DLN: 93493250001986

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2015

Open to Public Inspection

| | | 2015 aslandar year or have year basinning 01 01 2015 and anding 12 21 20 | \1 F | | | |
|--|---|--|--|--|---|---|
| | | 2015 calendar year, or tax year beginning 01-01-2015 , and ending 12-31-20 C Name of organization |)15 | D Employ | er identifi | cation number |
| B Chec | | NATIONAL SKILLS COALITION | | | | |
| Nam | | | | 30-00 | 75560 | |
| Initia | | 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | |
| , Final | | Number and street (or P O box if mail is not delivered to street address) Room/s | suite | E Telephor | ne number | |
| retur | rn/term | ninated 1730 RHODE ISLAND AVE NW NO 712 | | (202) | 223-899 | 1 |
| M Ame | nded re | City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20036 | | Cross ro | counts d 3 4 | 25 202 |
| Appli | ıcatıon | pending | | G Gloss le | ceipts \$ 2,4 | 23,282 |
| | | F Name and address of principal officer | | hıs a group | return for | |
| | | ANDREW VAN KLEUNEN 1730 RHODE ISLAND AVE NW NO 712 | | ordinates? all subordin | ntac | ΓYes ΓΝο ΓYes ΓΝο |
| | | WASHINGTON, DC 20036 | 1 | uded? | iates | j řesi No |
| | overn | pt status | | | | e instructions) |
| | | , 552(5)(5) , 552(5) (, 1(model no ,) 15 11 (4)(2) 5 1 | H(c) Gro | oup exempti | on numbe | r► |
| J We | bsite | : • WWW NATIONALSKILLSCOALITION ORG | | | | |
| | | anization 🔽 Corporation 🧵 Trust 📗 Association 🗍 Other 🕨 | L Year of | formation 200 | 2 M Stat | e of legal domicile DC |
| Par | | Summary | | | | |
| | | refly describe the organization's mission or most significant activities EE PART III, LINE 1 | | | | |
| 。 | <u>3L</u> | LE PART III, LINE I | | | | |
| Governance | | | | | | |
| ≝ | <u> </u> | hook this how ME if the every protion discentinged its energtions or dispersed | of more than | 2E0/ of the r | | |
| <u> </u> | 2 (| heck this box 📭 if the organization discontinued its operations or disposed | of more than | 25% 011651 | iet assets | • |
| | 3 N | lumber of voting members of the governing body (Part VI, line 1a) | | | 3 | 14 |
| 8 | 4 N | lumber of independent voting members of the governing body (Part VI, line 1b |) | [| 4 | 13 |
| Activities & | 5 T | otal number of individuals employed in calendar year 2015 (Part V, line 2a) | | [| 5 | 25 |
| 54 | 6 T | otal number of volunteers (estimate if necessary) | | | 6 | 120 |
| | | otal unrelated business revenue from Part VIII, column (C), line 12 | | <u> </u> | 7a | 0 |
| _ | b Ne | et unrelated business taxable income from Form 990-T, line 34 | | | 7b | 0 |
| | _ | | | ior Year | | Current Year |
| <u>.</u> | 8 9 | Contributions and grants (Part VIII, line 1h) | | 3,573,227 | | 2,369,688 |
| ᇎᅵ | | Program service revenue (Part VIII, line 2g) | | | 49 | 47,375 |
| :84 | 10 | Investment income (Part VIII column (A) lines 3 4 and 7d) | | | | 910 |
| 2 | 10 11 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | | 09 | |
| | 10 11 12 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), li | | | 09 | |
| | 11 12 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), li 12) | ne | 1 | 09 | 7,309 2,425,282 |
| | 11 12 13 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), li 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) | ne | 1 | 09 | 7,309 2,425,282 480,000 |
| | 11 12 13 14 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), li 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) | ne | 1 3,596,5 | 09 16 0 0 | 7,309 2,425,282 480,000 0 |
| | 11 12 13 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), li 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) | ne | 1 3,596,5 1,729,6 | 09 16 0 0 32 | 7,309 2,425,282 480,000 0 2,184,846 |
| | 11 12 13 14 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines) Grants and similar amounts paid (Part IX, column (A), lines 1–3). Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) | ne | 1 3,596,5 | 09 16 0 0 32 | 7,309 2,425,282 480,000 |
| 348 | 11 12 13 14 15 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) | ne | 1,729,6 15,0 | 09 16 0 0 32 | 7,309 2,425,282 480,000 0 2,184,846 9,500 |
| Expenses | 11 12 13 14 15 16a b | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 135,777 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) | ne . | 1,729,6 1,729,6 15,0 | 09 16 0 0 32 00 97 | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 |
| Expenses | 11 12 13 14 15 16a b 17 18 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 135,777 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) | ne . | 1,729,6 1,729,6 15,0 1,042,5 2,787,2 | 09 16 0 0 32 00 97 29 | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 3,950,118 |
| Expenses | 11 12 13 14 15 16a b | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 135,777 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) | ne . | 1,729,6 1,729,6 15,0 1,042,5 2,787,2 809,2 | 09 16 0 0 32 00 97 29 87 | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 |
| Expenses | 11 12 13 14 15 16a b 17 18 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Total expenses (Part IX, column (A), lines 11a–11d, 11f–24e) Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 | ne . | 1,729,6 1,729,6 15,0 1,042,5 2,787,2 809,2 | 09 16 0 0 32 00 97 29 87 ear | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 3,950,118 -1,524,836 End of Year |
| Expenses | 11 12 13 14 15 16a b 17 18 19 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Total expenses (Part IX, column (A), lines 11a–11d, 11f–24e) Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 | ne . | 1,729,6 1,729,6 15,0 1,042,5 2,787,2 809,2 of Current Y | 09 16 0 0 32 00 97 29 87 ear | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 3,950,118 -1,524,836 End of Year 3,200,523 |
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| et Assets or Expenses and Balances | 11 12 13 14 15 16a b 17 18 19 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), lines 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Total expenses (Part IX, column (A), lines 11a–11d, 11f–24e) Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 | ne . | 1,729,6 1,729,6 15,0 1,042,5 2,787,2 809,2 of Current Y | 09 16 0 0 32 00 97 29 87 ear 43 28 | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 3,950,118 -1,524,836 End of Year 3,200,523 400,244 |
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| Net Assets of Expenses Land Balances Expenses Here | 11 12 13 14 15 16a b 17 18 19 20 21 22 21 penal owled rer has | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1–3) Benefits paid to or for members (Part IX, column (A), lines 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) Total expenses (Part IX, column (A), lines 11a–11d, 11f–24e) Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 Total liabilities (Part X, line 16) | Beginning Inying scheduthan officer) i | 1,729,6 1,729,6 15,0 1,042,5 2,787,2 809,2 1 of Current Y 4,471,1 146,0 4,325,1 Illes and stats based on a | 09 16 0 0 32 00 97 29 87 ear 43 28 15 | 7,309 2,425,282 480,000 0 2,184,846 9,500 1,275,772 3,950,118 -1,524,836 End of Year 3,200,523 400,244 2,800,279 |
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BETHESDA, MD 208142930
May the IRS discuss this return with the preparer shown above? (see instructions)

