art III > Stat				
	tement of Program Serv	rice Accomplishments s a response or note to any line in this P	art III	
Briefly describe	the organization's mission ners Big Sisters	s' mission is to create a that ignite the power ar	and support one-to-or	ne
prior Form 990		program services during the year which were not	listed on the	Yes X No
Did the organiz services?		ke significant changes in how it conducts, any pro	gram	Yes X No
Describe the or expenses Sect	rganization's program service a	ccomplishments for each of its three largest prog anizations are required to report the amount of gi		
a (Code		35,796 including grants of \$ s' mission is to create a) (Revenue \$	-
b (Code	\/F\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\			
) (Expenses \$	including grants of \$) (Revenue \$	
N/A) (Expenses \$	including grants of \$) (Revenue \$	
N/A sc (Code N/A				
N/A Ic (Code N/A) (Expenses \$	including grants of \$		

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

domestic government on Part IX, column (A), line 12 If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

Page 3

Part IV . Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A X 1 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? X 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I X 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II Х 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, 5 assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Х Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If X "Yes." complete Schedule D. Part I 6 7 Did the organization receive or hold a conservation easement, including easements to preserve open space. X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III X 8 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes." complete Schedule D. Part IV 9 X 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V X 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. Part VI X 11a b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII X 11b c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more X of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes." complete Schedule D. Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII Х 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes." and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional X 12b 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Х 13 14a Did the organization maintain an office, employees, or agents outside of the United States? 14<u>a</u> b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Х 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Х 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV Х 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on X Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 X 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 19

21

20a

20b

X

X

Form **990** (2019)

	orieckist of Required Schedules (Continued)		T	Π.
22	bid the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		ļ	ļ
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K If "No," go to line 25a	24a	<u> </u>	X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	└	₩.
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c	<u> </u>	↓
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	↓
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit		1	١
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	<u> </u>	X
b				
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			١
	If "Yes," complete Schedule L, Part I	25b	<u> </u>	X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current		ļ	
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%		1	١.,
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	├	X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key		ľ	
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee		ĺ	
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these	1 27	}	x
20	persons? If "Yes," complete Schedule L, Part III	27	ļ	<u> </u>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions)			1
_	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	İ	Ì	1
а	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	1	X
c		200	<u> </u>	
·	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	•	X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	L	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	ļ	L
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			۱
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	1	1	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		,	ĺ
276 -	19? Note: All Form 990 filers are required to complete Schedule O	38	X	<u> </u>
۲3	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
	Check if Schedule O contains a response or note to any line in this Part V		V	_ <u> </u>
1~	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 25		Yes	No
1a b	Enter the number reported in Box 3 of Form 1996 Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	┪		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	1		
C	reportable gaming (gambling) winnings to prize winners?	1c		1

. इ. ल	Statements Regarding Other INS Fillings and Tax Compilance (Continu	ueu)_			r 	
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	1 1			Yes	No
Za	Statements, filed for the calendar year ending with or within the year covered by this return	2a	57			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns		<u> </u>	2b	X	
b	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions				-	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	,,		3a	•	х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	Ω		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a		v over	\ <u>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</u>		
74	a financial account in a foreign country (such as a bank account, securities account, or other financial			4a		x
b	If "Yes," enter the name of the foreign country ▶		,			
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccoun	ts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		,	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	tion?		5b		Х
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did th	е				
	organization solicit any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ns or				
	gifts were not tax deductible?			6ь		1
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for or	oods				
	and services provided to the payor?	,		7a		1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it wa	s				
	required to file Form 8282?			7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract	?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?		7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 889	9 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion file	e a Form 1098-C?	_7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintaine	d by th	е			
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources					
	against amounts due or received from them)	_11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		1	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			ļ		
а	is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note: See the instructions for additional information the organization must report on Schedule O					
þ	Enter the amount of reserves the organization is required to maintain by the states in which	۱ ۱				
	the organization is licensed to issue qualified health plans	13b				
C	Enter the amount of reserves on hand	13c				v
14a	Did the organization receive any payments for indoor tanning services during the tax year?	- 0		14a		X
b 45	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul		_	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner	ation o	r			v
	excess parachute payment(s) during the year?			15		X
4.0	If "Yes," see instructions and file Form 4720, Schedule N		-2			v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income	e <i>'</i>	16		X
	If "Yes," complete Form 4720, Schedule O				000	

Form 990 (2019) Big Brothers/Big Sisters of Middle 23-7056024 Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 30 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O 30 Enter the number of voting members included on line 1a, above, who are independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? 3 X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members. stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? X 8a Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O. Х Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? X 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? X 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 X 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done X 12c 13 Did the organization have a written whistleblower policy? Х 13 14 Did the organization have a written document retention and destruction policy? X 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official X 15a Other officers or key employees of the organization X 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a X b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed > Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website X Another's website X Upon request U Other (explain on Schedule O) 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, address, and telephone number of the person who possesses the organization's books and records > Melissa Hudson-Gant 1704 Charlotte Ave Ste 130

