Department of the Treasury Internal Revenue Service

EXTENDED TO DECEMBER 17, 2018

Open to Public Inspection

OMB No 1545-0047

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ► Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

| A_I                     | For the  | 2017 calendar year, or tax year beginning $$ FEB $$ $$ $$ $$ $$ $$ $$ 201 $$ $$ $$ and endin  | g J  | AN 31, 2018                  |                                 |  |  |  |  |
|-------------------------|--|---|--|------------------------------|---------------------------------|--|--|--|--|
| В                       | Check if applicable  | C Name of organization  |  | D Employer identific         | cation number                   |  |  |  |  |
|                         | Address<br>change  | EMERSON CENTER, INC.  |  |                              |                                 |  |  |  |  |
| L                       | Name<br>change   | Doing business as   |  | 23-7007367                   |                                 |  |  |  |  |
| F                       | Initial<br>return<br>Final<br>return/  | Number and street (or P.O. box if mail is not delivered to street address)  125 - C TRADE STREET  | Number and street (or P.O. box if mail is not delivered to street address)  Room/suite |                              |                                 |  |  |  |  |
|                         | termin-<br>ated  | City or town, state or province, country, and ZIP or foreign postal code  |  | G Gross receipts \$          | 225-3334                        |  |  |  |  |
| Γ_                      | Amende   |   |  | H(a) Is this a group re      | ···                             |  |  |  |  |
| F                       | Applica  | · · · · · · · · · · · · · · · · · · ·   | 7  | for subordinates             |                                 |  |  |  |  |
| _                       | tion<br>pending  | SAME AS C ABOVE   | 1  | H(b) Are all subordinates in |                                 |  |  |  |  |
| $\overline{}$           | Toy ove  | mpt status  | 527  |                              | list (see instructions)         |  |  |  |  |
|                         |  | $\lim_{n \to \infty} S(n) = \lim_{n \to \infty} S(n) = \lim_{n$ | 1021   | H(c) Group exemptio          | •                               |  |  |  |  |
| <u>J</u>                | Earm of a  |   | Voar   |                              | A State of legal domicile: KY   |  |  |  |  |
|                         |  | Summary   | I Gai  | oriorniadon. 1572 N          | A State of legal dofficile. 141 |  |  |  |  |
| Į.                      |  |   | TN   | PROVIDING A                  | FFORDARI.F                      |  |  |  |  |
| Activities & Governance |  | Inefly describe the organization's mission or most significant activities ASSIST HOUSING TO THE ELDERLY AND DISABLED.   | T 1.4  | PROVIDING A                  | TTORDABUB                       |  |  |  |  |
| ž                       | 2 (  | Check this box 🕨 📖 if the organization discontinued its operations or disposed of   | more   | than 25% of its net as       |                                 |  |  |  |  |
| 8                       | 3 1  | lumber of voting members of the governing body (Part VI, line 1a)   |  | 3                            | 8                               |  |  |  |  |
| S.                      | 4 1  | lumber of independent voting members of the governing body (Part VI, line 1b)   |  | 4                            | 8                               |  |  |  |  |
| Se                      | 5 T  | otal number of individuals employed in calendar year 2017 (Part V, line 2a)   |  | 5                            | 0                               |  |  |  |  |
| ŧ                       | 6 T  | otal number of volunteers (estimate if necessary)   |  | 6                            | 0                               |  |  |  |  |
| 支                       | 7a ⊺   | otal unrelated business revenue from Part VIII, column (C), line 12   |  | 7a                           | 0.                              |  |  |  |  |
| •                       | b1   | let unrelated business taxable income from Form 990-T, line 34  |  | 7b                           | 0.                              |  |  |  |  |
|                         |  |   |  | Prior Year                   | Current Year                    |  |  |  |  |
| ۵                       | 8 (  | Contributions and grants (Part VIII, line 1h)   |  | 0.                           | 0.                              |  |  |  |  |
| Revenue                 | 9 F  | Program service revenue (Part VIII, line 2g)  |  | 981,167.                     | 1,061,827.                      |  |  |  |  |
| ě                       |  | nvestment income (Part VIII, column (A), lines 3, 4, and 7d)  |  | 112.                         | 778.                            |  |  |  |  |
| Œ                       |  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  |  | 12,938.                      | 10,608.                         |  |  |  |  |
|                         | 12 1   | otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |  | 994,217.                     | 1,073,213.                      |  |  |  |  |
|                         |  | Grants and similar amounts paid (Part IX, column (A), lines 13)   |  | 0.                           | 0.                              |  |  |  |  |
|                         |  | Benefits paid to or for members (Part IX, column (A), line 4)   |  | 0.                           | 0.                              |  |  |  |  |
| Ś                       | 15 5   | Salaries, other compensation, employee benefits (Part IX, columni(A), lines 5-10)   |  | 235,040.                     | 259,984.                        |  |  |  |  |
| Expenses                | 16a F  | Professional fundraising fees (Part IX, column (A), line 11e)   |  | 0.                           | 0.                              |  |  |  |  |
| ë                       | .   ьт   |   | ^  | ; <b>3</b>                   | * \$ ( )                        |  |  |  |  |
| ũ                       | 17 (   | otal fundraising expenses (Part IX, column (D), line 25)  Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  |  | 769,642.                     | 669,139.                        |  |  |  |  |
|                         |  | otal expenses Add lines 13-17 (must equal Part IX, column (A), line 25)   |  | 1,004,682.                   | 929,123.                        |  |  |  |  |
|                         |  | Revenue less expenses. Subtract line 18 from line 12  |  | <10,465.                     | > 144,090.                      |  |  |  |  |
| ts or                   |  |   | Ве   | ginning of Current Year      | End of Year                     |  |  |  |  |
| ets                     | 20 1   | otal assets (Part X line 16)  |  | 914,210.                     | 944,642.                        |  |  |  |  |
| ASS                     | 21 7   | otal liabilities (Part X, line 26)  |  | 775,960.                     | 662,302.                        |  |  |  |  |
| Net Assets              | 22 1   | let assets or fund balances Subtract line 21 from line 20   |  | 138,250.                     | 282,340.                        |  |  |  |  |
|                         |  | Signature Block   | •  |                              |                                 |  |  |  |  |
| Und                     | der penal  | lies of perjury, I declare that I have examined this return, including accompanying schedules and   | statem   | ents, and to the best of m   | y knowledge and belief, it is   |  |  |  |  |
| true                    | e, correct   | and complete: Seclaration of preparer (other than officer) is based on all information of which pr  | eparer   | has any knowledge.           |                                 |  |  |  |  |
| Farmer 1 I Jelin        |  |   |  |                              |                                 |  |  |  |  |
| Sig                     |  | RAY DEBOLT, PRESIDENT   |  |                              |                                 |  |  |  |  |
| He                      | re   | Type or print name and title  |  |                              | DTIN:                           |  |  |  |  |
| _                       | - 1  | Print/Type preparer's name  Preparer's signature  |  | Date Check of                | PTIN                            |  |  |  |  |
| Pai                     |  | DAVID W. HICKS, CPA, CFF  |  | 7/10/18 self-employ          |                                 |  |  |  |  |
|                         |  | Firm's name HICKS & ASSOCIATES CPAS   |  | Firm's EIN ▶                 | 45-3047226                      |  |  |  |  |
| Us                      | Use Only Firm's address 1795 ALYSHEBA WAY, SUITE 6206 LEXINGTON, KY 40509 Phone no. (859) 368-9727 |   |  |                              |                                 |  |  |  |  |
| Ma                      | y the IR   | S discuss this return with the preparer shown above? (see instructions)   |  |                              | X Yes No                        |  |  |  |  |
|                         |  | 17 I HA For Panerwork Reduction Act Notice, see the separate instructions.  |  |                              | Form <b>990</b> (2017)          |  |  |  |  |

