Firm's name

8210 Creedmoor Rd.,

Raleigh, NC

May the IRS discuss this return with the preparer shown above? See instructions

For Paperwork Reduction Act Notice, see the separate instructions.

27613

Use Only

Yes No

919-870-5151

Phone no

ABOTURD Page 3

Partive Checklist of Required Schedules

Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A

- 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?
- 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
- 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II
- 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III
- Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I
- 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II
- 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III
- 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
- 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V
- 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable
  - a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI
  - **b** Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
  - c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII
  - **d** Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX
- e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X
- f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X
- 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII
  - b Was the organization included in consolidated, independent audited financial statements for the tax year? If
    "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
- 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E
- 14a Did the organization maintain an office, employees, or agents outside of the United States?
  - **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV
- Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV
- 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV
- 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions
- Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II
- 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III
- 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
  - b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
- 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

_		,	
		Yes	No
		:	
	_1_	X	
	_2	X	
	3		x
	4		x
	5		x
	6		x
	7		x
	8		x
	_9	х	
	10		x
	11a	_x_	
	445		x
	11b		-
	11c	X	
	11d		x
	11e	X	
	11f		x
	12a		x
	12b	X	×
	13		$\frac{\mathbf{x}}{\mathbf{x}}$
l	14a		
	14b		x
ł	140		
}	15		<u> </u>
	16		X
	17		X
	18		X
	19		x
-	20a		X
Ì	20b		
ſ		[	
	21	_X	
	For	m <b>99</b> 0	(2020)

Form **990** (2020)

P	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		ł	
	employees? If "Yes," complete Schedule J	23	ļ	X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	ļ	)	}
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b		1	
	through 24d and complete Schedule K If "No," go to line 25a	24a	<b>├</b>	X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		₩
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year		]	
	to defease any tax-exempt bonds?	24c	ļ	—
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	↓_
25a	· //-// // // // // // // // // // // //			1
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	[		
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			l
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%	ľ	[	
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	ļ	X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key		l	
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee		l	
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these		i	
	persons? If "Yes," complete Schedule L, Part III	27	ananemica	X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part			
	IV instructions, for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	1 1		ł
	"Yes," complete Schedule L, Part IV	28a	X	<del> </del>
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c	X	<del> </del>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29_		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			l
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			۱
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			۱
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	<u> </u>	<del> </del>
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			]
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			l
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	_	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
engezzer	19º Note: All Form 990 filers are required to complete Schedule O	38	X	L
Pa	Statements Regarding Other IRS Filings and Tax Compliance			$\Box$
	Check if Schedule O contains a response or note to any line in this Part V	<del></del>		ᆜ
	1 1	Frankiski -	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable  1a 61			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	16	ΧI	i

	Statements Regarding Other IRS Filings and Tax Compilance (Continued)			
22	Enter the number of employees reported as Form W. 2. Transmitted of West and Toy		Yes	No
20	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements, filed for the calendar year ending with or within the year covered by this return  28			
ь		2b	X	
U	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	- Z0		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	+-
4a		30	<u>^</u>	╁
70	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
b	If "Yes," enter the name of the foreign country			
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a				1
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	ł	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6ь		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	<u> </u>	<u> </u>
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<u>7e</u>		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<u>7f</u> _		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-	-C? 7h	damedari	Harris III
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsonng organization have excess business holdings at any time during the year?	<u>8</u>		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a	-	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 <b>b</b>		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders  11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
12a	against amounts due or received from them )  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		ing tali	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	4.694918654	hite, amina
a	Note: See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans  13b			
С	Enter the amount of reserves on hand			
l4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	optivistiliti.	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
-	excess parachute payment(s) during the year?	15	ļ	х
	If "Yes," see instructions and file Form 4720, Schedule N			
6	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	_16		X
	If "Yes," complete Form 4720, Schedule O			
			997	

Form 990 (2020) NORTH CAROLINA INSTITUTE OF 56-1579041 Page 6 PartVI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O 13 1b Enter the number of voting members included on line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?  $\overline{\mathbf{x}}$ 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  $\overline{\mathbf{x}}$ 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X a The governing body? 8a X 8b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a X 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X 12b X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c describe in Schedule O how this was done X Did the organization have a written whistleblower policy? 13 13 14 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed None 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Other (explain on Schedule O) 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and

NC 27702

ANGELA POOLE

DURHAM

financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records ▶

PO BOX 1331

Form 990 (2020)	NORTH	CAROLINA	INSTITUTE	OF
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56-1579041

Page 7

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations See instructions for the order in which to list the persons above

Check this box if neither the orga	nization nor any	relate	ed or	ganı	zatio	n cor	mpe	nsated any current officer, d	rector, or trustee	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours	1 10	lo not		more	than o	กล	Reportable compensation	Reportable compensation	Estimated amount of other
	per week	bo	x, unle	ess pe	ss person is both an			from the	from related	compensation
	(list any hours for					r/truste	•	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and
	related		Insti	Officer	e¥	engh Hgh	Former	(** = *********************************	<b>(</b> ==,	related organizations
	organizations below	Individual to or director	탈	甲	dwe	oyee oyee	Đ.			
	dotted line)	trustee	<u> </u>		Key employee	凝				
		8	nstitutional trustee			Highest compensated employee				
		<u> </u>				<u>×</u>				
(1) ANGELA POOLE		ł	l		l	1 1				
	40.00					H				
INTERIM CFO	0.00	<u> </u>	L_	X	L_	Ш		41,108	82,857	18,240
(2) KEVIN J. PRICE						1				
	40.00	Ĭ		ĺ	Ì	[ [				
PRESIDENT/CEO	0.00	<u> </u>	L.	X	L_	L		125,469	0	7,600
(3) KAYE GANTT	1		1			H				
	40.00					H				
CHIEF OP OFFICER	0.00	<u> </u>		X	<u> </u>	Ш		85,952	0	9,880
(4) TANYA BRANCH						H				
	40.00									
CFO	0.00	<u>L</u>		X				54,845	0	6,147
(5) NIKITRA BAILEY										
	1.00									
DIRECTOR	0.00	X						0	0	0
(6) DR TYRONE R BAIN	ES					1 1				
	1.00									
SECRETARY	0.00	X						0	0	0
(7) MARTIN EAKES										
	1.00	<b>i</b> i				ĺĺ			i	
DIRECTOR	0.00	X						0	0	0
(8) TED EDWARDS										
	1.00					]			J	
DIRECTOR	_0.00_	X						0	0	0
(9) DR EDWARD FORT										
	1.00									
DIRECTOR	0.00	x						o]	0	0
(10) LORI JONES GIBBS										
	1.00									
TREASURER	0.00	X						0	0	0
(11) KARLA HAYNES										
	1.00									
DIRECTOR	0.00	X						0	0	0

