DLN: 93493198018698 OMB No 1545-0047 **Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>

Open to Public

A F	Or +L	o 2015 ~	alandar vaar jor tav vaar basin	ning 10-01-2016 and and	na 00 21	1-2017			
		e 2016 ca pplicable	alendar year, or tax year begin C Name of organization	ining 10-01-2016 , and endi	ng vy-3l	J-ZUI/	D Employ	er identif	ication number
		pplicable change	THE NARBHA INSTITUTE INC				86-603		
	me ch	-	Doing business as					/ 143	
∐ Ini Fir	tıal ret ıal	turn	Boiling Business us						
		nınated d return		ail is not delivered to street address)	Room/sui	te	E Telephor	ne number	
_		on pending	616 N Beaver Street				(928) 2	33-8667	
			City or town, state or province, cour Flagstaff, AZ 86001	try, and ZIP or foreign postal code					
			<b>F</b> Name and address of principa	Lofficor		117 > -	<b>G</b> Gross re	•	3,227,267
			MARY JO GREGORY	Torricer			this a group re	turn for	□Yes ☑No
			616 N Beaver Street FLAGSTAFF, AZ 86001				ubordinates? re all subordinat	:es	Yes No
I Ta:	x-exer	npt status	✓ 501(c)(3)	Insert no )	J 527		icluded? <sup>:</sup> "No," attach a l	list (see	
1 W	ehsit	e: ww	w narbhainstitute org	111Sert 110 )	J 327		roup exemption	•	•
							· ·		
<b>K</b> Forr	n of or	rganızatıon	☑ Corporation ☐ Trust ☐ Asso	ciation Other ►		<b>L</b> Year of	formation 1967	<b>M</b> State	of legal domicile AZ
В-	T	C	***						
Pa		Sum Briefly des	mary scribe the organization's mission o	most significant activities					
e)			MEDICAID MANAGED CARE PLAN		SING AN	D POPULA	TION HEALTH		
JIC.	-								
Governance	-								
Š			is box $ ightharpoonup$ if the organization dis				25% of its net a		1 .
	l		of voting members of the governin of independent voting members of	• ' ' ' '				3	3
Activities &	l		nber of individuals employed in ca				• •	5	8
Ĭ	l		nber of malviduals employed in ca nber of volunteers (estimate if nec	, , ,	•		• •	6	9
Act	l		elated business revenue from Part	, ,				7a	0
	l		lated business taxable income fron	, ,,				7b	0
							Prior Year		Current Year
Qı	8	Contribut	ions and grants (Part VIII, line 1h	)			6,454,	150	5,953,979
Rəvenue	9	Program	service revenue (Part VIII, line 2g	)			703,0	037	705,200
P.ċ√	10	Investme	ent income (Part VIII, column (A),	lines 3, 4, and 7d )	•		374,8	845	407,252
	l		venue (Part VIII, column (A), lines	•			153,4		510,611
	_		enue—add lines 8 through 11 (mu				7,685,4		7,577,042
	ı		nd similar amounts paid (Part IX, o	, ,,	•	-	1,576,		2,091,478
	ı		paid to or for members (Part IX, co other compensation, employee be		· · 5_10)		855,8	0 810	1,259,732
Expenses	l	•	onal fundraising fees (Part IX, colu		. 5-10)		000,0	0	1,259,732
8			raising expenses (Part IX, column (D), li	, ,,	•			$\dashv$	
죄	l		penses (Part IX, column (A), lines				1,334,0	516	1,371,448
	18	Total exp	enses Add lines 13-17 (must equ	al Part IX, column (A), line 25)			3,766,	560	4,722,658
	19	Revenue	less expenses Subtract line 18 fro	om line 12			3,918,	777	2,854,384
Ses Ses						Begin	ning of Current Y	ear	End of Year
afan Sets	20	Total acc	ets (Part X, line 16)				E2 E71	105	
Net Assets or Fund Balances	l		ulities (Part X, line 26)			-	52,571,: 683,		55,695,505 225,181
골등	l		s or fund balances Subtract line 2				51,887,4		55,470,324
Pai			ature Block				,,		,,
Undei	r pena	alties of p	erjury, I declare that I have exam						
кпоw any k			f, it is true, correct, and complete	Declaration of preparer (other	than offic	er) is bas	ed on all inform	ation of v	vnich preparer has
		11					2010 07 10		
c:~~		Signati	ure of officer				2018-07-12 Date		
Sign Here		MARY.	JO GREGORY CHIEF EXECUTIVE OFFICE	D					
			r print name and title						
			rint/Type preparer's name	Preparer's signature		ate		PTIN	
Paid	k	<u> </u>	my A O'Loughlin	Amy A O'Loughlin		018-07-10	self-employed	P00869687	<u>'</u>
Pre		₹¹ ├ <sub>ट</sub>	irm's name CBIZ MHM LLC	<u> </u>			Firm's EIN ► 34-		
Use	On	ıly  ⁺	irm's address ► 4722 N 24th St Ste 300	1			Phone no (602)	∠64-6835	
			Phoenix, AZ 85016						
			this return with the preparer show duction Act Notice, see the sep	· · · · · · · · · · · · · · · · · · ·			1- 113037	<u>✓</u> Y	<b>(es □ No</b> Form <b>990</b> (2016)
OFP	aper	WUIK KE	auction ACL NOLICE, see The Sep	arate mistructions.		(at N	lo 11282Y		Form 990 (2016)

	990 (2016)					Page <b>2</b>
Par	t IIII Statement	of Program Ser	vice Accomplis	hments		
	Check If Sche	dule O contains a re	sponse or note to a	any line in this Part III		🗹
1	Briefly describe the o	rganızatıon's mıssıc	n	·		
					JPPORTED HOUSING FOR PERSO	
MEN.	TAL ILLNESS, AND WO	RKS TO ADDRESS P	OPULATION HEALT	H AND THE SOCIAL DET	ERMINANTS OF HEALTH AS A CO	NVENER AND SUPPORTER
			<u> </u>			
2		, ,	, ,	vices during the year whi		
						🗌 Yes 🗹 No
	If "Yes," describe the					
3	Did the organization	cease conducting, o	r make significant	changes in how it conduc	cts, any program	
	services?					🗆 Yes 🗹 No
	If "Yes," describe the	se changes on Sche	dule O			
4		d 501(c)(4) organız	ations are required	to report the amount of	argest program services, as meas grants and allocations to others,	
4a	(Code	) (Expenses \$	2,596,163	including grants of \$	1,773,392 ) (Revenue \$	)
4a	(Code See Additional Data	) (Expenses \$	2,596,163	including grants of \$	1,773,392 ) (Revenue \$	)
4a 4b	<b>\</b>	) (Expenses \$	2,596,163 315,662	including grants of \$ including grants of \$	1,773,392 ) (Revenue \$	642,582 )
	See Additional Data					642,582 )
	See Additional Data (Code					642,582 )
4b	See Additional Data (Code See Additional Data	) (Expenses \$	315,662	including grants of \$	) (Revenue \$	
4b	See Additional Data  (Code See Additional Data  (Code	) (Expenses \$ ) (Expenses \$	315,662	including grants of \$	) (Revenue \$	
4b	See Additional Data  (Code See Additional Data  (Code See Additional Data	) (Expenses \$ ) (Expenses \$	315,662 402,704	including grants of \$	) (Revenue \$	
4b 4c	See Additional Data  (Code See Additional Data  (Code See Additional Data	) (Expenses \$ ) (Expenses \$  Table  Tes (Describe in Sch	315,662 402,704	including grants of \$ including grants of \$	) (Revenue \$	

Section 501(c)(3) organizations.

or X as applicable

Page 3

No

Nο

Nο

Nο

No

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . . . . .

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Yes

3 4 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right 6

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11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

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Nο

Form 990 (2016)

Yes

Yes

Yes

Yes

29

Part IV	Checklist of Required Schedules (continued)		
		Yes	No

**20a** Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . .

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . . Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX.

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . 🔧

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🔧

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

20b Yes 21

Yes

22

23

24a

24b

24c

24d

25a

25b

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27

28a

28b

28c

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33

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35a

35h

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Yes

Yes

Yes

Yes

Form 990 (2016)

Page 4

No

Nο Νo

Nο

Νo

Nο

orm	990 (2016)			Page <b>5</b>
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 77			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
b	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	20		
C	If res, to line 3a or 3b, did the organization line Form 8000-17	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
7				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments of "No," provide an explanation in Schedule O	14b		

Form	990 (2016)			Page <b>6</b>
Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	nes
	Check if Schedule O contains a response or note to any line in this Part VI			✓
Se	ction A. Governing Body and Management			
		$\overline{}$	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 4			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b  3			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	∍.)	
		$\overline{}$	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
Ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
<u> </u>	ction C. Disclosure	16b	Yes	
<u>Se</u> 17	List the States with which a copy of this Form 990 is required to be filed.			
	<u>AZ</u>			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records  >JUDY MARFECHUK 616 N Beaver Street FLAGSTAFF, AZ 86001 (928) 233-8672			
			orm 00	0 (2016)

(A)

Name and Title

(F)

Estimated

(E)

Reportable

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

(C)

Position (do not check more

(D)

Reportable

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the

• List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

(B)

Average

- organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations
- List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Light Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Name and Title	hours per week (list any hours for related	than o	ne b	ox, in of tor/t	unle: ficei	and a	son	compensation from the organization (W- 2/1099-	compensation from related organizations (W- 2/1099-	amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations
(1) JAMES WURGLER VICE-PRESIDENT	6 00	Х		x				0	0	0
(2) MARRINER CARDON SECRETARY	5 00	X		x				0	0	0
(3) JIM DYKES DIRECTOR	4 00	X						0	0	0
(4) MARY JO GREGORY PRESIDENT & CEO	47 00	Х		x				433,058	0	19,058
(5) JAMES COOK CFO	40 00			х				192,011	0	9,680
(6) NATHAN JONES LEGAL COUNSEL	45 00					x		142,968	0	9,827
(7) JUDITH MARFECHUK CONTROLLER	35 00					×		135,827	0	9,725
										Form <b>990</b> (2016)

1743 SYCAMORE AVENUE KINGMAN, AZ 86409

compensation from the organization ▶ 7

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

اللكنا	Section A. Officers, Direct	tors, Trustees	s, key	<u> Emp</u>	<u>.oy</u> e	<u>es,</u>	<u>, and</u>	nigi	hest Cor	mpensa	tea Employ	rees (cor	nunue	u)	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, ι an of	ot che unles fficer	neck mo ess pers er and a etee)	rson	Repo compo from organiz	(D) portable pensation om the zation (W-		table nsation elated nons (W-	amo cor	npens from t	ited f other sation the
		for related organizations below dotted line)		Institutional	Officer	key employee	Highest co employee	Former	2/109	99-MISC)	2/1099-	MISC)	-	inizatio relate ganiza	
			trustee	al Trustee		, 66	Highest compensated employee								
				_				$\vdash$							
				_	$\vdash$		<del>-</del>	+			+				
				<del> </del>	<u></u>	<b>—</b>	<del>                                     </del>	+			+				
				_	<del> </del>	<del> </del>	<u> </u>	<u> </u>			+				
		-	-	+	$\vdash$	$\vdash$	+	+			+				
c T	Sub-Total			<del></del>	<u>.                                    </u>	<u>.                                    </u>	<b>*</b>	<u></u>						<u> </u>	
							<u> </u>			903,864		0			48,290
2 	Total number of individuals (including of reportable compensation from the			e liste	ed a	bove	e) who	rece	eived mo	re than p				<del>.</del> _ T	
3	Did the organization list any <b>former</b> line 1a <sup>7</sup> <i>If "Yes," complete Schedule 2</i>			tee, k	ey e	:mpl	loyee,	or hı	ighest coi	mpensate	ed employee		3	/es	No No
4	For any individual listed on line 1a, is organization and related organization individual														
5	Did any person listed on line 1a recei	we or accrue co	mnensa	tion f	rom	anv	· . · unrel	lated	organiza	ation or in	· · ·	·	4	res	
Ī	services rendered to the organization											!	5		No
	ection B. Independent Contract					_		_							
1	Complete this table for your five high from the organization Report compe												ensatio	n	
i		(A) and business addre						-	1	T	(B)		$T_{c}$	(C)	
Child	and family support	and pusitiess again	255		—						SCRIPTION OF SERVICE:		+ -		777,779
	9 s 52st street 100								1						
	NIX, AZ 85004 FYAVAPAI GUIDANCE CLINIC INC			—	—	—		—		MENTAL H	HEALTH SERVIC	ES.	-	;	366,117
	N WINDSONG DRIVE COTT, AZ 86314								1						
	nern Arizona University					_				Communit	ty Needs assess	sment	+	:	322,977
	ox 4080 taFF A7 86011								!						
	taFF, AZ 86011 egic Health Advisors Inc					—				Consulting			+		180,000
	prnoch way								!						
	de Caza, CA 92679 AVE MENTAL HEALTH CLINIC INC				—					MENTAL F	HEALTH SERVICE	ES	+		159,909
4									,						•

