Learning about partnering from the Healthy Communities Together programme

Dr Deborah Fenney Senior Researcher, The King's Fund



Plan for the session

Introduction to the Healthy Communities Together programme

Developing the Reflective Learning Framework

Over to you – what does partnering mean in your context?

A brief run through of the RLF

Over to you – what resonated/surprised you?

Our sites

Coventry: creating better mental health and wellbeing by 2025, using a 'Big Conversations' model of local collaboration.

Gloucestershire: training, events, projects and an incubator to encourage a radical re-set of structures, commissioning practices and mindsets.

Leeds: 'commissioning from the margins' using cross sector model where the needs of marginalised communities are considered first when developing and designing services.

Croydon: transforming commissioning and shifting power and decision making to local people, to improve health and wellbeing and address health inequalities.

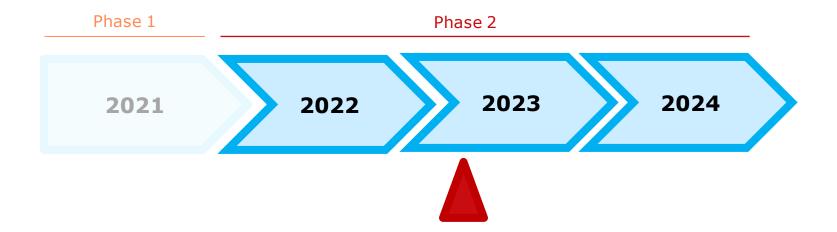
Plymouth: tackling social isolation by putting "citizen voice at the heart of the work" and "connecting citizen voice to strategic decision making".

Three hypotheses

- Outcomes for communities are better served by VCS and statutory bodies working in equal partnership towards a shared agenda.
- Ongoing investment is required to ensure the participation of VCS organisations to engage as equal partners.
- **>** Effective and sustainable partnership working is an active learning process which benefits from expert support to work differently in relation to a shared leadership of change.



Timeline



Over to you...

What do partnership and partnering mean in the context of your own work?

Pairs or small groups - discuss



A reflective learning framework... in development

- 1. What is the **purpose** of the partnership's work?
- 2. What is the distinctive **role** of this partnership?
- 3. Who are the partnership's **members and stakeholders**?
- 4. How is work being **shared and recognised** within the partnership?
- 5. How is the partnership **learning and adapting**?



1. What is the purpose of the partnership's work?

- > Understanding beneficiaries and desired impact
- Articulating shared aims to each other and to external stakeholders
- Responsive to changing circumstances
- **>** Developing the purpose collaboratively



What is the distinctive role of this partnership?

- > Understanding its position in relation to the wider system
- Articulating its contribution in a complex environment



Who are the partnership's members and stakeholders?

- > Understanding different capacities and constraints
- **>** Consciously making time to get to know each other as people, beyond roles and organisations
- Working with fluid membership and engagement
- Developing and maintaining relationships within and beyond the partnership



How is work being shared and recognised within the partnership?

- Noticing and explicitly recognising power differentials
- > Finding ways to disrupt unhelpful dynamics



How is the partnership learning and adapting?

- **>** Balancing a focus on delivery and on partnering
- > Sharing learning across projects



Over to you...

What resonated/surprised you?

How (if at all) are these issues showing up in your own work?

Plenary discussion

Thank you

Deborah Fenney @DFenney D.Fenney@kingsfund.org.uk

www.kingsfund.org.uk