DAA

Windle Continue Continue								30 137		Fage C
Part VIII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mple	yees	s, ar	nd Highest Compensated	Employees (continued)	<del></del>
(A) Name and title	(B) Average hours per week (list any	bo	ox, un!	Pos check ess pe	erson i	than o s both r/truste	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(12) ADAM KLEIN				-		-				
DIRECTOR	1.00	x						o	o	o
(13) SUE MALONE										
DIRECTOR	1.00	x						0	o	0
(14) LEWIS H MYERS										
CHAIRMAN	1.00 0.00	x						o	o	0
(15) TROY ROBERTS	0.00	^								
	1.00									•
DIRECTOR (16) MICHAEL SUGGS	0.00	X						0	0	0
•	1.00									_
VICE CHAIRMAN (17) JEANNE TEDROW	0.00	X						0	0	0
DIRECTOR	1.00 0.00	x						o	0	0
					-					
1b Subtotal	4- 4- D43/II O	4! -					<b>,</b>	307,374	82,857	41,867
c Total from continuation shee d Total (add lines 1b and 1c)	ts to Part VII, S	ectic	n A					307,374	82,857	41,867
Total number of individuals (incl     reportable compensation from ti			to th	ose I	stec	abo	ve) v	who received more than \$10	00,000 of	
<ul> <li>Did the organization list any form employee on line 1a? If "Yes," of For any individual listed on line organization and related organization services rendered to the organization and related organization.</li> </ul>	complete Schedu 1a, is the sum of cations greater the receive or accru	repo nan \$	for so ortab 150, mpe	<i>ich ii</i> le co 000? nsatii	mpe mpe on fr	dual nsati /es," om a	on a <i>com</i>	and other compensation from applete Schedule J for such anrelated organization or ind		Yes No  X  X  4  X
Section B. Independent Contractor							1		- £100 000 of	
Complete this table for your five compensation from the organization.	ation Report con							year ending with or within the	he organization's tax year	
Name and b	(A) pusiness address		-			-		Descript	(B) ion of services	(C) Compensation
			_		_	_				
					_					
						_				
	<u> </u>									
Total number of independent correceived more than \$100,000 of							se li	isted above) who	0	Form <b>990</b> (2020)
U/A/A										1 51111 555 (2020)

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (A) Total revenue (C) Unrelated (D) Revenue excluded function revenue business revenue from tax under 1a Federated campaigns 1a 1b b Membership dues c Fundraising events 1c 1d d Related organizations 617,305 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1f 264,876 g Noncash contributions included in lines 1a-1f 1g 882,181 h Total. Add lines 1a-1f Business Code CONTRACTS 900099 336,634 2a 336,634 900099 19,139 PROGRAM FEES 19,139 d f All other program service revenue 355,773 g Total. Add lines 2a-2f Investment income (including dividends, interest, and 371 other similar amounts) Income from investment of tax-exempt bond proceeds Royalties (ı) Real (II) Personal 126,612 6a Gross rents 98,067 6b **b** Less rental expenses 28,545 c Rental inc or (loss) 28,545 Net rental income or (loss) 7a Gross amount from (i) Secunties (II) Other sales of assets other than inventory 7a b Less cost or other Other Revenue 7h basis and sales exos c Gain or (loss) 7c d Net gain or (loss) 8a Gross income from fundraising events (not including of contributions reported on line 1c). See Part IV, line 18 8a b Less direct expenses c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9a b Less direct expenses c Net income or (loss) from gaming activities 10a Gross sales of inventory, less 10a returns and allowances 10b b Less cost of goods sold c Net income or (loss) from sales of inventory **Business Code** Scellaneous Revenue 900099 144,752 144,752 MISCELLANEOUS INCOME b d All other revenue 144,752 Total. Add lines 11a-11d  $\blacktriangleright$ Total revenue. See instructions  $\triangleright$ 1,411,622 355,773 28,545 145,123

# Form 990 (2020) NORTH CAROLINA INSTITUTE OF

Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

3601	<u>ion 501(c)(3) and 501(c)(4) organizations must co</u> Check if Schedule O contains a resp			ete column (A)	X
	ot include amounts reported on lines 6b,	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	180,000	180,000		
2	Grants and other assistance to domestic				
	individuals See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	192,846	97,900	86,446	8,500
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	411,907	319,794	84,113	8,000
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	19,855	18,160		
9	Other employee benefits	23,392	12,617	10,477	298
10	Payroll taxes	42,693	31,812	9,676	1,205
11	Fees for services (nonemployees)				
а	Management				<u> </u>
b	Legal	3,575		3,575	
C	Accounting				<u> </u>
ď	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O)	641,473	579,101	55,216	7,156
12	Advertising and promotion				
13	Office expenses	50,304	29,052	21,205	47
14	Information technology				
15	Royalties	446 050	144 000	1 000	
16	Occupancy	146,072	144,839	1,233	155
17	Travel	3,834	274	3,405	155
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials			·	
19	Conferences, conventions, and meetings	27 000	20 600	7 000	<del></del>
20	Interest	37,890	30,608	7,282	
21	Payments to affiliates	04 500	04 500	<del></del>	
22	Depreciation, depletion, and amortization	84,502 18,960	84,502 18,960		
23	Insurance	18,960	18,980		ii suidhdeansia da each is is ii cholannaidh ean a
24	Other expenses Itemize expenses not covered				
	above (List miscellaneous expenses on line 24è If				
	line 24e amount exceeds 10% of line 25, column				
_	(A) amount, list line 24e expenses on Schedulc O ) OTHER EXPENSES	206,610	249,986	<b>-43,376</b>	.invillualdalimihissämmissämääsämminiminiminenssiniini
a	PROGRAM EXPENSES	151,503	153,730	-2,227	
b	SUBSCRIPTIONS/REFERENCE M	38,483	29,066	9,417	
C	EQUIPMENT LEASE/MAINT	25,246	15,019	10,227	
d	=	-240,527	-254,000	13,473	
	All other expenses	2,038,618		271,837	25,361
25 26	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the	2,000,010	±,131,320		20,001
20	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here	:			
DAA	following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2020)

