

# Return of Organization Exempt From Income Tax

OMB No 1545-0047

Form **990**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2015**  
Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

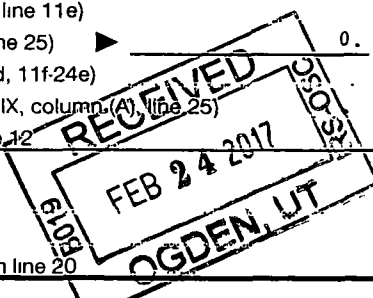
▶ Do not enter social security numbers on this form as it may be made public.  
▶ Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

**A** For the 2015 calendar year, or tax year beginning **JUL 1, 2015** and ending **JUN 30, 2016**

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input checked="" type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization CHOICES COORDINATED CARE SOLUTIONS, INC. Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/Suite 7941 CASTLEWAY DRIVE City or town, state or province, country, and ZIP or foreign postal code INDIANAPOLIS, IN 46250 <b>F</b> Name and address of principal officer: LARRY CAGLE SAME AS C ABOVE	<b>D</b> Employer identification number 35-2005131 <b>E</b> Telephone number (317) 726-2121 <b>G</b> Gross receipts \$ 49,653,442. <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c)( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ <a href="http://WWW.CHOICESTEAM.ORG">WWW.CHOICESTEAM.ORG</a>		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		
<b>L</b> Year of formation: 1996		<b>M</b> State of legal domicile: IN

**Part I Summary**

<b>Activities &amp; Governance</b>	1 Briefly describe the organization's mission or most significant activities: <u>TO STRENGTHEN YOUTH AND FAMILIES WHILE ENHANCING SYSTEMS AND COMMUNITIES.</u> 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) <b>3</b> 10 4 Number of independent voting members of the governing body (Part VI, line 1b) <b>4</b> 10 5 Total number of individuals employed in calendar year 2015 (Part V, line 2a) <b>5</b> 440 6 Total number of volunteers (estimate if necessary) <b>6</b> 10 7 a Total unrelated business revenue from Part VIII, column (C), line 12 <b>7a</b> 0. b Net unrelated business taxable income from Form 990-T, line 34 <b>7b</b> 0.																										
<b>Revenue</b>	8 Contributions and grants (Part VIII, line 1h) 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th>Prior Year</th> <th>Current Year</th> </tr> </thead> <tbody> <tr> <td>8</td> <td style="text-align: right;">350.</td> <td style="text-align: right;">2,542.</td> </tr> <tr> <td>9</td> <td style="text-align: right;">60,179,186.</td> <td style="text-align: right;">49,041,712.</td> </tr> <tr> <td>10</td> <td style="text-align: right;">1,053.</td> <td style="text-align: right;">-25,053.</td> </tr> <tr> <td>11</td> <td style="text-align: right;">1,149,129.</td> <td style="text-align: right;">594,629.</td> </tr> <tr> <td>12</td> <td style="text-align: right;">61,329,718.</td> <td style="text-align: right;">49,613,830.</td> </tr> </tbody> </table>		Prior Year	Current Year	8	350.	2,542.	9	60,179,186.	49,041,712.	10	1,053.	-25,053.	11	1,149,129.	594,629.	12	61,329,718.	49,613,830.							
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<b>Expenses</b>	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16 a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses. Subtract line 18 from line 12	<table border="1" style="width:100%; border-collapse: collapse;"> <tbody> <tr> <td>13</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>14</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>15</td> <td style="text-align: right;">17,654,533.</td> <td style="text-align: right;">18,954,561.</td> </tr> <tr> <td>16 a</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>b</td> <td style="text-align: right;">0.</td> <td style="text-align: right;">0.</td> </tr> <tr> <td>17</td> <td style="text-align: right;">37,292,765.</td> <td style="text-align: right;">27,588,389.</td> </tr> <tr> <td>18</td> <td style="text-align: right;">54,947,298.</td> <td style="text-align: right;">46,542,950.</td> </tr> <tr> <td>19</td> <td style="text-align: right;">6,382,420.</td> <td style="text-align: right;">3,070,880.</td> </tr> </tbody> </table>	13	0.	0.	14	0.	0.	15	17,654,533.	18,954,561.	16 a	0.	0.	b	0.	0.	17	37,292,765.	27,588,389.	18	54,947,298.	46,542,950.	19	6,382,420.	3,070,880.	
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<b>Net Assets or Fund Balances</b>	20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 22 Net assets or fund balances. Subtract line 21 from line 20	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th>Beginning of Current Year</th> <th>End of Year</th> </tr> </thead> <tbody> <tr> <td>20</td> <td style="text-align: right;">35,046,767.</td> <td style="text-align: right;">33,736,078.</td> </tr> <tr> <td>21</td> <td style="text-align: right;">11,168,026.</td> <td style="text-align: right;">6,786,457.</td> </tr> <tr> <td>22</td> <td style="text-align: right;">23,878,741.</td> <td style="text-align: right;">26,949,621.</td> </tr> </tbody> </table>		Beginning of Current Year	End of Year	20	35,046,767.	33,736,078.	21	11,168,026.	6,786,457.	22	23,878,741.	26,949,621.													
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**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer: <u>[Signature]</u> LARRY CAGLE, CFO Type or print name and title	Date: <u>2/21/17</u>	
<b>Paid Preparer Use Only</b>	Print/Type preparer's name: AMANDA MEKO, CPA Preparer's signature: <u>[Signature]</u> Date: <u>2/16/17</u> Firm's name: GREENWALT CPAS, INC. Firm's address: 5342 W. VERMONT ST. INDIANAPOLIS, IN 46224	Check if self-employed: <input type="checkbox"/> PTIN: P01062615 Firm's EIN: 35-1489521 Phone no. 317-241-2999	