Nashville

615-329-9191

TN 37203

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above

K Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and title	(B) Average hours per week (list any	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)			ition more rson	s both an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	hours for related organizations below dolted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Former Highest compensated employee	— (W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(1)Missy Acosta									
	0.50	,,		ļ					\ \ \
Director (2)David Bailey	0.00	X	-	├	├		0	0	, 0
(2) David Balley	0.50			1					
Director	0.00	x		1			0	0	0
(3) Jack Baxter		⇈		1	<u> </u>				
(4, 2 22 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	0.50]			
Director	0.00	X					0	0	0
(4) David Braemer	_								
İ	0.50			ĺ					n
Director	0.00	<u> </u>		_		$-\bot$	0	0	0
(5) Doug Brandon	2 52								
	0.50	,,						_	•
Director	0.00	X		├	\vdash	\vdash	0	0	0
(6) Anne Corrao	0.50								
Director	0.00	x					0	0	0
(7) Dennis Goergatos					-	+-	 		
(1,00111120 000194000	0.50								
Director	0.00	x]				0	o	0
(8) Terrence Graves									
•	0.50								
Community Liaison	0.00	X					0	0	0
(9) Chad Greer									
	1.00								
Past President	0.00	X	_	X	L	$\vdash \vdash$	0	0	0
(10)Anders Hall									
	0.50	١.,			1				
Director Hamilton	0.00	X		₩		\vdash	0	0	0
(11) Amanda Henley	0.50				<u> </u>				
Director	0.00	x	l				0	o	0
PILECTOL	0.00	1	<u> </u>		Ь_	<u> </u>			Form 990 (2019)

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Part VII Section A. Officers	, Directors, Tru	ustee	s, K			oyee	s, a	nd Highest Compensated	Employees (continued)	
(A) Name and title	(B) Average hours per week (list any	bo	x, unl	Pos check ess pe	erson	than o	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(12) Kelly Hodges	0.50									
Director	0.00	x						0	0	0
(13) John Hollings President Elect	1.00 0.00	x		x				o	0	0
(14) Mark Kimbroug		† 		-						
Director	0.50	x						0	0	O
(15) Erin King	0.50									
Director	0.00	х						o	0	
(16) Grant Kinnett	0.50									
Director	0.00	X	_	<u> </u>	ļ			0	0	0
(17) Matt Knight	1.00									
President	0.00	x		x				0	0	
(18) Allen McDonal									-	
Director	0.50	x						0	O	0
(19) Chip Nuttall	0.50									
Director	0.00	x						0	0	0
1b Subtotal							▶			
c Total from continuation sheed Total (add lines 1b and 1c)	ets to Part VII,	Secti	on A	•			•			
2 Total number of individuals (in				thos	e lıs	ted a	bove	e) who received more than	\$100,000 of	
reportable compensation from	the organization	<u>1 ▶</u>	0					··· -		Yes No
3 Did the organization list any fo employee on line 1a? If "Yes,"								ee, or highest compensated	i	3 X
For any individual listed on line organization and related organ individual										X
5 Did any person listed on line 1s for services rendered to the organization.									ındıvıdual	5 X
ection B. Independent Contracto		03,	00///	picie	. 001	icaai	<u> </u>	or such person		
 Complete this table for your five compensation from the organization 	e highest comp	ensa ompe	ted i	ndep	end for th	ent c	ontra lend	actors that received more that rear ending with or with	han \$100,000 of	ar
	(A) business address	•							(B) ion of services	(C) Compensation
										-
						-				
							_			

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶

Part VII	Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	and Highest Compensated	Employees (continued)		
, ,	(A) Jame and title	(B) Average hours per week	bo	x, unle	Pos check ess pe	erson	than c is both or/trust	an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated a of othe compensa	er ation
		(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from th Organization related organi	n and
(28) Te	erry Vo	0.50								,		
Director		0.00	X						0	0	_	0
(29) Bi	rian Whisnar											
Director		0.50	x						0	o		0
	elissa Hudso		^									
		40.00										
CEO		0.00	X	_	X				0	0		0
_	nthia Whitf	0.50	-									
Director		0.00	X						0	0		0
١							:					
		1										
	<u>-</u>											
1b Subtota						l		>				
	om continuation shee idd lines 1b and 1c)	ets to Part VII, S	ecti	on A	`			>				
2 Total nu				d to	thos	e lıs	ted a	bov	e) who received more than	\$100,000 of		
3 Did the		rmer officer, dire	ector						ee, or highest compensated	1	3	Yes No
4 For any organiza	ındıvıdual listed on line ation and related organ	1a, is the sum	of re	porta	ble	com	pens	atıo	n and other compensation complete Schedule J for suc			
									y unrelated organization or	ındıvıdual	5	
	dependent Contracto											
1 Comple compen	sation from the organiz	zation Report co	ensa Impe	ted ii ensat	ndep tion t	end for th	ent c ne ca	ontr Ienc	actors that received more t dar year ending with or with	<u>in the organization's tax ye</u>		
	Name and	(A) business address				_			Descript	(B) ion of services	Com	(C) pensation
<u></u>		_										
	··					•						
<u></u>												
<u> </u>		-										:لبر
2 Total nu	mhor of independent	ontractors (met-	din	bu4	not !	·m·+	vd 4-	th c	co listed shares with a			
	mber of independent of more than \$100,000 of								e listed above) who			990 (2019)
שיע											Form	コフU (2019)

