

Form **990**
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047
2018
Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 01-01-2018, and ending 12-31-2018

B Check if applicable:
 Address change
 Name change
 Initial return
 Final return/terminated
 Amended return
 Application pending

C Name of organization: NUESTRA COMUNIDAD DEVELOPMENT CORP
 Doing business as:
 Number and street (or P O box if mail is not delivered to street address): 56 WARREN STREET NO 200 Room/suite:
 City or town, state or province, country, and ZIP or foreign postal code: ROXBURY, MA 02119

D Employer identification number: 04-2741543
E Telephone number: (617) 427-3599
G Gross receipts \$ 4,725,345

F Name and address of principal officer: DAVID PRICE, 56 WARREN STREET NO 200, ROXBURY, MA 02119

H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
 If "No," attach a list (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status: 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or 527

J Website: WWW NUESTRA CDC ORG

K Form of organization: Corporation Trust Association Other ▶

L Year of formation: 1981 **M** State of legal domicile: MA

Part I Summary

1 Briefly describe the organization's mission or most significant activities
 NUESTRA COMUNIDAD IS DEVOTED TO BUILDING THE WEALTH AND ENHANCING THE PHYSICAL, ECONOMIC, AND SOCIAL WELL-BEING OF ROXBURY AND OTHER UNDERSERVED POPULATIONS IN GREATER BOSTON THROUGH A COMMUNITY-DRIVEN PROCESS THAT PROMOTES SELF-SUFFICIENCY AND NEIGHBORHOOD REVITALIZATION A NON-PROFIT SMALL BUSINESS, NUESTRA IS ONE OF BOSTON'S OLDEST AND MOST SUCCESSFUL COMMUNITY DEVELOPMENT CORPORATIONS SINCE 1981, NUESTRA HAS BEEN A CATALYST IN THE REDEVELOPMENT OF THE DUDLEY SQUARE, ROXBURY, AND NORTH DORCHESTER NEIGHBORHOODS LED BY A COMMUNITY-BASED BOARD, NUESTRA IS IN THE BUSINESS OF CREATING COMMUNITIES OF OPPORTUNITY AND EQUITY FOR RESIDENTS AND BUSINESSES, WHERE THEY CAN HAVE A STABLE HOME, INCREASE THEIR INCOME, IMPROVE NEIGHBORHOOD HEALTH AND GAIN WEALTH

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)	3	10
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	10
5 Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	0
6 Total number of volunteers (estimate if necessary)	6	11
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
7b Net unrelated business taxable income from Form 990-T, line 34	7b	0

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	3,333,478	1,488,848
9 Program service revenue (Part VIII, line 2g)	3,277,795	3,026,226
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	100,653	55,359
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,869	-29,202
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	6,713,795	4,541,231
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0	0
14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,976,939	2,182,062
16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b Total fundraising expenses (Part IX, column (D), line 25) ▶12,034		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	2,611,520	2,862,657
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	4,588,459	5,044,719
19 Revenue less expenses Subtract line 18 from line 12	2,125,336	-503,488

	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	33,781,798	34,419,250
21 Total liabilities (Part X, line 26)	15,572,164	16,713,104
22 Net assets or fund balances Subtract line 21 from line 20	18,209,634	17,706,146

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer: [Signature] Date: 2019-11-13
 DAVID PRICE EXECUTIVE DIRECTOR
 Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name: ALEXANDER ARONSON FINNING & CO PC
 Preparer's signature: [Signature] Date: [Date]
 Firm's name: ALEXANDER ARONSON FINNING & CO PC
 Firm's address: 50 WASHINGTON STREET WESTBOROUGH, MA 01581
 Check if self-employed PTIN: P01070603
 Firm's EIN: 04-2571780
 Phone no: (508) 366-9100

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission

NUESTRA COMUNIDAD IS DEVOTED TO BUILDING THE WEALTH AND ENHANCING THE PHYSICAL, ECONOMIC, AND SOCIAL WELL-BEING OF ROXBURY AND OTHER UNDERSERVED POPULATIONS IN GREATER BOSTON THROUGH A COMMUNITY-DRIVEN PROCESS THAT PROMOTES SELF-SUFFICIENCY AND NEIGHBORHOOD REVITALIZATION A NON-PROFIT SMALL BUSINESS, NUESTRA IS ONE OF BOSTON'S OLDEST AND MOST SUCCESSFUL COMMUNITY DEVELOPMENT CORPORATIONS SINCE 1981, NUESTRA HAS BEEN A CATALYST IN THE REDEVELOPMENT OF THE DUDLEY SQUARE, ROXBURY, AND NORTH DORCHESTER NEIGHBORHOODS LED BY A COMMUNITY-BASED BOARD, NUESTRA IS IN THE BUSINESS OF CREATING COMMUNITIES OF OPPORTUNITY AND EQUITY FOR RESIDENTS AND BUSINESSES, WHERE THEY CAN HAVE A STABLE HOME, INCREASE THEIR INCOME, IMPROVE NEIGHBORHOOD HEALTH AND GAIN WEALTH

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 1,775,162 including grants of \$) (Revenue \$ 1,310,271)
See Additional Data

4b (Code) (Expenses \$ 595,929 including grants of \$) (Revenue \$ 369,223)
See Additional Data

4c (Code) (Expenses \$ 812,575 including grants of \$) (Revenue \$ 358,149)
See Additional Data

(Code) (Expenses \$ 1,083,090 including grants of \$) (Revenue \$ 959,381)

THESE PROGRAM REVENUES AND EXPENSES RELATE TO THE RENTAL ACTIVITY OF THE RENTAL PROPERTIES WHICH ARE INCLUDED IN NUESTRA'S FORM 990 AS DISREGARDED ENTITIES

4d Other program services (Describe in Schedule O)
(Expenses \$ 1,083,090 including grants of \$) (Revenue \$ 959,381)

4e Total program service expenses ▶ 4,266,756

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 22 regarding organizational requirements, lobbying, political activities, and financial reporting.