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

	90 (2016)						Page <b>9</b>
Part '							
	Check if Schedul	e O contains a resp	onse or note to any l	ine in this Part VIII  (A)  Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a Federated campaign	ns 1a					
ant	<b>b</b> Membership dues	1b					
5 6	<b>c</b> Fundraising events	1c					
ffs,	d Related organizatio	ns <b>1d</b>					
<u>i</u> 5	e Government grants (co	ontributions) <b>1e</b>	5,953,979				
ons, Gifts, Grants Similar Amounts	f All other contributions, and similar amounts no	, gifts, grants,					
Contributions, Gifts, Grants and Other Similar Amounts	above	1f					
<u> </u>	g Noncash contribution						
Contained	ın lınes 1a-1f \$						
	<b>h Total.</b> Add lines 1a-1	.f		5,953,979	1		
ᇐ	•		Business (		42.502	42.502	
12A	<b>b</b> RENTAL INC JOINT VENT			<u> </u>	· ·	42,582 62,618	
Service Revenue	RENTAL INC SMI HOUSE	ING		331110	02,010	02,010	
3	c						
ઝ્ર	u						
Program	f All other program se	rvice revenue					
ě	<b>9Total.</b> Add lines 2a-2f		70	05,200			
	3 Investment income (iii		interest and other				
	sımılar amounts) .		▶	357,451	L		357,451
	4 Income from investme						
	<b>5</b> Royalties						
	<b>6a</b> Gross rents	(ı) Real	(II) Personal				
	<b></b>						
	<b>b</b> Less rental expenses						
	c Rental income or						
	(loss)						
	<b>d</b> Net rental income o		·				
	<b>7a</b> Gross amount	(ı) Securities	(II) Other				
	from sales of assets other	20,700,026					
	than inventory						
	<b>b</b> Less cost or other basis and	20,650,225					
	sales expenses						
	<ul><li>C Gain or (loss)</li><li>d Net gain or (loss)</li></ul>	49,801		   49,801			49,801
	<b>8a</b> Gross income from fi		<b>•</b>	15,001			+3,001
<u>ə</u>	(not including \$	of					
Other Revenue	contributions reporte See Part IV, line 18		}				
Re	<b>b</b> Less direct expense	s <b>b</b>					
ē	${f c}$ Net income or (loss)	from fundraising ev	ents				
₽	<b>9a</b> Gross income from g See Part IV, line 19						
	occ rare IV, mie IS	 a	1				
	<b>b</b> Less direct expense	s <b>b</b>					
	<b>c</b> Net income or (loss)		ies •				
	10aGross sales of invent returns and allowand						
		а	(				
	<b>b</b> Less cost of goods s	sold b					
	<b>c</b> Net income or (loss)						
	Miscellaneous	Revenue	Business Code	F01 700			501 700
	11a <sub>AHIP</sub> REFUND		900099	501,709	,		501,709
	. —		000000	2 222			0.002
	<b>b</b> miscellaneous		900099	8,902	2		8,902
	C						
	d All other revenue .						
	e Total. Add lines 11a			510,611	L .		
	12 Total revenue. See	Instructions	· · · •	7,577,042	705,2	00	0 917,863
							Form <b>990</b> (2016)

Form 990 (2016)				Page <b>10</b>
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all col	umns All other orga	nızatıons must comp	lete column (A)	
Check if Schedule O contains a response or note to any l	ine in this Part IX			<u> 🗆</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	2,091,478	2,091,478	,	
2 Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	861,871	559,354	302,517	
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	321,552	231,753	89,799	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)				
9 Other employee benefits	12,965	9,650	3,315	
<b>10</b> Payroll taxes	63,344	42,875	20,469	
11 Fees for services (non-employees)				
a Management				
<b>b</b> Legal	6,859	6,859		
c Accounting	33,500		33,500	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	69,290		69,290	
<b>q</b> Other (If line 11q amount exceeds 10% of line 25, column	335,080	286,494	48,586	
(A) amount, list line 11g expenses on Schedule O)				
12 Advertising and promotion	525	414	111	
13 Office expenses	44,144	28,674	15,470	
<b>14</b> Information technology	41,665	25,506	16,159	
15 Royalties				
<b>16</b> Occupancy	189,209	171,594	17,615	
<b>17</b> Travel	37,937	24,593	13,344	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	116,092	92,360	23,732	
<b>20</b> Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	372,239	361,307	10,932	
23 Insurance	82,953		82,953	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a Other operating expense	22,650	13,866	8,784	
b DUES AND SUBSCRIPTIONS	19,305	11,819	7,486	
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	4,722,658	3,958,596	764,062	0
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	·	·		

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Investments—publicly traded securities .

Other assets See Part IV, line 11 . . .

Tax-exempt bond liabilities . . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Accounts payable and accrued expenses

Intangible assets . . . . .

Investments—other securities See Part IV, line 11 .

Total assets. Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments-program-related See Part IV, line 11

	Check if Schedule O contains a response or note to	any line in this Part IX .			🗆
			(A) Beginning of year		<b>(B)</b> End of year
1	Cash-non-interest-bearing		6,308,296	1	1,475,909
2	Savings and temporary cash investments	[	23,794,373	2	11,667,525
3	Pledges and grants receivable, net		28,411	3	0
4	Accounts receivable, net		145,474	4	5,723
5 6	Loans and other receivables from current and forme trustees, key employees, and highest compensated II of Schedule L Loans and other receivables from other disqualified section 4958(f)(1)), persons described in section 49 contributing employers and sponsoring organization	employees Complete Part persons (as defined under 958(c)(3)(B), and		5	
7	voluntary employees' beneficiary organizations (see Part II of Schedule L Notes and loans receivable, net	nstructions) Complete		7	
,	Inventories for sale or use			8	
•		• •	00.044		70.000
9	Prepaid expenses and deferred charges		93,044	9	78,009
10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	)a 10,540,971			

10b

3.029.961

7,714,564

6.545.419

7.941.604

52.571.185

683,776

683,776

51.887.409

51,887,409

52,571,185

**10**c

11 12

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22 23

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Page **11** 

7,511,010

21.061.746

13.895.583

55.695.505

225,181

225,181

55,470,324

55,470,324

55.695.505

Form **990** (2016)

11

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33

34

Liabilities 22

Fund Balances

Assets or 30

Net

12

Form	990 (2016)				Page <b>12</b>
Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<del></del>		<u> </u>	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		7	,577,042
2	Total expenses (must equal Part IX, column (A), line 25)	2		4	,722,658
3	Revenue less expenses Subtract line 2 from line 1	3		2	,854,384
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		51	,887,409
5	Net unrealized gains (losses) on investments	5			728,531
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (8	3)) 10		55	,470,324
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990	_			
	Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both	ed on a			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If `Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ consolidated basis, or both	ate basis,			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				

**2**c

3a

3b

Yes

Νo

Form **990** (2016)

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

## **Additional Data**

Software ID:

Software Version:

**EIN:** 86-6037149

Name: THE NARBHA INSTITUTE INC

Form 990 (2016)

## Form 990, Part III, Line 4a:

focus on the intersection of criminal justice and behavioral health

The NARBHA Institute's largest program is its provision of services, support and grants to healthcare providers who serve primarily Medicaid beneficiaries and indigent populations. This includes grants to such organizations to achieve health and health-related social outcomes such as employment, Medicaid eligibility compliance, timely mental health assessments, patient satisfaction, housing, criminal justice coordination, and culturally-competent services. In addition to grants made directly by the NARBHA Institute, the organization made an additional \$754,546 in grants through its joint venture. In 2017, a \$1.5M endowed professorship was created at an university that will

### Form 990, Part III, Line 4b:

organization serving over 166,000 covered lives in northern Arizona NARBHA provides a variety of services in addition to governance oversight of the venture, such as

maintenance of certain healthcare facilities in remote areas, housing for patients living with serious mental illness and provision of office space to the JV

The NARBHA Institute's Joint Venture is contracted with the Arizona Medicaid program as an integrated regional behavioral health authority (RBHA) which is a managed care

## Form 990, Part III, Line 4c: Through a disregarded entity (Well North Communities LLC), we provide permanent supported housing to approximately 40 families living with serious mental illness in Northern Arizona Tenants pay an income-adjusted portion of rent (which is often zero) and reside in apartments purchased with funding from the Arizona Department of

