### Proposed Land Purchase Jackson West

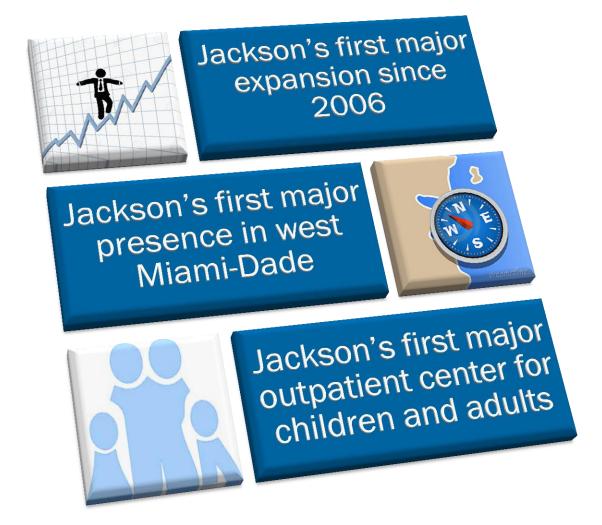




Jackson Bond Citizens' Advisory Committee February 27, 2015



# Jackson West



# **Programs**



Free-standing emergency room/urgent care center

Children & Adults



Children's outpatient clinics

Primary & Specialty



Adult specialty clinics



Imaging & Diagnostics



# Longer-Term Opportunities



# Medical Mall

- Ambulatory Surgery Center
- Cath Lab
- Dialysis
- Infusion
- Lab
- Medical Office Space
- Optometry
- Outpatient Rehab
- Wellness Center
- Worker's Compensation
- Other Opportunities

