatment Station has been deleted from 2007/08.

Reason: This work was completed in 2005/06 as part of the Water Treatment Station upgrade.

Water Treatment Station Capital Improvements - Strategic Action Plan #519.0

Funding of \$103,000 has been provided to construct an alum sludge storage tank at the Water Treatment Station in 2007/08.

Reason: Additional storage of alum sludge is required to balance flows into the wastewater network and ensure trade waste consent compliance.

Water Network Fitting Renewals - Strategic Action Plan #270.0

Funding of \$131,000 has been brought forward from 2011/12 to 2007/08.

Reason: More water meters require replacement than previously planned.

Rototuna Water Supply Trunkmains - Strategic Action Plan #262.0 (\$743,000 in 2007/08)

Funding has been increased from \$219,000 to \$564,504 for the construction of trunkmains in Cumberland Drive Stage 1. The project to install trunkmains in Horsham Downs Road has been split into two projects, from number 91 Horsham Downs Road to Northridge Drive in 2007/08 (\$177,504) and from Northridge Drive to Borman Road in 2010/11 (\$180,600). The overall funding in 2007/08 has increased from \$391,000 to \$743,000.

Reason: The budget has been revised to more accurately reflect the cost for this type of work. Work in Horsham Downs Road has been altered to align with the road construction programme.

Rotokauri Water Supply Trunkmains - Strategic Action Plan #549.0

All work associated with the Rotokauri growth cell (including \$337,000 for this project) has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (anticipated to be May 2007 with hearings expected to be held in September 2007).

Transport: Road Network Management

Rotokauri Rooding Future Growth — Strategic Action Plan #554.0 (\$1.23m in 2007/08)

All work associated with the Rotokauri growth cell (including \$14.999m for this project) has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (anticipated to be May 2007 with hearings expected to be held in September 2007).

Funding for the upgrade of Brymer Road (between Farnborough Drive and Baverstock Road) to urban standard and for a new roundabout at the intersection of Te Kowhai Road and The Boulevard (\$1.23m) remains in the 2007/08 programme.

School Speed Zones - New Strategic Action Plan #827.0 (\$260,000 in 2007/08)

In response to a national campaign to reduce the speeds in areas where school children are at risk, Council is proposing to install 40kph time-based static signs at all schools in Hamilton. Land Transport New Zealand approval for the project and funding is yet to be agreed.

Reason: Council is of the view that supporting the national speed reduction campaign around schools is a priority, particularly in regards to safety.

Transport: Access Hamilton

School/Business Travel Plans — Strategic Action Plan #741.0 (\$227,000 in 2007/08)

The purpose of this programme is to develop and promote the introduction and use of School and Business Travel Plans in the city. The 2007/08 budget for this project has been increased from \$62,000 to \$227,000.

Reason: This project has been changed to enable a pilot School Travel Plan project to be carried out during the 2007/08 and 2008/09 financial years for selected schools in Hamilton East, subject to funding support from Land Transport New Zealand.

Grey Street/Claudlands Road Intersection Upgrade — Strategic Action Plan #735.0 (\$206,000 in 2007/08)

Funding of \$206,000 has been brought forward from 2008/09 to 2007/08.

Reason: Funding has been brought forward to carry out a full investigation and commence the intersection design for this project before the construction phase starts in 2008/09.

Peachgrove Road/East Street/Te Aroha Street Intersections — Strategic Action Plan #529.0 (\$103,000 in 2007/08)

Funding of \$103,000 has been brought forward from 2009/10 to 2007/08.

Reason: Funding has been brought forward to carry out a full investigation and commence the intersection design for this project, so that it can be constructed at the same time as a new link between Ruakura Road and East Street (which is funded by Strategic Action Plan #375.0).

Traffic Model Update — Strategic Action Plan #50.0 (\$232,000 in 2007/08)

Additional funding of \$232,000 has been allocated in 2007/08 for Council's contribution to the development of a Waikato Regional Transportation Model, in partnership with Transit New Zealand, Environment Waikato, Land Transport New Zealand, and Waikato, Waipa, Taupo and Matamata Piako District Councils. The model will provide an authoritative, unified traffic model for the Waikato region, which can be used for growth planning, land use impact assessments, and project evaluations. The model will be developed over the next two years, at a total cost of \$2m.

