EXTENDED TO NOVEMBER 16, 2020

Forr	" 9	90	Return of Organizati				
(Re	v ′an	uary 2020)	► Do not enter social security				Open to Public
Depa Interr	artment na! Reve	of the Treasury	Go to www.irs.gov/Form99		-		Inspection
A F	or th	e 2019 calenda	ar year, or tax year beginning	and en			
В с	Check if ipplicab	ا ما	organization COMMUNITY FOUNDATION O	F GREATER		D Employer ident	ification number
[Addre		ranooga, inc.				
	Name	,	siness as			62-6045	999
	Initial		and street (or P.O. box if mail is not delivered to	street address) Ro	oom/suite	E Telephone numb	
	Final	1 1/00	WILLIAMS ST.	,		(423)26	
	termir ated	1-	wn, state or province, country, and ZIP or fo	reign postal code		G Gross receipts \$	83,297,234.
	Amen		TANOOGA, TN 37408		Ī	H(a) Is this a group	
	Applie	r Name an	d address of principal officer MAEGHAN	JONES		for subordinate	
_	pendi	na I			37408	H(b) Are all subordinates	
I T	ax-ex	empt status:					a list (see instructions)
JV	Vebsi	te: VWW .	CFGC.ORG	1		H(c) Group exempt	ion number
K F	orm o	f organization:	Corporation Trust Association	Other ▶			M State of legal domicile: TN
Pa	art I	Summary					
a.	1	Briefly describe	the organization's mission or most significa	nt activities: TO, INS	SPIRE	GIVING AN	D ENCOURAGE
Governance		ACTION S	TO IMPROVE LIVES IN TH	E GREATER CHA	ATTAN	OOGA"AREA.	
rne	2	Check this box	If the organization discontinued i	ts operations or disposed	d of more	than 25% of its net	assets
8	3	Number of voti	no members of the governing body (Part VI	line 1a)		3	
S	4	Number of inde	ependent voting members of the governing to	oody (Part VI, line 1b) 👭	M 303	2020 4	15
Activities &	5	Total number of	f individuals employed in calendar year 2019	9 (Part V, line 2a)		5	12
\$ €	6	Total number of	f volunteers (estimate if necessary)	,		6	
et	7 a	Total unrelated	business revenue from Part VIII, column (C)	, line 12 O	gden, (JT 72	a 211,576.
\Box	b	Net unrelated t	ousiness taxable income from Form 990-T, lii	ne 39 "		· 7t	ь 0.
`						Prior Year	Current Year
မွှ	8	Contributions a	ind grants (Part VIII, line 1h)		:	<u> 28,376,919</u>	. 41,377,436.
-Revenue	9	Program service	e revenue (Part VIII, line 2g)			0	. 0.
è.	10	Investment inc	ome (Part VIII, column (A), lines 3, 4, and 7d)			<u>8,235,095</u>	
۱۳ ا	11	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c	, and 11e)		<u> 154,201</u>	
1_	12	Total revenue ·	add lines 8 through 11 (must equal Part VIII	, column (A), line 12)		<u>36,766,215</u>	
$\ \cdot\ $	13	Grants and sim	ılar amounts paid (Part iX, column (A), lines	1-3)	<u> </u>	<u>20,882,134</u>	
Ji [14	Benefits paid to	o or for members (Part IX, column (A), line 4)		<u> </u>	0	`
ses			compensation, employee benefits (Part IX, c	olumn (A), lines 5-10)		923,281	. 1,154,911.
£			ndraising fees (Part IX, column (A), line 11e)	0.770	_	0	<u>. 0.</u>
Hade's			g expenses (Part IX, column (D), line 25)	→ <u>273,998</u>	3 •	606 005	1 200 251
ア		•	s (Part IX, column (A), lines 11a-11d, 11f-24e		<u> </u>	686,207	
			Add lines 13-17 (must equal Part IX, colum	n (A), line 25)		22,491,622	
- <u>v</u>	19	Hevenue less e	xpenses Subtract line 18 from line 12			<u>14,274,593</u>	
Fund Balances		.				inning of Current Year	
Bass		Total assets (Pa	•		14	14,681,633	
필입		Total liabilities (•		1 1	8,722,088	
	<u>22</u> rt	Signature	Ind balances Subtract line 21 from line 20	<u> </u>		<u>35,959,545</u>	172,200,465.
			The state of the s		nd atatama	ata and to the best of r	my knowledge and belief it is
			declare that I have examined this return, including Declaration of preparer (other <u>than o</u> fficer) is base				ily kilowieuge allo belief, it is
ue,	Correc	t, and complete.	Octavation of preparer (officer trial) officer) is base	J OH AII IMOTHIAUOH OF WHICH	i preparer ii		70
		Signature	of officer		 _	Date	
Sign		'				2 3.10	
tere	9		IAN JONES, PRESIDENT name and title				
		· - · · · · · · · · · · · · · · · · · ·		o cianatura	Da	te Check	PTIN
'aıd		Print/Type prepa	I	s signature CCA C. FINGER		. / 0 5 / 20 if self-emplo	 ,
	1			CA C. FINGER	<u> </u>		58-0692043
	arer		MAULDIN & JENKINS	TE 1100		FILLI S EIN	30-0034043
,26 (Only	rirm s address	200 W M.L.K. BLVD, ST			Dhone no A	23-756-6133 _
	Ale = 15	OC diameter the	CHATTANOGA, TN 37402			FHORE HO.44	
<u> //ay</u>	ine it	o discuss this	return with the preparer shown above? (see	marructions)			X Yes No

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Form **990** (2019)

4e Total program service expenses

4d Other program services (Describe on Schedule O)

ncluding grants of \$ 22,102,985.

Form 990 (2019)

) (Revenue \$

Form 990 (2019) CHATTANOOGA, INC.
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	1_		
	public office? If "Yes," complete Schedule C, Part I	3_	-	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	١.	1	
_	during the tax year? If "Yes," complete Schedule C, Part II	4	-	X_
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		x
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		 ^ -
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	x	ļ
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, " complete	 		<u> </u>
0	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	<u> </u>	 	<u> </u>
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	l		
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	 		
.0	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	"		
•••	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,] .]
_	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		_X_
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		<u> </u>
14a		14a		<u>X</u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	_	<u>X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			37
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to		- 1	v
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		_X_
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v
4=	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	,,		v
4-	1c and 8a? If "Yes," complete Schedule G, Part II	_18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40	}	v
00-	complete Schedule G, Part III	19		<u>X</u>
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b		
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
21	domestic government on Part IX. column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	$_{\mathbf{x}}$	

Form 990 (2019) CHATTANOOGA, INC.

Part IV | Checklist of Required Schedules (continued)

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			T.,	Τ
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	x	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	ļ	<u> </u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u>X</u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%	00	}	.
27	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X_
21	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
_	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		_X_
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u>X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		.	
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		<u>X</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		37	
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		<u> </u>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	254		•
36	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	35b		
30	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	- 55		
•	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 100] [_
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		J	
	(gambling) winnings to prize winners?	1c	X	
32004	01-20-20	Form	990 (2019)

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2019) CHATTANOOGA, INC.
Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	, .	- , i*	ئىر.بۇ
	filed for the calendar year ending with or within the year covered by this return 2a 12	·	ر . دست بست	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	ļ <u> </u>
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	* , ,		1 1 ₀₀
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	<u> </u>
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			[
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country	11. # 2*1	, i	7 144 21
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	, ", " '*******		73.4
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		ļ
7	Organizations that may receive deductible contributions under section 170(c).	375	بنيتي	e tac for
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	_X	
¢	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
_	to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year		استبدر	1 - 1
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	-	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
9	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	 	1,00
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
9	sponsoring organization have excess business holdings at any time during the year?	<u>8</u>		<u>X</u>
	Sponsoring organizations maintaining donor advised funds.	See seci	Sc (bee	_(_``^.' ■ V
a	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b		X
ь 10	Section 501(c)(7) organizations. Enter:	44., t.	x ; x	
				1
	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	MARIO	; ; ;	erio de la companya d
11	Section 501(c)(12) organizations. Enter:	15, 45's) 147, 27'	5.5	
'' a	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against	, ₂ ,		i ji s
-	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	Alian rusa	
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	- :	i	1,235
	Section 501(c)(29) qualified nonprofit health insurance issuers.			· ::;;;
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	Note: See the instructions for additional information the organization must report on Schedule O	41,	\$~ \$	14.3
b	Enter the amount of reserves the organization is required to maintain by the states in which the	``	7	د. آ. داد بدر کړهٔ
	organization is licensed to issue qualified health plans	زد زد ز	3	ن در این این انتخا
С	Enter the amount of reserves on hand	1,5		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15	[X
	If "Yes," see instructions and file Form 4720, Schedule N.	Casia	٠٠	,1,3,4
	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O	21	9 76	gr 1941

