



seventhwave

# Securing Your Investment in Sustainability

*University of Chicago New Construction  
Procurement Case Study*

## Presenters



**Adam McMillen**

PE, LEED AP BD+C

Director of Energy Consulting  
Seventhwave



**Mike Stopka**

AIA, LEED AP BD+C

Director, Office of Sustainability  
University of Chicago

# Agenda

- The University of Chicago story
- Incorporating a new procurement approach
- Setting your EUI target
- RFP and contract language
- DOE agreement—Accelerate Performance
- Q&A



# Can we create a better contract?

---

- ✓ Secure our investment in sustainability
- ✓ Meet campus carbon reduction goals
- ✓ Minimize increased demand on utility usage and costs
- ✓ Bridge planning and operations teams

# Can we create a better contract?

---

- ✓ Share risk with contractor and design team
- ✓ Minimize value engineering and change orders
- ✓ Include energy performance criteria or EUI cap on future new construction projects
- ✓ Ensure project performs as expected!

# Performance based procurement

- U.S. Department of Energy tool developed by NREL to support owners with a new procurement approach for superior energy performance
- Owner establishes a measurable energy performance (or EUI) requirement in RFP and/or contract
- Applicable to new construction and major renovation
- Projects must be in the pre-planning phase (before the design team is under contract)
- Supports path to net zero buildings
- ***Intuitional projects are ideal!***

# University of Chicago

- Performance based procurement for 390,000 sq ft residence hall and 150,000 sq ft international forum
- Set goals and budget in pre-planning phase
- Teams competed for best solutions



THE UNIVERSITY OF  
CHICAGO













**BIG Architects  
Clayco/Forum**



- EUI – 46
- Hybrid Geothermal w/  
Condensing Boilers and  
Campus Chilled Water
- FCU in residential units

**Hopkins Architects  
Holabird and Root  
Gilbane**



- EUI – 54
- Condensing Boilers and  
Campus Chilled Water
- FCU in residential units

**Perkins + Will  
Pepper Construction**



- EUI – 52
- Hybrid Geothermal w/  
Condensing Boilers and  
Campus Chilled Water
- Radiant panels with  
DOAS

**Studio Gang Architects  
Mortenson Construction**



- EUI – 51
- Condensing Boilers and  
Campus Chilled Water
- Radiant Slab with DOAS

BIG Architects  
Clayco/Forum

- EUI – 46
- Hybrid Geothermal w/  
Condensing Boilers and  
Campus Chilled Water
- FCU in residential units

46 kBtu/ft<sup>2</sup>/yr

Hopkins Architects  
Holabird and Root  
Gilbane

- EUI – 54
- Condensing Boilers and  
Campus Chilled Water
- FCU in residential units

54 kBtu/ft<sup>2</sup>/yr

Perkins + Will  
Pepper Construction

- EUI – 52
- Hybrid Geothermal w/  
Condensing Boilers and  
Campus Chilled Water
- Radiant panels with  
DOAS

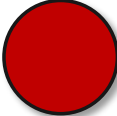























52 kBtu/ft<sup>2</sup>/yr

Studio Gang Architects  
Mortenson Construction

- EUI – 51
- Condensing Boilers and  
Campus Chilled Water
- Radiant Slab with DOAS

51 kBtu/ft<sup>2</sup>/yr

# Evaluate submittals

Team	Risk – Confidence performance meets intent	Energy Target	Daylight, Views, Connection to Nature	Comfort and HVAC Response	Maintainability	Innovation
A						
B						
C						
D						