Reason: Council was originally planning to conduct its own traffic model update for the city, but will now be working in partnership with others in the region for this project. The total \$2m cost for the project has been shared amongst the contributing partners.

Bus Priority Improvement Routes - Strategic Action Plan #729.0 (\$300,000 in 2007/08)

To ensure the continued improvement of bus travel times around the city, the installation of special bus priority facilities will be required. This could include special traffic lanes, loading areas, bus priority at intersections or facilities to adjust traffic signals. A review of the bus network and routes is currently being undertaken as part of the review of the Regional Passenger Transport Plan. Bus priority improvements are likely to be required in the central business district and Hamilton East. Land Transport New Zealand subsidy is still to be approved.

Reason: This package of work will strengthen the Access Hamilton programme and encourage greater uptake of public transport within the city.

Endowment and Investment Property Portfolio Management

Sale of Waiwhakareke Lake Subdivision

All work associated with the Rotokauri growth cell has been deferred due to the withdrawal and review of the Rotokauri Structure Plan, pending notification of a new Structure Plan for the area (anticipated to be May 2007, with hearings expected to be held in September 2007).

As a result, the Waiwhakareke Lake subdivision development (SAP #802.0 - \$4m in 2006/07), which was scheduled to occur in 2006/07 was delayed, and subsequently the sale of Waiwhakareke Lake subdivision (\$8.255m in 2007/08) has also been deferred until 2008/09.

I. HIGHLIGHTS OF PROJECTS AND PROGRAMMES FOR 2007/08

This section highlights some of the key projects and programmes planned for 2007/08 from the full Proposed 2007/08 Annual Plan.

City Strategic Framework : A — Investing in Our People

Community Support

Recurring Grants - Strategic Action Plan #71.0 (\$304,000 in 2007/08)

This programme provides ongoing financial assistance to programmes that contribute to the well-being of the people in Hamilton City. Recurring grants include: Community Bus, After School and Holiday programmes, Age Concern, Senior and Youth Sports, Hamilton Citizens Advice Bureau, Youth Events, Youth Awards and Children's Day Celebrations.

The Community Assistance Fund - Strategic Action Plan #72.0 (\$209,000 in 2007/08)

The Community Assistance Fund is distributed annually to community organisations for projects and programmes that meet the criteria of non-profit groups contributing to community well-being. Applications are received annually in March and funded according to set criteria. An allocation committee consisting of councillors and community members approves funding and reports to Council in July each year.

Community Houses Operating Grants - Strategic Action Plan #76.0 (\$407,000 in 2007/08)

This funding provides for operational grants to community houses/centres that work in partnership with Council to provide focal points for community and neighbourhood development.

Community Facilities

Purchase of a Second Cremator Unit — Strategic Action Plan #513.0 (\$356,000 in 2007/08)

Hamilton Park Crematorium has one cremator unit which is currently running above its optimum usage per annum. The current rate of cremations is trending upwards and this project allows for a second unit to be purchased and installed to meet increasing demand and preserve the life of the first unit.

Housing Upgrade Programme — Strategic Action Plan #654.0 (\$3.552m in 2007/08)

This programme allows for the refurbishment of pensioner housing stock. In 2007/08 the sale of Te Aroha Street units and the commencement of refurbishment of Sullivan Crescent units is planned.

Representation and Civic Affairs

2007 Triennial Elections

Council will undertake the triennial election in October 2007 for the election of mayor and councillors. On 13 May 2006, a referendum was conducted to determine whether the First-Past-the-Post (FPP) or Single Transferable Vote (STV) voting system would be used for the 2007 and 2010 triennial Council elections. The 2007 election will be held using the FPP system of voting as a result of this referendum. In addition, the number of councillors will be reduced from 13 to 12, who will be elected from two wards, with six councillors representing the West Ward and six councillors representing the East Ward. The West Ward and the East Ward will be divided by the Waikato River.