Page 6

Form 990 (2019) CHATTANOOGA, INC. 62-604599 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			\mathbf{X}
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 15			
	If there are material differences in voting rights among members of the governing body, or if the governing	1		. `
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	· ·	l	
b	Enter the number of voting members included on line 1a, above, who are independent 15	-,	-	<u>.</u>
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			. :
	officer, director, trustee, or key employee?	2	***	X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		,	
	The governing body?	8a	X	. ••
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	-
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	,	-	, ₂
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent	٠.٠	`.'.	*•!
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	~ ~~~		؛ استور د د د
а	The organization's CEO, Executive Director, or top management official	15a	X	
	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		٠.,	
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation		٠,	١ ،
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec.	tion C. Disclosure	_		
17	List the states with which a copy of this Form 990 is required to be filed ►TN			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)	s only	availa	able
	for public inspection. Indicate how you made these available. Check all that apply			
	X Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	MAEGHAN JONES - (423)265-0586			
	1400 WILLIAMS ST., CHATTANOOGA, TN 37408			

Form 990 (2019) CHATTANOOGA, INC. 62-6045999 Page 7

Part VIII Compensation of Officers Directors Trustees Key Employees Highest Compensated

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

 See instructions for the order in which to list the persons above

Check this box if neither the organization por any related organization compensated any current officer, director, or trustee

(A)	(B)	(C) Position						(D)	(E)	(F)
Name and title	Average	(do	not c	heck	more	than	one	Reportable	Reportable	Estimated
	hours per week					ıs bot or/trus		compensation from	compensation from related	amount of other
	(list any	į						the	organizations	compensation
	hours for	d die				ted	Ì	organization	(W-2/1099-MISC)	from the
	related	stee 0	rustee			122		(W-2/1099-MISC)		organization
	organizations	la ta	onal 1		ploye	E co				and related
	below line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Богшег			organizations
(1) STACY JOHNSON	1.00	<u> </u>	-	_	Ĩ		_			
DIRECTOR		X						0.	0.	0.
(2) BEN BROWN	1.00									
DIRECTOR		X						0.	0.	0.
(3) BARRY LARGE	1.00	1				{				
TREASURER		X		X				0.	0.	0.
(4) TRAVIS LYTLE	1.00							_	_	_
DIRECTOR		X	_					0.	0.	0.
(5) ANSLEY MOSES	1.00									_
SECRETARY	1 2 2	Х	_	X	<u> </u>			0.	0.	0.
(6) GLADYS PINEDA-LOHER	1.00	<u>.</u>								•
DIRECTOR	1 00	X		_	-			0.	0.	0.
(7) CHANTELLE ROBERSON	1.00	 			1				0	0
DIRECTOR	1 00	X					_	0.	0.	0.
(8) JULIE STOWE	1.00	x		x				ο.	0.	0.
CHAIR	1.00	^		^			_			<u> </u>
(9) ELIZABETH WILLIAMS	1.00	x		x				0.	0.	0.
VICE CHAIR (10) RAY RYAN	1.00	Δ.		Λ					0.	
DIRECTOR	1.00	x						o.	0.	0.
(11) GREG WILLETT	1.00									
DIRECTOR		X						0.	0.	0.
(12) JOHN CLARK	1.00							 -		
VICE CHAIR		X		X				0.	0.	0.
(13) DALLAS JOSEPH	1.00									
VICE CHAIR		X		X				0.	0.	0.
(14) RONDELL CRIER	1.00									
DIRECTOR	<u> </u>	X						0.	0.	0.
(15) CHERYL KEY	1.00							_	_	_
DIRECTOR	 _	X				\sqcup		0.	0.	0.
(16) MAEGHAN JONES	40.00				,			405 155		08 105
PRESIDENT		Ш		X		<u> </u>		185,175.	0.	27,125.
	i		1	l	- 1		l	i		

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· a	Section A. Officers, Directors, Trus	<u>stees, Key Em</u>	ploy	<u>/ees</u>	<u>, an</u>	<u>d Hi</u>	<u>ighe</u>	st C	Compensated Employe	es (continued)				
	(A)	(B)	ļ			C)			(D)	(E)			(F)	
	Name and title	Average	(do		Pos beck		n e than	one	Reportable	Reportable		E	stima	ted
		hours per	box	, unle	ss pe	rson	ıs bol	th an	1 '.	compensation		a	moun	of
		week	-	Cerar	luac	II BCI	or/trus	1	from	from related			othe	
		(list any hours for	iect i			ļ	_	ļ	the organization	organization (W-2/1099-Mi		1	npens from tl	
		related	5 8	ite e	1		sate	l	(W-2/1099-MISC)	(44-271099-1411	30)		ganıza	
		organizations	truste	a tig		yee	ed ui		(,				nd rela	
		below	Individual trustee or director	Institutional trustee	بوا	Key employee	Highest compensated employee	Former				org	anıza	ions
		line)	할	lust	agge d	ž.	皇皇	ᄛ						
							<u> </u>	<u> </u>						
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							<u> </u>		105 175	 .			7 1	2.5
	Subtotal								185,175.		0.		/,1	25.
	Total from continuation sheets to Part VI	i, Section A							185,175.		0.	2	7 1	<u>0.</u> 25.
_ <u>a</u>	Total (add lines 1b and 1c) Total number of individuals (including but n	ot limited to th		lioto	d at	201/0	3) sado	10.14		000 of reportable			<u> </u>	45.
~	compensation from the organization	or inflited to th	056	11516	u ai	JOVE	<i>5)</i> WI	10 16	scewed more than \$100	,000 of reportable	E			1
	compensation from the organization		_										Yes	No
3	Did the organization list any former officer,	director truste	e k	ev e	mnl	ove	e or	hia	hest compensated emp	lovee on	ľ			1.1.
•	line 1a? If "Yes," complete Schedule J for si	•		,	,,,,,	0,0	0, 0.	9	noor compensation comp	.0,00 0		3		x
4	For any individual listed on line 1a, is the su		e co	mpe	ensa	tion	and	l oth	ner compensation from t	he organization				-
	and related organizations greater than \$150	•		•					•	g		4	X	_
5	Did any person listed on line 1a receive or a			-						dual for services	- 1			
	rendered to the organization? If "Yes, " com	· ·				_						5	ļ .	х
Sec	tion B. Independent Contractors													
1	Complete this table for your five highest con	mpensated ind	lepe	nde	nt c	ontr	acto	rs t	hat received more than	\$100,000 of com	pens	ation	from	
	the organization. Report compensation for t	he calendar ye	ear e	endir	ng w	uth c	or wi	thin	the organization's tax y	ear.				
	(A)								(B)			(0	C)	
	Name and business	address	NC	NE				_	Description of se	ervices	<u>C</u>	ompe	nsatio	n
								ĺ						
								_						
								4						
								\dashv						
								1						
			 -							41				
2	Total number of independent contractors (in		ot lin	nited	101	thos ົ	_	ted	above) who received me	ore than	-			

Form **990** (2019)