Health Services While not listed on financial statements as an expense, the opportunity cost of these heavily discounted rents is over \$351,000 per year excluding utilities.

based on HUD & survey data

# Form 990, Part III - 4 Program Service Accomplishments (See the Instructions) (Code ) (Expenses \$ 358,018 including grants of \$ 191,774 ) (Revenue \$ ) We commissioned a comprehensive study of community health needs and health equity gaps through the Northern Arizona University (NAU)

Center for Health Equity NAU is a public research university and the study will be used to prioritize future interventions, identify opportunities and leverage partnerships with entities such as local hospitals, healthcare providers and community based organizations

(Code ) (Expenses \$ 175.687 including grapts of \$ 126.312 \ (Revenue \$ 175.687 including grapts of \$ 175.687 including grapts of

(Code ) (Expenses \$ 175,687 including grants of \$ 126,312 ) (Revenue \$ )

SEDI - Sustainable Economic Development Initiative (related organization, files separate 990, provides economic development services, related to NARBHA Institute's mission to promote employment as a key social determinant of health)

# Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

98.467

(Expenses \$

(Code

The Justice Summit hosted with Coconino County brought together leaders from across the nation to elevate awareness of criminal justice issues, drive discussion and catalyze innovative thinking

including grants of \$

) (Revenue \$

(Code ) (Expenses \$ 11,895 including grants of \$ ) (Revenue \$ )

The NARBHA Atlas was launched to be an online resource of "visualizations" that will enable collaborators, influencers, and program developers to interact with data in new and engaging ways. The goal is to make health-related data more understandable, usable and accessible.

efile	GR/	APHIC prii	nt - DO NOT I	PROCESS	As Filed Data -	<u></u>		DLN: 9	3493198018698
SCI	IED	ULE A		Public C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047
(For	m 990			ete if the org	janization is a secti	ion 501(c)(3) c	organization o		2016
990E	<b>(Z</b> )			4	4947(a)(1) nonexe ▶ Attach to Form 9				2010
•		the Treasury	► Inform	nation about	Schedule A (Form			ıctions is at	Open to Public Inspection
Name	of th	ue Service ne organiza			www.ms.ge	<u>, , , , , , , , , , , , , , , , , , , </u>		Employer identific	<u> </u>
HE IN	аквна	INSTITUTE IN	L					86-6037149	
Pai					s (All organizations			See instructions.	
ne o <b>1</b>	rganız		•		t is (For lines 1 thro	•	,	/A)/:)	
		•		·	ociation of churches			(A)(I).	
2					)(A)(ii). (Attach Sch	,	• • • • • • • • • • • • • • • • • • • •		
3			•	•	ce organization descr			•	
4	Ш	name, city,	and state					170(b)(1)(A)(iii). E	·
5			ation operated fo (iv). (Complete		of a college or univer	sity owned or op	erated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local go	vernment or g	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	\)(v).	
7	✓		ation that norma '0(b)(1)(A)(vi			s support from a	governmental u	init or from the gener	al public described in
8		A communi	ty trust describe	d in <b>section</b>	170(b)(1)(A)(vi)	Complete Part I	[ )		
9					cribed in <b>170(b)(1)</b> e instructions Enter t			with a land-grant coll college or university	ege or university or a
10		from activit	ies related to its	exempt func elated busine	tions—subject to cert ss taxable income (le	ain exceptions, a	and (2) no more	s, membership fees, a than 331/3% of its su sses acquired by the c	pport from gross
l1	П				exclusively to test for	public safety S	ee section 509	(a)(4).	
12		more public	ly supported or	ganızatıons de		<b>09(a)(1)</b> or <b>sec</b>	tion 509(a)(2	s of, or to carry out th  ). See section 509(a  12e 12f and 12g	
а		<b>Type I.</b> A so	supporting organ	ization operat o regularly ap	ted, supervised, or co	ontrolled by its si	upported organi	zation(s), typically by of the supporting orga	
b		Type II. A manageme	supporting orga	nızatıon supe tıng organızat	ion vested in the sam			organization(s), by ha ge the supported orga	
c		Type III f	unctionally into	<b>egrated.</b> A su				nd functionally integra	ted with, its
d		Type III n functionally	on-functionall	y integrated. organization	A supporting organi	zation operated i y a distribution i	in connection wi	th its supported orgar I an attentiveness req	
e		Check this	box if the organ	zation receive	•	ation from the IF	RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter		of supported or						
g				about the sup	ported organization(	5)		T	
(i)Na	ame ol	f supported o	organization	(ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governin	ation listed in	Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
Total			tion Act Notice			Cat No 11285	_	 Schedule A (Form 9	000 753 753

	III. If the organization f	Life the organization fails to qualify under the tests listed below, please complete Part III.)					
_		<u> </u>		, , , , , , , , , , , , , , , , , , , ,			
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
1	Gifts, grants, contributions, and						
	ınclude any "unusual grant ")	,,	,,	,	-,,	-,,	
2							
	paid to or expended on its behalf						
3	The value of services or facilities						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3	37,002,214	159,284,926	197,900,920	6,454,150	5,953,979	406,596,18
5							
	governmental unit or publicly						
	supported organization) included on						
	(f)						
6							406,596,18
5	Section B. Total Support	•	•	•	'	•	
		(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	<b>(f)</b> Total
7					• •		
8	_	57,002,211	183728 17328	131,7300,320	0,151,150	3,300,373	100,030,10
	dividends, payments received on	10.440	50.057	102.126	04.657	257.454	620.74
	and income from similar sources	18,440	58,057	102,136	94,637	357,451	630,74
9	Net income from unrelated						
	the business is regularly carried on						
10		5.700	45.443	44.407	40.300	F10 C11	552.02
		5,702	15,413	11,107	10,200	510,611	553,03
11							407 779 96
	10 Gross receipts from related activities	etc (see instruction	one)			142	
					LL		
13							_
_	cneck this box and stop nere	C Support Bore	ontage		· · · · · · · ·		<u> </u>
				rolumn (f))		14	00.710.0
				oldiiii (1))		<del></del>	
				on line 13, and line	14 is 33 1/3% or		
	and <b>stop here.</b> The organization qua	lifies as a publicly	supported organiza	tion			▶ ☑
Ŀ	<del></del>	Ign A. Public Support   Calendar year rifiscal year beginning in   No. 5, grants, contributions, and mbership fees received (10 not revenues level of the anazaton's benefit and either it to or expended on its behalf it or expended on its behalf it or or expended on its behalf its or expended on its					
47.			· · · · ·		13 16a or 16b	and line 14	▶⊔
1/6	or fiscal year beginning in ) ► iffs, grants, contributions, and another beta picture in the state of the potential of the p						
	organization	(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization falls to qualify under the tests listed below, please complete Part III.)  **n A. Public Support**  Calendar year scal year beginning in ▶ grants, contributions, and enable fees received (00 not parts). The property of the parts of th					
b							
	· · · · · · · · · · · · · · · · · · ·			o. guii		F	<b>▶</b> □
18		on did not check a	a box on line 13, 16	5a, 16b, 17a, or 17	b, check this box	and see	_
							. □

