Form **990** (Rev January 2020) Department of the Treasury Internal Revenue Service EXTENDED TO MAY 17, 2021

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

		A F	or the	= 2019 calendar year, or tax year beginning $=$ JUL $=$ 1 , $=$ $=$ 2019 $=$ and ending	JUN 30, 2020
		B c	heck if pplicable	C Name of organization	D Employer identification number
			Addres	LITERACY MINNESOTA	
		X	Name		23-7217182
		F	Initial return Final return/	Number and street (or P.O. box if mail is not delivered to street address)  Room/si	uite E Telephone number 651-645-2277
			termin ated		G Gross receipts \$ 4,988,279.
			Amend	ST. PAUL, MN 55114	H(a) Is this a group return
M	_		Applic tion pendir	F Name and address of principal officer BRIC NEGITETA	for subordinates? Yes X No
<i>V</i>	_			SAME AS C ABOVE	H(b) Are all subordinates included? Yes No
Tr	_	_		0.00	527 If "No," attach a list (see instructions)
1 )	7		Vebsit		H(c) Group exemption number rear of formation: 1972 M State of legal domicile; MN
			rt I	Summary	tal of farmation, 2007 2   W Crate of regar comments, 2007
		_		Briefly describe the organization's mission or most significant activities LITERACY	MINNESOTA IS A
		nce		NONPROFIT CORPORATION DEDICATED TO SHARING TH	E POWER OF LEARNING
		Governance	2	Check this box   If the organization discontinued its operations or disposed of m	
		ove		Number of voting members of the governing body (Part VI, line 1a)	3 18
		≪ರ		Number of independent voting members of the governing body (Part VI, line 1b)	4 <u>18</u> 5
		ties		Total number of individuals employed in calendar year 2019 (Part V, line 2a) Total number of volunteers (estimate if necessary)	6 508
		Activities		Total unrelated business revenue from Part VIII, column (C), line 12	7a 0.
		Ä			7ь0.
	<u>~</u>	, —		Net unrelated business taxable income from Form 990-T, line 39, VED RECEIVED	Prior Year Current Year
	2022	e		Cantula di ana and granta (Dart VIII (no 1b)	4,008,169. 3,916,771.
	092	Revenue	9	Program service revenue (Part VIII, line 2g)	895,444. 1,017,214. 31,389. 28,454.
		Rev	10	Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3 4 and 70) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10e, and 10)	-45,692. 25,840.
				Total revenue - add lines 8 through 11 (must equal Part (III) Column (A) line 12)	4,889,310. 4,988,279.
	FEB	_		Grants and similar amounts paid (Part IX, column (A), fines 1-3)	16,253. 17,578.
				Benefits paid to or for members (Part IX, column (A), line 4)	0. 0.
	叫	ses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,695,071. 2,949,193.
	Ź	ens(		Professional fundraising fees (Part IX, column (A), line 11e)	0. 0.
	CANNED	Expens		Total fundraising expenses (Part IX, column (D), line 25)  428,752.	2,257,442. 2,076,979.
	Ŭ	<b>5</b> -		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	4,968,766. 5,043,750.
				Revenue less expenses Subtract line 18 from line 12	-79,45655,471.
		or			Beginning of Current Year End of Year
203		sets alang	20	Total assets (Part X, line 16)	2,608,042. 2,577,947.
3 2021		at As		Total liabilities (Part X, line 26)	398,007. 481,031. 2,210,035. 2,096,916.
<del>  </del>			rt II	Net assets or fund balances Subtract line 21 from line 20 Signature Block	2,210,035. 2,096,916.
<b>JUL</b>				Ities of perjury, I declare that I have examined this return, including accompanying schedules and state	tements, and to the best of my knowledge and belief, it is
	G.			t, and complete. Declaration of preparer (other than officer) is based on all information of which prep	
£	7	-			11-20-20
0	<b>&amp;</b>	Sıgr	1	Signature of officer	Date 11 W W
200884 CE 6 10 0/100/2	T	Her	е	ERIC NESHEIM, EXECUTIVE DIRECTOR  Type or print name and title	
2	J			Print/Type preparer's name Preparer's signature	Date Check PTIN
6	1	Paid		ASHLEY C. REHN, CPA ASHLEY C. REHN, CPA	
4	•	Prep		Firm's name REDPATH AND COMPANY, LTD.	Firm's EIN ▶ 41-0975573
C	>	Use	uniy	Firm's address 4810 WHITE BEAR PARKWAY WHITE BEAR LAKE, MN 55110	Phone no. (651)426-7000
3	•	May	the IF	RS discuss this return with the preparer shown above? (see instructions)	X Yes No
8	_		01 01-20		Form <b>990</b> (2019)
12	-			EE SCHEDULE O FOR ORGANIZATION MISSION STATEM	ENT CONTINUATION

Form		<u>23-7217182</u>	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission		
•	TO SHARE THE POWER OF LEARNING THROUGH EDUCATION, COMMUNI	TY BUILDING	
	AND ADVOCACY.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
_	prior Form 990 or 990-EZ?	Vec	X No
	If "Yes," describe these new services on Schedule O		140
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	XYes	□ Na
3		[AL] Tes	NO
4	If "Yes," describe these changes on Schedule O		
4	Describe the organization's program service accomplishments for each of its three largest program services, as me	•	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	the total expenses, ar	na
<del></del>	revenue, if any, for each program service reported.	711	720 .
4a	(Code ) (Expenses \$ 3,451,199. including grants of \$ 17,578.) (Revenue	\$	130.
	MINNESOTA PROGRAMS	GD COMPLETE	
	OPEN DOOR LEARNING CENTERS: SIX SITES OFFERING ENGLISH, G		К,
	CITIZENSHIP AND JOB-READINESS CLASSES FOR ADULTS, AND ONE	PRESCHOOL	
	PROGRAM.		
	PARENTING PROGRAM: PROVIDES FAMILIES WITH TOOLS TO NAVIGA	LE AND CREA	I.R
	A MORE JUST EDUCATION SYSTEM.		
	ADULT LITERACY HOTLINE: REFERRAL SERVICE TO ADULT LITERACY	Y PROGRAMS	
	ACROSS MINNESOTA.		
	TUTOR TRAINING: TRAINING WORKSHOPS FOR LITERACY VOLUNTEERS	S AND	
	EDUCATORS.		
	TECHNOLOGY SERVICES: CLASSROOM TECHNOLOGY TRAINING FOR TEX	ACHERS AND	
	ONLINE TOOLS FOR VOLUNTEERS AND STUDENTS.	205	
4b	(Code) (Expenses \$	s305,4	<u>484.</u> )
	NATIONAL PROGRAMS		
	NORTHSTAR DIGITAL LITERACY ASSESSMENT: MEASURES DIGITAL SI		<u> </u>
	ONLINE MODULES AND PROVIDES CLASSROOM CURRICULUM AND SELF-	-DIKECLED	
	ONLINE LEARNING.	DOINE MILE	
	ADVOCACY: MOBILIZES TO INFLUENCE POLICY AND LEGISLATION AND LE	ROUND THE	
	LITERACY CAUSE.	OUDD TOUR INC	
	EDUCATOR RESOURCES: SEARCHABLE ONLINE LIBRARY OF LITERACY	CORKICOLOM	
	AND TEACHING TOOLS.	MDANIZING	
	JOURNEYS: AN ANTHOLOGY OF ADULT STUDENT WRITING WITH ACCOU	APANI ING	
	CLASSROOM RESOURCES.	DTONG TAIMO	
	LITERACY STRATEGIES: CONSULTING SERVICES TO HELP ORGANIZATION DEVELOP LITERACY PROGRAMMING.	LIONS DAUNCE	
		<del>_</del>	
4c	(Code) (Expenses \$) (Revenue to the first set of \$)	·	,
		<del></del>	
4d	Other program services (Describe on Schedule O.)		
→u	,	Y	
4e	4 010 620		
76	TOTAL PROGRAM SOLVING EXPORTSOS # 1/010/000	Form 9	90 (2019)
			, · - /

23-7217182

Form 990 (2019) LITERACY MINNESOTA
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			•
	If "Yes," complete Schedule A	_1_	_ <u>X</u> _	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			I
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u>X</u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u>X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u>X</u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for		. :	
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?		'	
	If "Yes," complete Schedule D, Part IV	9	Х	
0	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		'	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			,
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	i	7.7	
	Part VI	11a	<u> </u>	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			7.7
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in		х	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		<u>x</u>
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
T	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f	х	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	1 11		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	12a	х	
_	Schedule D, Parts XI and XII  Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
D	<del>-</del>	12b		х
2	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
3	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	170		
U	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
_	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>X</u>
9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		_X_
0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 17 if "Yes." complete Schedule I. Parts I and II	21	<u> </u>	

Form 990 (2019)

23-7217182 LITERACY MINNESOTA Form 990 (2019) Part IV | Checklist of Required Schedules (continued) Yes No 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 27 If "Yes," complete Schedule I, Parts I and III 22 Х Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete X 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete X Schedule K If "No," go to line 25a 24a 24b b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c 2<u>4d</u> d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a Х b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete X 25b Schedule L. Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II X 26 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 X 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions) a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? // "Yes, " complete Schedule L, Part IV 28a **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV 28b X c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If 28c "Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M X 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Х 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete X 32 Schedule N. Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations X sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R. Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and X 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R. Part V. line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х 36 If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note: All Form 990 filers are required to complete Schedule O X 38 Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V

_	offeck if ocheanie o contains a response of flore to any line in this fact v						_
					Yes	I	۷o
1 a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a		30			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b		0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportal	ole gaming		1	1.	
	(gambling) winnings to prize winners?			مه ا	. x		

Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
		]	Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 80			اــــا
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			<u> </u>
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
_ b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			لــــا
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<u>5a</u>	-	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	_5b_		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		<del>                                     </del>
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			v
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	<u>.</u>		
_	were not tax deductible?	6b	-	
7	Organizations that may receive deductible contributions under section 170(c).	7-		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a 7b		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?  Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	,η		
С	to file Form 8282?	7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year	Ü		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	71		х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
þ	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			- 1
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		T
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		<u>'</u>
а	Is the organization licensed to issue qualified health plans in more than one state?	134		
	Note: See the instructions for additional information the organization must report on Schedule O  Enter the amount of reserves the organization is required to maintain by the states in which the			
D	organization is licensed to issue qualified health plans  13b			
_	Enter the amount of reserves on hand			1
c 14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		х
	If "Yes," see instructions and file Form 4720, Schedule N			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O			
		Form	990	(2019)

Form 990 (2019)

LITERACY MINNESOTA

Pag

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a. 8b. or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions

Sec	Check if Schedule O contains a response or note to any line in this Part VI tion A. Governing Body and Management			X
Sec	tion A. Governing Body and Management		Yes	No
1.	Enter the number of voting members of the governing body at the end of the tax year 18		162	INC
14	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	ست		
h	Enter the number of voting members included on line 1a, above, who are independent 1b 18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
-	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	_		<del></del>
•	of officers, directors, trustees, or key employees to a management company or other person?	3	l	X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following.			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	-		
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		<u> </u>
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	<u> </u>
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			ļ
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	<u> </u>
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	L_
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this was done	12c	<u>X</u>	<u> </u>
13	Did the organization have a written whistleblower policy?	13	X	<b> </b>
14	Did the organization have a written document retention and destruction policy?	14	Х	<u> </u>
15	Did the process for determining compensation of the following persons include a review and approval by independent			l
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	├—
b	Other officers or key employees of the organization	15b	X	<u> </u>
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			1
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		<u> </u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
<u></u>	exempt status with respect to such arrangements?	16b		L
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed MN			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	only)	avaıla	ble
	for public inspection. Indicate how you made these available. Check all that apply			
46	X Own website Another's website X Upon request Other (explain on Schedule O)		•	
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	tinano	al	
	statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records THE ORGANIZATION - 651-645-2277			
	700 RAYMOND AVE #180. ST PAUL. MN 55114			