			Check if Schedule O	cont	ains a res	nonse	e or note to any l	ine in this Part VIII			
			Griddich Geriadaic G					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts		b	Federated campaigns Membership dues Fundraising events		1 <u>a</u> 1 <u>b</u> 1c			0.00	11111 1 s 1111	m, an	, in.
outions, Gi her Simila		е	Related organizations Government grants (cont. All other contributions, gifts, similar amounts not included	gran	ts, and		255,250				
Sontrit ind Ot		_	Noncash contributions included in Total, Add lines 1a-1f		<u> </u>	_	41,122,186 7,020,911	4 -			
		2 a	_				Business Code	41,377,436,			
Service Tue	•	b									
Program Service Revenue		d									
Pro			All other program service Total. Add lines 2a-2f	reve	nue						·-···
	3	3	Investment income (include other similar amounts) Income from investment of				est, and	2,120,209,		53,832.	2,066,377.
	5	5	Royalties		(ı) Re	al	(II) Personal				
	e	a b c	Gross rents Less rental expenses Rental income or (loss)	6a 6b 6c							
:	7	d	Net rental income or (loss Gross amount from sales of		(ı) Secu	rities	(II) Other				
nue			assets other than inventory Less cost or other basis and sales expenses	7b		687					
her Revenue		đ	Gain or (loss) Net gain or (loss)	7c	2,738	<u>151</u>		2,738,151,		157,744.	2,580,407,
Othe	8	За	Gross income from fundraisii including \$	_	of	8a					
	_	С	Less direct expenses Net income or (loss) from		_		•				
	9		Gross income from gamin Part IV, line 19 Less: direct expenses	g ac	tivities. Se	9 <u>a</u> 9b	1				
	10		Net income or (loss) from Gross sales of inventory, I and allowances	_	-	es 10a	•				
			Less: cost of goods sold Net income or (loss) from:	وماده	of invent	10b					
S				Saics	<u>s or invent</u>	<u> </u>	Business Code	100 -51	100 554		
Miscellaneous Revenue	11	b	OTHER INCOME		· <u> </u>		900099	139,751.	139,751,		
Misce		-	All other revenue	-							<u> </u>
	_		Total. Add lines 11a-11d	_				139,751,			
	12		Total revenue See instructio	ns _				46 375 547	139,751.	211,576	4 646 784

Form 990 (2019) CHATTANOOGA, INC.

Part IX | Statement of Functional Expenses

62-6045999 Page 10

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and (B) Program service expenses (A) Total expenses (D) Fundraising Do not include amounts reported on lines 6b, 7b. 8b. 9b. and 10b of Part VIII. expenses general expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV. line 21 20,358,598. 20,358,598 Grants and other assistance to domestic 2 1,366,292. 1,366,292 individuals See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 173,699. 43,425. 86,849. 43,425. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 759,512. 261,986. 359,631 137,895. 7 Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 71,435. 50,585 155,682. 33,662. Other employee benefits 28,327. 66,018. 22,099. 15,592. Payroll taxes 10 Fees for services (nonemployees) 11 Management 43,342. 43,342. Legal 24,500. 24,500. c Accounting d Lobbying Professional fundraising services. See Part IV, line 17 510,941 510,941 investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) 50,677 50,677 35,483. 35,483 12 Advertising and promotion 28,595 28,595 Office expenses 13 64,510. 64,510. Information technology 14 15 Royalties 131,757 131,757 Occupancy 16 11.941. 11,941. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 54,023 54,023 Conferences, conventions, and meetings 19 51,558. <u>51,558</u>. 20 Interest 21 Payments to affiliates 41,617 41,617. Depreciation, depletion, and amortization 22 14,082 14,082 23 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 13,779 13,779 a <u>DUES AND SUBSCRIPTIONS</u> 10,129 10,129 **b** EQUIPMENT MAINTENANCE 7,292. e POSTAGE AND SHIPPING 7,292 -13,875-13,875. d MISCELLANEOUS e All other expenses 23,960,152. 22,102,985. 1,583,169. 273,998. 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here I if following SOP 98-2 (ASC 958-720)

Form 990 (2019) CHATT.
Part X Balance Sheet

Pa	π Χ .	Charle of Schoolule O contains a response or note to any line in the	his Bort V			
		Check if Schedule O contains a response or note to any line in the	iiis Fail A	(A)		(B)
			į	Beginning of year	l	End of year
	1	Cash - non-interest-bearing		3,200.	1	3,200.
	2	Savings and temporary cash investments		27,843,290.	2	22,776,064.
	3	Pledges and grants receivable, net		20,234,637.	3	36,346,862.
	4	Accounts receivable, net		236,988.	4	162,822.
	5	Loans and other receivables from any current or former officer, d	firector.	After the transfer of the state of	. [*	ties 55
	•	trustee, key employee, creator or founder, substantial contributo			, 't.,	
	}	controlled entity or family member of any of these persons	,	THE PERSON NAMED OF THE PE	5	A WASHINGTON TO THE PART OF TH
	6	Loans and other receivables from other disqualified persons (as	defined	manimum and the state of the st	26.4	make to a
		under section 4958(f)(1)), and persons described in section 4958	3(c)(3)(B)	The state of the s	6	Transfer on a policy broken t make and
S	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
ĕ	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment cost or other		35		\$ 3.50 m
			136,779.		3, 1	
	ь	Less accumulated depreciation 10b	73,889.	2,021,884.	10c	2,062,890.
	11	Investments - publicly traded securities		57,313,797.	11	78,541,824.
	12	Investments - other securities. See Part IV, line 11		37,013,853.	12	42,381,969.
	13	Investments - program-related See Part IV, line 11	[13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		13,984.	15	11,653.
	16	Total assets. Add lines 1 through 15 (must equal line 33)		144,681,633.	16	182,287,284.
	17	Accounts payable and accrued expenses		127,647.	17	68,102.
	18	Grants payable	2,927,975.	18	3,317,390.	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedu	ıle D		21	
S .	22	Loans and other payables to any current or former officer, director	or,	3. 富物海洲别门		大学学学校》。
Liabilities		trustee, key employee, creator or founder, substantial contributo	r, or 35%	and a second and the second second second second	*:	
lan		controlled entity or family member of any of these persons			22	
_	23	Secured mortgages and notes payable to unrelated third parties	i	1,468,013.	23	1,344,020.
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related	third			
		parties, and other liabilities not included on lines 17-24) Complet	e Part X			
		of Schedule D	-	4,198,453.		5,357,307.
	26	Total liabilities. Add lines 17 through 25		8,722,088.	26	10,086,819.
y,		Organizations that follow FASB ASC 958, check here 🕨 🗓	J		1, 53	
2		and complete lines 27, 28, 32, and 33.			- 144	
<u>a</u>	27	Net assets without donor restrictions	-	113,940,923.	27	124,904,977.
9	28	Net assets with donor restrictions	22,018,622.	_28	47,295,488.	
5		Organizations that do not follow FASB ASC 958, check here	▶ └─		,	
5		and complete lines 29 through 33.		المتعاد المتناف المتعادلة والمتعادلة	فتكند	فالمسينة منسيب ساكرات بالمستريب
3	29	Capital stock or trust principal, or current funds	}		29	
[]	30	Paid in or capital surplus, or land, building, or equipment fund	· .		30	
Net Assets of Fully Dalances	31	Retained earnings, endowment, accumulated income, or other fu	inds [125 050 545	31	172 200 405
ž	32	Total net assets or fund balances	}	135,959,545.	32	172,200,465.
	33	Total liabilities and net assets/fund balances		144,681,633.	33	182,287,284.

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					$\overline{\mathbf{x}}$
1	Total revenue (must equal Part VIII, column (A), line 12)	1				<u>47.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2				<u>52.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	22,	415	5,3	95 <u>.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	<u>135,</u>	959	9,5	<u>45.</u>
5	Net unrealized gains (losses) on investments	5_	12,	<u>69</u> 1	1,3	60.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9	1,	134	1,1	65.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	172,	200),4	65.
Pa	rt XII Financial Statements and Reporting	_				
	Check if Schedule O contains a response or note to any line in this Part XII					\mathbf{x}
			_		Yes	No
1	Accounting method used to prepare the Form 990. Cash X Accrual Other			, : `	· · ·	983
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.],	- 41 5	نگاهردنی،	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a	1	Tike!	* [* ', 't	100
	separate basis, consolidated basis, or both			#1. [3] # [4]	. 5	3 }
	Separate basis Consolidated basis Both consolidated and separate basis		, d	H		المنتعبة ء
b	Were the organization's financial statements audited by an independent accountant?		L	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basıs,				, 12; _ }
	consolidated basis, or both					
	Separate basis X Consolidated basis Both consolidated and separate basis			المراجعة المناطقة		33
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule C). [3	1 1	ź	, 3 , • ¥₩+
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil	igle Aud	lit			
	Act and OMB Circular A-133?		L	3a		_X_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red aud	at ·			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		
			F	orm §	990 ((2019)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public Inspection

Name of the organization

THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA, INC.

