. 990 Form

632001 11-11-16

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

| A F | or the | 2016 calendar year, or tax year beginning OCT 1, 2016 and e | | EP 30, 2017 | |
|---------------------------|---|--|--|-------------------------------|-----------------------------|
| | heck if | C Name of organization | <u>g</u> | D Employer identific | ation number |
| a | pplicable | o Hame of organization | Employer identifica | | |
| | Addre: | INDEPENDENT LIVING RESOURCES, INC. | | | |
| \vdash | □Name | | 93_07 | 64004 | |
| \vdash | _chang | | D = = = /= / = . | | 04004 |
| <u> </u> | _lreturn ∏Fınal | | Room/suite | E Telephone number | 222 7411 |
| <u> </u> | /return termin | 1839 N.E. COUCH STREET | | (503) | |
| | ated DAmond | City or town, state or province, country, and ZIP or foreign postal code | | G Gross receipts \$ | 968,559. |
| ┝ | _roturn □Applic | PORTLAND, OR 9/232 | _ | H(a) Is this a group ret | |
| <u> </u> | tion | F Name and address of principal officer DARRI FUX-QUAMME | | for subordinates? | Yes X No |
| | | SAME AS C ABOVE | | H(b) Are all subordinates inc | luded? Yes No |
| | | mpt status X 501(c)(3) 501(c) () ((Insert no.) 4947(a)(1) o | or 527 | If "No," attach a li | st (see instructions) |
| _ | | e:▶ WWW.ILR.ORG | | H(c) Group exemption | number 🕨 |
| | | organization: X Corporation Trust Association Other | L Year | of formation: 1957 M | State of legal domicile: OR |
| Pa | ırt I | Summary | | | |
| Ð | 1 | Briefly describe the organization's mission or most significant activities SEE S | CHEDU | LE O | · |
| Š | • | | | | · · - |
| Governance | 2 | Check this box Fulfithe organization discontinued its operations or dispos | ed of more | than 25% of its net ass | sets |
| ove. | 3 | Number of voting members of the governing body (Part VI, line 1a) | | 3 | 9 |
| Ö | | Number of independent voting members of the governing body (Part VI, line 1b) | | 4 | 9 |
| S | | Total number of individuals employed in calendar year 2016 (Part V, line 2a) | | 5 | 23 |
| Ţ. | | Total number of volunteers (estimate if necessary) | | 6 | 15 |
| Activities & | | Fotal unrelated business revenue from Part VIII, column (C), line 12 ECFT | . ` | 7a | 0. |
| ď | | Net unrelated business taxable income from Form 990.T, line 34 | / - | 7b | 0. |
| | | | i | Prior Year | Current Year |
| | 8 | Contributions and grants (Part VIII, line 1h) | :3 ├─ | 854,983. | 921,756. |
| Revenue | | Program service revenue (Part VIII, line 2g) | · • | 27,472. | 36,597. |
| ĕ | | | , - ¯ ′├─ | 21. | 20. |
| æ | | | ' | 10,555. | 10,186. |
| | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 893,031. | 968,559. |
| | | Total revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | | |
| | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. |
| | | Benefits paid to or for members (Part IX, column (A), line 4) | <u> </u> | 0. | 0. |
| es | | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | <u> </u> | 582,488. | 655,346. |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. |
| , x | b | Fotal fundraising expenses (Part IX, column (D), line 25) | 38. | | |
| ш | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 309,787. | 308,263. |
| | 18 | Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) | | 892,275. | 963,609. |
| | | Revenue less expenses Subtract line 18 from line 12 | | 756. | 4,950. |
| sor | | | Be | ginning of Current Year | End of Year |
| sets | 20 | Total assets (Part X, line 16) | | 416,230. | 412,359. |
| d As | 21 | Total liabilities (Part X, line 26) | | 84,959. | 66,517. |
| Net Assets Fund Balanc | 22 | Net assets or fund balances. Subtract line 21 from line 20 | | 331,271. | 345,842. |
| | ırt II | Signature Block | | | |
| Und | er pena | lties of perjury, I declare that I have examined this return, including accompanying schedules | s and statem | ents, and to the best of my | knowledge and belief, it is |
| true, | correc | t, and complete. Degeration of oreparer (other than officer) is based on all information of wh | iich preparer | has any knowledge. | |
| | | MAT | | 5/10 | 2018 |
| Sig | า | Signature of officer | | Date | |
| Her | | Darry Fox-Quamme, ILR Execution | re Uir | echn | |
| | | Type or print name and title | | | |
| | | Print/Type preparer's name Preparer's Agnature | - 1 | Date Check | PTIN |
| Paid | | YEE LEE MCGEE | 7 | \$/2// Cli-employed | P01294356 |
| Prep | , | | | | |
| - | Only | Firm's name GARY MCGEE & COLLETER'S address 808 S.W. THIRD AVENUE, SUITE 700 | 0 | Firm's EIN | |
| | , | PORTLAND, OR 97204 | • | Phone no. (50 | 3) 222-2515 |
| May | the IF | S discuss this return with the preparer shown above? (see instructions) | | Trinolle liu. (3 C | Ves No |

LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2016)

| | 990 (2016) INDEPENDENT LIVING RESOURCES, INC. 93-0764004 Page 2 t III Statement of Program Service Accomplishments | _ |
|-----------|--|--------|
| Га | | i |
| 1 | Check if Schedule O contains a response or note to any line in this Part III | - |
| • | TO PROMOTE THE PHILOSOPHY OF INDEPENDENT LIVING BY CREATING | |
| | OPPORTUNITIES, ENCOURAGING CHOICES, ADVANCING EQUAL ACCESS, AND | - |
| | FURTHERING THE LEVEL OF INDEPENDENCE OF ALL PEOPLE WITH DISABILITIES. | - |
| | | _ |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | |
| | prior Form 990 or 990-EZ? Yes X No | |
| | If "Yes," describe these new services on Schedule O | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | |
| _ | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and | |
| | revenue, if any, for each program service reported | |
| 4a | (Code) (Expenses \$ 843,152. including grants of \$) (Revenue \$ 36,597. | -) |
| | INDEPENDENT LIVING AWARD FROM THE INDEPENDENT LIVING ADMINISTRATION | • |
| | (ILA) WITHIN THE ADMINISTRATION FOR COMMUNITY LIVING (ACL) AT THE | _ |
| | DEPARTMENT OF HEALTH AND HUMAN SERVICES: ILR SERVED MORE THAN 430 | _ |
| | CONSUMERS WITH INTENSIVE PEER COUNSELING SERVICES, SERVED MORE THAN | _ |
| | 3,000 PERSONS WITH INFORMATION AND REFERRAL SERVICES, AND PROVIDED MORE | _ |
| | THAN 600 HOURS OF COMMUNITY OUTREACH AND EDUCATION SERVICES TO PERSONS | _ |
| | IN A THREE COUNTY AREA. | - |
| | WORK INCENTIVES NETWORK PROJECT: ILR SERVED CONSUMERS WITH INFORMATION | - |
| | AND REFERRAL AND INTENSIVE WORK INCENTIVE PLANNING SERVICES IN A NINE | - |
| | COUNTY AREA, HELPING PERSONS RECEIVING SSI AND SSDI BENEFITS TO PLAN | _ |
| | EFFECTIVE STRATEGIES FOR RETURNING TO WORK. | _ |
| 4b | (Code) (Expenses \$ |) |
| | | _ |
| | | _ |
| | | - |
| | | - |
| | | - |
| | | - |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | , | - |
| 4c | (Code) (Expenses \$ |) |
| | | - |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| 4d | Other program services (Describe in Schedule O) | - |
| | (Expenses \$ including grants of \$) (Revenue \$ | _ |
| <u>4e</u> | Total program service expenses ► 843,152. | _ |
| | Form 990 (201 | 6) |