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

SCANNED MAR 14 2017

*G391*  
*20*

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

X

1 Briefly describe the organization's mission. TO STRENGTHEN YOUTH AND FAMILIES WHILE ENHANCING SYSTEMS AND COMMUNITIES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [X] Yes [ ] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code ) (Expenses \$ 22,949,626. including grants of \$ ) (Revenue \$ 27,659,989. )

INDIANA - CROSS SYSTEM CARE COORDINATION THE INDIANA DEPARTMENT OF CHILD SERVICES (DCS) HAS CONTRACTED WITH CHOICES TO DELIVER CROSS-SYSTEM CARE COORDINATION TO YOUTH IN INDIANA. THE SERVICES ARE FOR YOUTH WITH SEVERE EMOTIONAL DISTURBANCES AND BEHAVIORAL CHALLENGES THAT ARE INVOLVED IN MULTIPLE CARE SYSTEMS AND ARE INVOLVED WITH DCS AND/OR JUVENILE PROBATION. CROSS-SYSTEM CARE COORDINATION IS DESIGNED TO FACILITATE CHILD AND FAMILY TEAMS COMPRISED OF YOUTH, FAMILIES, THEIR NATURAL SUPPORT PERSONS, LOCAL SYSTEMS, AGENCIES AND COMMUNITY MEMBERS. THE SERVICES PROVIDED ARE COMPREHENSIVE AND INCLUDE CROSS-SYSTEM COORDINATION, CASE MANAGEMENT, SAFETY AND CRISIS PLANNING, COMPREHENSIVE STRENGTH-BASED DISCOVERY AND ASSESSMENT, ACTIVITIES OF DAILY LIVING TRAINING AND ASSISTANCE TO THE DCS FAMILY

4b (Code ) (Expenses \$ 6,190,984. including grants of \$ ) (Revenue \$ 5,929,658. )

ILLINOIS CHOICES, LLC - DEPARTMENT OF CHILDREN & FAMILY SERVICES ILLINOIS CHOICES COORDINATES CARE FOR YOUTH INVOLVED IN THE CHILD WELFARE SYSTEM, EXPERIENCING A SERIOUS MENTAL AND/OR BEHAVIORAL HEALTH CHALLENGE, WITHIN CHAMPAIGN, FORD, VERMILLION, AND IROQUOIS COUNTIES. UTILIZING A TEAM-BASED APPROACH, YOUTH AND FAMILIES BECOME MORE HEALTHY, INVOLVED AND STABLE WITHIN THEIR HOME, SCHOOL, AND COMMUNITY. FAMILY AND YOUTH OUTCOMES INCLUDE: IMPROVED SCHOOL ATTENDANCE, DECREASED UTILIZATION OF PSYCHIATRIC EMERGENCY ROOM VISITS, AND IMPROVED FAMILY SATISFACTION WITH THE CARE THEY RECEIVE. WITHIN THESE COMMUNITIES, ILLINOIS CHOICES HELPS CREATE A DIVERSE NETWORK OF SERVICE PROVIDERS TO MEET THE UNIQUE NEEDS OF YOUTH AND THEIR FAMILIES WITHIN, AND PRIOR TO, BEING ENGAGED WITHIN THE CHILD WELFARE SYSTEM.

4c (Code ) (Expenses \$ 4,986,429. including grants of \$ ) (Revenue \$ 7,376,605. )

LOUISIANA CHOICES NETWORK, LLC - WRAPAROUND REGIONS 3, 6, AND 8 MAGELLAN HEALTH IN LOUISIANA HAS CONTRACTED WITH LOUISIANA CHOICES TO ADMINISTER CARE COORDINATION SERVICES. THE CARE COORDINATOR WORKS WITH EACH FAMILY AND THEIR CHILD TO DEVELOP AND MAINTAIN A PLAN OF CARE, INCLUDING A CRISIS STABILIZATION PLAN IF A POTENTIAL OR SAFETY CONCERN EXISTS, AND IS AVAILABLE TO THE FAMILY REGARDLESS OF TIME OR DAY OF THE WEEK. THE CARE COORDINATOR HAS AN ONGOING AND THOROUGH AWARENESS OF THE COMMUNITY RESOURCES THAT ARE BEING DELIVERED TO THE FAMILY. THE CARE COORDINATOR CONTINUES TO HELP THE FAMILY IDENTIFY OTHER COMMUNITY AND INDIVIDUAL SUPPORTS THAT CAN BE USED BY THE FAMILY TO ACHIEVE THEIR CARE PLAN.