Employer identification number 62-6045999

Part I Reason for Public Charity Status (All organizations must complete this part) See instructions The organization is not a private foundation because it is (For lines 1 through 12, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state. An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 L An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV. Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization listed (III) Type of organization (i) Name of supported (v) Amount of monetary (vi) Amount of other (ii) EIN (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2019 CHATTANOOGA INC.

62-6045999 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 (f) Total 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") 16,750,398 <u>15,366,75</u>1 31,478,182 28,376,919 41 377 436. 133,349,686. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 377.436. 750,398 15,366,751 478 182 376,919 133,349,686. The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) <u>17,332,875.</u> 6 Public support. Subtract line 5 from line 116 016 811. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 ' (e) 2019 (f) Total 7 Amounts from line 4 31,478,182 28,376,919 133,349,686, 16,750,398 15,366,751 41,377,436 Gross income from interest, dividends, payments received on securities loans, rents, royalties, 796,192. 702,478. 548,884. and income from similar sources 1,238,283 2,120,209 5 406 046 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital 31,168 154.201 assets (Explain in Part VI) 100、水果,水果等 医精神性病 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 83.42 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) 14 81.44 15 Public support percentage from 2018 Schedule A, Part II, line 14 15 16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **▶** X stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

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	(Complete only if you checked	the box on line 1	0 of Part I or if the	e organization faile	d to qualify under i	Part II If the organ	ization fails to
	qualify under the tests listed be	elow, please com	plete Part II.)				
Sec	tion A. Public Support				· · · · · · · · · · · · · · · · · · ·		
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Gifts, grants, contributions, and						
	membership fees received (Do not			İ			
	include any "unusual grants ")						y
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that			-			
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-					X	
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to		1			}	
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and				/		
	3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6)					<u> </u>	
Sec	tion B. Total Support						
Calen	dar year (or fiscal year beginning in) ► 🛚	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6			<u>/</u>			
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
11	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	/					
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
	Total support. (Add lines 9, 10c, 11, and 12)	<u> </u>		und formalls and file t		- F01(a)(0)	
	First five years. If the Form 990 is for the back this have and above been	ure organization's	s iirst, secona, thi	ira, τουπτή, or τίπη τ	ax year as a sectio	n ou r(c)(o) organiz	zauon, ▶ [~~]
	check this box and stop here tion C. Computation of Public	o/Support Do	roontoec				
						45	
	Public support percentage for 2019 (life			column (t))		15	<u>%</u>
	Public support percentage from 2018:					16	%
	tion D. Computation of Inves					47	61
	nvestment income percentage for 201	•		iine 13, column (f))	i	17	%
	nvestment income percentage from 2			andmadd	. 46 in inches 45 and 0	18	% 17 in not
	33 1/3% support tests - 2019. If the omore than 33 1/3%, check this box and 33 1/3% support tests - 2018. If the o	d stop here. The	organization qual	ifies as a publicly s	upported organiza	ition	
J	ine 18 is not more,than 33 1/3%, chec	k this box and st	op here. The orga	anization qualifies a	as a publicly suppo	rted organization	
20 I	Private foundation If the organization	did not check a	hay an line 14 19	a or 19h check th	ns hox and see ins	structions	

Schedule A (Form 990 or 990-EZ) 2019 CHATTANOOGA, INC.

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

		Yes	No
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Schedule A (Form 990 or 990-EZ) 2019 CHATTANOOGA , INC. 62-6045999 Page 5 Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? ij 7 a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? 11a b A family member of a person described in (a) above? 11b c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Nο Yes Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in × Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) Section D. All Type III Supporting Organizations Yes No Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s) 2 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions). а The organization satisfied the Activities Test Complete line 2 below. h The organization is the parent of each of its supported organizations. Complete line 3 below. c ☐ The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instructions) Y<u>es</u> 2 Activities Test. Answer (a) and (b) below. No f Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify ţ those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more g, (,),of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. 2b Parent of Supported Organizations. Answer (a) and (b) below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI. 3a b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. 3b

			2-6045999 Page 6
π V _P Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Org	anizations	
	-	• • •	Part VI) See instructions. A
other Type III non-functionally integrated supporting organizations must co	omplete	Sections A through E.	,
tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
Net short-term capital gain	1		
Recoveries of prior-year distributions	2		
Other gross income (see instructions)	3		
Add lines 1 through 3	4		
Depreciation and depletion	5		
Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or	ľ		
maintenance of property held for production of income (see instructions)	6		
Other expenses (see instructions)	7		_
Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see	بدئ 🔭	at the second	\$P 3. 4 (Sept 5) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	2 3		
	1a		
	1b		
Fair market value of other non-exempt-use assets	1c		
	1d		
Discount claimed for blockage or other	;	M'T'Z	HOLENS OF THE
factors (explain in detail in Part VI).	-4 -"*		建筑线线
Acquisition indebtedness applicable to non-exempt-use assets	2		
Subtract line 2 from line 1d.	3		
Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		· [
Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
Multiply line 5 by 035.	6		
Recoveries of prior-year distributions	7		
Minimum Asset Amount (add line 7 to line 6)	8		
ion C - Distributable Amount			Current Year
Adjusted net income for prior year (from Section A, line 8, Column A)	1	· C. F. C. A. Strawnight	
	2		
	3	4.1.45. (俄州4.4.1715)	
	4	ALCOHOLOGY CO.	· · · · · · · · · · · · · · · · · · ·
	5	4 17 6 2 11 1 11	
Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		1
	ly integra		inization (see
	Check here if the organization satisfied the Integral Part Test as a qualifying other Type III non-functionally integrated supporting organizations must cotion A - Adjusted Net Income Net short-term capital gain Recovenes of prior-year distributions Other gross income (see instructions) Add lines 1 through 3 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) tion B - Minimum Asset Amount Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): Average monthly value of securities Average monthly cash balances Fair market value of other non-exempt-use assets Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors (explain in detail in Part VI). Acquisition indebtedness applicable to non-exempt-use assets Subtract line 2 from line 1d. Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 035. Recoveries of prior-year distributions Minimum Asset Amount (add line 7 to line 6) ion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, Column A) Enter 85% of line 1 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	Triving Individual Integrated 509(a)(3) Supporting Org Check here if the organization satisfied the Integral Part Test as a qualifying trust of other Type III non-functionally integrated supporting organizations must complete ston A - Adjusted Net Income Net short-term capital gain 1 Recoveries of prior-year distributions 2 Other gross income (see instructions) 3 Add lines 1 through 3 4 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Ion B - Minimum Asset Amount Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) Average monthly value of securities 1 Average monthly value of securities 1 Total (add lines 1a, 1b, and 1c) 1d Discount claimed for blockage or other factors (explain in detail in Part VI). Acquisition indebtedness applicable to non-exempt-use assets 2 Subtract line 2 from line 1d. 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) 7 Minimum Asset Amount (add line 7 to line 6) 8 Indicate the secondary of	Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in fother Type III non-functionally integrated supporting organizations must complete Sections A through E. Item A - Adjusted Net Income Net short-term capital gain 1 Recoveries of pnor-year distributions 2 Cither gross income (see instructions) 3 Add lines 1 through 3 4 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 Cither expenses (see instructions) 7 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 Inon B - Minimum Asset Amount 4 (A) Prior Year 4 Average monthly value of securities 4 Average monthly value of securities 4 Average monthly value of securities 4 Average monthly value of blockage or other factors (explain in detail in Part VI). 5 Acquisition indebtedness applicable to non-exempt-use assets 7 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) 7 Aldiuted in Part VI). 7 Acquisition indebtedness applicable to non-exempt-use assets 7 Autilia (and lines 1a, 1b, and 1c) 8 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 9 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 9 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 9 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 1 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 1 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 1 Acquisition indebtedness applicable to non-exempt-use assets 9 Autilia (and lines 1a) And 1c) 1 And 1 And 1 And 1 And 1 And 1 And 1 And 1 And 1 And