Part IV Checklist of Required Schedules (continued)

		Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		2a	0		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		2b			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		No	
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>		3b			
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		No	
b If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)					
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		No	
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		No	
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c			
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		No	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b			
7 Organizations that may receive deductible contributions under section 170(c).					
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a		No	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b			
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		No	
d If "Yes," indicate the number of Forms 8282 filed during the year		7d			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		No	
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		No	
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g			
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h			
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8			
9a Did the sponsoring organization make any taxable distributions under section 4966?		9a			
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b			
10 Section 501(c)(7) organizations. Enter					
a Initiation fees and capital contributions included on Part VIII, line 12		10a			
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		10b			
11 Section 501(c)(12) organizations. Enter					
a Gross income from members or shareholders		11a			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)		11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		12a			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year		12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.					
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O		13a			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		13b			
c Enter the amount of reserves on hand		13c			
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a		No	
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>		14b			
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N		15		No	
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O		16		No	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year; 1b Enter the number of voting members included in line 1a, above, who are independent; 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?; 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?; 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?; 5 Did the organization become aware during the year of a significant diversion of the organization's assets?; 6 Did the organization have members or stockholders?; 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?; 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?; 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following; 8a The governing body?; 8b Each committee with authority to act on behalf of the governing body?; 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates?; 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?; 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13; 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?; 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done; 13 Did the organization have a written whistleblower policy?; 14 Did the organization have a written document retention and destruction policy?; 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?; 15a The organization's CEO, Executive Director, or top management official; 15b Other officers or key employees of the organization; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?; 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

Table with 2 columns: Question, Answer. Rows include: 17 List the States with which a copy of this Form 990 is required to be filed; 18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply; 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year; 20 State the name, address, and telephone number of the person who possesses the organization's books and records.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) REV FRANCISCO A TOLENTINO PRESIDENT (UNTIL 2018)	1 00 5 00	X		X				0	0	0
(2) DONNA M CRAMER PRESIDENT (AS OF 11/2018)	1 00 4 00	X		X				0	0	0
(3) KELVIN JUARBE TREASURER, ASST SECRETARY/CLERK (AS OF 11/2018)	1 00	X		X				0	0	0
(4) MARILYN SANCHEZ VICE PRESIDENT (AS OF 11/2018)	1 00 4 00	X		X				0	0	0
(5) ALFONSO SIRA SECRETARY/CLERK (AS OF 11/2018)	1 00	X		X				0	0	0
(6) WESLEY WILLIAMS DIRECTOR (AS OF 2018)	1 00	X						0	0	0
(7) THOMAS BLOCH DIRECTOR	1 00	X						0	0	0
(8) JOEL SKLAR DIRECTOR	1 00	X						0	0	0
(9) SCOTT POLLACK DIRECTOR	1 00	X						0	0	0
(10) WILLIAM ELSBREE DIRECTOR	1 00 4 00	X						0	0	0
(11) REGINALD BROWN DIRECTOR	1 00	X						0	0	0
(12) CHARISSA REID DIRECTOR	1 00	X						0	0	0
(13) SAM PANCHAMSINGH DIRECTOR	1 00	X						0	0	0
(14) DAVID PRICE EXECUTIVE DIRECTOR	37 50 12 00			X				44,086	122,972	23,058
(15) KRISTYNA DOUGERT CHIEF FINANCIAL OFFICER	37 50 12 00			X				0	149,860	6,666
(16) MARCIA THORNHILL DIRECTOR OF DEVELOPMENT	37 50 12 00					X		27,999	83,997	22,402

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a 87,487			
	b Membership dues	1b			
	c Fundraising events	1c			
	d Related organizations	1d			
	e Government grants (contributions)	1e 1,075,019			
	f All other contributions, gifts, grants, and similar amounts not included above	1f 326,342			
	g Noncash contributions included in lines 1a - 1f \$ _____				
	h Total. Add lines 1a-1f		1,488,848		

Program Service Revenue			Business Code			
	2a DEVELOPMENT FEES		531390	1,080,537	1,080,537	
b RENTAL INCOME		531390	988,583	988,583		
c ASSET MANAGEMENT FEES		531390	369,223	369,223		
d TENANT SERVICES		531390	339,890	339,890		
e SERVICE CONTRACTS		531390	229,734	229,734		
f All other program service revenue			18,259	18,259		
g Total. Add lines 2a-2f			3,026,226			

Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			55,359			55,359
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6a Gross rents	(i) Real	(ii) Personal				
		153,084					
	b Less rental expenses	184,114					
	c Rental income or (loss)	-31,030					
	d Net rental income or (loss)			-31,030	-31,030		
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
	b Less cost or other basis and sales expenses						
	c Gain or (loss)						
	d Net gain or (loss)						
	8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a					
	b Less direct expenses	b					
	c Net income or (loss) from fundraising events						
9a Gross income from gaming activities See Part IV, line 19	a						
b Less direct expenses	b						
c Net income or (loss) from gaming activities							
10a Gross sales of inventory, less returns and allowances	a						
b Less cost of goods sold	b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	Business Code						
11a MISCELLANEOUS INCOME	900099		1,828	1,828			
b _____							
c _____							
d All other revenue							
e Total. Add lines 11a-11d			1,828				
12 Total revenue. See Instructions			4,541,231	2,997,024	0	55,359	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.				
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.				
2 Grants and other assistance to domestic individuals. See Part IV, line 22.				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4 Benefits paid to or for members.				
5 Compensation of current officers, directors, trustees, and key employees	266,758	29,569	227,333	9,856
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,805,273	1,797,142	8,131	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)				
9 Other employee benefits	76,888	70,180	6,708	
10 Payroll taxes	33,143	29,297	3,704	142
11 Fees for services (non-employees)				
a Management	78,945	78,945		
b Legal	7,321		7,321	
c Accounting	147,142		147,142	
d Lobbying				
e Professional fundraising services. See Part IV, line 17.				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	268,117	139,938	126,143	2,036
12 Advertising and promotion				
13 Office expenses	119,324	78,845	40,479	
14 Information technology				
15 Royalties				
16 Occupancy	824,921	793,821	31,100	
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	17,957	14,345	3,612	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	248,937	218,527	30,410	
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a DEVELOPMENT SUPPORT	488,000	488,000		
b SUPPORT TO SUBSIDIARIES	292,617	292,617		
c MISCELLANEOUS	134,522	29,018	105,504	
d GRANT EXPENSE	76,286	76,286		
e All other expenses	158,568	130,226	28,342	
25 Total functional expenses. Add lines 1 through 24e	5,044,719	4,266,756	765,929	12,034
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	1,969,974	1	1,574,098
	2 Savings and temporary cash investments	1,382,751	2	1,986,923
	3 Pledges and grants receivable, net	265,177	3	97,024
	4 Accounts receivable, net	382,317	4	473,200
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	12,027	9	
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	7,110,304		
	b Less accumulated depreciation	1,987,242		
		5,313,392	10c	5,123,062
	11 Investments—publicly traded securities		11	
	12 Investments—other securities See Part IV, line 11		12	
	13 Investments—program-related See Part IV, line 11	2,784,750	13	2,716,730
	14 Intangible assets		14	0
15 Other assets See Part IV, line 11	21,671,410	15	22,448,213	
16 Total assets. Add lines 1 through 15 (must equal line 34)	33,781,798	16	34,419,250	
Liabilities	17 Accounts payable and accrued expenses	1,045,025	17	943,923
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	5,632,919	23	2,268,157
	24 Unsecured notes and loans payable to unrelated third parties	575,547	24	7,029,165
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D	8,318,673	25	6,471,859
	26 Total liabilities. Add lines 17 through 25	15,572,164	26	16,713,104
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	8,713,027	27	7,866,159
	28 Temporarily restricted net assets	6,169,803	28	6,513,183
	29 Permanently restricted net assets	3,326,804	29	3,326,804
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	18,209,634	33	17,706,146	
34 Total liabilities and net assets/fund balances	33,781,798	34	34,419,250	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,541,231
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,044,719
3	Revenue less expenses Subtract line 2 from line 1	3	-503,488
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	18,209,634
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	17,706,146

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990 Cash Accrual Other _____
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		No
2b	Yes	
2c	Yes	
3a	Yes	
3b	Yes	

Additional Data

Software ID:

Software Version:

EIN: 04-2741543

Name: NUESTRA COMUNIDAD DEVELOPMENT CORP

Form 990 (2018)

Form 990, Part III, Line 4a:

HOUSING DEVELOPMENT LINE OF BUSINESS NUESTRA'S THEORY OF CHANGE FOR OUR WORKFORCE RENTAL HOUSING LINE OF BUSINESS IS THAT PRODUCTION, ASSET MANAGEMENT, SERVICE REFERRALS AND COUNSELING OF TENANTS AT RISK OF LOSING THEIR HOUSING COLLECTIVELY HELP FAMILIES AND INDIVIDUALS IMPROVE THEIR LONG-TERM ECONOMIC, EDUCATION AND HEALTH STATUS OUR THEORY OF CHANGE FOR OUR HOMEOWNERSHIP BUSINESS IS THAT HELPING RESIDENTS BUY AND PRESERVE THEIR OWN HOME HELPS TO STABILIZE HOUSING COSTS, HELPS FAMILIES ACCUMULATE WEALTH OVER THE YEARS AND PROMOTES INVESTMENT AND STABILITY IN OUR NEIGHBORHOODS, INCLUDING FORECLOSURE PREVENTION ONE KEY DESIRED OUTCOME IN OUR THEORY OF CHANGE IS THAT THE BUILT ENVIRONMENT CONTAINS FEWER BLIGHTED PROPERTIES AND MORE ATTRACTIVE HOUSING AND COMMERCIAL SPACES THE STRENGTH OF OUR PRODUCTION PIPELINE WAS EVIDENT IN 2018 AND 2019, AS WE COMPLETED CONSTRUCTION OF FOUR PROJECTS WE COMPLETED CONSTRUCTION OF BARTLETT BUILDING B (60 MIXED-INCOME RENTAL APARTMENTS AND A COMMUNITY GROCERY STORE), THE LEASE-UP WAS COMPLETED IN 2019 WE COMPLETED AND SOLD HOMES AT BARTLETT BUILDING E (16 FOR-SALE CONDOS), KASANOF HOMES (16 FOR-SALE CONDOS) AND HOWARD HARLOW (4 FOR-SALE HOMES) BEYOND THESE PROJECTS, OUR PIPELINE IS STRONG BUILDINGS B AND E ARE PART OF BARTLETT STATION, A PLANNED 383-HOME DEVELOPMENT WITH 30,000 SF OF COMMERCIAL AND RETAIL USES ON WHAT IS NOW A BLIGHTED, VACANT, CONTAMINATED FORMER BUS YARD IN THE DUDLEY SQUARE AREA OF BOSTON'S ROXBURY NEIGHBORHOOD IN 2019 NUESTRA AND A NON-PROFIT PARTNER, PRESERVATION OF AFFORDABLE HOUSING (POAH), SECURED CITY FUNDING AWARDS AND ZONING APPROVALS FOR BUILDING D AT BARTLETT STATION, COMPRISING 52 UNITS OF NEW SENIOR AFFORDABLE APARTMENTS IN 2018 AND 2019, NUESTRA AND POAH SECURED ZONING APPROVAL, PERMITTING APPROVAL AND FUNDING FROM THE CITY OF BOSTON AND THE COMMONWEALTH OF MASSACHUSETTS TO DEVELOP 175 APARTMENTS ON WHAT IS NOW A COMMUTER PARKING LOT AT THE MATTAPAN SQUARE MBTA BUS AND TROLLEY STATION CONSTRUCTION WILL BEGIN IN EARLY 2020 NUESTRA CONTINUALLY SEEKS TO INNOVATE THE PRODUCTION AND SUSTAINABILITY OF OUR HOUSING IN TODAY'S ENVIRONMENT OF REDUCED SUPPLY OF HOUSING SUBSIDIES AND TAX CREDITS, THE EXISTING SYSTEM OF BUILDING WORKFORCE HOUSING IS ESSENTIALLY BROKEN NUESTRA HAS SHIFTED THE FOCUS OF OUR PRODUCTION PIPELINE AWAY FROM PROJECTS REQUIRING LARGE SUBSIDIES, INCLUDING THE SCARCEST SUBSIDY (SO-CALLED 9% LOW-INCOME HOUSING TAX CREDITS), WITH A NEW EMPHASIS ON FOR-SALE HOMES AND RENTAL HOUSING BUILT WITH LOWER COSTS AND LOWER SUBSIDY NEEDS LARGE 4% LIHTC PROJECTS NOW IN OUR PIPELINE FOR DEVELOPMENT OVER THE NEXT TWO THREE YEARS INCLUDE MATTAPAN STATION AND A CONSOLIDATION, REFINANCING AND REHABILITATION OF UP TO 246 UNITS IN OUR EXISTING PORTFOLIO APPROXIMATELY 130 FOR-SALE HOMES ARE IN OUR PIPELINE FOR DEVELOPMENT OVER THE NEXT FOUR YEARS