| Part IV | Checklist of Required Schedules |
|---------|---------------------------------|

| | r | | Yes | No |
|-----|---|---------|----------|-------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| ^ | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | _2 | _^_ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | - | | |
| • | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | - | | <u> </u> |
| | similar amounts as defined in Revenue Procedure 98-197 /f "Yes," complete Schedule C, Part /// | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | Ť | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | <u> </u> |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | <u>X</u> |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X | | | |
| | as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | v | |
| | Part VI | 11a | Х | <u> </u> |
| D | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | 441 | | x |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | - | <u> </u> |
| C | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| ч | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | 110 | - | |
| ٠ | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | x | |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | • • • • | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | х | ĺ |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X_ |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| | Dirl the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | avestment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | Ì | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | } | | _ |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | 1 | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | ↓ | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | ,, |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | ├ | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | . 000 | (2016) |
| | | - Orn | | CHIB |

37

X

37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Note. All Form 990 filers are required to complete Schedule O

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Page 5

Form 990 (2016)

Form 990 (2016) INDEPENDENT LIVING RESOURCES, INC. 93-0764004 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

| | Check if Schedule O contains a response or note to any line in this Part VI | | | |
|-----|---|---------|-------|----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1 1a 9 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | Х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | l |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990 | | | ŀ |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | | Х |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | ın Schedule O how this was done | 12c | | X |
| 13 | Did the organization have a written whistleblower policy? | 13 | | Х |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | 1 | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | | X |
| b | Other officers or key employees of the organization | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | l |
| | taxable entity during the year? | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | } |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶OR | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) | availat | ole | |
| | for public inspection. Indicate how you made these available. Check all that apply | | | |
| | Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | d finar | icial | |
| | statements available to the public during the tax year | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | BARRY FOX-QUAMME - (503) 232-7411 | | | |
| | 1839 NE COUCH STREET PORTLAND OR 97232 | | | |

| orn 990 (2016) | INDEPENDENT | | | INC. | 93-0764004 | Page 7 |
|------------------|-------------------------------|-----------------|-----------------------|------------|----------------|--------|
| Part VII Compens | ation of Officers, Direct | tors, Trust | ees, Key Employ | ees, Highe | st Compensated | |
| Employee | s, and Independent Co | ntractors | | | | |
| Check if Scho | edule O contains a response o | r note to any l | line in this Part VII | | | |

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers, key employees; highest compensated employees; and former such persons

| Calcal C | Check this box if neither the organization nor any related organization compensated | | | | | | | | ed any current officer, director, or trustee | | | |
|--|---|--|---------------|--|--|----------|----------|--|--|---------------------|-------------|--|
| Nours per Nour | (A) | (B) | (B) (C) | | | | | | (D) | (E) | (F) | |
| hours per week (list any hours for related organizations below line) 1 | Name and Title | Average | rage Position | | | | than e | one | Reportable | Reportable | Estimated | |
| Companies a control of the conganization (W-2/1099-MISC) Companies a conganization (W-2/1099-MISC) Compa | | | box | , unles | ss per | son i | s bot | n an | | | | |
| The control of the | | | - | Jer an | 0 2 0 | - OCIO | ii/uus | 100) | | | | |
| The control of the | | | recto | | | | | | 1 | | • | |
| The control of the | | | e or d | tee | | | safed | | | (44-27 1099-141130) | | |
| The control of the | | 1 | ruste | l trus | | ee/ | ubeu . | | (***2/1099*141130) | | _ | |
| The control of the | | | dval | trona | _ | uplo) | st cor | _ | | | | |
| DIRECTOR | | line) | Indiv | Instit | Office | Key e | Highe | Form | | | | |
| Carrector Carr | (1) JEFF ANDERSON | 2.00 | | | | | | | | | | |
| DIRECTOR X | DIRECTOR | | X | | | | | | 0. | 0. | 0. | |
| Column C | (2) DAVID BUCKLEY | 2.00 | | | | | | | | | | |
| Director X | | | X | | | | | | 0. | 0. | 0. | |
| ANN SUNIL NARAYAN 2.00 | | 2.00 | | | | | | | _ | | | |
| DIRECTOR | | | X | | | | | | 0. | 0. | 0. | |
| DIRECTOR X | • • | 2.00 | | | | | | | | | | |
| DIRECTOR | | | Х | L_ | | | | | 0. | 0. | 0. | |
| Column | • • | 2.00 | | | | | | | | _ | _ | |
| X | | | X | | | | _ | | 0. | 0. | 0. | |
| (7) MATHEW MCCLELLAN 2.00 VICE PRESIDENT X X 0. 0. 0. (8) SUSAN VONDERHEIT 2.00 X X 0. 0. 0. SECRETARY X X X 0. 0. 0. (9) JIM MCCONNELL 2.00 X X X 0. 0. 0. TREASURER X X X 0. 0. 0. 0. (10) BARRY FOX-QUAMME 45.00 0. 0. 0. 0. 0. | | 2.00 | | ļ | , , | | | : | | | , | |
| VICE PRESIDENT X X X 0. 0. 0. (8) SUSAN VONDERHEIT 2.00 X X 0. 0. 0. SECRETARY X X X 0. 0. 0. (9) JIM MCCONNELL 2.00 X X X 0. 0. 0. TREASURER X X X 0. 0. 0. 0. (10) BARRY FOX-QUAMME 45.00 0. < | · · · · · · · · · · · · · · · · · · · | 2-00 | X | | X | <u> </u> | ├ | | 0. | 0. | 0. | |
| (8) SUSAN VONDERHEIT SECRETARY (9) JIM MCCONNELL TREASURER (10) BARRY FOX-QUAMME 2.00 X X X 0. 0. 0. 0. | | 2.00 | | | . | | | | | | _ | |
| SECRETARY X X 0. 0. 0. 0. (9) JIM MCCONNELL 2.00 X X X 0. 0. 0. 0. (10) BARRY FOX-QUAMME 45.00 | ······································ | 2 00 | ^ | <u> </u> | ^ | ⊢ | ├ | _ | 0. | U • | U. | |
| (9) JIM MCCONNELL 2.00 X X X 0. 0. 0. (10) BARRY FOX-QUAMME 45.00 | | 2.00 | ₩ | | Ţ | | | | 1 | | م ا | |
| TREASURER | | 2 00 | 12 | ├ | Λ | | - | _ | 0. | · · · · | | |
| (10) BARRY FOX-QUAMME 45.00 | | 2.00 | ₩ | l | v | | | | ا ا | ا م | ا م | |
| EXECUTIVE DIRECTOR X 68,222. 0. 6,425. | | 45 00 | A | ├ | ^ | - | ╂─ | ┝ | <u> </u> | | <u>·</u> | |
| | | 43.00 | ł | | v | | | | 68 222 | ٥. | 6 425. | |
| | | ┼── | ╁ | ╁╌ | | \vdash | ╁ | ┢ | 00,222. | <u></u> | 0,1231 | |
| | | | 1 | | | | | | | | 1 | |
| | | | \vdash | + | - | | - | | | | | |
| | | <u> </u> | 1 | | | l | | Į | [| | [| |
| | | | ┢ | t^- | ┢ | _ | \vdash | | | | | |
| | | | 1 | | | l | | | | | | |
| | | <u> </u> | 1 | | | T | 1 | \vdash | - | | | |
| | | | 1 | | | | | 1 | | | | |
| | | | | | | | | | | | | |
| | | | L | L | L | L | L | | | | | |
| | | | | | | | | | | | | |
| | | <u> </u> | $oxed{oxed}$ | \perp | $ldsymbol{f eta}$ | L | | $oxed{oxed}$ | | | | |
| | | | 1 | | | | | [| | | | |
| | | <u> </u> | <u> </u> | | L., | _ | | | | <u> </u> | | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