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	edule A (Form 990 or 990-EZ) 2019 CHATTANOOGA, rt V Type III Non-Functionally Integrated 509			52-6045999 Page 7
Sect	ion D - Distributions	Λ-Λ-/		Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes		
2	Amounts paid to perform activity that directly furthers exem			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpos	es of supported organization	ns	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which t	he organization is responsiv	e	
	(provide details in Part VI) See instructions	·		
9	Distributable amount for 2019 from Section C, line 6	<u> </u>		
10	Line 8 amount divided by line 9 amount			
	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI) See instructions			
3	Excess distributions carryover, if any, to 2019			,
а	From 2014	,		
b	From 2015			
С	From 2016			, ,
d	From 2017	,	. :	
е	From 2018	,	,	
f	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2019 distributable amount		,	
	Carryover from 2014 not applied (see instructions)		,	
1	Remainder Subtract lines 3g, 3h, and 3i from 3f			,
4	Distributions for 2019 from Section D.			
	line 7 \$			
а	Applied to underdistributions of prior years	•		,
	Applied to 2019 distributable amount			
	Remainder, Subtract lines 4a and 4b from 4.	-	. •	
5	Remaining underdistributions for years prior to 2019, if			
	any Subtract lines 3g and 4a from line 2 For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2019 Subtract lines 3h			
_	and 4b from line 1. For result greater than zero, explain in			
	Part VI See instructions		,	
7	Excess distributions carryover to 2020. Add lines 3j			
•	and 4c			
8	Breakdown of line 7			r, ;
_	Excess from 2015			
	Excess from 2016	, ,	,	
	Excess from 2017			1.
	Excess from 2018		.*	`
	Excess from 2019			

Supplemental Information, Provide the explanations required by Part II, Ime 10, Part III, Ime 17 and 717b; Part IV, Section D, Ime 1, 23 b, 30, 40, 40, 56, 56, 48, 95, 91, 11, 10, and 110, Part IV, Section D, Ime 1 and 2; Part IV, Section D, Ime 2 and 3; Part IV, Section E, Ime 1, Part IV, Section D, Ime 2 and 3; Part IV, Section E, Ime 3 b, 30, and 30; Part IV, Ime 1, Part IV, Section E, Ime 1, Part IV, Section E, Ime 2, 23 b, 30, and 30; Part IV, Ime 1, Part IV, Section E, Ime 2, 25, and 6. Also complete this part for any additional information. [See Institution S. C., and 6, and Part IV, Section E, Imes 2, 5, and 6. Also complete this part for any additional information.	chedule A	(Form 990 or 990-EZ)	2019 CHATTANO	<u>OGA, INC.</u>			<u>62-6045999</u> Pag
	Part VI	Part IV, Section A, Iir line 1, Part IV, Section Section D, lines 5, 6,	nes 1, 2, 3b, 3c, 4b, 4c, on D, lines 2 and 3; Part	. 5a, 6, 9a, 9b, 9c, : IV, Section E, line	11a, 11b, and 11c, F s 1c, 2a, 2b, 3a, and	'art IV, Section B, lines 1 3b; Part V, line 1, Part \	l and 2; Part IV, Section C, /, Section B, line 1e, Part V,
							
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					· · · · · · · · · · · · · · · · · · ·	•	
		 					
							
							

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public

Inspection

THE COMMUNITY FOUNDATION OF GREATER Name of the organization CHATTANOOGA, INC.

Employer identification number 62-6045999

Schedule D (Form 990) 2019

Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds o	r Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	ne 6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	159	
2	Aggregate value of contributions to (during year)	12,799,996.	
3	Aggregate value of grants from (during year)	15,646,011.	
4	Aggregate value at end of year	63,818,176.	
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised	
	are the organization's property, subject to the organization's	exclusive legal control?	X Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be use	ed only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose cor	
_	impermissible private benefit?		X Yes No
Pai			t IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (for example, recrea		istorically important land area
	Protection of natural habitat	Preservation of a c	ertified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of a	conservation easement on the last
	day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str		2c
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not on a historic structure	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the org	ganization during the tax
	year >		
4	Number of states where property subject to conservation eas	· · · · · · · · · · · · · · · · · · ·	
5	Does the organization have a written policy regarding the per		—, —,
_	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	nandling of violations, and emorcing conserv	ation easements during the year (-
~	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing concentration	a casements during the year
7	\$ \$	illing of violations, and emorcing conservation	reasements during the year
8	Does each conservation easement reported on line 2(d) abov	e eatisfy the regulirements of section 170/h)//	1)/R)(i)
•	and section 170(h)(4)(B)(ii)?	e satisfy the requirements of section 17 of the	Yes No
9	In Part XIII, describe how the organization reports conservation	on essements in its revenue and expense sta	
9	balance sheet, and include, if applicable, the text of the footn		
	organization's accounting for conservation easements	oto to the organization o manda statement	s that describes the
Par	t III Organizations Maintaining Collections of	Art. Historical Treasures, or Othe	er Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 95		balance sheet works
	of art, historical treasures, or other similar assets held for pub		
	service, provide in Part XIII the text of the footnote to its finan		
b	If the organization elected, as permitted under FASB ASC 95		ince sheet works of
_	art, historical treasures, or other similar assets held for public	•	
	provide the following amounts relating to these items:	· · · · · · · · · · · · · · · · · · ·	,
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		\$
	If the organization received or held works of art, historical trea	sures, or other similar assets for financial dai	
	the following amounts required to be reported under FASB AS		
	Revenue included on Form 990, Part VIII, line 1		> \$
	Assets included in Form 990, Part X		> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

		OOGA, INC.					<u>604599</u>	
Ра	rt III Organizations Maintaining C							nued)
3	Using the organization's acquisition, accessi	on, and other record	ls, check any of the	following that m	nake signif	icant use o	f its	
	collection items (check all that apply)							
а	Public exhibition	d	_	change program				
b	Scholarly research	е	Other					
C	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explain	n how they further	the organization'	's exempt	purpose in	Part XIII.	
5	During the year, did the organization solicit o	r receive donations (of art, historical trea	asures, or other s	sımılar ass	ets		
	to be sold to raise funds rather than to be ma						Yes	Nc
<u>Pa</u>	rt IV Escrow and Custodial Arran reported an amount on Form 990, Par		ete if the organization	on answered "Ye	es" on Forr	n 990, Part 	: IV, line 9, or	·
1a	Is the organization an agent, trustee, custodi	an or other intermed	liary for contributio	ns or other asset	ts not inclu	ıded		
	on Form 990, Part X?						Yes	X No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table		_			
							Amoun	<u> </u>
С	Beginning balance				L	1c		
d	Additions during the year			•		1d		
е	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for escrow or o	ustodial account	t liability?		Yes	□ No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has beer	n provided on Pa	rt XIII			
Pa	rt V Endowment Funds. Complete it	f the organization an	swered "Yes" on F	orm 990, Part IV,	line 10			
		(a) Current year	(b) Prior year	(c) Two years b	ack (d) T	nree years b	ack (e) Four	years back
1a	Beginning of year balance	1,171,277,	1,268,944	957.9	28.	932,5	11,	982,594
b	Contributions			209 9	41.			
С	Net investment earnings, gains, and losses	142,885,	-92,303	106 9		29,6	89.	-44_693
d	Grants or scholarships	2,039,	5,364	5 8	374.	4.2	72.	5_390
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance	1,312,123,	1,171,277,	1,268,9	44.	957.92	28.	932,511
2	Provide the estimated percentage of the curr							
a	Board designated or quasi-endowment	,	%	,,				
b	Permanent endowment ► 100.00	%						
		<u></u>						
·	The percentages on lines 2a, 2b, and 2c short	-						
За	Are there endowment funds not in the posses	•	tion that are held a	ind administered	for the or	nanization		
Ų.	by	00,01, 0, 1, 10 0, gam20				J		Yes No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	X
h	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on Schedule R?				3b	
4	Describe in Part XIII the intended uses of the	=					(_00	
	t VI Land, Buildings, and Equipm		WITTOTIC TOTTOG.					
	Complete if the organization answered		Part IV line 11a S	See Form 990 Pr	art X line 1	ın		
		(a) Cost or ot	· · · · · · · · · · · · · · · · · · ·		(c) Accum		(d) Book	value
	Description of property	basis (investm	', '	(other)	deprecia		(u) 600r	value
	I and			5,067.	400.000	-	735	067
	Land			1,593.				5,067.
	Buildings		1,30	11,030.			1,30.	L <u>,593</u> .
_	Leasehold improvements	 		·				
d	Equipment	ļ		0 110		000		770
	Other			0,119.	/3	<u>,889.</u>		<u>5,230.</u>
<u>Fotal</u>	. Add lines 1a through 1e. (Column (d) must ed	gual Form 990, Part X	X, column (B), line 1	l0c}		<u> </u>	2,062	2,890.