Publish Council's Governance Statement

Council is required under Section 40 of the Local Government Act 2002 to produce a new Local Governance Statement within six months of a local authority triennial election, i.e. by April 2008. A governance statement contains information that will help people understand how to keep informed of Council's initiatives and planning processes to enable the community to influence Council's decision-making through community consultation.

Production of Council's 2006/07 Annual Report

Council will produce its 2006/07 Annual Report, which will cover the first year of Council's 2006-16 Long-Term Plan and be prepared in accordance with the new International Financial Reporting Standards. The annual report shows how the actual activities, services and performance of Council measured up to the intended levels of service and performance as set out in the first year of the long-term plan. A summary of the annual report will also be published.

Parks and Gardens

Replacement of Lake Domain Tearooms - Strategic Action Plan #341.0 (\$2.425m in 2007/08)

Hamilton Lake Domain is one of Hamilton's most significant parks. The original tearooms at the Domain were built by voluntary effort during the 1950's and have been added to over many years. The facility does not meet current expectations and it needs replacement. This project allows for the construction of a versatile new facility that will complement the park and incorporate design elements reflecting the aspirations outlined in CityScope, Council's urban design strategy.

Land Purchase for Reserves — Strategic Action Plan #118.0 (\$13.202m in 2007/08)

The reserves covered by this programme are to provide for active recreation, neighbourhood parks and other purposes prescribed by Hamilton's District Plan. This programme combines two elements: occasional payments for acquisition of small quantities of reserve land and strategic land purchases to provide recreational open space in the city's new areas. All purchases will be funded by development contributions.

Recreation Equipment Programme — Strategic Action Plan #137.0 (\$201,200 in 2007/08)

In 2007/08 this programme provides for the development of new neighbourhood playgrounds at Pountney Park and Elliott Park and for the upgrade of existing playgrounds at Tawa Park, Caenarvon Park, Chelmsford Park, Dominion Park and Heath Park.

Sports Areas

Changing rooms and car park development at Gower Park — Strategic Action Plan #162.0 (\$630,000 in 2007/08) and #135.0 (\$100,000 in 2007/08)

Development of playing fields and facilities such as changing rooms and car parks is demand driven. Gower Park is one of the largest sports parks in Hamilton and the current changing rooms and car park were built at the beginning of the park's development. These facilities, located off Alison Street, are no longer adequate to accommodate the park's eight playing fields. This project provides for a new changing room facility and car park to be developed at the park's Sandleigh Road entrance.

City Strategic Framework : B — Creating Identity and Prosperity

Environmental Services:

- **Building Control**

Accreditation as a Building Consent Authority

Council's Building Control Unit is required by the Building Act 2004 to achieve registration as a Building Consent Authority (BCA), by meeting the requirements of the Department of Building and Housing. Registration as a BCA is a requirement for organisations that are responsible for ensuring that all building work carried out in their area complies with legislation. The Building Control Unit will be audited to ensure that the appropriate quality standards, processes and number of qualified staff sufficient for the Unit to carry out its role are maintained.

City Promotion

V8 Supercars Event

Hamilton will stage the first V8 Supercars Street Race in New Zealand this year in April 2008. Hamilton secured the event for the city following an agreement with the race promoter and after Council obtained a resource consent to hold the race here for the next seven years. The event is expected to attract approximately 60,000 spectators a day for three days. The race will take place on a street course through Frankton and alongside Waikato Stadium and Seddon Park close to the CBD. The event is expected to have an international television audience of 880 million people.

Hamilton City Theatres

Founders Theatre Air Conditioning — Strategic Action Plan #695.0 (\$511,000 in 2007/08)

Installation of air conditioning at the Founders Theatre will significantly increase comfort levels for audiences and performers in both summer and winter. Installation is scheduled to take place during January and February 2008.

Clarence St Theatre Upgrade — Strategic Action Plan #220.0 and #150.0 (\$129,619 in 2007/08)

There has been a staged programme to bring this theatre up to a standard that will assist in attracting an enhanced range of quality productions. In 2007 the carpet and seating in the upstairs balcony area will be replaced and the kitchen refurbished.