Use Only

. ✓ Yes 厂 No

| Form | 990 | (2015) |
|------|-----|--------|
| | | |

| OIII | Page . |
|------|---|
| Par | t III Statement of Program Service Accomplishments |
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission |
| WO R | IONAL SKILLS COALITION ORGANIZES BROAD-BASED COALITIONS SEEKING TO RAISE THE SKILLS OF AMERICA'S KERS ACROSS A RANGE OF INDUSTRIES WE ADVOCATE FOR PUBLIC POLICIES THAT INVEST IN WHAT WORKS, AS DRMED BY OUR MEMBERS' REAL-WORLD EXPERTISE WE COMMUNICATE THESE GOALS TO AN AMERICAN PUBLIC SEEKING A SON FOR A STRONG US ECONOMY THAT ALLOWS EVERYONE TO BE PART OF ITS SUCCESS |
| | |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| 3 | If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| | If "Yes," describe these changes on Schedule O |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported |
| 4a | (Code) (Expenses \$ 668,436 including grants of \$) (Revenue \$) |
| | NATIONAL INITIATIVES BUSINESS LEADERS UNITED FOR WORKFORCE PARTNERSHIPS (BLU) AN INITIATIVE TO BRING DIVERSE BUSINESS LEADERS TOGETHER TO HELP SHAPE A NATIONAL SKILLS STRATEGY THAT CAN ADDRESS THE SKILLS GAP IN THE AMERICAN WORKFORCE INTEGRATING SKILLS A PROJECT TO BRING THE NEEDS OF IMMIGRANT WORKERS INTO THE WORKFORCE CONVERSATION WHILE ALSO WORKING WITH IMMIGRANT GROUPS TO HELP BUILD SKILLS DEVELOPMENT OPPORTUNITIES FOR IMMIGRANTS |
| 4b | (Code) (Expenses \$ 1,381,538 including grants of \$ 480,000) (Revenue \$ 7,000) |
| | STATE POLICY PROVIDING TECHNICAL ASSISTANCE TO STATE-BASED STAKEHOLDERS TO IMPROVE THE TRAINING AND ADVANCEMENT PROSPECTS OF WORKERS IN THE STATE ALSO PROVIDE GUIDANCE TO STATES ON ALIGNMENT OF FEDERAL AND LOCAL RESOURCES TO BEST SERVE THE NEEDS OF THEIR STATE |
| | |
| 4c | (Code) (Expenses \$ 693,102 including grants of \$) (Revenue \$) WORKFORCE DATA QUALITY CAMPAIGN A COALITION TO BROADEN THE POLICY DISCUSSION ABOUT THE RANGE OF STUDENTS, EDUCATION AND TRAINING PATHWAYS AND MARKET-RELEVANT OUTCOMES THAT ARE CRITICAL TO DATA QUALITY DISCUSSIONS AT THE FEDERAL AND STATE POLICYMAKING LEVELS |
| | See Additional Data |
| | |
| 4d | Other program services (Describe in Schedule O) (Expenses \$ 975,501 including grants of \$) (Revenue \$ 40,375) |
| 46 | Total program service expenses by 3.718.577 |

| | 990 (2015) | | | Page |
|-----|---|-----|-----|------|
| Par | t IV Checklist of Required Schedules | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | NO |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> | 10 | | No |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 | 11b | | No |
| C | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 😼 | 11d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | No |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| D | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV </i> | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| | , , , | 20a | | Νo |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 204 | | |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|--|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, | | | |
| | Part IV | 28a | | No |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | No |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | | No |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | No |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | No |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | No |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | 38 | Yes | |

| | 990 (2015) | | | Page \$ |
|-----|--|----------|-----|---------|
| Pal | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V | | | |
| | · · · · · · · · · · · · · · · · · · · | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 22 | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable [1b] | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | 5 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3a 3b | | No |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | No |
| b | If "Yes," enter the name of the foreign country ► | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot . | 5a | | Νo |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Νo |
| c | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | No |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Νo |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9a | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O | 13a | | |
| b | Enter the amount of reserves the organization is required to maintain by the states | | | |
| r | In which the organization is licensed to issue qualified health plans | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | No |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | 110 |

| Se | ection A. Governing Body and Management | | | |
|-----|---|----------|--------|----------|
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 13 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | | 3 | | No |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| ь | more members of the governing body? | 7a 7b | | No No |
| | or persons other than the governing body? | | | |
| | year by the following | | | |
| | The governing body? | 8a | Yes | |
| | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i> | 9 | | No |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal F | Reveni | ıe Cod | e.) |
| | | | Yes | No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | No |
| Ь | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | | No |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | | No |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ection C. Disclosure | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed▶ | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) | | | |
| | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O). Describe in Schedule O. whether (and if so, how) the organization made its governing documents, conflict of | | | |

State the name, address, and telephone number of the person who possesses the organization's books and records ►AMY MCPHERSON 1730 RHODE ISLAND AVE NW STE 712 WASHINGTON, DC 20036 (202) 223-8991 Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) Name and Title | (B) Average hours per week (list | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation from the |
|--|--|--|-----------------------|---------|--|---------------------|--|--------------------------------------|--|---|
| | any hours for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | | Highest compensated | | organization (W- 2/1099- MISC) | organizations (W- 2/1099- MISC) | organization and related organizations |
| (1) ANDREW VAN KLEUNEN CHIEF EXECUTIVE OFFICER | 40 00 | х | | х | | | | 170,138 | 0 | 31,536 |
| (2) ABBY SNAY CHAIR | 5 00 | х | | х | | | | 0 | 0 | 0 |
| (3) VAN TON-QUINLIVAN VICE CHAIR | 5 00 | х | | х | | | | 0 | 0 | 0 |
| (4) SCOTT PAUL TREASURER | 5 00 | х | | х | | | | 0 | 0 | 0 |
| (5) BRENDA DANN-MESSIER SECRETARY | 2 00 | х | | х | | | | 0 | 0 | 0 |
| (6) EVELYN DIAZ BOARD MEMBER | 2 00 | х | | | | | | 0 | 0 | 0 |
| (7) KIM FREEMAN BOARD MEMBER (UNTIL 9/15) | 2 00 | х | | | | | | 0 | 0 | 0 |
| (8) ROBERT CARMONA BOARD MEMBER (UNTIL 9/15) | 2 00 | х | | | | | | 0 | 0 | 0 |
| (9) HARRY HOLZER BOARD MEMBER | 2 00 | х | | | | | | 0 | 0 | 0 |
| (10) ANDY LEVIN BOARD MEMBER | 2 00 | х | | | | | | 0 | 0 | 0 |
| (11) SHEILA MAGUIRE BOARD MEMBER (UNTIL 9/15) | 2 00 | х | | | | | | 0 | 0 | 0 |
| (12) RORY O'SULLIVAN BOARD MEMBER | 2 00 | х | | | | | | 0 | 0 | 0 |
| (13) ALICE PRITCHARD BOARD MEMBER (FROM 9/15) | 2 00 | х | | | | | | 0 | 0 | 0 |
| (14) JENNIFER PHILLIPS BOARD MEMBER | 2 00 | х | | | | | | 0 | 0 | 0 |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) A verage hours per week (list any hours | more than one box, unless comperson is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations | Estim amount o compen from | ated of other sation the |
|--|---|--|-----------------------|---------|----------------|------------------------------|--------|---|--|-------------------------------------|-----------------------------------|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organiz | ated |
| (15) ALMA SALAZAR | 2 00 | х | | | | | | 0 | (|) | 0 |
| BOARD MEMBER (FROM 9/15) (16) JUAN SALGRADO | 2 00 | | | | ┢ | | | | | | |
| BOARD MEMBER | | X | | | | | | 0 | (| | 0 |
| (17) LISA SMITHERMAN | 2 00 | | | | T | | | | | | |
| BOARD MEMBER | | X | | | | | | 0 | (|) | 0 |
| (18) RACHEL UNRUH | 40 00 | | | | | x | | 120,470 | (| | 23,044 |
| CHIEF OF STAFF | | | | | | <u> </u> | | 120,470 | | <u>'</u> | 23,044 |
| (19) SCOTT ELLSWORTH | 40 00 | | | | | x | | 165,407 | (| | 35,529 |
| BLU, DIRECTOR (20) CHRISTOPHER KALEBA | 40 00 | | | - | - | | | · | | | |
| FEDERAL POLICY DIRECTOR | | | | | | х | | 105,411 | (|) | 11,967 |
| (21) JESSIE LESLIE NATIONAL FIELD OPERATIONS DIRECTOR | 40 00 | | | | | х | | 102,453 | C |) | 26,599 |
| (22) BRYAN WILSON | 40 00 | | | | | l _x | | 119,209 | (| | 36,917 |
| STATE POLICY DIRECTOR | | | | | | | | | | | |
| | | | | | | | | | | | |
| 1b Sub-Total | | | | | <u> </u> ▶- | | | | | | |
| c Total from continuation sheets to Part | VII, Section A | • • | | | | | | 783,088 | 0 | 1 | 65,592 |
| Total number of individuals (including b \$100,000 of reportable compensation | | | | ed al | bove | e) who | rec | eived more than | | | |
| 3 Did the organization list any former offi | cer, director or | trustee | e, key | y em | nplo | yee, o | r hıç | jhest compensate | d employee | Yes | No |
| on line 1a? If "Yes," complete Schedule 3 | for such individ | lual . | • | • | • | | • | | з | | Νo |
| For any individual listed on line 1a, is to organization and related organizations of individual | | | | | | | | | om the | Yes | |
| 5 Did any person listed on line 1a receive services rendered to the organization? | | | | | | | | | - | | No |
| | | | | | | | | | | | |
| Section B. Independent Contractor Complete this table for your five highes | | ındepe | nden | ıt co | ntra | ctors | tha | t received more th | nan \$100,000 of | | |
| compensation from the organization Re | | tion for | the | cale | nda | ryear | enc | ling with or within | | | |
| Name and b | (A) pusiness address | | | | | | | Description | (B) on of services | (C) Compen | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 2 Total number of independent contractors \$100,000 of compensation from the orga | | not lım | ıted t | o th | ose | listed | dabo | ove) who received | more than | | |