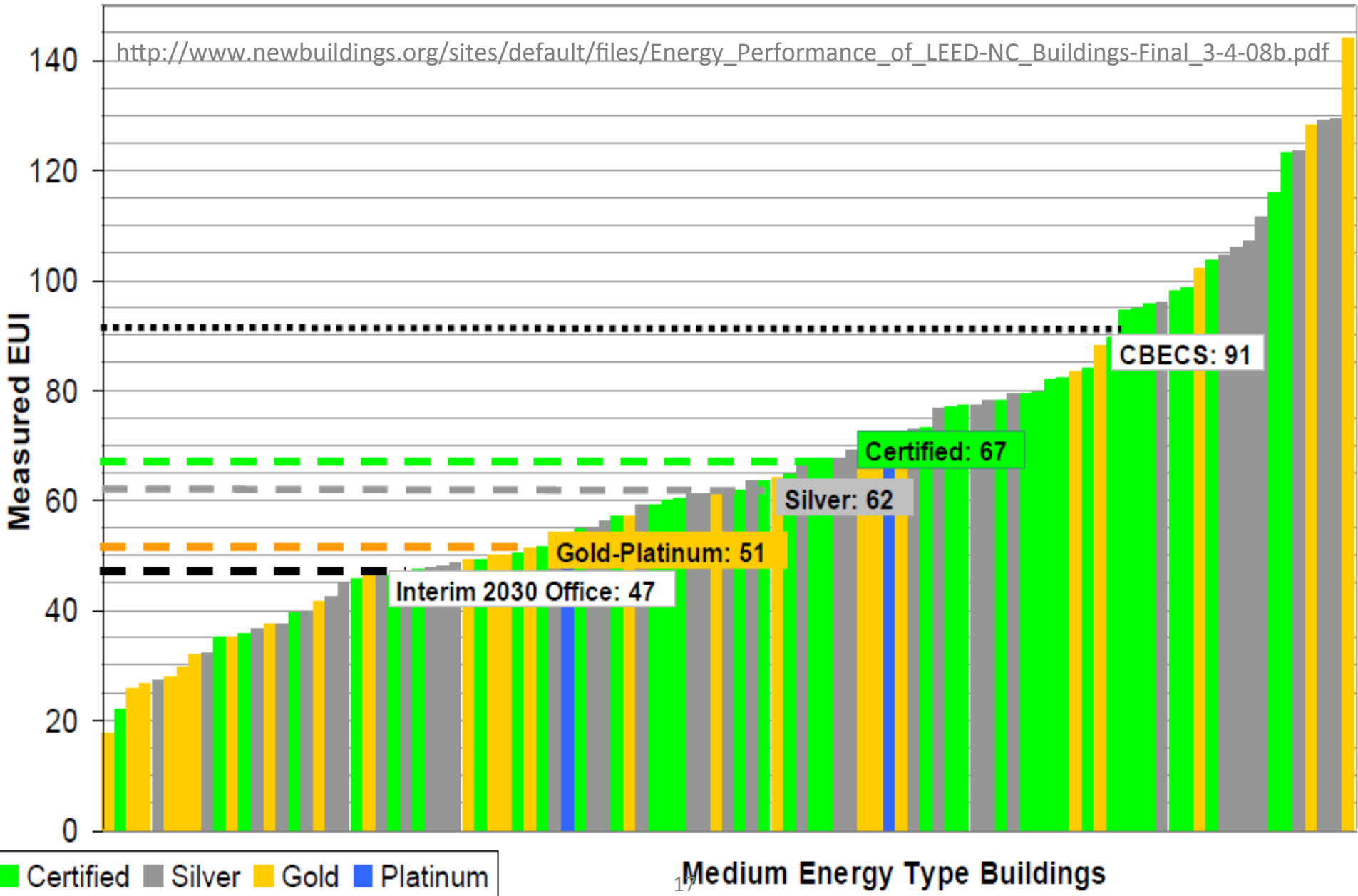


seventhwave

# Setting your EUI Target



# Owner Sets Energy Target

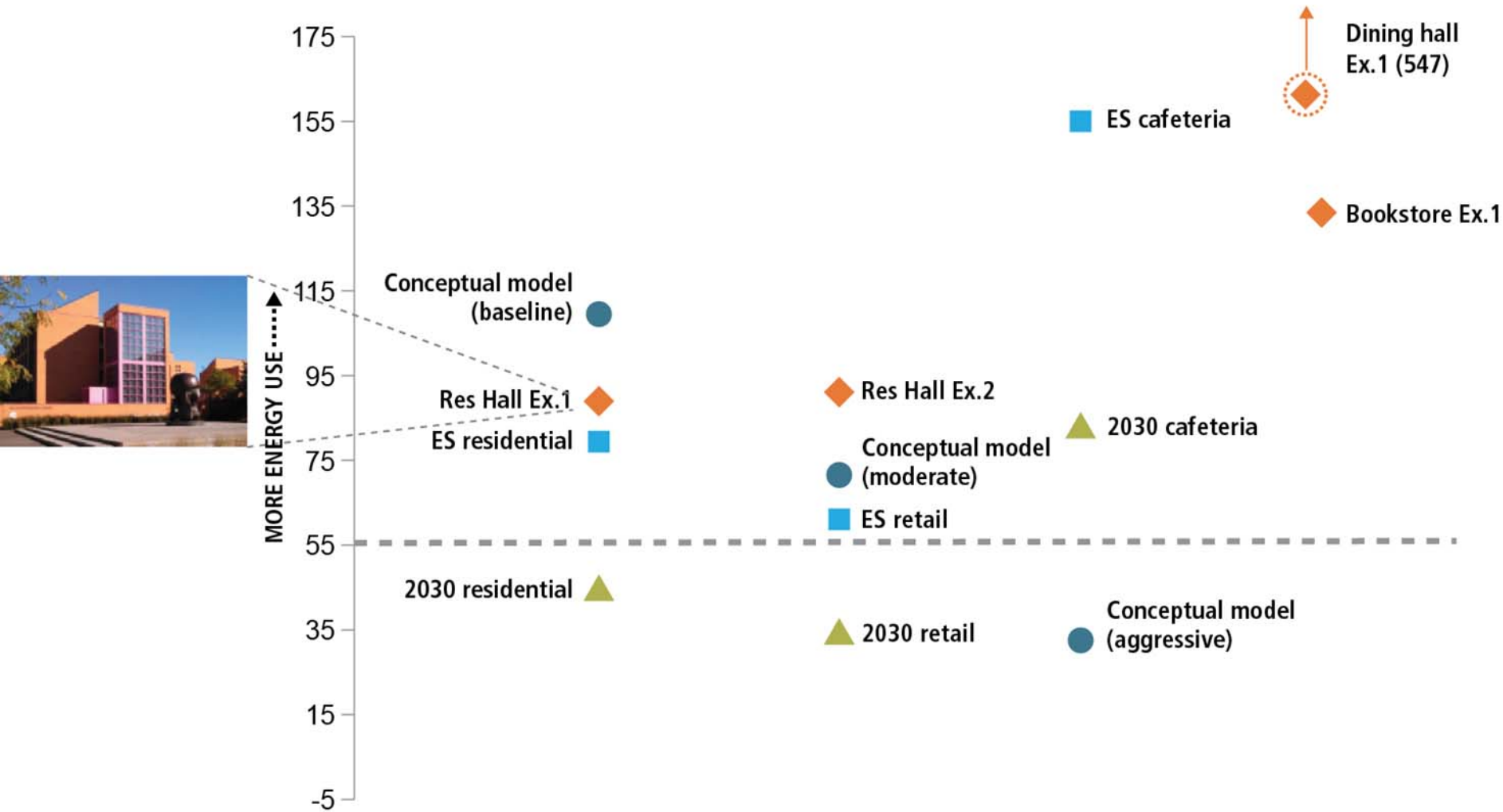


# Define the energy requirement

## Project energy goals

Good	Sustainable building	Lack of clarity with unbounded interpretation. Rating schemes help resolve this but do not drive a certain metric.	Same budget
Better	30% savings over energy code	Often this is a comparison between simulated results. There is very little opportunity to verify actual savings.	Same budget
<b>Best</b>	An annual energy use intensity (EUI) of 45 kBtu/sq ft/year	This is a measurable target; requires upfront research to establish a realistic benchmark.	<b>Same budget</b>

# Set your EUI target before team is selected



- ◆ Existing Bldg examples
- Energy Star 25% reduction
- ▲ 2030 Challenge (60%)
- Seventhwave/ ComEd conceptual model