Hamilton City Libraries

Libraries Collection Purchases — Strategic Action Plan #106.0 (\$1.095m in 2007/08)

Demographics and interests of the community are continually monitored to ensure collection purchases reflect any changes in demand. This ensures that Hamilton City library collections remain current and maintain a high level of customer satisfaction and usage.

Libraries Information and Communication Technology — Strategic Action Plan #700.0 (\$18,000 in 2007/08)

New leased internet access terminals will be installed for customers in 2007/08 in accordance with the ongoing implementation of the libraries Information Technology Plan. The intent is to provide customers with access to exponentially increasing amounts of on-line information.

North-East Sector Land Purchase for New Library — Strategic Action Plan #107.0 (\$1.245m in 2007/08)

It is expected that land will be purchased in preparation for the development of a new library in the north-east sector of Hamilton. Construction of this library, which is planned to start in 2012/13, will ensure Hamilton continues to meet national population standards for library facility space. The new library will be sited in an area surrounded by commercial development, schools and community facilities.

Waikato Museum of Art and History

Beale Cottage Garden — Strategic Action Plan #705.0 (\$19,000 in 2007/08)

Restoration of the Beale Cottage Garden will be completed during 2007/08 to create a replica of the garden as it was during Dr Beale's occupation. The garden and house are expected to be open, on occasion, for viewing by the public.

Upgrade of Museum Security System — Strategic Action Plan #708.0 (\$41,000 in 2007/08)

The security system at the Museum will be upgraded to bring the system up to the standard required for international and significant touring exhibitions. When completed this is expected to enhance the ability of the Museum to offer an extended range of events and exhibitions to Hamilton residents and visitors. It will also offer enhanced security for the permanent collections held by the Museum.

Hamilton Zoo

Security Perimeter Fence - Strategic Action Plan #768.0 (\$276,000 in 2007/08)

This is stage one of a three staged project to construct a new security fence around the perimeter of the Zoo. The primary function of the fence is to stop external access to the Zoo, and to act as the final deterrent to animal escapes out of the Zoo. A specific design will be developed to ensure these objectives are achieved.

City Strategic Framework: C — Protecting Our Future

Wastewater Management

Peacocke Wastewater — Strategic Action Plan #797.0 (\$361,000 in 2007/08)

This project provides for the investigation and design of a suitable solution for wastewater disposal from Stage 1 of the Peacocke growth cell.

Stormwater Management

Rototuna Stormwater - Strategic Action Plan #170.0 (\$2.099m in 2007/08)

Extension of the stormwater network to enable urban growth in Rototuna continues. The stormwater system will be extended by constructing the first stage of a floodway channel to the northeast and a control weir in the existing floodway near Magellan Rise.

Stormwater Network Hydraulic Modelling — Strategic Action Plan #181.0 (\$35,000 in 2007/08)

Development of a new hydraulic model of Hamilton's stormwater network continues. This work ensures that the city's stormwater network is designed to best practice standards, thus minimising flooding of public property.

Stormwater Secondary Flowpath Citywide Assessment — Strategic Action Plan #570.0 (\$129,000 in 2007/08)

Identification and assessment of the adequacy of all secondary flowpaths for stormwater in Hamilton's urban area commences. Controlled secondary flowpaths are necessary during periods of heavy rainfall to prevent flooding of houses.

Recycling/Refuse Collection

Horotiu Landfill Aftercare Works — Strategic Action Plan #746.0 (\$14,000 in 2007/08)

This project allows for the regular review of resource consent conditions and for annual upgrades at Horotiu Landfill after its closure on 31 December 2006.

Closed Landfill Improvements — Strategic Action Plan #563.0 (\$41,000 in 2007/08)

Improvements continue to be made to the gas and leachate control systems at Willoughby and Rototuna closed landfills to ensure compliance with resource consent conditions.

Water Supply

Bulkmain Augmentation and Extension — Strategic Action Plan #277.0 (\$1.82m in 2007/08)

In conjunction with the construction of Wairere Drive from Hukanui to Tramway Road, the eastern bulk watermain will be extended along Wairere Drive in 2007/08. This project is necessary to ensure that the water supply meets urban growth requirements.