|                  | 990 (2017) EMERSON CENT  |   | 23-7007367 Page 2                     |
|------------------|--|---|---------------------------------------|
| Pai              | t III Statement of Program Service Ac  | complishments   |                                       |
|                  | Check if Schedule O contains a response or                                   | note to any line in this Part III                             |                                       |
| 1                | Briefly describe the organization's mission  ASSIST IN PROVIDING AFFOR       | DABLE HOUSING TO THE ELDERLY                                  | AND DISABLED.                         |
|                  |  |   |                                       |
|                  |  |   |                                       |
| 2                | Did the organization undertake any significant proc                          | ram services during the year which were not listed on th      | ne                                    |
| -                | prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule |   | Yes X No                              |
| 3                |  | o<br>gnificant changes in how it conducts, any program servic | ces? Yes X No                         |
| •                | If "Yes," describe these changes on Schedule O.                              | militarit changes in now it conducts, any program service     |                                       |
| 4                |  | plishments for each of its three largest program services     |                                       |
|                  |  | quired to report the amount of grants and allocations to      | others, the total expenses, and       |
| 4-               | revenue, if any, for each program service reported                           | 32 • including grants of \$                                   | 1,072,435.)                           |
| 4a               |  | BLE, WITH THE ASSISTANCE FROM                                 |                                       |
|                  |  | DUALS. MANY TENANTS RECEIVE                                   |                                       |
|                  | PAYMENTS FROM HUD.   |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   | <del></del>                           |
|                  |  | <del></del>   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
| 4b               | (Code) (Expenses \$  | including grants of \$) (F                                    | Revenue \$)                           |
|                  |  |   |                                       |
|                  |  | <del></del>   |                                       |
|                  |  |   |                                       |
|                  |  | <del></del>   |                                       |
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|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   | · · · · · · · · · · · · · · · · · · · |
| 4c               | (Code) (Expenses \$  | including grants of \$  | Revenue \$                            |
|                  | (555)  |   | ,                                     |
|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
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|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
|                  |  |   |                                       |
| <b>4</b> d       | Other program services (Describe in Schedule O.)                             |   |                                       |
|                  | (Expenses \$ including gra  Total program service expenses ▶                 | nts of \$ ) (Revenue \$                                       | )                                     |
| _ <del>c</del> _ | Total program service expenses   |   | Form <b>990</b> (2017)                |

| Pa  | rt IV Checklist of Required Schedules   |             |  |                  |
|-----|---|-------------|--|------------------|
|     |   |             | Yes  | No               |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?                               |             |  |                  |
|     | If "Yes," complete Schedule A   | 1           |  | Х                |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors   | 2           |  | X                |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   | ┢═┪         |  |                  |
| _   | public office? If "Yes," complete Schedule C, Part I  | 3           |  | х                |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  | ٣           |  |                  |
| •   | during the tax year? If "Yes," complete Schedule C, Part II   | 4           |  | 1                |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or      | -           | <del>                                     </del> |                  |
| 3   | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                    |             |  | x                |
| 6   |   | 5           | -  | <del></del>      |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to         |             |  | x                |
| _   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I      | 6           | <b>-</b>   |                  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                         | _           |  | x                |
| _   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                              | 7           | <u> </u>   | <del>  ^</del> - |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete      |             |  | ۱ 🚚              |
|     | Schedule D, Part III  | 8           |  | X                |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for     |             |  |                  |
|     | amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?         |             |  | l <u></u>        |
|     | If "Yes," complete Schedule D, Part IV  | 9_          |  | X                |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent     | ( /         |  | l                |
|     | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10          |  | X                |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X | 3           |  | 2                |
|     | as applicable.  |             |  | <u>Å</u>         |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,       |             | i  |                  |
|     | Part VI   | 11a         | X  |                  |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total       |             |  |                  |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b         |  | X                |
| С   | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total        |             |  |                  |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c         |  | X                |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in      |             |  |                  |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d         |  | X                |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X             | 11e         |  | Х                |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses           |             |  |                  |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X            | 11f         | Х  |                  |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete               |             |  |                  |
|     | Schedule D, Parts XI and XII  | 12a         | X  |                  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                         |             |  |                  |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional             | 12b         |  | Х                |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                 | 13          |  | Х                |
| 14a |   | 14a         |  | X                |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,           |             |  |                  |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000        |             |  |                  |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b         |  | Х                |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any         |             |  |                  |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15          |  | х                |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to          |             |  |                  |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16          |  | Х                |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,           | <del></del> |  |                  |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  | 17          |  | x                |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines      | ┌╌┤         |  | ┢▔               |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18          |  | х                |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? // "Yes,"            | ٠٠٠         |  | <del></del> -    |
|     | 2.5 and organization report more triain who pode or gross meeting from gaming activities on that with, time oat the feet          |             |  |                  |