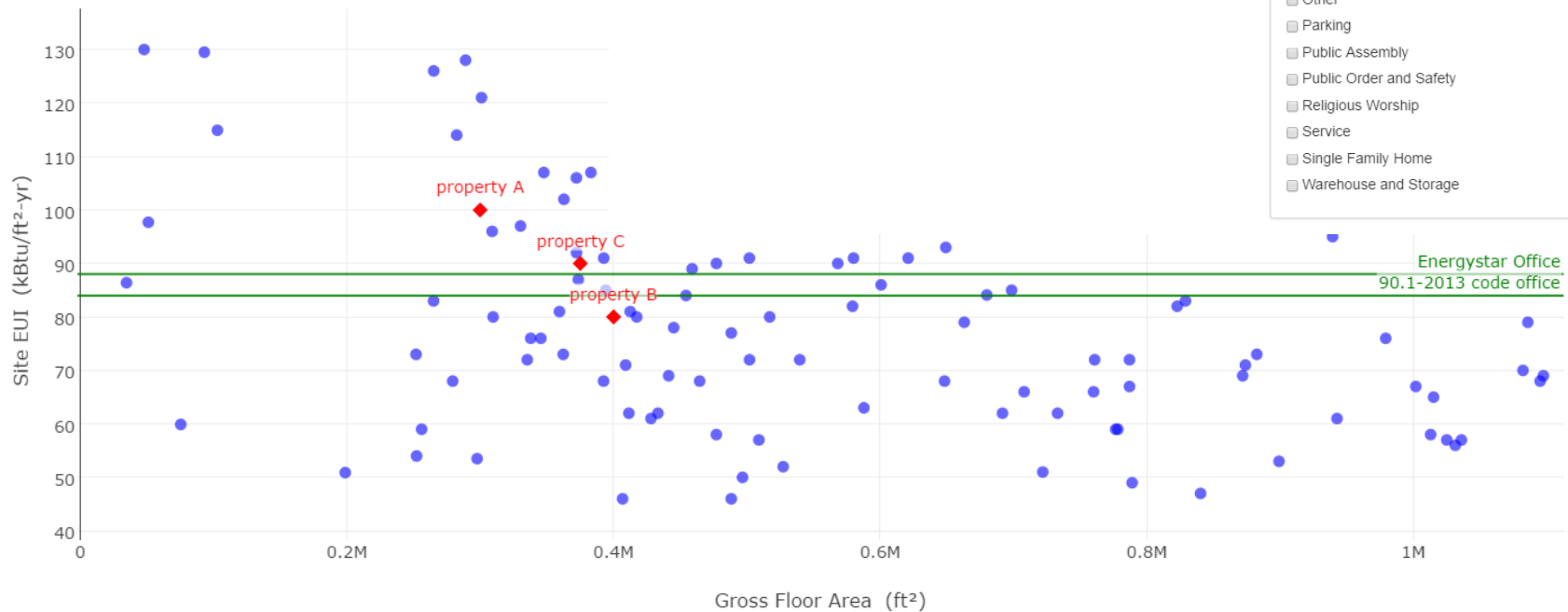
# EUI Analyzer Tool

**Benchmarking Databases** [Clear All](#) [Select All](#)

- Boston Benchmarking
- CBECS - 2003 Microdata - File 15
- Chicago Benchmarking
- Labs21
- Minneapolis - Public Building Energy Benchmarking Report
- NYC Benchmarking
- Philadelphia
- Washington DC Benchmarking