| Part V | 100 | Statement o | | | Ab D VIII | | | _ |
|---|--------|---|---------------------------------------|-------------------------|-------------------|--|---|---|
| | | | ile O contains a respoi | ise or note to any iin | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ts rts | 1a | Federated camp | | | | | | |
| Grants mounts | b | Membership du | es 1b | | | | | |
| , Gi | С | Fundraising eve | ents 1 c | | | | | |
| iifts Iaru | d | Related organiz | ations 1 d | | | | | |
| Contributions, Giffs, Grants and Other Similar Amounts | е | Government grants | (contributions) 1e | | | | | |
| ion I Si | f | | ons, gifts, grants, and 1f | 2,369,688 | | | | |
| but the | | similar amounts no | t included above | | | | | |
| ntri d O | g | 1a-1f \$ | ons included in lines | | | | | |
| Co | h | Total. Add lines | 31a-1f | · · · · • | 2,369,688 | | | |
| le | | | | Business Code | | | | |
| Program Serwce Revenue | 2a | REGISTRATION FEE | <u> </u> | 900099 | 40,375 | 40,375 | | |
| ag. | b | CONTRACT REVENU | JE | 900099 | 7,000 | 7,000 | | |
| ИСе | С | | | | | | | |
| Ser | d | | | | | | | |
| ran | e f | All other progra | m service revenue | | | | | |
| ₩ogi | • | | | | | | | |
| Д_ | g | | 2a-2f | | 47,375 | | | |
| | 3 | | ome (including dividen ar amounts) | | 910 | | | 91 |
| | 4 | Income from invest | tment of tax-exempt bond | proceeds 🕨 | | | | |
| | 5 | Royalties | | | | | | |
| | 6a | Gross rents | (ı) Real 6,001 | (II) Personal | | | | |
| | Va | | , | | | | | |
| | b | Less rental expenses | 0 | | | | | |
| | С | Rental income or (loss) | 6,001 | | | | | |
| | d | Net rental incor | me or (loss) | | 6,001 | | | 6,00 |
| | _ | Gross amount | (ı) Securities | (II) Other | | | | |
| | 7a | from sales of assets other than inventory | | | | | | |
| | ь | Less cost or other basis and sales expenses | | | | | | |
| | c | Gain or (loss) | , | | | | | |
| 4. | d | | s) | · · · · • | | | | |
| venue | 8a | Gross income frevents (not incl | uding | | | | | |
| Other Revenue | | See Part IV, lin | reported on line 1c) e 18 a | | | | | |
| ₹ | b | | penses b | | | | | |
| | C | | loss) from fundraising | events 🛌 | | | | |
| | 9a | Gross income fi See Part IV, lin | rom gaming activities e 19 a | | | | | |
| | b | | penses b | | | | | |
| | | | loss) from gaming acti | vities | | | | |
| | 10a | Gross sales of i returns and allo | | | | | | |
| | b | | oods sold b | | | | | |
| | С | | loss) from sales of inv | | | | | |
| | 11a | Miscellaneous | | Business Code 900099 | 1,308 | | | 1,30 |
| | 11a | MISCELLANEO | 005 | 300079 | 1,500 | | | 1,30 |
| | С | | | | | | | |
| | d | All other revenu | | + | | | | |
| | e | Total. Add lines | | 🕨 | 1 000 | | | |
| | 12 | Total revenue | See Instructions | [| 1,308 | | | |

Part IX Statement of Functional Expenses

| Section | on 501(c)(3) and 501(c)(4) organizations must complete all columns | All other organiza | ations must com | plete column (A) | |
|---------|--|-----------------------|--|---|-----------------------------------|
| | Check if Schedule O contains a response or note to any line in t | | | | |
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 | 480,000 | 480,000 | | |
| 2 | Grants and other assistance to domestic individuals See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 201,674 | 133,105 | 38,318 | 30,251 |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | | | | |
| 7 | Other salaries and wages | 1,532,586 | 1,421,786 | 63,618 | 47,182 |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 55,883 | 51,070 | 3,172 | 1,641 |
| 9 | Other employee benefits | 268,225 | 243,336 | 16,163 | 8,726 |
| 10 | Payroll taxes | 126,478 | 112,102 | 9,007 | 5,369 |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | | | | |
| b | Legal | 5,124 | | 5,124 | |
| C | Accounting | 97,600 | 3,049 | 94,526 | 25 |
| d | Lobbying | | | | |
| e | Professional fundraising services See Part IV, line 17 | 9,500 | | | 9,500 |
| f | Investment management fees | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 157,848 | 157,098 | | 750 |
| 12 | Advertising and promotion | | | | |
| 13 | Office expenses | 106,242 | 74,695 | 30,181 | 1,366 |
| 14 | Information technology | 38,875 | 8,465 | 30,410 | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 252,799 | 223,823 | 16,780 | 12,196 |
| 17 | Travel | 157,546 | 123,437 | 31,746 | 2,363 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 352,156 | 315,333 | 36,537 | 286 |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 25,019 | 2,320 | 22,699 | |
| 23 | Insurance | 10,313 | | 10,313 | |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) | | | | |
| а | ALLOC OF MGMT/GEN | 0 | 325,779 | -341,477 | 15,698 |
| b | SUB /PERIODICALS | 28,465 | 22,077 | 6,205 | 183 |
| c | PHOTOGRAPHY AND VIDEO | 12,637 | 12,037 | 600 | |
| d | FURNITURE AND EQUIPMENT | 10,154 | 159 | 9,995 | |
| е | All other expenses | 20,994 | 8,906 | 11,847 | 241 |
| 25 | Total functional expenses. Add lines 1 through 24e | 3,950,118 | 3,718,577 | 95,764 | 135,777 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720) | | | | |

Form 990 (2015) Page 11 Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 106,143 123,388 1 1 2 2.089.505 2 2.059.013 Savings and temporary cash investments 2,150,000 Pledges and grants receivable, net 837,875 3 3 4 4 14.962 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 6 7 7 8 8 32.501 54.362 9 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis 159,200 10a Complete Part VI of Schedule D b 10b 66.286 74.650 10c 92,914 Less accumulated depreciation 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . 14 14 15 18.009 15 18.009 16 **Total assets.**Add lines 1 through 15 (must equal line 34) . 4,471,143 16 3,200,523 103.586 327,236 17 **17** Accounts payable and accrued expenses 18 18 26.000 29.905 19 19 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . _iabilities 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . 23 24 24 Unsecured notes and loans payable to unrelated third parties . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 16,442 25 43,103 146,028 26 400.244 26 **Total liabilities.**Add lines 17 through 25 . . . Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete Balance lines 27 through 29, and lines 33 and 34. 455.518 454.539 27 27 3,870,576 2,344,761 28 28 Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. ö 30 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund Retained earnings, endowment, accumulated income, or other funds 32 32 ž 33 4,325,115 33 2,800,279 Total liabilities and net assets/fund balances 4.471.143 34 3.200.523

| Pai | t XI Reconcilliation of Net Assets | | | | |
|-----|---|--------|----|----------|------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | ୮ |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 2,4 | 125,282 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 950,118 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | | | 524,836 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | | 325,115 |
| 5 | Net unrealized gains (losses) on investments | 5 | | 7,- | 723,11. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | | 2 ,8 | 300,279 |
| Pai | t XII Financial Statements and Reporting | | | <u> </u> | · · |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | <u>. ୮</u> |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | No |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both | wed on | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Yes | |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both | arate | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| c | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig of the audit, review, or compilation of its financial statements and selection of an independent accountant | | 2c | Yes | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | n | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | e | 3a | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |

Additional Data

Software ID: **Software Version:**

EIN: 30-0075580

Name: NATIONAL SKILLS COALITION

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

| (Code |) (Expenses \$ | 376,030 | including grants of \$ |) (Revenue \$ | 40,375) |
|-----------------|------------------------|--------------|------------------------|-------------------------------|----------|
| | | | | IRE POLICY IS INFORMED BY LOC | CALNEEDS |
| AND EXPERTISE S | O THAT WORKFORCE TRAIN | IING BENEFIT | 'S WORKERS, EMPLOYE | RS AND LOCAL ECONOMIES | |
| (Code |) (Expenses \$ | 169,639 | ıncludıng grants of \$ |) (Revenue \$ |) |
| COMMUNICATION | S NSC USES STRATEGIC C | OMMUNICAT | IONS TO ARTICULATE | AND COMMUNICATE THE BREAD | THOF |
| STRATEGIES AND | IMPACT ON PEOPLE TO KE | EP THE WORK | FORCE DEVELOPMENT | STAKEHOLDERS INFORMED AND | ENGAGED |
| WITH ACTIONABLE | E INFORMATION | | | | |