complete Schedule G, Part III

Form 990 (2017) EMERSON CENTER, IN Part IV Checklist of Required Schedules (continued)

|     |  | -        | Yes           | No            |
|-----|--|----------|---------------|---------------|
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a      |               | X             |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b      |               |               |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |          |               |               |
|     | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21       |               | <u> </u>      |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22       |               | x             |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current   |          |               |               |
|     | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |          |               |               |
|     | Schedule J   | 23       |               | <u> </u>      |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |          | :             |               |
|     | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   |          |               |               |
|     | Schedule K If "No", go to line 25a   | 24a      |               | <u> </u>      |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b      |               |               |
| С   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   |          |               |               |
|     | any tax-exempt bonds?  | 24c      | $\overline{}$ |               |
|     | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d      |               |               |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |          |               | X             |
|     | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a      |               |               |
| D   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete |          |               |               |
|     | Schedule L, Part I   | 25b      |               | х             |
| 26  | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or  | 200      |               |               |
|     | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? /f "Yes,"   |          |               |               |
|     | complete Schedule L, Part II   | 26       |               | X             |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial   |          |               |               |
|     | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member  |          |               |               |
|     | of any of these persons? If "Yes," complete Schedule L, Part III   | 27       |               | X             |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV  |          |               | \$0. ;        |
|     | instructions for applicable filing thresholds, conditions, and exceptions)   | . 1      |               | ٠ ــــ        |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28a      |               | <u> X</u>     |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28b      |               | Х             |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,  |          |               | X             |
| ~~  | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV   | 28c      |               | X             |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29       |               |               |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M   | 30       |               | Х             |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations?   | <u> </u> |               | <del></del> - |
| ٠.  | If "Yes," complete Schedule N, Part I  | 31       |               | Х             |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   |          |               |               |
|     | Schedule N, Part II  | 32       |               | X             |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   |          |               |               |
|     | sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33       |               | X             |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |          |               |               |
|     | Part V, line 1   | 34       |               | X             |
| 35a |  | 35a      |               | X             |
| b   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |          |               |               |
|     | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b      |               |               |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |          | ľ             |               |
|     | If "Yes," complete Schedule R, Part V, line 2  | 36       |               |               |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |          |               | Х             |
| 20  | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37       | -             |               |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?   | 38       | х             |               |
|     | Note. All Form 990 filers are required to complete Schedule O  |          |               | (2017)        |

| Pai    | t V Statements Regarding Other IRS Filings and Tax Compliance  |          |            | -3-  |
|--------|--|----------|------------|--|
|        | Check if Schedule O contains a response or note to any line in this Part V   |          |            |  |
|        |  |          | Yes        | No   |
| 1a     | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   | <        | (*<br>%    | , 💥  |
| b      | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0  | , l      | ``         |  |
| С      | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming   | ž ;      |            |  |
|        | (gambling) winnings to prize winners?  | 1c       |            |  |
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  | 144.16   | . S        |  |
|        | filed for the calendar year ending with or within the year covered by this return 2a 0   |          |            | -  |
| b      | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b       |            |  |
|        | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |          | <u>Xil</u> |  |
| За     | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a       |            | _X   |
| b      | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O   | 3b       |            |  |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a  |          |            |  |
|        | financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a       |            | X  |
| b      | If "Yes," enter the name of the foreign country  |          |            | Ž.   |
|        | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)   |          |            |  |
| 5a     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a       |            | X  |
| b      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b       |            | X  |
| С      | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   | 5c       |            |  |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit  | l        |            |  |
|        | any contributions that were not tax deductible as charitable contributions?  | 6a       |            | X  |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts   |          |            |  |
| _      | were not tax deductible?   | 6b       |            |  |
| 7      | Organizations that may receive deductible contributions under section 170(c).  | İ        |            | ^ *  |
| a      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a       |            | X  |
| þ      | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       |            |  |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required  | _        | i          | v  |
| _      | to file Form 8282?   | 7c       | b 5500x    | X  |
| d      | If "Yes," indicate the number of Forms 8282 filed during the year  |          |            | å:   |
| e<br>f | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |            |  |
| g      | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7f       |            |  |
| _      | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7g<br>7h | -          |  |
| 8      |  |          |            |  |
|        | sponsoring organization have excess business holdings at any time during the year?   | 8        | . zšá      | ,  |
| 9      | Sponsoring organizations maintaining donor advised funds.  | 27       |            | <u>.                                    </u> |
| а      | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a       | . XX       | <b>.</b> .                                   |
| ь      | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b       |            |  |
| 10     | Section 501(c)(7) organizations. Enter   | -        | \$         | *  |
| а      | Initiation fees and capital contributions included on Part VIII, line 12   | ŀ        | , ,        |  |
| b      | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  | á        | 8          |  |
| 11     |  |          |            |  |
| а      | Gross income from members or shareholders  |          | , %        | Α  |
| b      | Gross income from other sources (Do not net amounts due or paid to other sources against   | *        | ŝs         | să j   |
|        | amounts due or received from them)   | - 4      | *          |  |
| 12a    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |            |  |
| b      | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |          | 2.         | 10(2)  |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.   | i Ž      |            | \$ 53°.                                      |
| а      | Is the organization licensed to issue qualified health plans in more than one state?   | 13a      |            |  |
|        | Note. See the instructions for additional information the organization must report on Schedule O   | Į į      | )          | <del>(</del> , )                             |
| b      | Enter the amount of reserves the organization is required to maintain by the states in which the   | , ,      |            | * 1  |
|        | organization is licensed to issue qualified health plans   | 1        | .          |  |
| С      | Enter the amount of reserves on hand . 13c   |          | <b>å</b> . |  |
| 14a    | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |            | X  |
| _ b    | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14b      |            |  |
|        |  | Form \$  | 990 (      | 2017)  |