Г¢	II V			of Revenue redule O cont	ains	a respo	nse or note	e to any line in th	is Part VIII		
	,				_			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts t	1a	Federated camp	paigns		1a		79,624				
ar our	b	Membership du	•		1b			1			
S, C	c	Fundraising eve	ents		1c		113,992				
ar,	d	Related organiz	ations		1d						
in's	e	Government grants (co			1e		396,861				
rior S	1	All other contributions,	gifts, gra	ants,				1			
혈축		and similar amounts n	ot includ	ed above	1f		373,299				
Contributions, Gifts, Grants and Other Similar Amounts.	g	Noncash contributions	ıncluded	f in lines 1a-1f	1g	\$					
<u> </u>	h	Total. Add lines	1 <u>a-1</u>	f			<u> </u>	963,776			
		(Business Code				
9	2a										
Program Service Revenue	b	•									
E S	С										
Reg	d										
<u>م</u>	е										
		All other program							-	<u> </u>	<u> </u>
		Total. Add lines					<u> </u>	 _		<u> </u>	
	3	Investment inco		=	is, inte	rest, and		871	071		
	4	other similar am			t bond	proceeds		- 8/1	871		
	5	Income from inv Royalties	esune	int of tax-exemp	t bona	proceeds					
	J	Royallies		(ı) Real		(n)	Personal				
	6a	Gross rents	6a	(), (car		("/	CISONAI	1			
	b	Less rental expenses	6b			-		1			
	c	Rental inc or (loss)	6c								
	d	Net rental incom		loss)		<u> </u>					
	7a	Gross amount from	,	(i) Securities		(11) Other	-			
		sales of assets other than inventory	7a				<u> </u>				
e	b	Less cost or other									
Other Revenue		basis and sales exps	7b			<u> </u>					
Re l	С	Gain or (loss)	7с								
ž	d	Net gain or (loss	s)				•				
ð	8a	Gross income from	fundra								
		(not including \$		113,992							
		of contributions rep		on line 1c)							
		See Part IV, line 18			8a		<u>.</u>				
		Less direct expe			8b		1,271				
		Net income or (le		-	events			-1,271	······································		
	Уa	Gross income from		g activities							
	_	See Part IV, line 19			9a						
		Less direct expe			9b						
		Net income or (le		• •	rities						
l	iva	Gross sales of in returns and allow		-	40-						
ł	h	Less cost of goo			10a 10b						
		Net income or (kg				<u> </u>					
<u>, </u>		. act income of (it	Jaaj II	om sales of linve	погу	-	Business Code				
Miscellaneous Revenue	11a						223000 0002		· · · · · ·	<u> </u>	
	b										
	c										
ž ď	d	All other revenue	•								
_	_ е	Total. Add lines		1d							
		Total revenue.					•	963,376	871	0	0

Part IX Statement of Functional Expenses

Sect	ion 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respons			lete column (A)	
Do r	not include amounts reported on lines 6b,	(A) Total expenses	(B)	(C)	(D)
	Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations			3	
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	ındıvıduals See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals See Part IV, lines 15 and 16				·····
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	70 100	20 440	10.00	
_	trustees, and key employees	72,109	32,449	18,027	21,633
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	818,128	600 150	05 001	120 070
7	Other salaries and wages	010,120	600,159	85,091	132,878
8	Pension plan accruals and contributions (include				
9	section 401(k) and 403(b) employer contributions) Other employee benefits	88,969	76,728	4,554	7 697
10	Payroll taxes	65,352	46,462	7,569	7,687 11,321
11	Fees for services (nonemployees)	03,332	10/102	- 7,305	11,321
a	Management				
b	Legal	4,594		4,594	
c	Accounting	, = = =			_
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column		-		-
	(A) amount, list line 11g expenses on Schedule O)	91,959	66,251	23,292	2,416
12	Advertising and promotion				
13	Office expenses	25,366	16,248	4,789	4,329 13,645
14	Information technology	42,365	25,384	3,336	<u>13,645</u>
15	Royalties	17.065	10.065	1 070	
16	Occupancy	17,265	13,965	1,272	2,028
17	Travel	24,352	14,877	6,110	3,365
18	Payments of travel or entertainment expenses				
19	for any federal, state, or local public officials Conferences, conventions, and meetings				
20	Interest		-		
21	Payments to affiliates	21,702	21,702		
22	Depreciation, depletion, and amortization	31,215	23,724	3,433	4,058
23	Insurance	20,600	15,656	2,266	2,678
24	Other expenses Itemize expenses not covered	*	,		
	above (List miscellaneous expenses on line 24e If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)				
а	Public Relations	40,217	38,449	274	1,494
b	Mentoring Activities	34,635	34,635		
С	Miscellaneous	18,488	9,107	7,715	1,666
d	Fundraising	2,394		·	2,394
	All other expenses	1 410 510	1 005 506	150 000	
25	Total functional expenses Add lines 1 through 24e	1,419,710	1,035,796	172,322	211,592
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