Page 7

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

See instructions for the order in which to list the persons above

(A) Name and title	(B) Average hours per	box,	not cl unles	Pos heck i as per	son i	than o s both	ı an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer of		Highest compensated		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) JIM AFDAHL	1.00									
PRESIDENT	1 00	Х	_	Х		_	_	0.	0.	0.
(2) NATHAN RAYGOR	1.00									_
FINANCE COMMITTEE CHAIR	1 00	Х	$\vdash$	X	<u> </u>	<u> </u>	<u> </u>	0.	0.	0.
(3) THERESA WEIMERSKIRCH	1.00	,,							_	^
EXECUTIVE COMMITTEE CHAIR	1 00	Х	$\vdash$	X	<u> </u>	$\vdash$	├	0.	0.	0.
(4) JACKIE PRINCE	1.00		ŀ					_	0.	_
HR COMMITTEE CHAIR	1 00	Х	$\vdash$	X	┝	├—	$\vdash$	0.	0.	0.
(5) BRUCE SINGER	1.00	,,	!	37				0.	0.	0.
DEVELOPMENT COMM. CHAIR		X	$\vdash$	Х	⊢	├-			- 0.	U •
(6) KARIN GOETTSCH	0.50	,,		:			ľ	_	0.	0.
BOARD MEMBER	0.50	Х	<u> </u>	_		┝	$\vdash$	0.	0.	
(7) ABBY SUNDE	0.50	٠,,					ŀ	0.	0.	0.
BOARD MEMBER (PART YEAR)		Х	$\vdash$	_	┝	<u> </u>		0.	0.	<u> </u>
(8) JOHN SANYAMAHEWE	0.50	.,						0.	0.	0.
BOARD MEMBER	0.50	Х				-		-0.	0.	<u> </u>
(9) HAROLD HEGG	0.50	X						0.	0.	0.
BOARD MEMBER (PART YEAR)	0.50	Λ			<del> </del>	⊢	$\vdash$	U•	0.	· ·
(10) ABDULLAHI SIYARD	0.50	<b>.</b>					1	0.	0.	0.
BOARD MEMBER	0.50	X	_			⊢	$\vdash$	<u> </u>	0.	· ·
(11) ANDREW PETERSON	0.50	x						0.	0.	0.
BOARD MEMBER	0.50	<u> </u>	$\vdash$			<del>                                     </del>	$\vdash$	· ·	0.	· · · · · · · · · · · · · · · · · · ·
(12) CAROLINE CASEY BOARD MEMBER	0.50	х					i	0.	0.	0.
(13) JOSE ARRIETA	0.50	<u> </u>		_		┢	┢	0.	- 0.	
BOARD MEMBER		х						0.	0.	0.
(14) KARINE WATNE	1.00	Ĥ			_	$\vdash$	$\vdash$	- 0.		
MARKETING COMMITTEE CHAIR	1.00	х		Х				0.	0.	0.
(15) NICOLE FLAHERTY	0.50	ᢡ	-		$\vdash$	$\vdash$	$\vdash$	<del></del>	<del>-</del>	·
BOARD MEMBER	0.30	х						0.	٥.	0.
(16) JENNY HOLTE	0.50		H	$\vdash$	$\vdash$	$\vdash$	$\vdash$		<b>`</b>	,
BOARD MEMBER	0.50	x						0.	٥.	0.
(17) MOHAMED MOHAMED	0.50	<u> </u>	$\vdash$	H		$\vdash$		ļ <u></u>		<u>.</u>
BOARD MEMBER (PART YEAR)	<del>  0.3</del> 0	x	l	1		1		0.	٥.	0.

Part VII Section A. Officers, Directors, T		ТА						23-7	<u> </u>	102	Page
(A) (B)  Name and title Average hours per week			e Position (do not check more than one box, unless person is both an				ompensated Employee (D) Reportable compensation from	Reportable compensation from related	on	(F Estim amou oth	
	(list any hours for related organizations	Ir ustee or director	Institutional trustee	lyee	Highest compensated employee		the organization (W-2/1099-MISC)	organization (W-2/1099-MIS	s	comp fro orga	ensation m the nization related
	below line)	Individual trustee	Institution	Key employée	Highest co employee	Former				orgar	nizations
(18) RAVI KRISHNAN	0.50	$ \mathbf{x} $					0.		0.		C
OARD MEMBER (PART YEAR) (19) ERIC NESHEIM	40.00	╬	+	+	1	<u> </u>	0.	<del></del> -			
EXECUTIVE DIRECTOR	10100	1 1	1				99,042.		0.	31	,614
20) TED HEWES	40.00										
INANCE MANAGER		Ш	2		<u> </u>		66,254.		0.	2	,631
		1		-							
	<del></del>	+	+	+-	╁—	_					
		1		1							
		$\Box$	$\top$	1							
		$1 \perp$									
		1									
		$\vdash$	+	+	<b>├</b> -						
		1		1							
	<del></del>	$\vdash$	1	$\dagger$	╁		<del></del>				***
		1					_				
1b Subtotal						<b></b>	165,296.		0.	34	, 245
TILLE IN ACTUAL AS FOR											
c Total from continuation sheets to Part	VII, Section A						0.		0.	2.4	
d Total (add lines 1b and 1c)						<b>▶</b>	165,296.	200 (	0.	34	
d Total (add lines 1b and 1c)  2 Total number of individuals (including but	it not limited to th	ose li	sted	above	e) wh	▶ • • re	165,296.	000 of reportable	0.	34	
d Total (add lines 1b and 1c)	it not limited to th	iose li	sted	above	e) wh	o re	165,296.	000 of reportable	0.		,245
d Total (add lines 1b and 1c)  2 Total number of individuals (including becompensation from the organization	it not limited to th				_		165,296.		0.		,245
d Total (add lines 1b and 1c)  2 Total number of individuals (including but	ut not limited to the				_		165,296.		0.		, 245
d Total (add lines 1b and 1c)  2 Total number of individuals (including be compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the	er, director, trustor such individual	ee, ke	y em	ploye	e, or	hig	165,296. ceived more than \$100, hest compensated emp	loyee on	0.		Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$	cer, director, trustor such individual e sum of reportab	ee, ke le com	npens	ploye sation	e, or and	higi oth	165, 296. ceived more than \$100, hest compensated empler compensation from toor such individual	loyee on	0.		Yes N
d Total (add lines 1b and 1c)  Total number of individuals (including be compensation from the organization)  Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  Did any person listed on line 1a receive	t not limited to the cer, director, trust or such individual e sum of reportab	ee, ke le con ," <i>con</i>	ey em	ploye sation Sche	e, or and edule	higi oth	165, 296. ceived more than \$100, hest compensated empler compensation from toor such individual	loyee on	0.	3	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including be compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or	t not limited to the cer, director, trust or such individual e sum of reportab	ee, ke le con ," <i>con</i>	ey em	ploye sation Sche	e, or and edule	higi oth	165, 296. ceived more than \$100, hest compensated empler compensation from toor such individual	loyee on	0.	3	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including be compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," of Section B. Independent Contractors	cer, director, trustor such individual esum of reportability 150,000? If "Yes, or accrue compercomplete Schedul	ee, ke le com " com nsation e J for	ey em npens nplete n from	ploye sation Sche n any	e, or and edule unre	oth oth J fe	165,296. ceived more than \$100, hest compensated empler compensation from to such individual ed organization or individual	loyee on he organization dual for services	0.	3 4	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," (Section B. Independent Contractors)  1 Complete this table for your five highest	cer, director, trust or such individual esum of reportability accrue compersomplete Schedul compensated incompensated incompensa	ee, ke le com " com nsation e J for	ey em npens nplete n from r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth other of the other of the other of the other	165,296. ceived more than \$100, hest compensated emp her compensation from toor such individual ed organization or individual hat received more than \$	loyee on the organization dual for services	0.	3 4	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$5 Did any person listed on line 1a receive rendered to the organization? If "Yes," of Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)	cer, director, trust or such individual esum of reportable 150,000? If "Yes, or accrue compersomplete Schedul compensated incorr the calendary.	ee, ke le com " com nsation e J for	ey em npens nplete n from r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth other of the other of the other of the other	165,296. ceived more than \$100, hest compensated emp her compensation from toor such individual ed organization or individual hat received more than \$ the organization's tax y  (B)	loyee on he organization dual for services 1100,000 of compear	0.	3 4 5 tion from	Yes N X
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$5 Did any person listed on line 1a receive rendered to the organization? If "Yes," of Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)	cer, director, trust or such individual esum of reportability accrue compersomplete Schedul compensated incorrections and such accrues the calendary.	ee, ke le com " com nsation e J for	ey em npens nplete n from r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth oth oth oth felate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s	loyee on he organization dual for services 1100,000 of compear	0.	3 4 5	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$5 Did any person listed on line 1a receive rendered to the organization? If "Yes," of Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compercomplete Schedul compensated incorrection the calendary ess address	le com " com nsation e J for depen-	npen: nplete n fror r suci	ploye sation Sche n any n pers	ee, or and edule unre son	oth oth e J fe elate	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y  (B) Description of s  ADULT BASIC	loyee on the organization dual for services 1100,000 of complear	0.	3 5 tion from	X
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$5 Did any person listed on line 1a receive rendered to the organization? If "Yes," of Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM  318 STANFORD AVE, ST.	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compersomplete Schedul compensated incorrection the calendar yess address  PAUL, MN	ee, ke de com " com nsation e J for dependear en	npens nplets n from r suci	ploye sation Schen any persicontri	actor	oth oth e J for rs th	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y (B) Description of s ADULT BASIC EDUCATION CO	loyee on the organization dual for services 1100,000 of complear services NSULTING	0.	3 5 tion from	Yes N
d Total (add lines 1b and 1c)  2 Total number of individuals (including by compensation from the organization)  3 Did the organization list any former office line 1a? If "Yes," complete Schedule J for 4 For any individual listed on line 1a, is the and related organizations greater than \$  5 Did any person listed on line 1a receive rendered to the organization? If "Yes," or Section B. Independent Contractors  1 Complete this table for your five highest the organization Report compensation (A)  Name and busing TOM CYTRON-HYSOM	cer, director, trust or such individual e sum of reportab 150,000? If "Yes, or accrue compete complete Schedul compensated incorrection the calendar years address  PAUL, MN	ee, ke de com " com nsation e J for dependear en	npens nplets n from r suci	ploye sation Schen any persicontri	actor	oth oth e J for rs th	165,296. ceived more than \$100, hest compensated emp her compensation from too such individual ed organization or individual hat received more than \$ the organization's tax y (B) Description of s ADULT BASIC EDUCATION CO	loyee on the organization dual for services 1100,000 of complear services NSULTING	0.	3 5 tion from	Yes N

Form 990 (2019)

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (D) (A) Related or exempt Unrelated Revenue excluded Total revenue from tax under function revenue business revenue sections 512 - 514 1 a Federated campaigns 1a Contributions, Gifts, Grants and Other Similar Amounts 13,750.1b b Membership dues 1c \_c\_Fundraising events d Related organizations 1d 3,019,565. e Government grants (contributions) 1e Contributions, f All other contributions, gifts, grants, and 883,456 similar amounts not included above 1f 25,209 g Noncash contributions included in lines 1a-1f 916,771. Total. Add lines 1a-1f **Business Code** 624110 994,572. 994,572. 2 a FEES FOR SERVICES Program Service 14,070. 14,070. b WORKSHOP REGISTRATIONS 624110 4,467. 4,467.c BOOK SALES 624110 3,175. d SPECIAL ACTIVITIES 624110 3,175. e LEARNER FEES 624110 930. 930. f All other program service revenue 017,214. ▶ g Total. Add lines 2a-2f Investment income (including dividends, interest, and 28,454. 28,454. other similar amounts) Income from investment of tax-exempt bond proceeds Royalties 5 (i) Real (ii) Personal 6 a Gross rents 6a b Less rental expenses 6b 6с Rental income or (loss) d Net rental income or (loss) (ii) Other (i) Securities 7 a Gross amount from sales of assets other than inventory b Less cost or other basis Other Revenue and sales expenses 7b c Gain or (loss) 7c d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c) See 8a Part IV, line 18 b Less direct expenses 86 c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 9a 9b **b** Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 10ъ b Less cost of goods sold Net income or (loss) from sales of inventory **Business Code** iscellaneous Revenue 25,840 25,840. 900099 11 a LAKE ST FIRE RESTORATI d All other revenue 25,840. 1 4 1785 \*c, 55 and 47 Total. Add lines 11a-11d 988,279.1 017 214 0. 54,294. 12 Total revenue. See instructions