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1,813,692 304,259 Cash-non-interest-bearing 1,650,975 2 2,434,316 Savings and temporary cash investments Pledges and grants receivable, net 653,681 705,696 Accounts receivable, net Loans and other receivables from any current or former officer, director. trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 Notes and loans receivable, net 7 Inventories for sale or use 8 41,297 75,538 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other 6,259,757 basis Complete Part VI of Schedule D 10a 2,170,642 4,129,470 4,089,115 10b b Less accumulated depreciation 10c 11 Investments—publicly traded securities 12 Investments—other secunties See Part IV, line 11 12 696,586 3,650,324 13 Investments—program-related See Part IV, line 11 13 14 Intangible assets 14 15 Other assets See Part IV, line 11 15 8,985,701 11,259,248 16 16 Total assets. Add lines 1 through 15 (must equal line 33) 462,102 759,571 17 Accounts payable and accrued expenses 17 18 Grants payable 18 82,405 4,530 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 7,500 7,500 21 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 23 Secured mortgages and notes payable to unrelated third parties 23 1,560,602 1,552,297 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 530,130 242,011 of Schedule D 2,642,739 2,565,909 Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here ▶ X Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 6,222,405 8,499,884 27 Net assets without donor restrictions 120,557 193,455 Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 29 Capital stock or trust principal, or current funds 30 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 31 6,342,962 8,693,339 32 32 Total net assets or fund balances 8,985,701 11,259,248 Total liabilities and net assets/fund balances

Form 990 (2020)

Form	990 (2020) NORTH CAROLINA INSTITUTE OF 56-1579041		Page 12
Pa	Reconciliation of Net Assets		
	Check if Schedule O contains a response or note to any line in this Part XI		X_
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,411,622
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,038,618
3	Revenue less expenses Subtract line 2 from line 1	3	-626,996
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	6,342,962
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	<u> </u>
8	Prior period adjustments	8	2,977,373
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line		
	32, column (B))	10	8,693,339
Pa	int XIII Financial Statements and Reporting		
	Check if Schedule O contains a response or note to any line in this Part XII		
			Yes No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in		
	Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or		
	reviewed on a separate basis, consolidated basis, or both		
	Separate basis Consolidated basis Both consolidated and separate basis		
b	Were the organization's financial statements audited by an independent accountant?		2b X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a		
	separate basis, consolidated basis, or both		
	Separate basis Consolidated basis Both consolidated and separate basis		
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of		_
	the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c X
	If the organization changed either its oversight process or selection process during the tax year, explain on		
	Schedule O		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the		
	Single Audit Act and OMB Circular A-133?		3a X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	- <del></del>	3b
			Form <b>990</b> (2020)

DAA

## SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047
2020
20pen to Public s.

lame	of the	of the organization NORTH CAROLINA INSTITUTE OF MINORITY ECONOMIC DEVELOPMENT  Employer identification number 56-1579041										
EP:	irt I	Reas		Status. (All organizations		omplete	this part ) Sec			_		
				it is (For lines 1 through 12, che			tino part y co	<del>5 111011 <u>4</u>0110</del>				
1				ociation of churches described in			(A)(i)		_			
2	H						(~)(·)·		71			
	Н	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ))										
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).  A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,											
4	Ш			in conjunction with a hospital de	scribed in	section	170(b)(1)(A)(iii). E	Enter the hosp	oital's name,			
	city, and state											
5	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
	_	section 170	(b)(1)(A)(iv). (Complete Part	II )								
6		A federal, sta	ite, or local government or go	vernmental unit described in sec	ction 170	(b)(1)(A)(	v).					
7	X											
8	$\Box$			70(b)(1)(A)(vi). (Complete Part II	1)							
9	H	-		ribed in section 170(b)(1)(A)(ix	-	t in coniu	nction with a land-	grant college				
·	ب			f agriculture (see instructions)								
10		•	on that normally receives (1)	more than 33 1/3% of its suppor	d from co	ntabution	e mamharchin fac	e and arnee				
10	ш	•	• • • • • • • • • • • • • • • • • • • •	of functions, subject to certain ex				_				
		•	·	d unrelated business taxable inco	•							
			-	, 1975 See section 509(a)(2). (	•		· · · · · · · · · · · · · · · · · · ·					
11	$\Box$		•	xclusively to test for public safety	-		/a}/4}					
12	Н	_	•	xclusively for the benefit of, to pe				the nurnoses				
-	$\overline{}$	•	•	•			-					
	of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3).  Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g											
	а	_	<u> </u>	rated, supervised, or controlled b			•					
	_			er to regularly appoint or elect a	•	_						
				omplete Part IV, Sections A and								
	b	Type II. A	A supporting organization sup	ervised or controlled in connection	on with its	supporte	d organization(s),	by having				
		control or	management of the support	ing organization vested in the sai	me persor	ns that co	ntrol or manage th	e supported				
		organizat	ion(s) You must complete	Part IV, Sections A and C.								
	С	Type III f	functionally integrated. A si	upporting organization operated i	n connect	ion with,	and functionally inf	egrated with,				
				ructions) You must complete P								
	d	_ ••	, -	. A supporting organization opera				-	5)			
				organization generally must satis				ittentiveness				
		_ '	,	ust complete Part IV, Sections		•		III				
	е	Check thi	is box if the organization rece lly integrated, or Type III non-	ived a written determination from functionally integrated supporting	i the IRS i n organiza	inat it is a ition	Type I, Type II, Ty	/ре III				
	f		nber of supported organizatio		g 0. gaze							
			ollowing information about the						<u> </u>			
	_=	of supported	(II) EIN	(Iii) Type of organization	(iv) Is the o	organization	(v) Amount of r	monetary	(vi) Amount of	_		
***		anization	(11, 2.11	(described on lines 1–10		ir governing	support (	-	other support (see			
	above (see instructions)) document? instructions) instructions)											
					Yes	No			<u> </u>			
(A)												
			<del> </del>				<u> </u>					
(B)												
							<u> </u>			_		
(C)												
				<u> </u>								
(D)												