•		(A)		(B)
		Beginning of year		End of year
1	Cash—non-interest-bearing	784,519	1	810,802 57,700
2	Savings and temporary cash investments	57,623	2	57,708
3	Pledges and grants receivable, net	144,995	3	65,564
4	Accounts receivable, net	17,642	4	4,800
5	Loans and other receivables from any current or former officer, director,			
	trustee, key employee, creator or founder, substantial contributor, or 35%		اء	
_	controlled entity or family member of any of these persons		5	
6	Loans and other receivables from other disqualified persons (as defined			
7	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		7	
] 7	,		8	
٦	Inventories for sale or use	15,683	9	16,919
9	Prepaid expenses and deferred charges	15,005	-	10,515
10	a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 1,986,071			
Ι.	b Less accumulated depreciation 10b 718,085		10c	1,267,986
11	Investments—publicly traded securities	1,231,7331	11	1,20,,500
12			12	
13	Investments—program-related See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets See Part IV, line 11		15	
16		2,318,413	16	2,223,779
17		47,121	17	37,621
18			18	<u> </u>
19	Deferred revenue		19	
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
مما				
22	trustee, key employee, creator or founder, substantial contributor, or 35%			
3	controlled entity or family member of any of these persons		22	
i 23	Secured mortgages and notes payable to unrelated third parties		23	371,200
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
ţ	parties, and other liabilities not included on lines 17-24) Complete Part X			
	of Schedule D		25	
26		47,121	26	408,821
_	Organizations that follow FASB ASC 958, check here ▶ X			
3	and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	2,056,937	27	1,749,394
28		214,355	28	65,564
<u> </u>	Organizations that do not follow FASB ASC 958, check here ▶			
:]	and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
30			30	
27 28 29 30 31 32	Retained earnings, endowment, accumulated income, or other funds	2 071 000	31	1 014 050
32	Total net assets or fund balances	2,271,292	32	1,814,958
33	Total liabilities and net assets/fund balances	2,318,413	33	2,223,779

Form **990** (2019)

	990 (2019) Big Brothers/Big Sisters of Middle 23-7056024		_		Page 12
Pa	Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		_		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		96	3,376
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,	41	9,710
3	Revenue less expenses Subtract line 2 from line 1	3		-45	5,334
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4			1,292
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10	1,	814	1,958
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Y	es No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		[
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a	x
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2	2b	x
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of		r I		
	the audit, review, or compilation of its financial statements and selection of an independent accountant?			2c	1
	If the organization changed either its oversight process or selection process during the tax year, explain on				
	Schedule O				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Single Audit Act and OMB Circular A-133?		3	3a	x
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		_ 3	3b	

9 🔊

Form 990 (2019)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

Big Brothers/Big Sisters of Middle TN

Employer identification number 23-7056024

P	art i	Reas	on for Public Charity	Status (All organizations	must c	omplete	this part) See instruction	ons			
he	orga			se it is (For lines 1 through 12,							
1				ociation of churches described			· ·	\mathcal{V}			
2	П			A)(ıi). (Attach Schedule E (Forr			[)	1			
3	H			ce organization described in se			(iii)				
4	H			d in conjunction with a hospital			• •				
7	ш			a in conjunction with a nospital	described	ı ın secu	on 170(b)(1)(A)(III). Enter the r	iospitai s name,			
5	П	city, and stat		of a college or university owned	or onera	ed by a o	overnmental unit described in				
•	Ш		(b)(1)(A)(iv). (Complete Part		or opera	ica by a g	overnmental unit described in				
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).									
7	X	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II)									
8				170(b)(1)(A)(vi). (Complete Par	tll)						
9	П			cribed in section 170(b)(1)(A)(ed in con	unction with a land-grant colle	age			
		or university university	or a non-land-grant college	of agriculture (see instructions)	Enter the	name, c	ity, and state of the college or	3-			
10		An organizat	ion that normally receives (1) more than 33 1/3% of its sup	port from	contributi	ons, membership fees, and or	oss			
		receipts from support from	n activities related to its exen gross investment income ai	npt functions—subject to certain nd unrelated business taxable in	n exception	ns, and () ss section	2) no more than 33 1/3% of its n 511 tax) from businesses				
4.4				0, 1975 See section 509(a)(2)							
11	\vdash			exclusively to test for public safe							
12				exclusively for the benefit of, to							
		Check the bo	ox in lines 12a through 12d th	zations described in section 50 nat describes the type of suppor	rtına oras	section a	nd complete lines 12e 12f an	(3). .d. 12a			
	а			erated, supervised, or controlled				=			
	-			ver to regularly appoint or elect				ing			
				omplete Part IV, Sections A a		, or the di	restors or musices or the				
	b		- •	pervised or controlled in connec		its suppo	rted organization(s), by having				
				ting organization vested in the s							
			tion(s) You must complete		•		5				
	С			upporting organization operated tructions) You must complete				nth,			
	d			 A supporting organization ope 							
				e organization generally must sa				ess			
				nust complete Part IV, Section		•					
	е	Check th	is box if the organization rec	eived a written determination fro	om the IR	S that it is	s a Type I, Type II, Type III				
	f		mber of supported organizati	n-functionally integrated suppor	ung orgar	lization					
	g		ollowing information about the								
					1, 1, 1						
(1		e of supported anization	(ii) EIN	(iii) Type of organization (described on lines 1–10	listed in voi	organization ur governing	(v) Amount of monetary support (see	(vi) Amount of			
	٠.5			above (see instructions))		ment?	instructions)	other support (see instructions)			
					Yes	No	,				
(A)											
(B)				<u> </u>			<u> </u>				
(6)											
(C)		-		-							
(0)			-		<u> </u>						
(D)											
(E)											
ota					1			1			