Section A. Public Support	
the organization fails to qualify under the tests listed below, please complete Part II.)	
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT

Se	ection A. Public Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	<b>(e)</b> 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6 )						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	<b>(e)</b> 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b  Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI )						
13	Total support. (Add lines 9, 10c,						
	11, and 12 )  First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and <b>stop here</b>	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCOT 301(C)(3) 01	yanızatıon, <b>►</b> □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lin			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f	))	17	
18	Investment income percentage from 2			,(	••	18	
	331/3% support tests—2016. If the			on line 14, and lir	ie 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V ) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or (2)	L
	W 20010 305 (4)(1) 01 (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	Ĺ
	below	ſ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	Ī

	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewers commented	$\Box$	

		30	l
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b ın Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections	·	
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support		

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗆	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	<b>VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [	res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		Τ.,	
	Did the appropriate provide to each of the growth of account to the last the cold of the cold of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
	documents in effect on the date or notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
			1	
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (	see instru	ictions)	)
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supporte</b> organizations and explain how these activities directly furthered their exempt purposes, how the organization was	<b>3</b>		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of <b>3a</b>		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b		
		,	1	

6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

1

Section C - Distributable Amount

instructions)

Adjusted net income for prior year (from Section A, line 8, Column A)

**Current Year** 

Schedule A (Form 990 or 990-FZ) 2016

Schedule A (Form 990 or 990-EZ) (2016)

c Excess from 2014.

d Excess from 2015. . . . . .

e Excess from 2016. . . .

Schedule A (I	Form 990 or 990-EZ)	2016 Pag	e <b>8</b>				
Part VI	lines 1, 2, 3b, 3c, line 1; Part IV, Se Section B, line 1e;	nations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, ection D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, ; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this ional information. (See instructions).					
	Facts And Circumstances Test						
990 Sched	lule A, Supplemen	ntal Information					
Reti	urn Reference	Explanation					
	Part II, Line 10, of Other Income	rebates other misc - 2012 Amount \$ 5,702 2013 Amount \$ 15,413 2014 Amount \$ 11,107 m iscellaneous income - 2015 Amount \$ 10,200 2016 Amount \$ 8,902 AHIP Refund - 2016 Amount					

nt \$ 501,709

990 Schedule A, Supplemental Information				
Return Reference	Explanation			
SCHEDULE A, PART II, LINE 1	THE HEADINGS FOR THE YEARS SHOULD BE 2013 (SHORT YEAR OF 3 MONTHS), 2013 (12 MONTHS), 2014, 2015, and 2016			

Schedule A (Form 990 or 990-F7) 2016

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D** 

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

As Filed Data -

**Supplemental Financial Statements** 

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493198018698 OMB No 1545-0047

Open to Public Inspection Employer identification number

THI	E NARBHA INSTITUTE INC			86-6037149		
Pa	Organizations Maintaining Donor Complete if the organization answere					
		(a) Donor advised fur	·	(b)Funds and oth	er accounts	
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor funds are the organization's property, subject to t			vised	☐ Yes	 □ No
6	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?				☐ Yes	□ No
Pa	<b>Conservation Easements.</b> Complet	e if the organization ansv	vered "Yes" on Form	n 990, Part IV, line	e 7.	
1	Purpose(s) of conservation easements held by the	e organization (check all that	apply)			
	Preservation of land for public use (e g , rec	reation or education) L	Preservation of an I	historically importan	t land area	
	Protection of natural habitat	L	Preservation of a ce	ertified historic struc	ture	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization leasement on the last day of the tax year	neld a qualified conservation	contribution in the form		End of the	Year
а	Total number of conservation easements			2a		
b	Total acreage restricted by conservation easemen			2b		
С.	Number of conservation easements on a certified		` ′ ⊢	2c		
d	structure listed in the National Register		<u>L</u>	2d		
3	Number of conservation easements modified, transtax year ▶	nsferred, released, extinguish	ned, or terminated by t	he organization duri	ng the	
4	Number of states where property subject to conse	ervation easement is located	<b>-</b>			
5	Does the organization have a written policy regar and enforcement of the conservation easements i	ding the periodic monitoring, t holds?	inspection, handling o		Yes 🗆 N	No
6	Staff and volunteer hours devoted to monitoring,  •	inspecting, handling of violat	tions, and enforcing co	nservation easemen	ts during the	year
7	Amount of expenses incurred in monitoring, insper ▶ \$	ecting, handling of violations,	and enforcing conserv	ation easements dui	ring the year	
8	Does each conservation easement reported on lin	e 2(d) above satisfy the requ	urements of section 17	'0(h)(4)(B)(ı)		
	and section 170(h)(4)(B)(II)?				Yes 🗆 N	No
9	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organi			5	
Pai	Organizations Maintaining Collect Complete if the organization answere			er Similar Assets	5.	
1a	If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIII, the text of the footnote to it	eld for public exhibition, educ	ation, or research in fu			of
b	If the organization elected, as permitted under SF historical treasures, or other similar assets held fo following amounts relating to these items					
1	(i) Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$		
(	ii)Assets included in Form 990, Part X			<b>&gt;</b> \$		
2	If the organization received or held works of art, following amounts required to be reported under					
a	Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$		
b	Assets included in Form 990, Part X			<b>&gt;</b> \$		
For	Paperwork Reduction Act Notice, see the Instr	uctions for Form 990.	Cat No !	52283D <b>Schedul</b>	D (Form 99	90) 2016

