Jackson Miracle Building Plan
Outreach Roundtable

January 10, 2017
$1.8 billion

Expanded Footprint
Improved Patient Experience
World-Class Facilities
Innovative, Leading-Edge Care
A Stronger, More Competitive Public Health System
Jackson Miracle Building Plan
Management Team

• Isa Núñez, P.E., MBA,
  Vice President, Facilities, Design & Construction Division

• David Clark, MBA, LEED AP,
  Associate Vice President, Facilities, Design & Construction

• Tom Koulouris, Certified General Contractor, MBA
  Senior Program Manager - AECOM
Jackson Miracle Building Plan
Procurement and Small Business

• Kenneth Robertson, M.M., CPPO, CPPB
  Director of Procurement, Construction Services, Procurement Management

• Amber Lawhorn
  Small Business Program Manager, Procurement Management

• Charesse Chester
  SBE Outreach and Advocacy Manager – AECOM/Creativision
  MEDIA
Miracle Building Plan

6 Signature Projects
6+ Urgent Care Centers

5 Architectural & Engineering Consultants
4 Construction Management Firms
6 SBE Protégé Firms
Six Signature Projects
Update & Forecast
**Jackson North Medical Center**

**OHL-Arellano**

<table>
<thead>
<tr>
<th>Role</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design Consultant</td>
<td>Gresham, Smith, and Partners</td>
</tr>
<tr>
<td>SBE-A/E Goal</td>
<td>18.60%</td>
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<tr>
<td>SBE-G/S Goal</td>
<td>0.50%</td>
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<tr>
<td>Construction Manager</td>
<td>OHL-Arellano Construction</td>
</tr>
<tr>
<td>SBE-C Protégé</td>
<td>Messam Construction</td>
</tr>
<tr>
<td>GMP</td>
<td>$115,345,100</td>
</tr>
<tr>
<td>SBE-C Goal</td>
<td>32.77%</td>
</tr>
<tr>
<td>SBE-G/S Goal</td>
<td>0.25%</td>
</tr>
<tr>
<td>SBE-C Protégé Goal</td>
<td>6.31%</td>
</tr>
</tbody>
</table>
Jackson North – OHL-Arellano

PROJECT UPDATE

• 100% Design Development Documents under Preconstruction budget review
• Expected package release delay due to additional design changes to Project A
• Package 1 Bid documents expected to be released for subcontractor pricing March 2017 vs January 2017
• Package 1 includes Divisions 2 (Demo), 6, 8-10, 12 & 15-17
• Package 2 Bid documents expected to be released for subcontractor pricing April 2018 vs January 2018
• Package 2 will include all scope division (2 through 17), with remaining work from Bid Package 1
• Currently pre-qualifying subcontractors
Jackson North – OHL-Arellano

CONSTRUCTION PACKAGES – SIX MONTH FORECAST

<table>
<thead>
<tr>
<th>Bid Package</th>
<th>Package Description</th>
<th>Target Buyout Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Complete Renovation and Gutting of Floors 6\textsuperscript{th} &amp; 7\textsuperscript{th}</td>
<td>March 2017</td>
</tr>
</tbody>
</table>
Jackson North – OHL-Arellano

UPCOMING OUTREACH EVENT

• TBD 2017

Jackson North Medical Center - Subcontractor’s Bidder Workshop

Time: TBD

Location: Jackson Main Campus, Diagnostic Treatment Center (DTC), 1080 NW 19th Street, Room 270
Miami, FL 33136
Jackson South Community Hospital
Robins & Morton

- Design Consultant: Bermello Ajamil & Partners
  - SBE-A/E Goal: 13.02%

- Construction Manager: The Robins & Morton Group
  - SBE-C Protégé: MCO Construction

- GMP: $51,478,375
  - SBE-C Goal: 32.77%
  - SBE-G/S Goal: 0.25%
  - SBE-C Protégé Goal: 6.31%
PROJECT UPDATE

- **Received**: Schematic Design Documents on 10/19/16
- Currently doing a Budget Review
- Site Package: Includes site demo, foundations, structure and site improvements, expected to be issued mid-November and go out for bid in December.
- Package 1 CDs are expected to be completed for bid in March 2017
- Package 2 CDs are expected in June 2017.
- Currently pre-qualifying all subcontractors.
## Jackson South - Robins & Morton

