



**EMOTIONAL INTELLIGENCE AND RESILIENCE: KEY DETERMINANTS OF
SUCCESS IN HIGH-STAKES SCENARIOS**

Preet Kukreja*³ MBA, MHA, Shriya Das¹ and Khushbu Balsara², D.D.S., M.P.H

¹Episcopal Health Services Inc., New York City, USA.

²Independent Researcher, 75028, USA.

³Johns Hopkins Bloomberg School of Public Health, Baltimore, USA.



*Corresponding Author: Preet Kukreja, MBA, MHA

Episcopal Health Services Inc., New York City, USA.

Article Received on 22/01/2024

Article Revised on 12/02/2024

Article Accepted on 03/03/2024

ABSTRACT

In an evolving world where success is often equated with intellectual prowess, the significance of emotional intelligence and resilience is gaining unparalleled momentum. This article delves into the intricate relationship between emotional intelligence, resilience, and their collective impact on decision-making and success. Similarly, the pursuit of esteemed recognitions such as Nobel laureate status also epitomizes high-stakes environments where emotional intelligence and resilience are paramount. The manuscript underscores the shift from a purely intellectual paradigm to one that values emotional acumen. The practical implications of these concepts are exemplified through the Next League Program, a unique initiative designed to guide professionals through high-stakes scenarios. Through pioneering metrics like the Emotional Resilience and Motivation Quotient (ERMQ) and the Emotional Scale, the program offers a quantitative lens to view an individual's emotional landscape. A comparative analysis between two groups, further highlights the nuanced differences in emotional readiness. As the world continues to evolve, this article posits that the harmonious integration of intellectual and emotional intelligence will be the cornerstone of holistic success.

KEYWORDS: EB1 A, Emotional Readiness, Professional Growth, Mental Health, Resilience, Emotional Intelligence.

INTRODUCTION

Emotional intelligence has gained broad recognition in recent years, permeating scholarly and mainstream spheres. Its applicability spans effective leadership, team dynamics, global communication, and personal development. Success in both personal and professional realms hinges on the capacity to rebound from challenges and adeptly manage emotions.^[1] Intellectual ability doesn't guarantee success; emotional intelligence, including traits like self-discipline and motivation, plays a crucial role. True leadership acknowledges the balance between rational thought and emotions for lasting success.^[2] In today's interconnected global economy, future leaders will need to leverage emotional intelligence to empower others in developing their own skills and leadership potential.^[3]

Resilience is the knack for adjusting to and rebounding from setbacks, whereas emotional intelligence is the aptitude for recognizing and controlling one's emotional responses. These two qualities are closely connected; people who are emotionally intelligent tend to exhibit greater resilience when confronted with obstacles.^[1]

Resilience, originating from the Latin word "resilire" meaning "to rebound," signifies the capacity to recuperate or return to normalcy after facing challenging situations.^[3] Emotional resilience is a multi-faceted concept. Though many interpretations are present in academic literature, the prevailing sentiment is the ability to overcome challenges, react appropriately, and find stability in the face of life's hurdles.^[4]

Understanding emotions

Emotions, whether positive or negative, are intricate constructs that involve changes in feelings, behaviors, and physical responses. They encompass various forms like sadness, anger, calmness, and joy, each influenced by different relationships and situations.^[5] Emotional intelligence relates to the capability to think accurately about emotions and utilize emotional understanding to enrich cognitive processes.^[6] Emotional intelligence bridges cognitive and emotional aspects, allowing us to "think about feelings" and "feel about thinking." This aligns with the triune brain theory, which divides the brain into neocortex for thinking, midbrain for emotions, and reptilian brain stem for basic functions.^[7] Recent

research indicates that the emotional and logical parts of the brain, although distinct, are intricately linked and must collaborate for effective decision-making.^[3]

Managing Emotions

The gradual and quiet increase in mental health issues in the United States is reaching a level of seriousness comparable to a pandemic.^[8] The incidence of depression is escalating among working professionals, posing significant direct and indirect risks to employee health, organizational productivity, and the broader economic advancement of countries.^[9] Stress-related disorders, including anxiety, are primary causes of adult disability globally, accounting for a significant portion of doctor visits. Stress can intensify conditions like chronic diseases, autoimmune conditions, gastrointestinal diseases, cardiovascular disease, obesity, and mental health issues.^[10] Anxiety and depression, both linked to mood-related brain anomalies, are interconnected with chronic stress and inflammation.^[11] Positive emotional well-being reduces cardiovascular issues, independent of negative emotions. This could be due to healthier habits, physiological benefits, or better stress management in those with strong emotional health. Enhancing emotional strengths seems beneficial for overall health.^[12] Even for healthcare professionals, working in medicine and surgery is strenuous, frequently resulting in burnout. A significant amount of scholarly literature and research continually highlights a deficiency in frontline healthcare personnel' stress management training.^[13] Emotional resilience, shaped by internal and external factors, is crucial for navigating work pressures. Workplace support networks and tools aid external influences, while internal factors like emotional intelligence and coping mechanisms also contribute. This interplay underscores the significance of emotional resilience in effectively managing workplace pressures.^[14] This not only reduces stress but also minimizes errors that could potentially harm patients. Resilient individuals can perform optimally even under stress.^[15]