4d Other program services (Describe in Schedule O.) (Expenses \$ 7,327,178. including grants of \$ ) (Revenue \$ 8,647,578. )

4e Total program service expenses 41,454,217.

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?		X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 20a through 38 regarding hospital facilities, financial statements, grants, compensation, tax-exempt bonds, excess benefit transactions, and controlled entities.

Note. All Form 990 filers are required to complete Schedule O

**Part V** Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	187		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	440		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			X
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			X
b	If "Yes," enter the name of the foreign country. See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			
7	<b>Organizations that may receive deductible contributions under section 170(c).</b>			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		N/A	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		N/A	
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? N/A			
9	<b>Sponsoring organizations maintaining donor advised funds.</b>			
a	Did the sponsoring organization make any taxable distributions under section 4966? N/A			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A			
10	<b>Section 501(c)(7) organizations.</b> Enter.			
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11	<b>Section 501(c)(12) organizations.</b> Enter			
a	Gross income from members or shareholders N/A	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		
12a	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A	12b		
13	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>			
a	Is the organization licensed to issue qualified health plans in more than one state? N/A <b>Note.</b> See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c	Enter the amount of reserves on hand	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?			X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O			

Part VI. Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

X

Section A. Governing Body and Management

- 1a Enter the number of voting members of the governing body at the end of the tax year
1b Enter the number of voting members included in line 1a, above, who are independent
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
8a The governing body?
8b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O

Table with columns for line numbers (1a, 1b, 2-9) and Yes/No responses. Includes numerical entries for 1a and 1b (10).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

- 10a Did the organization have local chapters, branches, or affiliates?
10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
15a The organization's CEO, Executive Director, or top management official
15b Other officers or key employees of the organization
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Table with columns for line numbers (10a-16b) and Yes/No responses. Includes 'X' marks for 10a, 11a, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, and 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed IN
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available Check all that apply
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
20 State the name, address, and telephone number of the person who possesses the organization's books and records

BLIA THAO - (317) 726-2121
7941 CASTLEWAY DRIVE, INDIANAPOLIS, IN 46250

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHELLE KIMBROUGH CHAIR	1.00	X		X				0.	0.	0.
(2) KATHLEEN GIFFORD IMMEDIATE PAST-CHAIR	1.00	X		X				0.	0.	0.
(3) GERRY DICK TREASURER	1.00	X		X				0.	0.	0.
(4) TARYN STONE SECRETARY	1.00	X		X				0.	0.	0.
(5) SHAWN WILLIAMS, CPA BOARD MEMBER	1.00	X						0.	0.	0.
(6) ANITA HARDEN BOARD MEMBER	1.00	X						0.	0.	0.
(7) MICHAEL FLORES BOARD MEMBER	1.00	X						0.	0.	0.
(8) RYAN HORNADAY BOARD MEMBER	1.00	X						0.	0.	0.
(9) DR. PRESTON T. ADAMS, III BOARD MEMBER	1.00	X						0.	0.	0.
(10) PETER A. AMBROSE, JR BOARD MEMBER	1.00	X						0.	0.	0.
(11) MICHAEL GOLDBERG CEO	40.00			X				252,386.	0.	33,508.
(12) LARRY CAGLE CFO	40.00			X				92,607.	0.	17,904.
(13) JODY LEVISON-JOHNSON CCO	40.00			X				150,521.	0.	23,118.
(14) BLIA THAO CONTROLLER	40.00					X		105,138.	0.	14,195.
(15) PATRICIA PING VP OF TECHNOLOGY	40.00					X		114,475.	0.	10,528.
(16) VICKI SPRAGUE EFFLAND VP OF QUALITY	40.00					X		113,393.	0.	14,897.
(17) DAVID SIKE PROGRAM DIRECTOR	40.00					X		106,282.	0.	11,910.