# Form 990 (2019) LITERACY MINNESOTA Part IX Statement of Functional Expenses

12,097.   6,176.   4,462.   1,459.	Secti	on 501(c)(3) and 501(c)(4) organizations must comp	lete all columns All othe	er organizations must cor	npiete column (A)	
Dr. All Productive amounts reported on inches to, 20, 20, 50, 50, and 70 of Prior VIII						
and donestic governments. See Part IV, line 22 Girents and other assistance to informeshin individuals. See Part IV, line 23 Girants and other assistance to informeshin original states, or line 25 Girents and other assistance to informeshin original states of the control of the control original states or local public officials or control original states or control original states or local public officials original states original states or local public o			(A) Total expenses	Program service	Management and	Fundraising
2 Grants and other assistance to friemestic individuals See Part IV, Inc 17  1 Provisional Francisco Compensations (and expenses of travel or entertainment expenses or any federal attact or See Part IV, Inc 17  1 Increasing and promotion of Compensation for Compensation for Compensation for Compensation of Compensati	1	Grants and other assistance to domestic organizations				İ
Compensation of university of the services of the services (See Part IV, line 12)		and domestic governments. See Part IV, line 21	<u>17.</u> 578.	17,578.	PARTIES A SPECIAL SCHOOL - N	
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16  8 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation on trincified above to disqualified persons (as defined under section 4586(c)(3)(8) 7 Other salance and wages Person plan accrusis and contributions (include section 4586(c)) and dispersons described in section 4586(c) and dispersons 4586(c) and dis	2	Grants and other assistance to domestic			و به ه و پایلان ه وسوي بينه و	an the entered to be a first
organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16  Benefits paid to or for members  Compensation of current officers, directors, trustees, and key employees  Compensation not included shove to disqualified persons described in section 4958()(3) and 980() employer contributions (include section 401(x) and 493(x) employer contributions (include section 401(x) employer (include section 40		ındıvıduals See Part IV, line 22				<u></u>
Individuals See Part IV, lines 15 and 16	3	_				
Benefits paid to or for members   Compensation of current officers, directors, trustees, and key employees		organizations, foreign governments, and foreign			,	
5 Compensation of current officers, directors, trustees, and key employees of Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(f)(1) and 495(f) employer contributions) and 495(f) employer contributions (include section 401(k) and 495(f) employer contributions) and 495(f) employer contributions (include section 401(k) and 495(f) employer contributions) and 495(f) employer contributions (include section 401(k) and 495(f) employer contributions) and 495(f) employer contributions (include section 495(f) employer contributions) and 495(f) employer contributions (include section 495(f) employer contributions) and 495(f) employer contributions (include section 495(f) employer contributions) and 495(f) employer contributions (include section 495(f) employer contributions) and 495(f) employer contributions (include section 495(f) employer contributions (include		· · · · · · · · · · · · · · · · · · ·		_		
Trustaes, and key employees (Compensation not included above to disqualified persons (as etimed under section 4958()(1)) and persons described in section 4958()(3)(8) (7). Other salanes and wages section 401(k) and 403(b) employer contributions (include section 401(k) and 403(b) employer contributions (include section 401(k) and 403(b) employer contributions) (include section 401(k) and 403(b) employer contributions (include section 401(k) and 403(b) employer cont						<u> </u>
6 Compensation not included above to disqualited persons (as defined under section 4958(i)(1)) and persons described in section 4958(i)(1)) and 403(i) employer contributions (include section 401(k) and 403(i) employer contributions) 378,970. 292,923. 48,445. 37,602. Payroll taxes 202,663. 158,877. 19,815. 23,971. 15,655. Legal Caccounting 4 Caccount	5	·	202 040	77 000	120 124	6 807
persons (as defined under section 4958(h(1)) and persons described in section 4958(h(3)(8)) 7 Other saterse and wages section 401(k) and 403(b) employer contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits section 401(k) and 403(b) employer contributions) 10 Payroll taxes 10 Payroll taxes 11 Fees for services (nonemployees) 2 Ananagement so Legal 1, 61.6. 96.8. 44.5. 37, 602. 2 Accounting 1, 61.6. 96.8. 64.8. 1, 565. 2 Legal 1, 61.6. 96.8. 64.8. 64.8. 64.8. 6.9. 6.9. 6.9. 6.9. 6.9. 6.9. 6.9. 6	•		203,340.	11,003.	120,124.	0,007.
Persons described in section 4958(c)(3)(8)   2,108,449.   1,587,989.   261,179.   259,281.	ь	·				
7 Other salanes and wages 8 Penson plan accruals and contributions (include section 40(ik) and 40(ik) and 40(ik) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (nonemployees) a Management 11 Legal 11 Caccounting 11 Legal 12 Logo Responsibility 12 Logo Responsibility 13 Logo Responsibility 14 Logo Responsibility 15 Legal 1 Logo Responsibility 16 Logo Responsibility 17 Logo Responsibility 18 Logo Responsibility 18 Logo Responsibility 19 Logo Responsibility 10 Logo Responsibility 11 Logo Responsibility 11 Logo Responsibility 12 Logo Responsibility 13 Logo Responsibility 14 Logo Responsibility 15 Logo Responsibility 16 Logo Responsibility 17 Logo Responsibility 18 Logo Responsibility 18 Logo Responsibility 19 Logo Responsibility 10 Logo Responsibility 11 Logo Responsibility 12 Logo Responsibility 12 Logo Responsibility 12 Logo Responsibility 13 Logo Responsibility 14 Logo Responsibility 15 Lo						
8 Penson plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits 378,970 . 292,923 . 48,445 . 37,602 . 10 Payroll taxes 11 Fees for services (nonemployees) 12 Amanagement 12 Legal 13 Lobying 14 Lobying 15 Policissonal fundraising services. See Part IV, line 17 (Investment management fees 19 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0, 12 2, 484 . 18,845 . 2, 048 . 1, 565 . 13 Office expenses 15 Cocupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Coperation, depletion, and amortization Insurance 20 Interest 21 Payments to affiliates 22 Depreciation, 24 Depreciation, 42 Depreciation, 43 Depte 11 Depreciation, 44 Depte 12 Depreciation, 44 Depte 13 Depreciation, 44 Depte 14 Depte 14 Depte 14 Depte 14 Depte 15	7	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	2.108.449.	1.587.989.	261.179.	259,281.
section 40(k) and 403(b) employer contributions) 9		Ţ ,	2,200,115	2,00,,000		
9 Other employee benefits 10 Payroll taxes 10 Payroll taxes 1 Fees for services (nonemployees) 1 Fees for services (nonemployees) 202,663. 158,877. 19,815. 23,971. 19,815. 24. 11,565. 10,395. 11,362	0		55,171.	37,766.	10,723.	6,682.
Payroll taxes   202,663.   158,877.   19,815.   23,971.	9	., .,				
11   Fees for services (nonemployees)   22,147.   12,120.   8,462.   1,565.     Legal		' '				
A Management   Legal   1,616.   968.   648.		·	-	· · · · · ·		
b Legal	а		22,147.	12,120.	8,462.	1,5 <u>65</u> .
d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.) 2 Advertising and promotion 6 ,532.		<u>-</u>				_
e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	С	Accounting		2,255.		
f Investment management fees g Other (if line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.)  12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 10 Interest 11 Payments to affiliates 12 Depreciation, depletion, and amortization 13 Insurance 14 Interest 15 Depreciation, depletion, and amortization 16 Interest 17 Payments to affiliates 18 Payments to affiliates 19 Depreciation, depletion, and amortization 19 Insurance 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 24 AMERICORPS 25 Total functional expenses Add lines 1 through 24e 26 Joint costs, Complete this line only if the organization reported in column (B) joint costs from a combined	ď	Lobbying	1,362.	****	1,362.	<u> </u>
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.)  2 Advertising and promotion  4 Advertising and promotion  5 Advertising and promotion  6 Advertising and promotion  11 Advertising and promotion  12 Advertising and promotion  13 Advertising and promotion  14 Advertising and promotion  15 Advertising and promotion  16 Advertising and promotion  17 Advertising and	е	Professional fundraising services. See Part IV, line 17				
Column (A) amount, list line 11g expenses on Sch O.   847, 325.   816, 300.   25, 577.   5, 448.		•				
13 Office expenses   46,022.   23,950.   11,364.   10,708.     14 Information technology   22,484.   18,845.   2,048.   1,591.     15 Royalities   325,822.   272,785.   31,023.   22,014.     17 Travel   21,161.   20,790.   311.   60.     18 Payments of travel or entertainment expenses for any federal, state, or local public officials     20 Conferences, conventions, and meetings   76,229.   55,342.   11,922.   8,965.     10 Interest   22 Depreciation, depletion, and amortization   13,674.   9,348.   2,539.   1,787.     10 Insurance   12,097.   6,176.   4,462.   1,459.     20 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount, its line 24e expenses on Schedule 0.)   366,723.   366,723.     23 AMERICORPS   366,723.   366,723.     24 Other expenses on Schedule 0.)   366,723.   366,723.     25 TRAINING/EVENTS   181,176.   145,043.   5,927.   30,206.     26 SUPPLIES AND EQUIPMENT   83,198.   67,410.   7,630.   8,158.     27 All other expenses   46 Joint costs from a combined   5,043,750.   4,018,630.   596,368.   428,752.     26 Joint costs, Complete this line only if the organization reported in column (B) joint costs from a combined   1,000	9			24.5.222	05 555	5 440
13 Office expenses   46,022.   23,950.   11,364.   10,708.     14 Information technology   22,484.   18,845.   2,048.   1,591.     15 Royalities   325,822.   272,785.   31,023.   22,014.     17 Travel   21,161.   20,790.   311.   60.     18 Payments of travel or entertainment expenses for any federal, state, or local public officials     20 Conferences, conventions, and meetings   76,229.   55,342.   11,922.   8,965.     10 Interest   22 Depreciation, depletion, and amortization   13,674.   9,348.   2,539.   1,787.     10 Insurance   12,097.   6,176.   4,462.   1,459.     20 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount, its line 24e expenses on Schedule 0.)   366,723.   366,723.     23 AMERICORPS   366,723.   366,723.     24 Other expenses on Schedule 0.)   366,723.   366,723.     25 TRAINING/EVENTS   181,176.   145,043.   5,927.   30,206.     26 SUPPLIES AND EQUIPMENT   83,198.   67,410.   7,630.   8,158.     27 All other expenses   46 Joint costs from a combined   5,043,750.   4,018,630.   596,368.   428,752.     26 Joint costs, Complete this line only if the organization reported in column (B) joint costs from a combined   1,000		, ,			25,577.	5,448.
14	12	· ·			11 264	
15   Royalties	13	-				
16 Occupancy   325,822. 272,785. 31,023. 22,014.     17 Travel   21,161. 20,790. 311. 60.     18 Payments of travel or entertainment expenses for any federal, state, or local public officials     Conferences, conventions, and meetings   76,229. 55,342. 11,922. 8,965.     10 Interest   Payments to affiliates   20 perceitation, depletion, and amortization   13,674. 9,348. 2,539. 1,787.     10 Insurance   12,097. 6,176. 4,462. 1,459.     20 Other expenses. Itemize expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)     a AMERICORPS   366,723. 366,723.     b TRAINING/EVENTS   181,176. 145,043. 5,927. 30,206.     c SUPPLIES AND EQUIPMENT   83,198. 67,410. 7,630. 8,158.     d RECRUITMENT/STAFF DEVEL   21 Other expenses   23,559. 6,412. 790.     e All other expenses   25 Total functional expenses. Add lines 1 through 24e   5,043,750. 4,018,630. 596,368. 428,752.			22,484.	18,845.	2,048.	1,591.
17   Travel			225 022	272 705	31 023	22 014
18				2/2,765.		
for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses on to covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)  AMERICORPS TRAINING/EVENTS SUPPLIES AND EQUIPMENT RECRUITMENT/STAFF DEVEL All other expenses Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined  76,229. 55,342. 11,922. 8,965.  11,787. 12,097. 6,176. 4,462. 1,459.  366,723. 366,723. 366,723. 366,723. 366,723. 366,723. 376,229. 376,29				20,130.	311.	00.
19 Conferences, conventions, and meetings Interest 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses on to covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)  a AMERICORPS b TRAINING/EVENTS c SUPPLIES AND EQUIPMENT d RECRUITMENT/STAFF DEVEL e All other expenses 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined  76,229. 55,342. 11,922. 8,965.  76,229. 55,342. 11,922. 8,965.  13,674. 9,348. 2,539. 1,787.  4,462. 1,459.  366,723. 366,723.  366,723. 366,723.  38,965.  11,922. 8,965.  11,922. 8,965.  11,922. 8,965.	18	, ,				
Interest   Payments to affiliates   Depreciation, depletion, and amortization   13,674	40		76 229	55.342.	11.922.	8.965.
Payments to affiliates   Depreciation, depletion, and amortization   13,674.   9,348.   2,539.   1,787.		· · · · · · · · · · · · · · · · · · ·	,	00,012.		-,
Depreciation, depletion, and amortization   13,674.   9,348.   2,539.   1,787.						
12,097. 6,176. 4,462. 1,459.	22	-	13,674.	9,348.	2,539.	1,787.
Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)   AMERICORPS   366,723.   366,723.     b   TRAINING/EVENTS   181,176.   145,043.   5,927.   30,206.     c   SUPPLIES AND EQUIPMENT   83,198.   67,410.   7,630.   8,158.     d   RECRUITMENT/STAFF DEVEL   30,761.   23,559.   6,412.   790.     e   All other expenses   25   Total functional expenses. Add lines 1 through 24e   5,043,750.   4,018,630.   596,368.   428,752.     26   Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined   .	23	' ' '		6,176.	4,462.	1,459.
above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)  a AMERICORPS  b TRAINING/EVENTS  c SUPPLIES AND EQUIPMENT  d RECRUITMENT/STAFF DEVEL  e All other expenses  25 Total functional expenses. Add lines 1 through 24e  26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined	24	Other expenses. Itemize expenses not covered				
a AMERICORPS b TRAINING/EVENTS c SUPPLIES AND EQUIPMENT d RECRUITMENT/STAFF DEVEL e All other expenses Total functional expenses. Add lines 1 through 24e  25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined  366,723. 366,723. 366,723. 366,723. 30,206. 67,410. 7,630. 8,158. 30,761. 23,559. 6,412. 790.		line 24e amount exceeds 10% of line 25, column (A)				Ì.
TRAINING/EVENTS   181,176.   145,043.   5,927.   30,206.	3		366.723.	366.723.		
C SUPPLIES AND EQUIPMENT 83,198. 67,410. 7,630. 8,158.  RECRUITMENT/STAFF DEVEL 30,761. 23,559. 6,412. 790.  RECRUITMENT/STAFF DEVEL 30,761. 30,761. 30,761. 30,761.					5,927.	30,206.
All other expenses  Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined  RECRUITMENT/STAFF DEVEL  30,761. 23,559. 6,412. 790.  4,018,630. 596,368. 428,752.	_				7,630.	
e All other expenses  Total functional expenses. Add lines 1 through 24e 5,043,750. 4,018,630. 596,368. 428,752.  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined .						
Total functional expenses. Add lines 1 through 24e 5,043,750. 4,018,630. 596,368. 428,752.  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined .	-					
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined .	25	• —	5,043,750.	4,018,630.	596,368.	428,752.
	26					
		reported in column (B) joint costs from a combined				•
		educational campaign and fundraising solicitation.				
Check here X if following SOP 98-2 (ASC 958-720)		Check here X if following SOP 98-2 (ASC 958-720)				