Form 990 (2017) EMERSON CENTER, INC.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions

|          | Check if Schedule O contains a response or note to any line in this Part VI   |            |  | X        |
|----------|---|------------|--|----------|
| Sec      | tion A. Governing Body and Management   | -          |  |          |
|          |   |            | Yes  | No       |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year   | 3          | 1  | 133      |
|          | If there are material differences in voting rights among members of the governing body, or if the governing   | 1          |  |          |
|          | body delegated broad authority to an executive committee or similar committee, explain in Schedule O.   |            | ş  |          |
| þ        | Enter the number of voting members included in line 1a, above, who are independent  1b  |            | § 5  |          |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other  |            | ĬĹ.  |          |
|          | officer, director, trustee, or key employee?  | 2          |  | X        |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct supervision   |            |  |          |
|          | of officers, directors, or trustees, or key employees to a management company or other person?  | 3          | X  |          |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  | 4          |  | X        |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's assets?  | 5          |  | X        |
| 6        | Did the organization have members or stockholders?  | 6          |  | X        |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or  |            |  |          |
|          | more members of the governing body?   | 7a         |  | X        |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or  |            |  |          |
|          | persons other than the governing body?  | 7b         |  | X        |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   | i lå. L    |  |          |
|          | The governing body?   | 8a         | Х  |          |
|          | Each committee with authority to act on behalf of the governing body?   | 8b         |  | Х        |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the  |            |  | ٠,,      |
| 600      | organization's mailing address? If "Yes," provide the names and addresses in Schedule O   | 9          |  | Х        |
| Sec      | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)   |            |  | r        |
| 40-      | Delthe account to be been been been been been been been   | <u> </u>   | Yes  | No<br>X  |
|          | Did the organization have local chapters, branches, or affiliates?  | 10a        |  |          |
| D        | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,  |            |  |          |
| 446      | and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b        | X  |          |
|          | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a        |  | 23.83    |
|          | Describe in Schedule O the process, if any, used by the organization to review this Form 990.   | 40-        | X  | NA       |
| ıza<br>b | Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12a        | ┢┻   | х        |
|          | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe  | 12b        |  | <u> </u> |
| ·        | in Schedule O how this was done   | 12c        |  | x        |
| 13       | Did the organization have a written whistleblower policy?   | 13         | <u> </u>   | X        |
| 14       | Did the organization have a written document retention and destruction policy?  | 14         |  | X        |
| 15       | Did the process for determining compensation of the following persons include a review and approval by independent  | W 8.3      | XX 8 :   | 22 3     |
|          | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |            |  |          |
| а        | The organization's CEO, Executive Director, or top management official  | 152        | SEESSA.  | X        |
|          | Other officers or key employees of the organization   | 15a<br>15b |  | X        |
| _        | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   | <u> </u>   | <del>                                     </del> | 11.6     |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a   | ž          | 1.00   | '**      |
|          | taxable entity during the year?   | 16a        | X %  | х        |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation  |            | 12.  | \$ ¥ ~ × |
|          | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's  | á          | 4 F 1  | - 4      |
|          | exempt status with respect to such arrangements?  | 16b        | *^ *   | i.c.à    |
| Sec      | tion C. Disclosure  | 100        |  |          |
| 17       | List the states with which a copy of this Form 990 is required to be filed ▶KY  |            |  |          |
| 18       | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)  | availah    | le   | _        |
|          | for public inspection Indicate how you made these available Check all that apply.   |            | -  |          |
|          | Own website Another's website X Upon request Other (explain in Schedule O)  |            |  |          |
| 19       | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and   | d finan    | cıal   |          |
| •        | statements available to the public during the tax year.   |            | J  |          |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books and records  |            |  |          |
|          | KIRKPATRICK MANAGEMENT COMPANY-KY - (859)225-3334   |            |  |          |
| _        | 125-C TRADE STREET, LEXINGTON, KY 40511   |            |  |          |
| 732004   | 11-28-17  | Form       | agn  | (2017)   |

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

  • List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the organiza |                   | orga                           | 111146                |            |              | npe                             | ાઝલા          |                         |                         | <b>(E)</b>             |
|--|-------------------|--------------------------------|-----------------------|------------|--------------|---------------------------------|---------------|-------------------------|-------------------------|------------------------|
| (A)                                    | (B)               |                                |                       | رر<br>Posi | C)<br>Ition  | ì                               |               | (D)                     | (E)                     | (F)                    |
| Name and Title                         | Average hours per | (do                            | not c                 | heck       | more         | than<br>s bot                   | one           | Reportable compensation | Reportable compensation | Estimated<br>amount of |
|  | week              |                                |                       |            |              | r/trus                          |               | from                    | from related            | other                  |
|  | (list any         | for                            |                       |            |              |                                 |               | the                     | organizations           | compensation           |
|  | hours for         | g.                             |                       |            |              | 밇                               |               | organization            | (W-2/1099-MISC)         | from the               |
|  | related           | tee or                         | ustee                 |            |              | eusafi                          |               | (W-2/1099-MISC)         | , ,                     | organization           |
|  | organizations     | l trus                         | nal tri               |            | oyee         | g<br>mo                         |               |                         |                         | and related            |
|  | below             | Individual trustee or director | Institutional trustee | Officer    | Key employee | Highest compensated<br>employee | <b>Former</b> |                         |                         | organizations          |
| ///                                    | line)             | 르                              | SU.                   | JJO        | Ke           | 운동                              | 호             |                         |                         |                        |
| (1) RAY DEBOLT                         | 2.00              |                                |                       | 37         |              |                                 |               |                         |                         | •                      |
| PRESIDENT (2) LIZ CARAS                | 2 00              | X                              |                       | X          |              | $\vdash$                        | _             | 0.                      | 0.                      | 0.                     |
|  | 2.00              | ,,                             |                       | 37         |              |                                 |               |                         |                         | •                      |
| VICE PRESIDENT                         | 2 00              | X                              | <u> </u>              | Х          |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (3) SUSAN BYARS<br>SECRETARY           | 2.00              | x                              |                       | х          |              |                                 |               | ٥.                      |                         | •                      |
| (4) DICK LOEFFLER                      | 2.00              | ₽                              | -                     | ^          |              |                                 |               | 0.                      | 0.                      | 0.                     |
| DIRECTOR                               | 2.00              | x                              |                       |            |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (5) ED SERGENT                         | 2.00              | ₽                              | $\vdash$              | -          |              |                                 |               | 0.                      | 0.                      | 0 ,                    |
| TREASURER                              | 2.00              | x                              |                       | х          |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (6) ROBIN STOVALL                      | 2.00              | <u> </u>                       | $\vdash$              | Λ          |              | ┝                               |               | 0.                      |                         |                        |
| DIRECTOR                               | 2.00              | x                              |                       |            |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (7) KATHLEEN MILLER                    | 2.00              |                                |                       |            |              |                                 |               |                         | •                       | <u> </u>               |
| DIRECTOR                               |                   | x                              |                       |            |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (8) ESTHER HULBURT                     | 2.00              |                                | $\vdash$              |            |              | $\vdash$                        |               |                         |                         |                        |
| DIRECTOR                               |                   | х                              |                       |            |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (9) SAMUEL HALLEY III                  | 0.00              |                                |                       |            |              |                                 |               |                         |                         |                        |
| EMERITUS DIRECTOR                      |                   |                                |                       |            |              |                                 |               | 0.                      | 0.                      | 0.                     |
| (10) WALTER FORSTER                    | 0.00              |                                |                       |            |              |                                 |               |                         |                         |                        |
| EMERITUS DIRECTOR                      |                   |                                |                       |            |              |                                 |               | 0.                      | 0.                      | 0 .                    |
|  |                   |                                |                       |            |              |                                 |               | -                       |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
| <del></del>                            |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       | Щ          |              |                                 |               |                         |                         |                        |
|  |                   |                                |                       |            |              |                                 |               |                         | į                       |                        |
|  |                   |                                | ليلا                  |            |              |                                 |               |                         |                         |                        |

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Form 990 (2017)

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

Statement of Revenue Part VIII Check if Schedule O contains a response or note to any line in this Part VIII (B) Related or (C) Unrelated Revenue excluded from tax under sections 512 - 514 Total revenue exempt function business revenue revenue Grants Federated campaigns Membership dues 1b c Fundraising events 1c 1d d Related organizations Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1f Noncash contributions included in lines 1a-1f \$ h Total. Add lines 1a-1f Business Code 531110 1,061,827.1,061,827. 2 a GROSS RENTS Program Service Revenue All other program service revenue 061,827. Total. Add lines 2a-2f Investment income (including dividends, interest, and 778 other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (II) Personal 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (II) Other assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See Part IV, line 18 **b** Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 8,272 8,272 812300 LAUNDRY AND VENDING 2,008. 2,008 812900 TENANT CHARGES 812900 328 328. MISCELLANEOUS INCOME All other revenue 10,608. Total. Add lines 11a-11d 073,213.1,072,435. Total revenue. See instructions. 12

732009 11-28-17

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Fundraising Do not include amounts reported on lines 6b. (A) Total expenses Program service expenses Management and general expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 198,147. 128,945. 69,202. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 46,843. 30,448. 16,395. Other employee benefits 14,994. 9,746. 5,248 10 Payroll taxes Fees for services (non-employees) 50,974. 50,974 Management 104. 104. **b** Legal 13,928. 13,928. c Accounting d Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other, (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) 1,715. 1,715. Advertising and promotion 12 27,569. 27,569. 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 5,851. 5,851. 20 Interest Payments to affiliates 21 91,489. Depreciation, depletion, and amortization 22 47,768. 47,768. 23 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 265,656. <u> 265,656.</u> UTILITIES BUILDING REPAIRS AND MA 101,281. 101,281. c SECURITY 34,620. 34,620. ADMINISTRATIVE RENT FRE 11,724. 11,724. 16,460 15,877. 583 e All other expenses 929,123.0. 142,402. Total functional expenses. Add lines 1 through 24e 695,232. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here \_\_\_\_\_\_ if following SOP 98-2 (ASC 958-720)

| Pai                         | tΧ       | Balance Sheet  |  |
|-----------------------------|----------|--|--|
|                             |          | Check if Schedule O contains a response or note to any line in this F                        | Part X   |
|                             |          |  | (A) (B)  |
|                             |          |  | Beginning of year End of year  |
|                             | 1        | Cash - non-interest-bearing  | 8,340. 1 35,541  |
|                             | 2        | Savings and temporary cash investments   | 94,634. 2 150,515  |
|                             | 3        | Pledges and grants receivable, net   | 3 200  |
|                             | 4        | Accounts receivable, net   | 7,399. 4 3,259   |
|                             | 5        | Loans and other receivables from current and former officers, direct                         | tors,  |
|                             |          | trustees, key employees, and highest compensated employees. Cor                              |  |
|                             |          | Part II of Schedule L  | 5  |
|                             | 6        | Loans and other receivables from other disqualified persons (as defi                         |  |
|                             |          | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and c                       |  |
|                             |          | employers and sponsoring organizations of section 501(c)(9) volunta                          |  |
| Assets                      |          | employees' beneficiary organizations (see instr) Complete Part II of                         |  |
| \SS.                        | 7        | Notes and loans receivable, net  | 7  |
| •                           | 8        | Inventories for sale or use  | 1,060.9  |
|                             | 9        | Prepaid expenses and deferred charges  |  |
|                             | 10a      | Land, buildings, and equipment cost or other   | 97,133.  |
|                             |          |  |  |
|                             | l .      |  |  |
|                             | 11       | Investments - publicly traded securities   | 11   |
|                             | 12       | Investments - other securities See Part IV, line 11  | 12   |
|                             | 13       | Investments - program-related See Part IV, line 11   | 14   |
|                             | 14       | Intangible assets  | 0 • 15 25,000  |
|                             | 15<br>16 | Other assets See Part IV, line 11  Total assets. Add lines 1 through 15 (must equal line 34) | 914,210.16 944,642   |
|                             | 17       | Accounts payable and accrued expenses  | 102,325. 17 35,310   |
|                             | 18       | Grants payable   | 18   |
|                             | 19       | Deferred revenue   | 5,655. 19 7,225  |
|                             | 20       | Tax-exempt bond liabilities  | 20   |
|                             | 21       | Escrow or custodial account liability. Complete Part IV of Schedule I                        | 44 200   |
| Ø                           | 22       | Loans and other payables to current and former officers, directors, t                        | 20 d 200 d 2 |
| iŧ                          |          | key employees, highest compensated employees, and disqualified p                             |  |
| Liabilities                 |          | Complete Part II of Schedule L   | 22   |
| Ë                           | 23       | Secured mortgages and notes payable to unrelated third parties                               | 623,672. 23 577,290  |
|                             | 24       | Unsecured notes and loans payable to unrelated third parties                                 | 24   |
|                             | 25       | Other liabilities (including federal income tax, payables to related thii                    | ırd  |
|                             |          | parties, and other liabilities not included on lines 17-24). Complete P                      | Part X of  |
|                             |          | Schedule D   | 25   |
|                             | 26       | Total liabilities. Add lines 17 through 25   | 775,960. 26 662,302  |
|                             |          | Organizations that follow SFAS 117 (ASC 958), check here                                     | X and  |
| es                          |          | complete lines 27 through 29, and lines 33 and 34.   | (A) and  |
| auc                         | 27       | Unrestricted net assets .  | 138,250. 27 282,340  |
| Bali                        | 28       | Temporarily restricted net assets  | 28   |
| 힏                           | 29       | Permanently restricted net assets  |  |
| Ţ                           |          | Organizations that do not follow SFAS 117 (ASC 958), check her                               | re ▶□  |
| ō                           |          | and complete lines 30 through 34.  |  |
| Net Assets or Fund Balances | 30       | Capital stock or trust principal, or current funds   | 30   |
| Ass                         | 31       | Paid-in or capital surplus, or land, building, or equipment fund                             | 31   |
| let                         | 32       | Retained earnings, endowment, accumulated income, or other fund                              | ds 32 32 340   |
| ~                           | 33       | Total net assets or fund balances  | 138,250. 33 282,340<br>914,310 34 944,643  |
|                             | 34       | Total liabilities and net assets/fund balances   | 914,210. 34 944,642  |
|                             |          |  | Form <b>990</b> (201   |