Form 990, Part III, Line 4b:

ASSET MANAGEMENT AND RESIDENT SERVICES LINES OF BUSINESS NUESTRA'S THEORY OF CHANGE, AS IT APPLIES TO THE CDC'S ASSET MANAGEMENT OF WORKFORCE RENTAL HOUSING, IS THAT EXCELLENT STEWARDSHIP OF OUR PROPERTIES COMBINED WITH SERVICE REFERRALS AND COUNSELING FOR TENANTS AT RISK OF LOSING HOUSING HELPS FAMILIES AND INDIVIDUALS IMPROVE THEIR LONG-TERM ECONOMIC, EDUCATION AND HEALTH STATUS ONE KEY GOAL FOR ASSET MANAGEMENT IS THAT THE COMMUNITY WILL BE VIEWED INTERNALLY AND EXTERNALLY AS A DESIRABLE PLACE TO LIVE, WORK AND PLAY EACH PROPERTY IN A PORTFOLIO MANAGED BY NUESTRA'S ASSET MANAGEMENT DEPARTMENT SHOULD CONTRIBUTE TO ACHIEVING THIS COMMUNITY GOAL NUESTRA'S ASSET MANAGEMENT PROCESS IS DESIGNED TO ACHIEVE POSITIVE, LONG-TERM OUTCOMES BY IDENTIFYING CONCRETE ACTION STEPS THE DISCIPLINE STARTS WITH AN ANALYSIS OF HISTORICAL OPERATING DATA FOR EACH PROPERTY AND AN EVALUATION OF HOW FINANCIAL OUTCOMES CAN BE IMPROVED WHILE MAINTAINING MISSION OBJECTIVES FOR THAT PROPERTY OUR ASSET MANAGEMENT DEPARTMENT CREATES AN ACTION PLAN DETAILING KEY CHALLENGES FACING EACH PROPERTY AND PROPOSES A STRATEGY FOR ADDRESSING THOSE CHALLENGES IN RECENT YEARS, AS LOW INTEREST RATES HAVE PROVIDED POTENTIAL FOR RESTRUCTURING, WE HAVE AGGRESSIVELY REFINANCED FIRST MORTGAGES TO TAKE ADVANTAGE OF THOSE RATES THE RESULTS ARE HEALTHIER CASH FLOW WHICH CAN BE DIVERTED TO RESERVES TO ADDRESS THE COSTS OF FUTURE CAPITAL NEEDS WE SEEK OUT SOURCES FOR CAPITAL FUNDS FOR NEEDED REPAIRS, AND WE RAISE FUNDS FROM EACH PROPERTY'S RESERVES AND CASH FLOW FOR THESE REPAIRS NUESTRA'S RESIDENT SERVICE COORDINATORS WORK CLOSELY WITH TENANTS WHO ARE BEGINNING FALL BEHIND ON THEIR RENT TENANTS IDENTIFIED AS AT RISK OF FALLING BEHIND ON THEIR RENT RECEIVE BASIC HOUSEHOLD BUDGET COUNSELING TO HELP THEM BETTER MANAGE EXPENSES CREDIT REPAIR ASSISTANCE IS ALSO PROVIDED, A CRITICAL SERVICE IF THESE TENANTS IN THE FUTURE WANT TO OBTAIN A CAR LOAN, FIND A NEW APARTMENT OR BUY A HOME AS A RESULT, NUESTRA'S PORTFOLIO EXPERIENCES AN ANNUAL EVICTION RATE OF LESS THAN 2% FINALLY, NUESTRA HAS TAKEN ITS ASSET MANAGEMENT MODEL AND APPLIED THE RIGOR AND DISCIPLINE OF ITS PROCESS TO ASSIST OTHER CDCS THIS GROWING LINE OF BUSINESS DELIVERS ASSET MANAGEMENT SERVICES COMPARABLE TO A LEVEL AVAILABLE TO INSTITUTIONAL REAL ESTATE INVESTORS, BUT WITH SPECIAL SENSITIVITY TO THE MISSION-DRIVEN SMALL OWNER BY EXPANDING THE UNIVERSE OF PROPERTIES, ORGANIZATIONS, AND COMMUNITIES SERVED, WE FEEL THAT EACH CLIENT CAN GAIN SYNERGIES AND BETTER-MANAGED OUTCOMES THAN THOSE AVAILABLE TO A STAND-ALONE ASSET MANAGER IN 2018 AND 2019 NUESTRA ASSISTED OUR CLIENTS IN ASSET MANAGING OVER 1,000 RENTAL HOUSING UNITS, IN ADDITION TO THE 800 APARTMENTS AND 80,000 SF OF COMMERCIAL SPACE OWNED BY NUESTRA

Form 990, Part III, Line 4c:

