

# Jackson Miracle Building Plan Outreach Roundtable

November 1, 2016



# \$1.8 billion

Expanded Footprint

Improved Patient Experience

World-Class Facilities

Innovative, Leading-Edge Care

A Stronger, More Competitive Public Health System

# Capital Plan Management Team

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# Miracle Building Plan

6 Signature Projects  
6+ Urgent Care Centers

5 Architectural & Engineering Consultants  
4 Construction Management Firms  
6 SBE Protégé Firms



# Signature Projects: New Patient Tower & Emergency Department Expansion



# Signature Projects: New Patient Tower & Emergency Department Expansion

*A/E Consultant*  
**HKS Architects**

*CM Mentor*  
**Skanska USA Building**

*SBE-C Protégé*  
**IGWT Construction**



# Signature Projects: Floor Modernizations



# Signature Projects: Floor Modernizations

*A/E Consultant*

**Perkins+Will Architects**

*CM Mentor*

**Skanska USA Building**

*SBE-C Protégé*

**SAGOMA Construction**

# Signature Projects: New Rehabilitation Hospital



Miracles  
*made daily.*

# Signature Projects: New Rehabilitation Hospital

*A/E Consultant*  
**HDR Architecture**

*CM Mentor*  
**Turner Construction**

*SBE-C Protégé*  
**Foster Construction of South Florida**



# Signature Projects: New Jackson West Campus



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*made daily.*

# Signature Projects: New Jackson West Campus

*A/E Consultant*  
**Perkins+Will Architects**

*CM Mentor*  
**Robins & Morton**

*SBE-C Protégé*  
**Lunacon Construction Group**



# Signature Projects: Jackson North Campus



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*made daily.*



# Signature Projects: Jackson North Campus

*A/E Consultant*

**Gresham, Smith and Partners**

*CM Mentor*

**OHL-Arellano Construction**

*SBE-C Protégé*

**Messam Construction**

# Signature Projects: Jackson South Campus



# Signature Projects: Jackson South Campus

*A/E Consultant*

**Bermello Ajamil & Partners**

*CM Mentor*

**Robins & Morton**

*SBE-C Protégé*

**M.C.O. Construction and Services**

# New Urgent Care Centers



# Procurement Opportunities

## Architectural and Engineering (A/E) Services:

Equitable Distribution Program (EDP)	(Ongoing Usage)
Commissioning Services RFQ	(Future)
Materials / Geotechnical Testing RFQ	(Future)
Arch/MEP/FP Continuing Term Contracts RFQ	(Future)
Threshold Inspections / Private Provider Services	(Future)

\* *Environmental Site Assessments previously solicited as an SBE-A/E Set-Aside.*

# How To Do Business With JHS

## Supplier Portal

- **An online procurement system which allows vendors to:**
  - Receive notification of upcoming procurement opportunities
  - View solicitation documents
  - Submit responses to solicitations
- **To access Supplier Portal:**
  - Visit [www.jacksonhealth.org](http://www.jacksonhealth.org)
  - Select Vendors and Businesses
  - Click on link for Supplier Portal

# Six Signature Projects Update & Forecast



# Jackson North Campus OHL-Arrellano

## Initiatives: N.I.C.E. *Subcontractor Approach*

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1. Notify
2. Inform
3. Commit/Communicate
4. Engage/Support

- “MEET & GREET” PRE-BIDS
- ATTAINABLE BID PACKAGES
- MENTORSHIP RESOURCES
- ATTEND JHS EVENTS
- SUBCONTRACTOR JOB FAIRS
- LOCAL MARKETING CHANNELS
- WORKFORCE WEBPORTAL

# Jackson North Campus OHL-Arrellano Construction

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Demolition	January 2017
2	Misc. Concrete	January 2017
3	Carpentry	January 2017
4	Case Work	January 2017
5	Metals	January 2017
6	Waterproofing	January 2017
7	Roofing	January 2017
8	Doors and Windows	January 2017
9	Drywall	January 2017
10	Flooring Tile	January 2017
11	Painting	January 2017
12	Acoustical Ceiling	January 2017
13	Mechanical	January 2017
14	Electrical	January 2017
15	Plumbing	January 2017

# New Jackson West Campus Robins & Morton



## OUR CONSTRUCTION PROGRESS

- Schematic Design documents currently in progress.
- 100% Construction documents expected in 4<sup>th</sup> Quarter 2017.
- Project schedule is being developed.
- Currently pre-qualifying all subcontractors.

**ROBINS & MORTON**

BUILDING WITH PURPOSE



## UPCOMING EVENTS

**DATE**  
**TBD**

ABC Prequal  
Workshop & Bid  
Opportunity Event

**DATE**  
**TBD**

M.Gill & Associates  
Collaboration  
Prequal Workshop  
& Bid Opportunity

**PREQUAL  
PROGRESS**



[www.rmjhprojects.com](http://www.rmjhprojects.com)

# Jackson South Community Hospital Robins & Morton



## OUR CONSTRUCTION PROGRESS

- Schematic Design Documents Issued on 10/19/16, Currently doing a Budget Review
- Site Package: Includes site demo, foundations, structure and site improvements, expected to be issued mid-November and go out for bid in December.
- Package 1 CDs are expected to be completed for bid in March 2017
- Package 2 CDs are expected in June 2017.
- Currently pre-qualifying all subcontractors.