Form 990 (2019)
Part X | Balance Sheet

Pa	rt X	Balance Sheet					
<del></del>		Check if Schedule O contains a response or not	e to ar	ny line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		-	59,854. 1,079,995.	1	166,591.
	2	Savings and temporary cash investments					1,095,458.
	3	Pledges and grants receivable, net					346,525.
	4	Accounts receivable, net		60.	4	25,840.	
	5	Loans and other receivables from any current or	forme	r officer, director,		,	
		trustee, key employee, creator or founder, subst	antial (	contributor, or 35%			
		controlled entity or family member of any of thes	e pers	ons		5	
	6	Loans and other receivables from other disqualif	ied pe	rsons (as defined			
		under section 4958(f)(1)), and persons described		6	<u> </u>		
S.	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
ĕ	9	Prepaid expenses and deferred charges			114,807.	9	130,845.
	10a	Land, buildings, and equipment cost or other					
		hasis Complete Part VI of Schodulo D	10ก		Service of the servic	Y, V.	hand the second of the second
	ь	Less accumulated depreciation	10b	156,568.	13,515.	10c	70,365.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line 1	1			12	
	13	Investments - program-related See Part IV, line 1	11			13_	<u> </u>
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			773,921.	15	742,323.
	16	Total assets. Add lines 1 through 15 (must equa	I line 3	33)	2,608,042.	16_	2,577,947.
	17	Accounts payable and accrued expenses	254,103.	17	305,411.		
	18	Grants payable				18	
	19	Deferred revenue			108,080.	19	133,914.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete F	Part IV	of Schedule D	35,824.	21	41,706.
y	22	Loans and other payables to any current or form	er offic	cer, director,			
Liabilities		trustee, key employee, creator or founder, substa	antıal d	contributor, or 35%			
<u>a</u>		controlled entity or family member of any of thes	e pers	ons		22	
J	23	Secured mortgages and notes payable to unrela-	ted thi	rd parties		23	
	24	Unsecured notes and loans payable to unrelated	third	parties		24	
	25	Other liabilities (including federal income tax, pay	/ables	to related third			
		parties, and other liabilities not included on lines	17-24	) Complete Part X			
		of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			398,007.	26	481,031.
		Organizations that follow FASB ASC 958, chee	ck her	e ▶ X			
S		and complete lines 27, 28, 32, and 33.					
<u>a</u>	27	Net assets without donor restrictions			1,789,648.	27	1,575,830.
20	28	Net assets with donor restrictions			420,387.	28	521,086.
[ ]		Organizations that do not follow FASB ASC 95	58, che	eck here 🕨 🔙			
=		and complete lines 29 through 33.					
ō	29	Capital stock or trust principal, or current funds				29	
i Sel	30	Paid-in or capital surplus, or land, building, or eq	uipmei	nt fund		30_	
As	31	Retained earnings, endowment, accumulated inc	ome,	or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			2,210,035.	32	2,096,916.
-	33	Total liabilities and net assets/fund balances			2,608,042.	33	2,577,947.

Form **990** (2019)

, Form	990 (2019) LITERACY MINNESOTA	23-	7217	<u> 182</u>	Pag	<sub>le</sub> 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	_1		, 988		
2	Total expenses (must equal Part IX, column (A), line 25)	2	<u> </u>	,043		
3	Revenue less expenses Subtract line 2 from line 1	3			<u>, 4</u>	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		, 210		
5	Net unrealized gains (losses) on investments	5		· 57	7,6	<u>48.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	2	<u>,096</u>	5,9:	<u> 16.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					<u> </u>
1	Accounting method used to prepare the Form 990 Cash X Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	). O.	_ [		Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		Į	2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				- 1
	separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		}	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,		-	-	
	consolidated basis, or both  X Separate basis Consolidated basis Both consolidated and separate basis	فالمريس			<u>.                                    </u>	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	auuit,		2c	х	
	review, or compilation of its financial statements and selection of an independent accountant?	adula O	<u> </u>	-24	<del></del>	
•	If the organization changed either its oversight process or selection process during the tax year, explain on Scho					
за	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	yı <del>c</del> Aud		2		х
	Act and OMB Circular A-133?	ימל מייל	. }	3a	$\dashv$	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits and the organization did not undergo the required audit or audits and the organization did not undergo the required audit or audits and the organization did not undergo the required audit or audits.	eu auu	"	3ь		
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			<del></del> -	990	2019)
				. 0	(	,_,,

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

Total

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Employer identification number Name of the organization LITERACY MINNESOTA 23-7217182 Part Reason for Public Charity Status (All organizations must complete this part ) See instructions The organization is not a private foundation because it is\_(For lines 1 through 12, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(IV). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions) Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. \_\_\_\_ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations Provide the following information about the supported organization(s) (iv) Is the organization listed (III) Type of organization (v) Amount of monetary (vi) Amount of other (i) Name of supported (n) EIN (described on lines 1-10 support (see instructions) support (see instructions) organization Yes above (see instructions))

# Schedule A (Form 990 or 990-EZ) 2019 LITERACY MINNESOTA 23-7217182 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support										
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total				
	Gifts, grants, contributions, and		_ •								
	membership fees received (Do not										
	include any "unusual grants ")	_3304493.	_3850430.	_3756817	-4008169.	3916771.	18836680				
2	Tax revenues levied for the organ-										
	ization's benefit and either paid to										
	or expended on its behalf										
3	The value of services or facilities					· · · · · · · · · · · · · · · · · · ·					
·	furnished by a governmental unit to	İ			ļ						
	the organization without charge										
4	Total, Add lines 1 through 3	3304493.	3850430.	3756817.	4008169.	3916771.	18836680.				
	The portion of total contributions					07201.121					
•	by each person (other than a		:								
	governmental unit or publicly										
	supported organization) included										
	on line 1 that exceeds 2% of the										
	amount shown on line 11,										
	column (f)										
6	Public support, Subtract line 5 from line 4	· .	, , ,	- 17 60	, 1 S) 4 Si	ery er bis e	18836680.				
	etion B. Total Support	٠			L	L	<u> </u>				
_	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total				
	Amounts from line 4	3304493.	3850430.	3756817.	4008169.		18836680.				
8	Gross income from interest,	3304433.	30304301	37300171	1000103.	3310771.	10030000.				
٥	dividends, payments received on										
	securities loans, rents, royalties,										
	and income from similar sources	29,563.	28,037.	29,552.	31,389.	28,454.	146,995.				
		29,303.	20,037.	23,332.	31,307.	20,434.	140,555.				
9	Net income from unrelated business										
	activities, whether or not the										
	business is regularly carried on										
10	Other income Do not include gain										
	or loss from the sale of capital					25,840.	25,840.				
4.1	assets (Explain in Part VI)			, , ,	2 1 6 49		19009515.				
	Total support. Add lines 7 through 10	ata (assumatrustus			L		,331,645.				
12	Gross receipts from related activities,	-	•	d 60db 664b 40			, , , , , , , , , , , , , , , , , , , ,				
13	First five years. If the Form 990 is for	•	tirst, second, third	a, iourth, or liith ta	x year as a section	1 501(0)(3)	. □				
Sec	organization, check this box and storetion C. Computation of Publi	c Support Per	centage	<del></del>	<del></del>						
	<del></del>			olumn (fl)		14	99.09 %				
	Public support percentage for 2019 (li			otariir (i))		15	$\frac{99.05}{99.21}$ %				
	Public support percentage from 2018 33 1/3% support test - 2019. If the c		·	line 12 and line 1	14 is 22 1/204 or m						
102	stop here. The organization qualifies	-		i line 13, and line i	14 18 33 1/3% 01 111	ore, check this box	× and				
			•	no 12 or 160 and	luna 15 to 22 1/20/	ar mara abaali thi					
D	33 1/3% support test - 2018. If the constant test - 2018 are the second tes	-			iiile 15 is 33 1/3%	or more, check thi	S DOX				
	and stop here. The organization qual	•			10 10 10h -		<b>-</b>				
1/a	10% -facts-and-circumstances test	•					· ·				
	and if the organization meets the "fac					τ vi now the organ	lization				
	meets the "facts-and-circumstances"	-			-						
b	10% -facts-and-circumstances test	_									
	more, and if the organization meets th				•		,				
	organization meets the "facts-and-circ		•	,			<b>₽</b>  -				
<u>18</u>	Private foundation. If the organization	n did not check a b	oox on line 13, 16a	i, 16b, 1/a, or 17b		nd see instructions dule A (Form 990					
					>cho	milia a ientem 440	OF WHILE / 1 7/1110				

Sch	edule A (Form 990 or 990-EZ) 2019 $ { m L}$	ITERACY M	INNESOTA	500/	(6)	23-721	.7182 Page 3
Pa	rt III Support Schedule for C	=					
	(Complete only if you checked			organization failed	to qualify under Pa	art II If the organiz	ration fails to
	qualify under the tests listed b	elow, please comp	olete Part II)				
	ction A. Public Support	T			1	1 1 10010	1 105-1-1
	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) <sup>/</sup> Total
1	Gifts, grants, contributions, and						/
	membership fees received (Do not						
_	include any "unusual grants ")		-			<del>                                     </del>	<del>"</del>
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-				ŀ		
	iness under section 513					/	
4	Tax revenues levied for the organ-				/	1	
	ızatıon's benefit and either paid to				/		
	or expended on its behalf	****					
5	The value of services or facilities				/		
	furnished by a governmental unit to				/		
	the organization without charge						
6	Total. Add lines 1 through 5				/		
7 <i>a</i>	Amounts included on lines 1, 2, and			/	ľ		
	3 received from disqualified persons			/			
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	: Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6)			/		<u> </u>	
Se	ction B. Total Support			/	· · · · · · · · · · · · · · · · · · ·	·	Υ
Cale	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 6		/		<del>-</del>		
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975		/				
	: Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain		<u> </u>	<u></u>	1		
	or loss from the sale of capital	/					
13	assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12)						
	First five years. If the Form 990 is 16	r the organization'	s first, second, third	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiz	ation,
	check this box and stop here						
Se	ction C. Computation of Publi	ic Support Per	rcentage				
15	Public support percentage for 2019 (	line 8, column (f), c	divided by line 13, o	column (f))		15	%
16	Public support percentage from 2018	Schedule A, Part	III, line 15			16	<u> %</u>
Se	ction D. Computation of Inves	stment Income	e Percentage				
17	Investment income percentage for 20	<b>019</b> (line 10c, colu	mn (f), dıvıded by lıı	ne 13, column (f))		17	<u>%</u>
	Investment income percentage from					18	%
19a	33 1/3% support tests - 2019. If the						7 is not
	more than 33 1/3%, check this box at						▶∟
b	33 1/3% support tests - 2018. If the						and
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	on did not check a	box on line 14, 19a	<u>a, or 19b, check th</u>	nis box and see ins	structions	

932023 09-25-19

Schedule A (Form 990 or 990-EZ) 2019

# Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI Now the supported organization are designated by class or purpose, describe the designation of the supported organization of the organization have any supported organization that does not have an IRS determination of status under section 508(a)(1) or (2)? If "Yes," explain in Part VI Now the organization determined that the supported organization have a supported organization determined that the supported organization have a supported organization determined that the supported organization that are supported organization of the supported organization of the supported organization determined that the supported organization origin that all support to such organization qualified under section 501(c)(4), 6), or (6) and satisfied the public support tests under section 508(a)(2)? If "Yes," describe in Part VI When and how the organization made the determination.  Did the organization on made the determination of Did the organization made the determination.  Did the organization name that all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.  3a.  3b. John Part VI was a public to the public supported organization put in place to ensure such use.  3a.  3b. John Part VI was a public to the supported organization was used exclusively for section 170(c)(c)(8) purposes?  3c. John VI was a public organization and the described organization was comparation to seed to ensure that all support to the foreign supported organization and discretion despite being controlled or supervised by an incomparation with its supported organization support and supported organization and the organization supported organization and that described to ensure that all supports to the foreign supported organizations that does not have seal RS determination under sections 501(c)(s) a	Sec	tion A. All Supporting Organizations			
documents? If "No." cherche in Part M how the supported organizations and designation of National Class or purpose, descend the designation if National and Control of Status and Control of Control of Status and Control of Control of Status and Control of Control of Status and Control of Control o	-			Yes	No
class or purpose, describe the designation if instance and continuing relationship, explain  1 Did the organization have any supported organization that does not have an IRS determination of status  under section 509(a)(1) or (2)? if "Yes," explain in Port VI now the organization determined that the supported  garanzation was described in section 509(a)(7) or (2)  3a Did the organization confirm that each supported organization described in section 501(c)(4), (5), or (6) and  satisfied the public support tests under section 509(a)(2)? if "Yes," describe in Part VI when and how the  organization made the determination  c Did the organization ensure that all support to such organization was used exclusively for section 170(c)(2)(8)  purposes? "If "Yes," explain in Part VI what controls the organization put in place to ensure such use  3e.  3e.  3b.  3c.  3d.  4a Was any supported organization not organized in the United States ("Gregin supported organization")? If  "Yes," and you becked 12 or 12 in Part I, answer (p) and (c) below  b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign  supported organization? If "Yes," describe in Part VI have been supported organization and such control and discretion despite being controlled or supervised by or in connection with its supported organization used to ensure that all support to the foreign supported organization that does not have an IRS elemination used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5a. Did the organization add, substitute, or remove any supported organization substitution used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5b. Did the organization organization organization document  1 b Type I or Type II only, Was any addid or substituted supported organization but on the visual properties organization organization organization organization and t	1	Are all of the organization's supported organizations listed by name in the organization's governing			
2 bid the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a) or (2) pellow  Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (6) and (c) pellow  Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support bets under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination  Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use  3b.  Did the organization not organized in the United States (foreign supported organization? If "Yes," and you checked 12or 12bin Part I, inswer (b) and (c) below  Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization has used exclusively and discretion in despite being controlled or supprised by or in connection with its supported organization under sections 501(c)(3) and 509(c)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  Did the organization and substitute, or remove any supported organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  Did the organization and substitution the result of an event beyond the organization such action, (i) the authority under the organization's organization and the properties of such action, (ii) the substitution the result of an event beyond the organization activated organization is supported organization		documents? If "No," describe in Part VI how the supported organizations are designated. If designated by —		·	اــــا
under section 509(a)(1) or (2)? // */ex,* explain in Part VI how the organization determined that the supported organization have a described in section 501(c)(4), (5), or (6)? // if *Yes,* answer (6) and (c) below  Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? // if *Yes,* describe in Part VI when and how the organization made the determination  c Did the organization made the determination  c Did the organization ensure that all support to such organization put in place to ensure such uses  4a Was any supported organization not organized in the United States (*foreign supported organization)? // if *Yes,* "and if you checked 12a or 12b in Part I, answer (b) and (c) below  Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? // *Yes,* "and if you checked 12a or 12b in Part I, answer (b) and (c) below  Did the organization support any foreign supported organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations  c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(c)(1) or (2)? // *Yes,* "explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(6) purposes  Did the organization and did substitute, or remove any supported organizations during the tax year? // yes,* answer (b) and (c) below (if applicable) Ales, provide detail in Part VI, including (if the names and EIN numbers of the supported organization's organization was used exclusively for section 170(c)(2)(6) purposes  Did the organization and the substitution the result of an event beyond the organization's control?  Substitutions only. Was the vest of the organization substitution the re			1_1_		<del></del>
and the organization was described in section 509(a)(1) or (2)  a Did the organization confirm that each supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (6) and (c) below  Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination  Did the organization environment at all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such uses  4 Was any supported organization on to organized in the United States ("foreign supported organization")? If "Yes," secribe in Part VI how the organization put in place to ensure such uses  Did the organization support and in Part VI was the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations  Did the organization support any foreign supported organization and such control and discretion despite being controlled or supervised by or in connection with its supported organizations  Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(d) and 509(c)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization that does not have an IRS determination under sections 501(c)(d) and substitute, or remove any supported organization and was used exclusively for section 170(c)(z)(d) purposes  Did the organization and did substitute, or remove any supported organization part of a class already designated in the organization and did with a substitution the result of an event beyond the organization scales when the first supported organization part of a class already designated in the organization sor organization and the	2				
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below  Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(c)(2)? If "Yes," describe in Part VI when and how the organization made the determination  Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below  Did the organization have intimate control and discretion in deeding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supensed by or in connection with its supported organization support any foreign supported organization had such control and discretion despite being controlled or supensed by or in connection with its supported control and discretion despite being controlled or supensed by or in connection with its supported control and discretion despite being controlled or supensed by or in connection with its supported control and discretion despite being controlled or supensed by or in connection with its supported control and discretion despite being controlled or supensed by an expensed by or in connection with its supported control and organization under sections 501(c)(3) and 509(c)(7) (2) (1) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2		under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported	<u> </u>		
b) Indite organization confirm that each supported organization qualified under section 501 (e)(4), (5), or (6) and satisfied the public support tests under section 508(a)(2)? // *Yes,* describe in Part VI when and how the organization made the determination.  1. Did the organization organization in the state of the			2_	ļ	<del> </del>
b) Did the organization confirm that each supported organization qualified under section \$01(c)(4), (5), or (6) and satisfied the public support tests under section \$09(a)(2)? (if "Yes," describe in Part VI when and how the organization made the determination.  c) Did the organization ensure that all support to such organizations was used exclusively for section \$170(c)(2)(8) purposes? (if "Yes," explain in Part VI what controls the organization put in place to ensure such use.  4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.  4b Did the organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supenses dby or in connection with its supported organization despite being controlled or supenses dby or in connection with its supported organization used to ensure that all support to the foreign supported organization was used exclusively for section \$170(c)(2)(8) purposes.  Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the endors the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the value action, and (iv) how the action was accomplished (such as by amendment to the organization part of a class already designated in the organization's organizing document authorizing such action, and (iv) how the action any organization organization and the organization organization organization for the charitable class benefited by one or more of its supported organizations (i	За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer			لــــا
saltsfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.  Did the organization mace that all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," explain in Part VI what controls the organization purposes organization? If "Yes," explain in Part VI what controls the organization purported organization? If "Yes," and If you checked 12a or 12b in Part I, answer (b) and (c) below  Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization or supervised by or in connection with its supported organization despite being controlled or supervised by or in connection with its supported organizations or under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authory under the organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authory under the organizations organization ground group organizations and (iv) how the action was accomplished (such as by amendment to the organizand organizations programated with the action, and (iv) how the action designated in the organizations organization document?  Signal organization provide a grant, loan, compensation, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations, (ii) individuals that are part of the charitable class benefited by one or more of the filing organizations, (ii) individuals that are part of the			3a	<u> </u>	
organization made the determination  C Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use  4a Was any supported organization not organized in the United States ("foreign supported organization")? If  "Yes," and if you checked 2a or 12 in Part AI, naswer (b) and (c) below  4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI now the organization has such control and discretion despite being controlled or supervised by or in connection with its supported organizations  c Did the organization support any foreign supported organization such at control short and discretion under sections 501(c)(3) and 509(c)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations dedied, substituted, or removed, (ii) the authority under the organization's organizing document) and such cutoff, in the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organization part of a class already designated in the organization's organizing document?  5b Type I or Type II or Typ	þ	•			
or Did the organization measure that all support to such organizations was used exclusively for section 170(c)(2)(8) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use at Was any supported organization not regimezed in the United States ("Foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below  Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization 1/1 "Yes," describe in Part VI now the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations  Did the organization supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN inumbers of the supported organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organization of the organization of the complished (such as by amendment to the organization of the complished (such as by amendment to the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charatistic class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filling organization's supported organizations? If "Yes," provide detail in Part VI.  Did the organization controlled directly or indirectly at any time		satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the			<del>-</del>
was any supported organization and organized in the United States ("foreign supported organization")? //  "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below  b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization," if "Yes," describe in Part VI in with erroganization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations c Did the organization support any foreign supported organization that does not have an IRS determination under sections \$01(c)(a) and 509(a)(i) to 12"). If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5a Did the organization add, substitute, or remove any supported organizations during the tax year? // If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organization provide supported organizations or supported organization's control?  5a Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charatible class benefited by one or more of its supported organizations, (ii) other supporting organizations that also support or benefit one or more of the filing organizations, or (iii) other supporting organization and a loan to a disqualified person (as defined in section 4945 (complete Part I of Schedule I, (Form 990 or 990 or 990 e.			30		<u> </u>
48 was any supported organization not organized in the United States ("foreign supported organization")? If  "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below  Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations  C Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5a Did the organization add, substitute, or remove any supported organization during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organization's organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document)  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5b Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's or (iii) of the organizations and the organization organizations organizations? If "Yes," provide detail in Part VI.  7 Did the organization organization organization's complete Part I of Schedule L (Form 990 or 990-E2)  8 Did the organization organization had an interest? If "Yes," provi	С			ļ	
"Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below  b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? "Yes," describe in Part VI In with the organization had such control and discretion despite being controlled or supenvised by or in connection with its supported organizations  c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(c) and 509(a)(t) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(6) purposes  5a Did the organization add, substitute, or removed any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the extreme that action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5b D Oth the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations, or (iii) other supporting organizations that also supported organizations (iii) interest in a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a su		· ·	36		$\vdash$
b Dd the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization that does not have an IRS determination under section 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI, what controls the organization used to ensure that all support to the foreign supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the names and EIN numbers of the supported organizations organizing document)  b Type I or Type II only, Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only, Was the substitution the result of an event beyond the organization's control?  5b D d the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (ii) other supporting organizations that also support or benefit one or more of its supported organizations, or (ii) other supporting organizations that also support or benefit one or more of the filing organizations, or (ii) other supporting organizations that also support or benefit one or more of its flow organization and the organization of supporting organizations and the organization of supporting organization of supporting organization and supporting organization of supporting organization and suppor	4a		40		
supported organization? // "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  Did the organization support any foreign supported organization that does not have an IRS determination under sections \$01(c)(3) and \$059(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  5a Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  5b Use that the organization's organizing document?  5c Usbstitutions only. Was the substitution the result of an event beyond the organization's control?  5b Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (iii) other supporting organizations at also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organ					<u> </u>
desprite being controlled or supervised by or in connection with its supported organizations  c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)3 and 509(a)(f) or (2)? If *Yes, *veginal in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes  5a Did the organization add, substitute, or remove any supported organizations during the tax year? If *Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document)  b Type I or Type II only. Was any added or substituted supported organization pract of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5b Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filling organizations, or (iii) other supporting organizations that also support or benefit one or more of the filling organizations, or (iii) other supporting organizations that also support or benefit one or more of the filling organizations, or (iii) other supporting organizations that also support or benefit one or more of the filling organization, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(0)), a family member of a substantial contributor, or a 55% controlled entity with regard to a substantial contributor. If "yes," complete Part I of Schedule L. (Form	b				
c Did the organization support any foreign supported organization that does not have an IRS determination under sections \$01(c)(3) and \$09(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document) to the organizing document of the organization as by emendment to the organizing document)  5a Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document)  5b Type I or Type II only. Was the substitution the result of an event beyond the organization's control?  5c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations, or (iii) other supporting organization that also support or benefit one or more of the filing organizations, or (iii) other supporting organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor (as defined and the organization and the supporting organization of a disqualified person (as defined in section 4950 or 990-EZ)  7 bid the or		· · · · · · · · · · · · · · · · · · ·	4h		
under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(8) purposes  5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authonizing such action, and (iv) how the action was accomplished (such as by amendment to the organization gocument)  5b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  5c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5d Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (iii) other supporting organizations that also support or benefit on or more of the filing organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2)? If "Yes," provide detail in Part VI.  8 Did one or more disqualified persons (as d	_		75		
to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes  Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organizations organizing document) to the organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  5a  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  5b  C Substitutions only. Was the substitution the result of an event beyond the organization's control?  5c  Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, or (ii) other supporting organizations that also support or benefit one or more of its supported organizations, or (ii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  16 "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in line 9a) hold a controlling interest in any entity in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9b  10a Was the organization have any excess business holdings rules of section 4943 because of section 4943() (regarding certain Type II supporting organizations, and all Type III non-functionally integrat	C				
but the organization add, substitute, or remove any supported organizations during the tax year? # "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, (iii) other supporting organizations that also support or benefit one or more of the filing organization, or (iii) other supporting organizations that also support or benefit one or more of the filing organization, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  b Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  b Did one or more disqualified persons (as defined in line 3a) hold a controlling interest in any entity in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organizatio					
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(S)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization and an interest? If "Yes," provide detail in Part VI.  9b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting			4c		
answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  Sb C Substitutions only. Was the substitution the result of an event beyond the organization's control?  C Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of the filing organizations or (iii) other supporting organizations that also support or benefit one or more of the filing organizations' supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9 Did disqualified persons as a defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporti	52				
numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iii) how the action was accomplished (such as by amendment to the organization designated in the organization's organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  4 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9 Did one or more disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes,"	Ja				
(iii) the authonity under the organization's organizing document authonizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organizations's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  8 Did the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9 Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9 Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benef					
was accomplished (such as by amendment to the organizing document)  b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  c Substitutions only. Was the substitution the result of an event beyond the organization's control?  5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2)? If "Yes," provide detail in Part VI.  9b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9c Did a disqualified person (as defined in line 9a) have an ownership interest in any entity in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c Did a disqualified person (as defined in line 9a) have an ownership interest in, or de			·		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  5b Substitutions only. Was the substitution the result of an event beyond the organization's control?  6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9 Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9 Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9 Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, a			5a		
designated in the organization's organizing document?  C Substitutions only. Was the substitution the result of an event beyond the organization's control?  5c  Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  Did a disqualified person subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organiz	b				
Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organizations sholdings rules of section 4943 because of section 4943(f) (regarding certain Type III supporting organizations)? If "Yes," answer 10b below  Did the organization have any excess business holdings in the tax year? (Use Schedule C, For			5b		
anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c Did a disqualified person (substantial contributor, or a 35% controlled entity with regarded supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	_5c		L
benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations?   Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor?   B Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to			
support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9b Use Schedule C, Form 4720, to		anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class			
Part VI.  7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to		benefited by one or more of its supported organizations, or (iii) other supporting organizations that also			
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to		support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in			لـــــا
(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9a  1b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9b  10a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  10a bid the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			6	<u> </u>	
regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	7				
B Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to					
If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  9a  1b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  9b  10a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  10a  10a  10a		· · · · · · · · · · · · · · · · · · ·	7	<u> </u>	l
Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  9c  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	8	-			
disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			8		
in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.  b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	9a				
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to					ļi
the supporting organization had an interest? If "Yes," provide detail in Part VI.  c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			9a	-	ļ,
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	b				
from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.  10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			an	$\vdash$	<del>                                     </del>
Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	C		00		
4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	10-		36	<del>                                     </del>	
supporting organizations)? If "Yes," answer 10b below  b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to	ıųa	· · · · · · · · · · · · · · · · · · ·			
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			10a		
	h				
determine whether the organization had excess business holdings.)	J		10b		

Sche	dule A (Form 990 or 990-EZ) 2019 LITERACY MINNESOTA	23-721718	32 P	age 5
	t IV   Supporting Organizations (continued)	<u></u>		
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
þ	A family member of a person described in (a) above?	1 <u>1b</u>		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		<u> </u>
Sec	tion B. Type I Supporting Organizations	<del></del>		
		<del></del>	Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		1	'
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported		-	
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1	<del> </del>	<del> </del>
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part Vi how providing such benefit carried out the purposes of the supported organization(s) that operated,		-	
	supervised, or controlled the supporting organization.	2	ــــــــــــــــــــــــــــــــــــــ	<u> </u>
Sec	tion C. Type II Supporting Organizations	_	T	_
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		ŀ	
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control		ŀ	
	or management of the supporting organization was vested in the same persons that controlled or managed	·	-	
_	the supported organization(s).	1 1	<u> </u>	L
Sec	tion D. All Type III Supporting Organizations		Т.,	Τ
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		ĺ	·
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the		-	<del></del>
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	<del>-'</del> -	1	<del>                                     </del>
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported		i	
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	2	-	
•	the organization maintained a close and continuous working relationship with the supported organization(s)		+	<u> </u>
3	By reason of the relationship described in (2), did the organization's supported organizations have a			'
	significant voice in the organization's investment policies and in directing the use of the organization's			ŀ
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3	-	·
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst	ructions).		
1 a	The organization satisfied the Activities Test Complete line 2 below	404011071		
b	The organization is the parent of each of its supported organizations    Complete line 3 below			
c	The organization supported a governmental entity Describe in Part VI how you supported a government entity	(see instruction	<b>c)</b>	
2	Activities Test Answer (a) and (b) below.	(000 111011 0011011	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		T	
_	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
_	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the	İ	1	
	reasons for the organization's position that its supported organization(s) would have engaged in these	l.		
	activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or		_	
-	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

	edule A (Form 990 or 990-EZ) 2019 LITERACY MINNESOTA  IT V   Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Orga		23-7217182 Page 6
1	Check here if the organization satisfied the Integral Part Test as a qualifying			Part VI) See instructions A
•	other Type III non-functionally integrated supporting organizations must c	•	• •	art tij Gee maa dedons. A
Sec	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7	· · · · · · · · · · · · · · · · · · ·	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	<u> </u>	1
Sec	ion B - Mınimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see	20 1 10	Chapt Free extra con con	register of the second
	instructions for short tax year or assets held for part of year)			
а	Average monthly value of securities	1a		
ь	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		T =
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other		the sent may be the	1. 1. Carlot 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	factors (explain in detail in Part VI)	, ,	100 - 100 30 1 1 100 100 100 100 100 100 100	the state of the state of
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3	<u></u> ;	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	<u> </u>	
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7_		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4_		
5	Income tax imposed in prior year	5	·	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ally integra	ted Type III supporting orga	nization (see
	instructions)			•

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019

c Excess from 2017d Excess from 2018e Excess from 2019

Schedule A	(Form 990 or 990-EZ) 2019 LITERACY MINNESOTA	23-7217182	Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional (See instructions.)	r 17b, Part III, line 12, 1 and 2, Part IV, Section ( V, Section B, line 1e, Part	C.
			_
			_
			_
		· · ·	
	<del></del>		-
			_
		· · · · · · · · · · · · · · · · · · ·	
			_
			_
		<u> </u>	
<del></del>		<del></del>	

### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

•	Section 501(c)(4), (5), or (6) organizat	ions Complete Part III			
Nan	ne of organization			Em	ployer identification number
	LITERAC	Y MINNESOTA			23-7217182
Pa	art I-A Complete if the org	anization is exempt under	section 501(c)	or is a section 527 o	rganization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures	campaign activities		\$
Ps	art I-B Complete if the org	anization is exempt under	section 501(c)	(3)	
1		· · · · ·			\$
2		•			\$
	If the organization incurred a section				Yes No
	Was a correction made?	•	•		Yes No
k	If "Yes," describe in Part IV				
Pa	rt I-C Complete if the org	anization is exempt under	section 501(c),	<u> </u>	
1	Enter the amount directly expended	by the filing organization for secti	on 527 exempt func	tion activities	\$
2	Enter the amount of the filing organ	ization's funds contributed to othe	r organizations for s	ection 527	
	exempt function activities			•	\$
3	Total exempt function expenditures	Add lines 1 and 2 Enter here and	on Form 1120-POL		
	line 17b			•	\$
	Did the filing organization file Form	•			Yes No
5	Enter the names, addresses and emmade payments. For each organizar contributions received that were propolitical action committee (PAC). If a	tion listed, enter the amount paid formptly and directly delivered to a s	rom the filing organi eparate political org	zation's funds. Also enter t anization, such as a separa	he amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0	contributions received and
			1		1

Schedule C (Form 990 or 990 EZ) 2019 L. Part II-A   Complete if the organ	ITERA	CY MI	NNESOTA  npt under section	1 501(c)(3) and file	23-' d Form 5768 (el	7217182 Page 2 ection under
section 501(h)).			•			
A Check ▶ ☐ If the filing organization	on belong	s to an affil	lated group (and list in	Part IV each affiliated o	group member's nam	ne, address, EIN,
expenses, and share	of excess	lobbying e	expenditures)			
B Check In if the filing organization	on checke	d box A ar	id "limited control" pro	visions apply.	<u></u>	
		yıng Exper eans amou	nditures nts paid or incurred.)	ı	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influer	nce publi	c opinion (d	arassroots lobbying)			
b Total lobbying expenditures to influe						
c Total lobbying expenditures (add line	•		, (2,g,			
d Other exempt purpose expenditures		,			<del>'</del>	
e Total exempt purpose expenditures (		1c and 1d	١			***
f Lobbying nontaxable amount Enter t				n columns	· <del></del>	
If the amount on line 1e, column (a) or (			bying nontaxable am			
Not over \$500,000	b) 13.		the amount on line 1e	<u> </u>		
Over \$500,000 but not over \$1,000,0	200		0 plus 15% of the exc	ess over \$500 000		
Over \$1,000,000 but not over \$1,500			0 plus 10% of the exc			
Over \$1,500,000 but not over \$17,000			0 plus 5% of the exce			
Over \$17,000,000	30,000	\$1,000,0		33 0 (0) 41,000,000.		
Over \$17,000,000		Ψι,οοο,	000			
g Grassroots nontaxable amount (enter	r 25% of	ine 1ft	<del></del>	. –		<del></del>
h Subtract line 1g from line 1a If zero o				Ť		
i Subtract line 1f from line 1c If zero o				Ţ	****	<del></del>
j If there is an amount other than zero	-		ine 1. did the organiza	ation file Form 4720		<del></del>
reporting section 4911 tax for this ye						Yes No
(Some organizations that	t made a	section 50	eraging Period Under 01(h) election do not ate instructions for li	have to complete all o	f the five columns b	elow.
	Lobb	yıng Exper	ditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2	016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount						
b Lobbying ceiling amount (150% of line 2a, column(e))					<u></u>	
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount (150% of line 2d, column (e))						
f Grassroots Johnving expenditures						

Schedule C (Form 990 or 990-EZ) 2019

# Schedule C (Form 990 or 990-EZ) 2019 LITERACY MINNESOTA 23-7217182 Page 3 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(:	a)	(b	)
of the lobbying activity	Yes	No	Amo	unt
During the year, did the filing organization attempt to influence foreign, national, state, or				
local legislation, including any attempt to influence public opinion on a legislative matter	1 11/45	e 11.5σpi	a stress in a	
or referendum, through the use of		<del></del>		
a Volunteers?	<u> </u>	X	-	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X	77		
c Media advertisements?	<del> </del>	X		
d Mailings to members, legislators, or the public?	· · · · · ·	X		
e Publications, or published or broadcast statements?		X		
f Grants to other organizations for lobbying purposes?	х		1	,362.
g Direct contact with legislators, their staffs, government officials, or a legislative body?		х		, 302.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
i Other activities?  j Total Add lines 1c through 1i			1	,362.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х	_	, , , , ,
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				1
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	on 501(c)(	5), or sec	tion	,
(-)(-)			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	_	1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from t	he prior year	7 3		
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"No" OR	(b) Part I	II-A, line	3, is
1 Dues, assessments and similar amounts from members .		1		
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	tical			
expenses for which the section 527(f) tax was paid).				
a Current year		2a		
b Carryover from last year		2b		· <del></del>
c Total		2c		
<ul> <li>Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues</li> <li>If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex</li> </ul>	cocc	3		
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and				
expenditure next year?	pontioai	4		
5 Taxable amount of lobbying and political expenditures (see instructions)		5		
Part IV   Supplemental Information				
Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	p list), Part II-	A, lines 1 a	nd 2 (see	
instructions), and Part II-B, line 1. Also, complete this part for any additional information.	•		•	
PART II-B, LINE 1, LOBBYING ACTIVITIES:				_
THE ORGANIZATION ENGAGES AN OUTSIDE CONSULTANT TO MON	ITOR C	JRRENT		
DEVELOPMENTS WHICH MAY IMPACT THEIR EXEMPT PURPOSE. L	ITERAC:	MINN	ESOTA	
STAFF MEMBERS PERIODICALLY EDUCATE LEGISLATORS AND TH	IS OCC	ASIONA	LLY	
OVERLAPS INTO LOBBYING ACTIVITIES.				

# **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Inspection

Name of the organization

Employer identification number

	LITERACY MINNESOTA	23-721/182
Pai	t I Organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fu	unds
	are the organization's property, subject to the organization's exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used	i only
_	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confe	
	impermissible private benefit?	Yes No
Pai		IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply)	
•		storically important land area
		ertified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a	conservation easement on the last
-	day of the tax year	Held at the End of the Tax Year
а	Total number of conservation easements	2a
a h	Total acreage restricted by conservation easements	2b
	Number of conservation easements on a certified historic structure included in (a)	2c
C	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure	20
d	listed in the National Register	2d
•	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization	
3		arization during the tax
4	year ▶ Number of states where property subject to conservation easement is located ▶	
4	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	
5	•	Yes No
_	violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conserva	
6	Stan and volunteer hours devoted to monitoring, inspecting, handling or violations, and emorcing conserva	mon easements during the year
-	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation	essements during the year
7	**     **     *	easements during the year
_	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(	(D)(j)
8		Yes No
_	and section 170(h)(4)(B)(ii)?	<del>_</del>
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense state	
	balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements	that describes the
Pai	organization's accounting for conservation easements t III   Organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets.
1 41	Complete if the organization answered "Yes" on Form 990, Part IV, line 8	
	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and b	salance sheet works
12		
	of art, historical treasures, or other similar assets held for public exhibition, education, or research in further	rance or public
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balar	
	art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherar	ice of public service,
	provide the following amounts relating to these items	<b>.</b> .
	(i) Revenue included on Form 990, Part VIII, line 1	<b>\$</b>
	(ii) Assets included in Form 990, Part X	<b>&gt;</b> \$
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain	n, provide
	the following amounts required to be reported under FASB ASC 958 relating to these items	
а	Revenue included on Form 990, Part VIII, line 1	<b>&gt;</b> \$
b	Assets included in Form 990, Part X	<b>&gt;</b> \$

Sche		Y MINNESOTA				23-72		
Pai	rt III   Organizations Maintaining C						(contin	ued)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant u	se of its		
	collection items (check all that apply)							
а	Public exhibition	d	Loan or excl	hange program				
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co					e in Part	XIII	
5	During the year, did the organization solicit or	r receive donations o	of art, historical treas	irres, or other simila	ar assets		_	
	to be sold to raise funds rather than to be ma						Yes	No
Pa	t IV Escrow and Custodial Arrang	<b>gements.</b> Comple	ete if the organization	n answered "Yes" o	n Form 990,	, Part IV, I	ine 9, or	
	reported an amount on Form 990, Par					_		
1a	Is the organization an agent, trustee, custodia	an or other intermedi	ary for contributions	or other assets no	t included	_	٦	
	on Form 990, Part X?					<u> </u>	Yes	X No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	lowing table					
							Amount	
С	Beginning balance				1c			
d	Additions during the year				1d			<del>-</del>
е	Distributions during the year				1e			
f	Ending balance				1f	175	<del></del>	
2a	Did the organization include an amount on Fo					LX.	Yes	No.
	If "Yes," explain the arrangement in Part XIII.							X
Pai	t V Endowment Funds. Complete			Í.			(-) Four	wassa baal
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three y	89 531.		years back 708,372
1a	Beginning of year balance	773,921.	774,600.	754,639.	- "	39,331.		32,153
Ь	Contributions	26,050.	4,043.	49,685.	· · · · · · · ·	93,563.		-20,873
С	Net investment earnings, gains, and losses	-25,834.	25,666.	43,000.	-	, 303.		-20,073
d	Grants or scholarships				<del>                                     </del>			
е	Other expenditures for facilities	21 014	20 200	20 724	l .	29 455		30,121
	and programs	31,814.	30,388.	29,724.		28,455.		30,121
f	Administrative expenses	742,323.	773,921.	774,600.	71	54,639.		689,531
g	End of year balance	<u></u>		<u>'</u>	1	J <del>u</del> ,033.	<u> </u>	
2	Provide the estimated percentage of the curr			) neid as				
a	Board designated or quasi-endowment	91.82 %	_%					
b	Permanent endowment ► .00  Term endowment ► 8.18	% %						
С	• • • • • • • • • • • • • • • • • • • •							
0-	The percentages on lines 2a, 2b, and 2c show Are there endowment funds not in the posses		tion that are held an	d administered for	he organiza	ition		
Ja		ssion of the organiza	tion that are nelo an	d administered for	ine organiza	tion.	Γ	Yes No
	by (i) Unrelated organizations						3a(i)	X
	11. <b>_</b>						3a(ii)	X
<b>L</b>	(ii) Related organizations If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R?				3b	-+
4	Describe in Part XIII the intended uses of the						<u> </u>	
Pai			William Jarias					
	Complete if the organization answered		. Part IV. line 11a S	ee Form 990, Part X	(, line 10			
	Description of property	(a) Cost or o	·		Accumulate	a T	(d) Book	value
	beautiful or property	basis (investr	1 ''		epreciation	_	<b>\-,</b>	
12	Land	<del></del>		·   · · · ·				
b	Buildings					$\neg \vdash$	-	<del></del>
C	Leasehold improvements		1	3,956.	13,95	6.	,	0
4	Equipment			2,452.	132,81			,635
e	Other			0,525.	9,79			730
	Add lines 1a through 1e (Column (d) must o	aval Form 000 Port						365

Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end	l-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests	<u> </u>	<u> </u>	
(3) Other			
(A)	·	<del>-</del>	
(B)		<del></del>	
(C)			<del> </del>
(D)		<del>                                     </del>	<del></del>
(F)			
Total. (Col (b) must equal Form 990, Part X, col. (B) line 12.)	.,		
Part VIII Investments - Program Related.		<u> </u>	
Complete if the organization answered "Yes"	on Form 990 Part IV line	11c See Form 990 Part X line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end	l-of-year market value
(1)			
(2)	-		-
(3)			
(4)			
(5)			
(6)			
(7)	<u> </u>		
(8)			<u> </u>
(9)			
Total (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶  Part IX Other Assets.  Complete if the organization answered "Yes"	on Form 990. Part IV. line	11d. See Form 990. Part X. line 15	
	Description		(b) Book value
(1) BENEFICIAL INTEREST IN ASS	SETS HELD BY	COMMUNITY	
(2) FOUNDATION			742,323.
_(3)			
(4)			
(5)			
(6)		<del></del>	
(7)		<del>_</del>	
(8)		<del>-</del>	
(9)		<del></del>	
Total. (Column (b) must equal Form 990. Part X. col. (B) line  Part X Other Liabilities.		<u> </u>	742,323.
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f See Form 990, Part X, line 25	(h) D! ! :
1. (a) Description of liability			(b) Book value
(1) Federal income taxes	·		
(2)		<del></del>	
(3)			
(4)			
(5)			
<u>(6)</u>			
			····
	251		<del></del>
Total. (Column (b) must equal Form 990. Part X. col. (B) line  2. Liability for uncertain tax positions. In Part XIII, provide		the organization's financial statements th	at reports the
organization's liability for uncertain tax positions under			

Schedule D (Form 990) 2019 LITERACY MINNESOTA			<u> 7217182</u>	Page 4
Part XI Reconciliation of Revenue per Audited Financial State	ments With Revenue per Re	turn.		
Complete if the organization answered "Yes" on Form 990, Part IV, line	12a			
1 Total revenue, gains, and other support per audited financial statements		1	4,941,	<u>,831.</u>
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12	1 - 1 - 57 - 649			
a Net unrealized gains (losses) on investments	$\begin{vmatrix} 2a & -57,648. \\ 2b & 11,200. \end{vmatrix}$	1		
b Donated services and use of facilities		1 1		
c Recoveries of prior year grants	2c	1 1		
d Other (Describe in Part XIII )		2e	-46	448.
3 Subtract line 2e from line 1		3	4,988,	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1				
a Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b Other (Describe in Part XIII.)	4b	1		
c Add lines 4a and 4b		4c		0.
5 Total revenue Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)		5	4,988,	279.
Part XII Reconciliation of Expenses per Audited Financial State	ments With Expenses per P	Returr	Դ.	
Complete if the organization answered "Yes" on Form 990, Part IV, line	12a			
1 Total expenses and losses per audited financial statements		1	<u>5,054,</u>	.95 <u>0                                    </u>
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	1 1			
a Donated services and use of facilities	2a 11,200.	1 1		
<b>b</b> Prior year adjustments	2b			
c Other losses	2c			
d Other (Describe in Part XIII.)			11	200
e Add lines 2a through 2d		2e	5,043,	200.
3 Subtract line 2e from line 1		3	5,043,	750.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1	الما			
<ul> <li>a Investment expenses not included on Form 990, Part VIII, line 7b</li> <li>b Other (Describe in Part XIII)</li> </ul>	4a	1		
b Other (Describe in Part XIII ) c Add lines 4a and 4b	40 ]	4c		0.
5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	i	5	5,043,	
Part XIII Supplemental Information.				
Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, F	Part IV, lines 1b and 2b, Part V, line 4	, Part X	, line 2, Part X	 I.
lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any				
PART IV, LINE 2B:				
I THER YOU MINDLEGOMY MAG BODWERLY Y BIGGY! OF	ONGOD EOD ITMEDAGY	3 (10	T () 17	
LITERACY MINNESOTA WAS FORMERLY A FISCAL SP	ONSOR FOR LITERACY	ACI	TON	
NETWORK (LAN). THAT AGENCY BECAME A 501(C)(	3) ORGANIZATION ON	7/1	/10 AND	)
Mariotat (Mary) India Hodrica Bucilla in 301/0//	3) ONOINTENTION ON		710 1112	<u></u>
LITERACY MINNESOTA CONTINUES TO MAINTAIN LA	N'S ASSETS AND PRO	VIDE	3S	
				_
BOOKKEEPING SERVICES.				
PART V, LINE 4:				
THE INTENDED USE OF THE ENDOWMENT FUND IS T	O GENERATE INVESTM	ENT	REVENUE	
MO DE LIGED EOD GENEDAL ODEDAMIONG				
TO BE USED FOR GENERAL OPERATIONS.				
	<del></del>	_		
PART X, LINE 2:				
A TAY EYPENCE OF RENEETT FROM AN INCERTAIN	THEOME TAY POSTUTO	NT (T	NCLIDIN	C

932054 10-02-19

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019 LITERACY MINNESOTA	23-7217182 Page 5
Part XIII Supplemental Information (continued)	
TAX-EXEMPT STATUS) MAY BE RECOGNIZED ONLY WHEN IT IS MORE	LIKELY THAN NOT
THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION BY TA	AXING
AUTHORITIES. MANAGEMENT BELIEVES LITERACY MINNESOTA HAS I	O UNCERTAIN
INCOME TAX POSITIONS THAT WOULD RESULT IN AN ACCRUAL, EXPE	NSE OR BENEFIT
UNDER THE MORE LIKELY THAN NOT STANDARD.	
PARTS XI AND XII	
LITERACY MINNESOTA IMPLEMENTED THE PROVISIONS OF ACCOUNTING	NG STANDARDS
UPDATE (ASU) 2014-09, REVENUE FROM CONTRACTS WITH CUSTOMES	RS (TOPIC 606),
ASU 2018-08, CLARIFYING THE SCOPE AND THE ACCOUNTING GUIDA	ANCE FOR
CONTRIBUTIONS RECEIVED AND CONTRIBUTIONS MADE, AND ASU 201	6-18, STATEMENT
OF CASH FLOWS (TOPIC 230): RESTRICTED CASH. THE INTENT OF	THE NEW
STANDARDS IS TO IMPROVE THE USEFULNESS AND UNDERSTANDABILE	TY OF THE
LITERACY MINNESOTA'S FINANCIAL REPORTING. THIS FORM 990 H	HAS BEEN ADJUSTED
ACCORDINGLY.	
<del></del>	
<del></del>	
<del></del>	

# **SCHEDULE 1** (Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

■ Attach to Form 9 Complete if the organization answered "Yes" o

Ĝ
ŏ

2019 Open to Public OMB No 1545-0047 Inspection

► Go to www.irs.gov/Form990 for the latest information.