### CONSTRUCTION PACKAGES – SIX MONTH FORECAST

#### Site & Demo Package

<table>
<thead>
<tr>
<th>Bid Package</th>
<th>Package Description</th>
<th>Target Buyout Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Temporary Fencing</td>
<td>February 2017</td>
</tr>
<tr>
<td>2</td>
<td>Site Demolition</td>
<td>February 2017</td>
</tr>
<tr>
<td>3</td>
<td>Sitework Package</td>
<td>February 2017</td>
</tr>
<tr>
<td>4</td>
<td>Foundations and Structure</td>
<td>February 2017</td>
</tr>
<tr>
<td>5</td>
<td>Exterior Framing, Stucco</td>
<td>February 2017</td>
</tr>
<tr>
<td>6</td>
<td>Exterior Glazing and Doors</td>
<td>February 2017</td>
</tr>
<tr>
<td>7</td>
<td>Roofing</td>
<td>February 2017</td>
</tr>
<tr>
<td>8</td>
<td>Landscaping &amp; Irrigation</td>
<td>February 2017</td>
</tr>
</tbody>
</table>
## CONSTRUCTION PACKAGES – SIX MONTH FORECAST

### Bid Package 1

<table>
<thead>
<tr>
<th>Bid Package</th>
<th>Package Description</th>
<th>Target Buyout Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>12</td>
<td>Miscellaneous Specialties</td>
<td>March 2017</td>
</tr>
<tr>
<td>13</td>
<td>Architectural Millwork</td>
<td>March 2017</td>
</tr>
<tr>
<td>14</td>
<td>Shades and Curtains</td>
<td>March 2017</td>
</tr>
<tr>
<td>15</td>
<td>Fire Protection</td>
<td>March 2017</td>
</tr>
<tr>
<td>16</td>
<td>HVAC</td>
<td>March 2017</td>
</tr>
<tr>
<td>17</td>
<td>Plumbing</td>
<td>March 2017</td>
</tr>
<tr>
<td>18</td>
<td>Electrical, FA, Low Voltage</td>
<td>March 2017</td>
</tr>
</tbody>
</table>
New Jackson West Campus
Robins & Morton

- Design Consultant: Perkins & Will Architects
  - SBE-A/E Goal: 24.02%
  - SBE-G/S Goal: 0.50%

- Construction Manager: The Robins & Morton Group
  - SBE-C Protégé: Lunacon Construction

- GMP: $247,367,331
  - SBE-C Goal: 34.05%
  - SBE-G/S Goal: 0.25%
  - SBE-C Protégé Goal: 6.31%
Jackson West - Robins & Morton

PROJECT UPDATE

• **Received**: Schematic Design documents
• 100% Construction Documents potentially phased out:
  a. Garage & MOB 100% CD Anticipated 4th Quarter of 2017
  b. Hospital Anticipated 1st Quarter of 2018
• Project schedule is being developed. Currently pre-qualifying all subcontractors.
• Bid packages will include all trades typical of a green field hospital commencing in 2017.
• Currently permitting with agencies in conceptual/preliminary stages. Doral has approved the Master Site Plan.
# CONSTRUCTION PACKAGES – SIX MONTH FORECAST

## Bid Package 1

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<tbody>
<tr>
<td>1</td>
<td>Building Demolition</td>
<td>March 2017</td>
</tr>
<tr>
<td>2</td>
<td>Temporary Fencing</td>
<td>March 2017</td>
</tr>
<tr>
<td>3</td>
<td>Temporary Office Trailers</td>
<td>March 2017</td>
</tr>
<tr>
<td>4</td>
<td>Architectural Precast</td>
<td>March 2017</td>
</tr>
<tr>
<td>5</td>
<td>Exterior Glazing</td>
<td>March 2017</td>
</tr>
<tr>
<td>6</td>
<td>Surveying</td>
<td>March 2017</td>
</tr>
<tr>
<td>7</td>
<td>Sitework Package</td>
<td>March 2017</td>
</tr>
<tr>
<td>8</td>
<td>Landscaping &amp; Irrigation</td>
<td>July 2017</td>
</tr>
<tr>
<td>9</td>
<td>Vibro Stone</td>
<td>July 2017</td>
</tr>
<tr>
<td>10</td>
<td>Cast in Place Concrete</td>
<td>July 2017</td>
</tr>
<tr>
<td>11</td>
<td>Structural Steel</td>
<td>July 2017</td>
</tr>
</tbody>
</table>
UPCOMING OUTREACH EVENTS