. .

| orm 990, Part | 111 - 4 Program Service A | ccomplis | snments (See the In | istructions) | |
|----------------|---------------------------|----------|------------------------|--------------------------------|--------|
| (Code |) (Expenses \$ | 62,012 | including grants of \$ |) (Revenue \$ |) |
| LOBBYING | | | | | |
| (Code |) (Expenses \$ | 367,820 | ıncludıng grants of \$ |) (Revenue \$ |) |
| FEDERAL POLICY | ANALYZING AND REPORTING | ON FEDER | RAL POLICIES THAT IM | PACT THE TRAINING AND ADVANCEM | IENT |
| OPTIONSOFUS | WORKERS ALSO, RAISING AW | /ARENESS | OF WORKFORCE DEVEL | OPMENT BEST PRACTICES THAT SHO | ULD BE |
| BETTER SUPPORT | ED BY NATIONAL POLICIES | | | | |

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493250001986

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015

Open to Public Inspection

| NATIO | NAL SK | ILLS COALITION | | | | | 30 007550 | |
|-------|----------|---|----------------|--|------------------|------------------|--------------------------------------|-------------------------------|
| Pa | rt I | Reason for Publi | c Charity S | tatus (All organiza | tions must co | mplete this r | 30-0075580 part.) See instruction | ons. |
| | | zation is not a private fo | | | | | · | |
| 1 | Ť | A church, convention | | | | | | |
| 2 | Ė | A school described in | - | | | | | |
| 3 | Ė | A hospital or a cooper | - | | | | | |
| 4 | Ė | A medical research or | | | | | |). Enter the |
| - | • | hospital's name, city, | - | | | | | |
| 5 | Γ | | | nefit of a college or un | iversity owned | or operated by | a governmental unit o | lescribed in section |
| _ | _ | 170(b)(1)(A)(iv). (Co | • | - | d | -+: 170/b)/1 | 1)(A)() | |
| 6 | | A federal, state, or loc | | | | | | |
| 7 | 굣 | An organization that n described in section 1 | • | • | • • | om a governme | ental unit of from the g | leneral public |
| 8 | Г | A community trust des | | | | tII) | | |
| 9 | Г | An organization that i | normally recei | ves (1) more than 33 | 1/3% of its supp | port from contr | ıbutıons, membership | fees, and gross |
| | | | | s exempt functions—s | | | | |
| | | | | unrelated business tax ee section 509(a)(2). | | | 1 tax) from businesse | es acquired by the |
| 10 | Г | An organization organ | | | | | n 509(a)(4). | |
| 11 | Ė | An organization organ | • | • | • | • | | ut the purposes of |
| | · | one or more publicly s | | | | | | |
| | _ | the box in lines 11a th | | | | | | |
| а | ı | Type I. A supporting of supported organization | | | | | | |
| | | organization You mus | | | | ty of the direct | ors or trustees or the | supporting |
| b | Γ | Type II. A supporting | organization s | upervised or controlle | d ın connection | | | |
| | | management of the su | | | same persons t | hat control or r | manage the supported | organization(s) You |
| С | \vdash | must complete Part IV Type III functionally | • | | n operated in co | onnection with | and functionally inter | arated with its |
| | ' | supported organization | _ | • • • | • | | · · | gracea with, its |
| d | Γ | Type III non-function | | | • | | | |
| | | not functionally integr | _ | | • | • | ement and an attentiv | eness requirement |
| e | \vdash | (see instructions) Yo Check this box if the o | | | | | saTvnel Tvnell T | vne III functionally |
| Ū | • | integrated, or Type III | | | | | 5 d 1 , pc 1 , 1 , pc 11 , 1 | , pe III fanctionan, |
| f | Ente | r the number of support | ed organizatio | ns | | | <u> </u> | |
| g | | Provide the following i | nformation abo | out the supported orga | ınızatıon(s) | | | |
| | | | • | | | | | |
| | _ | (i) | (ii)EIN | (iii) | (iv) | | (v) | (vi) |
| wan | ne or s | supported organization | | Type of organization | Is the organ | | A mount of monetary support | A mount of other support (see |
| | | | | (described on lines | docume | | (see instructions) | instructions) |
| | | | | 1-9 above (see | | | | , |
| | | | | ınstructions)) | | | | |
| | | | | | ., | ., | | |
| | | | | | Yes | No | | |
| | | | | | | | | |
| | | | 1 | | l | l | l | İ |

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 **(e)**2015 (f)Total (or fiscal year beginning in) 🟲 1 Gifts, grants, contributions, and 2,648,410 1,470,457 3,586,041 3,573,227 2,369,688 13,647,823 membership fees received (Do not include any unusual grants) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 2,648,410 1,470,457 3,586,041 3,573,227 2,369,688 13,647,823 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included 9,534,754 on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 4,113,069 from line 4 Section B. Total Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) 🟲 2,648,410 1,470,457 3,586,041 3,573,227 2,369,688 13,647,823 Amounts from line 4 Gross income from interest. dividends, payments received on 26,774 27,902 12,331 949 6,911 74,867 securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 4,559 467 109 1,308 6,443 capital assets (Explain in Part VI) Total support. Add lines 7 13,729,133 through 10 12 Gross receipts from related activities, etc (see instructions) 12 216,318 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization. Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 14 29 960 % Public support percentage for 2014 Schedule A, Part II, line 14 15 15 25 100 % 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test – 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported **▶**▽ organization b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2015 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) Part III (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar vear (a)2011 (d)2014 **(b)**2012 (c)2013 (e)2015 (f)Total (or fiscal year beginning in) 🕨 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt nurnose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support. (Subtract line 7c from line 6) Section B. Total Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f)) 15 Public support percentage from 2014 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))

Investment income percentage from 2014 Schedule A, Part III, line 17

18

►ſ

17

18

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

| Se | ction | Δ ΔΙΙ | Sunno | rtina | Orgai | nizations |
|----|-------|-------|-------|-------|--------|------------|
| Je | CUUII | A. A. | Suppu | , una | Ol uai | IILAGUUIIS |

| | ·· | | Yes | No |
|------------|--|----------|-----|----|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)^2$ If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) . | 2 | | |
| За | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| c | Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? | 3с | | |
| 4 a | If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign | | | |
| | supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| c | Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? | | | |
| | If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes. | 4c | | |
| 5 a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| c | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC $4958(c)(3)(C)$), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| c | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | 9c | | |
| 10a | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below. | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). | 10b | | |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| a | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |

| Pai | Supporting Organizations (continued) | | | |
|-------------|--|----|-----|----|
| Se | ection B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization. | 2 | | |
| Se | ection C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | | |
| Se | ection D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | |
| Se | ection E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 a b | The organization is the parent of each of its supported organizations Complete line 3 below | | | |
| 2 | Activities Test Answer (a) and (b) below. | | Yes | No |
| a | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| Ŀ | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations Answer (a) and (b) below. | | | |
| | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> . | 3a | | |
| Ŀ | Did the organization exercise a substantial degree of direction over the policies, programs and activities of each | | | |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

| | Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S | | | uct ions. All other |
|----------|--|----------|-------------------------|--------------------------------|
| | Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| ! | Recoveries of prior-year distributions | 2 | | |
| | Other gross income (see instructions) | 3 | | |
| | Add lines 1 through 3 | 4 | | |
| | Depreciation and depletion | 5 | | |
| ı | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| , | Other expenses (see instructions) | 7 | | |
| 1 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| | | | | |
| | Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Yea (optional) |
| | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | 1 | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI) | | | |
| | Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| | Subtract line 2 from line 1d | 3 | | |
| | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | | |
| | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| | Multiply line 5 by 035 | 6 | | |
| | Recoveries of prior-year distributions | 7 | | |
| | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | | | | |
| | Section C - Distributable Amount | | | Current Year |
| | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| | Enter 85% of line 1 | 2 | | |
| | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| | Enter greater of line 2 or line 3 | 4 | | |
| | Income tax imposed in prior year | 5 | | |
| i | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |
| | Check here if the current year is the organization's first as a non-functionally-instructions) | ntegrate | d Type III supporting o | rganızatıon (see |