Big Brothers/Big Sisters of Middle 23-7056024 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5. 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") 2,647,960 2,966,980 2,748,340 3,745,734 953,621 13,062,635 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 2,647,960 2,966,980 2,748,340 3,745,734 953,621 13,062,635 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 31,302 Public support. Subtract line 5 from line 4 13,031,333 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total Amounts from line 4 2,647,960 2,966,980 2,748,340 3,745,734 953,621 13,062,635 Gross income from interest, dividends. payments received on securities loans, rents, royalties, and income from 561 . 1,108 1,006 1,067 871 4,613 similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) 23,350 31,079 862 55,291 11 Total support. Add lines 7 through 10 13,122,539 12 Gross receipts from related activities, etc. (see instructions) 12 871 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) 14 99.30% 15 Public support percentage from 2018 Schedule A, Part II, line 14 15 99.17% 16a 33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

-		g Brother				3-7056024	Page
P	art III Support Schedule for C	Organizations i	Described in S	Section 509(a)	(2)		
	(Complete only if you che	ecked the box o	on line 10 of Pa	rt I or if the org	anization failed	to qualify unde	er Part II
Sec	If the organization fails to stion A. Public Support	quality under t	ine tests listed i	below, please o	complete Part I	<u> </u>	/
_	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	(4) 2010	(3) 2010	(0) 2017	(4) 2010	(e) 2019	(i) jotal
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year			•			
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
Sec	tion B. Total Support	<u> </u>	1	L/	<u> </u>		
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6	(4) 25 .5	(2) 2010	(0) 2017	(d) 2010	(e) 2013	(i) Total
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b		<u> </u>				
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support (Add lines 9, 10c, 11, and 12)				_		
14	First five years. If the Form 990 is for the organization, check this box and stop he		st, second, third, for	urth, or fifth tax ye	ar as a section 50°	I(c)(3)	. .
Sec	tion C. Computation of Public S		tage			<u> </u>	
15	Public support percentage for 2019 (line 8			nn (f))		15	%
16	Public support percentage from 2018 Sch			(*//		16	%
Sec	tion D. Computation of Investme						
17	Investment income percentage for 2019 (3, column (f))		17	%_
18	Investment income percentage from 2018					18	%
19a	33 1/3% support tests—2019. If the orga						
L	17 is not more than 33 1/3%, check this b						▶ ⊔
b	33 1/3% support tests—2018. If the orgaline 18 is not more than 33 1/3%, check the						⊾ □
20	Private foundation. If the organization di						> []
			_			Schedule A (Form 9	90 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019

Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Secti	ion A	. All	Suppoi	rtina C	Organizations
-------	-------	-------	--------	---------	---------------

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain Did the organization have any supported organization that does not have an IRS determination of status 2 under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2) 2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and b satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations 4b Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes." explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) 5a Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b Substitutions only. Was the substitution the result of an event beyond the organization's control? 5c C Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) 7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) 8 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. 9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI. 9b Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated

Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to

supporting organizations)? If "Yes," answer 10b below

determine whether the organization had excess business holdings)

10h Schedule A (Form 990 or 990-EZ) 2019

10a

10a

3a

trustees of each of the supported organizations? Provide details in Part VI.

Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard

Schedu	le A (Form 990 or 990-EZ) 2019 Big Brothers/Big Sisters of	Mi	ddle 23-7056	5024 Page 6
Par				rage o
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on No			See
•	instructions All other Type III non-functionally integrated supporting organizations mus		, , ,	
Secti	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or		-	
coll	ection of gross income or for management, conservation, or			
ma	intenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Secti	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
ınsi	ructions for short tax year or assets held for part of year)			
	a Average monthly value of securities	1a		
	b Average monthly cash balances	1b		
	c Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
	e Discount claimed for blockage or other		····	
	factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see	instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Secti	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		-
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

6

Schedule A (Form 990 or 990-EZ) 2019

5 Income tax imposed in prior year

instructions)

emergency temporary reduction (see instructions)

6 Distributable Amount. Subtract line 5 from line 4, unless subject to

Schedule A (Form 990 or 990-EZ) 2019

Part VI See instructions

and 4c

8 Breakdown of line 7

a Excess from 2015

b Excess from 2016

c Excess from 2017

d Excess from 2018

e Excess from 2019

Excess distributions carryover to 2020. Add lines 3j

Schedule A (Form 990 or 990-EZ) 2019

Big Brothers/Big Sisters of Middle 23-7056024

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information. (See instructions.)