0

Form 990 (2016)

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII Revenue excluded from tax under (B) Related or (C) Unrelated Total revenue exempt function business sections 512 - 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns b Membership dues 1b c Fundraising events 10 d Related organizations 1d 903,721. e Government grants (contributions) 1e f All other contributions, gifts, grants, and 18,035 similar amounts not included above 5,386. g Noncash contributions included in lines 1a-1f \$ 921,756. h Total. Add lines 1a-1f Business Code 36,597. 2 a PROGRAM SERVICE FEES 900099 Program Service Revenue 36,597. All other program service revenue 36,597. Total. Add lines 2a-2f Investment income (including dividends, interest, and 20. 20. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (II) Personal a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (II) Other assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold b c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 900099 10,186. 11 a OTHER REVENUE 10,186. d Ali other revenue 10,186. e Total. Add lines 11a-11d 10,206. 968,559. 36,597. Total revenue. See instructions.

9

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) Fundraising (A) Do not include amounts reported on lines 6b, Total expenses Program service Management and 7b, 8b, 9b, and 10b of Part VIII. general expenses expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 1,605. 86,747. 61,989. 23,153. trustees, and key employees Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 457,163. 429,394. 22,554. 5,215. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 66,054. 60,012. 5,001. 1,041. Other employee benefits 45,382. 40,772. 4,030. 580. Payroll taxes 10 Fees for services (non-employees) a Management Legal 32,712. 32,712. c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, 43,517. 1,744. column (A) amount, list line 11g expenses on Sch O.) 45,261 Advertising and promotion 12 39,352. 7,194. 32,158 13 Office expenses 998. 998. 14 Information technology Royalties 15 126,622. 126,622. 16 Occupancy 9,632. 1,026. 8,606. 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 21 Payments to affiliates 12,634. 12,634. Depreciation, depletion, and amortization 22 11,945. 11,945. 23 Insurance Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 12,671. 7,671. 5,000. BAD DEBT 9,595. b MEMBERSHIP DUES 9,595. 5,136. c EQUIPMENT MAINTENANCE 5,261. 125. 825. d MISCELLANEOUS 1,580. 755. 2,247. 183,117. -185,364. All other expenses 109,769. 963,609. 843,152. 10,688. Total functional expenses Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