| Type III Non-Functionally Integr | ated 509(a)(3) Suppo | rting Organizations (c | |
|---|--------------------------------|--|---|
| Section D - Distributions | | | Current Year |
| 1 Amounts paid to supported organizations to accom | plish exempt purposes | | |
| 2 A mounts paid to perform activity that directly furth excess of income from activity | | | |
| 3 Administrative expenses paid to accomplish exemp | pt purposes of supported org | anızatıons | |
| 4 Amounts paid to acquire exempt-use assets | | | |
| 5 Qualified set-aside amounts (prior IRS approval re | quired) | | |
| 6 Other distributions (describe in Part VI) See instru | uctions | | |
| 7 Total annual distributions. Add lines 1 through 6 | | | |
| Distributions to attentive supported organizations to details in Part VI) See instructions | to which the organization is r | esponsive (provide | |
| 9 Distributable amount for 2015 from Section C, line | 6 | | |
| 10 Line 8 amount divided by Line 9 amount | | | |
| | | | |
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2015 | (iii) Distributable Amount for 2015 |
| 1 Distributable amount for 2015 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions) | | | |
| 3 Excess distributions carryover, if any, to 2015 | | | |
| | | | |
| d From 2013 | | | |
| e From 2014 | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2015 distributable amount | | | |
| Carryover from 2010 not applied (see instructions) | | | |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f | | | |
| 4 Distributions for 2015 from Section D, line 7 | | | |
| \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2015 distributable amount | | | |
| c Remainder Subtract lines 4a and 4b from 4 | | | |
| 5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) | | | |
| 6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions) | | | |
| 7 Excess distributions carryover to 2016. Add lines 31 and 4c | | | |
| 8 Breakdown of line 7 | | | |
| | | | |
| c Excess from 2013 | | | |
| d From 2014 | | | |
| e From 2015 | | | |

Part VI Supplemental Information.

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

THE NATIONAL SKILLS COALITION QUALIFIES AS A PUBLIC CHARITY UNDER THE "FACTS AND CIRCUMSTANCES" TEST OF 1 170A-9(F)(3) OF THE TREASURY REGULATIONS, BASED UPON THE FOLLOWING 1 ITS SUPPORT, AS REPORTED FOR 2015, IS 29 96%, THEREBY MEETING THE REQUIREMENT OF 1 170A [9(F)(3)(I) 2 IT IS ORGANIZED AND OPERATED SO AS TO ATTRACT NEW AND ADDITIONAL PUBLIC AND GOVERNMENTAL FUNDING ON A CONTINUOUS BASIS, THEREBY MEETING THE REQUIREMENT OF 1 170A-9(F)(3)(II) NATIONAL SKILLS COALITION CONTINUES TO EXPAND FUNDRAISING EFFORTS TO DIVERSIFY FUNDING SOURCES. THE ORGANIZATION CONTINUES TO INCREASE FUNDRAISING CAPACITY AND HAS SEEN AN INCREASE IN THE PUBLIC SUPPORT PERCENTAGE EACH YEAR FOR THE PAST FOUR YEARS 3 THE NATIONAL SKILLS COALITION'S PUBLIC SUPPORT, AT 29 96%, IS WELL ABOVE THE 10% MINIMUM REQUIRED FOR THE "FACTS AND CIRCUMSTANCES" TEST. THEREBY MEETING THE REQUIREMENT OF 1 170A-9(F)(3)(III) 4 IN MEETING THE REQUIREMENT OF 1 170A-9(F)(3)(I), THE NATIONAL SKILLS COALITION HAS RECEIVED SUPPORT FROM A REPRESENTATIVE NUMBER OF PERSONS, RATHER THAN RECEIVING ALL OR MOST OF IT'S SUPPORT FROM THE MEMBERS OF A SINGLE FAMILY, OR FROM A SINGLE DONOR IN THIS RESPECT, THE NATIONAL SKILLS COALITION MEETS THE REQUIREMENT OF 1 170A-9(F)(3)(III)(B) 5 THE NATIONAL SKILLS COALITION THROUGH ITS MAJOR PROGRAMS, FEDERAL POLICY, STATE POLICY AND COMMUNICATIONS MAKES AVAILABLE ITS MISSION TO THE PUBLIC ITS PROGRAMS ADVOCATES FOR FEDERAL POLICIES THAT INVEST IN THE SKILLS OF AMERICA'S WORKERS, INCLUDING THOSE WHO ARE LOW-INCOME. UNEMPLOYED, OR SEEKING ADVANCEMENT, SO THEY CAN BETTER SUPPORT THEIR FAMILIES AND HELP AMERICAN. BUSINESSES BETTER COMPETE WITHIN TODAY'S GLOBAL ECONOMY IN THIS MANNER, THE NATIONAL SKILLS COALITION MEETS THE REQUIREMENT OF 1 170A-9(F)(3)(III)(D)

| Return Reference | Explanation |
|------------------|-------------|
| | |

Schedule A (Form 990 or 990-EZ) 2015

DLN: 93493250001986

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V,

line 35c (Proxy Tax) (see separate instructions), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

| Name of the organization NATIONAL SKILLS COALITION | | | | Emplo | yer ide | ntification number |
|--|--|---|---|---|----------------------|---|
| | | | | | 75580 | |
| Par | t I-A Complete if the or | ganization is exempt und | er section 501(| c) or is a secti | on 52 | 7 organization. |
| 1 | Provide a description of the or | ganızatıon's dırect and ındırect po | lıtıcal campaıgn act | ivities in Part IV | | |
| 2 | Political expenditures | | | | F | \$ |
| 3 | Volunteer hours | | | | | |
| Par | t I-B Complete if the or | ganization is exempt unde | er section 501(| c)(3). | | |
| 1 | - | e tax incurred by the organization | | | F | \$ |
| 2 | Enter the amount of any excise | e tax incurred by organization mar | nagers under sectio | n 4955 | F | \$ |
| 3 | If the organization incurred a s | ection 4955 tax, did it file Form 4 | 720 for this year? | | | ☐ Yes ☐ No |
| 4a | Was a correction made? | | | | | ┌ Yes ┌ No |
| b | If "Yes," describe in Part IV | | | | | |
| Par | t I-C Complete if the or | ganization is exempt und | er section 501(| c), except sect | ion 50 |)1(c)(3). |
| 1 | Enter the amount directly expe | ended by the filing organization for | section 527 exemp | pt function activitie | s 🕨 | \$ |
| 2 | Enter the amount of the filing of exempt function activities | rganization's funds contributed to | other organizations | s for section 527 | . | \$ |
| 3 | Total exempt function expendi | tures Add lines 1 and 2 Enter he | re and on Form 112 | 0-POL, line 17b | ► | \$ |
| 4 | Did the filing organization file F | orm 1120-POL for this year? | | | | ☐ Yes ☐ No |
| 5 | organization made payments l amount of political contribution | nd employer identification number For each organization listed, enter ns received that were promptly an political action committee (PAC) | the amount paid front d directly delivered | om the filing organi to a separate polit | zatıon's ıcal org | funds Also enter the anization, such as a |
| | (a) Name | (b) Address | (c) EIN | (d) A mount pa filing organiza funds If none, e | tıon's | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
| | | | | | | |
| 2 | | | | | | |
| 3 | | | | | | |
| 4 | | | | | | |
| 5 | | | | | | |
| 6 | | | | | | |
| For F | Paperwork Reduction Act Notice, se | ee the instructions for Form 990 or ! | 990-FZ. / | 1 Cat No E00945 Sch | odulo C | |

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

| Check | ▶ □ | if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN | Ι, |
|-------|------------|--|----|
| | | expenses, and share of excess lobbying expenditures) | |

B Check ► If the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) | (a) Filing organization's totals | (b) Affiliated group totals |
|---|--|--------------------------------|
| Total lobbying expenditures to influence public opinion (grass roots lobbying) | 250 | |
| Total lobbying expenditures to influence a legislative body (direct lobbying) | 61,762 | |
| Total lobbying expenditures (add lines 1a and 1b) | 62,012 | |
| Other exempt purpose expenditures | 3,888,106 | |
| Total exempt purpose expenditures (add lines 1c and 1d) | 3,950,118 | |
| Lobbying nontaxable amount Enter the amount from the following table in both columns | 347,506 | |
| If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: | | |
| Not over \$500,000 20% of the amount on line 1e | | |
| Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 | | |
| Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 | | |
| Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 | | |
| Over \$17,000,000 \$1,000,000 | | |
| | | |
| Grassroots nontaxable amount (enter 25% of line 1f) | 86,877 | |
| Subtract line 1g from line 1a If zero or less, enter -0- | 0 | |
| Subtract line 1f from line 1c If zero or less, enter -0- | 0 | |