Schedule D (Form 990) 2019

CHATTANOOGA, INC.

62-6045999 Page 3

Schedule D (Form 990) 2019

Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) LIMITED PARTNERSHIPS	11,661,108.	END-OF-YEAR MARKET	
(B) GLOBAL HEDGE FUNDS	27,022,626.	END-OF-YEAR MARKET	
(C) REAL ESTATE FUNDS	1,701,318.	END-OF-YEAR MARKET	
(D) OTHER	1,996,917.	END-OF-YEAR MARKET	VALUE
(E)			
(G)			
(H)	40 201 000		
Total (Col (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related.	42,381,969.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11c See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation. Cost or end	I-of-year market value
(1)			
(2)			
(3)			
_ (4)			
(5)			
(6)			
(7)			·· ··
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"		1d See Form 990, Part X, line 15.	415
(a)	Description	· · · - · · · · · · · · · · · · · · · ·	(b) Book value
(1)			
(2)			· · · · · · · · · · ·
(3)			
(5)			
(7)			
(8)			
Tabel (Column (b) must aqual Form 200, Part V, col (R) line	15\		
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X Other Liabilities.	: 15.)		
Complete if the organization answered "Yes"	on Form 990 Part IV line 1	1e or 11f See Form 990 Part X line 25	
(a) Description of liability	<u> </u>		(b) Book value
(1) Federal income taxes			
(2) FUNDS HELD AS AGENCY ENDO	WMENTS		5,357,307.
(3)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0/00//00//
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)		5,357,307.
Liability for uncertain tax positions. In Part XIII, provide.		the organization's financial statements the	

932053 10-02-19

Schedule D (Form 990) 2019

organization's liability for uncertain tax positions under FASB ASC 740 Check here if the text of the footnote has been provided in Part XIII

	dule D (Form 990) 2019 CHATTANOOGA, INC.				6045999 Pag	ge 4
Pai	t XI Reconciliation of Revenue per Audited Financial Statemen	nts W	ith Revenue per F	letur i	1.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			,		
1	Total revenue, gains, and other support per audited financial statements			1	59,690,13	<u> 11.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.	1	1		l.	
a	Net unrealized gains (losses) on investments	2a	12,691,360.	1		
þ	Donated services and use of facilities	2b				
C	Recoveries of prior year grants	2c				
þ	Other (Describe in Part XIII.)	2d	1,134,165.			
e	Add lines 2a through 2d			2e	<u>13,825,52</u>	
3	Subtract line 2e from line 1			3	45,864,60	16.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		•			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	510,941.			
þ	Other (Describe in Part XIII)	4b				
¢	Add lines 4a and 4b			4c	510,94	<u>.1.</u>
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5	46,375,54	<u>.7.</u>
Pai	t XII Reconciliation of Expenses per Audited Financial Stateme	ents V	Vith Expenses per	Retu	rn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total expenses and losses per audited financial statements			1	23,449,21	1.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25					
а	Donated services and use of facilities	2a]]		
b	Prior year adjustments .	2b]		
c	Other losses	2c]		
d	Other (Describe in Part XIII)	2d]		
e	Add lines 2a through 2d			2 <u>e</u>		0.
3	Subtract line 2e from line 1			3	23,449,21	1.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a_	510,941.]		
b	Other (Describe in Part XIII)	4b				
¢	Add lines 4a and 4b			4c	510,94	1.
	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	23,960,15	2.
Par	t XIII Supplemental Information.		<u>.</u>			
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4, Part I	V, lines	1b and 2b, Part V, line	4; Part	X, line 2, Part XI,	
lines :	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	tional in	formation.			
		_	· _			
	·- ·- ·- ·					
<u>PA</u> F	T V, LINE 4:					
<u>ENL</u>	OWMENT FUNDS ARE INTENDED TO PROVIDE SCHOL	ARS.	HIPS AND SUP	POR'	r ro	
*** -	TOUG ODGINITGIMIONG THE HANTEMON GOLDING HOD	300		m T O	T DOLDINOLI	O.T.
VAL	IOUS ORGANIZATIONS IN HAMILTON COUNTY FOR	ARE	A BEAUTIFICA	TTO	N, DOWNTOW	N_
n es	THE DIVING HEALTH HER THE TOURS OF THE TANKEN	. att	I MIIDAT TANDO	T 27733.61	TATE AND	
DE A	ELOPMENT, HEALTH RELATED ISSUES, CIVIC AND	<i>.</i> Co.	LTURAL IMPRO	A E'M	ENTS, AND	—
יזרם	CATIONAL AND HUMANITARIAN PROGRAMS.					
<u> </u>	CATIONAL AND HUMANITARIAN PROGRAMS.					
			 			
PAR	T X, LINE 2:					
	1 M/ DIMB 2.		···- <u>-</u>			
тнг	FOUNDATION FOLLOWS THE STATUTORY REQUIREM	ENT	S FOR ITS IN	COM	E TAX	
ACC	OUNTING AND GENERALLY AVOIDS RISKS ASSOCIA	TED	WITH POTENT	IAL		
PRO	BLEMATIC TAX POSITIONS THAT MAY BE CHALLEN	<u>IGE</u> D	UPON EXAMIN	ATI(ON.	
						-
<u>MAN</u>	AGEMENT BELIEVES ANY LIABILITY RESULTING F	ROM	TAXING AUTH	ORI	ries	
IMP	OSING ADDITIONAL INCOME TAXES FROM ACTIVIT	IES	DEEMED TO B	E U	RELATED TO	0_
932054	10-02-19			Sched	ule D (Form 990) 20	019

932054 10-02-19

THE FOUNDATION'S NON-TAXABLE STATUS WOULD NOT HAVE A MATERIAL EFFECT ON THE FOUNDATION'S CONSOLIDATED FINANCIAL STATEMENTS. WITH FEW EXCEPTIONS, THE FOUNDATION IS NO LONGER SUBJECT TO TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2016. PART XI, LINE 2D - OTHER ADJUSTMENTS:	Part XIII Supplemental Information (continued)	62-6045999 Page 5
THE FOUNDATION'S CONSOLIDATED FINANCIAL STATEMENTS. WITH FEW EXCEPTIONS, THE FOUNDATION IS NO LONGER SUBJECT TO TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2016. PART XI, LINE 2D - OTHER ADJUSTMENTS:	Supplemental information continued)	
THE FOUNDATION IS NO LONGER SUBJECT TO TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2016. PART XI, LINE 2D - OTHER ADJUSTMENTS:	THE FOUNDATION'S NON-TAXABLE STATUS WOULD NOT HAVE A MATERIA	AL EFFECT ON
FOR YEARS BEFORE 2016. PART XI, LINE 2D - OTHER ADJUSTMENTS:	THE FOUNDATION'S CONSOLIDATED FINANCIAL STATEMENTS. WITH FEW	EXCEPTIONS,
PART XI, LINE 2D - OTHER ADJUSTMENTS:	THE FOUNDATION IS NO LONGER SUBJECT TO TAX EXAMINATIONS BY T	AX AUTHORITIES
	FOR YEARS BEFORE 2016.	
CHANGE IN VALUE OF CONTRIBUTIONS RECEIVABLE 1,134,165.	PART XI, LINE 2D - OTHER ADJUSTMENTS:	
	CHANGE IN VALUE OF CONTRIBUTIONS RECEIVABLE	1,134,165.
		· — — — — — — — — — — — — — — — — — — —