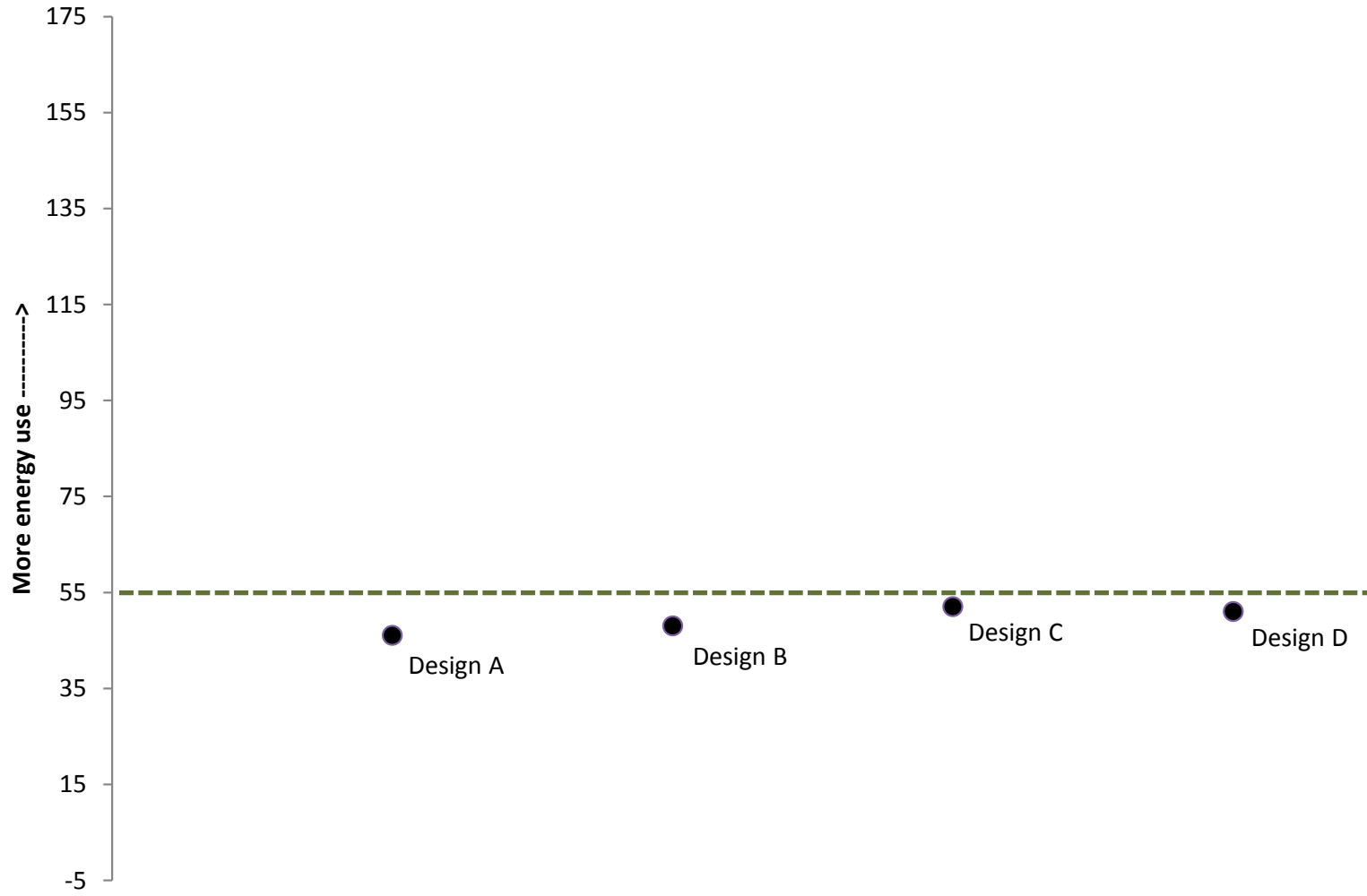
**Building Types** [Clear All](#) [Select All](#)

- Education
- Food Sales
- Food Service
- Healthcare (Inpatient)
- Healthcare (Outpatient)
- Laboratory
- Lodging
- Mercantile (Enclosed and Strip Mall)
- Mercantile (Retail Other Than Mall)
- Office
- Other
- Parking
- Public Assembly
- Public Order and Safety
- Religious Worship
- Service
- Single Family Home
- Warehouse and Storage



[www.seventhwave.org/accelerateperformance/eui](http://www.seventhwave.org/accelerateperformance/eui)

# Final Competition Designs – EUI





seventhwave

# RFP and Contract Language

# Owner Defines Desires

- Creating a list of what the building could accomplish.