**ROBINS & MORTON**

BUILDING WITH PURPOSE

**PREQUAL  
PROGRESS**

[www.rmjhprojects.com](http://www.rmjhprojects.com)

# JMMC Floor Modernizations

## Skanska USA

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	North Dade Health Center	November 2016
2	Behavioral Health ED	November 2016
3	ACC Rape Treatment SFAN	November 2016
4	Park Plaza East	November 2016
5	Hyperbaric	December 2016
6	Poison Control	December 2016
7	GI Suite	December 2016
8	Patient Safety	December 2016
9	Pediatric Cardiology	December 2016

# Patient Tower & ED Expansion Skanska USA

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Site and Demo Package	December 2016 thru January 2017
2	CEP Upgrades	December 2016 thru January 2017
3	Helipad	December 2016 thru January 2017

## Skanska Outreach Event

Date: Wednesday, November 9<sup>th</sup>  
Time: 6:00p to 9:00p  
Location: Jackson Memorial Medical Center  
Room: DTC Room 259 & 270

# New Rehab Hospital Turner Construction

Design Documents currently in progress:

- Early Enabling Work includes construction of a temporary Staff/Patient Corridor and a temporary Egress Stair
- Relocation of existing utilities feeding the current Rehab Hospital
- Demolition of the existing Institute & Annex Building

Early Schematic Design in progress for the new Rehab Hospital



# New Rehab Hospital Turner Construction

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Enabling Work - Temp Corridor & Stair Tower	March 2017
2	Building Demolition	March 2017
3	Relocate Existing Site Utilities	March 2017
4	Site Grading & Site Temporary Construction Requirements	June 2017
5	Sheet Piling	June 2017
6	General Protection & Safety/Const Fencing	June 2017
7	Dumpster Service	June 2017
8	Surveying	June 2017
9	Dewatering	June 2017
10	Augercast Piles	June 2017
11	General Project Cleaning	June 2017



# Miami-Dade County Internal Services Department Small Business Development Construction

# Responsible Wages and Benefits

- Applies to laborers and mechanics of prime contractor and subcontractor at any tier level;
- Does not apply to off site personnel, office staff, or suppliers delivering materials to the job site;
- Prime contractor is responsible for informing all subcontractors of the wage requirements and is responsible for compliance by all subcontractors;
- Rate of pay paid to is based on type of work performed without regard of skill;
- Employees must be paid no less than the hourly base rate listed in the applicable wage schedule. Benefit rates must be paid for every hour worked, this includes overtime hours.
- The minimum rate that must be paid is the one in effect as of January 1st of the year in which the work is performed;
- Payments to employees must be made by check, money order or direct deposit;

# Responsible Wages and Benefits

- Wage Schedule must be posted at the job site;
- If a firm cannot find a wage classification in the Wage and Benefits Schedule that describes the work actually being done, the firm must contact SBD or Minority Affairs Division before using a Davis-Bacon wage rate or any other wage rate.
- Apprentices are allowed to work on the project. However, employees are not considered apprentices unless registered in an apprenticeship program registered with U.S. Department of Labor, Employment and Training Administration, Bureau of Apprenticeship and Training, or with a State Apprenticeship Agency recognized by the Bureau. In Florida this agency is the Florida Department of Education, Division of Career and Adult Education, Apprenticeship Section. To obtain information on registered programs: [www.fldoe.org/academics/career-adult-edu/apprenticeship-programs](http://www.fldoe.org/academics/career-adult-edu/apprenticeship-programs).
- The prime contractor is responsible for collecting and submitting certified payrolls for all subcontractors with each pay requisition. Workers subject to the wage requirements must be listed on the certified payrolls for the firm who paid the wages. The certified payrolls must reflect: employee name, address, last four (4) digits of the social security #, classification, hours worked, pay rate, gross pay, all/any deductions, and net pay.

# Small Business Enterprise Construction Program

- The prime contractor is responsible for entering into a subcontract agreement with its SBE-Construction firm(s) for the scope of work/services and corresponding dollar value listed on the Schedule of Intent Affidavit (SOI). Copies of the executed subcontract agreement(s) must be submitted to SBD.
- The prime contractor is responsible for submitting a **Monthly Utilization Report (MUR)** by the 10<sup>th</sup> of every month to **SBD**.
- The prime contractor must pay its SBE-Construction firm(s) meeting a goal, all undisputed funds within **two days** of receipt of payment from the County.
- A prime contractor cannot remove, replace, reduce the scope of work and/or modify the terms, price or payment of any SBE-Construction firm(s) without prior approval from SBD.

# Small Business Enterprise Construction Program

- SBE-Construction firms meeting a goal must maintain its certification from the time of bid award throughout the duration of the job.
- SBE-Construction firm meeting a goal must perform a commercially useful function. A commercially useful function means a contractual responsibility for the execution of a distinct element of the work of a contract by a business enterprise and the carrying out of the contractual responsibilities by actually performing, managing, and supervising the work involved. Acting as a broker is not considered a commercially useful function.
- SBE firms meeting a SBE measure cannot subcontract work further unless bid documents expressly permit such subcontracting or the firms requests and receives permission from SBD. Non-compliance will result in decertification for a period of up to 3 years.
- SBE-Construction firm meeting a goal must perform the work with its own workforce.

# Community Workforce Program

- The Community Workforce Program is designed to increase employment opportunities in the area of construction for residents of underserved residential areas throughout Miami-Dade County. These areas are identified as Designated Target Areas (DTA).
- The local workforce goal is a requirement that a 25% of the workforce performing construction trades work and labor under the contract be a resident of a DTA.
- The contractor must submit to SBD through the Contracting department a workforce plan outlining how the CWP goal will be met within fifteen (15) days of notification to award. For work order driven projects within fifteen (15) days from notice to proceed. The workforce plan must include: Workforce Plan form CWP-01, CWP Employee Information form, Verification Documents and/or Job Clearinghouse Affidavit. The Workforce Plan, CWP Employee Information form and Job Clearinghouse Affidavit can be found on SBD Webpage:  
<http://www.miamidade.gov/smallbusiness/library/forms/cwp01.pdf>



# Community Workforce Program

- For firms who reported open positions on the Job Clearinghouse Affidavit, the job opportunities must be submit to CareerSource South Florida via their website:  
<https://iapps.careersourcesfl.com/jchcwp/CWPBusiness.aspx>. within fifteen (15) days of the award of the contract.
- Workers approved to meet the CWP goal must work one hundred and twenty (120) days or the length of the job whichever is less. Jobs less than thirty (30) days for completion will not be considered towards compliance goal.
- Contractor may be relieved from the CWP requirements, in part or in whole, if the contractor can demonstrate to SBD that it has utilized its best efforts to achieve the goal, including but not limited to, documented evidence (i.e. telephone/fax logs, e-mails, etc.) of attempted recruitment through CareerSource Florida or otherwise.

# Penalties & Sanctions

- A penalty of 10%, 20% or 30% of the underpayment amount payable to Miami Dade County will be imposed for contractors who fail to pay the required wages.
- A penalty of 10%, 20% or 30% of any goal deficit amount payable to Miami Dade County may be imposed for contractors who fail to achieve a SBE goal. This penalty will be withheld from the contractor's payment.
- A make-up penalty for double the amount of any goal deficit may be imposed for contractors who fail to achieve a SBE goal.
- A penalty of \$1,500.00 per position or the salary that would be payable for such position had the person(s) been hired for the position as listed on the approved CWP workforce plan, whichever is greater. This penalty will also be withheld from the contractor's payment.

# Penalties & Sanctions

- Automatic suspension for bidding and/or otherwise participating on County Contracts as a prime or subcontractor for a six (6) month period for contractors failing to comply with any of the material terms of an approved makeup plan without good cause; One (1) year for a contractors failing to comply with any of the material terms of a second make-up plan with good cause and automatic referral to the Debarment Committee for failing to comply with a third makeup plan.
- A fine of \$75.00 per day for each day payment to a SBE subcontractor is not made within the time frames specified.
- Automatic suspension for bidding and/or otherwise participating on County Contracts as a prime or subcontractor for three (3) year period for contractors failing to comply with Employ Miami-Dade Program requirements.
- A stop payment recommendation will be issued for contractors found in non-compliance with the wage, small business or local workforce requirements. Contractors may also be subject to decertification, debarment and/or contract termination.

# Question & Answers

Thank you for coming.....

If you need additional info, please call us or visit our website at: [www.miamidade.gov/smallbusiness](http://www.miamidade.gov/smallbusiness)

- Alberto Morales, Compliance Officer 2     305-375-2661  
Small Business and Responsible Wages
- Catherine Forte, Compliance Officer 2     305-375-3598  
Community Workforce and Residents First

# Internal Services Department (ISD) Small Business Development (SBD)

## SUBCONTRACTOR GOALS ON ALL PROJECTS

- Jackson North: **32.77%**
- Jackson West: **34.05%**
- Jackson Memorial Patient Tower & ED Expansion: **32.77%**
- Jackson Memorial Floor Modernizations: **32.77%**
- Jackson South: **32.77%**
- Jackson Rehabilitation Hospital: **34.05%**
  
- All Projects - SBE-C Mentorship: **6.31%**
- All Projects - SBE-G/S: **0.25%**

# Prompt Payment Requirement

- Billings from prime vendors on contracts with an SBE subcontractor goal shall be promptly reviewed and payment made by the County or Jackson Health System (JHS) on those amounts not in dispute within 14 calendar days of receipt of a completed invoice.
- Prime must pay SBE firms meeting a goal, all undisputed funds within **two days** of receipt of payment from the County or Jackson Health Systems (JHS) on a requisition that includes work invoiced by the SBE firm.
- Prime vendors that are not SBEs, but have billings for SBEs, are encourage to label their invoices “**SBE Billings Included**”



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