(E)

Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	rians to quanty	under the tests	s iisted below, p	please complete	e <u>raitiii.</u>	<del></del>
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	1,485,100	1,373,829	1,093,902	1,421,929	882,181	6,256,941
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	1,485,100	1,373,829	1,093,902	1,421,929	882,181	6,256,941
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						606,857
6	Public support. Subtract line 5 from line 4						5,650,084
$\overline{}$	tion B. Total Support	(.) 2040	(1) 0047	(-) 2040	4.0040	(-) 0000	
	you (or noon your nogg)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans,	1,485,100	1,373,829	1,093,902	1,421,929	882,181	6,256,941
	rents, royalties, and income from Similar sources	65,233	66,326	111,265	126,685	371	369,880
9	Net income from unrelated business activities, whether or not the business is regularly carried on					8,945	8,945
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	11,029	5,863	69	18,457	144,752	180,170
11	Total support. Add lines 7 through 10		rikatzaia				6,815,936
12	Gross receipts from related activities, etc. (	see instructions)				12	1,324,018
13	First 5 years. If the Form 990 is for the org	anızatıon's first, sed	cond, third, fourth, o	or fifth tax year as a	a section 501(c)(3)		
	organization, check this box and stop here			<del></del>			
	tion C. Computation of Public Su					<del>- 1 1</del>	
14	Public support percentage for 2020 (line 6,		=	f))		14	82.90%
15	Public support percentage from 2019 Sched					15	80.99%
16a	33 1/3% support test—2020. If the organization and test have a support test and test have a support test and te			•	1/3% or more, cned	K this	<b>▶</b> [X
<b>.</b>	box and stop here. The organization qualifit 33 1/3% support test—2019. If the organization		. •		22 1/2% or more	ahaak	
b	this box and <b>stop here</b> . The organization qu				5 33 1/3 % OI IIIOIE,	CHECK	▶ □
17a	10%-facts-and-circumstances test—202				or 16h and line 14	ie	
	10% or more, and if the organization meets	<del>=</del>					
	Part VI how the organization meets the "fac						
	organization						▶ □
b	10%-facts-and-circumstances test—201	9. If the organizatio	n did not check a b	ox on line 13, 16a,	16b, or 17a, and lii	ne	
	15 is 10% or more, and if the organization in	-					
	in Part VI how the organization meets the "fa						
	organization		-				▶ [
18	Private foundation. If the organization did	not check a box on	line 13, 16a, 16b, 1	17a, or 17b, check	this box and see		
	Instructions						▶ []
		···			···		

Schedule A		990	or 9	90-E	Z) 2	020
D344 111	#	6		-4	0.4	

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

	If the organization fails to	qualify under t	he tests listed b	pelow, please co	omplete Part II	.)	
Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	√(f) Total
1	Gifts, grants, contributions, and membership fees				-		
	received (Do not include any "unusual grants")						1
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf					·	
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b			<i>I</i>			
8	Public support. (Subtract line 7c from line 6)						
Sec	tion B. Total Support						,
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 20,1/7	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b				<del></del>		
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on				· <del></del>	-	
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First 5 years. If the Form 990 is for the org		cond, third, fourth,	or fifth tax year as a	section 501(c)(3)		<b>&gt;</b> _
Sec	tion C. Computation of∕Public Su	ipport Percent	age				
15	Public support percentage for 2020 (line 8,	column (f), divided	by line 13, column	<b>(f)</b> )		15	%
16	Public support percentage from 2019 Sche	dule A, Part III, line	15			16	
Sec	tion D. Computatión of Investme	nt Income Per	centage				
17	Investment income percentage for 2020 (lir	ne 10c, column (f),	divided by line 13, o	column (f))		17	%
18	Investment income percentage from 2019 \$	Schedule A, Part III	, line 17			18	
19a	33 1/3% support tests—2020. If the organ						<u></u>
_	17 is not more than 33 1/3%, check this box						▶ ∟
b	33 1/3% support tests—2019. If the organ						▶ □
20	line 18 is not more than 33 1/3%, check this <b>Private foundation</b> . If the organization did						<b>&gt;</b> [
-0	a.e roundation. If the organization did	THE STREET & DOX OF		2, 31.001. 1110 002 01		-	

# Part IV

#### Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ)
- Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below
- Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings )

	Yes	No
1 1		1
2		
3a		L
		' ; ; · (
3b		
3c		
4a		
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Ac		
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5b		
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6		
7		
8	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	OTT
9a	anane seemuu	
, ,		
9b		
1 . 1		
9c		
10a		
1 1		
10b   Form 990	or 990-l	EZ) 2020

Pai	Supporting Organizations (continued)			
		vv.v.	Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a	<u> </u>	<u> </u>
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c	<u> </u>	
Sect	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization	2	. Hilliam S. Osto	
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
·	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s)	1	Terrandin and	Angric Steiner Steller
Secti	on D. All Type III Supporting Organizations			-
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		. 10.12011111111111111111
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
•	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s)	2		1 116.3.4002.0000
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have			
•	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard	3		
Secti	on E. Type III Functionally-Integrated Supporting Organizations			<del></del>
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
a	The organization satisfied the Activities Test. Complete line 2 below			
b	The organization is the parent of each of its supported organizations. Complete line 3 below			
C	The organization supported a governmental entity Describe in Part VI how you supported a governmental entity (see instruction)	lions)		
2	Activities Test Answer lines 2a and 2b below.	,	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
_	the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify</i>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities	2a		man manufanggip
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
•	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement	2b	12.11110g/HL5CEIII.	# 440:En.200700H
•	•			
3	Parent of Supported Organizations Answer lines 3a and 3b below.  Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	3a		
_	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	<b>Ja</b>	1470.00	
ь	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	3b		
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	UU		