COMMUNITY ENGAGEMENT LINE OF BUSINESS NUESTRA'S THEORY OF CHANGE FOR OUR COMMUNITY ENGAGEMENT LINE OF BUSINESS IS THAT COMMUNITY BUILDING PROGRAMS HELP RESIDENTS CREATE COMMUNITIES OF OPPORTUNITY AS THEY IMPROVE THE QUALITY OF LIFE FOR THEIR HOUSEHOLDS AND NEIGHBORHOODS AND DEVELOP NEIGHBORHOOD RESIDENTS' CAPACITY TO LEAD COMMUNITY DEVELOPMENT KEY DESIRED OUTCOMES INCLUDE RESIDENTS ARE EMPOWERED AND HAVE PRIDE IN THE COMMUNITY, AND SUSTAINABLE BUSINESSES MEET THE NEEDS OF COMMUNITY RESIDENTS AND ATTRACT OTHER BUSINESSES COMMUNITY ENGAGEMENT STAFF AND RESIDENT SERVICES COORDINATORS COLLABORATE IN ACTIVITIES AIMED AT ACHIEVING THESE OUTCOMES OUR COMMUNITY BUILDING PROGRAMS INCLUDE OUR NEIGHBORCIRCLES SOCIAL NETWORKING AND LEADERSHIP DEVELOPMENT PROGRAM, THE ANNUAL CLEANEST STREET CONTEST INVOLVING OVER 400 RESIDENTS, MONTHLY NEIGHBORHOOD NETWORK NIGHTS AND THE OASIS @ BARTLETT COMMUNITY ARTS SERIES AT THE FOREFRONT OF DUDLEY SQUARE'S RENAISSANCE, NUESTRA COMMUNITY BUILDING PROGRAM ACHIEVED THESE RESULTS IN 2018 " NUESTRA PROVIDED OVER 20 HOURS OF TA TO ONE EXISTING BUSINESS O OVER 220 PEOPLE COMPLETED FIRST TIME HOME BUYER TRAINING AND ARE POISED FOR AN INFORMED FUTURE PURCHASE O OVER 100 COMMUNITY RESIDENTS FILLED A LEADERSHIP ROLE IN NUESTRA'S PROGRAMS AND ACTIVITIES O A TEAM OF ROXBURY ARTISTS AND ARTS INSTITUTION LEADERS CREATED A VISION AND COMMUNITY ENGAGEMENT PROCESS FOR OASIS@BARTLETT, A NEW PUBLIC ARTS PLAZA SCHEDULED FOR CONSTRUCTION IN 2019 AND AN OPENING IN 2021 DURING 2018 OVER 300 RESIDENTS PARTICIPATED IN A SURVEY, FOCUS GROUPS AND COMMUNITY DESIGN WORKSHOPS FOR THE ARTS PLAZA A CAPITAL CAMPAIGN IN 2019 WILL RAISE FUNDS FOR CONSTRUCTION IN 2020 AND 201

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

2018

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

NUUESTRA COMUNIDAD DEVELOPMENT CORP

Employer identification number

04-2741543

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university _____
- 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 11 An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

	Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant.")	4,214,306	1,646,423	1,169,250	3,333,478	1,488,848	11,852,305
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	4,214,306	1,646,423	1,169,250	3,333,478	1,488,848	11,852,305
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						526,814
6	Public support. Subtract line 5 from line 4						11,325,491

Section B. Total Support

	Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4	4,214,306	1,646,423	1,169,250	3,333,478	1,488,848	11,852,305
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	154,317	15,706	12,004	31,877	55,359	269,263
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						12,121,568
12	Gross receipts from related activities, etc. (see instructions)					12	13,356,752

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14	Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	93.430 %
15	Public support percentage for 2017 Schedule A, Part II, line 14	15	95.030 %

16a 33 1/3% support test—2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support test—2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►		(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►		(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

Section C. Computation of Public Support Percentage

15	Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2017 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from 2017 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		
	10b		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b	A family member of a person described in (a) above?		
c	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2	Activities Test Answer (a) and (b) below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3	Parent of Supported Organizations Answer (a) and (b) below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required-- explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2018			
a From 2013.			
b From 2014.			
c From 2015.			
d From 2016.			
e From 2017.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2018 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions			
6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			
7 Excess distributions carryover to 2019. Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2014.			
b Excess from 2015.			
c Excess from 2016.			
d Excess from 2017.			
e Excess from 2018.			

Additional Data

Software ID:

Software Version:

EIN: 04-2741543

Name: NUESTRA COMUNIDAD DEVELOPMENT CORP

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities
For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018
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If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization NUESTRA COMUNIDAD DEVELOPMENT CORP	Employer identification number 04-2741543
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ▶ \$ _____
- 3 Volunteer hours for political campaign activities (see instructions) _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1				
2				
3				
4				
5				
6				

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a Volunteers?	Yes		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c Media advertisements?		No	
d Mailings to members, legislators, or the public?		No	
e Publications, or published or broadcast statements?		No	
f Grants to other organizations for lobbying purposes?		No	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		2,438
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i Other activities?		No	
j Total Add lines 1c through 1i			2,438
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
PART II-B, LINE 1	IN 2018, THE COMPANY PARTICIPATED IN A LEGISLATIVE BRIEFING DAY AT THE MASSACHUSETTS STATE HOUSE, MEETING WITH ELECTED OFFICIALS FOR THE PURPOSE OF INFORMING THEM OF LEGISLATION OF IMPORTANCE TO THE COMPANY AND THE COMMUNITY DEVELOPMENT FIELD ACROSS THE STATE THE COMPANY HELD A "DONUTS WITH DELEGATES" BRIEFING DAY FOR BOSTON CITY COUNCILORS, STATE REPRESENTATIVES AND STATE SENATOR ALSO IN 2018, THE EXECUTIVE DIRECTOR ATTENDED THE NATIONAL NEIGHBORWORKS ASSOCIATION CONGRESSIONAL BRIEFINGS IN WASHINGTON D C WITH OTHER LEADERS OF THE WORKFORCE HOUSING FIELD TO ADVOCATE FOR LEGISLATION

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements
► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047
2018
Open to Public Inspection