| <u>Form</u>   | 990 (2017) EMERSON CENTER, INC.  | 23-70      | 07367  | _Page_        | <u> 12</u>                                    |  |
|---|--|------------|--------|---------------|---|--|
| Par   | t XI Reconciliation of Net Assets  |            |        |               | _   |  |
|   | Check if Schedule O contains a response or note to any line in this Part XI  |            |        |               | <u>_</u>                                      |  |
|   |  |            |        |               |   |  |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1          | 1,073  | ,213          | <u>} .                                   </u> |  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2          |        | ,123          |   |  |
| 3   | Revenue less expenses. Subtract line 2 from line 1   | 3          | 144    | ,090          | <u>) .</u>                                    |  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4          | 138    | ,250          | <u>) .</u>                                    |  |
| 5   | Net unrealized gains (losses) on investments   | 5          |        |               |   |  |
| 6   | Donated services and use of facilities   | 6          |        |               | _   |  |
| 7   | Investment expenses .  | 7          |        |               |   |  |
| 8   | Prior period adjustments .   | 8          |        |               |   |  |
| 9   | Other changes in net assets or fund balances (explain in Schedule O)   | 9          |        |               | <u>.</u>                                      |  |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,   |            |        |               |   |  |
|   | column (B))  | 10         | 282    | ,340          | <u>.</u>                                      |  |
| Pai   | Tinancial Statements and Reporting   |            |        | _             | _   |  |
|   | Check if Schedule O contains a response or note to any line in this Part XII   |            |        |               | <u>U</u>                                      |  |
|   |  |            |        | Yes N         | <u>•</u>                                      |  |
| 1   | Accounting method used to prepare the Form 990 Cash X Accrual Other  |            |        |               |   |  |
| If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. |  |            |        |               |   |  |
| 2a  | ,  |            | 2a     | 3             | <u>~</u>                                      |  |
|   | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed  | d on a     |        |               | 200   |  |
|   | separate basis, consolidated basis, or both  |            |        |               | <b>,</b>                                      |  |
|   | Separate basis Consolidated basis Both consolidated and separate basis   |            |        | ا خ           |   |  |
| b   | Were the organization's financial statements audited by an independent accountant?   |            | 2b     | <u> </u>      |   |  |
|   | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat  | e basis,   | *      |               | į   |  |
|   | consolidated basis, or both  |            |        | `. 8          | 10  |  |
|   | X Separate basis Consolidated basis Both consolidated and separate basis   |            |        | x             | (8  |  |
| С   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the   | e audit,   | -      | <b>₽</b>      | \$ 3  |  |
|   | review, or compilation of its financial statements and selection of an independent accountant?   |            | 2c     | A             |   |  |
| _   | If the organization changed either its oversight process or selection process during the tax year, explain in Sch  |            |        | 1 87          |   |  |
| за  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil  | ngie Audit | [      | x             |   |  |
|   | Act and OMB Circular A-133?  | المناسمين  | 3a     | <u>~</u>      | _   |  |
| D   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits? | irea audit | 3b     | $\mathbf{x}$  |   |  |
|   | or audits, explain why in Schedule O and describe any steps taken to undergo such audits   |            |        | 90 (20        | 17)   |  |
|   |  |            | rorm a | <b>20</b> (20 | 17)   |  |

### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

| <u> </u> | t L Organizations Maintaining Densy Advisor                             |  | 23-700/367                                  |
|----------|---|--|---|
| Par      |   |  | r Accounts.Complete if the                  |
|          | organization answered "Yes" on Form 990, Part IV, Iin                   |  |   |
|          |   | (a) Donor advised funds                          | (b) Funds and other accounts                |
| 1        | Total number at end of year .   |  |   |
| 2        | Aggregate value of contributions to (during year)                       |  |   |
| 3        | Aggregate value of grants from (during year)                            |  |   |
| 4        | Aggregate value at end of year  |  |   |
| 5        | Did the organization inform all donors and donor advisors in            | writing that the assets held in donor advised    | funds                                       |
|          | are the organization's property, subject to the organization's          | exclusive legal control?                         | Yes No                                      |
| 6        | Did the organization inform all grantees, donors, and donor a           | dvisors in writing that grant funds can be use   | ed only                                     |
|          | for charitable purposes and not for the benefit of the donor of         | r donor advisor, or for any other purpose cor    | • — —                                       |
| _        | impermissible private benefit?  |  | Yes No                                      |
| Pa       | TII Conservation Easements. Complete if the org                         | janization answered "Yes" on Form 990, Part      | t IV, line 7.                               |
| 1        | Purpose(s) of conservation easements held by the organization           | on (check all that apply).                       |   |
|          | Preservation of land for public use (e.g., recreation or e              | education) Preservation of a historic            | ally important land area                    |
|          | Protection of natural habitat   | Preservation of a certified                      | d historic structure                        |
|          | Preservation of open space  |  |   |
| 2        | Complete lines 2a through 2d if the organization held a qualit          | ied conservation contribution in the form of a   |   |
|          | day of the tax year   |  | Held at the End of the Tax Year             |
| а        | Total number of conservation easements                                  |  | 2a  |
| þ        | Total acreage restricted by conservation easements                      |  | 2b  |
| С        | Number of conservation easements on a certified historic str            | ucture included in (a)                           | 2c  |
| d        | Number of conservation easements included in (c) acquired               | after 7/25/06, and not on a historic structure   |   |
|          | fisted in the National Register   |  | 2d  |
| 3        | Number of conservation easements modified, transferred, rel             | leased, extinguished, or terminated by the or    | ganization during the tax                   |
|          | year ▶  |  |   |
| 4        | Number of states where property subject to conservation ear             | sement is located >                              |   |
| 5        | Does the organization have a written policy regarding the per           | riodic monitoring, inspection, handling of       |   |
|          | violations, and enforcement of the conservation easements if            | t holds?   | └── Yes └── No                              |
| 6        | Staff and volunteer hours devoted to monitoring, inspecting,            | handling of violations, and enforcing conserv    | vation easements during the year            |
|          | <b></b>   |  |   |
| 7        | Amount of expenses incurred in monitoring, inspecting, hand             | lling of violations, and enforcing conservation  | n easements during the year                 |
|          | <b>▶</b> \$   |  |   |
| 8        | Does each conservation easement reported on line 2(d) above             | e satisfy the requirements of section 170(h)(    | 4)(B)(i)                                    |
|          | and section 170(h)(4)(B)(ii)?   |  | └── Yes └── No                              |
| 9        | In Part XIII, describe how the organization reports conservation        | · · · · · · · · · · · · · · · · · · ·            |   |
|          | include, if applicable, the text of the footnote to the organization    | tion's financial statements that describes the   | organization's accounting for               |
| -        | conservation easements.   |  |   |
| Pai      | t III Organizations Maintaining Collections of                          |  | er Similar Assets.                          |
|          | Complete if the organization answered "Yes" on Form                     | 990, Part IV, line 8                             |   |
| 1a       | If the organization elected, as permitted under SFAS 116 (AS            | C 958), not to report in its revenue statemen    | t and balance sheet works of art,           |
|          | historical treasures, or other similar assets held for public exh       | nibition, education, or research in furtherance  | e of public service, provide, in Part XIII, |
|          | the text of the footnote to its financial statements that descri        | bes these items                                  |   |
| þ        | If the organization elected, as permitted under SFAS 116 (AS            | C 958), to report in its revenue statement an    | id balance sheet works of art, historical   |
|          | treasures, or other similar assets held for public exhibition, ed       | ducation, or research in furtherance of public   | service, provide the following amounts      |
|          | relating to these items   |  |   |
|          | (i) Revenue included on Form 990, Part VIII, line 1                     |  | <b>&gt;</b> \$                              |
|          | (ii) Assets included in Form 990, Part X                                |  | ► \$<br>► \$                                |
| 2        | If the organization received or held works of art, historical treatment | asures, or other similar assets for financial ga | ain, provide                                |
|          | the following amounts required to be reported under SFAS 1              | 16 (ASC 958) relating to these items             |   |
| а        | Revenue included on Form 990, Part VIII, line 1                         |  | <b>&gt;</b> \$                              |
| b        | Assets included in Form 990, Part X                                     |  | <b>&gt;</b> \$                              |

