

Jackson Miracle Building Plan Outreach Roundtable

December 1, 2016



\$1.8 billion

Expanded Footprint

Improved Patient Experience

World-Class Facilities

Innovative, Leading-Edge Care

A Stronger, More Competitive Public Health System

Jackson Miracle Building Plan Management Team

- Isa Núñez, P.E., MBA,
Vice President, Facilities, Design & Construction Division
- David Clark, MBA, LEED AP,
Associate Vice President, Facilities, Design & Construction
- Tom Koulouris, Certified General Contractor, MBA
Senior Program Manager - AECOM

Jackson Miracle Building Plan Procurement and Small Business

- Kenneth Robertson
Director of Procurement, Construction Services, Procurement Management
- Amber Lawhorn
Small Business Program Manager, Procurement Management
- Charesse Chester
SBE Outreach and Advocacy Manager – AECOM/Creativision MEDIA

Miracle Building Plan

6 Signature Projects
6+ Urgent Care Centers

5 Architectural & Engineering Consultants
4 Construction Management Firms
6 SBE Protégé Firms

New Rehab Hospital Turner Construction

- Design Consultant **HDR Architecture**
 - SBE-A/E Goal **18.00%**
- Construction Manager **Turner Construction Company**
SBE-C Protégé **Foster Construction of South FL**
- GMP **\$151,555,980**
 - SBE-C Goal **34.05%**
 - SBE-G/S Goal **0.25%**
 - SBE-C Protégé Goal **6.31%**

JMMC Floor Modernizations

Skanska USA

- Design Consultant **Perkins & Will Architects**
 - SBE-A/E Goal **17.67%**
 - SBE-G/S Goal **0.50%**
- Construction Manager **Skanska USA Building**
SBE-C Protégé **SAGOMA Construction Services**
- GMP: **\$112,899,573**
 - SBE-C Goal **32.77%**
 - SBE-G/S Goal **0.25%**
 - SBE-C Protégé Goal **6.31%**

JMMC Patient Tower & ED Expansion

Skanska USA

- Design Consultant **HKS Architects**
 - SBE-A/E Goal **27.03%**
 - SBE-G/S Goal **0.45%**
- Construction Manager **Skanska USA Building**
SBE-C Protégé **IGWT Construction**
- GMP: **\$441,524,060**
 - SBE-C Goal **32.77%**
 - SBE-G/S Goal **0.25%**
 - SBE-C Protégé Goal **6.31%**

Jackson South Community Hospital Robins & Morton

- Design Consultant **Bermello Ajamil & Partners**
 - SBE-A/E Goal **13.02%**
- Construction Manager **The Robins & Morton Group**
SBE-C Protégé **MCO Construction**
- GMP: **\$51,478,375**
 - SBE-C Goal **32.77%**
 - SBE-G/S Goal **0.25%**
 - SBE-C Protégé Goal **6.31%**

New Jackson West Campus Robins & Morton

- Design Consultant **Perkins & Will Architects**
 - SBE-A/E Goal **24.02%**
 - SBE-G/S Goal **0.50%**
- Construction Manager **The Robins & Morton Group**
SBE-C Protégé **Lunacon Construction**
- GMP: **\$247,367,331**
 - SBE-C Goal **34.05%**
 - SBE-G/S Goal **0.25%**
 - SBE-C Protégé Goal **6.31%**

Jackson North Medical Center

OHL-Arellano

- Design Consultant **Gresham, Smith, and Partners**
 - SBE-A/E Goal **18.60%**
 - SBE-G/S Goal **0.50%**
- Construction Manager **OHL-Arellano Construction**
SBE-C Protégé **Messam Construction**
- GMP: **\$115,345,100**
 - SBE-C Goal **32.77%**
 - SBE-G/S Goal **0.25%**
 - SBE-C Protégé Goal **6.31%**

Six Signature Projects Update & Forecast



OHL

Arellano


MESSAM
CONSTRUCTION

Jackson North – OHL-Arellano

PROJECT UPDATE

- Design Development Documents dated 10/28/2016 received on 11/14/2016 via e-Builder.
- Package 1 Bid documents expected to be released for subcontractor pricing January 2017
- Package 1 includes Divisions 2 (Demo), 6, 8-10, 12 & 15-17
- Package 2 Bid documents expected to be released for subcontractor pricing January 2018
- Package 2 will include all scope division (2 through 17)
- Currently pre-qualifying subcontractors
- Attending Miami Dade County SBE Vendor Outreach events
- OHL Arellano hosting Pre-Bid/Prequalification Workshop (Date/time/Location: TBD)

Jackson North – OHL-Arellano

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Complete Renovation and Gutting of Floors 6 th & 7 th	January 2017

Jackson North – OHL-Arellano

UPCOMING OUTREACH EVENT

- TBD

Jackson North Medical Center - Subcontractor's Bidder Workshop

Time: 6:00 – 7:00 p.m.

Location: Jackson Main Campus, Diagnostic Treatment Center (DTC), 1080 NW 19th Street, Room 270
Miami, FL 33136

ROBINS & MORTON



Jackson South - Robins & Morton

PROJECT UPDATE

- **Received:** Schematic Design Documents on 10/19/16
- Currently doing a Budget Review
- Site Package: Includes site demo, foundations, structure and site improvements, expected to be issued mid-November and go out for bid in December.
- Package 1 CDs are expected to be completed for bid in March 2017
- Package 2 CDs are expected in June 2017.
- Currently pre-qualifying all subcontractors.

Jackson South - Robins & Morton

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

Site & Demo Package

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Temporary Fencing	February 2017
2	Site Demolition	February 2017
3	Sitework Package	February 2017
4	Foundations and Structure	February 2017
5	Exterior Framing, Stucco	February 2017
6	Exterior Glazing and Doors	February 2017
7	Roofing	February 2017
8	Landscaping & Irrigation	February 2017

Jackson South - Robins & Morton

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

Bid Package 1

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
12	Miscellaneous Specialties	March 2017
13	Architectural Millwork	March 2017
14	Shades and Curtains	March 2017
15	Fire Protection	March 2017
16	HVAC	March 2017
17	Plumbing	March 2017
18	Electrical, FA, Low Voltage	March 2017

Jackson West - Robins & Morton

PROJECT UPDATE

- **Received:** Schematic Design documents
- 100% Construction Documents **expected in 4th Quarter 2017.**
- Project schedule is being developed. Currently pre-qualifying all subcontractors.
- Bid packages will include all trades typical of a green field hospital **commencing in 2017.**
- Currently permitting with agencies in conceptual/preliminary stages. Doral has approved the Master Site Plan.

Jackson West - Robins & Morton

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

Bid Package 1

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Building Demolition	December 2016
2	Temporary Fencing	December 2016
3	Temporary Office Trailers	December 2016
4	Architectural Precast	December 2016
5	Exterior Glazing	December 2016
6	Surveying	March 2017
7	Sitework Package	March 2017
8	Landscaping & Irrigation	April 2017
9	Vibro Stone	April 2017
10	Cast in Place Concrete	May 2017
11	Structural Steel	May 2017

Robins & Morton

UPCOMING OUTREACH EVENTS

- Friday, 12/09/16

MBDA Subcontractor Outreach

Time: 10:00 a.m. – 12:00 p.m.

Location: 9499 NE 2 Avenue, Suite 201, Miami, FL 33138

Contact: Veronica Fuenzalida 305-722-3252 ext. 3260

- TBD

Pre-Qualification Workshop in partnership with M. Gill & Associates

Skanska USA Building, Inc.

SKANSKA



Miracles
made daily.



Floor Modernizations - Skanska

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

Bid Package 1

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	North Dade Health Center	November 2016
2	Behavioral Health ED	November 2016
3	ACC Rape Treatment SFAN	November 2016
4	Park Plaza East	November 2016
5	Hyperbaric	December 2016
6	Poison Control	December 2016
7	GI Suite	December 2016
8	UM Patient Safety	December 2016
9	Pediatric Cardiology	January 2017

New Patient Tower & ED Expansion - Skanska

PROJECT UPDATE

- **Received:** Schematic Design documents on 11/18/16
- Currently working on the SD Budget Estimate

New Patient Tower & ED Expansion - Skanska

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

Bid Package 1

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Site & Demo	December 2016
2	CEP Upgrades	December 2016
3	Helipad	December 2016
4	Site Utilities	February 2017
5	Foundations	May 2017

Skanska

UPCOMING OUTREACH EVENTS

- Wednesday, 2/15/17

Skanska SBE Outreach Meeting

Time: 6:00 a.m. – 9:00 p.m.

Location: Jackson Main Campus, Diagnostic Treatment Center
(DTC), 1080 NW 19th Street, Room 270
Miami, FL 33136

Turner

Construction Company



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made daily.

Jackson
HEALTH SYSTEM



Rehab Hospital - Turner

PROJECT UPDATE

- Design Documents currently in progress
- Early Enabling Work includes construction of a temporary Staff/Patient Corridor and a temporary Egress Stair
- Relocation of existing utilities feeding the current Rehab Hospital
- Demolition of the existing Institute & Annex Building
- Early Schematic Design in progress for the new Rehab Hospital

Rehab Hospital - Turner

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

<u>Bid Package</u>	<u>Package Description</u>	<u>Target Buyout Date</u>
1	Enabling Work - Temp Corridor & Stair Tower	March 2017
2	Building Demolition	March 2017
3	Site Demolition	March 2017
4	Site Grading & Site Temporary Construction Requirements	June 2017
5	Erosion Control & Temporary Protection	June 2017
6	General Requirements	June 2017
7	Surveying	June 2017
8	Site Piped Utilities & Storm Drainage	June 2017
9	Soil Stabilization	June 2017
10	Augercast Piles	June 2017

Rehab Hospital - Turner

UPCOMING OUTREACH EVENTS

- Thursday, 1/12/17 & Tuesday, 1/24/17

Turner Online Pre-Qualification Workshops

Sessions – 8:00 a.m. – 5:00 p.m.

Location: Minority Business Development Agency (MBDA)
9499 NE 2 Avenue, Suite 201, Miami Shores, FL

Contact: Rhonda Wimberly 786-621-9004

JHS Procurement Opportunities

Architectural and Engineering (A/E) Services:

Equitable Distribution Program (EDP)	(Ongoing Usage)
Commissioning Services RFQ	(Future)
Materials / Geotechnical Testing RFQ	(Future)
Arch/MEP/FP Continuing Term Contracts RFQ	(Future)
Threshold Inspections / Private Provider Services	(Future)

** Environmental Site Assessments previously solicited as an SBE-A/E Set-Aside.*

How To Do Business With JHS

Supplier Portal

- **An online procurement system which allows vendors to:**
 - Receive notification of upcoming procurement opportunities
 - View solicitation documents
 - Submit responses to solicitations
- **To access Supplier Portal:**
 - Visit www.jacksonhealth.org
 - Select Vendors and Businesses
 - Click on link for Supplier Portal



Miami-Dade County Internal Services Department

Small Business Development Construction

Responsible Wages and Benefits

- Applies to laborers and mechanics of prime contractor and subcontractor at any tier level;
- Does not apply to off site personnel, office staff, or suppliers delivering materials to the job site;
- Prime contractor is responsible for informing all subcontractors of the wage requirements and is responsible for compliance by all subcontractors;
- Rate of pay paid to is based on type of work performed without regard of skill;
- Employees must be paid no less than the hourly base rate listed in the applicable wage schedule. Benefit rates must be paid for every hour worked, this includes overtime hours.
- The minimum rate that must be paid is the one in effect as of January 1st of the year in which the work is performed;
- Payments to employees must be made by check, money order or direct deposit;

Responsible Wages and Benefits

- Wage Schedule must be posted at the job site;
- If a firm cannot find a wage classification in the Wage and Benefits Schedule that describes the work actually being done, the firm must contact SBD or Minority Affairs Division before using a Davis-Bacon wage rate or any other wage rate.
- Apprentices are allowed to work on the project. However, employees are not considered apprentices unless registered in an apprenticeship program registered with U.S. Department of Labor, Employment and Training Administration, Bureau of Apprenticeship and Training, or with a State Apprenticeship Agency recognized by the Bureau. In Florida this agency is the Florida Department of Education, Division of Career and Adult Education, Apprenticeship Section. To obtain information on registered programs: www.fldoe.org/academics/career-adult-edu/apprenticeship-programs.
- The prime contractor is responsible for collecting and submitting certified payrolls for all subcontractors with each pay requisition. Workers subject to the wage requirements must be listed on the certified payrolls for the firm who paid the wages. The certified payrolls must reflect: employee name, address, last four (4) digits of the social security #, classification, hours worked, pay rate, gross pay, all/any deductions, and net pay.

Small Business Enterprise Construction Program

- The prime contractor is responsible for entering into a subcontract agreement with its SBE-Construction firm(s) for the scope of work/services and corresponding dollar value listed on the Schedule of Intent Affidavit (SOI). Copies of the executed subcontract agreement(s) must be submitted to SBD.
- The prime contractor is responsible for submitting a **Monthly Utilization Report (MUR)** by the 10th of every month to **SBD**.
- The prime contractor must pay its SBE-Construction firm(s) meeting a goal, all undisputed funds within **two days** of receipt of payment from the County.
- A prime contractor cannot remove, replace, reduce the scope of work and/or modify the terms, price or payment of any SBE-Construction firm(s) without prior approval from SBD.

Small Business Enterprise Construction Program

- SBE-Construction firms meeting a goal must maintain its certification from the time of bid award throughout the duration of the job.
- SBE-Construction firm meeting a goal must perform a commercially useful function. A commercially useful function means a contractual responsibility for the execution of a distinct element of the work of a contract by a business enterprise and the carrying out of the contractual responsibilities by actually performing, managing, and supervising the work involved. Acting as a broker is not considered a commercially useful function.
- SBE firms meeting a SBE measure cannot subcontract work further unless bid documents expressly permit such subcontracting or the firms requests and receives permission from SBD. Non-compliance will result in decertification for a period of up to 3 years.
- SBE-Construction firm meeting a goal must perform the work with its own workforce.

Prompt Payment Requirement

- Billings from prime vendors on contracts with an SBE subcontractor goal shall be promptly reviewed and payment made by the County or Jackson Health System (JHS) on those amounts not in dispute within 14 calendar days of receipt of a completed invoice.
- Prime must pay SBE firms meeting a goal, all undisputed funds within **two days** of receipt of payment from the County or Jackson Health Systems (JHS) on a requisition that includes work invoiced by the SBE firm.
- Prime vendors that are not SBEs, but have billings for SBEs, are encourage to label their invoices “**SBE Billings Included**”

Community Workforce Program

- The Community Workforce Program is designed to increase employment opportunities in the area of construction for residents of underserved residential areas throughout Miami-Dade County. These areas are identified as Designated Target Areas (DTA).
- The local workforce goal is a requirement that a 25% of the workforce performing construction trades work and labor under the contract be a resident of a DTA.
- The contractor must submit to SBD through the Contracting department a workforce plan outlining how the CWP goal will be met within fifteen (15) days of notification to award. For work order driven projects within fifteen (15) days from notice to proceed. The workforce plan must include: Workforce Plan form CWP-01, CWP Employee Information form, Verification Documents and/or Job Clearinghouse Affidavit. The Workforce Plan, CWP Employee Information form and Job Clearinghouse Affidavit can be found on SBD Webpage:
<http://www.miamidade.gov/smallbusiness/library/forms/cwp01.pdf>

Community Workforce Program

- For firms who reported open positions on the Job Clearinghouse Affidavit, the job opportunities must be submit to CareerSource South Florida via their website: <https://iapps.careersourcesfl.com/jchcwp/CWPBusiness.aspx> within fifteen (15) days of the award of the contract.
- Workers approved to meet the CWP goal must work one hundred and twenty (120) days or the length of the job whichever is less. Jobs less than thirty (30) days for completion will not be considered towards compliance goal.
- Contractor may be relieved from the CWP requirements, in part or in whole, if the contractor can demonstrate to SBD that it has utilized its best efforts to achieve the goal, including but not limited to, documented evidence (i.e. telephone/fax logs, e-mails, etc.) of attempted recruitment through CareerSource Florida or otherwise.

Penalties & Sanctions

- A penalty of 10%, 20% or 30% of the underpayment amount payable to Miami Dade County will be imposed for contractors who fail to pay the required wages.
- A penalty of 10%, 20% or 30% of any goal deficit amount payable to Miami Dade County may be imposed for contractors who fail to achieve a SBE goal. This penalty will be withheld from the contractor's payment.
- A make-up penalty for double the amount of any goal deficit may be imposed for contractors who fail to achieve a SBE goal.
- A penalty of \$1,500.00 per position or the salary that would be payable for such position had the person(s) been hired for the position as listed on the approved CWP workforce plan, whichever is greater. This penalty will also be withheld from the contractor's payment.

Penalties & Sanctions

- Automatic suspension for bidding and/or otherwise participating on County Contracts as a prime or subcontractor for a six (6) month period for contractors failing to comply with any of the material terms of an approved makeup plan without good cause; One (1) year for a contractors failing to comply with any of the material terms of a second make-up plan with good cause and automatic referral to the Debarment Committee for failing to comply with a third makeup plan.
- A fine of \$75.00 per day for each day payment to a SBE subcontractor is not made within the time frames specified.
- Automatic suspension for bidding and/or otherwise participating on County Contracts as a prime or subcontractor for three (3) year period for contractors failing to comply with Employ Miami-Dade Program requirements.
- A stop payment recommendation will be issued for contractors found in non-compliance with the wage, small business or local workforce requirements. Contractors may also be subject to decertification, debarment and/or contract termination.

Miami- Dade County

Small Business Development Contacts

If you need additional info, please call or visit the SBD website at: www.miamidade.gov/smallbusiness

- Vivian Walters, SBD Section Chief 305-375-3138
- Alberto Morales, Compliance Officer 2 305-375-2661
Small Business and Responsible Wages
- Catherine Forte, Compliance Officer 2 305-375-3598
Community Workforce and Residents First



Business Services

- CSSFL is the local workforce board in charge of Miami Dade County & Monroe
- We connect employers with talent and offer incentives
- Part of the Employ Miami Dade initiative, CWP (Community Workforce Program) & JCH (Job Clearing House)
- Once projects are awarded, we work with you to fulfill the % of local hire mandated in your contract
- You can also contact us before and use our incentives to help offset your costs and present a more attractive bid.



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Q & A

Thank you!