SCHEDULE 1 (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

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www.irs.go
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OMB No 1545-0047	2019	Open to Public	Inspection
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Employer identification number

Schedule I (Form 990) (2019) **2** 267. 62-6045999 TO ENCOURAGE INNOVATION, RECOGNIZE THE POSITIVE IMPACT OF DIVERSITY TO (h) Purpose of grant BUILD CAPACITY AND or assistance X Yes Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (d) Amount of cash grant 19,679,892 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table THE COMMUNITY FOUNDATION OF GREATER (c) IRC section (if applicable) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (P) EIN criteria used to award the grants or assistance? CHATTANOOGA, 1 (a) Name and address of organization or government Name of the organization SCHEDULE ATTACHED Part Part

(Form 990) (2019) CHATTANOOGA, INC.
Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2019)

Part III Grants and Other

Page 2

62-6045999

ran III can be dupilicated if additional space is needed.					
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
PROGRAM SERVICE EXPENSE	106	289,508.	0		
REIMBURSEMENT FOR PROGRAM EXPENSE	51	105,615,	0		
COLLEGE SCHOLARSHIP	340	724_099.	0		
INDEPENDENT CONTRACTOR FOR PROGRAM SERVICE	3	247.070.	0		
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information	quired in Part I, lin	e 2, Part III, column	(b), and any other ad	ditional information	
PART II, LINE 1, COLUMN (H):				;	
NAME OF ORGANIZATION OR GOVERNMENT:	SCH	EDULE ATTACHED	D		
(H) PURPOSE OF GRANT OR ASSISTANCE:	T O	ENCOURAGE INNOVATION,	1	BUILD	
CAPACITY AND RECOGNIZE THE POSITIVE	IME	ACT OF DIVERSITY	ITY TO IMP	TO IMPROVE LIVES	
IN THE COMMUNITY.					

FORM 990, SCHEDULE I, PART IV:

TO INSPIRE GIVING AND ENCOURAGE ACTION TO IMPROVE LIVES IN THE GREATER

CHATTANOOGA AREA.

Schedule I (Form 990) CHAT'I'ANOUGA, INC. 62-6045999 Page 2
Part IV Supplemental Information
GRANTS AWARDED FROM MAIN ENDOWMENT FUND ARE REQUIRED TO BENEFIT
RESIDENTS OF HAMILTON COUNTY.
SCHOLARSHIPS AWARDED ARE MONITORED THROUGH PERSONAL CONTACT WITH THE
AWARD RECIPIENT TO ENSURE SCHOLARSHIPS ARE USED FOR EDUCATIONAL
PURPOSES.
GRANTS FROM OTHER FUNDS ARE REVIEWED AT THE TIME THE GRANT IS ISSUED TO
ENSURE THE AWARD IS FOR A CHARITABLE PURPOSE. DUE DILIGENCE IS
PERFORMED FOR EACH GRANT TO VERIFY THE TAX STATUS OF THE ORGANIZATION
AT THE TIME THE GRANT IS MADE. STAFF VERIFIES GRANTEE 501(C)3 STATUS
THROUGH GUIDESTAR AND/OR INTERNAL REVENUE SERVICE PUBLICATION 78.
GRANTS ARE APPROVED BY THE PRESIDENT OF THE ORGANIZATION, THE VP OF
DONOR SERVICES, A COMMITTEE AUTHORIZED BY THE BOARD OF DIRECTORS AND/OR
THE BOARD OF DIRECTORS.
AUDITORS REVIEW GRANTS ANNUALLY.
,

SCHEDULE J (Form 990)

A ...

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public

OMB No 1545-0047

Department of the Treasury
Internal Revenue Service
Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection 3

Part I Questions Regarding Compensation

THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA, INC.

Employer identification number 62-6045999

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,		,	13g 3
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items.		i.	
	First-class or charter travel Housing allowance or residence for personal use	1 `	. 3	
	Travel for companions Payments for business use of personal residence	1.7	~,'.'	1
-	Tax indemnification and gross-up payments X Health or social club dues or initiation fees	1 5	1.5	
	Discretionary spending account Personal services (such as maid, chauffeur, chef)	1	. '3,	2.
			3.00	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	1	1	دُ نين ا
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	,
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	ر ر در رفت شب	, , ,	
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	X	
		- F _c		7. q.
3	indicate which, if any, of the following the organization used to establish the compensation of the organization's	1.0		, , ,
	CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to	74.7	1,000	1.
	establish compensation of the CEO/Executive Director, but explain in Part III	ł	1,2	13
	X Compensation committee	j.,	1 2 2 2 2	1 17
	Independent compensation consultant X Compensation survey or study	4.5	` <u>`</u>	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Form 990 of other organizations Approval by the board or compensation committee	٠٠ زير. ١	7.6	1
		3.4 3.55		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing	2	413	
	organization or a related organization:	ļ., .		
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a⋅c, list the persons and provide the applicable amounts for each item in Part III.) / Lo. ;	:
		`		10,000
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		4.	/ 3°,
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	- h	r,	the say
	contingent on the revenues of.	ئىرىنى ئىرىسىد	4	X
а	The organization?	_5a		<u>X</u>
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III	, A.,		2 ~ î
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		, ž., ,	3. 4
	contingent on the net earnings of:	4 7.200		
а	The organization?	6a		_X_
b	Any related organization?	6b		_X_
	If "Yes" on line 6a or 6b, describe in Part III.	`,.; _, ;		۳, 🙀
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments		٠., الم	***************************************
	not described on lines 5 and 6? If "Yes," describe in Part III	7		<u>X</u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	Lil.	,1 	
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8_		<u>X</u>
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in		بند مبشر	
	Pagulations section 53 4958-6/o)2	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

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Page 2

INC. CHATTANOOGA, Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

62-6045999

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

							7 - 1 - 4 - E - 4 - E	
		(B) Breakdown of v	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) lotal of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) MAEGHAN JONES	Ξ	185,175.	0.	•0	18,775.	8,350.	212,30	0
PRESIDENT	▣	0.	0.	0.	0	0.	0	0
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Schedule J (Form 990) 2019

	INE COMMONIII FOUNDALION OF GREATER	
Schedule J (Form 990) 2019	CHATTANOOGA, INC.	Page 3
Part III Supplemental Information	u	
Provide the information, explanation	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information	mation.

			•						
						:			

Schedule J (Form 990) 2019

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

Open to Public Inspection :

Department of the Treasury Internal Revenue Service

Part I

Name of the organization

Types of Property

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA, INC.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Employer identification number 62-6045999

Schedule M (Form 990) 2019

		(a)	(b)	(c)		d)		
		Check if applicable	Number of contributions or	Noncash contribution amounts reported on	Method of noncash contri			t c
		applicable		Form 990, Part VIII, line 1g	Honcasii conti	- Dution a		.s
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications		الميون و المراجع المرا					
5	Clothing and household goods		The second	-				
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	81	7,020,911.	PUBLISHED	VALU	ES	
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures					_		
14	Qualified conservation contribution - Other							
15	Real estate · Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts					_		
25				·-				
26	Other () Other ()							
27	Other ()							
28	Other ()							
29	Number of Forms 8283 received by the organiz	zation during	the tax year for c	ontributions				
	for which the organization completed Form 828	33, Part IV, E	onee Acknowledg	ement 29				
							Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I, lines 1 throug	jh 28, that it			1,5,72
	must hold for at least three years from the date	of the initia	l contribution, and	which isn't required to be us	sed for	<u>.</u>	المقدلات ا	
	exempt purposes for the entire holding period?	•				30a		X
b	If "Yes," describe the arrangement in Part II.					, 4,11	1,52	
31	Does the organization have a gift acceptance p	oolicy that re	quires the review of	of any nonstandard contribu	tions?	31		X
	Does the organization hire or use third parties of	or related or	ganizations to solic	cit, process, or sell noncash				
	contributions?	•	-			32a		X
b	If "Yes," describe in Part II					-	: 	J. 1
	If the organization didn't report an amount in co	olumn (c) for	a type of property	for which column (a) is chec	cked,	(a	1.00	
	describe in Part II						٠,	33 4