Par	t III	Organizations Ma	intaining Col	lections of A	Art, Histo	rical T	reası	ires, or Other	Similar As	sets (	continued)	
3		the organization's acqui (check all that apply)	isition, accession	n, and other red	cords, check	any of	the fo	llowing that are a	significant u	se of its	s collection	
а		Public exhibition			d		Loan	or exchange pro	grams			
b		Scholarly research			е		Othe	r				
С		Preservation for future	generations									
4	Provi Part )	de a description of the or	rganızatıon's coll	ections and ex	plain how tl	ney furt	her the	e organization's e	xempt purpos	se in		
5		ig the year, did the organ is to be sold to raise fund							nılar	□ Ye	es 🗆 N	No
Pa	rt IV	Escrow and Custo			n Farm 00	O Do-	- T\ /  -		ad an ama		000	Dowt
		Complete if the orga X, line 21.	anization answ	rered tes o	II FOIIII 99	o, Pari	. IV, II	ne 9, or report	eu an amou	וונ טוו ו	-01111 990,	Part
1a		e organization an agent, ded on Form 990, Part X		an or other inte	ermediary fo	r contr	ibution	s or other assets	not	☐ Ye	es 🗆 M	No
ь	If "Y∈	es," explain the arrangen	ment in Part XIII	and complete	the followin	g table			Ar	mount		
С	Begir	nning balance				-		1c				_
d	Addıt	ions during the year						1d				
е	Dıstrı	butions during the year						1e				
f	Endır	ng balance						1f				
<b>2</b> a	Dıd tl	he organization include a	an amount on Fo	rm 990, Part X	, line 21, fo	r escrov	v or cu	ıstodıal account lı	ability?	☐ Ye	.s 🗆 r	 No
ь	ĭf "Ve	es," explain the arrangem	nent in Part VIII	Check here if	the evoluna	tion ha	c haan	provided in Part	VIII			
	rt V	Endowment Fund			· · · · · · · · · · · · · · · · · · ·			•			· · <u> </u>	
		Liidowiiicht i dha	3. Complete ii	(a)Current ye		Prior yea		(c)Two years back	<del>, '</del>		(e)Four yea	ars back
<b>1</b> a	Beginn	ing of year balance .		(=, = , =	(=)	, ,		(-,	(-,		(-) /	
b	Contrib	outions										
С	Net inv	estment earnings, gains	s, and losses									
d	Grants	or scholarships										
е		expenditures for facilities ograms	s									
f	Admını	strative expenses										
g	End of	year balance										
2 a		de the estimated percent d designated or quasi-en	-	nt year end ba	lance (line	1g, colu	ımn (a	)) held as	•			
ь	Perm	anent endowment 🟲										
С	Temp	orarily restricted endowi	ment 🕨									
_		percentages on lines 2a, .		ld equal 100%								
3a	orgar	here endowment funds n nization by	·	sion of the orga	anızatıon th	at are h	neld an	d administered fo	or the	_	Yes	No
		nrelated organizations									a(i)	
b		elated organizations .es" on 3a(ii), are the rela	 ated organization	s listed as requ	 uired on Sch	 nedule F	۲۶.				a(ii) 3b	
4	Desci	ribe in Part XIII the inten	nded uses of the	organızatıon's	endowment	: funds						
Pa	rt VI	Land, Buildings, a						_			_	
	Descri	Complete If the organization of property	anization answ (a) Cost or oth (investme	er basis (b	)Cost or othe			(c)Accumulated			e 10. (d)Book valu	ie
12	Land					2 0	03,909					2,003,909
	Buildin	-					13,767		2,876,706			5,437,061
		nold improvements				0,3	_5,,07		2,370,700			
		·				า	23,295		153,255			70,040
		nent					23,233		133,233			
		Innes 1a through 1e (Col	lumn (d) must er	ual Form 990	Part X. coli	ımn (B	). line	10(c))	<b>&gt;</b>			7,511,010

Part VII	Investments—Other Securities. Complete if the organ	ızatıon ansv	vered 'Yes' on	Form 990	, Part IV, lır	ne 11b.
	See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book	6		d of valuation	
(1)Financial	(including name of security) derivatives	value	Cos	t or ena-or-	year market	value
(2)Closely-h (3)Other	eld equity interests	_				
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 12)  Investments—Program Related. Complete if the orga	hization and	swered 'Ves' o	n Form 99	In Part IV I	ine 11c
Pait VIII	See Form 990, Part X, line 13.		swered res o			
	(a) Description of investment (b	) Book value	Cos		d of valuation year market	
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
Part IX	Other Assets. Complete if the organization answered 'Yes' on	Form 990, Pa	rt IV, line 11d	See Form 9	90, Part X, lır	ne 15
(1) INVESTM	(a) Description IENT IN HEALTH CHOICE INTEGRATED CARE, LLC				<b>(b)</b> B	ook value 13,895,583
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
Part X	Other Liabilities. Complete if the organization answered		 orm 990, Part		e or 11f.	13,895,583
1.	See Form 990, Part X, line 25.  (a) Description of liability	(b) B	ook value			
(1) Federal II	ncome taxes					
(2)						
(3)						
(4)						
(5)		1				
(6)						
(7)						
(8)						
(9)						
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 25 )	<u> </u> .				
	or uncertain tax positions In Part XIII, provide the text of the footi 's liability for uncertain tax positions under FIN 48 (ASC 740) Chee	note to the or				
J. garnzation	o hability for affectable tax positions under this 46 (ABC 740). Chet	on here ii tile	CONT OF THE 100L	occ mas be	on provided I	

Schedule D (Form 990) 2016

Part XI

а

b

b

Part XII

5

1

2

а b

d

е 3

а

b

c

Part XIII

5

4

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments . . . 2a 728.531

Donated services and use of facilities . Recoveries of prior year grants . . .

c Other (Describe in Part XIII ) . . d е Add lines 2a through 2d . . . .

3 Subtract line 2e from line 1 .

2d

4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b.

Total expenses and losses per audited financial statements .

Donated services and use of facilities .

Prior year adjustments . . .

Other (Describe in Part XIII ) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Other losses .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Other (Describe in Part XIII ) . . . . .

Supplemental Information

Other (Describe in Part XIII ) . . . . . .

Add lines 4a and 4b . . .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . . Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

4b Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

4a

2a

2b

2c

2d

4b

Explanation

2b

2c

126.312

4c

92.932

126.312

2e

3

4c

5

166,634

2e

3

7,577,042

Page 4

8,345,895

895,165

126,312

4,689,278

92,932

4.596.346

126,312

4,722,658

Schedule D (Form 990) 2015

7,450,730

Page <b>5</b>	Schedule D (Form 990) 2015		
tinued)	Part XIII Supplemental Information (co		
Explanation	Return Reference		

Schedule D (Form 990) 2016

# Additional Data

Software ID: Software Version:

**EIN:** 86-6037149

Name: THE NARBHA INSTITUTE INC

Supplemental Information

Return Reference

Explanation

Part X, Line 2

NARBHA QUALIFIES AS A TAX-EXEMPT ORGANIZATION UNDER SECTION 501(C)(3) OF THE INTERNAL REVE NUE CODE (THE CODE) AND, THEREFORE, THERE IS NO PROVISION FOR INCOME TAXES IN THE FINANCIA L STATEMENTS IN ADDITION, NARBHA QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION UNDE R SECTION 170 OF THE CODE AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION INCOME DETERMINED TO BE UNRELATED BUSINESS TAXABLE INCOME (UBTI) WOULD BE TAX ABLE MANAGEMENT DOES NOT BELIEVE NARBHA HAS ANY UBTI FOR THE YEAR ENDED SEPTEMBER 30, 201 7 NARBHA EVALUATES ITS UNCERTAIN TAX POSITIONS, IF ANY, ON A CONTINUAL BASIS THROUGH REVI EW OF ITS POLICIES AND PROCEDURES, REVIEW OF ITS REGULAR TAX FILINGS, AND DISCUSSIONS WITH OUTSIDE EXPERTS

Supplemental Information	
Return Reference	Explanation
Part XI, Line 2d - Other Adjustments	INCOME FROM sustainable economic development initiative (RELATED) entity 166,634

S

Supplemental Information	ı			
Return Reference	Explanation			
Part XI, Line 4b - Other Adjustments	Eliminations 126,312			

Ē

Supplemental Information	
Return Reference	Explanation
Part XII, Line 2d - Other Adjustments	EXPENSES FROM sustainable economic development initiative (RELATED) entity 92,932

S

Supplemental Information	
Return Reference	Explanation
Part XII, Line 4b - Other Adjustments	eliminations 126,312

s

efile GRAPHIC print - DO NOT PROCESS Schedule I (Form 990) Department of the Treasury Internal Revenue Service Name of the organization THE NARBHA INSTITUTE INC Part I **General Information on Grants and Assistance** (a) Name and address of **(b)** EIN (c) IRC section ıf applicable organization or government See Additional Data Table (1)(2)(3)(4)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

**2016** 

DLN: 93493198018698 OMB No 1545-0047

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. **Employer Identification number** 86-6037149 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, grant cash non-cash assistance or assistance other) assistance (6)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . 