**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns	<b>1a</b>				
	<b>b</b> Membership dues	<b>1b</b>				
	<b>c</b> Fundraising events	<b>1c</b>				
	<b>d</b> Related organizations	<b>1d</b>				
	<b>e</b> Government grants (contributions)	<b>1e</b>				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	2,542.			
	<b>g</b> Noncash contributions included in lines 1a-1f \$					
	<b>h Total.</b> Add lines 1a-1f		2,542.			
<b>Program Service Revenue</b>	<b>2 a</b> CONTRACT FEE REVENUE	<b>Business Code</b>	624100	49,041,712.	49,041,712.	
	<b>b</b>					
	<b>c</b>					
	<b>d</b>					
	<b>e</b>					
	<b>f</b> All other program service revenue					
	<b>g Total.</b> Add lines 2a-2f		49,041,712.			
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts)		14,559.		14,559.	
	<b>4</b> Income from investment of tax-exempt bond proceeds					
	<b>5</b> Royalties					
	<b>6 a</b> Gross rents	(i) Real				
		(ii) Personal				
		<b>b</b> Less. rental expenses				
		<b>c</b> Rental income or (loss)				
	<b>d</b> Net rental income or (loss)					
	<b>7 a</b> Gross amount from sales of assets other than inventory	(i) Securities				
		(ii) Other				
		<b>b</b> Less. cost or other basis and sales expenses		39,612.		
		<b>c</b> Gain or (loss)		-39,612.		
	<b>d</b> Net gain or (loss)		-39,612.	-39,612.		
	<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	<b>a</b>				
		<b>b</b> Less. direct expenses	<b>b</b>			
<b>c</b> Net income or (loss) from fundraising events						
<b>9 a</b> Gross income from gaming activities See Part IV, line 19	<b>a</b>					
	<b>b</b> Less. direct expenses	<b>b</b>				
	<b>c</b> Net income or (loss) from gaming activities					
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>a</b>					
	<b>b</b> Less. cost of goods sold	<b>b</b>				
	<b>c</b> Net income or (loss) from sales of inventory					
<b>Miscellaneous Revenue</b>		<b>Business Code</b>				
<b>11 a</b> OTHER INCOME		900099	594,629.	594,629.		
	<b>b</b>					
	<b>c</b>					
	<b>d</b> All other revenue					
	<b>e Total.</b> Add lines 11a-11d		594,629.			
<b>12 Total revenue</b> See instructions.		49,613,830.	49,596,729.	0.	14,559.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	640,894.	178,492.	462,402.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	14,437,353.	12,105,325.	2,332,028.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	2,655,629.	2,289,031.	366,598.	
10 Payroll taxes	1,220,685.	1,005,028.	215,657.	
11 Fees for services (non-employees).				
a Management				
b Legal	126,944.	54,219.	72,725.	
c Accounting	54,400.	7,500.	46,900.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	22,642,389.	21,799,406.	842,983.	
12 Advertising and promotion	77,962.	8,893.	69,069.	
13 Office expenses	1,011,025.	800,411.	210,614.	
14 Information technology				
15 Royalties				
16 Occupancy	1,445,408.	1,329,758.	115,650.	
17 Travel	1,211,561.	1,122,528.	89,033.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	500,256.	383,920.	116,336.	
23 Insurance	170,731.	156,089.	14,642.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a TRAINING, EDUCATION & M	150,609.	66,063.	84,546.	
b OTHER	126,886.	77,336.	49,550.	
c BAD DEBT EXPENSE	70,218.	70,218.		
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	46,542,950.	41,454,217.	5,088,733.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing	200.	<b>1</b>	200.
	<b>2</b> Savings and temporary cash investments	17,926,786.	<b>2</b>	19,209,559.
	<b>3</b> Pledges and grants receivable, net		<b>3</b>	
	<b>4</b> Accounts receivable, net	12,665,700.	<b>4</b>	9,583,996.
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr) Complete Part II of Sch L		<b>6</b>	
	<b>7</b> Notes and loans receivable, net		<b>7</b>	
	<b>8</b> Inventories for sale or use		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges	354,318.	<b>9</b>	837,488.
	<b>10a</b> Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	<b>10a</b> 5,491,693.		
	<b>b</b> Less accumulated depreciation	<b>10b</b> 1,487,725.	3,997,244.	<b>10c</b> 4,003,968.
	<b>11</b> Investments - publicly traded securities		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11		<b>12</b>	
	<b>13</b> Investments - program-related See Part IV, line 11		<b>13</b>	
	<b>14</b> Intangible assets		<b>14</b>	
	<b>15</b> Other assets See Part IV, line 11	102,519.	<b>15</b>	100,867.
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34)	35,046,767.	<b>16</b>	33,736,078.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses	2,812,270.	<b>17</b>	2,362,435.
	<b>18</b> Grants payable		<b>18</b>	
	<b>19</b> Deferred revenue	1,707,636.	<b>19</b>	840,119.
	<b>20</b> Tax-exempt bond liabilities		<b>20</b>	
	<b>21</b> Escrow or custodial account liability Complete Part IV of Schedule D		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	6,648,120.	<b>25</b>	3,583,903.
	<b>26 Total liabilities.</b> Add lines 17 through 25	11,168,026.	<b>26</b>	6,786,457.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets	23,878,741.	<b>27</b>	26,949,621.
	<b>28</b> Temporarily restricted net assets		<b>28</b>	
	<b>29</b> Permanently restricted net assets		<b>29</b>	
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds		<b>32</b>	
<b>33</b> Total net assets or fund balances	23,878,741.	<b>33</b>	26,949,621.	
<b>34</b> Total liabilities and net assets/fund balances	35,046,767.	<b>34</b>	33,736,078.	

Form 990 (2015)

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	49,613,830.
2	Total expenses (must equal Part IX, column (A), line 25)	2	46,542,950.
3	Revenue less expenses Subtract line 2 from line 1	3	3,070,880.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	23,878,741.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	26,949,621.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

- 1 Accounting method used to prepare the Form 990.  Cash  Accrual  Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
1		
2a		X
2b	X	
2c	X	
3a		X
3b		

Form 990 (2015)



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 <b>Total.</b> Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 <b>Public support.</b> Subtract line 5 from line 4						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 <b>Total support.</b> Add lines 7 through 10						
12 Gross receipts from related activities, etc (see instructions)					12	
13 <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ▶ <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2014 Schedule A, Part II, line 14	15	%
16a <b>33 1/3% support test - 2015.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b <b>33 1/3% support test - 2014.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
17a <b>10% -facts-and-circumstances test - 2015.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
b <b>10% -facts-and-circumstances test - 2014.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>		
18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>		

Schedule A (Form 990 or 990-EZ) 2015

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	115,802.	520.	1,025.	350.	2,542.	120,239.
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513	23,759,987.	35,382,436.	50,336,769.	60,179,186.	49,041,712.	218,700,090.
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5	23,875,789.	35,382,956.	50,337,794.	60,179,536.	49,044,254.	218,820,329.
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
<b>c</b> Add lines 7a and 7b						0.
<b>8 Public support.</b> (Subtract line 7c from line 6.)						218,820,329.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
<b>9</b> Amounts from line 6	23,875,789.	35,382,956.	50,337,794.	60,179,536.	49,044,254.	218,820,329.
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources			3,190.	9,281.	14,559.	27,030.
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b			3,190.	9,281.	14,559.	27,030.
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	154,919.	167,649.	207,468.	1,149,129.	594,629.	2,273,794.
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)	24,030,708.	35,550,605.	50,548,452.	61,337,946.	49,653,442.	221,121,153.

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	98.96 %
<b>16</b> Public support percentage from 2014 Schedule A, Part III, line 15	<b>16</b>	99.08 %

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	.01 %
<b>18</b> Investment income percentage from 2014 Schedule A, Part III, line 17	<b>18</b>	.01 %

**19a 33 1/3% support tests - 2015.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2014.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		



**Part IV Supporting Organizations** (continued)

- 11 Has the organization accepted a gift or contribution from any of the following persons?
- a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
  - b A family member of a person described in (a) above?
  - c A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in Part VI.*

	Yes	No
11a		
11b		
11c		

**Section B. Type I Supporting Organizations**

- 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*

	Yes	No
1		
2		

**Section C. Type II Supporting Organizations**

- 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*

	Yes	No
1		

**Section D. All Type III Supporting Organizations**

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*
- 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.*

	Yes	No
1		
2		
3		

**Section E. Type III Functionally-Integrated Supporting Organizations**

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a  The organization satisfied the Activities Test. Complete line 2 below.
  - b  The organization is the parent of each of its supported organizations. Complete line 3 below.
  - c  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

2 Activities Test Answer (a) and (b) below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*
  - b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3 Parent of Supported Organizations Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
  - b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*

	Yes	No
2a		
2b		
3a		
3b		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.35	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions.	
7 <b>Total annual distributions.</b> Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2015 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause required-see instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
c			
d From 2013			
e From 2014			
f <b>Total</b> of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j <b>Remainder</b> Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c <b>Remainder</b> Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2015, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).			
7 <b>Excess distributions carryover to 2016.</b> Add lines 3j and 4c			
8 <b>Breakdown of line 7:</b>			
a			
b			
c Excess from 2013			
d Excess from 2014			
e Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2015

**Part VI**

**Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Lined area for supplemental information.

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2015**

Open to Public Inspection

Name of the organization **CHOICES COORDINATED CARE SOLUTIONS, INC.** Employer identification number **35-2005131**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?  Yes  No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1	▶ \$ _____
(ii) Assets included in Form 990, Part X	▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1	▶ \$ _____
b Assets included in Form 990, Part X	▶ \$ _____

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply).

- a  Public exhibition
- b  Scholarly research
- c  Preservation for future generations
- d  Loan or exchange programs
- e  Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	
d Additions during the year	
e Distributions during the year	
f Ending balance	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment  \_\_\_\_\_ %
- b Permanent endowment  \_\_\_\_\_ %
- c Temporarily restricted endowment  \_\_\_\_\_ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i) unrelated organizations
- (ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		235,000.		235,000.
b Buildings		2,856,659.	148,681.	2,707,978.
c Leasehold improvements		58,534.	33,248.	25,286.
d Equipment		2,341,500.	1,305,796.	1,035,704.
e Other				
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				4,003,968.

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c See Form 990, Part X, line 13

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f See Form 990, Part X, line 25

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) THIRD PARTY RESERVES	804,107.
(3) IBNR LIABILITY	2,779,796.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	
	3,583,903.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

Table with 5 main rows and sub-rows (a-e) for adjustments. Total revenue reported as 49,613,830.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Total expenses reported as 46,542,950.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Multiple horizontal lines provided for entering supplemental information.



**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**2015**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization

CHOICES COORDINATED CARE SOLUTIONS, INC.

Employer identification number

35-2005131

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III

- |  |   |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee   | <input checked="" type="checkbox"/> Written employment contract                     |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
  - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
  - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
  - b** Any related organization?
- If "Yes" to line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
  - b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described on lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2015





**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No. 1545-0047

**2015**

Open to Public  
Inspection

Name of the organization

CHOICES COORDINATED CARE SOLUTIONS, INC.

Employer identification number

35-2005131

FORM 990, PART III, LINE 3, CHANGES IN PROGRAM SERVICES:

MARYLAND CHOICES, LLC - STATE CME & RURAL CARES PROGRAM CEASED

OPERATIONS ON JUNE 30, 2016.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

CASE MANAGER IN THE FACILITATION OF THE CHILD AND FAMILY TEAM PROCESS.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

ILLINOIS CHOICES, LLC - HEALTH & FAMILY SERVICES

ILLINOIS CHOICES WAS CREATED TO MATCH YOUTH AND FAMILIES WITH THE RIGHT

COMMUNITY PARTNERS WHO CAN OFFER THE PHYSICAL, BEHAVIORAL AND MENTAL

HEALTH RESOURCES A YOUTH NEEDS TO BE SUCCESSFUL IN THE COMMUNITY, AT

HOME AND IN SCHOOL. THIS APPROACH IS BASED ON USING A TEAM OF PEOPLE

WHO ARE RESPONSIBLE FOR FINDING SERVICES AND SUPPORTS FOR THE YOUTH AND

FAMILY AND HELP THEM BE SUCCESSFUL. THIS TEAM, CALLED A CHILD AND

FAMILY TEAM (CFT), IS DRIVEN BY THE YOUTH AND FAMILY AND WORKS TOGETHER

TO DEVELOP A PLAN OF CARE TO MEET THE UNIQUE NEEDS OF THE CHILD.

FAMILIES CAN PICK WHO THEY WANT ON THEIR TEAM FROM A NETWORK OF

BEHAVIORAL, MEDICAL AND SOCIAL WORK EXPERTS. THIS STRONG NETWORK OF

PROVIDERS GIVES FAMILIES FLEXIBILITY AND CHOICE IN MAKING THESE

IMPORTANT DECISIONS.

MOBILE CARE COORDINATION MODEL (MCCM) PROVIDES CUSTOM CARE

COORDINATION, SERVICE IDENTIFICATION, TRANSITION LINKAGE, AND ILLNESS

EDUCATION SERVICES TO EACH CHILD, THE CHILD'S PARENT/GUARDIAN/CARE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2015)

532211  
09-02-15

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GIVER, THE CHILD'S TREATING PROVIDERS AND ANY NATURAL SUPPORTS  
 AVAILABLE TO THE CHILD AND FAMILY FOR EACH CHILD THE DEPARTMENT  
 REQUIRES A CHILD TO RECEIVE CARE COORDINATION SERVICES. MOBILE  
 COORDINATORS WILL DEVELOP A CFT CONSISTING OF THE PARENT/GUARDIAN/CARE  
 GIVER, THE CHILD, TREATMENT PROVIDERS, AND ANY AVAILABLE NATURAL  
 SUPPORTS. MOBILE COORDINATORS WILL WORK WITH THE CFT TO DEVELOP A PLAN  
 OF CARE FOR THE CHILD AND FAMILY THAT WILL HELP ORGANIZE AND GUIDE THE  
 CHILD AND FAMILY'S TREATMENT NEEDS, MAP OUT THE SERVICES AVAILABLE  
 WITHIN THE COMMUNITY TO MEET THOSE NEEDS AND ASSESS THE CHILD AND  
 FAMILY'S PROGRESS ON A REGULAR BASIS. MOBILE COORDINATORS SHALL WORK  
 WITHIN THE CONTEXT OF THE CFT TO TRANSITION CHILDREN FROM RESIDENTIAL  
 CARE BACK TO THEIR FAMILIES AND COMMUNITIES, WHENEVER POSSIBLE.