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	•		THE	COMMUNITY	F	OUNDATION	OF GREA	TER			
Sched	ule M	(Form 990) 2019		TANOOGA,					62-604	<u> 45999 </u>	Page 2
Part	<u> </u>	Supplemental	Information Information	mation. Provide to	the in	formation required l ntributions, the num	by Part I, lines	30b, 32b, and received, or a c	33, and whether	the organizat	ion
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						··-·					
		<u></u>				<u></u> .			<u> </u>		
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SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

10

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

THE COMMUNITY FOUNDATION OF GREATER

Employer identification number

CHATTANOOGA, INC.	62-6045999
FORM 990, PART VI, SECTION B, LINE 11B:	
COPY IS PROVIDED TO AND REVIEWED BY FINANCE AND AUDIT CO	MMITTEES AND
PROVIDED TO FULL BOARD.	
FORM 990, PART VI, SECTION B, LINE 12C:	
BOARD MEMBERS, NON-BOARD COMMITTEE MEMBERS AND CURRENT E	MPLOYEES ARE
REQUIRED TO REVIEW THE POLICY ON AN ANNUAL BASIS AND SUE	MIT TO THE
PRESIDENT A SIGNED COPY OF THE CONFLICT OF INTEREST STAT	EMENT TO INDICATE
ACCEPTANCE OF THE POLICY STATED AND DISCLOSE ANY POTENTI	AL CONFLICTS OF
INTERESTS.	
FORM 990, PART VI, SECTION B, LINE 15:	
COMPENSATION DETERMINED BY PERSONNEL COMMITTEE. COMMITT	EE REVIEWS DATA
PROVIDED BY THE COUNCIL ON FOUNDATIONS FOR COMPARABLE PO	SITIONS. FOR THE
PRESIDENT, THE COMMITTEE ALSO REVIEWS RESPONSIBILITIES A	ND COMPARES
SALARIES TO OTHER ORGANIZATIONS IN THE AREA.	
	
FORM 990, PART VI, SECTION C, LINE 19:	
THE 990, 990T AND AUDIT IS MADE AVAILABLE ON THE ORGANIZ	ATION'S WEBSITE.
IN ADDITION, THE 990 IS ALSO AVAILABLE AT WWW.GUIDESTAR.	ORG AND UPON
REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN VALUE OF CONTRIBUTIONS RECEIVABLE	1,134,165.

FORM 990, PART XI, LINE 2C:

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA, INC.	Employer identification number 62-6045999
THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.	
FORM 990, SCHEDULE O:	
HOWEVER, THE ORGANIZATION'S ACTIVITIES ARE LIMITED TO, AN	ND OPERATED
EXCLUSIVELY FOR, RELIGIOUS, CHARITABLE, SCIENTIFIC, LITER	RARY AND
EDUCATIONAL PURPOSES, AND NO PART OF THE NET EARNINGS OF	THE
CORPORATION WILL INURE TO THE BENEFIT OF ANY PRIVATE MEME	BER OR
INDIVIDUAL. ALSO, NO SUBSTANTIAL PART OF THE ACTIVITIES	SHALL CONSIST
OF THE CARRYING ON OF PROPAGANDA OR OTHERWISE ATTEMPTING	TO INFLUENCE
LEGISLATION, AND IT SHALL NOT PARTICIPATE IN OR INTERVENE	IN (INCLUDING
THE PUBLICATION OR DISTRIBUTION OF STATEMENTS) ANY POLITI	CAL CAMPAIGN
ON BEHALF OF ANY CANDIDATE FOR PUBLIC OFFICE.	
	

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SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Comple

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019 Open to Publication

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OMB No 1545-0047

Employer identification number 62-6045999

THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA,

Part L. Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Direct controlling Part II | Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt entity End-of-year assets Total income Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

(g) Section 512(bX13) controlled

Direct controlling entity

Public charity status (if section

Exempt Code

Legal domicile (state or

Primary activity

Name, address, and EIN of related organization

THE HOWARD FUND - 81-3722308

37402

CHATTANOOGA, TN

832 GEORGIA AVE

foreign country)

section

501(c)(3))

entity?

ž

Yes

×

TYPE I SUPPORTING

501(c)(3)

TENNESSEE

SUPPORTING ORGANIZATION

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2019

932161 09-10-19 LHA

Schedule R (Form 990) 2019 CHATTANOOGA, INC.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related as a partnership during the tax year

Ā

Page 2

62-6045999

General or Percentage managing ownership partner?			
<u> </u>			i
General or managing partner?			
9 8 9 9			
Code V-UBI cament in box record of Schedule K-1 (Form 1065)			
orthonate toons?	2		
(h) Disproportionate allocations?	3		
(g) Share of end-of-year assets			
(f) Share of total income			
(e) Predominant income (related, unrelated, excluded from tax under sections 510-514)			
(d) Direct controlling entity			
(c) Legal domicile (state or foreign			
(b) Primary activity			
(a) Name, address, and EIN of related organization			

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related part IV.

					į			
(a)	(q)	(c)	(p)	(e)		(6)	(h)	(1)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	(State or foreign Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, Scorp, Coop, C	Type of entity (C corp, S corp,	Share of total income	Share of end-of-year	ge	Section 512(b)(13) controlled entity?
		country)		or trusty		assers		Yes No
								_
	1							
		••••						
	•							
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Schedule R (Form 990) 2019

932162 09-10-19

THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA, INC.

Page 3

62-6045999

Schedule R (Form 990) 2019

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

					\vdash
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule 1. Diring the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Dade II N/2	or orom to one of the	ور لموفورا ومورافحة موضور لموفور	0/1 II of CO	Yes	9 9
a Receipt of (i) interest, (ii) annurties, (iii) royalties, or (iv) rent from a controlled entity				4	×
b Giff, grant, or capital contribution to related organization(s)				£	×
c Gift, grant, or capital contribution from related organization(s)				2	×
d Loans or loan guarantees to or for related organization(s)				Ţ	×
				2 ;	•
				<u>ש</u>	4
# Parish from value of a second second second second					, >
I Dividerios rom relateu digamization(s)				=	4
g Sale of assets to related organization(s)				19	×
h Purchase of assets from related organization(s)				ŧ	×
i Exchange of assets with related organization(s)				;=	×
j Lease of facilities, equipment, or other assets to related organization(s)				i_	×
k Lease of facilities, equipment, or other assets from related organization(s)				*	×
I Performance of services or membership or fundraising solicitations for related organization(s)	anization(s)			=	×
m Performance of services or membership or fundraising solicitations by related organization(s)	inization(s)			Ę	×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ion(s)			Ę	×
o Sharing of paid employees with related organization(s)				9	×
p Reimbursement paid to related organization(s) for expenses				10	×
q Reimbursement paid by related organization(s) for expenses				19	×
				,	
r Other transfer of cash or property to related organization(s)				1-	×
s Other transfer of cash or property from related organization(s)				1s	×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete the	is line, including covered re	lationships and transaction thresholds.		
(а) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount involved	/olved	
(1)					
(2)					
(3)					
(4)					
(5)					
(9)					
932163 09-10-19	45		Schedule R (Form 990) 2019	R (Form 99	30) 2019

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62-6045999

CHATTANOOGA, INC.

Part VI. Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37 Schedule R (Form 990) 2019

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) ercentage wnership					
al or P	 				
(j) General or managing Partner? Yes No			 		
(h)					
(h) Disproportionate allocations? Yes No		 	 		
A alloc		 	 	<u> </u>	
(g) Share of end-of-year assets					
(f) Share of total income					
Are all partners sec 501(c)(3) orgs Yes No					
(d) Predominant income (related, unrelated, excluded from tax undersections 512-514)					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(a) Name, address, and EIN of entrty					

Schedule R (Form 990) 2019

Schedule R (Form 990) 2019	THE COMMUNITY FOUNDATION OF GREATER CHATTANOOGA, INC.	62-6045999 Page 5
Part VII Supplemental Info	rmation	
	nation for responses to questions on Schedule R. See instructions	
		
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