As Filed Data -

PURPOSE AND MISSION

#### **Additional Data**

Northern Arizona Technology &

Navajo County Government (N

Business Incubator Inc (N) 2225 NGemini Drive Flagstaff, AZ 86001

68500 and JV 66474) PO Box 668 Holbrook, AZ 86025

### Software ID: **Software Version:**

86-1019180

86-6000541

**EIN:** 86-6037149

Name: THE NARBHA INSTITUTE INC

int of non-(f) Method of valuation

501(c)(3)

Government

Form 990,Schedule 1, Part	11, Grants and	Otner Assistance to	o Domestic Organiza	tions and Dom
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of n cash assistance

5,000

134,974

sh

**Domestic Governments.** (book, FMV, appraisal, other)

(g) Description of (h) Purpose of grant non-cash assistance or assistance

Program Support

Program Support

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance United Way of Northern 86-0211666 501(c)(3) 12.000 Program Support Arizona (NI)

1515 E Cedar Ave Ste D-1 Flagstaff, AZ 86004					
NAMI Arizona Inc (N 24000 and JV 29582) 5025 E Washington Street Ste	86-0464872	501(c)(3)	53,582		Program Support

112 Phoenix, AZ 85034

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance Flagstaff Family Food Center 86-0754044 501(c)(3) 75.100 Program Support PO Box P Flagstaff, AZ 86002 Flagstaff Unified School District 86-0593041 16.000 Government Program Support

3285 E Sparrow Avenue Flagstaff, AZ 86004

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 86-6000244 43.138 City of Flagstaff (N) Government Program Support 74-2579628 196.774 Government Program Support

211 W Aspen Ave Flagstaff, AZ 86001 Northern Arizona University

PO Box 4080 Flagstaff, AZ 86011

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 86-0193726 501(c)(3) 1.500.000 Northern Arizona University Program Support Foundation (N)

Support

PO Box 4094 Flagstaff, AZ 86011					
Northern Arizona Healthcare Foundation Inc (N 5000 AND JV 2500)	86-0110232	501(c)(3)	7,500		Program S

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1200 N Beaver Street Flagstaff, AZ 86001

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 26-1077054 501(c)(3) 51,705 74,607 cash reimbursement wages, employee related coconino county sustainable program support Lavnancac

economic development					Lexhelises	
initiative (N)						
616 n beaver street						
flagstaff, AZ 86001						
Little Colorado Behavioral	86-0250938	501(c)(3)	5,323			program support

Health Centers Inc (JV) PO Box 699

SPRINGERVILLE, AZ 85938

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 86-0290033 501(c)(3) 86.493 Southwest Behavioral Health Program Support Services Inc (JV) 3450 N 3rd Street Phoenix, AZ 85012

8.330

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Spectrum Health Care Inc (JV)

8 east cottonwood street cottonwood, AZ 86326

86-0207499

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance The Guidance Center Inc (JV) 86-0223720 501(c)(3) 20.219 Program Support 2187 North Vickey Street Flagstaff, AZ 86004

24,020

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Flagstaff, AZ 86004

West Yavapaı Guidance Center
Inc (N 807 JV 23213)

3343 N Windsong Drive Prescott, AZ 86314 86-0206928

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance Matforce (1V) 86-0900106 501(c)(3) 32 179 Program Support

8056 East Valley Road Suite B Prescor Valley, AZ 86314	00 0700100	301(0)(0)	32,273		Trogram Support
Canyonlands Community Health Center (JV)	86-0350153	501(c)(3)	33,683		Program Support

nealth Center (JV) PO Box 1625

page, AZ 86040

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance Changepoint Integrated Health 86-0215065 501(c)(3) 72,369 Program Support T-- (1)/)

100 show low, AZ 85901 Mohave Mental Health Clinics	86-0214457	F01/c)/2)	15,000		Drogram Support
Inc (JV)	00-0214457	501(c)(3)	15,000		Program Support

1743 Sycamore Ave Kıngman, AZ 86409

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance Victim Witness Services for 86-0481748 501(c)(3) 25.000 Program Support Coconino County (JV) 2101 F Birch Ave Suite 4 flagstaff, AZ 86001 Northland Family Help Center 86-0351566 501(c)(3) 40.000 Program Support (JV)

2532 N 4th Street Flagstaff, AZ 86004

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance Flagstaff shelter services (N 20-4921369 501(c)(3) 52.500 Program Support 2500 Jv 50000) po box 1808

8.545

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

flagstaff, AZ 86002 Old Concho Community

po box 50 concho, AZ 85924

Assistance Center Inc (JV)

86-0907044

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 86-0673994 501(c)(3) 5.500 MIKID - Mentally Ill Kids in Program Support Distress Inc (JV)

6.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

7816 N 19th Ave Phoenix, AZ 85021 Northern Arizona Pride Association (JV)

PO Box 1604 Flagstaff, AZ 86002 86-0974341

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 86-0971507 501(c)(3) 5.000 Program Support arizona silicide prevention

coalition (JV) po box 10745			5,555		
phoenix, AZ 85064					
terros inc (JV)	86-0252067	501(c)(3)	5,000		Program Support

terros inc (JV) 3003 n central ave suite 200

phoenix, AZ 85012

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 13-5613797 501(c)(3) 5.000 American Heart Association Program Support (JV) 7272 Greenville Ave

50.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

86-0223999

Dallas, TX 75231

Services Inc (JV) 4747 N 7th Avenue phoenix, AZ 85013

Catholic Charities Community

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance family involvement center (JV) 71-0890534 501(c)(3) 36.792 Program Support 5333 north 7th street no a-100

17.978

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

phoenix, AZ 85014

hope lives - vive le esperanza (JV)
1016 E Buckeye Rd

phoenix, AZ 85034

45-2300190

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance Asu Center for Applied 86-0196696 6.000 Government Agency Program Support Behavioral Health Policy (JV) 500 n 3rd street suite 200 phoenix, AZ 85004

7.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Mental Health Coalition Verde

Valley (N 1250 JV 5750)

po box 1341 sedona, AZ 86339 81-2882235

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 86-0975231 501(c)(3) 7,500 technical assistance Program Support \_\_\_\_\_/7\/\

child and family support	77-0601535	N/A	9,920		Program Support
2929 n central avenue suite 1550 phoenix, AZ 85012					

services inc (JV) 10439 s 51st street

phoenix, AZ 85044

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

arizona forward Association (N) 23-7154678 501(c)(3) 5,800 program support

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

phoenix, AZ 85012

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493198018698

**Employer identification number** 

OMB No 1545-0047

# 2015

Open to Public Inspection

### Schedule J

(Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

Compensation Information

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

THE NARBHA INSTITUTE INC 86-6037149 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo Participate in, or receive payment from, an equity-based compensation arrangement? 4с Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? 6b Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