Enter 0 85 of line 1

Enter greater of line 2 or line 3
Income tax imposed in prior year

(see instructions)

Minimum asset amount for prior year (from Section B, line 8, column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization

emergency temporary reduction (see instructions)

3

5

3

Schedule A (Form 990 or 990-EZ) 2020

Schedu	ILLE A (Form 990 or 990-EZ) 2020 NORTH CAROLINA INS		56-1579	041 Page 7
	Type III Non-Functionally Integrated 509(a)(3) S ion D - Distributions	upporting Organizat	ions (continuea)	Current Year
			<del></del>	
_ <u>1</u>	Amounts paid to supported organizations to accomplish exempt purpose			ļ
2	Amounts paid to perform activity that directly furthers exempt purposes of	of supported		1
	organizations, in excess of income from activity		<del></del>	<del> </del>
3	Administrative expenses paid to accomplish exempt purposes of support	ted organizations	<del></del>	
_ <del>4</del> _5	Amounts paid to acquire exempt-use assets	Dood 1/h		
<del>5</del> 6	Qualified set-aside amounts (prior IRS approval required—provide detail	s in Part VI)		
_ <del>0</del> _7	Other distributions (describe in Part VI) See instructions			
<del>_</del>	Total annual distributions. Add lines 1 through 6		<u></u>	<del></del>
0	Distributions to attentive supported organizations to which the organization (provide details in Part VI) See instructions	on is responsive		
	Distributable amount for 2020 from Section C, line 6	<del></del>	<del>_</del>	
<del>3</del>	Line 8 amount divided by line 9 amount	<del></del>	<del></del>	
	Line o amount divided by line 3 amount	(i)	(ii)	(iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
4000	on E - Distribution Anocations (see instructions)	LACESS DISTINUTIONS	Pre-2020	Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			Amount for 2020
_ <del>.</del> _2	Underdistributions, if any, for years prior to 2020		and an analysis of the state of	
•	(reasonable cause required-explain in Part VI) See			
	instructions			
3	Excess distributions carryover, if any, to 2020			
a	From 2015			
	From 2016			
	From 2017			
	From 2018			
	From 2019			
	Total of lines 3a through 3e			
	Applied to underdistributions of prior years			
	Applied to 2020 distributable amount			
	Carryover from 2015 not applied (see instructions)	14101 14101 14101 14101		
i	Remainder Subtract lines 3g, 3h, and 3i from line 3f			
4	Distributions for 2020 from			
	Section D, line 7 \$			
а	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
	Remainder Subtract lines 4a and 4b from line 4			
5	Remaining underdistributions for years prior to 2020, if			
	any Subtract lines 3g and 4a from line 2 For result			
	greater than zero, explain in Part VI See instructions			
6	Remaining underdistributions for 2020 Subtract lines 3h			
	and 4b from line 1 For result greater than zero, explain in			
	Part VI See instructions			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c			
8	Breakdown of line 7			
a	Excess from 2016			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			
	Evenes from 2020	## Cod   120   1-1-4   164   164   164   164   164   164   164   164   164   164   164   164   164   164   164		

Part VI

Schedule A (Form 990 or 990-EZ) 2020

NORTH CAROLINA INSTITUTE OF

56-1579041

Page 8

Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b; Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1; Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part II, Line 10 - Other Income Detail

OTHER INCOME

\$

180,170

## SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Name of the organization

Employer Identification number

	ORTH CAROLINA INSTITUTE OF INORITY ECONOMIC DEVELOPMENT			56-15790	41
	Organizations Maintaining Donor Advised Fu Complete if the organization answered "Yes" on				
		(a) Donor advise	ed funds	(b) Funds a	nd other accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in writing that	the assets held in donor a	advised		
	funds are the organization's property, subject to the organization's exclu	isive legal control?			Yes No
6	Did the organization inform all grantees, donors, and donor advisors in v	=	n be used		
	only for charitable purposes and not for the benefit of the donor or donor	r advisor, or for any other	purpose		
	conferring impermissible private benefit?				Yes No
P	Conservation Easements.				-
	Complete if the organization answered "Yes" on	Form 990, Part IV, li	ine 7		
1	Purpose(s) of conservation easements held by the organization (check a	all that apply)	<del>-</del>		
	Preservation of land for public use (for example, recreation or education)	ation) Preservatio	on of a historically in	nportant land area	1
	Protection of natural habitat	Preservatio	n of a certified hist	oric structure	
	Preservation of open space	_			
2	Complete lines 2a through 2d if the organization held a qualified conserv	vation contribution in the fe	orm of a conservat	on	
	easement on the last day of the tax year			Held at 1	the End of the Tax Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easements			2b	
C	Number of conservation easements on a certified historic structure inclu	ided in (a)		2c	
d	Number of conservation easements included in (c) acquired after 7/25/0	6, and not on a		1 1	
	historic structure listed in the National Register			2d	
3	Number of conservation easements modified, transferred, released, exti	inguished, or terminated b	y the organization	during the	
	tax year ▶				
4	Number of states where property subject to conservation easement is lo	cated >			
5	Does the organization have a written policy regarding the periodic monitor	oring, inspection, handling	g of		
	violations, and enforcement of the conservation easements it holds?				☐ Yes ☐ No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of	violations, and enforcing of	conservation easer	nents during the y	ear
	<b>&gt;</b>				
7	Amount of expenses incurred in monitoring, inspecting, handling of viola	tions, and enforcing cons	ervation easement	s during the year	
	<b>▶</b> \$				
8	Does each conservation easement reported on line 2(d) above satisfy the	ne requirements of section	170(h)(4)(B)(ı)		
	and section 170(h)(4)(B)(ii)?				Yes No
9	In Part XIII, describe how the organization reports conservation easemed	· · · · · · · · · · · · · · · · · · ·			
	balance sheet, and include, if applicable, the text of the footnote to the or	rganization's financial stat	tements that descri	bes the	
10	organization's accounting for conservation easements		011 . 01	9- 44	
	Organizations Maintaining Collections of Art, Complete if the organization answered "Yes" on I			miiar Assets.	
1a	If the organization elected, as permitted under FASB ASC 958, not to rep	port in its revenue stateme	ent and balance sh	eet works	
	of art, historical treasures, or other similar assets held for public exhibition	on, education, or research	in furtherance of p	ublic	
	service, provide in Part XIII the text of the footnote to its financial statement	ents that describes these	items		
þ	If the organization elected, as permitted under FASB ASC 958, to report	ın its revenue statement a	and balance sheet	works of	
	art, historical treasures, or other similar assets held for public exhibition,	education, or research in	furtherance of pub	lic service,	
	provide the following amounts relating to these items				
	(i) Revenue included on Form 990, Part VIII, line 1			▶ \$	
	(ii) Assets included in Form 990, Part X			▶ \$	
2	If the organization received or held works of art, historical treasures, or o	ther similar assets for fina	ancial gain, provide	the	
	following amounts required to be reported under FASB ASC 958 relating	to these items			
a	Revenue included on Form 990, Part VIII, line 1			<b>▶</b> \$	