Name of the organization
NUESTRA COMUNIDAD DEVELOPMENT CORP

Employer identification number
04-2741543

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e g , recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year	
a Total number of conservation easements	2a	
b Total acreage restricted by conservation easements	2b	
c Number of conservation easements on a certified historic structure included in (a)	2c	
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____

4 Number of states where property subject to conservation easement is located ► _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ► \$ _____

(ii) Assets included in Form 990, Part X ► \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1 ► \$ _____

b Assets included in Form 990, Part X ► \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table
- | | Amount |
|--|--------|
| c Beginning balance | |
| d Additions during the year | |
| e Distributions during the year | |
| f Ending balance | |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . Yes No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a** Board designated or quasi-endowment ▶
 - b** Permanent endowment ▶
 - c** Temporarily restricted endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- | | | |
|--|-----|----|
| (i) unrelated organizations | Yes | No |
| (ii) related organizations | | |
| b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? | | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		195,605		195,605
b Buildings		6,774,127	1,904,599	4,869,528
c Leasehold improvements				
d Equipment		140,572	82,643	57,929
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . . ▶				5,123,062

Part VII Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		

Part VIII Investments—Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) LA CONCHA LIMITED PARTNERSHIP	2,554,018	F
(2) OTHER INVESTMENTS	162,712	C
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	2,716,730	

Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
(1) PROJECTS UNDER DEVELOPMENT	12,032,044
(2) DUE FROM RELATED PARTIES	9,942,967
(3) CAPITALIZED COSTS, NET	358,525
(4) LOANS RECEIVABLE	105,474
(5) OTHER ASSETS	9,203
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)	22,448,213

Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
(1) Federal income taxes	
DUE TO CONSOLIDATED ENTITIES	1,121,272
CONTINGENT DEBT	5,350,587
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	6,471,859

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
See Additional Data Table	

Additional Data

Software ID:

Software Version:

EIN: 04-2741543

Name: NUESTRA COMUNIDAD DEVELOPMENT CORP

Supplemental Information

Return Reference	Explanation
PART X, LINE 2	NUESTRA ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES IN ACCORDANCE WITH ASC TOPIC, INCOME TAXES. THIS STANDARD CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS AND PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR THE CONSOLIDATING FINANCIAL STATEMENTS REGARDING A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN AN INFORMATION RETURN. NUESTRA HAS DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS WHICH QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE CONSOLIDATING FINANCIAL STATEMENTS AT DECEMBER 31, 2018.

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
NUESTRA COMUNIDAD DEVELOPMENT CORP

Employer identification number
04-2741543

Part I Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	<input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III		
	<input checked="" type="checkbox"/> Compensation committee <input type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations <input checked="" type="checkbox"/> Written employment contract <input type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment?	4a	No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4c	No
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization? If "Yes," on line 5a or 5b, describe in Part III	5b	No
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization? If "Yes," on line 6a or 6b, describe in Part III	6b	No
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

2018

Open to Public Inspection

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury

Name of the organization

NUESTRA COMUNIDAD DEVELOPMENT CORP

Employer identification number

04-2741543

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FINANCE COMMITTEE RECEIVES COPIES OF THE FORM 990 DURING THE FINANCE COMMITTEE MEETING ALL MEMBERS OF THE BOARD RECEIVE A COPY OF THE DRAFT RETURN, SO THEY CAN REVIEW AND MAKE COMMENTS THE BOARD MEMBERS SUBMIT QUESTIONS TO THE CFO AND EXECUTIVE DIRECTOR ALL QUESTIONS ARE ADDRESSED AND A RESPONSE SENT TO THE INDEPENDENT ACCOUNTANTS TO COMPLETE THE FINAL RETURN THE FINAL RETURN IS SENT TO ALL MEMBERS OF THE BOARD AND DISCUSSED DURING THE NEXT REGULAR MEETING DURING WHICH THE MEMBERS ARE ASKED TO APPROVE THE FORM 990 THE APPROVAL IS COMMUNICATED TO THE INDEPENDENT ACCOUNTANTS, SO THAT THE RETURN CAN BE FINALIZED AND SUBMITTED

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY NUESTRA HAS A MEMBER OF THE FINANCE COMMITTEE WHO IS THE COMPLIANCE OFFICER FOR THE ORGANIZATION NUESTRA REQUIRES THAT EVERY MEMBER OF THE BOARD SIGN A CONFLICT OF INTEREST POLICY FORM ONCE A YEAR THE ORGANIZATION INFORMS THE COMPLIANCE OFFICER WHEN ALL THE FORMS HAVE BEEN COMPLETED AND ARE ON FILE THE CONFLICT OF INTEREST POLICY IS INCLUDED IN THE BOARD BOOK THAT IS USED AT EVERY BOARD MEETING

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	AT THE TIME OF HIRING OF EACH EXECUTIVE DIRECTOR, THE BOARD MAY ENGAGE AN INDEPENDENT CONSULTANT TO REVIEW THE APPROPRIATE COMPENSATION FOR AN INDIVIDUAL HIRED TO CARRY OUT THE THE NON-CURRENT JOB DESCRIPTION FOR THIS POSITION AT THE TIME OF SUCH HIRING, THE BOARD SHALL REVIEW COMPARABILITY DATA ON EMPLOYMENT PROVIDED BY THE MASSACHUSETTS ASSOCIATION OF COMMUNITY DEVELOPMENT CORPORATIONS, COMPARABILITY INFORMATION COMPILED BY A NATIONAL NETWORK OF COMMUNITY DEVELOPMENT CORPORATIONS OR OTHER SALARY COMPARABILITY DATA PREPARED BY AN INDEPENDENT ORGANIZATION FAMILIAR WITH THE NON-PROFIT FIELD NUESTRA ALSO PURCHASES A GUIDESTAR COMPENSATION REPORT THAT IS USED AS PART OF THE SALARY REVIEW THE CHAIR OF THE PERSONNEL COMMITTEE IS A BOARD MEMBER THAT WORKS AS AN HR CONSULTANT, SHE ASSISTS THE BOARD IN REVIEWING THE EXECUTIVE DIRECTORS COMPENSATION THE BOARD MINUTES SHALL DOCUMENT THE PROCESS USED IN DETERMINING THE INITIAL COMPENSATION OF THE EXECUTIVE DIRECTOR AT THE TIME OF HIRING SUBSEQUENTLY, AT THE TIME OF THE ANNUAL EVALUATION OF THE EXECUTIVE DIRECTOR, THE BOARD SHALL DETERMINE THE APPROPRIATE INCREASE IN COMPENSATION BASED ON PERFORMANCE IN ACHIEVING THE ANNUAL WORKPLAN AND COMPARABILITY DATA A BONUS PAYMENT MAY BE AWARDED BASED ON PERFORMANCE IN ACHIEVING THE ANNUAL WORKPLAN, ACHIEVING ANY STRETCH GOALS THAT THE BOARD HAS SET FOR THE EXECUTIVE DIRECTOR AND/OR OTHER ACCOMPLISHMENTS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	NUESTRA MAINTAINS COPIES OF THE DOCUMENTS AT THEIR CORPORATE OFFICE AND MAKES THEM AVAILAB LE UPON REQUEST NUESTRA PROVIDES INFORMATION TO THE STATE AND FEDERAL AGENCIES AND THEIR ANNUAL TAX RETURN IS AVAILABLE ON GUIDESTAR ORG