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| | Lobbying Expenditures During 4-Year Averaging Period | | | | | | | |
|----|--|---------|-----------------|-----------------|-----------------|------------------|--|--|
| | Calendar year (or fiscal year beginning in) | (a)2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) Total | | |
| 2a | Lobbying nontaxable amount | 242,983 | 249,658 | 289,361 | 347,506 | 1,129,508 | | |
| b | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | 1,694,262 | | |
| c | Total lobbying expenditures | 36,277 | 48,808 | 33,529 | 62,012 | 180,626 | | |
| d | Grassroots nontaxable amount | 60,746 | 62,415 | 72,340 | 86,877 | 282,378 | | |
| e | Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | 423,567 | | |
| f | Grassroots lobbying expenditures | 475 | 2,169 | | 250 | 2,981 | | |

Return Reference

| Pa | rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)). | ОТ | | | | ige S |
|----------------|--|------|---------|------|------|--------------|
| <i></i> | 1 | (| a) | | (b) | |
| ror e activ | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity. | Yes | No | A | moun | t |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of | Tes | | | | |
| а | Volunteers? | | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | | | | |
| C | Media advertisements? | | | | | |
| d | Mailings to members, legislators, or the public? | | | | | |
| e | Publications, or published or broadcast statements? | | | | | |
| f | Grants to other organizations for lobbying purposes? | | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | | |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | | | | |
| i | O ther activities? | | | | | |
| j | Total Add lines 1c through 1i | | | | | |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| C | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| Par | t III-A Complete if the organization is exempt under section $501(c)(4)$, section $501(c)(6)$. | 01(c |)(5), o | r se | ctio | n |
| | | | _ | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | L | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | 3 | | |
| Par | t III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "I line 3, is answered "Yes." | | | | | |
| 1 | Dues, assessments and similar amounts from members | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | | | | |
| а | Current year | 2a | | | | |
| b | Carryover from last year | 2b | | | | |
| С | Total | 2c | | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | 3 | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | 5 | | | | |
| Pa | art IV Supplemental Information | | | | | |

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493250001986

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

| ne of the organization IONAL SKILLS COALITION | | Empl | oyer identification number |
|--|--|--------------|--|
| ONAL SKILLS COALITION | | 30-0 | 075580 |
| | or Advised Funds or Other Similar F red "Yes" on Form 990, Part IV, line 6. | unds | or Accounts. |
| | (a) Donor advised funds | (b) | Funds and other accounts |
| Total number at end of year | | | |
| Aggregate value of contributions to (during year) | | | |
| Aggregate value of grants from (during year) | | | |
| Aggregate value at end of year | | | |
| Did the organization inform all donors and donor funds are the organization's property, subject to | _ | nor advis | red Yes No |
| Did the organization inform all grantees, donors used only for charitable purposes and not for th conferring impermissible private benefit? | | | purpose Yes No |
| t II Conservation Easements. Comp | lete if the organization answered "Yes" | on Forn | n 990, Part IV, line 7. |
| Purpose(s) of conservation easements held by Preservation of land for public use (e g , rec Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization | reation or education) Preservation of a | certified | historic structure |
| easement on the last day of the tax year | | | |
| Total number of conservation easements | | 2- | Held at the End of the Year |
| Total acreage restricted by conservation easen | conte | 2a 2b | |
| Number of conservation easements on a certific | | 2D 2c | |
| Number of conservation easements included in historic structure listed in the National Registe | 2d | | |
| Number of states where property subject to con Does the organization have a written policy region violations, and enforcement of the conservation Staff and volunteer hours devoted to monitoring | arding the periodic monitoring, inspection, hai easements it holds? | - | TYes TNo Servation easements during the |
| year ▶ | ,, | | |
| Amount of expenses incurred in monitoring, ins | pecting, handling of violations, and enforcing | conserva | tion easements during the year |
| ▶ \$ | | | |
| Does each conservation easement reported on (B)(i) and section $170(h)(4)(B)(II)^2$ | line 2(d) above satisfy the requirements of se | ection 17 | ^{0 (h)(4)} |
| In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the test the organization's accounting for conservation of | kt of the footnote to the organization's financia | | |
| | ections of Art, Historical Treasures, red "Yes" on Form 990, Part IV, line 8. | or Oth | er Similar Assets. |
| If the organization elected, as permitted under sworks of art, historical treasures, or other similar service, provide, in Part XIII, the text of the foo | ar assets held for public exhibition, education | , or resea | arch in furtherance of public |
| If the organization elected, as permitted under works of art, historical treasures, or other simils service, provide the following amounts relating | ar assets held for public exhibition, education | | |
|) Revenue included on Form 990, Part VIII, line | : 1 | ► \$_ | |
| Assets included in Form 990, Part X | | - \$ | |
| If the organization received or held works of art following amounts required to be reported under | | for financ | |
| Revenue included on Form 990, Part VIII, line | 1 | | ▶ \$ |
| Assets included in Form 990, Part X | | | ► \$ |

| Par | t III | Organizations Maintaining (continued) | Collections of Ar | t, His | stori | cal Trea | sures, | or Oth | ner Simila | ar Asso | ets | |
|------|-----------------|---|--------------------------|--|----------|-------------------------------|-------------|------------|--------------------|----------------|-----------------|----------|
| 3 | | g the organization's acquisition, accortion items (check all that apply) | ession, and other reco | rds, cl | heck a | | | | | nt use of | fits | |
| а | ┌ P | ublic exhibition | | d | Γ | Loan or e | exchange | progran | ms | | | |
| b | Гя | Scholarly research | | e | Γ | Other | | | | | | |
| c | ┌ p | reservation for future generations | | | | | | | | | | |
| 4 | Provi Part X | de a description of the organization' KIII | s collections and expla | ain ho | w they | further th | ne organiz | zatıon's | exempt pur | pose in | | |
| 5 | | g the year, did the organization solic s to be sold to raise funds rather th | | | | | | | | Yes | ┌ No | |
| Pa | rt IV | Escrow and Custodial Arra Complete if the organization a Part X, line 21. | | orm | 990, | Part IV, | line 9, c | r repo | rted an an | nount o | n Forn | n 990, |
| 1a | | e organization an agent, trustee, cus ded on Form 990, Part X? | todian or other interm | ediary | for c | ontributioi | ns or othe | erasset | | Yes | ┌ No | |
| b | If' | 'Yes," explain the arrangement in Pa | art XIII and complete | the fo | llowin | g table | | ſ | | Amour | ıt | |
| c | Ве | ginning balance | | | | | | 1c | | | | |
| d | Αd | ditions during the year | | | | | | 1d | | | | |
| е | Dis | stributions during the year | | | | | | 1e | | | | |
| f | En | ding balance | | | | | | 1f | | | | |
| 2a | Did tl | ne organization include an amount o | n Form 990, Part X, Iır | e 21, | fores | crow or c | ustodial a | ccount | liability? | Yes | ┌ No | |
| | | | | | | | | | | | | |
| b | If"Y€ | es," explain the arrangement in Part | XIII Check here if the | e expl | lanatio | n has bee | en provide | ed in Pa | rt XIII | | | |
| Pa | rt V | Endowment Funds. Comple | te if the organizatio | n ans | swere | | | | | | | |
| | | | (a)Current year | (b) Pi | rıor yea | r b (c) | Two years | back (d | I)Three years | back (e |)Four ye | ars back |
| 1a | | nning of year balance | | | | | | | | | | |
| b | Cont | ributions | | | | | | | | | | |
| c | Netı losse | nvestment earnings, gains, and | | | | | | | | | | |
| d | Gran | ts or scholarships | | | | | | | | | | |
| е | | r expenditures for facilities programs | | | | | | | | | | |
| f | A dm | inistrative expenses | | | | | | | | | | |
| g | End | ofyear balance | | | | | | | | | | |
| 2 | Provi | de the estimated percentage of the | current vear end balan | ce (lır | ne 1a. | column (a | a)) held a: | s | | <u> </u> | | _ |
| а | | d designated or quasi-endowment 🕨 | , | , | ٥, | , | | | | | | |
| ь | | anent endowment 🕨 | | | | | | | | | | |
| c | | porarily restricted endowment 🕨 | | | | | | | | | | |
| | • | percentages on lines 2a, 2b, and 2c | should equal 100% | | | | | | | | | |
| 3a | A re t | here endowment funds not in the pos | ssession of the organiz | atıon | that a | re held ar | nd admini | stered f | or the | | | |
| | | ization by | | | | | | | | | Yes | No |
| | | related organizations | | | | | • | | | 3a(i) | | |
| h | | elated organizations es" on 3a(ii), are the related organiz | | | | | • | | | 3a(ii) . 3b | | <u> </u> |
| 4 | | ribe in Part XIII the intended uses of | | | | | | • | | | | |
| Pa | rt VI | Land, Buildings, and Equip | | | | | | | | | | |
| | | Complete if the organization a | nswered 'Yes' to Fo | <u>rm 9</u> | | | | | | | | |
| | | Description of property | | | Cost or | (a) other basis stment) | Cost or o | ther basis | Accum (c)depred | | (a)Boo | ok value |
| 1a | Land | | | · _ | | | | | | | | |
| b | Buildir | ngs | | · | | | | | | | | |
| C | Leasel | nold improvements | | igspace | | | | | | | | |
| | | nent | | L | | | | | | | | |
| | | | | <u>. </u> | | | <u> </u> | 159,200 | | 66,286 | | 92,914 |
| Tota | al. Add | lines 1a through 1e <i>(Column (d) mus</i> | t equal Form 990, Part 🧷 | K, colu | ımn (B |), line 10(d | <i>:).)</i> | | | ▶ | | 92,914 |

| See Form 990, Part X, line 12. | | | es' on Form 990, Part IV, line 11b. |
|---|--|-----------------------|---|
| (a) Description of security or catego (including name of security) | pry | (b) Book value | (c)Method of valuation Cost or end-of-year market value |
| 1)Financial derivatives | | | |
| 2)Closely-held equity interests 3)Other | | | |
| 3)0 thei | | | |
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| | | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12) | | | |
| Part VIII Investments—Program Related. Complete if the organization answer | ed 'Yes' on Form 990, I | Part IV, line 11c.se | ee Form 990 Part X line 13 |
| (a) Description of investment | | (b) Book value | (c) Method of valuation |
| | | | Cost or end-of-year market value |
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| | | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13) | * | | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on Fo | m 990, Part IV, line | 11d See Form 990, Part X, line 15 |
| (a) De | scription | | (b) Book value |
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| Total. (Column (b) must equal Form 990, Part X, col.(B) lin | ne 15.) | | |
| Part X Other Liabilities. Complete if the o | | | |
| Other Liabilities. Complete if the o See Form 990, Part X, line 25. | rganızatıon answered " | | |
| Other Liabilities. Complete if the o See Form 990, Part X, line 25. | | | |
| Other Liabilities. Complete if the o See Form 990, Part X, line 25. (a) Description of liability | rganızatıon answered " | | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. (a) Description of liability Federal income taxes | rganızatıon answered " | res' on Form 990, | |
| Other Liabilities. Complete if the o See Form 990, Part X, line 25. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| See Form 990, Part X, line 25. | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | res' on Form 990, | |
| Part X Other Liabilities. Complete if the o See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | rganization answered " (b) Book value | Yes' on Form 990, | |

| Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | per Retur | 'n |
|--|------------|-----------|
| 1 Total revenue, gains, and other support per audited financial statements | 1 | 2,425,282 |
| A mounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| a Net unrealized gains (losses) on investments 2a | | |
| b Donated services and use of facilities 2b | | |
| c Recoveries of prior year grants | | |
| d Other (Describe in Part XIII) | | |
| e Add lines 2a through 2d | 2e | C |
| 3 Subtract line 2e from line 1 | 3 | 2,425,282 |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b Other (Describe in Part XIII) 4b | | |
| c Add lines 4a and 4b | 4c | C |
| 5 Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12) | 5 | 2,425,282 |
| Part XII Reconciliation of Expenses per Audited Financial Statements With Expens Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | es per Ret | urn. |
| 1 Total expenses and losses per audited financial statements | 1 | 3,950,118 |
| A mounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| a Donated services and use of facilities | | |
| b Prior year adjustments 2b | | |
| c Other losses | | |
| d Other (Describe in Part XIII) 2d | | |
| e Add lines 2a through 2d | 2e | C |
| 3 Subtract line 2e from line 1 | 3 | 3,950,118 |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b Other (Describe in Part XIII) | | |
| c Add lines 4a and 4b | 4c | C |
| 5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) | | |

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

| Return Reference | Explanation |
|------------------|--|
| PART X, LINE 2 | FOR THE YEAR ENDED DECEMBER 31, 2015, NSC HAS DOCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOME TAXES, THAT PROVIDES GUIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS |
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| Part XIII Supplemental Info | ormation (continued) |
|-----------------------------|----------------------|
| Return Reference | Explanation |
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Schedule D (Form 990) 2015

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493250001986

OMB No 1545-0047

Employer identification number

Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990.

Open to Public Inspection

Treasury Internal Revenue Service Name of the organization

NATIONAL SKILLS COALITION

Schedule I

Department of the

(Form 990)

▶ Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Governments and Individuals in the United States

| General Inform 1 Does the organization mai the selection criteria used | ntaın records to sub: | | | | | ssistance, and | ✓ Yes 🗀 |
|--|-----------------------|---|--------------------------------------|---|--|--|--|
| 2 Describe in Part IV the org | ganızatıon's procedu | ires for monitoring the u | use of grant funds in the | United States | | | |
| | | ic Organizations and De I can be duplicated if a | | | ızatıon answered "Yes" (| on Form 990, Part IV, line | e 21, for any recipient |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| (1) OHIO BOARD OF REGENTS 25 SOUTH FRONT STREET COLUMBUS, OH 43215 | 31-1334820 | GOVERNMENT | 120,000 | | | | TO PROVIDE FUNDING FOR THE STATE TO IMPROVE IT'S ABILITY TO COLLECT, ANALYZE, APPLY, VISUALIZE AND COMMUNICATE ABOUT AND ORGANIZE DATA TO ADVANCE BETTER DATA-DRIVEN DECISION MAKING THE DEVELOPMENT AND ASSESSMENT O WORKFORCE PUBLIC POLICY AND ADMINISTRATION |
| FOUNDATION FOR CA (2) COMMUNITY COLLEGES 1102 Q STREET NO 3500 SACRAMENTO,CA 95811 | 68-0412350 | 501(C)(3) | 120,000 | | | | TO PROVIDE FUNDING FOR THE STATE TO IMPROVE IT'S ABILITY TO COLLECT, ANALYZE, APPLY, VISUALIZE AND COMMUNICATE ABOUT AND ORGANIZE DATA TO ADVANCE BETTER DATA-DRIVEN DECISION MAKING THE DEVELOPMENT AND ASSESSMENT O WORKFORCE PUBLIC POLICY AND ADMINISTRATION |
| (3) MISSISSIPPI STATE UNIVERSITY FOUNDATION PO DRAWER 6149 MISSISSIPPI STATE, MS 39762 | 64-0410581 | 501(C)(3) | 120,000 | | | | TO PROVIDE FUNDING FOR THE STATE TO IMPROVE IT'S ABILITY TO COLLECT, ANALYZE, APPLY, VISUALIZE AND COMMUNICATE ABOUT AND ORGANIZE DATA TO ADVANCE BETTER DATA-DRIVEN DECISION MAKING THE DEVELOPMENT AND ASSESSMENT O WORKFORCE PUBLIC POLICY AND ADMINISTRATION |
| (4) RHODE ISLAND DEPT OF LABOR AND TRAINING 1511 PONTIAC AVE CRANSTON,RI 02920 | 05-6000522 | GOVERNMENT | 120,000 | | | | TO PROVIDE FUNDING FOR THE STATE TO IMPROVE IT'S ABILITY TO COLLECT, ANALYZE, APPLY, VISUALIZE AND COMMUNICATE ABOUT AND ORGANIZE DATA TO ADVANCE BETTER DATA-DRIVEN DECISION MAKING THE DEVELOPMENT AND ASSESSMENT O WORKFORCE PUBLIC POLICY AND ADMINISTRATION |
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| | | | | 1 | | | |

Enter total number of other organizations listed in the line 1 table

PART I, LINE 2

| Grants and Other Assistance to Domestic Individuals. Complete if the organization and | swered "Yes" on Form 990, Part IV, line 22 |
|---|--|
| Part III can be duplicated if additional space is needed | |

RECIPIENTS IN AN ANNUAL MEETING OF THE FOUR GRANTEES

| (a)Type of grant or assistance | | Number of ecipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|---|------------------------------|------------------------|-------------------------------------|-----------------------------------|--|---------------------------------------|
| | | | | | | |
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| Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. | | | | | | |
| Return Reference E | Return Reference Explanation | | | | | |