		CAROLINA INST	CITUTE OF		56-1579041	Page
P	art III Organizations Maintair	ning Collections of	Art, Historical	Γreasures, ο	or Other Similar Asse	ts (continued)
3	Using the organization's acquisition, acce collection items (check all that apply)	ession, and other records,	, check any of the foll	owing that mak	e significant use of its	
а	Public exhibition	d 🗌	Loan or exchange p	rogram		
b	Scholarly research	е 🗍	Other			
C	Preservation for future generations	_				
4	Provide a description of the organization's	s collections and explain l	how they further the o	organization's e	xempt purpose in Part	
	XIII					
5	During the year, did the organization solid	at or receive donations of	art, historical treasur	es, or other sim	nılar	
	assets to be sold to raise funds rather tha					Yes No
P	irt IV Escrow and Custodial					
	Complete if the organiza	tion answered "Yes	" on Form 990, P	art IV, line 9	, or reported an amour	nt on Form
	990, Part X, line 21.			•	•	
1a	Is the organization an agent, trustee, cust	odian or other intermedia	iry for contributions of	r other assets n	ot	<u> </u>
	included on Form 990, Part X?		•			Yes X No
b	If "Yes," explain the arrangement in Part >	(III and complete the folio	owing table			
		·	•			Amount
C	Beginning balance				1c	
ď	Additions during the year				1d	
е	Distributions during the year				1e	
f	Ending balance				1f	
2a	Did the organization include an amount or	n Form 990. Part X. line 2	1. for escrow or cust	odial account lia	ability?	X Yes No
	If "Yes," explain the arrangement in Part >					<u> </u>
	Endowment Funds.		<u> </u>			
	Complete if the organiza	tion answered "Yes'	on Form 990, P	art IV, line 1	0	
		(a) Current year	(b) Pnor year	(c) Two yea		(e) Four years back
1a	Beginning of year balance					
	Contributions					
C	Net investment earnings, gains, and					
	losses					
d	Grants or scholarships	\ <u>\</u>		·		
e	Other expenditures for facilities and	· · · · · · · · · · · · · · · · · · ·	·			
_	programs					
f	Administrative expenses					
g	End of year balance			1		
2	Provide the estimated percentage of the c	urrent year end balance	(line 1g. column (a)) l	neld as		
а	Board designated or quasi-endowment ▶	%	( 13, 2012 (4), 1			
b	Permanent endowment ▶	%				
C	Term endowment ▶ %					
	The percentages on lines 2a, 2b, and 2c s	should equal 100%.				
3a	Are there endowment funds not in the pos	•	on that are held and a	dministered for	the	
	organization by	•				Yes No
	(i) Unrelated organizations					3a(i)
	(ii) Related organizations					3a(ii)
b	If "Yes" on line 3a(ii), are the related organ	nizations listed as required	d on Schedule R?			3b
4	Describe in Part XIII the intended uses of	•				
Pa	rt VI Land, Buildings, and E					
pp	Complete if the organizat		on Form 990, Pa	art IV, line 1	1a. See Form 990, Par	X, line 10
	Description of property	(a) Cost or other b		r other basis	(c) Accumulated	(d) Book value
		(investment)	(0	ther)	depreciation	
				215,332		215,332
1a	Land					
			5.'	794,100	1,947,366	3,846,734
	Buildings	-	5,	794,100	1,947,366	3,846,734
b c	Buildings Leasehold improvements					
c d	Buildings			794,100	223,276	27,049

Schedule D (Form 990) 2020 NORTH CAROLINA INSTITU	TE OF	56-1579041	Page
PartVII Investments - Other Securities.			40
Complete if the organization answered "Yes" on F			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuatio  Cost or end-of-year market	
(1) Financial derivatives	<del></del>		
(2) Closely held equity interests			
(3) Other	· · · · · · · · · · · · · · · · · · ·		
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)  Part VIII Investments – Program Related.	<del></del>		
Complete if the organization answered "Yes" on Fe	orm 990 Part IV line	11c See Form 990 Part Y	line 13
(a) Description of investment	(b) Book value	(c) Method of valuation	
(4) 5555-5100	(2) 200 (2.20	Cost or end-of-year market	
(1) INVESTMENT CED	2,975,788	Cost	
(2) PROMISSORY NOTE	488,144		
(3) INVESTMENT - HPN SELECT LLC	180,000		
(4) CASH SURRENDER VALUE OF LIFE INS	6,392	Cost	
(5)			
(6)			
_(7)			
_(8)			
_(9)	3,650,324		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part X: Other Assets.	3,030,324		
Complete if the organization answered "Yes" on Fo	orm 990 Part IV line	11d See Form 990 Part X	line 15
(a) Description	<u> </u>		(b) Book value
(1)			
(2)			
(3)			
(4)			
<u>(6)</u>			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)  Part X. Other Liabilities.	<del></del>		
Complete if the organization answered "Yes" on Fo	orm 990 Part IV line	11e or 11f See Form 990 F	Part X
line 25.	omi oco, i diciv, mio	710 01 711. 000 1 0111 000, 1	αιτ <i>γ</i> τ,
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) PPP LOAN			191,50
(3) ACCRUED VACATION			45,12
(4) CAPITAL LEASE			5,38
(5)			
(6)			
(7)			
(8)			
(9)			242,01
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	to the organization's financial	cial statements that reports the	
<ol><li>Liability for uncertain tax positions. In Part XIII, provide the text of the footnote organization's liability for uncertain tax positions under FASB ASC 740. Check her</li></ol>			
organization's habitry for uncertain tax positions under FAOD AOC 740. Check he		, noo occir provided in Latt Alli	7

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Part IV, Line 2b - Escrow Liability Arrangement Explanation

ORGANIZATION IS ACTING AS AGENT FOR FUNDS TO BE USED FOR SPECIAL EVENT.