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE FINANCE COMMITTEE IS CHARGED WITH THE OVERSIGHT AND GOVERNANCE OF THE AUDIT THERE WERE NO CHANGES FROM THE PRIOR YEAR

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2018

Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
NUESTRA COMUNIDAD DEVELOPMENT CORP

Employer identification number

04-2741543

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

See Additional Data Table

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) BARTLETT PLACE LAND INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-2106221	AFFORDABLE MIXED-USE PROJECTS	MA	501(C)(3)	509(A)(3) TYPE 1	NUESTRA CDC	Yes	
(2) BOSTON AGING CONCERNS YOUNG AND OLD UNITED 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 51-0202535	AFFORDABLE HOUSING FOR ELDERLY AND LOW INCOME INDIVIDUALS	MA	501(C)(3)	10	NUESTRA CDC	Yes	
(3) NUESTRA DEVELOPMENT FUND INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 75-2994759	MANAGING LOANS FOR LOW INCOME INDIVIDUAL AND HOUSING PROJECTS	MA	501(C)(3)	7	NUESTRA CDC	Yes	
(4) PALLADIO HALL CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-2458081	COMMERCIAL RENTALS TO NON-PROFITS AND LOCAL BUSINESSES	MA	501(C)(3)	509(A)(3) TYPE 1	NUESTRA CDC	Yes	
(5) ROXBURY DEVELOPMENT CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3562970	LOW INCOME HOUSING	MA	501(C)(3)	10	NUESTRA CDC	Yes	
(6) SWIFTY'S AUTO MALL INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3380739	PROVIDE COMMERCIAL RENTAL SPACE, TECHNICAL ASSISTANCE, EMPLOYMENT	MA	501(C)(3)	10	NUESTRA CDC	Yes	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		No
b Gift, grant, or capital contribution to related organization(s)		No
c Gift, grant, or capital contribution from related organization(s)	Yes	
d Loans or loan guarantees to or for related organization(s)	Yes	
e Loans or loan guarantees by related organization(s)		No
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)		No
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)		No
k Lease of facilities, equipment, or other assets from related organization(s)	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		No
o Sharing of paid employees with related organization(s)		No
p Reimbursement paid to related organization(s) for expenses		No
q Reimbursement paid by related organization(s) for expenses		No
r Other transfer of cash or property to related organization(s)		No
s Other transfer of cash or property from related organization(s)		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

See Additional Data Table

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation

Additional Data

Software ID:
Software Version:
EIN: 04-2741543
Name: NUESTRA COMUNIDAD DEVELOPMENT CORP

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
(1) 109 MOUNT PLEASANT LLC 56 WARREN STREET ROXBURY, MA 021193236 45-4998510	LOW INCOME HOUSING	MA	162,398	2,674,206	NUESTRA CDC
(1) 20 ALASKA STREET LLC 56 WARREN STREET ROXBURY, MA 021193236 04-2741543	LOW INCOME HOUSING	MA	1,828	0	NUESTRA CDC
(2) DARTMOUTH COMMERCIAL LLC 56 WARREN STREET ROXBURY, MA 021193236 04-2741543	PROVIDE COMMERCIAL RENTAL SPACE	MA	369,607	93,709	NUESTRA CDC
(3) HARLOW HOWARD LLC 56 WARREN STREET ROXBURY, MA 021193236 04-2741543	LOW INCOME HOUSING	MA	0	0	NUESTRA CDC
(4) INFILL 2 LLC 56 WARREN STREET ROXBURY, MA 021193236 04-3174353	LOW INCOME HOUSING	MA	281,257	1,477,141	NUESTRA CDC
(5) KASANOF HOMES LLC 56 WARREN STREET ROXBURY, MA 021193236 26-1953417	DEVELOPS FOR-SALE HOUSING ON THE SITE FOR INCOME ELIGIBLE INDIVIDUALS	MA	0	7,609,042	NUESTRA CDC
(6) KASANOF LAND LLC 56 WARREN STREET ROXBURY, MA 021193236 26-1953468	MAINTAINS OWNERSHIP OF THE LAND UPON WHICH KASANOF LLC AND KASANOF HOMES LLC	MA	0	4,141,554	NUESTRA CDC
(7) NUESTRA MATTAPAN TROLLEY STATION DEVELOPMENT LLC 56 WARREN STREET ROXBURY, MA 021193236 82-2221576	LOW INCOME HOUSING	MA	0	409,006	NUESTRA CDC
(8) NUESTRA QUINCY COMMONS COMMERCIAL LLC 56 WARREN STREET ROXBURY, MA 021193236	PROVIDE COMMERCIAL RENTAL SPACE	MA	180,966	1,521,519	NUESTRA CDC
(9) NUESTRA QUINCY COMMONS LAND LLC 56 WARREN STREET ROXBURY, MA 021193236	DEVELOPING AFFORDABLE RENTAL HOUSING FOR LOW- INCOME SENIORS	MA	0	4,463	NUESTRA CDC
(10) WARREN STREET CORRIDOR REDEVELOPMENT LLC 56 WARREN STREET ROXBURY, MA 021193236 45-1253087	DEVELOPING AFFORDABLE RENTAL HOUSING	MA	0	0	NUESTRA CDC