| Par | t X | Balance Sheet | | | | |
|-----------------------------|-----|--|--------------------------------|---|----------|---------------------------------------|
| | | Check if Schedule O contains a response or note | to any line in this Part X | · · · · · · · · · · · · · · · · · · · | | |
| | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | 90,863. | 1 | 44,066. |
| | 2 | Savings and temporary cash investments | [| 30,331. | 2 | 30,003. |
| | 3 | Pledges and grants receivable, net | 65,011. | 3 | 118,419. | |
| | 4 | Accounts receivable, net | [| 14,530. | 4 | 5,000. |
| | 5 | Loans and other receivables from current and for | mer officers, directors, | | | |
| | | trustees, key employees, and highest compensat | ed employees Complete | | | |
| | | Part II of Schedule L | | | 5 | |
| | 6 | Loans and other receivables from other disqualifi | | | | |
| | | section 4958(f)(1)), persons described in section | | | | |
| | | employers and sponsoring organizations of section | | | 1 | |
| 2 | | employees' beneficiary organizations (see instr) | Complete Part II of Sch L | | 6 | |
| Assets | 7 | Notes and loans receivable, net | · | | 7 | |
| ₹ | 8 | Inventories for sale or use | [| | 8 | |
| | 9 | Prepaid expenses and deferred charges | [| 27,077. | 9 | 28,353. |
| | 10a | Land, buildings, and equipment cost or other | | | | |
| | | basis Complete Part VI of Schedule D | 10a 256,947. | | | |
| | b | Less accumulated depreciation | 10b 159,498. | 105,147. | 10c | 97,449. |
| | 11 | Investments - publicly traded securities | | | 11 | |
| | 12 | Investments - other securities See Part IV, line 1 | 1 | | 12 | · · · · · · · · · · · · · · · · · · · |
| | 13 | Investments - program-related See Part IV, line 1 | 1 [| | 13 | |
| | 14 | Intangible assets | | | 14 | |
| | 15 | Other assets See Part IV, line 11 | [| 83,271. | 15 | 89,069. |
| | 16 | Total assets. Add lines 1 through 15 (must equa | l line 34) | 416,230. | 16 | 412,359. |
| | 17 | Accounts payable and accrued expenses | | 83,959. | 17 | 65,517. |
| | 18 | Grants payable | | 18 | | |
| | 19 | Deferred revenue | | | 19 | |
| | 20 | Tax-exempt bond liabilities | | · | 20 | |
| | 21 | Escrow or custodial account liability Complete P | art IV of Schedule D | | 21 | |
| S | 22 | Loans and other payables to current and former | officers, directors, trustees, | | | |
| | | key employees, highest compensated employees | s, and disqualified persons | | | |
| Liabilities | | Complete Part II of Schedule L | | | 22 | |
| ַ ר | 23 | Secured mortgages and notes payable to unrela | ted third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated | third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, pay | ables to related third | | | |
| | | parties, and other liabilities not included on lines | 17-24) Complete Part X of | | | |
| | | Schedule D | | 1,000. | 25 | 1,000. |
| | 26 | Total liabilities. Add lines 17 through 25 | | 84,959. | 26 | 66,517. |
| | | Organizations that follow SFAS 117 (ASC 958) | , check here ▶ لكا and | | | |
| ės | | complete lines 27 through 29, and lines 33 and | 134. | | ļ | |
| auc | 27 | Unrestricted net assets | | 281,741. | 27 | 303,342. |
| 391 | 28 | Temporarily restricted net assets | 49,530. | 28 | 42,500. | |
| ַק | 29 | Permanently restricted net assets | | 29 | | |
| Net Assets or Fund Balances | | Organizations that do not follow SFAS 117 (AS | SC 958), check here 🕨 📖 | | | |
| ٥ | | and complete lines 30 through 34. | | | | |
| ets | 30 | Capital stock or trust principal, or current funds | | , | 30 | |
| ASS | 31 | Paid-in or capital surplus, or land, building, or eq | uipment fund | | 31 | |
| <u>ē</u> | 32 | Retained earnings, endowment, accumulated in | come, or other funds | | 32 | 2.5 |
| ~ | 33 | Total net assets or fund balances | | 331,271. | 33 | 345,842. |
| | 34 | Total liabilities and net assets/fund balances | | 416,230. | 34_ | 412,359. Form 990 (2016 |

| | 990 (2016) INDEPENDENT LIVING RESOURCES, INC. | 93-0764 | 004 | Pag | e 12 |
|-----|---|------------|--|--------|---|
| Pai | t XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | · · · | <u>. </u> | | X. |
| | | ļ | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 8,5 | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 3,60 | |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | | 4,9 | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 33 | 1,2 | <u>71.</u> |
| 5 | Net unrealized gains (losses) on investments | 5 | | | |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | 9 , 6: | <u>21 </u> |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | |
| | column (B)) | 10 | 34 | 5 , 8 | <u>42.</u> |
| Pai | rt XIII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | <u> </u> |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | - | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | 0 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | <u> </u> |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat | e basis, | | | |
| | consolidated basis, or both | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | \ ' | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sch | edule O | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil | ngle Audıt | | | |
| | Act and OMB Circular A-133? | | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired audit | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |
| | | | Form | 990 | 2016) |

SCHEDULE A

Department of the Treasury

Internal Revenue Service

Total

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Employer identification number Name of the organization INDEPENDENT LIVING RESOURCES, INC. 93-0764004 Part I Reason for Public Charity Status (All organizations must complete this part) See instructions The organization is not a private foundation because it is (For lines 1 through 12, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 L An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization f Enter the number of supported organizations g Provide the following information about the supported organization(s) (iv) is the organization listed (I) Name of supported (ii) EIN (III) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document organization (described on lines 1-10 support (see instructions) support (see instructions) Yes No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2016 INDEPENDENT LIVING RESOURCES, INC. 93-0764004 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III)

| Sec | ction A. Public Support | | | | | | | | |
|------|---|----------------------|-----------------------|-----------------------|---|---------------------|-------------|--|--|
| Cale | ndar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total | | |
| 1 | Gifts, grants, contributions, and | | | | · · · · · · | | | | |
| | membership fees received (Do not | | | | | | | | |
| | include any "unusual grants ") | 760,868. | 768,611. | 827,787. | 854,983. | 921,756. | 4,134,005. | | |
| 2 | Tax revenues levied for the organ- | - | | | | | | | |
| | ization's benefit and either paid to | | | | | | | | |
| | or expended on its behalf | 1 | | | | 1 | | | |
| 3 | The value of services or facilities | | | | | | | | |
| | furnished by a governmental unit to | | | | | | | | |
| | the organization without charge | | | 1 | | | | | |
| 4 | Total. Add lines 1 through 3 | 760,868. | 768,611. | 827,787. | 854,983. | 921,756. | 4,134,005. | | |
| | The portion of total contributions | , , , , , | | | , | | | | |
| Ū | by each person (other than a | | | | | | | | |
| | governmental unit or publicly | | | | | | | | |
| | supported organization) included | | | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | | | |
| | amount shown on line 11, | | | | | | | | |
| | column (f) | | | | | | | | |
| _ | ,,, | | | | | | 4 124 005 | | |
| | Public support. Subtract line 5 from line 4 | | | <u> </u> | L | | 4,134,005. | | |
| | | | | 1 | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total | | |
| | Amounts from line 4 | 760,868. | 768,611. | 827,787. | 854,983. | 921,756. | 4,134,005. | | |
| 8 | Gross income from interest, | | | | | | | | |
| | dividends, payments received on | | | | | | | | |
| | securities loans, rents, royalties | | | | | | | | |
| | and income from similar sources | 82. | 47. | 19. | 21. | 20. | 189. | | |
| 9 | Net income from unrelated business | | | | | | | | |
| | activities, whether or not the | | | | | | | | |
| | business is regularly carried on | | | | | | | | |
| 10 | Other income Do not include gain | | | | | | | | |
| | or loss from the sale of capital | | | | | | | | |
| | assets (Explain in Part VI) | 19,492. | 17,561. | 8,928. | 10,555. | 10,186. | 66,722. | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 4,200,916. | | |
| 12 | Gross receipts from related activities | etc (see instructi | ons) | | | 12 | 196,509. | | |
| 13 | First five years. If the Form 990 is fo | r the organization's | s first, second, thii | d, fourth, or fifth t | ax vear as a sectio | n 501(c)(3) | | | |
| | organization, check this box and stop | - | , | , | , | | | | |
| Se | ction C. Computation of Pub | ic Support Pe | rcentage | | | | | | |
| 14 | Public support percentage for 2016 (| line 6. column (f) d | ivided by line 11. | column (fl) | | 14 | 98.41 % | | |
| | Public support percentage from 2015 | | • | | | 15 | 98.14 % | | |
| | 33 1/3% support test - 2016. If the | • | • | in line 13, and line | 14 is 33 1/3% or n | | | | |
| | stop here. The organization qualifies | • | | | 14 10 00 17070 01 1 | | ▶ X | | |
| | 33 1/3% support test - 2015. If the | | - | | l line 15 is 33 1/30/ | 6 or more check th | | | |
| • | | - | | | 11116 10 13 30 1707 | o or more, check a | | | |
| 17- | and stop here. The organization qua | • | | | 0 12 160 or 16b | and line 14 is 1004 | or more | | |
| 176 | 7a 10% -facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, | | | | | | | | |
| | and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part VI how the organization | | | | | | | | |
| | meets the "facts-and-circumstances" | • | • | | _ | 47 45 | 400/ - | | |
| t | 10% -facts-and-circumstances tes | ~ | | | | | | | |
| | more, and if the organization meets t | | | | | | , | | |
| | organization meets the "facts-and-cir | | - | | | | ▶⊨ | | |
| 18 | Private foundation. If the organization | on did not check a | box on line 13, 16 | Sa, 16b, 17a, or 17 | b, check this box a | and see instruction | ıs 🕨 🗀 | | |