Part II, Line 10 - Other Income Detail

55,291

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

	ig Brothers/Big Sisters of Middle		Employer identification number
T	_		23-7056024
_	Organizations Maintaining Donor Advised Full Complete if the organization answered "Yes" on F		
	Complete if the organization answered Tes Offi	(a) Donor advised funds	(b) Eurada and alban annuals
4	Total number at and of user	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year	t the coasts hald in decoast divised	
5	Did the organization inform all donors and donor advisors in writing tha		П., П.,
_	funds are the organization's property, subject to the organization's excl	•	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in		
	only for charitable purposes and not for the benefit of the donor or dono	or advisor, or for any other purpose	
P:	conferring impermissible private benefit? art II Conservation Easements.		Yes No
	Complete if the organization answered "Yes" on F	Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check	all that apply)	
	Preservation of land for public use (for example, recreation or educ	ation) Preservation of a historically	important land area
	Protection of natural habitat	Preservation of a certified his	storic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conser	rvation contribution in the form of a conse	ervation
	easement on the last day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	,		2b
С	Number of conservation easements on a certified historic structure incl	uded in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/	06, and not on a	
	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, released, ex	tinguished, or terminated by the organiza	tion during the
	tax year ▶		
4	Number of states where property subject to conservation easement is l		
5	Does the organization have a written policy regarding the periodic moni	toring, inspection, handling of	
	violations, and enforcement of the conservation easements it holds?		∐ Yes ∐ No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling o	f violations, and enforcing conservation e	asements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of viol	ations, and enforcing conservation easen	nents during the year
_	> \$		
8	Does each conservation easement reported on line 2(d) above satisfy t	he requirements of section 170(h)(4)(B)(i	
_	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation easeme		
	balance sheet, and include, if applicable, the text of the footnote to the organization's accounting for conservation easements	organization's financial statements that d	escribes the
P:	art III Organizations Maintaining Collections of Art,	Historical Transuras, or Other	Similar Assets
	Complete if the organization answered "Yes" on F		Sillilai Assets.
1a	If the organization elected, as permitted under FASB ASC 958, not to re	,	ce sheet works
	of art, historical treasures, or other similar assets held for public exhibiti		
	service, provide in Part XIII the text of the footnote to its financial staten		
b	If the organization elected, as permitted under FASB ASC 958, to report		neet works of
	art, historical treasures, or other similar assets held for public exhibition		
	provide the following amounts relating to these items		•
	(i) Revenue included on Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		▶ \$
2	If the organization received or held works of art, historical treasures, or	other similar assets for financial pain, pro	ovide the
	following amounts required to be reported under FASB ASC 958 relatin		· · · · · · · · · · · · · · · · · · ·
а	Revenue included on Form 990, Part VIII, line 1	<u> </u>	▶ \$
	Assets included in Form 990, Part X		▶ \$
_			

Schedule D (Form 990) 2019 Big Br					
Part III Organizations Maintai			<u>_</u>		
 Using the organization's acquisition, ac collection items (check all that apply) 	cession, and other record	s, check any of the fo	llowing that m	ake significant use o	of its
a Public exhibition	d 🗍	Loan or exchange pro	ogram		
b Scholarly research	e 🗍	Other	•		
c Preservation for future generations					
4 Provide a description of the organization	n's collections and explair	n how they further the	organization's	s exempt purpose in	Part
XIII 5 During the year, did the organization so	licit or receive donations	of art. historical treasu	ires or other	eimilar	
assets to be sold to raise funds rather t					Yes No
Part IV Escrow and Custodial		our or the organization	10 00110011011		
Complete if the organize	_	" on Form 990, Pa	art IV, line 9), or reported an	amount on Form
1a Is the organization an agent, trustee, cu	stodian or other intermed	liary for contributions	or other asset	s not	
included on Form 990, Part X?	otogian or other intermed	nary for continuations (or other asser	3 1100	Yes No
b If "Yes," explain the arrangement in Par	t XIII and complete the fo	llowing table			
•	•	•			Amount
c Beginning balance					1c
d Additions during the year					1d
e Distributions during the year					1e
f Ending balance					1f
2a Did the organization include an amount	on Form 990, Part X, line	e 21, for escrow or cus	stodial accour	it liability?	Yes No
b If "Yes," explain the arrangement in Par	t XIII Check here if the e	xplanation has been p	rovided on Pa	art XIII	
Part V Endowment Funds.					
Complete if the organize	ation answered "Yes	<u>" on Form 990, Pa</u>	art IV, line 1	10.	
	(a) Current year	(b) Prior year	(c) Two yea	rs back (d) Three	e years back (e) Four years back
1a Beginning of year balance					
b Contributions		-			
c Net investment earnings, gains, and					
losses			ļ		
d Grants or scholarships			<u> </u>		
e Other expenditures for facilities and			•		
programs	<u> </u>			-	
f Administrative expenses			 		
g End of year balance	L	4 4 1 1 1 1 1 1	<u> </u>		
2 Provide the estimated percentage of the		e (line 1g, column (a))	held as		
a Board designated or quasi-endowment					
b Permanent endowment ► c Term endowment ► %	%				
The percentages on lines 2a, 2b, and 2	o should equal 100%				
3a Are there endowment funds not in the p		ation that are held and	administered	I for the	
organization by	055e55ion of the organiza	ation that are field and	aummisteret	i ioi tile	Yes No
(i) Unrelated organizations					3a(i)
(ii) Related organizations					3a(ii)
b If "Yes" on line 3a(ii), are the related org	nanizations listed as requi	red on Schedule R?			3b
4 Describe in Part XIII the intended uses	•				[35]
Part VI Land, Buildings, and I					
Complete if the organization	•	" on Form 990. Pa	art IV. line 1	1a. See Form 9	90. Part X. line 10
Description of property	(a) Cost or other t			(c) Accumulated	(d) Book value
	(investment)	1 ' '	1	depreciation	
1a Land					
b Buildings		1,7	14,456	488,4	1,226,039
c Leasehold improvements					
d Equipment		2	71,615	229,0	668 41,947
e Other					
Total. Add lines 1a through 1e (Column (d) n	nust equal Form 990, Par	t X, column (B), line 1	0c)		▶ 1,267,986