Schedule J (Form 990) 2015

Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and		(E) Total of columns	(F) Compensation in	
		Base (1) compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990	
1 MARY JO GREGORY PRESIDENT & CEO	(i)	428,058	0	5,000	0	19,058	452,116	0	
	(ii)	0	0	0	0	0	0	0	
2 JAMES COOKCFO	/:\	192,011	0	0	0	0.680	201 601	0	

9,680 201,691

3 NATHAN JONES 137,819 5,149 9,827 152,795 LEGAL COUNSEL

(ii)

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference

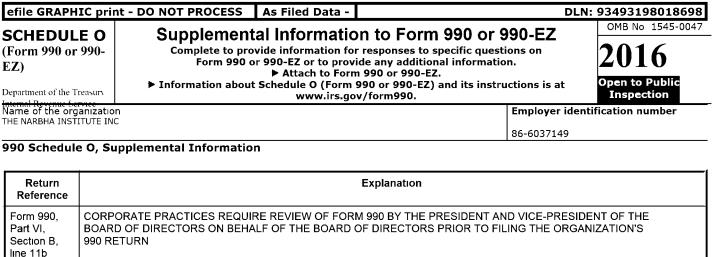
BASED ON COMPARABILITY DATA FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATIONED ORGANIZATIONS, THE COMPENSATION OF THE CEO AND KEY EMPLOYEES WAS REVIEWED AND APPROVED BY THE ORGANIZATION'S GOVERNING BODY, COMPOSED OF INDEPENDENT MEMBERS WITHOUT CONFLICTS THE CEO'S COMPENSATION IS SET BY

Page 3

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015

COVERED MEDICAID LIVES



Return Explanation

Reference

Form 990,
Part VI,
Section B,
Iline 12c
Iline 12c
Iline MODEL POLICY WHICH PROVIDES FOR ANNUAL DISCLOSURE B OLICY, WHICH PROVIDES FOR ANNUAL DISCLOSURE B OLICY, WHICH ENSURES THAT NO INTERESTED PERSON WILL BE INVOLVED IN ANY DISCUSSION OR VOTE
ON ANY MATTER ABOUT WHICH THEY HAVE DISCLOSED AN INTEREST VIOLATIONS OF THE CONFLICTS POLICY MAY RESULT IN SANCTIONS UP TO AND INCLUDING REMOVAL

Return Explanation
Reference

Form 990,	THE NARBHA INSTITUTE HAS ENGAGED THE SERVICES OF INDEPENDENT COMPENSATION CONSULTANTS FOR
Part VI,	BOTH THE CEO AND KEY EMPLOYEES, AND HAS ALSO DONE ORGANIZATION-WIDE COMPENSATION STUDIES
Section B,	COMPENSATION OF THE CEO IS DETERMINED BY INDEPENDENT DIRECTORS BASED ON SUCH COMPENSATION
line 15	STUDIES

Return Explanation
Reference

line 19

Form 990, The organization's articles of incorporation, by-laws, CONFLICT OF INTEREST POLICY AND FIN ANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST Section C,

Return Reference	Explanation
PART VI, SECTION B, LINE 16A	HEALTH CHOICE INTEGRATED CARE, LLC IS A JOINT VENTURE OF THE NARBHA INSTITUTE AND HEALTH C HOICE NORTHERN ARIZONA, LLC (A SUBSIDIARY OF IASIS HEALTHCARE) THE JOINT VENTURE HAS A CO NTRACT/GRANT WITH THE ARIZONA HEALTHCARE COST CONTAINMENT SYSTEM (AHCCCS - ARIZONA'S MEDIC AID PROGRAM) TO PROVIDE COMPREHENSIVE MEDICAL AND BEHAVIORAL HEALTH SERVICES TO MEDICAID R ECIPIENTS AND OTHER INDIGENT POPULATIONS THE JOINT VENTURE IS TAXED AS A PARTNERSHIP AND IN GENERAL, PURSUANT TO FORM 990 INSTRUCTIONS, THE NARBHA INSTITUTE TREATS THE ACTIVITIES OF THE JOINT VENTURE AS ITS OWN, TO THE EXTENT OF ITS PROPORTIONATE INTEREST IN THE JOINT VENTURE, WHICH COMMENCED OPERATIONS ON OCTOBER 1, 2015 AND PERFORMS SUBSTANTIALLY THE SAME FUNCTIONS AS THIS ORGANIZATION HAS REPORTED ON PRIOR FORMS 990

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury

Internal Revenue Service

► Attach to Form 990.

## **Related Organizations and Unrelated Partnerships**

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2016

DLN: 93493198018698 OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2016

**Employer identification number** Name of the organization THE NARBHA INSTITUTE INC 86-6037149 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (c) (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state End-of-year assets Direct controlling Primary activity Total income or foreign country) entity (1) WELL NORTH COMMUNITIES LLC PROPERTY OWNERSHIP AND ΑZ 2,452,051 THE NARBHA INSTITUTE 114,918 616 N BEAVER STREET PROVIDING AFFORDABLE FLAGSTAFF, AZ 86001 HOUSING 86-6037149 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (b) (c) (d) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1)COCONINO COUNTY SUSTAINABLE ECONOMIC DEVELOPMENT INITIATIVE MICRO-LOANS ΑZ 501(c)(3) Line 7 THE NARBHA INSTITUTE 616 N BEAVER STREET FLAGSTAFF, AZ 86001 26-1077054

Cat No 50135Y

one or more related organizations treated as a partners  (a)  Name, address, and EIN of related organization  ) HEALTH CHOICES INTEGRATED CARE LLC  00 s yale st gstaff, AZ 86001 -1961438		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)  related	(f) Share of total Income	(g) Share of end- of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner? 1		(k) Percent owners	ntage
		medicaid managed care					13,895,583	Yes	No No		Yes	No	48 (	000
t IV Identification of Related Organia because it had one or more related							nswered "Ye	s" on F	orm 9	990, Part I\	/, line	e 34		
(a)  Name, address, and EIN of Primary activity related organization		(c) Legal domicil (state or fo country		le reign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp or trust)		al Share of e year asset:		d-of- Perc	(h) centage nership	e !	(I Section (13) cor enti <b>Yes</b>	ntro
												$\Box$		
								+				$\rightarrow$		_

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.									
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule									
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?									
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity									
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	No							
c Gift, grant, or capital contribution from related organization(s)	1c	No							
d Loans or loan guarantees to or for related organization(s)	1d	No							
e Loans or loan guarantees by related organization(s)	1e	No							
f Dividends from related organization(s)	1f	No							
g Sale of assets to related organization(s)	1g	No							
h Purchase of assets from related organization(s)	1h	No							
i Exchange of assets with related organization(s)	1i	No							
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No							
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No							
l Performance of services or membership or fundraising solicitations for related organization(s)	11	No							
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No							
Champa of facilities are considered by the control of the control	10	No							

Page 3

j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	1o	No
p Reimbursement paid to related organization(s) for expenses	1p	No
q Reimbursement paid by related organization(s) for expenses	1q	No
		$\neg$

1r No 1s No 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (a) Name of related organization (d) Method of determining amount involved (b) Transaction (c) Amount involved type (a-s)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		Are all partners section		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership
			514)	Yes	No	<b>!</b> ,		Yes	No		Yes	No			
										Schedul	e R (Form	1 990	0) 2016		

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016