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

| Section A. Public Support | ou balow, picuse com | <u>, proto (, art ii)</u> | | | | |
|---|------------------------|----------------------------|------------------------|--------------------|----------------------|---------------|
| Calendar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do no | ot | | | | | |
| include any "unusual grants ") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purposit | | | | | | |
| 3 Gross receipts from activities that | | | | | - | |
| are not an unrelated trade or bus- iness under section 513 | 1 | | | | | |
| 4 Tax revenues levied for the organ- | | | | | | |
| ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities | | | | <u> </u> | | |
| furnished by a governmental unit the organization without charge | :0 | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, ar | nd | | | | | |
| 3 received from disqualified perso | ns | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | <u> </u> | | | | |
| 8 Public support. (Subtract line 7c from line 6) | | | | 1 | | |
| Section B. Total Support | | | • | · | <u> </u> | ! |
| Calendar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 9 Amounts from line 6 | 1 | | | 1 ' | 1 | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b Unrelated business taxable income | | | | | 1 | |
| (less section 511 taxes) from business acquired after June 30, 1975 | es | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated busine activities not included in line 10b, whether or not the business is regularly carried on | ss | | | | | , |
| 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 1 | | l | L | 1 | | |
| 14 First five years. If the Form 990 is | for the organization's | s first, second, thi | rd, fourth, or fifth t | ax year as a secti | on 501(c)(3) organiz | zation, |
| check this box and stop here | | | | | | ▶└┘ |
| Section C. Computation of Pu | | | | | | |
| 15 Public support percentage for 201 | | | column (f)) | | 15 | % |
| 16 Public support percentage from 20 | | | | | 16 | % |
| Section D. Computation of In- | | | | | | <u>.</u> . |
| 17 Investment income percentage for | | | ne 13, column (f)) | | 17 | % |
| 18 Investment income percentage fro | | | | | 18 | % |
| 19a 33 1/3% support tests - 2016. If | | | | | | 17 is not |
| more than 33 1/3%, check this bo b 33 1/3% support tests - 2015. If | | | | | | ▶ |
| line 18 is not more than 33 1/3%, | check this box and s | top here. The org | anization qualifies | as a publicly sup | ported organization | ▶□ |
| 20 Private foundation. If the organization | ation did not check a | box on line 14, 19 | a, or 19b, check t | his box and see in | structions | ightharpoonup |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If *Yes,* answer (b) and (c) below
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
- b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

| | | Yes | No |
|---|----------|------------|--|
| 1 | | | |
| | 1 | | |
| j | | | |
| | • | | |
| ł | _2 | | |
| | 3a | | |
| - | | | |
| | 3b | | |
| | | | |
| ł | 3c | | |
| ł | 4a | | |
| | | | |
| | 4b | | 1 |
| | | | |
| 1 | | |] } |
| | 4c_ | | } |
| Ì | | | |
| ļ | | | ! |
| ļ | | } |] |
| } | 5a | | |
| | E L | | } |
| ĺ | 5b 5c | | - |
| | | | |
| - | | 1 | |
| | | İ | İ |
| | 6 | | |
| | | | |
| | 7 | | <u> </u> |
| | | | |
| | 8 | | + |
| | | | { |
| | 9a | | |
| | 9b | } | |
| | | | |
| | 9c | ├ ─ | |
| | | } |] |
| | 10a | <u> </u> | <u> </u> |
| | 40. | | |
| | 10b | | |