- Critical: Project success hinges on this element
- Highly Desirable: What the owner wants
- If Possible: The wish list

## MISSION CRITICAL

- Attain safe work performance
- **LEED Platinum**
- ENERGY STAR “Plus”

## HIGHLY DESIRABLE

- 800 staff capacity
- **25 kBtu/sf/year**
- Architectural integrity
- Honor future staff needs
- Measurable ASHRAE 90.1
- Support culture and amenities
- Expandable building
- Ergonomics
- Flexible workspace
- Support future technologies
- Documentation to produce a “How to” manual
- “PR” campaign implemented in real-time
- Allow secure collaboration with outsiders
- Building information modeling
- Substantial Completion by 2010

## IF POSSIBLE

- **Net zero energy**
- Most energy efficient building in the world
- **LEED Platinum Plus**
- **ASHRAE 90.1 + 50%**
- Visual displays of current energy efficiency
- Support public tours
- Achieve national and global recognition and awards
- Support personnel turnover





# RFP and contract language

**PROJECT GOAL LIST:** Project goals help design teams prioritize their focus on the MEP and building performance design. Goals are categorized in three main sections:

**Mission critical goals**—required by contract and critical to success

**Highly desirable goals**—not required by contract and have influence on the recommended design

**If possible goals**—influence recommended design and are considered highly beneficial if included in the solution

## MISSION CRITICAL

- Maximum energy target of 45 KBTU/gsf annually; lower is preferred
- LEED NC version 4, Silver Certification
- Superior occupant comfort
- 100% of occupied spaces physically or visually connected to nature

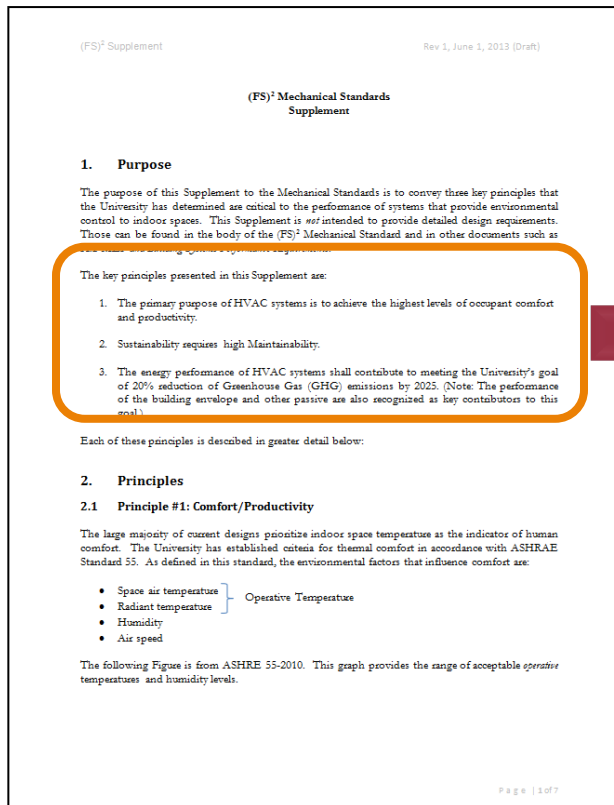
## HIGHLY DESIRABLE

- Maximum energy target of 35 kBtu/gsf annually; lower is preferred
- Passive design strategies (i.e. daylighting, passive solar heating, etc.)
- Low recycled air content
- Strong HVAC response to quickly changing occupancy (limit precooling with air)
- Usable daylight in all occupied spaces
- Exceed LEED NC version 4, Silver Certification

## IF POSSIBLE

- Living Building full certification
- Net Zero Energy Design

# University of Chicago added a supplement to its standards.



## The key principles presented in this Supplement are:

1. The primary purpose of HVAC systems is to achieve the highest levels of occupant comfort and productivity.
2. Sustainability requires high Maintainability.
3. The energy performance of HVAC systems shall contribute to meeting the University's goal of 20% reduction of Greenhouse Gas (GHG) emissions by 2025. (Note: The performance of the building envelope and other passive are also recognized as key contributors to this goal.)