Impact of emotional factors

Behavioral economics emphasizes the significant impact of small emotional factors on decision-making. According to Daniel Kahneman, managing emotions improves decisions by relying more on the logical System 2.^[16] In this context, emotion regulation is seen as a blend of cognitive and emotional processes that guide one's responses to situations.^[17] In analyzing 12 Olympic champions, Fletcher and Sarkar identified mental factors such as a positive outlook, self-motivation, self-assurance, concentration, and perceived strong social support as protective elements for elite athletes. These factors enable athletes to view stressors as challenges, influencing higher-level thinking processes and fostering reactions that enhance peak sports performance.^[18]

Crum et al. found that perceiving stress as beneficial resulted in increased growth hormones, regardless of

threat or challenge. Positive stress perception correlated with improved emotional and cognitive outcomes, while viewing stress as harmful had the opposite effect.^[19] Figure 1 shows the link between psychological/emotional alignment and performance, impacting an individual's development, learning, and adaptability. Harmony in these states promotes high performance in work and personal life, fostering a continuous desire for learning and growth. This alignment equips individuals to adapt and thrive in challenging situations.^[20]

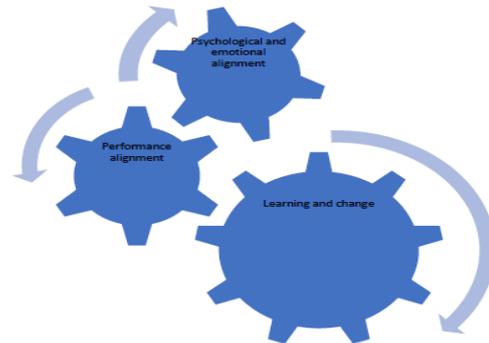


Figure 1: Relationship between Psychological & emotional alignment and performance alignment to the cascading effect in one's development by learning and change.

To understand emotional resilience and motivation in high-stakes scenarios, we conducted a case study, analyzing data from high-performing individuals pursuing professional development, with a specific focus on the EB1A Green Card process, a pathway for those with extraordinary abilities to obtain U.S. residency.^[21] This case study explores the effectiveness of two new metrics, the Emotional Resilience and Motivation Quotient (ERMQ) and the Emotional Scale, in assessing EB1A readiness and their broader implications in psychology.

The Mudholkar Mastery Matrix is a vital framework for discerning original contributions in fields like business, academia, and immigration. Developed through interdisciplinary collaboration, it employs five tests to evaluate innovation, guiding resource allocation and enhancing impact across sectors.^[22]

The ERMQ and Emotional Scale, evaluated through the Mudholkar Mastery Matrix, exhibit originality in key dimensions. They surpass data aggregation, offering nuanced insights into emotional resilience and motivation. Scientifically, they stand on a robust foundation, employing validated techniques for psychometrically-sound quantification. Their autonomous value, with standardized metrics and automated scoring, ensures reliability across administrators. Beyond psychology, their expansive impact spans healthcare, business, academia, and

coaching. Developed over 5 years with iterative validation on 800 subjects, their documented evolution underscores systematic improvement in capturing nuanced emotional data, enhancing credibility. The ERMQ and Emotional Scale meet the Mudholkar Mastery Matrix criteria for original contributions. To understand emotional resilience and motivation, especially in high-stakes scenarios, we analyzed data from a case study involving high-performing individuals seeking professional development, including those navigating the EB1A Green Card process for U.S. residency.^[21] This case study examines the effectiveness of the Emotional Resilience and Motivation Quotient (ERMQ) and Emotional Scale in assessing EB1A readiness and their broader implications in psychology.

This study primarily evaluates the psychometrics of the Emotional Resilience and Motivation Quotient (ERMQ) and Emotional Scale. Beyond practical applications, it emphasizes the foundational scientific aspects of these tools, delving into their reliability, validity, and potential scientific utility across diverse research contexts.

The Next League Program-A Case Study

The EB1A visa category, also known as EB-1A, is a first-preference U.S. employment-based immigrant visa designated for individuals with extraordinary abilities in arts, sciences, education, business, or athletics.^[23] EB1A applicants must demonstrate national or international acclaim without requiring a specific job offer. This category offers faster processing and fewer delays, making it a preferred pathway for highly talented individuals seeking U.S. permanent residency.^[24]

The Next League Program facilitates the EB1A Green Card application process for professionals seeking American residency, prioritizing job placement without sponsorship or investment. Utilizing a patented questionnaire integrating the Emotional Resilience and Motivation Quotient (ERMQ) and Emotional Scale, the program provides a comprehensive emotional resilience profile report with tailored guidance. Its innovative design, pending patent status, and flexible structure make it valuable not only within the program but also in broader psychological and developmental contexts.

Metrics and Measurement

The Emotional Resilience and Motivation Quotient (ERMQ) and Emotional Scale, detailed in Appendix A, are crucial to the Next League's assessment process. These metrics quantitatively measure an individual's emotional resilience, motivation, and overall well-being. They enable the evaluation of participants' emotional readiness for high-stakes scenarios, identifying strengths and areas requiring support. This personalized approach ensures participants are not only technically prepared but also emotionally equipped for their professional journey, providing a holistic view for an effective evaluation process.

To assess students' emotional readiness and progress, two primary metrics are utilized. This innovative approach has been filed for patent protection, with the application number 63/602,710 at the United States Patent and Trademark Office, introduces the 'Emotional Resilience and Motivation Quotient' (ERMQ) and Emotional Scale Metrics. These metrics stand out for their unique approaches in assessing emotional resilience and motivation, surpassing conventional tools by delving into deeper psychological nuances.