THE CHOICES SYSTEMS OF CARE TECHNICAL ASSISTANCE CENTER FOR ILLINOIS  
 (STACI) IS DEDICATED TO SUPPORTING ONGOING DEVELOPMENT AND  
 IMPLEMENTATION OF SYSTEMS OF CARE VALUES WITHIN THE MANAGED CARE  
 SYSTEMS DEVELOPED BY THE ILLINOIS DEPARTMENT OF HEALTH & FAMILY  
 SERVICES. THE STACI INITIATIVE SHALL SUPPORT STATEWIDE PLANNING,  
 PREPARATION, AND EDUCATION SURROUNDING SYSTEMS OF CARE. THE STACI  
 INITIATIVE INCLUDES SUPPORT FOR THE SYSTEMS OF CARE PHILOSOPHY,  
 CULTURAL COMPETENCE, FAMILY DRIVEN CARE, STRATIFICATION OF YOUTH,  
 CHILDREN'S BEHAVIORAL HEALTH SERVICE DELIVERY, WRAPAROUND SERVICE  
 PLANNING, AND OTHER TOPICS RELATED TO SYSTEMS OF CARE AND CHILDREN'S  
 BEHAVIORAL HEALTHCARE. STACI DUTIES INCLUDE THE FOLLOWING: 1)  
 ACTIVELY REPRESENT THE STACI BRAND AS A SYSTEMS OF CARE INITIATIVE,  
 SUPPORTED BY THE DEPARTMENT; 2) PROVIDE AND FACILITATE EDUCATION AND  
 TRAINING RELATED TO TOPICS AND ISSUES CENTRAL TO THE IMPLEMENTATION OF  
 SYSTEMS OF CARE; 3) ESTABLISH AND RETAIN ALL NECESSARY RELATIONSHIPS

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REQUIRED TO ADVANCE SYSTEMS OF CARE WITHIN ILLINOIS; 4) REPRESENT THE  
ILLINOIS SYSTEMS OF CARE EFFORTS AT STATEWIDE AND NATIONAL VENUES AS  
REQUESTED/APPROVED BY THE DEPARTMENT; AND 5) PLAN, IMPLEMENT AND  
EVALUATE SPECIAL PROJECTS AND RESEARCH AS REQUESTED AND MUTUALLY AGREED  
UPON BETWEEN THE DEPARTMENT AND CONTRACTOR.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

MARYLAND CHOICES, LLC - STATE CME & RURAL CARES

GOVERNOR'S OFFICE FOR CHILDREN, ON BEHALF OF THE CHILDREN'S CABINET HAS  
CONTRACTED WITH MARYLAND CHOICES TO ADMINISTER CARE COORDINATION  
SERVICES ACROSS THE STATE OF MARYLAND. THE CARE COORDINATOR WORKS WITH  
EACH FAMILY AND THEIR CHILD TO DEVELOP AND MAINTAIN A PLAN OF CARE,  
INCLUDING A CRISIS STABILIZATION PLAN IF A POTENTIAL OR SAFETY CONCERN  
EXISTS, AND IS AVAILABLE TO THE FAMILY REGARDLESS OF TIME OR DAY OF THE  
WEEK. THE CARE COORDINATOR HAS AN ONGOING AND THOROUGH AWARENESS OF THE  
COMMUNITY RESOURCES THAT ARE BEING DELIVERED TO THE FAMILY. THE CARE  
COORDINATOR CONTINUES TO HELP THE FAMILY IDENTIFY OTHER COMMUNITY AND  
INDIVIDUAL SUPPORTS THAT CAN BE USED BY THE FAMILY TO ACHIEVE THEIR  
CARE PLAN. THIS PROGRAM ENDED ON JUNE 30, 2016.

EXPENSES \$ 3,784,614. INCLUDING GRANTS OF \$ 0. REVENUE \$ 4,390,298.

MARYLAND CHOICES, LLC - IFPS

MONTGOMERY COUNTY MARYLAND HAS CONTRACTED WITH MARYLAND CHOICES TO  
COORDINATE INTERAGENCY FAMILY PRESERVATION SERVICES (IFPS) IN ORDER TO  
PROVIDE SMARTER CHOICES AND BETTER OPTIONS TO CHILDREN, YOUTH AND  
FAMILIES IN NEED OF FAMILY PRESERVATION SERVICES IN ORDER TO ACHIEVE  
POSITIVE RESULTS IN THE COMMUNITY AND REDUCE OUT-OF-HOME PLACEMENTS OF

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CHILDREN.

EXPENSES \$ 657,937. INCLUDING GRANTS OF \$ 0. REVENUE \$ 765,250.

INDIANA - CHILDREN'S MENTAL HEALTH INITIATIVE (CMHI)

THE INDIANA DEPARTMENT OF CHILD SERVICES (DCS) HAS CONTRACTED WITH CHOICES TO PROVIDE SERVICES TO CHILDREN WHO DO NOT HAVE FORMAL INVOLVEMENT WITH THE CHILD WELFARE SYSTEM, BUT DUE TO THEIR BEHAVIORAL HEALTH NEEDS, REQUIRE SERVICES TO MAINTAIN SAFETY IN THEIR HOME AND COMMUNITY. WHEN COMMUNITY SERVICES ARE NOT ABLE TO MAINTAIN THE CHILD AT HOME, THE CMHI MAY FUND HIGHER LEVEL OUT OF HOME SERVICES. THE CMHI PROVIDES SERVICES TO CHILDREN WHO ARE NOT ELIGIBLE FOR MEDICAID, BUT WOULD OTHERWISE MEET THE LEVEL OF NEED TO QUALIFY FOR THE MEDICAID FUNDED CHILDREN'S MENTAL HEALTH WRAPAROUND SERVICES

EXPENSES \$ 174,508. INCLUDING GRANTS OF \$ 0. REVENUE \$ 256,099.