Part VII	Investments – Other Securities.	- Form 000 Bost IV Jun	11h Coo Form 000 F	Part V. Ear 40
	Complete if the organization answered "Yes" or			
	 (a) Description of security or category (including name of security) 	(b) Book value	(c) Method o Cost or end-of-ye	
(4) [::::::::::::::::::::::::::::::::::::			Cost of end-or-ye	ai market value
(1) Financial of			 	
-	ld equity interests		-	
(3) Other				
(A)				
(B)			 	
(C)			 	
(D)				
(E)				
(F)				
(G)				
(H)				· · · · · · · · · · · · · · · · · · ·
	(b) must equal Form 990, Part X, col (B) line 12)	·]		
Part VIII	Investments – Program Related.			
	Complete if the organization answered "Yes" or	n Form 990, Part IV, lin	<u>ie 11c. See Form 990, F</u>	Part X, line 13
	(a) Description of investment	(b) Book value	(c) Method o	
	=		Cost or end-of-ye	ar market value
<u>(1)</u>				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)			•	
(8)		<u>"</u>		· · · · · · · · · · · · · · · · · · ·
(9)				
Total (Column	n (b) must equal Form 990, Part X, col (B) line 13)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" or	n Form 990, Part IV, lin	e 11d See Form 990, F	Part X, line 15
	(a) Description			(b) Book value
(1)				
(2)		· · · · · · · · · · · · · · · · · · ·		
(3)				
(4)				
(5)		-		
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col (B) line 15)		•	
Part X	Other Liabilities.		··-	
. airst	Complete if the organization answered "Yes" or	Form 990 Part IV Jin	e 11e or 11f. See Form	990 Part X
	line 25	11 Omi 550, 1 art 14, iii	e rre or rri occi omi	330, 1 att X,
1.	(a) Description of liability			(b) Book value
	ncome taxes			107 20011 10100
(2)	TOOM CARO			•
(3)				
		 ,		
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	(b) must equal Form 990, Part X, col (B) line 25)		>	
	uncertain tax positions. In Part XIII, provide the text of the for	-	•	
organization's I	lability for uncertain tax positions under FASB ASC 740 Che	eck here if the text of the foo	tnote has been provided in P	art XIII

Part XIII Supplemental Information.

c Add lines 4a and 4b

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Part XIII - Supplemental Financial Information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

The organization qualifies as a nonprofit organization exempt from federal income taxes under section 501(c)(3) of the internal revenue code. The organization files U.S. federal form 990 for organizations exempt from income.

4c

Schedule D (Form 990) 2019 Big Brothers/Big Sisters of Middle 23-7056024

Page 5

Part XIII Supplemental Information (continued)

Department of the Treasury

Internal Revenue Service

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

► Attach to Form 990 or Form 990-EZ

■ Go to www.irs.gov/Form990 for instructions and the latest information
Big Brothers/Big Sisters of Middle

OMB No 1545-0047

Open to Public Inspection

Name of the organization	B1g TN	Brothers	s/Big S:	isters of	: M:	Ldd.	re	23-7056	
		g Activities. C					red "Yes" on Form	n 990, Part IV, line	17.
							Check all that apply		
a Mail solicit	tations		•	Solicitation	of no	n-gov	ernment grants		
b Internet ar	nd email so	olicitations	f			_	nent grants		
c Phone sol	icitations		(П	_		•		
\equiv	solicitation	s	•	,, ,					
							ficers, directors, truste al fundraising services		Yes No
		st paid individuals ,000 by the organi		ndraisers) pursua			ments under which the	e fundraiser is to be	-
(1)		dress of individual fundraiser)		(11) Activity	raise custi conf	id fund- r have ody or irol of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
1					Yes	No			
1					1				
2									
3									
4									
5				,					
6									
7									
8					-				
9	,					-			
10									