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) 35 WEST NEWTON LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-3319144	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(1) ADAMS COURT PHASE A LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-1438405	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(2) ADAMS COURT PHASE B LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-1438454	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(3) BARTLETT B LEVERAGE LENDER LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 81-4697061	LENDER	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	N/A	10,581,170	430,765		No			No	95 000 %
(4) BARTLETT B LIHTC LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 81-4496538	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	RELATED	14,936,449			No			No	99 000 %
(5) BARTLETT B NMTCLL 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 81-4514863	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(6) BARTLETT PLACE LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-2106221	LOW INCOME HOUSING	MA	N/A	N/A	3,725,549	421,095		No			No	50 000 %
(7) DARTMOUTH HOTEL LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3564230	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(8) GRANDFAMILIES LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3363997	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(9) HOPE IN DORCHESTER LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 36-4484825	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(10) HOWARD DACIA LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3509744	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(11) KASANOF LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 27-1098031	LOW INCOME HOUSING	MA	N/A	N/A				No			No	
(12) LA CONCHA LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3049981	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	RELATED	7,905,588	1,795,017		No			No	99 000 %
(13) NUESTRA QUINCY COMMONS RESIDENTIAL LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 45-3246544	LOW INCOME HOUSING	MA	N/A	RELATED				No			No	
(14) SARGENT PRINCE LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3229263	LOW INCOME HOUSING	MA	N/A	N/A				No			No	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(16) STAFFORD HEIGHTS LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3172923	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	RELATED	6,272,784	626,343		No			No	99.000 %
(1) WASHINGTON PARK LIMITED PARTNERSHIP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 80-0842947	LOW INCOME HOUSING	MA	N/A	N/A				No			No	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
(1) 11 MOUNT PLEASANT INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 27-1136409	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C	285,590	2,616,053	100 000 %	Yes	
(1) ADAMS COURT PHASE A INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 20-4530425	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		79	79 000 %	Yes	
(2) ADAMS COURT PHASE B INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-1438405	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		79	79 000 %	Yes	
(3) BARTLETT B LIHTC MM LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 81-4485439	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C			100 000 %		No
(4) DARTMOUTH HOTEL INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3564228	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		754	79 000 %	Yes	
(5) FOUR FOREST STREET CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3205392	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C	97,023	228,650	100 000 %	Yes	
(6) GRANDFAMILIES INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3363995	LOW INCOME HOUSING	MA	N/A	C					No
(7) HOPE IN DORCHESTER CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 11-3650218	LOW INCOME HOUSING	MA	N/A	C					No
(8) HOWARD DACIA RESIDENT CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 02-0607992	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C			100 000 %	Yes	
(9) HOWARD DACIA INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3509741	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		79	79 000 %	Yes	
(10) KASANOF RENTAL INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 27-1097903	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C	3,950	27,729	79 000 %	Yes	
(11) LA CONCHA CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-2942280	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		1,574	100 000 %	Yes	
(12) NUUESTRA DALY HOUSE CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-2171694	PROVIDE SERVICES, ACTIVITIES AND DEVELOPMENT RELATING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C	204,858	1,064,894	100 000 %	Yes	
(13) NUUESTRA QUINCY COMMONS RESIDENTIAL GP INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 45-3234588	LOW INCOME HOUSING	MA	N/A	C					No
(14) NUUESTRA QUINCY COMMONS RESIDENTIAL LP INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 45-3243995	LOW INCOME HOUSING	MA	NUUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		5,622,473	100 000 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
(16) NUESTRA WEST NEWTON CORP 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 26-3319144	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		100	100 000 %	Yes	
(1) ROXBURY TRIANGLE INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-2914198	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C	127,166	379,989	100 000 %	Yes	
(2) SARGENT PRINCE INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3229261	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		89,090	100 000 %	Yes	
(3) STAFFORD HEIGHTS COOPERTIVE CORPORATION 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3237875	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C			100 000 %	Yes	
(4) STAFFORD HEIGHTS INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3172771	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		90	75 000 %	Yes	
(5) THE NUESTRA QUINCY COMMONS CONDOMINIUM TRUST 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 82-6799847	LOW INCOME HOUSING	MA	N/A	T					No
(6) VILA NOVA APARTMENTS INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-2842747	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C	272,119	304,041	100 000 %	Yes	
(7) WASHINGTON PARK GP LLC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 46-1123564	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C		90	90 000 %	Yes	
(8) WAVERLY HOMES INC 56 WARREN STREET SUITE 200 ROXBURY, MA 02119 04-3295296	LOW INCOME HOUSING	MA	NUESTRA COMUNIDAD DEVELOPMENT CORPORATION	C			100 000 %	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
(1)	BARTLETT B LEVERAGE LENDER LLC	D	400,000	FAIR MARKET VALUE
(1)	BARTLETT PLACE LAND INC	D	1,376,691	FAIR MARKET VALUE
(2)	LA CONCHA LIMITED PARTNERSHIP	L	100,067	FAIR MARKET VALUE
(3)	NUESTRA DALY HOUSE CORPORATION	D	60,126	FAIR MARKET VALUE
(4)	NUESTRA QUINCY COMMONS RESIDENTIAL LP INC	D	5,503,884	FAIR MARKET VALUE
(5)	ROXBURY DEVELOPMENT CORPORATION	D	288,280	FAIR MARKET VALUE
(6)	STAFFORD HEIGHTS LIMITED PARTNERSHIP	D	744,674	FAIR MARKET VALUE
(7)	VILA NOVA APARTMENTS INC	D	146,969	FAIR MARKET VALUE