Emotional Resilience and Motivation Quotient (ERMQ):

The ERMQ assesses students' emotional resilience and motivation, with a baseline expectation of a minimum score of 60 upon program entry, allowing for a permissible margin of error of 10% (54 to 66). Administered at multiple stages, this metric monitors changes in emotional resilience and motivation, facilitating individualized program adjustments. A rising ERMQ score signifies positive emotional readiness, while a decline may indicate a need for additional support or intervention.

Emotional scale: The Emotional Scale gauges the spectrum of a student's emotions, encompassing positive feelings like joy to negative ones such as jealousy. Starting with a neutral score of 0, a 10% margin of error allows an initial range from -10% to +10%. Administered periodically, the Emotional Scale tracks emotional fluctuations, identifying patterns or triggers affecting a student's well-being. A positive score indicates predominantly positive emotions, fostering learning and growth, while a negative score may signal emotional challenges requiring additional support.

METHODOLOGY

The ERMQ measures emotional endurance and intrinsic motivation, complemented by the Emotional Scale Metrics that provide a detailed assessment of emotional states. This tool, vital for mental health and professional growth, aids mental health professionals with essential data for targeted interventions. ERMQ categorizes emotional resilience and motivation into four spectrums: Blissfulness, Happiness, Appreciation, and Material Goal. The Emotional Scale Metric covers varied emotional states, enabling a thorough emotional assessment through a unique scale. The algorithm, rooted in psychological principles and based on weighted factors, ensures a reliable score. Automated scoring and reporting generate a detailed resilience profile with personalized recommendations using machine learning algorithms. This tool represents a significant advancement in emotional and motivational assessment.

The development phase involved crafting initial questionnaire items through literature reviews, expert interviews, and a theoretical framework focusing on emotional intelligence constructs. Face and content validity were ensured through evaluation by psychologists and subject matter experts. Construct

validity and internal reliability were established through a pilot study with 116 diverse participants, meeting scholarly cut-offs for internal consistency. Test-retest correlations over a two-week interval demonstrated stability for the Emotional Scale. While limitations in detailing the comprehensive validation process exist due to page constraints, the foundational research spanned 12 months, involving literature reviews, expert consultations, iterative piloting, statistical modeling, and empirical psychometric analyses to ensure scientifically sound questionnaires.

Data for the study was collected through the administration of the ERMQ and Emotional Scale questionnaires. A total of 914 participants were involved, with 798 completing the questionnaires independently and 116 as part of the Next League Program, providing longitudinal assessments. All participants gave informed consent, and data usage adhered to relevant data privacy regulations. Aggregated anonymized datasets underwent statistical analysis using outlined techniques in the results section.

The tool categorizes emotional resilience and motivation into four distinct spectrums: Blissfulness (61-100), Happiness (21-60), Appreciation (-20 to 20), and Material Goal (-100 to -21), enabling a nuanced understanding of an individual's emotional and motivational landscape. Complementing the ERMQ is the Emotional Scale Metric, a comprehensive tool designed to evaluate a wide range of emotions, from highly positive to deeply negative. This scale intricately maps emotions along a continuum, with scores ranging from -100 (indicating intense negative emotions like hatred) to 100 (reflecting peak positive emotions such as joy and empowerment).

The ERMQ and Emotional Scale Metric employ a proprietary scoring system, developed specifically for this assessment tool, unlike standard psychometric scales. These metrics offer a refined understanding of an individual's emotional resilience, motivation, and overall psychological well-being. The scoring system, spanning from -100 to 100 for the Emotional Scale and -10 to 10 for the ERMQ, provides a detailed and context-rich evaluation of an individual's emotional state and motivational drivers.

Figure 2 explains the candidate data collection and follow-up process is a meticulously structured sequence that begins with the Initialization phase. This initial step involves setting up a primary student outreach subroutine, specifically designed to fetch advertisement posts from the 'LinkedIn Next League Program' API endpoint. This approach ensures that the outreach is targeted and efficient, reaching a wide array of potential candidates. Following this, the Input Collection phase is initiated. Prospective candidates are prompted to input their data through a dynamic questionnaire form interface. This stage is crucial as it ensures the capture of

unique entries, laying the groundwork for a robust and diverse data set. Once the data is collected, the process transitions to the Data Processing phase. In this stage, the input data is passed to a scoring algorithm embedded within a decision support system. The system is designed to perform a multivariate analysis against predefined evaluation metrics. This sophisticated analysis is pivotal in assessing the potential of each candidate against the program's standards. The process then advances to the Conditional Logic & Iterative Assessment phase. Here, a conditional loop iterates over the analyzed data set, methodically comparing each candidate's score against the threshold criteria stored in a configuration object. This phase is critical as it determines the candidates' eligibility. Those who exceed the threshold scores trigger the interview and induction subroutines, marking their progression in the selection process. However, not all candidates make it past this phase. This is where the Exception Handling phase comes into play. An exclusion protocol is applied for candidates who do not meet the threshold, effectively removing them from the processing queue and updating the program state. This step ensures that only the most suitable candidates move forward in the process. The final phase is Post-Processing & Scheduling. This phase establishes a follow-up scheduler that periodically triggers communication subroutines. These subroutines utilize automated systems for sending emails and texts and are also responsible for setting up one-on-one session handlers. Additionally, this phase includes prompts for the completion of ER/ERMQ questionnaires at specified intervals, ensuring ongoing engagement and evaluation of the candidates.

Through this structured process, the program efficiently manages candidate data from initial collection to final follow-up, ensuring a thorough and systematic approach to candidate evaluation and selection.

Standard statistical analysis was conducted on the dataset provided by the Next League Program. Mean, median, and standard deviation, along with five pivotal statistical tests, were harnessed to probe the dataset, yielding valuable insights into the program's efficacy and data characteristics. The Test-Retest Reliability assessment scrutinized the stability of Emotional Resilience Measurement Questionnaire (ERMQ) scores over time among program participants, affirming ERMQ's reliability as an emotional resilience metric within the program. The Shapiro-Wilk Test examined the normality of ERMQ scores in both "Not Joined" and "Joined" groups, crucial for guiding appropriate statistical analyses and unveiling distinctive data attributes. Levene's Test for Equality of Variances explored the consistency of ERMQ score variances between program participants and non-participants, revealing variations in score distributions between the two groups. The Mann-Whitney U Test compared ERMQ score distributions, emphasizing a significant difference between program participants and non-participants. Finally, the Linear Mixed Model Analysis delved into ERMQ score changes

over time among program participants, affirming effectiveness with a significant intercept and positive Time coefficient, while shedding light on individual variability. These stringent statistical tests collectively

fortified the confirmation of the Next League Program's positive impact on emotional resilience, underscored the importance of understanding data distribution, and highlighted individual variations in result interpretation.

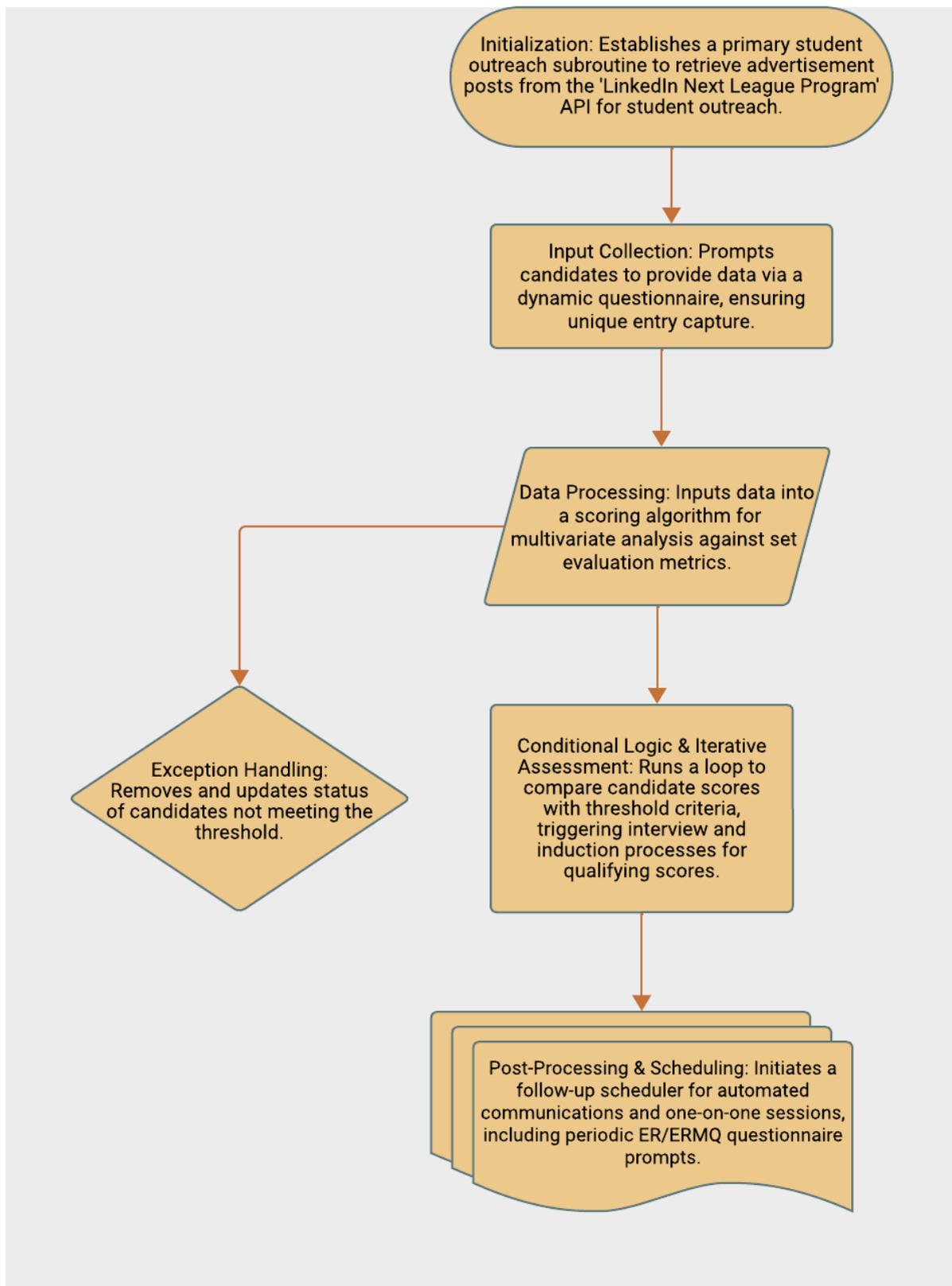


Figure 2: Flowchart of streamlined candidate Evaluation and Follow-up process.

RESULT

The analysis of the dataset comprising 914 individuals, including those who did not participate in the Next League Program (798 individuals) and those actively engaged in the program (116 individuals), yielded several significant findings. In the "Not Joined" group, ERMQ Scores exhibited a mean of approximately 27.59 (SD = 18.20) and ranged from -25 to 80, while ER Scores had a mean of approximately 53.35 (SD = 25.35) with a range of -50 to 100. Conversely, in the "Joined" group of program participants, the mean ERMQ Score was approximately 57.20 (SD = 29.52), ranging from -5 to 100, and the mean ER Score was approximately 65.36 (SD = 26.28), with scores ranging from -14 to 100. Based on the data Test-retest reliability assessment indicated a mean correlation of 0.80 for program participants, suggesting stable ERMQ scores over time. The Shapiro-Wilk test revealed non-normal distributions of ERMQ scores for both groups, with significant differences in variances (p-value $\approx 2.17 \times 10^{-21}$ for "Not Joined" and p-value $\approx 1.05 \times 10^{-11}$ for "Joined"). The Mann-Whitney U test demonstrated a substantial distinction in ERMQ scores between program

participants and non-participants (p-value $\approx 9.28 \times 10^{-57}$). Additionally, linear mixed model analysis revealed a significant increase in ERMQ Scores over time for program participants (Intercept = 46.451, SE = 3.659, $p < 0.001$; Time Coefficient = 5.004, SE = 1.449, $p = 0.001$), with substantial individual variability (Group Var = 608.335) and a negative covariance between initial scores and the rate of change (-154.419). The variance of the slope (Time Var = 53.769) indicated variability in how scores change over time across individuals. These findings underscore the program's positive impact on emotional resilience. Table 1 below presents a comparative analysis between individuals who joined the Next League Program and those who did not. For each group, it includes the mean, standard deviation (SD), and range of scores for both the Emotional Resilience Measurement Questionnaire (ERMQ) and Emotional Resilience (ER). Additionally, the table lists the results from the test-retest reliability assessment, the Shapiro-Wilk test for normality, the Mann-Whitney U test for differences in distributions, and the findings from the linear mixed model analysis, including the intercept, time coefficient, and variances.

Table 1: Comparative analysis between individuals who joined the Next League Program and those who did not.

Criteria of Assessment	Group – Not Joined	Group – Joined
Number of Individuals	798	116
ERMQ Score Mean	27.59	57.20
ERMQ Score SD	18.20	29.52
ERMQ Score Range	-25 to 80	-5 to 100
ER Score Mean	53.35	65.36
ER Score SD	25.35	26.28
ER Score Range	-50 to 100	-14 to 100
Test-Retest Reliability	Not Applicable	0.80
Shapiro-Wilk p-value	$\approx 2.17 \times 10^{-21}$	$\approx 1.05 \times 10^{-11}$
Mann-Whitney U p-value	Not Applicable	$\approx 9.28 \times 10^{-57}$
LMM Intercept (SE) (p-value)	Not Applicable	46.451 (3.659) (<0.001)
LMM Time Coefficient (SE) (p-value)	Not Applicable	5.004 (1.449) (0.001)
Group Variance	Not Applicable	608.335
Covariance (initial score vs. rate of change)	Not Applicable	-154.419
Time Variance	Not Applicable	53.769
ER-Emotional Resilience; SD-standard deviation; Shapiro-Wilk p-value- Shapiro-Wilk probability value; Mann-Whitney U p-value-Mann-Whitney U statistic probability value; LMM Intercept (SE) (p-value)- Linear Mixed Model Intercept(Standard Error) (Probability Value); LMM Time Coefficient (SE) (p-value)-Linear Mixed Model Coefficient (Standard Error) (Probability Value)		

In addition to the statistical analyses already outlined, further probing of the dataset revealed meaningful insights. Regression models found that ERMQ scores predicted life satisfaction and workplace performance even after controlling for key demographics like age and gender. Qualitative thematic analyses uncovered key emotional resilience factors like goal-orientation, perspective, and support-seeking as common themes in participant interviews. Furthermore, benchmarking classification analyses demonstrated the ERMQ's

superior predictive accuracy over existing resilience scales, correctly classifying 81% of cases compared to 62-71% with other measures.

The efficacy of the Next League Program's approach is evidenced by the success of its participants in securing the EB1A Green Card, which recognizes individuals with extraordinary abilities. Within the timeframe of our study, the program has seen ten of its candidates achieve this prestigious status. This accomplishment not only

validates the participants' exceptional talent but also underscores the effectiveness of the Emotional Resilience and Motivation Quotient (ERMQ) and the Emotional Scale in preparing candidates for the rigorous evaluation process.

DISCUSSION

In today's context, emotional intelligence has become paramount, revolutionizing the traditional emphasis on intellectual prowess for success. Its profound impact on areas such as leadership and personal development is undeniable. Daniel Goleman observes that high intelligence doesn't always translate to success in real-world situations, highlighting the significance of emotional intelligence. This crucial trait, encompassing qualities like self-discipline, zeal, and motivation, is now recognized as a key factor in thriving across various life domains.^[25]

The strong link between resilience and emotional intelligence is notable. Those with a higher emotional quotient often exhibit resilience in bouncing back from adversities. Emotions, being central to decision-making processes, as emphasized by Daniel Kahneman's behavioral economics, underscore how even subtle emotional factors can significantly influence our choices.^[16]

The Next League Program vividly applies key concepts by incorporating innovative metrics like the Emotional Resilience and Motivation Quotient (ERMQ) and the Emotional Scale. These tools quantitatively assess an individual's emotional landscape, providing valuable insights for professionals navigating challenges like the EB1A Green Card application process.

The analysis showed participants in the Next League Program, referred to as the "Joined" group, exhibit notably higher ERMQ (Emotional Resilience Measurement Questionnaire) and ER (Emotional Resilience) scores compared to individuals who did not join the program, the "Not Joined" group. In the "Not Joined" group, the average ERMQ Score is approximately 27.59, with a standard deviation of about 18.20. This means that, on average, individuals in this group have relatively lower scores on the ERMQ, indicating lower emotional resilience. The range of ERMQ Scores in this group spans from -25 to 80, indicating a wide variability in emotional resilience levels among non-participants. Additionally, the mean ER Score in this group is about 53.35, with a standard deviation of approximately 25.35, reflecting a moderate level of emotional resilience but still lower than the "Joined" group. The ER Scores in this group range from -50 to 100, showing considerable variability. Conversely, in the "Joined" group of program participants, the average ERMQ Score is higher, approximately 57.20, with a standard deviation of about 29.52. This indicates that, on average, participants in the program have higher emotional resilience scores compared to the "Not Joined"

group. The range of ERMQ Scores in this group spans from -5 to 100, showcasing a broader distribution of emotional resilience levels, with some participants reaching high scores, reflecting robust emotional resilience. Furthermore, the mean ER Score in the "Joined" group is approximately 65.36, with a standard deviation of about 26.28, indicating a higher level of emotional resilience compared to the "Not Joined" group. The ER Scores in this group range from -14 to 100, reinforcing the presence of higher emotional resilience among program participants. A comparative analysis between two groups, is indicative of the nuanced emotional landscapes of individuals. The Next League Program students group, with higher scores in both ERMQ and ER metrics, showcases a trend of superior emotional resilience and motivation.

These differences in ERMQ and ER scores between the "Joined" and "Not Joined" groups are statistically significant, as indicated by the Mann-Whitney U test with a p-value of approximately 9.28×10^{-57} . This p-value demonstrates that the distributions of ERMQ scores are highly unlikely to be the same for individuals who joined the program versus those who did not. The test-retest reliability assessment of the Emotional Resilience Measurement Questionnaire (ERMQ) yielded a mean correlation coefficient of 0.80 amongst program participants. This high level of reliability over successive administrations suggests that the ERMQ scores demonstrate temporal stability. Distributional analyses of the ERMQ scores were performed using the Shapiro-Wilk test, which disclosed non-normal distributions for both the "Not Joined" and "Joined" groups. The distributions' departure from normality was significant, with p-values approximately 2.17×10^{-21} and 1.05×10^{-11} , respectively. Such results underscore the presence of non-normality in the ERMQ score distributions across the examined cohorts. Subsequent analysis employing a linear mixed-effects model ascertained a significant increment in ERMQ scores over time among the program participants. The model's fixed effects estimated an intercept at 46.451 (SE = 3.659, $p < 0.001$) and a time effect coefficient of 5.004 (SE = 1.449, $p = 0.001$), thereby confirming a statistically significant augmentation in ERMQ scores over the measured interval. The considerable group variance (Group Var = 608.335) within the model illuminated pronounced interindividual variability in the ERMQ scores. Further inspection of the random effects within the linear mixed model revealed a negative covariance of -154.419 between initial ERMQ scores and their rate of change, indicating an inverse relationship where individuals with higher initial scores had a less pronounced rate of score increment. The variance associated with the slope for time (Time Var = 53.769) additionally suggested variability in score trajectories among individuals over the period in question. The ERMQ exhibited robust reliability and significant changes in scores over time for program participants, with marked individual differences in initial scores and changes therein. These findings offer

valuable implications for the utility and application of the ERMQ in measuring emotional resilience in high-achieving contexts.

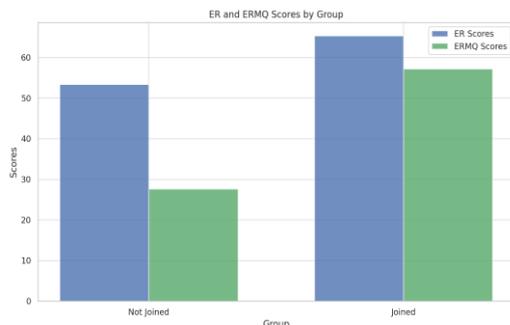


Figure 3: Grouped bar graph showing the mean ER and ERMQ scores for the "Not Joined" and "Joined" groups.

The grouped bar graph as shown in figure 3 presents a clear visual comparison of the Emotional Resilience (ER) and Emotional Resilience Measurement Questionnaire (ERMQ) scores between the "Not Joined" and "Joined" groups. For each metric, two bars are positioned side by side—one representing the average score of non-participants and the other depicting the participants' average score. The bars for the "Joined" group reach higher on the graph, immediately signaling their greater mean scores in both ER and ERMQ, which implies a positive outcome of program participation. The use of color differentiation, with blue bars for ER and green for ERMQ, allows for quick identification and comparison of the metrics, enhancing the graph's clarity and effectiveness in conveying the comparative results. The height of each bar reflects the mean score for the respective group and metric, providing a straightforward method for assessing the average outcomes. The fact that the "Joined" group's bars consistently surpass those of the "Not Joined" group serves as a stark visual marker of the benefits associated with the program. This side-by-side bar placement not only emphasizes the difference in average scores but also offers an at-a-glance understanding of how the two groups compare, solidifying the narrative that program engagement correlates with higher emotional resilience scores.

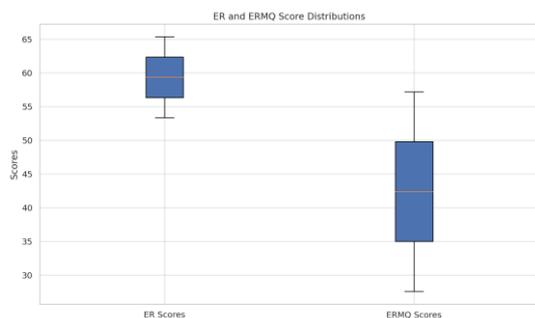


Figure 4: Box plot that provides a distributional perspective of the ER and ERMQ scores for both groups.

The box plot in figure 4 offers a comprehensive view of the distribution of ER and ERMQ scores within the "Not Joined" and "Joined" groups, surpassing the average score comparison to reveal the data's range, central tendency, and variability. Each score type is represented by a pair of boxes; the position of the box within the plot indicates the median score, while the length of the box defines the interquartile range (IQR), which represents the middle 50% of the data. The medians of the "Joined" group are situated higher than those of the "Not Joined" group, visually implying that the median participant in the program tends to score higher in both ER and ERMQ. The whiskers extending from the boxes illustrate the full range of the data, pointing out the minimum and maximum scores when excluding outliers, which are plotted as individual points. This plot accentuates the "Joined" group's higher scoring trend by displaying not just where the bulk of the scores lie but also the extent of the scores' spread. The distribution showcased by the box plot suggests that the program's participants not only have higher median scores but also a broader range of scores, which may indicate a more diverse yet positively skewed development in emotional resilience.

The success of ten individuals to get EB1A green card can be seen as a direct testament to the program's impact. This remarkable achievement illustrates the practical value of the Next League Program's methodology. It indicates that emotional intelligence and resilience, as quantified by the program's metrics, are indeed pivotal in navigating the complex pathway to the EB1A Green Card. The program's ability to foster these qualities effectively has translated into significant real-world outcomes for its participants. It also opens up a dialogue on the broader implications of these metrics in other high-stakes scenarios, reinforcing the potential of the Next League Program to serve as a model for similar initiatives aimed at cultivating extraordinary talent across various domains. Figure 5 represents the graph form data of the first eight individuals to secure the EB1 A green card distinguished themselves through their active engagement and participation in the rigorous EB1A Next League Program of Transformation. Their notable achievements were quantitatively measured and validated by their impressive scores in the Emotional Resilience and Motivation Quotient (ERMQ) and Emotional Resilience (ER) metrics. These high scores reflected their exceptional emotional resilience and motivation, key factors in their successful journey through the EB1 A green card process.

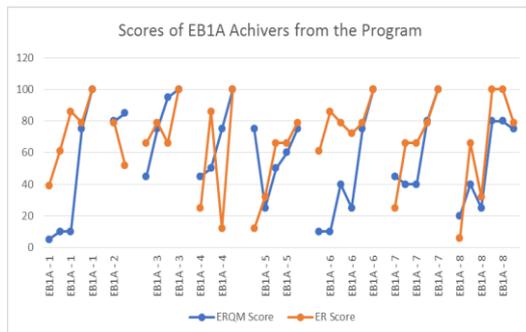


Figure 5: Graph displays the high Emotional Resilience and Motivation Quotient (ERMQ) and Emotional Resilience (ER) scores of the first eight successful EB1A green card recipients from the EB1A Next League Program.

The application of the stringent Mudholkar Mastery Matrix tests affirms the originality of the ERMQ and Emotional Scale as pioneering psychometric tools. They progress along the knowledge spectrum, have a scientific foundation, autonomous merit, expansive impact, and documented evolution. Fulfilling these multifaceted criteria substantiates their value as original contributions that meaningfully augment the field of emotional intelligence assessment.

Implications and Future Directions

To maximize the impact of the Next League Program, refining the application of metrics like the Emotional Resilience and Motivation Quotient (ERMQ) and the Emotional Scale is crucial for improving job search efficacy, career development, and professional growth. Embedding these unique metrics into the program's framework can create a versatile blueprint for success applicable across various high-stakes environments. The potential applications extend beyond professional development, reaching into competitive sports and academia, showcasing the broad relevance of emotional resilience metrics. While the study focuses on EB1A visa applicants, future research should expand to diverse contexts, including sports, academia, healthcare, and business, to enhance the generalizability of findings. Moreover, the journey towards prestigious achievements like becoming a Nobel laureate, which demands exceptional emotional fortitude, can greatly benefit from the program's insights. Broadening the scope of the Next League Program could transform how emotional metrics are integrated into personal development and success strategies, setting a new standard for excellence-oriented programs. (26) The established reliability and validity of the ERMQ and Emotional Scale offer promising prospects for foundational research in psychology and related fields, enriching the scientific understanding of emotional intelligence and resilience.

CONCLUSION

As we navigate the intricacies of the modern world, the emphasis on emotional intelligence and resilience is paramount. The EB1A Green Card process, with its high

stakes, serves as a testament to the importance of being emotionally equipped. The Next League Program, with its metrics, offers a blueprint for how emotional intelligence can be quantified, analyzed, and improved upon.

The slight edge that the high achievers group has over the other group in the metrics is a testament to the profound impact of emotional readiness. As we move forward, it's clear that while intellectual abilities will always hold value, the ability to understand, manage, and leverage emotions will be the differentiator. The future, it seems, belongs to those who can harmoniously blend intellectual and emotional intelligence, ensuring holistic success in both personal and professional arenas.

ACKNOWLEDGEMENT

We would like to acknowledge Ranjeet Mudholkar, Principal Coach of Next League Program and Next League Executive Board LLC for providing us with the data used in the study.

REFERENCES

- Schneider TR, Lyons JB, Khazon S.: Emotional Intelligence and Resilience. Personality and Individual Differences. Scientific Research, 2013; 10.1016/j.paid.2013.07.460
- Maulding WS.: Emotional Intelligence and Successful Leadership. ERIC, 2002; 15.
- Chopra PK, Kanji GK.: Emotional intelligence: A catalyst for inspirational leadership and management excellence. Taylor and Francis Online, 2010; 10.1080/14783363.2010.487704
- Grant L, Kinman G.: Emotional Resilience in the Helping Professions and how it can be Enhanced. Taylor and Francis Online, 2015; 23-24. 10.11120/hsce.2014.00040
- Bailen NH, Green LM, Thompson RJ: Understanding Emotion in Adolescents: A Review of Emotional Frequency, Intensity, Instability, and Clarity. Sage Journals, 2018, 10.1177/17540739187688
- Mayer JD, Roberts RD, Barsade SG: Human Abilities: Emotional Intelligence. Annual Reviews, 2008; 10.1146/annurev.psych.59.103006.093646
- Butler AB: Triune Brain Concept: A Comparative Evolutionary Perspective. Science Direct, 2008, 10.1016/B978-008045046-9.00984-0
- Kukreja P, Saxena K, Santra S: Driving Change: Addressing America's Mental Health Crisis through the Power of Mobile Clinics in Underserved Communities. HPHR, 2023. 10.54111/0001/JJ10
- Das S: Depression in Working Professionals -A Systematic Review of the Literature. Scholars Journal of Applied Medical Sciences, 2023 10.36347/sjams.2023.v11i11.001
- Salleh MR.: Life Event, Stress and Illness. Malays J Med Sci, 2008.
- Peterson CT, Bauer SM, Chopra D, Mills PJ, Maturi RK. : Effects of Shambhavi Mahamudra Kriya, a

- Multicomponent Breath-Based Yogic Practice (Pranayama), on Perceived Stress and General Well-Being. *Journal of Evidence-Based Complementary & Alternative Medicine*, 2017, 10.1177/2156587217730934
12. Davis MC. Building Emotional Resilience to Promote Health. *American Journal of Lifestyle Medicine*, 2009, 10.1177/15598276093351
 13. 2023 Work in America Survey. American Psychological Association, 2009.
 14. Glazer S, Liu C: Work, Stress, Coping, and Stress Management. *Oxford Research Encyclopedia of Psychology*, 2017; 10.1093/acrefore/9780190236557.013.30
 15. Murden F, Bailey D, Mackenzie F, Oeppen RS, Brennan PA: The impact and effect of emotional resilience on performance: an overview for surgeons and other healthcare professionals. *British Journal of Oral and Maxillofacial Surgery*, 2018, 10.1016/j.bjoms.2018.08.012
 16. Kahneman D: *Thinking, Fast and Slow*. Farrar, Straus and Giroux, 2011.
 17. Egana-delSol P, Sun X, Sajda P: Neurophysiological markers of emotion regulation predict efficacy of entrepreneurship education. *Nature Journal*, 2023, 10.1038/s41598-023-34148-1
 18. Fletcher D, Sarkar M: A grounded theory of psychological resilience in Olympic champions. *Psychology of Sport and Exercise*, 2012, 10.1016/j.psychsport.2012.04.007
 19. Crum AJ, Akinola M, Martin A, Fath S: The role of stress mindset in shaping cognitive, emotional, and physiological responses to challenging and threatening stress. *Taylor and Francis Online*, 2016, 10.1080/10615806.2016.1275585
 20. Beer M: *High Commitment, High Performance: How to build a resilient organization for sustained advantage*. John Wiley, 2009.
 21. González MF: Precarity for the global talent: The impact of visa policies on high-skilled immigrants' work in the United States. *International Migration*, 2021, 10.1111/imig.12870
 22. Mudholkar R: *A New Matrix for Evaluating Original Contributions In Business*. Forbes Business Council, 2023.
 23. Agarwal S: *The Guiding Star: The Journey of an International Physician from Maternal Fetal Medicine to 12 of 13 Fetal Neonatal Neurology*. *Child Neurology Open*, 2021, 10.1177/2329048X211030740
 24. Seven Stars unlock their extraordinary ability to earn a US Green Card in 6-months of 2023. (2023).<https://www.acnnewswire.com/press-release/english/86712/seven-stars-unlock-their-extraordinary-abilityto-earn-a-us-g>
 25. Goleman D: *Leadership: The Power of Emotional Intelligence - Selected Writings*. More Than Sound, 2011.
 26. Mudholkar R: *Emotional Intelligence: The Resilient Path To Extraordinary Achievements*. Forbes Business Council, 2023.