seventhwave

# DOE project

# Accelerate Performance



seventhwave

| **ACCELERATE PERFORMANCE**

**100** buildings  
**three** years

---

Department of  
Energy initiative to  
scale performance  
based procurement



## TEAM

Seventhwave (**AASHE member**)

National Renewable Energy  
Laboratory

Institute for Sustainable Energy—  
Eastern Connecticut State University  
(**AASHE member**)

## UTILITY PARTNERS

ComEd

Eversource

United Illuminating

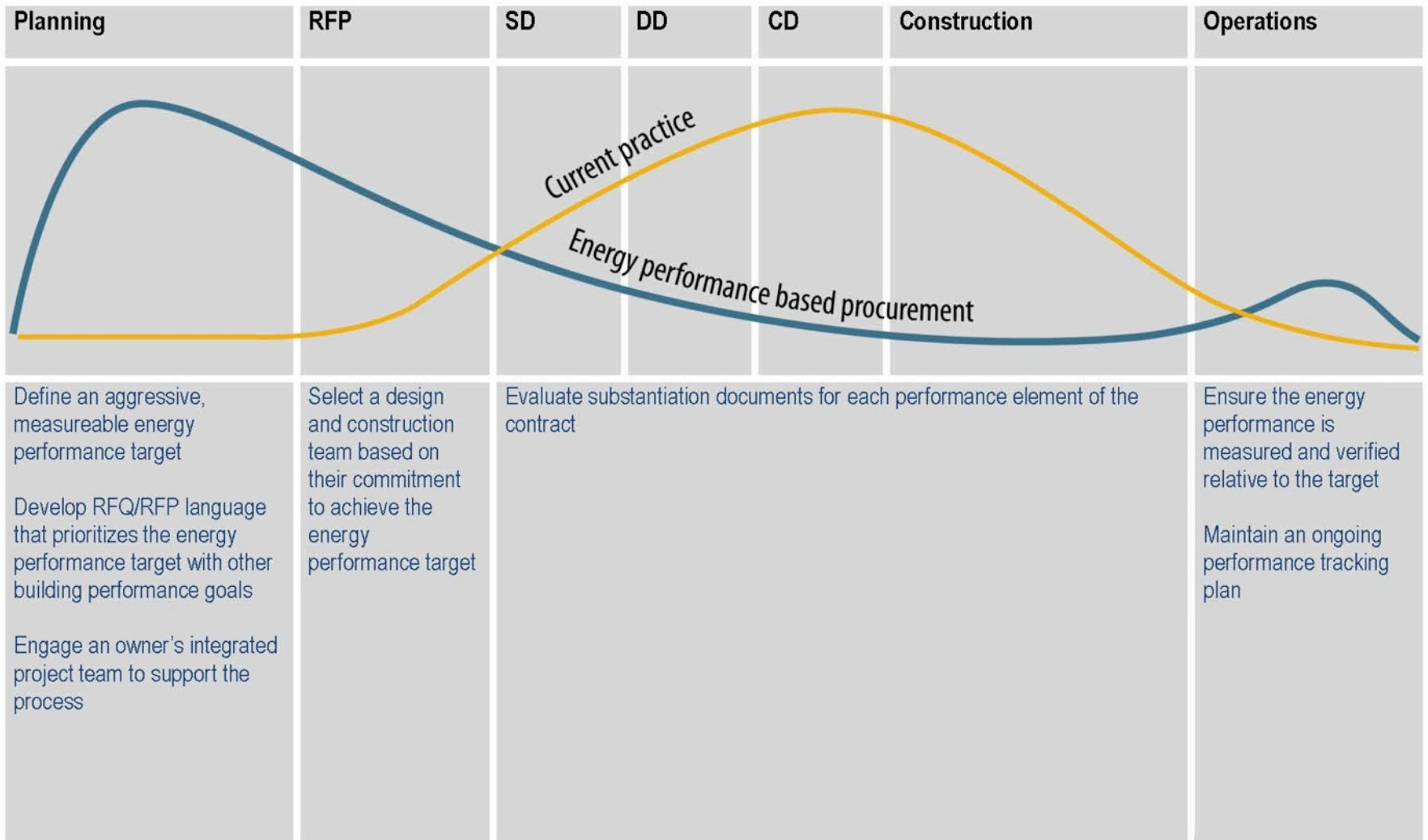
## OWNER PARTNERS

University of Chicago

Lend Lease



Photos courtesy of University of Chicago

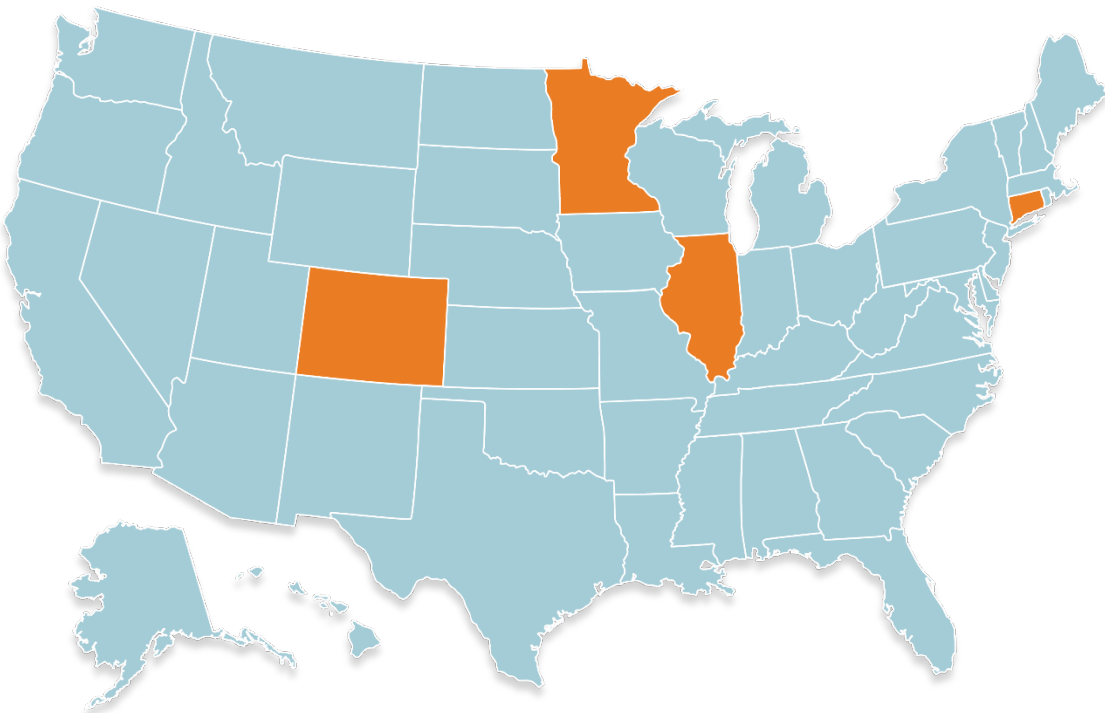


# About DOE Grant—Accelerate Performance

- **U.S. Department of Energy initiative** to support building owners with a new procurement approach for superior energy performance
- **Pilot and scale** the approach through utility new construction programs and portfolio owners such as **college and university campuses**
- **Provide technical support to building owner** to include a measurable energy performance (or EUI) requirement in RFP and contract



# Eligibility requirements for Accelerate Performance



- **Applicable to new construction and major renovation**
- **Commercial, industrial or multifamily buildings**
- **Projects must be in the pre-planning phase to participate (before the design team is under contract)**
- **35-70% energy reduction goals**



seventhwave

# Questions?



seventhwave

# Thank you

[www.seventhwave.org/accelerateperformance](http://www.seventhwave.org/accelerateperformance)

**Adam McMillen, PE, LEED AP BD+C**

[amcmillen@seventhwave.org](mailto:amcmillen@seventhwave.org)

312.852.1360

**Mike Stopka, AIA, LEED AP BD+C**

[mstopka@uchicago.edu](mailto:mstopka@uchicago.edu)

773.834.5808