Part XI, Line 2d - Revenue Amounts Included in Financials - Other

RENT EXPENSES INCLUDED IN PART I.

\$ 98,067

Part XII, Line 2d - Expense Amounts Included in Financials - Other

RENTAL EXPENSES INCLUDED IN PART I.

98,067

Schedule D (Form 990) 2020 NORTH CAROLINA INSTITUTE OF

56-1579041

Page 5

Supplemental Information (continued)

П	SCHEDULE	(Form 990)
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Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No 1545-0047 2020

> ► Go to www.irs.gov/Form990 for the latest information. ▶ Attach to Form 990.

MINORITY ECONOMIC DEVELOPMENT NORTH CAROLINA INSTITUTE OF

Open to Publica Inspection

Employer identification number 56-1579041

l						2	T=06/CT_	
Part General Information on Grants and Assistance	d Assistance							
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	he amount of the grai	nts or assist	ance, the grantees' elig	ibility for the grants or	assistance, and			
the selection criteria used to award the grants or assistance?  2 Describe in Part IV the organization's procedures for monitoring the use of grant in	nce? initoring the use of gra	ant funds in	funds in the United States				Yes X No	
<b><u>Partiles</u></b> Grants and Other Assistance to Domestic Organizations and Part IV. line 21. for any recipient that received more than \$5,000.	omestic Organi	zations a	nd Domestic Gov	Domestic Governments. Complete if the organization Part II can be duplicated if additional space is needed	olete if the organ	ization answe	tions and Domestic Governments. Complete if the organization answered "Yes" on Form 990, on \$5,000. Part II can be duplicated if additional space is needed.	1
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation (book, FMV, appraisal,	(g) Description of	(h) Purpose of grant	•
(1) NORTH CAROLINA COMMUNITY PO BOX 1311		( approache)			(jaino	Signature of the state of the s		
DURHAM NC 27702	56-2142717	50103	180,000				140410	
(2)								
(3)								
(4)								
(5)								
(9)								
(4)								
(8)								
(6)								
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3. Enter total number of other organizations listed in the line 1 table.	organizations listed i	n the line 1 t	able					

5. Enter total number of other organizations listed in the line 1 table.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DAA

Schedule I (Form 990) (2020)

Schedule I (Form 990) (2020) NORTH CAROLINA INSTITUTE OF 56-1579041

[Partill Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed

(a	(a) Type of grant or assistance (b) Number of	(b) Number of	(c) Amount of	(d) Amount of	¥	(f) Description of noncash assistance
		recipients	cash grant	noncash assistance	FMV, appraisal, other)	
1						
		•				
7						
ო						
4						
S.						
٥						
7						
Part	Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information	ide the information rec	quired in Part I, line 2	, Part III, column (b),	and any other additional in	ıformation

INSTITUTE 11/15/2021 4 38 PM

#### SCHEDULE L

(Form 990 or 990-EZ)

**Transactions With Interested Persons** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

NORTH CAROLINA INSTITUTE OF

Employer identification number

	MINORITY ECONOMIC I							<u> 1579(</u>	41				
Part I.	<b>Excess Benefit Transaction</b>												
	Complete if the organization answere	ed "Yes" on Forr	n 990, Part IV,	ine 2	25a c	or 25b, or Form 99	90-EZ, Part V, line	40b					
1	(a) Name of disqualified person	(b) Relati	onship between disq	ualifie	d pers	on and	(c) Description of tr	ansactio	n		(d)	) Correc	ted?
	(-),		organization	1							Yes	<u>`</u>	No
(1)										_	<del> </del>		
(2)											—	<del></del> -	
(3)											<del></del>	$\dashv$	
(4)							<u> </u>				<b>├</b> ──	$\dashv$	
(5)											}	-	
(6)			<del></del>							_	<u> </u>		
	e amount of tax incurred by the organization 4958	ation managers	or disqualified p	ersc	ons o	luring the year		▶ 9					
	e amount of tax, if any, on line 2, above	reimbursed by	the organization	n				<b>•</b> 9	· —				
		, , , , , , , , , , , , , , , , , , , ,	ino organization										
- Part II	Loans to and/or From Interes	ested Perso	ne .			<del></del>			•				
	Complete if the organization answere			V lin	e 38	a or Form 990 P	art IV line 26 or i	if the					
	organization reported an amount on F					a or 7 orini 550, 1	urt ( v , iii) 0 20, 01						
	(a) Name of interested person	(b) Relationship	(c) Purpose of	(d)	Loan	(e) Onginal	(f) Balance due	(g) in	default?	(h) Ap			/ntten
		with organization	loan		r from org ?	principal amount					oard or nittee?	agree	ement
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Total						▶ \$	<u> </u>			排輪		脚淵	
Part III	<b>Grants or Assistance Benef</b>												
	Complete if the organization answere	d "Yes" on Form	990, Part IV, lı	ne 2	7	<del></del>							
	(a) Name of interested person	1 ' '	ship between interes	ted	(c) A	mount of assistance	(d) Type of assistance		(e)	Purpose	of assi	stance	
		person a	and the organization				<del>-</del>	-	_				
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	CAROLINA INSTITUTI	E OF	56-15/9041	Page 2
Part IV Business Transactions Invo				
Complete if the organization answered				(e) Sharing
(a) Name of interested person	(b) Relationship between interested person and the	(c) Amount of transaction	(d) Description of transaction	of org revenues?
	organization	<b>34.1040113.</b> 11		Yes No
) WELLS FARGO	BOARD MEMBER	58,604	CASH BALANCE	Х
SELF HELP CREDIT UNION	BOARD MEMBER	1,552,297	LOAN BALANCE	Х
S) SELF HELP CREDIT UNION	BOARD MEMBER	149,669	CASH BALANCE	X
1)				
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Supplemental Information.  Provide additional information for response.				
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			Schedule L (Form 990 or 9	90-EZ) 2020

SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

NORTH CAROLINA INSTITUTE OF MINORITY ECONOMIC DEVELOPMENT

Employer Identification number

OMB No 1545-0047

Open to Public

56-1579041

Form 990, Part III, Line 4d - All Other Accomplishments
OTHER PROGRAMS INCLUDE BUSINESS AND MARKET DEVELOPMENT, PUBLIC ALLIES,
POLICY & RESEARCH AND ICAP.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990 AUDIT COMMITTEE AND EXECUTIVE COMMITTEE MEET JOINTLY TO REVIEW THE FORM 990 PRIOR TO FILING.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

THE BOARD REVIEWS THE POLICY AND ADHERENCE ON A REGULAR BASIS AND HAS A

REMINDER ON EACH BOARD MEETING AGENDA.

Form 990, Part VI, Line 15a - Compensation Process for Top Official
THE PERSONNEL COMMITTEE EVALUATES THE CEO COMPENSATION AND MAKES SALARY
RECOMMENDATIONS BASED ON SALARY COMPARABILITY STUDY WITH THE STATE AND
OTHER NONPROFITS ACROSS THE STATE.

Form 990, Part VI, Line 15b - Compensation Process for Officers

THE PERSONNEL COMMITTEE REVIEWS THE SALARIES OF PERSONNEL ON A REGULAR

BASIS.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation THE ORGANIZATION'S GOVERNING DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST TO THE ORGANIZATION'S OFFICE.

Form 990, Part XI, Line 9 - Other Changes in Net Assets Explanation

RENT EXPENSES INCLUDED IN PART I. \$ 98,067

RENTAL EXPENSES INCLUDED IN PART I. \$ -98,067

Page 2

INSTITUTE 11/15/2021 4 38 PM SCHEDULE R (Form 990)

Part

Department of the Treasury Internal Revenue Service Name of the organization

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2020

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Openio Public
Inspection
Employer Identification number 56-1579041

> MINORITY ECONOMIC DEVELOPMENT NORTH CAROLINA INSTITUTE OF

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(f) Direct controlling entity (e) End-of-year assets (d) Total income (c)
Legal domicile (state
or foreign country) Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity Partil <u>3</u> Ξ 8 | ଚ 3

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year

	(a) Name, address, and EIN of related organization	related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status	(f) Direct controlling		(b)(13) entity?
€	(1) NORTH CAROLINA COMMUNITY				(famous special)		(C)(a) as uses a	(min)	Yes	<u>8</u>
	PO BOX 1331		56-1845590							
	DURHAM	NC 27702		CHARITY	NC	50103	7	N/A		×
(2)	(2) NCCDI CAPITAL			1						
	PO BOX 1331		56-2142717							
	DURHAM	NC 27702	_	CHARITY	NC	50103	7	N/A		×
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For Paperwork Reduction Act Notice, see the Instructions for Form 990. DAA

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Schedule R (Form 990) 2020

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Schedule R (Form 990) 2020

Page 2

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NORTH CAROLINA INSTITUTE OF

Schedule R (Form 990) 2020 (k) Percentage ownership Yes No (i) Section 512(b)(13) controlled entity? General or managing partner? Yes No Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year Percentage ownership Ê (I)
Code V—UBI
amount in box 20
of Schedule K-1 (Form 1065) end-of-year assets Share of (h)
Disproportronate
alloc ? Yes 9 Share of end-of-year assets 6 (f) Share of total income (f) Share of total income Type of entity (Coop, Scorp, or trust) (d)
Direct controlling
entity (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (d)
Direct controlling
entity (c) Legal domicile foreign country) (state or (c) Legal domicile (state or foreign country) Primary activity Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization PartIII Part IV \ \a 19 ΙE 13 18 E 8 18 3

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Yes

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NORTH CAROLINA INSTITUTE OF Schedule R (Form 990) 2020

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. PartV

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

- a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

  - **b** Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

- d Loans or loan guarantees to or for related organization(s)
- - e Loans or loan guarantees by related organization(s)
- f Dividends from related organization(s)
- Sale of assets to related organization(s)
- h Purchase of assets from related organization(s)
- Exchange of assets with related organization(s)
- Lease of facilities, equipment, or other assets to related organization(s)

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- k Lease of facilities, equipment, or other assets from related organization(s)
- Performance of services or membership or fundraising solicitations for related organization(s)
- m Performance of services or membership or fundraising solicitations by related organization(s)
- Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- Reimbursement paid to related organization(s) for expenses
- Reimbursement paid by related organization(s) for expenses
- Other transfer of cash or property to related organization(s)
- 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds s Other transfer of cash or property from related organization(s)

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(b) (c) (d)  Transaction Amount involved Method of determining amount involved type (a-s)	q 147,843 SHARED SERVICES	b 180,000 CONTRIBUTION				
Trans						
(a) Name of related organization	(1) NCCDI CAPITAL	(2) NCCDI CAPITAL	(3)	(4)	(5)	

Schedule R (Form 990) 2020

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PartM

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Schedule R (Form 990) 2020 NORTH CAROLINA INSTITUTE OF

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

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(a)  Name and the control of the con	(a)	(3)	(d) Prodominant	(e)		9		(a)		(c)	3		(k)
Name, address, and Ein of enury	Filmary activity	domop	nome (related	ed iii bai	200	total moome	end-of-year	allocations?		amount in box 20	General or managing		ownership
		(state or	unrelated, excluded	501(c)(3)	. (6)					of Schedule K-1 (Form 1065)	partne		• •
		country)	sections 512-514)	Yes	N ON			Yes	ş		Yes	ş	
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Part VII

Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions