

DISCLAIMER

This presentation contains forward-looking statements within the meaning of the Israeli securities law that involve risks and uncertainties. These forward-looking statements relating to future events and future performance of the Company and the portfolio companies, jointly or separately, such as statements regarding, but are not limited to, market opportunities, strategy, competition, the further development and potential safety and efficacy of the products, the projected revenue and expense levels and the adequacy of the available cash resources. Some of the information contained herein is based upon or derived from information provided by third-party consultants and other industry sources as well as by the portfolio companies. We have not independently verified and cannot assure the accuracy of any data obtained by or from these sources.

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The Company is continuously monitoring the impact of the worldwide spread of the corona virus (COVID-19) on its activities and the activities of its portfolio companies. At this time, there is a material uncertainty regarding the economic and other ramifications of the spread of COVID-19. This spread might have a negative effect on the activities of the Company and its portfolio companies, including, but not limited to, their market value, the ability to raise capital (governmental, private or public), the ability to materialize the Company's holdings, the possibility to advance strategic transactions, and the ability to carry out R&D and regulatory activities.

This presentation does not constitute or form part of, and should not be construed as constituting or forming part of, any offer or invitation to sell or issue, or any solicitation of any offer to purchase or subscribe for, any of the Company shares or its portfolio companies shares, nor shall any part of this presentation nor the fact of its distribution form part of or be relied on in connection with any contract or investment decision relating thereto, nor does it constitute a recommendation regarding our or our portfolio companies securities.



INVESTMENT OPPORTUNITIES IN HEALTHCARE

Large and Growing Industry

- Revenues > \$1.3 trillion
- High profit margins, strong cash-flows, significant multiples
- Resistant to economic cycles
- Multiple opportunities



Investment Approach

- Transatlantic deal sourcing
- Active lead/co-lead investor
- Long-term investment expertise
- Exit-driven investments

Compelling Exit Markets

- Attractive M&A environment
- Cash-rich corporate acquirers
- Significant premiums
- IPOs: tangible exit option

CLAL BIOTECHNOLOGY INDUSTRIES

Leading, publicly traded, life sciences investment company (TASE: CBI)



A member of Len Blavatnik's Access Industries group



Team and portfolio based in Tel Aviv and Boston



Collaborations with global healthcare companies and major investment funds







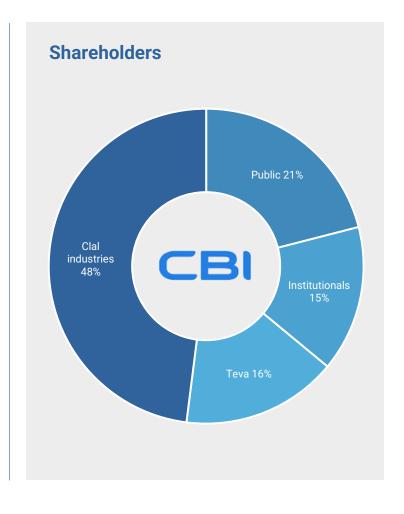


Portfolio of well-funded biotech/ med-tech companies; ~\$300M raised in 2020/2021



Advanced technologies from leading US & IL institutions addressing major unmet needs







PERFORMANCE IN 2020/2021

Cadent acquired by Novartis for \$210-770M



\$300M raised by portfolio companies

Positive phase 3 readouts

biokine gamida ell

Neon acquired by BioNTech for **\$67M**



NIS 36M dividend and up to NIS 10M buyback us underway

BLA submission





CORONAVIRUS

A lymph node-targeted Amphiphile vaccine induces potent cellular and humoral immunity to SARS-CoV-2

Martin P. Steinbuck, Lochana M. Seenappa, Aniela Jakubowski, Lisa K. McNeil,

The profound consequences of severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2) mandate urgent Ine proround consequences or severe acute respiratory syndrome coronavirus 2 (SAKS-Cov-2) mandate urgent development of effective vaccines. Here, we evaluated an Amphiphile (AMP) vaccine adjuvant, AMP-CpG, comdevelopment of effective vaccines. Here, we evaluated an Amphippine (AMP) vaccine adjuvant, AMP-CpG, composed of diacyl lipid-modified CpG, admixed with the SARS-CoV-2 Spike-2 receptor binding domain protein as a poseg of giacyi iipig-mogined ६pg, admixed with the ১AKS-६ov-४ эріке-४ гесертог binding gomain protein as a candidate vaccine (ELI-005) in mice. AMP modification efficiently delivers CpG to lymph nodes, where innate and

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Brief Report

EP-7041, a Factor XIa Inhibitor as a Potential Antithrombotic Strategy in Extracorporeal Membrane Oxygenation: A Brief Report

Charles V. Pollack, Jr, MA, MD^{1,2}; Michael A, Kurz, PhD²; Neil J. Hayward, PhD²

ORIGINAL RESEARCH-CLINICAL SCIENCE

Bromelain-based enzymatic debridement of chronic wounds: Results of a multicentre randomized controlled trial

Yaron Shoham MD^{1,2} | Eyal Shapira MD³ | Josef Haik MD^{4,5} | Moti Harats MD^{4,5,6,7} | Dana Egozi MD PhD^{6,9} | Dror Robinson MD^{5,10} | Rania Elkhatib MD¹² | Geza Telek MD PhD¹³ Avshalom Shalom MD¹⁴





Omidubicel Versus Standard Myeloablative Umbilical Cord Blood Transplantation: Results of a Phase III Randomized Study

Mitchell E. Horwitz ¹ 옷 평, Patrick J. Stiff², Corey Cutler ³, Claudio Brunstein ⁴, Rabi Hanna Richard T. Maziarz ⁶, Andrew R. Rezvani ⁷, Nicole A. Karris ⁶, Joseph McGuirk ⁹, David Valcarcel ¹⁰ Gary J. Schiller ¹¹, Caroline A. Lindemans ¹², William YK Hwang ¹³, Liang Piu Koh ¹⁴, Amy Keating ¹ Yasser Khaled ¹⁶, Nelson Hamerschlak ¹⁷, Olga Frankfurt ¹⁸ ... Guillermo Sanz ²²



applied sciences

sciences

Efficiency of Bromelain-Enriched Enzyme Mixture (NexoBridTM) in the Treatment of Burn Wounds

Mihaela Pertea 1,20, Vladimir Poroch 1,3,*0, Petru Ciobanu 1,2,*0, Alexandru Filip 1,4, Natalia Velenciuc 1,5 Sorinel Lunca 1,500, Andrian Panuta 1,200, Mihaela Buna-Arvinte 1,600, Stefana Luca 100 and Bogdan Veliceasa 1,4



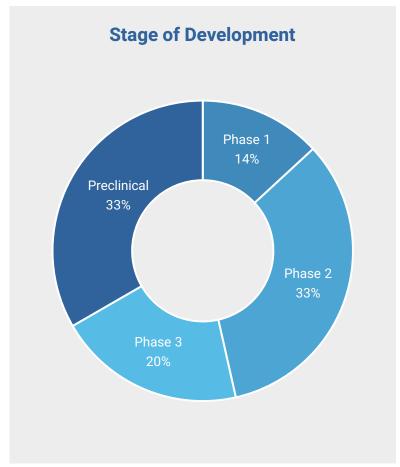
DIVERSE CLINICAL DEVELOPMENT ACTIVITY

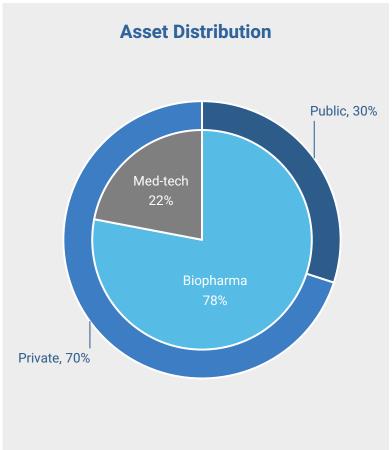
Company		Pre-Clinical	Phase 1	Phase 2	Phase 3	Market
MediWound (Nasdaq: MDWD)	35%	Severe burns/ chronic wounds/ basal cell carcinoma				
Sight	4%	Blood diagnostics				
Gamida Cell (Nasdaq: GMDA)	5%	Cancer cell therapy				
Biokine	25%	Marrow cells mobilization in cancer				
Colospan	21%	Colorectal cancer				
Cadent		CNS disorders				
eXIthera	28%	Anticoagulation				
Chemomab (Nasdaq: CMMB)	2%	Fibrosis				
Pi Cardia	6%	Cardiac valve repair				
Elicio	18%	Vaccines				
FDNA	2%	Genetic diagnostics				

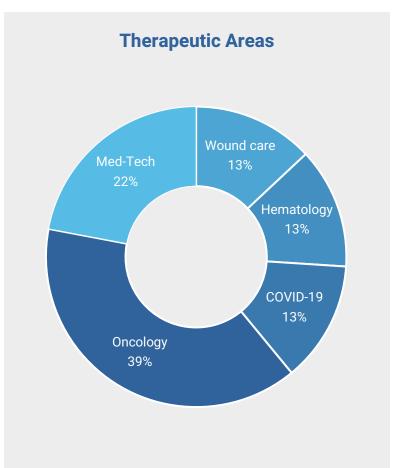
- Biopharma
- Med-tech, direct and indirect holdings through the Anatomy VC fund (50% held by CBI)
- Acquired by Novartis. CBI is entitled to additional \$65M in contingent considerations



BALANCED AND DIVERSIFIED PORTFOLIO







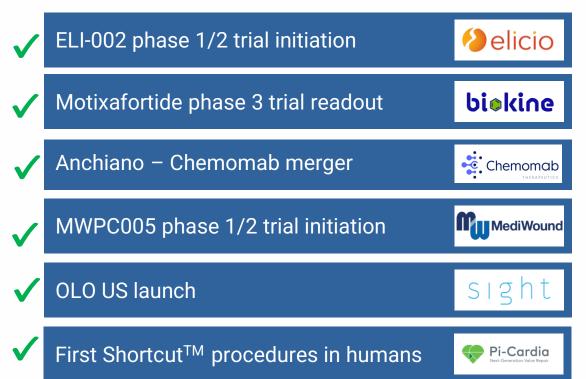
VALUE CREATION OVER THE YEARS

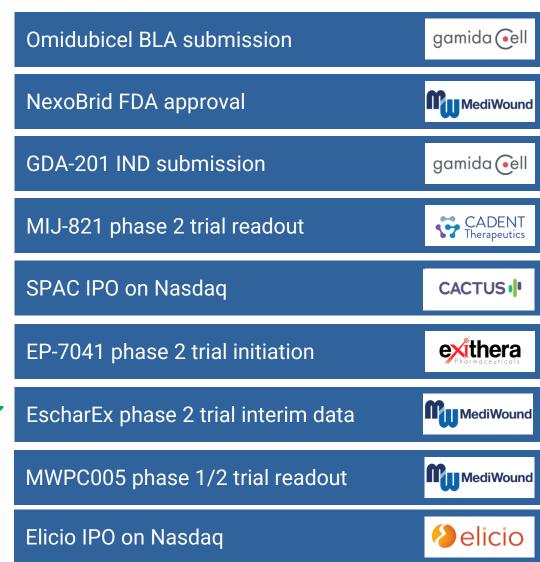
2018 2019 2020/2021 P0 3 IPOs on Nasdaq Anchiano Pi Cardia Neon Gamida Cell MediWound Neon Pharma Neon eXIthera Cadent 5 strategic deals Colospan Biokine Anchiano Gamida Cell Elicio **FDNA** M&A Cadent Sight Diagnostics Pi Cardia 3 M&As eXIthera Sight Diagnostics Gamida Cell Financing ~\$700 million raised Elicio



MULTIPLE NEAR-TERM PIPELINE CATALYSTS

H1 2021 H2 2021







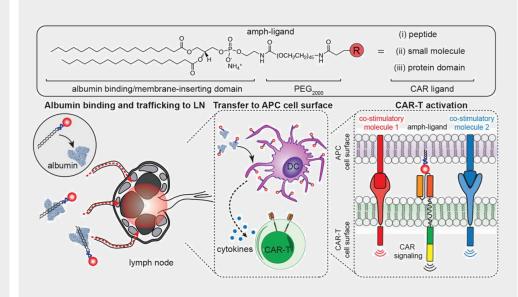




DRIVING THE IMMUNE SYSTEM TO ELIMINATE CANCER

Potent next generation, lymph node-targeting, immuno-modulatory therapeutic and prophylactic vaccines for cancer and infectious diseases

- Lymph node targeting aims to achieve potent immune activation, robust T cell response, immune memory, and, in cancer, tumor durable eradication
- Solid intellectual property; ongoing relationship with founding MIT laboratory
- ELI-002: anti-mKRAS therapeutic vaccine for pancreatic and colorectal cancers with KRAS mutations; a phase 1b trial started in Q2 2021, initial data expected in H1 2022
- Pipeline includes combination therapy with CAR-T for better efficacy in solid tumors
- Preclinical data from Elicio's COVID-19 vaccine indicate:
 - Up to 25-fold more T cell response over benchmark vaccines and >265-fold greater neutralizing antibody levels than recovering patients
 - Potent CD8 and CD4 T cell presence in lung tissue and respiratory fluid



Lymph node targeting better unlocks the power of the immune response

Science. 2019, 12; 365(6449): 162-168





REVOLUTIONIZING WOUND CARE



Develops, manufactures & commercializes drugs for burns and wound care

NexoBrid - an enzymatic orphan drug for burn debridement

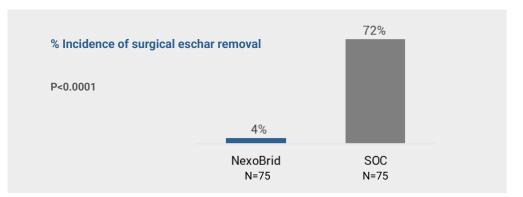
- Marketed in the EU and other territories; becoming standard of care
- Phase 3 trial for FDA approval has met the primary and all secondary endpoints;
 BLA submission is being prepared following FDA comments
- Strategic agreements of up to \$202 million with BARDA: funding R&D activities and procuring NexoBrid for \$16.5 million
- License agreement with Vericel (Nasdaq: VCEL) for NexoBrid in North America
 EscharEx an enzymatic drug for chronic wound debridement
- Positive results in initial phase 2 trial
- A large phase 2 trial of EscharEx vs. standard of care in venous leg ulcers initiated; successful interim assessment in Q2 2021

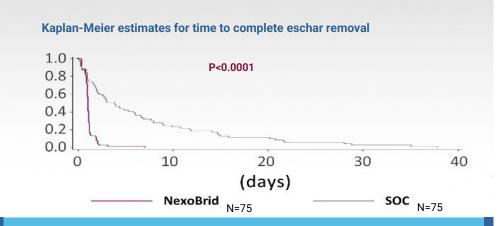
MWPC005 - a topical treatment for Basal Cell Carcinoma

Currently in 2 Phase 2 trials, initial data expected towards YE 2021

NASDAQ: MDWD







Evidence-based breakthrough technology addressing large and growing markets





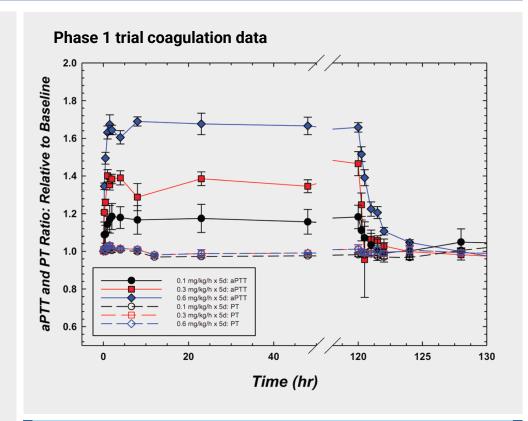
THROMBOSIS PREVENTION AVOIDING BLEEDING RISK

World leader in developing novel, safer, first-in-class antithrombotic drugs

- Despite the benefits of available anticoagulants, all have significant bleeding risk
- Factor XI antagonists inhibit the intrinsic clotting pathway, related to cardiovascular risk, not the extrinsic pathway, critical to bleeding control in surgery and trauma
- Humans with genetically low levels of factor XI have deceased incidence of thrombosis, without associated spontaneous bleeding

EP-7041 - a novel, IV, selective small molecule Factor XIa inhibitor

- Phase 1 trial in healthy volunteers showed good tolerance, predictable dosedependent increase in aPTT (efficacy marker) and rapid start and end of activity
- Strategic collaboration with Haisco Pharmaceutical Group (002653:CH)
- Phase 2 trial evaluating EP-7041 in COVID-19 patients in ICU is expected to start in Q4 2021, and a trial in the setting of extracorporeal circulation (e.g., ECMO) is also being planned



Factor XIa inhibition may finally dissociate anti-thrombotic effect from bleeding risk



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THE WORLD LEADER IN CORD BLOOD STEM CELL THERAPY

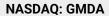
Unique technology for cellular expansion

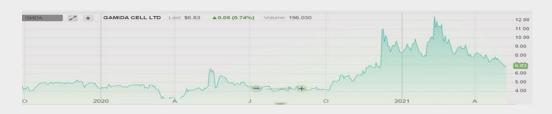
Omidubicel – cord blood-derived stem cell therapy for hematological malignancies

- Orphan drug status and 'Breakthrough Therapy' designation granted by FDA
- Phase 3 trial (n=125) completed; BLA submission planned for Q4 2021
 - Primary endpoint of neutrophil engraftment achieved, with median time to engraftment of 12 days in the omidubicel group vs. 22 days in the comparator group (p<0.001)
 - Trial met all 3 secondary endpoints (day 42 platelet engraftment, Grade 2/3 infections by day 100 post-transplant, days alive out of the hospital by day 100 post-transplant)

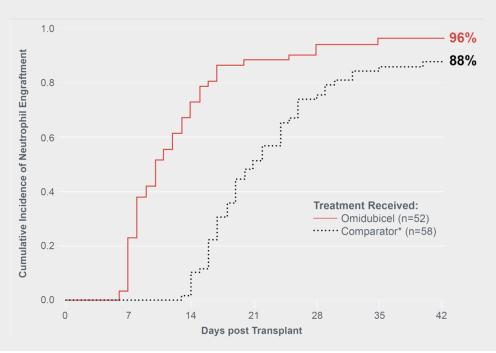
GDA-201 – NK cell-based therapy; phase 1 trial in hematological malignancies is ongoing; promising early evidence of clinical activity observed in advanced non-Hodgkin's lymphoma

Additional NK cell programs in pre-clinical development





Phase 3 trial primary endpoint: cumulative incidence of neutrophil engraftment

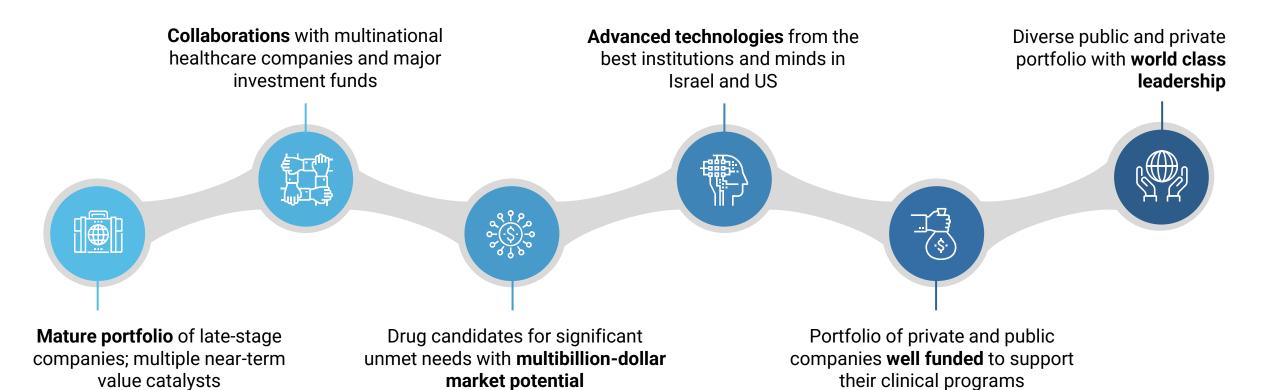


Omidubicel is designed to enhance the life-saving benefits of cord blood stem cell transplant



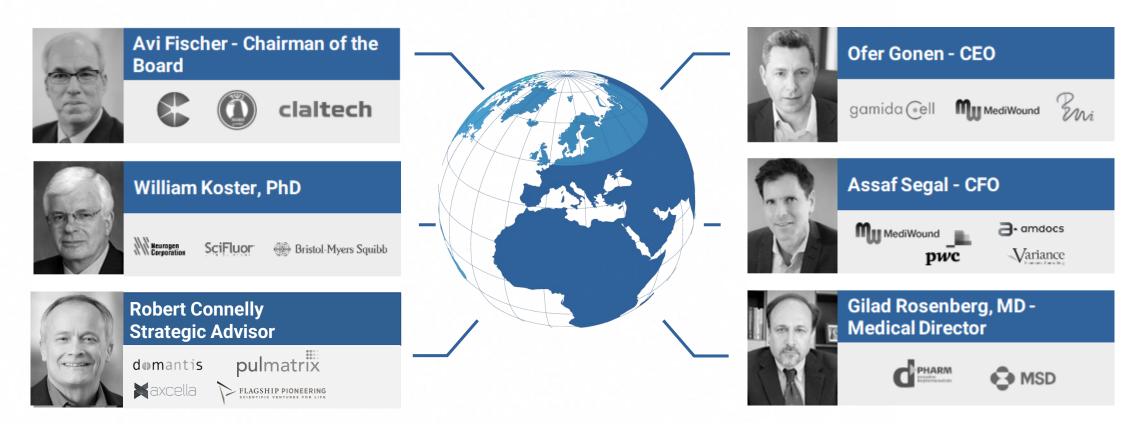


REASONS TO INVEST IN CBI



EXPERIENCED MANAGEMENT TEAM

Transatlantic well-connected team with sound scientific, medical, and commercial expertise





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