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Total

7710007 11/13/2020 8 24 AM Schedule G (Form 990 or 990-EZ) 2019 Big Brothers/Big Sisters of Middle 23-7056024 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events Better Beginnin Bowling For Kid None (add col (a) through (event type) (event type) col (c)) (total number) Revenue 102,105 11,137 Gross receipts <u>1</u>13,242 102,105 11,137 113,242 2 Less Contributions 3 Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes 600 Direct Expenses 6 Rent/facility costs 600 386 7 Food and beverages 386 8 Entertainment 257 28 9 Other direct expenses 285 10 Direct expense summary Add lines 4 through 9 in column (d) 1,271 11 Net income summary Subtract line 10 from line 3, column (d)

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes Yes % Yes % 6 Volunteer labor No No No 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Subtract line 7 from line 1, column (d)

Enter the state(s) in which the organization conducts gaming activitiesa Is the organization licensed to conduct gaming activities in each of these states?

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

b If "No," explain

b If "Yes," explain

DAA

 - ·	
	Schedule G (Form 990 or 990-EZ) 2019

Yes No

Yes No

	dule G (Form 990 or 990-EZ) 2019 Big Brothers/Big Sisters of Middle 23-7056024	Page 3
40 1	Does the organization conduct gaming activities with nonmembers?	Yes N
12 , 13	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity	
fo	formed to administer charitable gaming?	Yes 🗌 N
	Indicate the percentage of gaming activity conducted in	
	The organization's facility	%
	An outside facility 13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records	
١	Name ▶	
F	Address ►	
	Does the organization have a contract with a third party from whom the organization receives gaming	
	revenue?	_ Yes _ N
	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$	
	If "Yes," enter name and address of the third party	
١	Name ▶	
م	Address ▶	
16 6	Gaming manager information	
٨	Name ▶	
C	Gaming manager compensation ► \$	
С	Description of services provided ▶	
	Director/officer Employee Independent contractor	
17 N	Mandatory distributions	
	Is the organization required under state law to make charitable distributions from the gaming proceeds to	
	retain the state gaming license?	Yes N
	Enter the amount of distributions required under state law to be distributed to other exempt organizations or	
	spent in the organization's own exempt activities during the tax year ▶ \$	
Part	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information	and
	See instructions.	

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2019

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization

Big Brothers/Big Sisters of Middle

Employer identification number 23-7056024

Form 990, Part VI, Line 1a - Authority Delegated to Committee Explanation when the Board of Directors is not in Session, the Governance Committee Shall have and May exercise all the Authority of the Board of Directors except to the Extent, if any, that such authority shall be limited by these bylaws. However, the Governance Committee Shall not have the Authority of the Board of Directors with Respect to Filling any Vacancy on the Board; amending or Repealing any Resolution of the Board of Directors which by its express terms is not so amenable or Repealable; amending or Repealing the Charter or the Bylaws of the Corporation; adopting a plan of Merger or Consolidation; selling, Leasing, or otherwise Disposing of all or substantially all the Property and Assets of the Corporation, other than in the Usual and Regular Course of its Business; or Voluntarily Dissolving the Corporation or Revoking a Voluntary Dissolution.

Form 990, Part VI, Line 4 - Significant Changes to Organizational Documents BIG BROTHERS/BIG SISTERS OF MIDDLE TENNESSEE MOVED FROM A CALENDER YEAR END OF 12/31 TO A FISCAL YEAR END OF 6/30 FOR FINANCIAL STATEMENT AND FORM 990 REPORTING.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

The draft of the 990 is reviwed by the CEO, COO and the finance director.

Once this process is completed, the draft of the 990 is sent to the governance committee for further review.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

Big Brothers/Big Sisters of Middle

23-7056024

The organization asks officers and directors to disclose any potential conflicts of interests and abstain from voting on matters that involve such conlflicts. A transaction in which an officer or director of the organization has a conflict of interest may be approved if the material facts of the transaction and the interest of the officer or director were disclosed or known to the board of directors, or to a committee consisting entirely of members of the board of directors, and the board of directors or sub committee authorized, approved, or ratified the transaction.

Form 990, Part VI, Line 15a - Compensation Process for Top Official Compensation is approved by the board of directors and compared with similar positions in similar agenicies. Plus, independent salary surveys are used. BBBSMT contracted with an outside recruiting firm to do a salary study for the CEO and the COO position. The board approved the COO Position and salary.

Form 990, Part VI, Line 15b - Compensation Process for Officers Compensation is approved by the board of directors and compared with similar positions in similar agenicies. Plus, independent salary surveys are used. BBBSMT contracted with an outside recruiting firm to do a salary study for the CEO and the COO position. The board approved the COO Position and salary.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation Financial statements are posted on giving matters and guidestar websites and other documents are made available upon request.

Name of the organization

Big Brothers/Big Sisters of Middle

Employer identification number

23-7056024

Form 990, Part VII - Additional Information

Key employees, highest compensated employees, and highest compensated independent contractors were not reported for short year return as there is no calendar year with or within the short year.