THE GRANTS ARE MONITORED BY SITE VISITS, SEMI-ANNUAL REPORTS SUBMITTED BY THE RECIPIENTS AND PARTICIPATION BY ALL

Schedule I (Form 990) 2015

DLN: 93493250001986

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Internal Revenue Service Name of the organization NATIONAL SKILLS COALITION

Employer identification number

30-0075580

| Pa | rt I | Questions Regarding Compensation | 1 | | | | |
|----|------------|--|-----------|--|----------|------|--|
| | | | | | | Yes | No |
| la | | | | ny of the following to or for a person listed on Form vide any relevant information regarding these items | | | |
| | Γ | First-class or charter travel | Γ | Housing allowance or residence for personal use | | | |
| | Γ. | Travel for companions | Γ | Payments for business use of personal residence | | | |
| | Γ. | Tax idemnification and gross-up payments | Γ | Health or social club dues or initiation fees | | | |
| | Г | Discretionary spending account | Γ | Personal services (e g , maid, chauffeur, chef) | | | |
| b | | y of the boxes in line 1a are checked, did the org bursement or provision of all of the expenses de | | | 1b | | |
| 2 | | he organization require substantiation prior to retors, trustees, officers, including the CEO/Exec | | sing or allowing expenses incurred by all Director, regarding the items checked in line 1a? | 2 | | |
| 3 | orgai | cate which, if any, of the following the filing organ nization's CEO/Executive Director Check all th by a related organization to establish compensa | at appl | | | | |
| | Γ | Compensation committee | Γ | Written employment contract | | | |
| | 厂 : | Independent compensation consultant | 굣 | Compensation survey or study | | | |
| | | Form 990 of other organizations | <u> </u> | Approval by the board or compensation committee | | | |
| 4 | | ng the year, did any person listed on Form 990, l related organization | Part V I | ${ m I}$, Section A , line 1a with respect to the filing organization | | | |
| а | Rece | eive a severance payment or change-of-control p | oaymen | nt? | 4a | | No |
| b | Parti | cipate in, or receive payment from, a supplemen | ital non | equalified retirement plan? | 4b | | Νo |
| С | Parti | cipate in, or receive payment from, an equity-ba | sed co | mpensation arrangement? | 4c | | No |
| | | es" to any of lines 4a-c, list the persons and pro | | | | | |
| | Only | 501(c)(3), 501(c)(4), and 501(c)(29) organizat | ions mı | ust complete lines 5-9. | | | |
| 5 | | persons listed on Form 990, Part VII, Section A, pensation contingent on the revenues of | , line 1a | a, did the organization pay or accrue any | | | |
| а | The | organization? | | | 5a | | Νo |
| b | Any | related organization? | | | 5b | | Νo |
| | If"Y | es," on line 5a or 5b, describe in Part III | | | | | |
| 5 | | persons listed on Form 990, Part VII, Section A, persation contingent on the net earnings of | , line 1a | a, did the organization pay or accrue any | | | |
| а | The | organization? | | | 6a | | No |
| b | | related organization? | | | 6b | | No |
| | · · | es," on line 6a or 6b, describe in Part III | | | | | |
| 7 | Forp | versons listed on Form 990, Part VII, Section A, nents not described in lines 5 and 6? If "Yes," d | | | 7 | Yes | |
| | | · | | | - | 1 65 | |
| 5 | subje | e any amounts reported on Form 990, Part VII, p ect to the initial contract exception described in ort III | | accured pursuant to a contract that was ations section 53 4958-4(a)(3)? If "Yes," describe | 8 | | No |
| 9 | If"Y | es" on line 8, did the organization also follow the | rebutt | table presumption procedure described in Regulations | ٣ | | |

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title | | (B) Breakdown of | FW-2 and/or 1099-MIS | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation in column(B) reported as deferred on prior Form 990 | |
|---|------|--------------------------|---|---|--------------------------------|------------------------|----------------------|--|--|
| | | Base (i) compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | | |
| 1 ANDREW VAN KLEUNEN CHIEF EXECUTIVE OFFICER | (i) | 170,138 | 0 | 0 | 6,800 | 24,736 | 201,674 | 0 | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 2 SCOTT ELLSWORTH BLU, DIRECTOR | (i) | 165,042 | 365 | 0 | 6,460 | 29,069 | 200,936 | 0 | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 3 BRYAN WILSON STATE POLICY DIRECTOR | (i) | 118,799 | 410 | 0 | 4,860 | 32,057 | 156,126 | 0 | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

Schedule J (Form 990) 2015

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference

PART I, LINE 7

DURING 2015, THE ORGANIZATION PAID THE FOLLOWING IN BONUS COMPENSATION SCOTT ELLSWORTH \$365 JESSIE LESLIE \$393 CHRISTOPHER KALEBA \$409 RACHEL UNRUH \$410 BRYAN WILSON \$410

Schedule J (Form 990) 2015

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493250001986

OMB No 1545-0047

2015

Open to Public Inspection

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization NATIONAL SKILLS COALITION

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

30-0075580

990 Schedule O, Supplemental Information

| Return Reference | Explanation |
|---|--|
| FORM 990, PART VI, SECTION B, LINE 11 | THE 990 WAS PREPARED BY A QUALIFIED CPA FIRM, THEN REVIEWED BY THE CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PRIOR TO SUBMISSION THE 990 WAS DISTRIBUTED TO ALL BOARD MEMBERS FOR REVIEW AND COMMENT AT THE BOARD MEETING FOLLOWING SUBMISSION |
| FORM 990, PART VI, SECTION B, LINE 12C | AT THE FALL BOARD MEETING, THE CHIEF EXECUTIVE OFFICER DISCUSSES THE CONFLICT OF INTEREST POLICY WITH THE BOARD AND KEY STAFF IF THERE ARE ANY CONFLICTS THEY ARE NOTED, THE INTERE STED PERSON MUST RECUSE HIMHERSELF FROM ANY ACTIONS RELATED TO THE PARTY WITH WHOM THE CONFLICT EXISTS, AND ALL BOARD AND KEY STAFF SIGN AN ANNUAL CONFLICT OF INTEREST POLICY STATEMENT IN ADDITION, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT IF A CONFLICT ARISES DURING THE FISCAL YEAR, IT IS DISCUSSED WITH THE CHIEF EXECUTIVE OFFICER AND DOCUMENTED IMMEDIATE LY |
| FORM 990, PART VI, SECTION B, LINE 15A | THE CHAIR OF THE BOARD, IN CONSULTATION WITH THE FULL BOARD, PERIODICALLY REVIEW THE PERFO RMANCE AND COMPENSATION OF THE CHIEF EXECUTIVE OFFICER THEY REVIEW COMPARABLE EXECUTIVE C OMPENSATION AT OTHER SIMILARLY-SIZED NATIONAL NON-PROFIT ORGANIZATIONS, AND PROPOSE AN ADJUSTMENT THE PROCESS IS DOCUMENTED IN A MEMO SENT TO THE CHIEF EXECUTIVE OFFICER'S PERSONN EL FILE AND THE LAST COMPENSATION REVIEW TOOK PLACE DECEMBER 2015 THE SALARIES OF OTHER S TAFF ARE DETERMINED BY THE CHIEF EXECUTIVE OFFICER STARTING SALARIES ARE DETERMINED BY CONSIDERATION OF COMPARABLE PAY AT OTHER SIMILARLY SIZED NATIONAL NON-PROFIT ORGANIZATIONS, THE SALARY LEVELS OF CURRENT STAFF, AND THE RELATIVE COSTS-OF-LIVING FOR STAFF WHO WILL BE BASED IN LOCATIONS OTHER THAN THE ORGANIZATIONS WASHINGTON, DC HEADQUARTERS IN ADDITION TO ANNUAL COLA INCREASES, MERIT RAISES ARE CONSIDERED DURING EACH STAFF MEMBER'S ANNUAL E VALUATION, WHICH IS CONDUCTED BY THE CHIEF EXECUTIVE OFFICER OR THE EMPLOYEE'S SUPERVISOR OFFICERS OF THE BOARD ARE NOT COMPENSATED |
| FORM 990, PART VI, SECTION C, LINE 19 | CONFLICT OF INTEREST POLICY, GOVERNING DOCUMENTS AND FINANCIAL STATEMENT ARE AVAILABLE UPO N REQUEST AT THE NSC OFFICE. THE DOCUMENTS ARE SENT TO INTERESTED PARTIES |