Water Loss Study — Strategic Action Plan #591.0 (\$46,000 in 2007/08)

Investigation of causes of water loss from the reticulation network and determination of methods to minimise these losses continues. Work will also continue on implementing the action plan for the Council's 'Water Demand Management Plan,' which was prepared in support of the resource consent for water abstraction at the Water Treatment Station.

Sustainable Environment

Environmental Education Programme — Strategic Action Plan #203.0 (\$86,000 in 2007/08)

Council's Environmental Education Programme is the primary vehicle to assist Council to encourage and empower Hamilton residents to have positive impacts on the environment. The programme identifies a number of different target groups and focuses on partnerships with those key groups to contribute to improving the sustainability of the city. The current focus of the programme links with Council's CityScope Strategy by providing a seminar series and workshop programme on Sustainable Urban Design. This programme explores designs that improve comfort and health, reduce natural resource consumption, save money and contribute to a sustainable urban future for Hamilton.

Gully Restoration Programme — Strategic Action Plan #208.0 (\$10,000 in 2007/08)

The Gully Restoration Programme is an initiative that aims to encourage private gully owners to undertake restorations on their own gully sections and to contribute to the overall vision of ecological restoration for Hamilton.

Transport: Road Network Management

Rototuna Roothing Growth - River Road — part of Strategic Action Plan #555.0 (\$3.655m in 2007/08)

This project provides for the reconstruction of River Road to urban standard between a point north of Sylvester Road and approximately 1858 River Road. The work will include on-road cycle facilities, pedestrian facilities, kerb and channel, street lighting, and sealed road pavement.

Rototuna Roothing Growth — Gordonton Road — part of Strategic Action Plan #555.0 (\$116,600 in 2007/08)

This project provides for the designation of a strip of land along Gordonton Road, between Crosby Road and Borman Road, to protect the corridor for future road widening and urban upgrade.

Transport: Access Hamilton

Wairere Drive - Strategic Action Plan #544.0 (\$9.503m in 2007/08)

The Wairere Drive project is a package of works on the city's ring road corridor. The project is designed to upgrade existing sections of Wairere Drive to four lanes and to build new sections of road to provide a strategic road corridor (the city's ring road), linking northern and eastern areas of the city. When the corridor is fully complete, it will form a strategic link to the state highway network.

The work planned for 2007/08 includes 4-laning from Pukete Road to Avalon Drive, and a construction start on a new section of road from Hukanui Road roundabout to Tramway Road. Funding assistance of 55% has been approved by the Land Transport New Zealand Board for the Hukanui Road to Tramway Road extension, the largest sum of funding assistance the city has received for any project to date.

Mill Street Intersections - Strategic Action Plan #527.0 (\$619,000 in 2007/08)

The Mill Street intersections are a series of junctions on the fringe of the CBD that are to be upgraded to allow better traffic movements along the cross city connector and improve access into the CBD. The upgrading will also enable better pedestrian movements at these intersections.

Boundary Road - Strategic Action Plan #803.0 (\$186,000 in 2007/08)

The work programmed in 2007/08 is to investigate a number of options along Boundary Road to improve pedestrian and cycling facilities on the Whitiara Bridge and to upgrade the junctions at Casey Avenue and Heaphy Terrace. Potential improvement options will also be investigated at the Five Cross Roads intersection.

J. PERFORMANCE MEASURES AND TARGETS

Year 2 (2007/08) of Council's 2006-16 Long-Term Plan outlines a number of key performance measures and targets for each of Council's significant services. These measures are regarded as important to maintain and enhance each significant service's intended levels of service. All measures for year 2 (2007/08) from Council's 2006-16 Long-Term Plan have been reproduced in the full Proposed 2007/08 Annual Plan.

K. FINANCIAL SECTION

L. CONTACTING YOUR ELECTED MEMBERS

Residents can also contact elected members directly to discuss issues of concern regarding Council's Proposed 2007/08 Annual Plan.