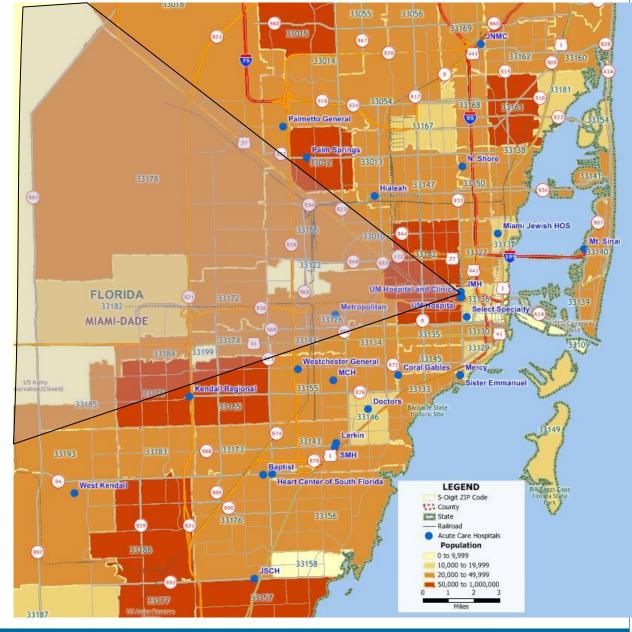
### Healthcare Desert

### Geographical Market:

- High Density
- Fast Growing

# Medically Underserved:

- No Jackson presence
- No ER service

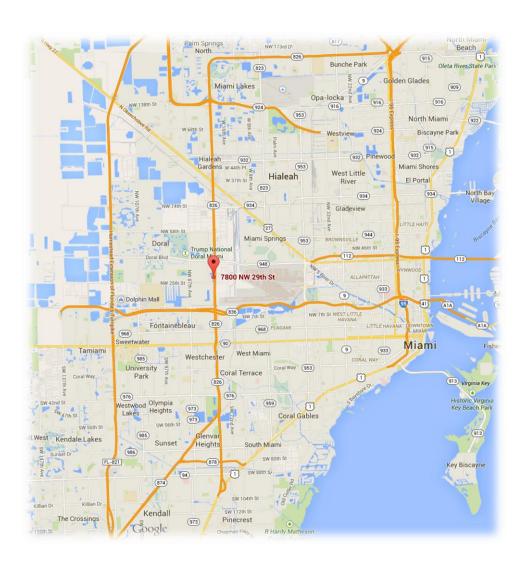




### Location

# 7800 NW 29<sup>TH</sup> STREET

DORAL



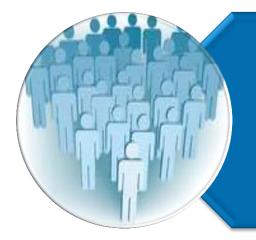


# Site





### Site Scorecard



Population within five miles: 585,585



### Projected ED Demand:

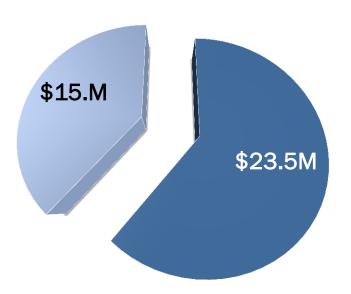
• Year 1: 199,729 Year 2: 201,670

• Year 3: 203,629 Year 4: 205, 607

• Year 5: 207,604

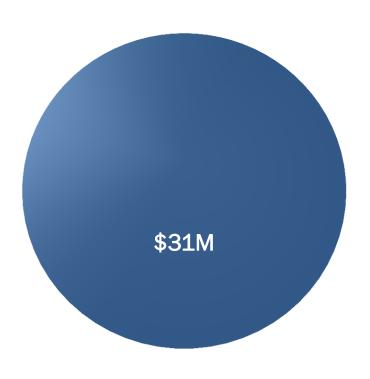
# **Project Budgets**

### **Land Acquisition**



- Miracle-Building Bond
- Capital Contribution

### **Construction & Equipment**



Miracle-Building Bond



# Tie-Back to Miracle-Building Bond

# Capital Plan \$1.4 billion

Jackson Memorial Jackson North Jackson South Children's Ambulatory Urgent Care

\$1.2 billion

\$81 million

\$63 million

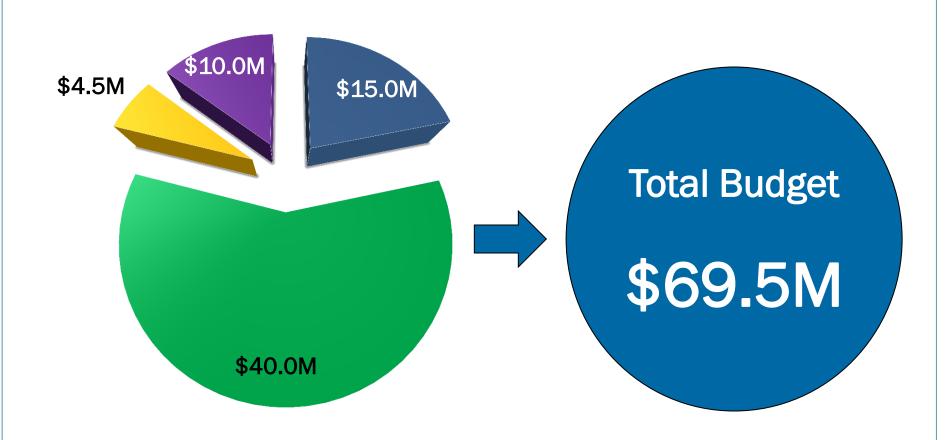
\$40 million\*

\$40 million\*

\*Capital plan includes \$830 million from bond and \$570 million from other sources. Children's Ambulatory Center and Urgent Care Centers are entirely funded by bond program.



# Total Project Budget



Capital Contribution

Bond: UCC Budget

■ Bond: CAP Budget

Bond: Equipment Budget



# **Project Review Process**

### **Collection of Available Sites**

Limited selection of sufficient-sized parcels



### **Independent Appraisals**

Average Appraised Value: \$38.895M

Purchase Price: \$38.5M



### **Usage Analysis**

Operations & Business Plan: Staff Analysis, Independent Consultant Land Use: Doral Zoning Verification Letter



# Demographic Appendix

### Site Review Criteria: Market Assessment



### **Ambulatory Utilization**

- Emergency room treat-and-release visits
- Outpatient encounters



### **Demographics**

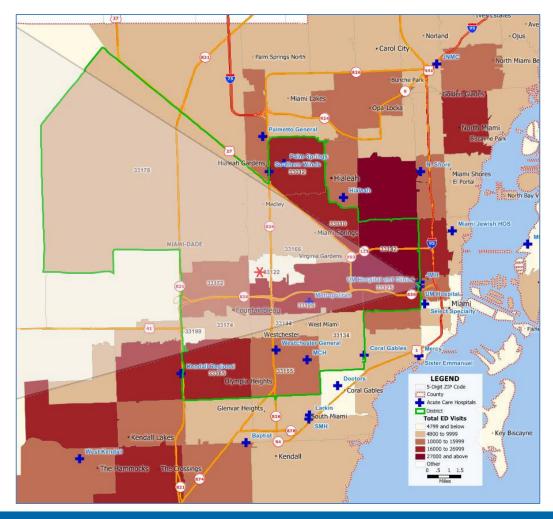
- Medically underserved
- Five-year population growth



### Accessibility

Access and visibility from major arteries

# ED Treat-and-Release: Patient Home ZIP Code





# Pediatric Patient Growth Physician Office Visit Estimates