• Thursday, February 2, 2017

  Prequalification Subcontractor Outreach
  Time: 9:00 a.m. – 12:00 p.m.
  Location: JHS-DTC Room 259 & 270
  Contact: Veronica Fuenzalida 305-722-3252 ext. 3260
  vfuenzalida@robinsmorton.com
JMMC Floor Modernizations
Skanska USA

- Design Consultant: Perkins & Will Architects
  - SBE-A/E Goal: 17.67%
  - SBE-G/S Goal: 0.50%

- Construction Manager: Skanska USA Building
  SBE-C Protégé: SAGOMA Construction Services

- GMP: $112,899,573
  - SBE-C Goal: 32.77%
  - SBE-G/S Goal: 0.25%
  - SBE-C Protégé Goal: 6.31%
Floor Modernizations - Skanska

PROJECT UPDATE

- **Holtz 6B Pediatric Inpatient** – Received Notice to Proceed. Construction has started.

- **East Tower 3A Maternity Unit** – Construction will begin in February.
## CONSTRUCTION PACKAGES – SIX MONTH FORECAST

**Bid Package 1**

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<tr>
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<th>Target Buyout Date</th>
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<tbody>
<tr>
<td>1</td>
<td>North Dade Health Center</td>
<td>January 2017</td>
</tr>
<tr>
<td>2</td>
<td>Behavioral Health ED</td>
<td>February 2017</td>
</tr>
<tr>
<td>3</td>
<td>ACC Rape Treatment SFAN</td>
<td>January 2017</td>
</tr>
<tr>
<td>4</td>
<td>Park Plaza East</td>
<td>January 2017</td>
</tr>
<tr>
<td>5</td>
<td>Hyperbaric</td>
<td>March 2017</td>
</tr>
<tr>
<td>6</td>
<td>Poison Control</td>
<td>February 2017</td>
</tr>
<tr>
<td>7</td>
<td>GI Suite</td>
<td>March 2017</td>
</tr>
<tr>
<td>8</td>
<td>UM Patient Safety</td>
<td>February 2017</td>
</tr>
<tr>
<td>9</td>
<td>Pediatric Cardiology</td>
<td>February 2017</td>
</tr>
</tbody>
</table>
JMMC Patient Tower & ED Expansion
Skanska USA

- **Design Consultant**: HKS Architects
  - SBE-A/E Goal: 27.03%
  - SBE-G/S Goal: 0.45%

- **Construction Manager**: Skanska USA Building
  - SBE-C Protégé: IGWT Construction

- **GMP**: $441,524,060
  - SBE-C Goal: 32.77%
  - SBE-G/S Goal: 0.25%
  - SBE-C Protégé Goal: 6.31%
New Patient Tower & ED Expansion - Skanska

PROJECT UPDATE

• **Received**: Schematic Design documents on 11/18/16
• Currently working on the SD Budget Estimate
# New Patient Tower & ED Expansion - Skanska

**CONSTRUCTION PACKAGES – SIX MONTH FORECAST**

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<tr>
<td>1</td>
<td>Site &amp; Demo</td>
<td>January 2017</td>
</tr>
<tr>
<td>2</td>
<td>CEP Upgrades</td>
<td>January 2017</td>
</tr>
<tr>
<td>3</td>
<td>Site Utilities</td>
<td>February 2017</td>
</tr>
<tr>
<td>4</td>
<td>Foundations</td>
<td>May 2017</td>
</tr>
</tbody>
</table>
UPCOMING OUTREACH EVENTS

• Wednesday, February 15, 2017

Skanska SBE Outreach Meeting

Time: 6:00 p.m. – 9:00 p.m.
Location: Jackson Main Campus, Diagnostic Treatment Center (DTC), 1080 NW 19th Street, Room 270
Miami, FL 33136
New Rehab Hospital
Turner Construction

- Design Consultant: HDR Architecture
  - SBE-A/E Goal: 18.00%

- Construction Manager: Turner Construction Company
  - SBE-C Protégé: Foster Construction of South FL

- GMP: $151,555,980
  - SBE-C Goal: 34.05%
  - SBE-G/S Goal: 0.25%
  - SBE-C Protégé Goal: 6.31%
Rehab Hospital - Turner

PROJECT UPDATE

• Schematic Design Documents for the new Rehab Hospital were completed on 12/16/16. Budgeting is in progress

• Early Enabling Work includes the following:
  o Construction of a temporary Staff/Patient Corridor and a temporary Egress Stair
  o Relocation of existing utilities feeding the current Rehab Hospital
  o Demolition of the existing Institute & Annex Building
Rehab Hospital - Turner

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<tr>
<td>1</td>
<td>Enabling Work - Temp Corridor &amp; Stair Tower</td>
<td>March 2017</td>
</tr>
<tr>
<td>2</td>
<td>Building Demolition</td>
<td>March 2017</td>
</tr>
<tr>
<td>3</td>
<td>Site Demolition</td>
<td>March 2017</td>
</tr>
<tr>
<td>4</td>
<td>Site Grading &amp; Site Temporary Construction Requirements</td>
<td>June 2017</td>
</tr>
<tr>
<td>5</td>
<td>Erosion Control &amp; Temporary Protection</td>
<td>June 2017</td>
</tr>
<tr>
<td>6</td>
<td>General Requirements</td>
<td>June 2017</td>
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<tr>
<td>7</td>
<td>Surveying</td>
<td>June 2017</td>
</tr>
<tr>
<td>8</td>
<td>Site Piped Utilities &amp; Storm Drainage</td>
<td>June 2017</td>
</tr>
<tr>
<td>9</td>
<td>Soil Stabilization</td>
<td>June 2017</td>
</tr>
<tr>
<td>10</td>
<td>Augercast Piles</td>
<td>June 2017</td>
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</tbody>
</table>
Rehab Hospital - Turner

UPCOMING OUTREACH EVENTS

• Thursday, 1/12/17 & Tuesday, 1/24/17
  
  Turner Online Pre-Qualification Workshops
  Sessions – 8:00 a.m. – 5:00 p.m.
  Location: Minority Business Development Agency (MBDA)
  9499 NE 2 Avenue, Suite 201, Miami Shores, FL
  Contact: Rhonda Wimberly 786-621-9004
JHS Procurement Opportunities

Construction Services:

JMH Hybrid Operating Room RFP, $1,800,000; 19.06% SBE-C Subcontractor goal (January 2017)

Miscellaneous HVAC Test and Balance Services RFP (Future)

Pre-Qualified Tiered Pool of General Contractors RFQ (Future)

Window Cleaning Services Pre-Qualified Pool RFQ (Future)

Air Handling Unit (AHU) Assessment Services ITB (Future)

Full Kitchen Equipment Maintenance Services RFP (Future)
JHS Procurement Opportunities

Architectural and Engineering (A/E) Services:

- Equitable Distribution Program (EDP) (Ongoing Usage)
- Commissioning Services RFQ (Future)
- Materials Testing RFQ (Future)
- Arch/MEP/FP Continuing Term Contracts RFQ (Future)
- Threshold Inspection Services RFQ (Future)
- Private Provider Services RFQ (Future)

* Environmental Site Assessments previously solicited as an SBE-A/E Tier 3 Set-Aside.
How To Do Business With JHS

Supplier Portal

• An online procurement system which allows vendors to:
  • Receive notification of upcoming procurement opportunities
  • View solicitation documents
  • Submit responses to solicitations

• To access Supplier Portal:
  • Visit www.jacksonhealth.org
  • Select Vendors and Businesses
  • Click on link for Supplier Portal
Miami-Dade County Internal Services Department
Small Business Development
Construction