2 [] Schedule I (Form 990) (2019) Employer identification number 23-7217182 (h) Purpose of grant or assistance CITIZENSHIP CLASSES X Yes Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of noncash assistance (f) Method of valuation (book, EMV, appraisal, other) 。 (e) Amount of non-cash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (d) Amount of 17,578, cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. GOV'T Enter total number of other organizations listed in the line 1 table 41-6008522 LITERACY MINNESOTA General Information on Grants and Assistance (p) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization WORTHINGTON, MN 56187-1610 or government Name of the organization 1117 MARINE AVENUE Internal Revenue Service ISD 518 Parti Part

Page 2

Schedule I (Form 990) (2019) LITERACY MINNESOTA

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information	uired in Part i, line	2, Part III, column	(b), and any other ad	ditional information	
PART I, LINE 2:					
THE APPROPRIATE PROGRAM DIRECTOR IS	S RESPONSIBLE	FOR	DESIGNING A	PROCESS TO	
MONITOR THE PROGRAM ACTIVITIES OF	ALL SUB-R	SUB-RECIPIENTS.	PROGRAM	STAFF WILL	
MAKE AT LEAST ONE MONITORING SITE	VISIT A Y	YEAR. THE	FINANCE MANAGER	NAGER IS	
RESPONSIBLE FOR DESIGNING A PROCESS	S TO MONITOR	THE	FINANCIAL ACTIVITIES	rivities of	
ALL SUB-RECIPIENTS. THE FINANCE M	MANAGER WI	WILL MAKE AT	AT LEAST ONE	DESK REVIEW	
A YEAR AND WILL REVIEW THE SUB-RECIP	IENT'S	FINANCIAL	FINANCIAL AND UNIFORM GUIDANCE	M GUIDANCE	
AUDITS. AN ON-SITE REVIEW WILL OCCUR AT		AST EVERY	LEAST EVERY TWO YEARS.		

## **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OM8 No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

	LITERACY MIN	NESOTA		<u> </u>	23-7	217	182	
Pa	rt   Types of Property	(a)	(b)	(c)	(d)			
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of de noncash contribu	etermin	-	s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods	<u> </u>			<del></del>			
6	Cars and other vehicles	<u> </u>	ļ					
7	Boats and planes		ļ					
8	Intellectual property			05.000	<del></del>			
9	Securities - Publicly traded	X	3	25,209.				
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -	1						
	Historic structures							
14	Qualified conservation contribution - Other		ļ					
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy	_						
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ()							
26	Other							
27	Other							
28	Other (							
29	Number of Forms 8283 received by the organi	zation during	the tax year for c	ontributions				
	for which the organization completed Form 82							
							Yes	No
30a	During the year, did the organization receive b	y contributio	n any property rep	orted in Part I, lines 1 through	n 28, that it			ŀ
	must hold for at least three years from the dat							l
	exempt purposes for the entire holding period					30a		Х
b	If "Yes," describe the arrangement in Part II							
31	Does the organization have a gift acceptance	policy that re	equires the review of	of any nonstandard contributi	ons?	31	X	
	Does the organization hire or use third parties							
	contributions?		-			32a	Х	
b	If "Yes," describe in Part II							,
33	if the organization didn't report an amount in o	column (c) fo	r a type of property	for which column (a) is chec	ked,			•
	describe in Part II		-24 E E E ()		•		1	l

Schedule M (Form 990) 2019 LITERACY MINNESOTA 23-721/182    Part     Supplemental Information, Provide the information required by Part Lines 30h, 32h, and 33, and whether the organization	Page 2
Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organizat is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also computing part for any additional information	ion lete
SCHEDULE M, PART I, COLUMN (B):	
COLUMN B REPORTS THE NUMBER OF CONTRIBUTIONS.	_
SCHEDULE M, LINE 32B:	
PER POLICY ALL MARKETABLE SECURITIES ARE SOLD PROMPTLY UPON RECEIPT.	
	_
	<del></del>

# SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No 1545-0047

Inspection

Name of the organization LITERACY MINNESOTA **Employer identification number** 23-7217182

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
THROUGH EDUCATION, COMMUNITY BUILDING AND ADVOCACY. AS A LEADING
PARTNER IN THE LITERACY FIELD, WE ARE BUILDING A LOCAL, REGIONAL AND
NATIONAL MOVEMENT TO PUT LIFE-CHANGING LEARNING WITHIN EVERYONE'S
REACH.
LITERACY MINNESOTA OPERATES PROGRAMS FOR ADULTS, CHILDREN AND FAMILIES
IN MINNESOTA AND PROVIDES TRAINING AND RESOURCES TO LITERACY PROGRAMS
AND COMMUNITY PARTNERS ACROSS THE STATE AND COUNTRY.
<del></del>
FORM 990, PART III, LINE 3, CHANGES IN PROGRAM SERVICES:
EFFECTIVE JANUARY 1, 2020, LITERACY MINNESOTA CHANGED THEIR NAME FROM
MINNESOTA LITERACY COUNCIL, INC. TO LITERACY MINNESOTA. PROGRAMS HAVE
BEEN REORGANIZED INTO 2 MAJOR CATEGORIES, MINNESOTA PROGRAMS AND
NATIONAL PROGRAMS.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
AMERICORPS VISTA: 1) SUMMER READS VISTAS TUTOR CHILDREN ENTERING GRADES
K-4. 2) LITERACY LEADERSHIP VISTAS CARRY OUT LITERACY INITIATIVES IN
PARTNERSHIP WITH SCHOOLS AND COMMUNITY ORGANIZATIONS.
VOLUNTEER OUTREACH: RECRUITS AND PLACES VOLUNTEERS INTO ORGANIZATIONS
ACROSS MINNESOTA.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
OPEN DOOR COLLECTIVE: COMBATS POVERTY THROUGH LITERACY EDUCATION,
POLICY AND RESEARCH.

Employer identification number 23-7217182

FORM 990, PART VI, SECTION A, LINE 4:

EFFECTIVE JANUARY 1, 2020, LITERACY MINNESOTA CHANGED THEIR NAME FROM MINNESOTA LITERACY COUNCIL, INC. TO LITERACY MINNESOTA.

FORM 990, PART VI, SECTION B, LINE 11B:

THE RETURN IS REVIEWED BY THE FINANCE MANAGER, THEN BY THE FINANCE

COMMITTEE OF THE BOARD IN DETAIL. THE RETURN IS THEN SENT TO THE BOARD OF

DIRECTORS WITH RECOMMENDATION OF APPROVAL BY THE FINANCE COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO SIGN A CONFLICT
OF INTEREST DISCLOSURE ANNUALLY. THE DISCLOSURE IS REVIEWED BY THE FINANCE
MANAGER FOR POTENTIAL CONFLICTS. IF AN ACTUAL CONFLICT ARISES, IT IS
REVIEWED BY THE FINANCE COMMITTEE, WHICH DETERMINES THE RESTRICTIONS TO
IMPOSE ON THE PERSON WITH A CONFLICT. A PERSON WITH A CONFLICT WOULD
TYPICALLY BE RESTRICTED FROM VOTING ON RELATED MATTERS.

FORM 990, PART VI, SECTION B, LINE 15:

THE HR COMMITTEE REVIEWS COMPENSATION OF THE EXECUTIVE DIRECTOR ON AN

ANNUAL BASIS USING COMPARABILITY DATA AND MAKES A RECOMMENDATION TO THE

BOARD OF DIRECTORS. THIS PROCESS WAS LAST UNDERTAKEN IN THE CURRENT YEAR.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. THE

ORGANIZATION ALSO USES GUIDESTAR.

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization  LITERACY MINNESOTA	Employer identification number 23-7217182
FORM 990, PART IX, LINE 11G, OTHER FEES:	
OTHER FEES FOR SERVICES:	
PROGRAM SERVICE EXPENSES	39,,703
MANAGEMENT AND GENERAL EXPENSES	1,419.
FUNDRAISING EXPENSES	4,741.
TOTAL EXPENSES	45,863.
CONSULTANT FEES - PROGRAMS:	
PROGRAM SERVICE EXPENSES	776,597.
MANAGEMENT AND GENERAL EXPENSES	24,158.
FUNDRAISING EXPENSES	707.
TOTAL EXPENSES	801,462.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	847,325.

#### ARTICLES OF AMENDMENT

OF.

#### MINNESOTA LITERACY COUNCIL, INC.

The undersigned, as president of Minnesota Literacy Council, Inc., hereby certifies that at a meeting of the Board of Directors, held upon proper notice on November 18, 2019, pursuant to Minnesota Statutes, Chapter 317A, Restated Articles of Incorporation were adopted in the form attached. The Restated Articles of Incorporation shall be effective January 1, 2020. All other previously restated articles of incorporation and articles of amendment are superseded in their entirety. The Board of Directors constitutes the only members with voting rights.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Amendment this 18<sup>th</sup> day of November, 2019.

Theresa Welmerskirch

Therea Weinersteich

President

## RESTATED ARTICLES OF INCORPORATION

OF

MINNESOTA LITERACY COUNCIL, INC. (OR "LITERACY MINNESOTA" BEGINNING JANUARY 1, 2020)

Pursuant to the provisions of the Minnesota Nonprofit Corporation Act, Minnesota Statutes, Chapter 317A, the following Restated Articles of Incorporation are hereby adopted. All other previously restated articles of Incorporation and articles of amendment are hereby superseded in their entirety.

### ARTICLE I

#### <u>Name</u>

The name of this corporation shall be Literacy Minnesota.

#### ARTICLE II

#### Registered Office

The corporation's registered office shall be in 700 Raymond Avenue, Suite 180, St. Paul, MN 55114-1780.

## ARTICLE III

#### **Duration**

The corporation's duration shall be perpetual.

## ARTICLE IV

#### **Purposes**

The corporation is organized exclusively for charitable and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986 as amended, and in furtherance thereof the corporation shall primarily be engaged in (1) literacy instruction for adults and children, together with any related activities such as curriculum and technology tools

and resources, (2) providing expertise, support and training to other organizations in their provision of literacy services and (3) the promotion and encouragement of such instruction and support services at local, regional, statewide and national levels.

No substantial part of the activities of the corporation shall be devoted to attempting to influence legislation by propaganda or otherwise and the corporation shall not directly or indirectly participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Further, the corporation shall not engage in activities which would characterize it as an "action" organization as defined in the federal income tax regulation 1.501(c)(3). Notwithstanding any other provision of these Restated Articles of Incorporation, the corporation shall not carry on any activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the internal Revenue Code of 1986 as amended, or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986 as amended.

#### ARTICLE V

#### Members

There shall be more than one class of members. Classes, voting rights and qualifications for membership in the corporation shall be further defined in the Bylaws.

No member shall have any personal liability for corporate obligations.

No member shall have any cumulative voting rights in connection with the election of directors.

#### **ARTICLE VI**

#### No Capital Stock

The corporation shall have no capital stock.

**ARTICLE VII** 

**Directors** 

The business and affairs of the corporation shall be managed by or under the direction of its Board of Directors, who shall be elected in the manner provided in the Bylaws of the corporation. The number, qualifications, terms of office and other conditions for directors also shall be as provided in the Bylaws.

#### ARTICLE VIII

#### No Pecuniary Gain

The corporation shall not afford pecuniary gain, incidentally or otherwise to its members, directors or officers and no part of the net income or net earnings of the corporation shall inure to the benefit of, or be distributable to, its members, directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article IV hereof.

#### ARTICLE IX

#### **Directors and Officers Not Liable**

No director or officer of the corporation, as such shall have personal liability to any extent for the acts debts, liabilities or obligations of the corporation, and each director and officer shall receive indemnification from the corporation against certain liabilities and expenses in the manner provided in the Bylaws of the corporation.

#### ARTICLE X

#### Dissolution

Upon the dissolution of the corporation the Board of Directors shall, after paying or making provision for the payment of all the liabilities of the corporation, dispose of all of the assets of the corporation exclusively for the purposes of the corporation in such manner, or to such organization or organizations organized and operated exclusively for charitable, educational or other purposes as shall at the time qualify as an exempt organization or organizations under section 501(c)(3) of the internal Revenue Code as the Board of Directors

shall determine. Any of such assets not so disposed of shall be disposed of by the District Court of the county in which the principal office of the corporation is then located, exclusively in a manner which will be considered as an exempt purpose or purposes.

# ARTICLE XI

# Effective Date

The effective date of these Restated Articles of Incorporation shall be January 1, 2020.