WASHINGTON, DC

DC CHOICES, LLC - COMMUNITY WRAP PILOT

THE DISTRICT OF COLUMBIA DEPARTMENT OF MENTAL HEALTH CONTRACTS WITH DC CHOICES TO PROVIDE WRAPAROUND SERVICE COORDINATION TO YOUTH WITH COMPLEX NEEDS AND FOR WORK RELATED TO STRENGTHENING THE RELATIONSHIP BETWEEN DMH AND THE DC MENTAL HEALTH PROVIDER NETWORK.

DC CHOICES, LLC - SCHOOL WRAP

THE DISTRICT OF COLUMBIA DEPARTMENT OF MENTAL HEALTH HAS CONTRACTED WITH DC CHOICES TO WORK WITH COMMUNITY PROVIDERS TO DEVELOP RESPONSIVE AND FLEXIBLE RESOURCES THAT FACILITATE COMMUNITY-BASED INTERVENTIONS AND SUPPORTS THAT CORRESPOND WITH THE NEEDS OF CHILDREN/YOUTH AND THEIR

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FAMILIES. THIS PROGRAM IS RESERVED FOR STUDENTS WHO ATTEND ONE OF THE

11 MIDDLE SCHOOLS PARTICIPATING IN THE COMMUNITY WRAP PILOT. THIS CARE

COORDINATION USES A WRAPAROUND PHILOSOPHY ENABLING TIMELY RESPONSE TO

THE NEEDS OF ALL FAMILY MEMBERS ACROSS SEVERAL LIFE DOMAINS,

INCORPORATING FORMAL SUPPORTS AND DEVELOPING REALISTIC INTERVENTION

STRATEGIES THAT COMPLEMENT THE CHILD'S NATURAL ENVIRONMENT.

EXPENSES \$ 2,710,119. INCLUDING GRANTS OF \$ 0. REVENUE \$ 3,235,931.

FORM 990, PART VI, SECTION B, LINE 11:

THE CFO AND CORPORATE CONTROLLER WILL DO A DETAIL REVIEW OF THE FORM 990

BEFORE PRESENTING IT TO THE AUDIT COMMITTEE. THE AUDIT COMMITTEE WILL

REVIEW THE 990, PRIOR TO FILING WITH THE ORGANIZATION'S INDEPENDENT

ACCOUNTING FIRM, AND MAKE A RECOMMENDATION TO THE BOARD TO ACCEPT THE 990

AS PRESENTED.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL LEADERSHIP POSITIONS SIGN A STATEMENT THAT THEY DO NOT HAVE A CONFLICT

OF INTEREST PER THE POLICY AND THEY KNOW OF NO EMPLOYEES UNDER THEIR

SUPERVISION WHO ARE IN CONFLICT WITH THE POLICY. THE CFO AND THE

ORGANIZATION'S ACCOUNTING FIRM OBTAIN AND REVIEW THE CONFLICT OF INTEREST

STATEMENTS. IF A CONFLICT IS FOUND IT IS BROUGHT TO THE ATTENTION OF THE

BOARD AND THAT BOARD MEMBER ABSTAINS FROM VOTING ON THAT ISSUE.

FORM 990, PART VI, SECTION B, LINE 15:

CEO SALARY, IS REVIEWED BY THE BOARD WITH POSITION SALARY COMPARATIVE DATA

OF OTHER ORGANIZATIONS OF SIMILAR SIZE AND CHARTER.

FORM 990, PART VI, SECTION C, LINE 19:



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GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS

ARE AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONTRACT PERSONNEL AND VENDOR SERVICES:

PROGRAM SERVICE EXPENSES	184,425.
MANAGEMENT AND GENERAL EXPENSES	425,880.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	610,305.

VOCATIONAL SERVICES:

PROGRAM SERVICE EXPENSES	21,353,929.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	21,353,929.

OTHER PROFESSIONAL SERVICES:

PROGRAM SERVICE EXPENSES	261,052.
MANAGEMENT AND GENERAL EXPENSES	417,103.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	678,155.

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 22,642,389.

PART XII, LINE 2C

THE AUDIT OVERSIGHT PROCESS HAS NOT CHANGED SINCE LAST YEAR.



**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
							Yes	No			

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)

- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)
- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)

- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses

- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	Yes	No
1a		
1b		
1c		
1d		
1e		
1f		
1g		
1h		
1i		
1j		
1k		
1l		
1m		
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(1)		
(2)		
(3)		
(4)		
(5)		
(6)		