732051 10-09-17

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Schedule D (Form 990) 2017

|        |   | CENTER, I              |  |   |                  |                |                         | 23-70       | 07367        | Page 2       |
|--------|---|------------------------|--|---|------------------|----------------|-------------------------|-------------|--------------|--------------|
| Pai    | Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets(continued) |                        |  |   |                  |                |                         |             |              |              |
| 3      | 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -   |                        |  |   |                  |                |                         |             |              |              |
|        | (check all that apply)  |                        |  |   |                  |                |                         |             |              |              |
| а      |   |                        |  |   |                  |                |                         |             |              |              |
| Ь      | Scholarly research  | •                      | • 📖  | Other                                   |                  |                |                         |             |              |              |
| C      | Preservation for future generations   |                        |  |   |                  |                |                         |             |              |              |
| 4      | Provide a description of the organization's c   |                        |  |   |                  |                |                         | ose in Par  | t XIII       |              |
| 5      | During the year, did the organization solicit of  |                        |  |   |                  | ner sımılar a  | assets                  | _           | ٦            |              |
| Da.    | to be sold to raise funds rather than to be m   |                        |  |   |                  |                |                         |             | <u> </u>     | <u> </u>     |
| Pai    | reported an amount on Form 990, Pa  |                        | ete if the                                       | e organizatio                           | n answered       | "Yes" on F     | Form 99                 | 0, Part IV, | line 9, or   |              |
|        |   |                        |  | <del></del>                             |                  | <del></del>    |                         |             |              |              |
| та     | Is the organization an agent, trustee, custod   | lan or other interme   | diary for  | contribution                            | is or other a    | ssets not ir   | ncluded                 |             | ٦.,          | X No         |
|        | on Form 990, Part X?  |                        |  |   |                  |                |                         |             | <b>∐</b> Yes | LALI NO      |
| D      | If "Yes," explain the arrangement in Part XIII  | and complete the to    | ollowing   | table                                   |                  |                |                         |             |              |              |
| _      | Regioning belongs   |                        |  |   |                  |                |                         |             | Amount       |              |
|        | Beginning balance   |                        |  |   |                  |                | 1c                      |             |              |              |
|        | Additions during the year  Distributions during the year  | •                      |  |   |                  |                | 1d                      |             |              |              |
| e<br>f | Ending balance  |                        |  |   | •                |                | 1e                      |             |              |              |
|        | Did the organization include an amount on F   | orm 000 Bort V line    | 01 for   | 000000000000000000000000000000000000000 | Intedial age     | ount habilit   |                         | Y           | Yes          | TNa          |
|        | If "Yes," explain the arrangement in Part XIII  |                        |  |   |                  |                | у,                      |             | □ 162        | X No         |
| Pai    |   |                        |  |   |                  |                | )                       |             |              |              |
|        |   | (a) Current year       |  | Prior year                              | (c) Two year     |                |                         | ears back   | (e) Four y   | ears hack    |
| 1a     | Beginning of year balance   | (a) content year       | (3).   | nor your                                | (0) 1110 300     | are buent   te | <b>2)</b> 1100 <u>1</u> | youro baok  | (6) ( 64)    | Jan Baok     |
| b      | Contributions   |                        |  |   |                  |                |                         |             |              |              |
| c      | Net investment earnings, gains, and losses  | <del></del> -          | <u> </u>   |   |                  |                |                         |             | -            |              |
|        | Grants or scholarships  |                        | <del>                                     </del> |   |                  |                |                         |             |              |              |
|        | Other expenditures for facilities   |                        | i –  |   |                  |                |                         |             | <u> </u>     | <u>`</u>     |
|        | and programs  |                        |  |   |                  |                |                         |             |              |              |
| f      | Administrative expenses   |                        |  |   |                  |                |                         |             |              |              |
| g      | End of year balance   |                        |  |   | -                |                |                         |             |              | -            |
| 2      | Provide the estimated percentage of the cur   | rent year end baland   | ce (line 1                                       | Ig, column (a                           | a)) held as      |                |                         |             | <u></u>      |              |
| а      | Board designated or quasi-endowment   | •                      | %  | <b>O</b> , (                            | ,,               |                |                         |             |              |              |
|        | Permanent endowment   | %                      |  |   |                  |                |                         |             |              |              |
| С      | Temporarily restricted endowment ▶  | <del></del> %          |  |   |                  |                |                         |             |              |              |
|        | The percentages on lines 2a, 2b, and 2c sho   | ould equal 100%.       |  |   |                  |                |                         |             |              |              |
| За     | Are there endowment funds not in the posse  | ession of the organiz  | ation th   | at are held a                           | nd administ      | ered for the   | e organi:               | zation      |              |              |
|        | by  |                        |  |   |                  |                |                         |             | Y            | es No        |
|        | (i) unrelated organizations   |                        |  |   |                  |                |                         |             | 3a(i)        |              |
|        | (ii) related organizations  |                        |  |   |                  |                |                         |             | 3a(ii)       |              |
| b      | If "Yes" on line 3a(ii), are the related organization   | ations listed as requi | red on S   | Schedule R?                             |                  |                |                         |             | 3b           |              |
| 4      | Describe in Part XIII the intended uses of the  |                        | owment   | funds.                                  |                  |                |                         |             |              |              |
| Pai    | t VI Land, Buildings, and Equipm  |                        |  |   |                  |                |                         |             |              |              |
|        | Complete if the organization answere  | d "Yes" on Form 99     | 0, Part I  | V, line 11a S                           | See Form 99      | 0, Part X, II  | ne 10.                  |             |              |              |
|        | Description of property   | (a) Cost or o          |  |   | or other         | (c) Acc        | umulate                 | ed T        | (d) Book v   | value        |
|        |   | basıs (ınvestr         | ment)  | basis (                                 |                  |                | eciation                |             |              |              |
| 1a     | Land  |                        |  | 18                                      | 9,311.           |                | 1                       | 8 80        | 189          | ,311.        |
|        | Buildings   |                        |  |   |                  |                |                         |             |              |              |
| С      | Leasehold improvements  |                        |  |   |                  |                |                         |             | _            |              |
|        | Equipment .   |                        |  | 4 5 5                                   | <del>1</del> 000 |                |                         |             | ·            |              |
|        | Other   |                        |  |   | 7,822.           | 4,1            | 66,8                    | 06.         |              | ,016.        |
| Total  | . Add lines 1a through 1e (Column (d) must e  | qual Form 990, Part    | X, colui   | mn (B), line 1                          | 0c)              |                | _                       |             | 730          | <u>,327.</u> |

Schedule D (Form 990) 2017

| 1.             | (a) Description of liability                      | (b) Book value |  |
|----------------|---|----------------|--|
| (1) Federa     | al income taxes                                   |                |  |
| (2)            |   |                |  |
| (3)            |   |                |  |
| (4)            |   |                |  |
| (5)            |   |                |  |
| (6)            |   |                |  |
| (7)            |   |                |  |
| (8)            |   |                |  |
| (9)            | <del></del>                                       |                |  |
| Total. (Column | (b) must equal Form 990, Part X, col (B) line 25) | ▶              |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2017

# SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

orm 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

2017

Open to Public Inspection

Name of the organization **Employer identification number** EMERSON CENTER, INC. 23-7007367 FORM 990, PART VI, SECTION A, LINE 3: MANAGEMENT DUTIES ARE DELEGATED TO KIRKPATRICK MANAGEMENT COMPANY-KY. FORM 990, PART VI, SECTION A, LINE 8B: THERE ARE NO OTHER COMMITTEES OTHER THAN THE BOARD OF DIRECTORS OF THE PROPERTY. FORM 990, PART VI, SECTION B, LINE 11B: THE GOVERNING BODY AND THE MANAGEMENT COMPANY- "KIRKPATRICK MANAGEMENT COMPANY-KY"- ARE GIVEN A COPY OF THE 990 TO REVIEW. THE BOARD PRESIDENT WILL SIGN THE 990 BEFORE SENDING/FILING WITH THE IRS. FORM 990, PART VI, SECTION C, LINE 19: GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART XII, LINE 2C: THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

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Schedule O (Form 990 or 990-EZ) (2017)