Michael Redman

Hamilton Mayor

Phone: 838 6976

Home: 854 6031

Email: mayor@hcc.govt.nz

East Ward Councillors**Daphne Bell**

Phone: 838 6859

Home: 854 5555

Mobile: 021 341 767

Email: daphne.bell@council.hcc.govt.nz

Peter Bos

Phone: 838 6986

Home: 854 0621

Mobile: 021 285 7019

Email: peter.bos@council.hcc.govt.nz

Roger Hennebry

Phone: 838 6519

Home: 854 0223

Mobile: 021 318 439

Email: roger.hennebry@council.hcc.govt.nz

South Ward Councillors**Gordon Chesterman**

Phone: 838 6981

Home: 854 9851

Mobile: 021 922 927

Email: gordon.chesterman@council.hcc.govt.nz

Pippa Mahood

Phone: 838 6662

Home: 856 3218

Mobile: 021 809 964

Email: pippa.mahood@council.hcc.govt.nz

Glenda Saunders

Phone: 838 6980

Home: 839 7165

Mobile: 021 733 191

Email: glenda.saunders@council.hcc.govt.nz

Grant Thomas

Phone: 838 6983

Home: 843 5594

Email: grant.thomas@council.hcc.govt.nz

Ewan Wilson

Phone: 838 6985

Home: 839 1551

Mobile: 021 904 079

Email: ewan.wilson@council.hcc.govt.nz

West Ward Councillors

Joe Di Maio

Phone: 838 6653

Home: 849 3472

Mobile: 021 493 472

Email: joe.dimaio@council.hcc.govt.nz

John Gower

Phone: 838 6450

Home: 847 7465

Mobile: 021 318 789

Email: john.gower@council.hcc.govt.nz

Dave Macpherson

Phone: 838 6438

Home: 824 5992

Mobile: 021 477 388

Email: dave.macpherson@council.hcc.govt.nz

Bob Simcock (Deputy Mayor)

Phone: 838 6982

Home: 838 0661

Mobile: 021 991 071

Email: bob.simcock@council.hcc.govt.nz

Maria Westphal

Phone: 838 6657

Home: 849 6803

Mobile: 021 341 782

Email: maria.westphal@council.hcc.govt.nz

M. HOW TO MAKE A SUBMISSION

Making a submission is straightforward. Just follow the steps below:

1. Read the parts of the Overview or the Proposed 2007/08 Annual Plan that interest you.
2. Write your comments clearly in dark pen on the submission form. It is also helpful in your submission if you state which points/page numbers you are referring to in the Proposed Annual Plan, and if you are requesting changes, or support or oppose projects and programmes.
3. Tick the 'Yes' or 'No' checkbox showing whether you want to make a verbal submission at the Council hearings in addition to your written one. Verbal submissions are for clarifying or expanding on your written points, and for outlining new information.
4. If you want to make a verbal submission, please indicate what dates/time you are NOT available to be heard between Monday 21 May and Wednesday 23 May 2007.
5. Fill in your name and address and other details in Section 1.
6. Your submission must be received by us before the submission closing date of Thursday 26 April 2007.

If you have any further questions about how to make a submission please call the Strategic Group on 838 6810 or email strategic@hcc.govt.nz

Note: Submissions to Council's Proposed 2007/08 Annual Plan are public. Your submission will only be used for reports relating to the Proposed 2007/08 Annual Plan, which are made available to the public and the media.

Submissions can be sent by:

Mail: Freepost 11, General Manager Strategic, Hamilton City Council , Private Bag 3010, Hamilton 3240.

Tear the form along the perforated line, then fold it along the fold lines, ensuring the address and Freepost number are on the outside. Tape or staple it at the flap to seal it, then post it. If you need more paper, use paper the same size as the submission form. You can post your submission in an envelope - just copy the address and Freepost details onto the envelope.

Fax: Fax your submission to 838 6464. Remember to fax both sides.

Deliver: You can bring your submission form to the Strategic Group on Floor 2 of Council Offices, Garden Place, Hamilton.

Internet: You can fill in a submission directly online at www.hamilton.co.nz/annualplan

Remember that submissions must be received no later than Thursday 26 April 2007.