| Part IV Supporting Organizations (continued) | INC. 93-0704004 | rage: | <u>-</u> _ |
|--|----------------------------------|--------|------------|
| Part IV Supporting Organizations (continued) | Ye | s No | _ |
| 11 Has the organization accepted a gift or contribution from any of the following persons? | | 1 | _ |
| a A person who directly or indirectly controls, either alone or together with persons described in | (b) and (c) | 1 | |
| below, the governing body of a supported organization? | 11a | - 1 | |
| b A family member of a person described in (a) above? | 11b | | _ |
| c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide a | | \top | _ |
| Section B. Type I Supporting Organizations | | | _ |
| | Ye | s No | , |
| 1 Did the directors, trustees, or membership of one or more supported organizations have the po | ower to | ł | |
| regularly appoint or elect at least a majority of the organization's directors or trustees at all time | es during the | 1 | |
| tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, so | upervised, or | 1 | |
| controlled the organization's activities. If the organization had more than one supported organiz | ation, | } | |
| describe how the powers to appoint and/or remove directors or trustees were allocated among | the supported | | |
| organizations and what conditions or restrictions, if any, applied to such powers during the tax | year 1 | | _ |
| 2 Did the organization operate for the benefit of any supported organization other than the supp | orted | | |
| organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," e | explain in | - | |
| Part VI how providing such benefit carried out the purposes of the supported organization(s) the | hat operated, | - | |
| supervised, or controlled the supporting organization | 2 | | _ |
| Section C. Type II Supporting Organizations | | | |
| | Ye | s No | <u>_</u> |
| 1 Were a majority of the organization's directors or trustees during the tax year also a majority of | , , | | |
| or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI | 1 1 | 1 | |
| or management of the supporting organization was vested in the same persons that controlled | or managed | | |
| the supported organization(s) | | | |
| Section D. All Type III Supporting Organizations | <u> </u> | T | |
| | Ye | s No | <u>_</u> |
| 1 Did the organization provide to each of its supported organizations, by the last day of the fifth | | - } | |
| organization's tax year, (i) a written notice describing the type and amount of support provided | I I | 1 | |
| year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and | 1 1 | - [| |
| organization's governing documents in effect on the date of notification, to the extent not prev | | | |
| Were any of the organization's officers, directors, or trustees either (i) appointed or elected by | | 1 | |
| organization(s) or (ii) serving on the governing body of a supported organization? If "No," expla | | - 1 | |
| the organization maintained a close and continuous working relationship with the supported organization | | | |
| 3 By reason of the relationship described in (2), did the organization's supported organizations h | | ſ | |
| significant voice in the organization's investment policies and in directing the use of the organization | | ł | |
| income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization | | ļ | |
| supported organizations played in this regard | | | _ |
| Section E. Type III Functionally Integrated Supporting Organizations | una the confee lectrotions) | | _ |
| 1 Check the box next to the method that the organization used to satisfy the Integral Part Test do | uring the yeatsee instructions). | | |
| a The organization satisfied the Activities Test Complete line 2 below | alave | | |
| b The organization is the parent of each of its supported organizations Complete line 3 b | | | |
| c The organization supported a governmental entity Describe in Part VI how you supported | | T M | |
| 2 Activities Test Answer (a) and (b) below. | Ye | s N | <u>o</u> _ |
| a Did substantially all of the organization's activities during the tax year directly further the exem | 1 1 | - } | |
| the supported organization(s) to which the organization was responsive? If "Yes," then in Part | | - | |
| those supported organizations and explain how these activities directly furthered their exem | · · · | | |
| how the organization was responsive to those supported organizations, and how the organizati | |] | |
| that these activities constituted substantially all of its activities | | | |
| b Did the activities described in (a) constitute activities that, but for the organization's involvement | | - { | |
| of the organization's supported organization(s) would have been engaged in? If "Yes," explain | | | |
| reasons for the organization's position that its supported organization(s) would have engaged in | | - | |
| activities but for the organization's involvement | | + | _ |
| 3 Parent of Supported Organizations Answer (a) and (b) below. | 1 1 | | |
| a Did the organization have the power to regularly appoint or elect a majority of the officers, dire | | | |
| trustees of each of the supported organizations? Provide details in Part VI. | 3a | + | |
| b Did the organization exercise a substantial degree of direction over the policies, programs, and | g activities of each | 1 | |
| of its supported organizations? If "Yes," describe in Part VI the role played by the organization | | ı, | |

Schedule A (Form 990 or 990-EZ) 2016 INDEPENDENT LIVING RESOURCES, INC. 93-0764004 Page 6 Part V | Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (B) Current Year (A) Prior Year Section A - Adjusted Net Income (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 Add lines 1 through 3 4 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) 1a a Average monthly value of securities 1b b Average monthly cash balances c Fair market value of other non-exempt-use assets 1¢ d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI) 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 Subtract line 2 from line 1d Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, 4 see instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by 035 6 7 Recoveries of prior-year distributions Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 Enter 85% of line 1 2 Minimum asset amount for prior year (from Section B, line 8, Column A) 3

emergency temporary reduction (see instructions)

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

Schedule A (Form 990 or 990-EZ) 2016

Enter greater of line 2 or line 3

Income tax imposed in prior year

Distributable Amount. Subtract line 5 from line 4, unless subject to

4

5

| | dule A (Form 990 or 990-EZ) 2016 INDEPENDENT L | | | 3-0/64004 Page 7 |
|----------------|--|--|--|--|
| Ь— | | (a)(3) Supporting Orga | anizations (continued) | 0 |
| | ion D - Distributions | | | Current Year |
| | Amounts paid to supported organizations to accomplish exe | | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | | | |
| 3 | organizations, in excess of income from activity | | | |
| 4 | Administrative expenses paid to accomplish exempt purpose Amounts paid to acquire exempt-use assets | es of supported organization | 15 | |
| | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI) See instructions | | | |
| - 7 | Total annual distributions. Add lines 1 through 6 | | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | |
| _ | (provide details in Part VI) See instructions | to organization to respond | | |
| 9 | Distributable amount for 2016 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | | (i) | (ii) | (iii) |
| 04 | (au F. 15) A 45 A 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 | Excess Distributions | Underdistributions | Distributable |
| Sect | on E - Distribution Allocations (see instructions) | | Pre-2016 | Amount for 2016 |
| 1 | Distributable amount for 2016 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2016 (reason- | | | |
| | able cause required- explain in Part VI) See instructions | | | Ĺ |
| _3_ | Excess distributions carryover, if any, to 2016 | | | |
| a | | <u> </u> | | |
| b | | | | |
| c | From 2013 | | | |
| <u>d</u> | From 2014 | | | |
| <u>e</u> | From 2015 | | | |
| <u>f</u> | Total of lines 3a through e | | | ļ |
| <u>g</u> | Applied to underdistributions of prior years | | | |
| | Applied to 2016 distributable amount | <u> </u> | | |
| <u>_i</u> | Carryover from 2011 not applied (see instructions) | | <u> </u> | |
| _ <u>i</u> _ | Remainder Subtract lines 3g, 3h, and 3i from 3f | | | |
| 4 | Distributions for 2016 from Section D, | | | |
| | line 7 \$ | | | |
| | Applied to underdistributions of prior years | | <u> </u> | |
| | Applied to 2016 distributable amount | | | |
| | Remainder Subtract lines 4a and 4b from 4 | <u> </u> | | |
| 5 | Remaining underdistributions for years prior to 2016, if | | { | |
| | any Subtract lines 3g and 4a from line 2 For result greater than zero, explain in Part VI See instructions | | 1 | |
| | Remaining underdistributions for 2016 Subtract lines 3h | <u> </u> | | |
| 3 | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI See instructions | | | |
| 7 | Excess distributions carryover to 2017. Add lines 3 | | | |
| • | and 4c | | 1 | |
| | Breakdown of line 7 | | | |
| a | STOCKED WITHOUT | | | |
| | Excess from 2013 | | | |
| | Excess from 2014 | | | |
| | Excess from 2015 | | | |
| | Expanse from 2016 | | | |

| Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions) |
|--|
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: |
| OTHER REVENUE (\$66,722) |
| 2012 AMOUNT: \$ 19,492. |
| 2013 AMOUNT: \$ 17,561. |
| 2014 AMOUNT: \$ 8,928. |
| 2015 AMOUNT: \$ 10,555. |
| 2016 AMOUNT: \$ 10,186. |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |
| |

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

INDEPENDENT LIVING RESOURCES

Employer identification number 93-0764004

| Pai | t I Organizations Maintaining Donor Advise | | or Accounts.Complete if the |
|-----|---|--|--|
| L | organization answered "Yes" on Form 990, Part IV, lini | | , and a single |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Oid the organization inform all donors and donor advisors in v | writing that the assets held in donor advis | ed funds |
| | are the organization's property, subject to the organization's | - | ☐ Yes ☐ No |
| 6 | Did the organization inform all grantees, donors, and donor a | | used only |
| | for charitable purposes and not for the benefit of the donor o | | • |
| | impermissible private benefit? | r concernation, or too any concernation | Yes No |
| Pai | | anization answered "Yes" on Form 990, F | |
| 1 | Purpose(s) of conservation easements held by the organization | | |
| | Preservation of land for public use (e.g., recreation or e | · —, · · · | orically important land area |
| | Protection of natural habitat | · — | ified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualif | ied conservation contribution in the form | of a conservation easement on the last |
| | day of the tax year | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| | Number of conservation easements on a certified historic stri | ucture included in (a) | 2c |
| | Number of conservation easements included in (c) acquired a | ` ' | |
| _ | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, rel | eased, extinguished, or terminated by the | |
| • | year > | y and a second s | |
| 4 | Number of states where property subject to conservation eas | sement is located > | |
| 5 | Does the organization have a written policy regarding the per | | |
| | violations, and enforcement of the conservation easements it | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | servation easements during the year |
| | > | , , | , |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | lling of violations, and enforcing conserva | tion easements during the year |
| | ▶ \$ | | |
| 8 | Does each conservation easement reported on line 2(d) above | e satisfy the requirements of section 170 | (h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | ,, | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation | on easements in its revenue and expense | statement, and balance sheet, and |
| | include, if applicable, the text of the footnote to the organizat | · · | |
| | conservation easements | | 3 |
| Pai | t III Organizations Maintaining Collections of | f Art, Historical Treasures, or O | ther Similar Assets. |
| | Complete if the organization answered "Yes" on Form | | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | C 958), not to report in its revenue stater | ment and balance sheet works of art, |
| | historical treasures, or other similar assets held for public exh | • • | |
| | the text of the footnote to its financial statements that descri | · · | , |
| b | If the organization elected, as permitted under SFAS 116 (AS | SC 958), to report in its revenue statemen | t and balance sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, ed | | |
| | relating to these items | , | ,, |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | ▶ \$ |
| | (ii) Assets included in Form 990, Part X | | ► \$ ► \$ |
| 2 | If the organization received or held works of art, historical treations | asures, or other similar assets for financia | |
| _ | the following amounts required to be reported under SFAS 1 | | , France |
| а | Revenue included on Form 990, Part VIII, line 1 | - () | ▶ \$ |
| b | Assets included in Form 990, Part X | | \$ |

| Sche | dule D (Form 990) 2016 INDEPEN | DENT LIVIN | G RE | SOURCES | S, INC. | | | 93 <u>-</u> 07 | 64004 | Page 2 |
|------------|---|------------------------|-------------|-------------------|---------------|-------------|-------------|----------------|-----------------|--------------|
| Par | t III Organizations Maintaining C | ollections of A | rt, Hist | orical Tre | asures, o | r Othe | r Simila | ar Asse | ts/continu | ed) |
| 3 | Using the organization's acquisition, accessi | on, and other record | is, check | any of the f | ollowing that | are a sig | gnificant u | ise of its | collection i | tems |
| | (check all that apply) | | | | | | | | | |
| а | Public exhibition | c | , <u> </u> | _oan or exch | ange prograi | ms | | | | |
| b | Scholarly research | • | , 🗀 | Other | | | | | | |
| C | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain | in how th | ey further th | e organizatio | n's exen | npt purpo | se in Parl | XIII | |
| 5 | During the year, did the organization solicit o | r receive donations | of art, his | storical treas | ures, or othe | r sımılar | assets | | _ | |
| | to be sold to raise funds rather than to be ma | | | | | | | <u> </u> | Yes | No_ |
| Par | t IV Escrow and Custodial Arran | - | ete if the | organization | answered " | Yes" on | Form 990 | , Part IV, | line 9, or | |
| | reported an amount on Form 990, Par | | | | | | | | | |
| 1a | Is the organization an agent, trustee, custod | ian or other interme | diary for o | contributions | or other ass | ets not | included | _ | _ | _ |
| | on Form 990, Part X? | | | | | | | . L | Yes | L No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fo | ollowing t | able [.] | | | | | | |
| | | | | | | | | | Amount | |
| C | Beginning balance | | | | | | 1c | | | |
| d | Additions during the year | | | | | | 1d | | | |
| е | Distributions during the year | | | | | | 1e | | | |
| f | Ending balance | | | | | | 1f | | | |
| 2 a | Did the organization include an amount on Fe | orm 990, Part X, line | 21, for e | escrow or cu | stodial accou | ınt liabili | ty? | <u> </u> | Yes | L∐ No |
| b | If "Yes," explain the arrangement in Part XIII | | | | | | | | | |
| Par | t V Endowment Funds. Complete | f the organization ar | nswered | "Yes" on Fo | rm 990, Part | | | | | |
| | | (a) Current year | (b) P | rior year | (c) Two years | back (| d) Three y | ears back | (e) Four y | ears back |
| 1a | Beginning of year balance | _ | | | | | | | | |
| b | Contributions | | | | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | | | | |
| d | Grants or scholarships | | ļ | | | | | | | |
| е | Other expenditures for facilities | | i | | | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | | | | | | | | ļ _ | |
| 2 | Provide the estimated percentage of the cur | rent year end baland | ce (line 1 | g, column (a |)) held as | | | | | |
| а | Board designated or quasi-endowment | | % | | | | | | | |
| b | Permanent endowment > | % | | | | | | | | |
| С | Temporarily restricted endowment ▶ | % | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | ould equal 100% | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ession of the organia | zation tha | at are held ar | nd administei | red for ti | he organiz | zation | | |
| | by | | | | | | | | \ | es No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | |
| | (ii) related organizations | | | | | | | | 3a(ii) | |
| b | If "Yes" on line 3a(ii), are the related organization | ations listed as requ | ired on S | Schedule R? | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | | owment | funds | | | | | | |
| Pa | rt VI Land, Buildings, and Equipn | nent. | | | | | | | | |
| | Complete if the organization answere | d "Yes" on Form 99 | 0, Part /\ | /, line 11a S | ee Form 990 | , Part X, | line 10 | | | |
| | Description of property | (a) Cost or | | (b) Cost | i i | (c) A | ccumulate | ed | (d) Book | value |
| | ·= | basis (invest | ment) | basis (| other) | de | preciation | | | |
| 1a | Land | | | | | | <u>.</u> | | | |
| þ | Buildings | | | | | | | | | |
| С | Leasehold improvements | | | | 8,362. | | 87,1 | | | ,163. |
| d | Equipment | | | 7 | 8,585. | | 72,2 | 99. | 6 | ,286. |
| | Other | | | <u> </u> | | | | | | |
| T-4- | I Add lines to through to (Column (d) must a | aud Form 000 Day | + V 00/11 | mn (D) line 1 | 001 | | | — I | 97 | 449. |

Schedule D (Form 990) 2016

organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII L

| Part XI Reconciliation of Revenue per Audited Financial State | | | 704004 Page 4 |
|--|----------------------|--------------|---------------|
| Complete if the organization answered "Yes" on Form 990, Part IV, line | 12 <u>a</u> | | |
| 1 Total revenue, gains, and other support per audited financial statements | | . 1 | 978,180. |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | 1 1 | |
| a Net unrealized gains (losses) on investments | 2a | | |
| b Donated services and use of facilities | 2b | | |
| c Recoveries of prior year grants | 2c | | |
| d Other (Describe in Part XIII) | 2d 9,6 | 21. | |
| e Add lines 2a through 2d | | 2е | 9,621. |
| 3 Subtract line 2e from line 1 | | . 3 | 968,559. |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | 1 1 | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b Other (Describe in Part XIII) | 4b | | |
| c Add lines 4a and 4b | , ., , | . 4c | 0. |
| 5 Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | . 5 | 968,559. |
| Part XII Reconciliation of Expenses per Audited Financial State | ements With Expenses | per Return |). |
| Complete if the organization answered "Yes" on Form 990, Part IV, line | 12a | | |
| Total expenses and losses per audited financial statements | | 1 | 963,609. |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 | | | |
| a Donated services and use of facilities | 2a | | |
| b Prior year adjustments | 2b | | |
| c Other losses | 2c | | |
| d Other (Describe in Part XIII) | 2d | | |
| e Add lines 2a through 2d | | 2e | 0. |
| 3 Subtract line 2e from line 1 | | 3 | 963,609. |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1 | | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b Other (Describe in Part XIII) | 4b | | |
| c Add lines 4a and 4b | <u></u> | 4c | 0. |
| 5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18, | r | 5 | 963,609. |
| Part XIII Supplemental Information. | | | |
| Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any | | | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS: NET INCREASE IN BENEFICIAL INTEREST IN ASS | ETS HELD BY THE | | 9,621. |
| OREGON COMMUNITY FOUNDATION. | | | |
| | | <u>-</u> | |
| | | ···· | |
| | ···· | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Open to Public

OMB No 1545-0047

Inspection

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

Name of the organization

INDEPENDENT LIVING RESOURCES, INC.

Employer identification number 93-0764004

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THROUGH A COMBINATION OF INDIVIDUALIZED SERVICES AND ADVOCACY EFFORTS, INDEPENDENT LIVING RESOURCES' (ILR) PROGRAMS ASSIST PEOPLE IN MAXIMIZING THEIR INDEPENDENCE AND INTEGRATION INTO ALL ASPECTS OF LIFE. THE ORGANIZATION PROVIDES AN ARRAY OF SERVICES INCLUDING INFORMATION AND REFERRAL, PEER SUPPORT COUNSELING, SUPPORT GROUPS, ADVOCACY, TRANSCRIPTION SERVICES AND OTHER PROGRAMS AND CLASSES. INDEPENDENT LIVING RESOURCES SERVES PEOPLE WITH DISABILITIES AND THEIR FAMILIES AND FRIENDS IN THE PORTLAND METROPOLITAN AREA.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

STEPS PROJECT: ILR SERVED MORE THAN 300 CONSUMERS IN A FOUR COUNTY AREA WITH TRAINING AND CONSULTING SERVICES RELATED TO SKILL DEVELOPMENT FOR PEOPLE WITH DISABILITIES WHO EMPLOY HOMECARE WORKERS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN INDEPENDENT CPA FIRM. THE FORM IS REVIEWED INITIALLY BY THE EXECUTIVE DIRECTOR AND SENT TO THE BOARD OF DIRECTORS FOR THEIR REVIEW PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 15:

THE ILR BOARD OF DIRECTORS MANAGES THE ANNUAL REVIEW OF THE EXECUTIVE DIRECTOR. THE REVIEW INCLUDES PERFORMANCE SURVEYS TO STAFF, COMMUNITY PARTNERS AND BOARD MEMBERS. THE RESULTS ARE COMPILED AND REVIEWED BY THE THIS DATA, ALONG WITH INDEPENDENT RESEARCH INTO LIKE COMPENSATION BOARD. FOR THE POSITION, IS USED IN DETERMINING ANNUAL ADJUSTMENTS IN COMPENSATION LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2016)

632211 08-25-16

| Schedule O (Form 990 or 9 | | Page 2 |
|---------------------------|---|---|
| Name of the organization | INDEPENDENT LIVING RESOURCES, INC. | Employer identification number 93-0764004 |
| FOR THE EXECU | TTIVE DIRECTOR. | |
| | | |
| FORM 990, PAR | RT VI, SECTION C, LINE 19: | |
| THE ORGANIZAT | TION MAKES ITS GOVERNING DOCUMENTS, CONFLIC | T OF INTEREST |
| POLICY, AND F | INANCIAL STATEMENTS AVAILABLE TO THE PUBLI | C UPON REQUEST. |
| | | |
| FORM 990, PAR | RT XI, LINE 9, CHANGES IN NET ASSETS: | |
| NET INCREASE | IN BENEFICIAL INTEREST IN ASSETS HELD BY T | HE 9,621. |
| OREGON COMMUN | IITY FOUNDATION. | |
| TOTAL TO FORM | 990, PART XI, LINE 9 | 9,621. |
| | | |
| | - | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | · | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |