TO:    Honorable Carlos A. Gimenez  
       Mayor  

       Honorable Esteban L. Bovo, Jr., Chairman  
       and Members, Board of County Commissioners  

       Joe Arriola, Chairman  
       and Members, Public Health Trust Board of Trustees  

FROM:  José Luis Gómez, PE, Chairman  
       Jackson Bond Citizens’ Advisory Committee  

DATE:  January 31, 2018  

RE:    Jackson Bond Citizens’ Advisory Committee Quarterly Report  

Pursuant to Section 2-2130(e) of the Code of Miami-Dade County, as created by the Board of County Commissioners via Ordinance No. 14-44, it is my pleasure to present the quarterly report from the Jackson Health System General Obligation Bond Citizens’ Advisory Committee, covering the period from October to December of 2017. The report was approved on January 31, 2018.

The Committee met twice during the reporting period, and individual members have also participated in other activities related to their duties. I can confidently report that our members are upholding the words and spirit of the legislation, and that we are receiving appropriate support from Jackson Health System staff.

If you have any questions, please feel free to contact me.

Attachment  

C:    Carlos A. Migoya, President & Chief Executive Officer  
      Geraldine Lazarre, Vice Chairwoman  
      and Members, Jackson Bond Citizens’ Advisory Committee
During the first quarter of FY 2018, the Jackson Bond Citizens’ Advisory Committee met twice to discuss updates presented by staff. Five new projects were presented during the reporting period. The formal close-outs of two bond-funded projects were also presented to the committee.

Equipment and technology purchases under the bond during the period represent approximately $2.4 million of Miracle-Building Bond proceeds. The largest purchases in those categories included retrofits for portable radiology equipment at Jackson Memorial Hospital, operating room upgrades for pediatric neurosurgery at Holtz Children’s Hospital, and x-ray and radiology equipment at Jackson South Medical Center.

As staff completes the purchases of previously-approved major technology and equipment, our aggressive negotiations and procurement procedures are resulting in substantial savings compared to budget and funds approved by the committee and the Public Health Trust Board of Trustees. These savings are detailed in the attachments to this report, just as savings from under-budget completion of capital projects are detailed in close-out reports. Other equipment purchases were cancelled following Trust Board approval based upon evolving strategic needs. For example, the system-wide upgrade of Jackson’s electronic health record was completed approximately $2.18 million under budget, and capital funding for some work in the crisis emergency room at Jackson Behavioral Health Hospital was cancelled based upon a new strategy for more holistically treating behavioral and medical emergencies at the Jackson Memorial Hospital location.

This explains the net negative numbers in this quarter’s bond dashboard and why no new net approval appears in the bar chart.
**Bond Dashboard**

**Approved Funds – Line Item:**

- **This Quarter**
  - Design: $(717,223)
  - Construction: $(3.45 million)
  - FFE & Technology: $(4.42 million)
  - Contingency: $(399,643)
  - Unallocated: $0

- **Total**
  - Design: $75.33 million
  - Construction: $226.25 million
  - FFE & Technology: $247.72 million
  - Contingency: $22.36 million
  - Unallocated: $0

**Approved Funds - Category:**

- **This Quarter**
  - New Facilities: $(1.52) million
  - Infrastructure: $(1.14) million
  - Hospital Upgrades: $(41.177) million
  - Technology & Equipment: $(8.56) million

- **Total**
  - New Facilities: $147.74 million
  - Infrastructure: $55.61 million
  - Hospital Upgrades: $213.09 million
  - Technology & Equipment: $153.55 million

* The categories used in these graphics and throughout this report are administrative in nature and do not necessarily align with line-item purchase within a project. For example, a job may be categorized as an infrastructure project for reporting purposes even if that project includes the purchase of equipment. The above categories are consistent with the way in which funds are reviewed by the Citizens' Advisory Committee and approved by the Public Health Trust Board of Trustees. Cost savings obtained through projects completed under budget or through defunding projects are credited back to the appropriate category in the most reasonable way possible.

† Funds for Jackson West were approved without line-item designations.
Financial Update

Reimbursements received during the report timeframe totaled $25,064,111, bringing to $203,755,128 the total reimbursement received since the bond program began.

Small-Business Enterprise Contracting

During this reporting period, 35 contracts were awarded totaling $14,061,900. Seven of those projects, or 20 percent, were awarded to prime contractors who are certified small business enterprises (SBEs). Those seven contracts had a total value of $1,760,159, or 12.5 percent of the combined value of all bond-funded contracts awarded in this period. It is important to note that some subcontractors on those projects are not registered SBEs. Another $3,679,685 flowed to SBE sub-contractors through non-SBE prime contractors, representing an additional 26.2 percent of total contract value this quarter.

At the committee meeting on October 25, 2017, the committee requested the subsequent quarterly reports include a summary of the ethnic and gender data provided by the vendors for all contracts awarded during the reporting period. For the current reporting period, the following data was compiled:

<table>
<thead>
<tr>
<th>Ethnicity</th>
<th>Value</th>
<th>Share</th>
<th>Gender</th>
<th>Value</th>
<th>Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>$212,409</td>
<td>1.51%</td>
<td>Female</td>
<td>$1,358,995</td>
<td>9.66%</td>
</tr>
<tr>
<td>Black</td>
<td>$104,763</td>
<td>0.75%</td>
<td>Male</td>
<td>$775,464</td>
<td>5.51%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>$1,883,912</td>
<td>13.4%</td>
<td>Male/Female</td>
<td>$156,074</td>
<td>1.11%</td>
</tr>
<tr>
<td>Other</td>
<td>$89,450</td>
<td>0.64%</td>
<td>Shareholder-Owned</td>
<td>$8,170,703</td>
<td>58.11%</td>
</tr>
<tr>
<td>Shareholder-Owned</td>
<td>$8,170,703</td>
<td>58.11%</td>
<td>TBD</td>
<td>$3,600,664</td>
<td>25.61%</td>
</tr>
<tr>
<td>TBD</td>
<td>$3,600,664</td>
<td>25.61%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The names and demographics of the prime and sub-contractors for all 35 contracts are detailed below.

These totals do not include bond-funded expenditures on non-construction items such as equipment and technology. The totals also do not include projects approved by the Trust Board that have not yet completed the procurement process. This list only represents contracts awarded during the reporting period – some projects include additional contracts detailed in prior reports or still pending award.

Five SBE outreach events were held during the reporting period:

- October 19, 2017, at North Dade Regional Library in partnership with OHL-Arellano Construction, Miami-Dade Commissioner Barbara Jordan, and UP-PAC as part of a Construction Fair & Business Matchmaking event
- October 31, 2017, at Jackson Memorial Hospital
- November 1, 2017, at Cutler Bay Town Center in partnership with Turner Construction Company
- December 14, 2017, at Miami Dade College – Homestead Campus in partnership with Turner Construction
- August 16, 2017, at the Miami-Dade Public Library in partnership with Skanska
One future SBE outreach event is currently scheduled, and others may be added:

- January 31, 2017, at Biscayne Gardens Civic Association Center, in partnership with OHL-Arellano Construction, Miami-Dade Commissioner Jean Monestime, and UP-PAC

Following are the seven contracts awarded to SBE prime contractors:

<table>
<thead>
<tr>
<th>Award Date &amp; Method</th>
<th>Project</th>
<th>Vendor</th>
<th>Vendor Demographic</th>
<th>Contract Value</th>
<th>Vendor Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>12/29/17 City of Miami</td>
<td>Central 7 - Renovation</td>
<td>MCO Environmental, Inc.</td>
<td>Hispanic Male SBE</td>
<td>$79,475</td>
<td>100.00%</td>
</tr>
<tr>
<td>12/14/17 Bid Waiver</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>Cube Care Company</td>
<td>Hispanic Female SBE</td>
<td>$13,450</td>
<td>100.00%</td>
</tr>
<tr>
<td>10/13/17 Constr: ITB</td>
<td>JMH – Central 2 Auditorium Renovation</td>
<td>Builcore, Inc.</td>
<td>Other Male SBE</td>
<td>$218,632</td>
<td>40.91%</td>
</tr>
<tr>
<td>10/12/17 Design: RFQualification</td>
<td>Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial - Pre-construction &amp; Construction</td>
<td>EBS Engineering, Inc.</td>
<td>Black Male SBE</td>
<td>$75,942</td>
<td>100.00%</td>
</tr>
</tbody>
</table>
Following are the 28 projects awarded to non-SBE prime contractors:

<table>
<thead>
<tr>
<th>Award Date &amp; Method</th>
<th>Project</th>
<th>Vendor</th>
<th>Vendor Demographic</th>
<th>Contract Value</th>
<th>Vendor Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>10/17/17 Broward County Contract #M1199412B1</td>
<td>West Wing 7th Floor Telemetry Command Center</td>
<td>ASE Telecom and Data, Inc.</td>
<td>Hispanic Female Non-SBE</td>
<td>$26,302</td>
<td>100.00%</td>
</tr>
<tr>
<td>10/12/17 Constr: JOC Direct</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>Solares Electrical Services, Inc.</td>
<td>Hispanic Male Non-SBE</td>
<td>$32,980</td>
<td>100.00%</td>
</tr>
<tr>
<td>10/02/17 Constr: RFP</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>Skanska USA Building, Inc.</td>
<td>Shareholder Owned Shareholder Owned Non-SBE</td>
<td>$2,022,103</td>
<td>66.98%</td>
</tr>
<tr>
<td></td>
<td>TBD</td>
<td>TBD</td>
<td>TBD</td>
<td>TBD</td>
<td>33.02%</td>
</tr>
<tr>
<td>Date</td>
<td>Contract Details</td>
<td>Company Details</td>
<td>Amount</td>
<td>Percentage</td>
<td></td>
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</tr>
<tr>
<td>10/24/17</td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$30,936</td>
<td>100.00%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>AVI Integrators dba Security 101</td>
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</tr>
<tr>
<td></td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Hispanic Male/Female Non-SBE</td>
<td></td>
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<tr>
<td>10/24/17</td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$30,936</td>
<td>100.00%</td>
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<tr>
<td></td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Hispanic Male/Female Non-SBE</td>
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<tr>
<td>10/23/17</td>
<td>Vizient Contract #IT 0031</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$116,287</td>
<td>100.00%</td>
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<td></td>
<td>Vizient Contract #IT 0031</td>
<td>CDW Government, Inc.</td>
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<td></td>
<td>Vizient Contract #IT 0031</td>
<td>Shareholder Owned Shareholder Owned Non-SBE</td>
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<tr>
<td>11/20/17</td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$11,286</td>
<td>100.00%</td>
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<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>AVI Integrators dba Security 101</td>
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<td>11/20/17</td>
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<tr>
<td>11/01/17</td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$39,176</td>
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<tr>
<td></td>
<td>City of Coral Springs Contract RFP 11-C-116</td>
<td>Hispanic Male/Female Non-SBE</td>
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<tr>
<td>11/22/17</td>
<td>Broward County Contract #M1199412X1</td>
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<td>$12,655</td>
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<td>ASE Telecom and Data, Inc.</td>
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<tr>
<td></td>
<td>Broward County Contract #M1199412X1</td>
<td>Hispanic Female Non-SBE</td>
<td></td>
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<tr>
<td>11/22/17</td>
<td>Broward County Contract #M1199412X1</td>
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<td>Broward County Contract #M1199412X1</td>
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<td>11/22/17</td>
<td>Broward County Contract #M1199412X1</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$10,460</td>
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<td>Broward County Contract #M1199412X1</td>
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<td>11/22/17</td>
<td>State of Florida Contract 425-001-12-1</td>
<td>Institute &amp; Institute Annex Relocation</td>
<td>$20,081</td>
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<td>State of Florida Contract 425-001-12-1</td>
<td>Workscapes, Inc.</td>
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<td>State of Florida Contract 425-001-12-1</td>
<td>White Female Non-SBE</td>
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<tr>
<td>Date</td>
<td>Contract Details</td>
<td>Company 1</td>
<td>Company 2</td>
<td>Shareholder Ownership</td>
<td>Amount</td>
</tr>
<tr>
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<tr>
<td>10/19/17</td>
<td>Miami-Dade County Contract #E15-PWWM-08</td>
<td>Christine E. Lynn</td>
<td>Terracon Consultants, Inc.</td>
<td>Shareholder Owned</td>
<td>$100,000</td>
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<td>Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson</td>
<td>Renovation Center for the Miami</td>
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<td></td>
<td>County to construction &amp; Construction Management Services</td>
<td>Project to Cure Paralysis at UHealth/Jackson Memorial - Pre-construction &amp; Construction Management Services</td>
<td></td>
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<tr>
<td>10/06/17</td>
<td>Constr: RFP</td>
<td>Christine E. Lynn</td>
<td>Ferguson Enterprises, Inc.</td>
<td>Shareholder Owned</td>
<td>$225,426</td>
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<td>Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson</td>
<td>Renovation Center for the Miami</td>
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<td>Shareholder Owned</td>
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<td>County to construction &amp; Construction Management Services</td>
<td>Project to Cure Paralysis at UHealth/Jackson Memorial - Pre-construction &amp; Construction Management Services</td>
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<tr>
<td>11/22/17</td>
<td>Broward County Contract #M1199412X1</td>
<td>Christine E. Lynn</td>
<td>ASE Telecom and Data, Inc.</td>
<td>Hispanic Female</td>
<td>$16,690</td>
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<td>Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson</td>
<td>Renovation Center for the Miami</td>
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<td>Hispanic Female</td>
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<tr>
<td></td>
<td>County to construction &amp; Construction Management Services</td>
<td>Project to Cure Paralysis at UHealth/Jackson Memorial - Pre-construction &amp; Construction Management Services</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11/02/17</td>
<td>Constr: RFP</td>
<td>Christine E. Lynn</td>
<td>Turner Construction Company</td>
<td>Shareholder Owned</td>
<td>$3,318,86</td>
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<td>Rehabilitation Center for The Miami Project</td>
<td>Renovation Center for the Miami</td>
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<tr>
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<td>Project to Cure Paralysis at UHealth/Jackson Memorial</td>
<td>Project to Cure Paralysis at UHealth/Jackson Memorial</td>
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</table>


<table>
<thead>
<tr>
<th>Date</th>
<th>Contract Details</th>
<th>Contractor</th>
<th>Shareholder Ownership</th>
<th>Total Cost</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>12/21/17</td>
<td>Pre-construction &amp; Construction Management Services - Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial - Pre-construction &amp; Construction Management Services</td>
<td>Turner Construction Company</td>
<td>Shareholder Owned</td>
<td>$544,449</td>
<td>65.70%</td>
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<tr>
<td>11/08/17</td>
<td>East Tower 3A Post-Partum Unit – Maternity</td>
<td>Skanska USA Building, Inc.</td>
<td>Shareholder Owned Non-SBE</td>
<td>$664,678</td>
<td>66.98%</td>
</tr>
<tr>
<td>11/02/17</td>
<td>Jackson Memorial Medical Center Floor Modernizations &amp; Other Master Plan Projects – Pre-construction &amp; Construction</td>
<td>Skanska USA Building, Inc.</td>
<td>Shareholder Owned Non-SBE</td>
<td>$897,979</td>
<td>66.98%</td>
</tr>
<tr>
<td>Date</td>
<td>Vendor Details</td>
<td>Percentage</td>
<td>Amount</td>
<td></td>
<td></td>
</tr>
<tr>
<td>------------</td>
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<td></td>
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</tr>
<tr>
<td>11/01/17</td>
<td>Highland Park Building 1 Transplant Diagnostics</td>
<td>TBD</td>
<td>TBD</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>FH Paschen SN Nielsen and Assoc.</td>
<td>TBD</td>
<td>$168,607</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>White Male Non-SBE</td>
<td>33.02%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11/01/17</td>
<td>Al Hill Plumbing Corp.</td>
<td>TBD</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>White Male Non-SBE</td>
<td>7.30%</td>
<td></td>
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<tr>
<td>11/01/17</td>
<td>Coastal Demolition Contractors, Inc.</td>
<td>TBD</td>
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<tr>
<td></td>
<td>Hispanic Male SBE</td>
<td>23.13%</td>
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</tr>
<tr>
<td>11/01/17</td>
<td>F &amp; L Fire and Electrical System, Inc.</td>
<td>TBD</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>Hispanic Male SBE</td>
<td>6.64%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11/01/17</td>
<td>Comfort Tech Air Conditioning , Inc.</td>
<td>TBD</td>
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<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Hispanic Female Non-SBE</td>
<td>15.95%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11/01/17</td>
<td>Horizon Fire Sprinklers, Inc.</td>
<td>TBD</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Hispanic Female Non-SBE</td>
<td>9.96%</td>
<td></td>
<td></td>
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<tr>
<td>11/30/17</td>
<td>Miami-Dade County Contract #E15-PWWM-08</td>
<td>Jackson West Professional Service Industries</td>
<td>ShareholderOwned ShareholderOwned Non-SBE</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$239,547</td>
<td>100.00%</td>
<td></td>
<td></td>
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<tr>
<td>11/20/17</td>
<td>Vizient Contract #IT 0034</td>
<td>East Tower - 6B Hematology &amp; Oncology Insight Direct USA, Inc.</td>
<td>White Male Non-SBE</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$19,910</td>
<td>100.00%</td>
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<tr>
<td>12/06/17</td>
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<td>East Tower - 6B Hematology &amp; Oncology Art Resource, Inc.</td>
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<tr>
<td></td>
<td>$40,000</td>
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<tr>
<td>12/07/17</td>
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<td>Jackson South Community Hospital Master Turner Construction Company</td>
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<tr>
<td></td>
<td>$261,821</td>
<td>93.69%</td>
<td></td>
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</tr>
<tr>
<td>Date</td>
<td>Description</td>
<td>Contractor</td>
<td>Subcontractor</td>
<td>Percentage</td>
<td>SBE</td>
</tr>
<tr>
<td>-----------</td>
<td>-----------------------------------------------------------------------------</td>
<td>--------------------------------------</td>
<td>-----------------------------------------</td>
<td>------------</td>
<td>-------</td>
</tr>
<tr>
<td>12/22/17</td>
<td>Bid Waiver</td>
<td>JMH – Linear Accelerator Equipment &amp; Suite Renovation - DTC 1st Floor</td>
<td>Bionix Radiation Therapy, Inc.</td>
<td>100.00%</td>
<td>SBE</td>
</tr>
<tr>
<td>12/18/17</td>
<td>Constr: RFP</td>
<td>Jackson South Community Hospital Master Plan Projects – Pre-construction &amp; Construction Management Services</td>
<td>Turner Construction Company</td>
<td>66.98%</td>
<td>SBE</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Shareholder Owned</td>
<td>33.02%</td>
<td>SBE</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>non-SBE</td>
<td></td>
<td>SBE</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Shareholder Owned</td>
<td></td>
<td>SBE</td>
</tr>
</tbody>
</table>

| TBD       | TBD                                                                         | TBD                                  | SBE                                     | 33.02%     |     |
Status of Major Projects

Rehabilitation Center

Work began during the reporting period on a critical enabling project: a temporary indoor hallway connecting the existing Jackson Rehabilitation Hospital with the West Wing of Jackson Memorial Hospital. This structure is necessary to safely move patients between the facilities after the demolition of the Institute and Annex buildings, which currently connect Jackson Memorial and Jackson Rehabilitation. During the reporting period, utilities were relocated to enable that project and necessary excavation began.

At the same time, abatement of the Institute was completed, clearing the way for demolition to begin in January. Abatement of the Annex was nearly completed, as well, conforming to the overall project timeline.

Design efforts also continued for the construction documents, which were on schedule to submit for permitting in spring 2018.
In preparation for construction at the Jackson West Medical Center campus, teams began removing contaminated soil in accordance with the project plan and timeline. That process is scheduled for completion by the end of March 2018, followed immediately by demolition of existing structures and utility work.

Design development for Jackson West also continued during the reporting period, with completion scheduled for early 2018.
Urgent Care Centers

Total Bond Fund Sources

New Facilities
$12.83 million
$150 million
Infrastructure
Hospital Upgrades
Technology & Equipment

Bond Fund Sources Approved This Quarter

New Facilities
Infrastructure
Hospital Upgrades
Technology & Equipment

Keystone Point Timeline

Lease Execution
Completed June 2015
Architect
Program & Design
Construction
Ribbon-Cutting

Country Walk Timeline

Lease Execution
Completed June 2015
Architect
Program & Design
Construction
Ribbon-Cutting

Cutler Bay Timeline

Lease Execution
Completed Sept. 2015
Architect
Program & Design
Construction
Ribbon-Cutting

North Dade Timeline

Lease Execution
Completed Sept. 2015
Architect
Program & Design
Construction
Ribbon-Cutting

North Dade Budget

North Dade Budget

Keystone Point Budget

$499,975
$103,200
$1,180,759
$4,180,759

$128,181
$661,307

Cutler Bay Budget

$540,000
$175,587
$1,096,444

Country Walk Budget

$540,000
$127,765
$637,650

Design & Construction
FF&E
Contingency
After the close of this reporting period, unanticipated site conditions at North Dade Health Center created some uncertainty regarding the completion date for that urgent care site. The center is still expected to open by late spring of 2018, and additional details will be provided in the next quarterly update.

The Doral location, which is not funded with bond proceeds, received its permits in October 2017, and construction began shortly thereafter. It is expected to open in summer 2018.
Equipment and Technology Purchases

Bond proceeds were used this quarter to fund $2,396,160 in miscellaneous medical equipment and technology, including $1,326,491 from the Technology & Equipment area and $1,069,669 from Infrastructure. Those funds are being used at the following Jackson sites:

<table>
<thead>
<tr>
<th>Systemwide</th>
<th>Jackson Memorial</th>
<th>Jackson North</th>
<th>Jackson South</th>
<th>Holtz Children’s</th>
<th>Other Sites</th>
</tr>
</thead>
<tbody>
<tr>
<td>$526,711</td>
<td>$1,124,332</td>
<td>$55,167</td>
<td>$609,781</td>
<td>$28,743</td>
<td>$51,426</td>
</tr>
</tbody>
</table>

A line-item list of the purchases is attached to this report.

Savings from defunded projects or purchases completed below budget resulted in substantial savings recorded during this reporting period, including $8,387,426 in medical equipment and infrastructure and an additional $2,556,235 in information technology projects and equipment.

Additional Project Updates

Construction of the new intensive care unit on the second floor of Jackson South Medical Center began in December 2017. The renovation designs were completed and the plans submitted for permitting.

At Jackson North Medical Center, construction was completed on a new uninterruptible power supply that supports the radiology department, x-ray, and CT equipment. Mock-up patient rooms were assembled during the reporting period to finalize decisions on finishes.

Florida’s Agency for Health Care Administration approved use of the new neuro bi-plane, CT scanner, and mobile MRI units at Jackson Memorial Hospital, all of which went into service.

Two bond-funded projects were formally closed during the reporting period, meaning the contracts were completed and all payments fully reconciled. They include:

*Jackson Memorial Medical Center – Central Building Roof Replacements*

<table>
<thead>
<tr>
<th>Budget &amp; Funding Sources</th>
<th>Source</th>
<th>Original Approved</th>
<th>Final Closeout</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Miracle Bonds</td>
<td>$713,000</td>
<td>$687,035.41</td>
<td>$25,964.59</td>
</tr>
<tr>
<td></td>
<td>Capital Contribution</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other Sources</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>$713,000</td>
<td>$687,035.41</td>
<td>$25,964.59</td>
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</table>

<table>
<thead>
<tr>
<th>Line-Item Allocations</th>
<th>Line Item</th>
<th>Original Approved</th>
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<tr>
<td></td>
<td>Design</td>
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<td>$45,335.41</td>
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<td></td>
<td>Construction</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>FF&amp;E</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contingency/Balance</td>
<td>$71,300</td>
<td>($71,300)</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>$713,000</td>
<td>$687,035.41</td>
<td>$25,964.59</td>
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</tbody>
</table>
Jackson Memorial Medical Center – Utility Center Replace Fuel Lines

<table>
<thead>
<tr>
<th>Source</th>
<th>Original Approved</th>
<th>Final Closeout</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miracle Bonds</td>
<td>$234,489</td>
<td>$205,839</td>
<td>$28,650</td>
</tr>
<tr>
<td>Capital Contribution</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Sources</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$234,489</strong></td>
<td><strong>$205,839</strong></td>
<td><strong>$28,650</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Line Item</th>
<th>Original Approved</th>
<th>Final Closeout</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design</td>
<td>$205,839</td>
<td>$205,839</td>
<td>$0</td>
</tr>
<tr>
<td>FF&amp;E</td>
<td>$28,650</td>
<td></td>
<td>($28,650)</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$234,489</strong></td>
<td><strong>$205,839</strong></td>
<td><strong>$28,650</strong></td>
</tr>
</tbody>
</table>

Further details of these projects are provided in the attached project closeout forms.

Our staff looks forward to continue working with the Citizens’ Advisory Committee to track the progress of the Jackson Miracle-Building Bond Program, ensuring the highest levels of transparency and seeking expert input.

If you have any questions, please feel free to call me.

Attachments

c: Joe Arriola, Chairman
   and Members, Public Health Trust Board of Trustees
### NEW INFRASTRUCTURE PROJECTS:

<table>
<thead>
<tr>
<th>Entity Sub Entity</th>
<th>Project Category</th>
<th>Funding Source</th>
<th>County Bond Category</th>
<th>Activity</th>
<th>Total Allocated for Activity</th>
<th>CA/Quarterly Approval Date</th>
<th>Responsible Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jackson/Medical Hospital</td>
<td>Bldg 1</td>
<td>Infrastructure Projects</td>
<td>Bonds 1</td>
<td>Equipment</td>
<td>110180003</td>
<td>5/21/17</td>
<td>Equipment</td>
</tr>
<tr>
<td>Jackson/Medical</td>
<td>Bldg 2</td>
<td>Infrastructure Projects</td>
<td>Bonds 1</td>
<td>Equipment</td>
<td>110180022</td>
<td>12/31/17</td>
<td>Equipment</td>
</tr>
<tr>
<td>Jackson/Medical</td>
<td>Bldg 3</td>
<td>Infrastructure Projects</td>
<td>Bonds 2</td>
<td>Equipment</td>
<td>110180083</td>
<td>12/31/17</td>
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### NEW MEDICAL EQUIPMENT:

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<th>Funding Source</th>
<th>County Bond Category</th>
<th>Activity</th>
<th>Total Allocated for Activity</th>
<th>CA/Quarterly Approval Date</th>
<th>Responsible Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jackson/Medical Hospital</td>
<td>Bldg 1</td>
<td>Infrastructure Projects</td>
<td>Bonds 1</td>
<td>Equipment</td>
<td>110180003</td>
<td>5/21/17</td>
<td>Equipment</td>
</tr>
<tr>
<td>Jackson/Medical</td>
<td>Bldg 2</td>
<td>Infrastructure Projects</td>
<td>Bonds 1</td>
<td>Equipment</td>
<td>110180022</td>
<td>12/31/17</td>
<td>Equipment</td>
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<tr>
<td>Jackson/Medical</td>
<td>Bldg 3</td>
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<td>Bonds 2</td>
<td>Equipment</td>
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<td>12/31/17</td>
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### SAVINGS EQUIPMENT:

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<th>Funding Source</th>
<th>County Bond Category</th>
<th>Activity</th>
<th>Total Allocated for Activity</th>
<th>CA/Quarterly Approval Date</th>
<th>Responsible Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Jackson</td>
<td>ACC CH</td>
<td>Infrastructure Projects</td>
<td>Bonds 1</td>
<td>Equipment</td>
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<td>5/21/17</td>
<td>Equipment</td>
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<td>Bonds 1</td>
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<td>12/31/17</td>
<td>Equipment</td>
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<tr>
<td>C</td>
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<td>ACC CH</td>
<td>Infrastructure Projects</td>
<td>Bonds 2</td>
<td>Equipment</td>
<td>110180083</td>
<td>12/31/17</td>
<td>Equipment</td>
<td></td>
</tr>
</tbody>
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**SUB-TOTAL NEW INFRASTRUCTURE PROJECTS:** 1,000,000

**SUB-TOTAL NEW MEDICAL EQUIPMENT:** 1,246,491

**SUB-TOTAL SAVINGS EQUIPMENT:** 1,052,393
JACKSON HEALTH SYSTEM
GENERAL OBLIGATION BOND CITIZENS’ ADVISORY COMMITTEE

MEETING AGENDA

Wednesday, October 25, 2017
12:00 P.M. to 2:00 P.M.

Jackson Memorial Hospital
West Wing Conference Room 126B
First Floor
1611 N. W. 12th Avenue
Miami, Florida 33136
Jackson Health System
General Obligation Bond Citizens’ Advisory Committee

AGENDA

Wednesday, October 25, 2017
12:00 p.m. to 1:00 p.m.

Jackson Memorial Hospital
West Wing Conference Room 126B

1. Welcome and Introductions
   Jose Luis Gomez, Chairman

2. Approval of Previous Committee Meeting Minutes
   Jose Luis Gomez, Chairman
   (as of July 25, 2017)

3. Reasonable Opportunity for the Public to be Heard
   Jose Luis Gomez, Chairman

4. Purchasing and Facilities Subcommittee Update
   Martha Baker, RN. President, SEIU, Local 1991
   Member, JHS GOB Citizens’ Advisory Committee

5. Jackson Miracle-Building Bond Projects Quarterly Report
   July to September 2017 (Recommended for Approval)
   Matthew I. Pinzur, Vice President
   Strategic Communications, Jackson Health System

6. Jackson Miracle-Building Bond Project Updates
   Isa Nunez, Vice President
   Facility Design and Construction, Jackson Health System

7. Jackson Miracle-Building Bond Program Project
   October 2017 (Recommended for Approval)
   Isa Nunez, Vice President
   Facility Design and Construction, Jackson Health System

8. Jackson Miracle-Building Bond Project Close-outs
   Isa Nunez, Vice President
   Facility Design and Construction, Jackson Health System

9. Jackson Miracle-Building Bond Protégé Update
   Isa Nunez, Vice President
   Facility Design and Construction, Jackson Health System

10. Discussion
    Jose Luis Gomez, Chairman

11. Adjournment
    Jose Luis Gomez, Chairman
1. Welcome and Introductions

Jose Luis Gomez, Chairman
JACKSON HEALTH SYSTEM
GENERAL OBLIGATION BOND CITIZENS’ ADVISORY COMMITTEE MEETING MINUTES

Tuesday, July 25, 2017
2:00 p.m. to 3:00 p.m.

Jackson Memorial Hospital
West Wing Board Room
First Floor
1611 N. W. 12th Avenue
Miami, FL 33136

JHS General Obligation Bond Citizens’ Advisory Committee
Jose Luis Gomez, Chairman
Geraldine Lazarre, Vice Chairwoman
Martha Baker, RN
Kareem T. Brantley
Sigfredo Delgado
Ronald E. Frazier
Chad S. Friedman
Alina T. Hudak
Michael O. Mena

Ex-officio Members
Audrey M. Edmonson, Commissioner, Miami-Dade County
Irene Lipof, Member, PHT Board of Trustees

Members Present: Jose Luis Gomez, Chairman, Martha Baker, Alina T. Hudak Kareem T. Brantley, Sigfredo Delgado and Ronald E. Frazier

Member(s) Excused: Chad S. Friedman, Irene Lipof, Geraldine Lazarre and Commissioner Audrey M. Edmonson

In addition to the Committee members, the following staff members, Manager, Small Business Enterprise (SBE) Outreach and Advocacy and Assistant Miami-Dade County Attorney were present: Isa Nunez, Rochelle Lewis, Amber J. Lawhorn and Ed O’Dell; and Charessa Chester, Manager, SBE Outreach and Advocacy; and Jeffrey Poppel, Assistant Miami-Dade County Attorney

1. Welcome and Introductions

Jose Luis Gomez, Chairman welcomed everyone to the Jackson Health System General Obligation Bond Citizens’ Advisory Committee (JHS GOB Citizens’ Advisory Committee) meeting.

(a) Meeting Call to Order

Jose Luis Gomez, Chairman at 2:10 p.m.

(b) Attendance

A roll call was conducted. With a quorum being present Mr. Gomez proceeded with the meeting.

Page 1 of 3
2. Approval of the Previous Meeting Minutes

   (a) Meeting minutes as of April 25, 2017

   Jose Luis Gomez, Chairman

   Martha Baker moved approval;
   seconded by Kareem T. Brantley,
   and carried without dissent

3. Reasonable Opportunity for the Public to be Heard as Required by Section 286.0114.FLA.STAT. (Chapter 2013-227, Laws of Florida)

   There were no requests from the public to be heard.

4. Purchasing and Facilities Subcommittee Update

   Ms. Baker reported that the Purchasing and Facilities Subcommittee met on July 25 2017. The Subcommittee received an overview of monthly routine reports. With the exception of routine resolutions that required to be accepted by the Fiscal Committee and approved by the PHT Board of Trustees there were no projects under the Jackson Miracle-Building Bond Program for the month of July that required to be accepted by the JHS GOB Citizens’ Advisory Committee.

5. Jackson Miracle-Building Bond Projects Quarterly Report – April to June 2017

   Isa Nunez, Vice President, Facility Design and Construction presented a detailed overview of the Quarterly Report (April to June 2017). Highlights of the Quarterly Report showed that equipment and technology purchases under the bond during the quarter represent approximately $11.45 million of Miracle-Building Bond proceeds. The largest purchases in those categories included operating room anesthesia machines, medical-surgical monitors, portable ultrasounds, and emergency care defibrillators for Jackson Memorial Hospital, as well as ventilators for Jackson North Medical Center, a pediatric ultrasound system for Holtz Children’s Hospital, and a nuclear gamma camera for Jackson South Medical Center. Approximately $1 million was also spent on system-wide information technology upgrades. With there being no significant discussion Ms. Nunez recommended that the Committee accept the Quarterly Report for the months of April to June 2017 as presented.

   Mr. Gomez requested a motion to accept the Quarterly Report for the months of April to June 2017 as presented.

   Ronald E. Frazier moved approval;
   seconded by Martha Baker, and
   carried without dissent.

6. Jackson Miracle-Building Bond Projects Update

   Ms. Nunez presented a slide presentation highlighting the status of ongoing and completed Jackson Miracle-Building Bond Projects as of July 2017.

   Ms. Hudak requested to be provided with a copy of the presentation.

7. Jackson Miracle-Building Bond Project Close-outs

   For the purpose of information, detailed descriptions of the Jackson Miracle-Building Bond Project Close-outs were included in the agenda.
8. Jackson Miracle-Building Bond Protégé Update

With there being no significant updates, Charesse Chester, Manager, SBE Outreach and Advocacy, introduced Adrian Foster, President and Chief Executive Officer of Foster Construction of South Florida, Inc., a small nonresidential construction firm located in Miami, Florida.

9. Discussion

There was no other discussion.

10. Adjournment

Jose Luis Gomez, Chairman adjourned the meeting at 2:45 p.m.

Meeting Minutes Prepared by Ivenette Cobb-Black
Executive Assistant
Public Health Trust Board of Trustees
3. **Reasonable Opportunity for the Public to be Heard**

*Jose Luis Gomez, Chairman*
4. Purchasing and Facilities Subcommittee Update

Martha Baker, RN, President, SEIU Local 1991, and Member, JHS GOB Citizens’ Advisory Committee
5. Jackson Miracle-Building Bond Projects Quarterly Report – Jul to Sep 2017

Matthew I. Pinzur, Vice President, Strategic Communications Jackson Health System
6. Jackson Miracle-Building Bond Project Updates

Isa Nunez, Vice President, Facilities Design and Construction
Jackson Health System
TO: Jose Luis Gomez, Chairman  
and Members, Jackson Health System General Obligation Bond Citizens’ Advisory Committee

FROM: Isa M. Nunez, Vice President  
Facilities Design and Construction

DATE: October 25, 2017

RE: Jackson Miracle-Building Bond Project – October 2017

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**Recommendation**
Staff recommends that the Public Health Trust Board of Trustees approve the following project for funding under the Jackson Miracle-Building Bond program, approved by voters in November 2013: Jackson South Medical Center X-Ray System Relocation. Details for the project are attached.

**Scope**
The Jackson Miracle-Building Bond program is the foundation of the capital plan, which includes work at all existing Jackson campuses and the creation of new facilities across Miami-Dade County. The scope of the individual project is attached.

**Fiscal Impact/Funding Source**
The fiscal impact for the project is $475,026, all from the Miracle-Building Bond program.

**Track Record/Monitoring**
All projects have been approved by staff. If approved, the project would be presented to the Jackson Bond Citizens’ Advisory Committee on October 25, 2017, before final consideration by the full Public Health Trust Board of Trustees. Monitoring of capital projects would be overseen by Isa M. Nunez, vice president, facilities design and construction. Monitoring of engineering projects would be overseen by the chief executive officer of the respective facility.

**Background**
Jackson Health System’s $1.5 billion capital plan is funded in large part by the $830 million Jackson Miracle-Building Bond Program approved by Miami-Dade County voters in 2013. Consistent with the spirit of that program and subsequent policy set by the Board of County Commissioners, all projects funded wholly or in part with funds from the Miracle-Building Bond are reviewed by the Capital Steering Committee, Purchasing & Facilities Subcommittee, Citizens Advisory Board, and Public Health Trust Board of Trustees, regardless of any applicable delegated authority.
**Jackson Miracle-Building Bond Program**

**Public Health Trust**

**Project Review & Approval**

<table>
<thead>
<tr>
<th>Bond Project Name:</th>
<th>Activity # 52017027</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jackson South Medical Center – YS10 X-Ray System Relocation</td>
<td>Project Manager: (check one)</td>
</tr>
<tr>
<td></td>
<td>Facilities &amp;C</td>
</tr>
</tbody>
</table>

**Scope and description:**
Relocation of the YS10 system from the Emergency Department to the South Wing corridor of the main Imaging Department. Scope includes modification of the new space to address electrical needs for the equipment, removal of the existing control room within the lab, creation of a new control room for the X-ray machine and re-flooring of the South Wing corridor.

**Total Project Cost and Bond Allocation:**

<table>
<thead>
<tr>
<th>Miracle Bonds</th>
<th>$475,026</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure:</td>
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</tr>
<tr>
<td>New Facilities:</td>
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</tr>
<tr>
<td>Renovations and Upgrades:</td>
<td>$475,026</td>
</tr>
<tr>
<td>Technology &amp; Equipment:</td>
<td></td>
</tr>
<tr>
<td>Capital Contributions:</td>
<td></td>
</tr>
</tbody>
</table>

**Statement of Need:**
With the rapidly expanding service lines such as trauma and neurosurgery and future needs of the biplane interventional radiology lab, it is necessary to relocate the YS10 imaging system. JSMC volumes have increased 24 percent over the past year, with 3,393 additional procedures. Comparing 2015 to 2016, volume increased by 22 percent, to 9,502 procedures. The relocation will make the equipment more accessible for team members to deliver timelier patient care to all populations. In addition, the relocation will provide the required footprint and location to construct the biplane, enabling future designation as a comprehensive stroke center.

**Estimated Cost Breakdown:**

| Professional Services: | $ 96,021 |
| Construction:          | $ 271,836 |
| F&E:                   | $ 73,824 |
| Owner’s Contingency:   | $ 33,345 |
| Total:                 | $ 475,026 |

**Compliance with Master Plan (Y/N): Y**
If no, explain:

**Compliance with Strategic Plan:**

#4: Pursue service line growth opportunities that yield high revenue and margin
#5: Leverage three hospital campuses to position Jackson as a market leader in Miami-Dade County
#8: Continue to invest and expand our quality and service initiatives

**Projected Project Schedule:**

Design Procurement: 2 months
Design Phase: 3 months
Permitting: 2 months
Construction Procurement: 2 months
Construction Phase: 4 months

---

Capital Steering Committee Approval Date: 10/23/17
Facility Subcommittee Approval Date: ____________________
Citizen’s Advisory Committee Review Date: ____________________
PHT Board of Trustees Approval Date: ____________________
TO: Jose Luis Gomez, Chairman  
and Members, Jackson Health System General Obligation Bond Citizens’ Advisory Committee

FROM: Isa M. Nunez, Vice President  
Facilities Design and Construction

DATE: October 25, 2017

RE: Jackson Miracle-Building Bond Project Informational Report – Project Close Out Reports

Recommendation

Staff recommends that the Public Health Trust Board of Trustees accept the attached project close-out reports for the following projects: Jackson Memorial Medical Center – Central Building Roof Replacement and Jackson Memorial Medical Center – Utility Center Replace Fuel Lines.
Jackson Miracle-Building Bond Program
Public Health Trust
Project Close Out Report

Bond Project Name:
Jackson Memorial Medical Center – Central Building Roof Replacement

Activity # 51015036
Approval Date
07/27/15

Scope and description:
Complete replacement of roofs 6 and 7 over the Central Building. The scope of this project included complete roof demolition, replacement and warranty. The roofing system includes new insulation, roofing membrane, flashing and steel coping.

Budget & Funding Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>Original Approved</th>
<th>Final Closeout</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miracle Bonds</td>
<td>$713,000.00</td>
<td>$687,035.41</td>
<td>$25,964.59</td>
</tr>
<tr>
<td>Capital Contribution</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Philanthropic Donation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Sources</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$713,000.00</strong></td>
<td><strong>$687,035.41</strong></td>
<td><strong>$25,964.59</strong></td>
</tr>
</tbody>
</table>

Line-Item Allocations

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<tr>
<th>Line Item</th>
<th>Original Approved</th>
<th>Final Closeout</th>
<th>Difference</th>
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</thead>
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<tr>
<td>Design</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Construction</td>
<td>$641,700.00</td>
<td>$687,035.41</td>
<td>$45,335.41</td>
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<td>FF&amp;E</td>
<td></td>
<td></td>
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<tr>
<td>Contingency/Balance</td>
<td>$71,300.00</td>
<td>$0</td>
<td>($71,300.00)</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$713,000.00</strong></td>
<td><strong>$687,035.41</strong></td>
<td><strong>$25,964.59</strong></td>
</tr>
</tbody>
</table>

Project Team

Contractor: Florida Roofing (SBE) – Final Contract Amount $687,035.41

Closeout Notes:
The project was completed in July 2017 and closed August 2017.
Jackson Miracle-Building Bond Program
Public Health Trust
Project Close Out Report

Bond Project Name:
Jackson Memorial Medical Center – Utility Center Replace Fuel Lines

Activity # 51017002
Approval Date 10/19/16

Scope and description:
Scope included the cleaning, removal and disposal of existing underground fuel supply, fuel return, and fuel vent piping to underground tanks 1 and 2. Installation of new double-wall fuel supply, return, and vent piping included all testing, certification, and plans for the scope of work.

Budget & Funding Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>Original Approved</th>
<th>Final Closeout</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miracle Bonds</td>
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<td>$205,839.00</td>
<td>$28,650.00</td>
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<tr>
<td>Capital Contribution</td>
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<td></td>
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</tr>
<tr>
<td>Philanthropic Donation</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Other Sources</td>
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<td></td>
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</tr>
<tr>
<td>TOTAL</td>
<td>$234,489.00</td>
<td></td>
<td>$28,650.00</td>
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Line-Item Allocations

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<th>Final Closeout</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction</td>
<td>$205,839.00</td>
<td>$205,839.00</td>
<td>$0</td>
</tr>
<tr>
<td>FF&amp;E</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contingency/Balance</td>
<td>$28,650.00</td>
<td>$0</td>
<td>($28,650)</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$234,489.00</td>
<td>$205,839.00</td>
<td>$28,650.00</td>
</tr>
</tbody>
</table>

Project Team

Contractor: Florida Metro Construction Co. Inc. – Final Contract Amount $205,839.00

Closeout Notes:
The project was completed in May 2017 and closed July 2017.
9. **Jackson Miracle-Building Bond Protégé Update**

*Isa Nunez, Vice President, Facilities Design and Construction*

*Jackson Health System*
10. Discussion

*Jose Luis Gomez, Chairman*
11. Adjournment

Jose Luis Gomez, Chairman
JACKSON HEALTH SYSTEM
GENERAL OBLIGATION BOND CITIZENS’ ADVISORY COMMITTEE

MEETING AGENDA

Wednesday, November 29, 2017
11:30 A.M. to 12:30 P.M.

Jackson Memorial Hospital
West Wing Conference Room 126B
First Floor
1611 N. W. 12th Avenue
Miami, Florida 33136
1. Welcome and Introductions
   Jose Luis Gomez, Chairman

2. Approval of Previous Committee Meeting Minutes
   Jose Luis Gomez, Chairman
   (as of October 25, 2017)

3. Reasonable Opportunity for the Public to be Heard
   Jose Luis Gomez, Chairman

4. Purchasing and Facilities Subcommittee Update
   Martha Baker, RN. President, SEIU, Local 1991
   Member, JHS GOB Citizens’ Advisory Committee

5. Jackson Miracle-Building Bond Program Projects
   Isa Nunez, Vice President
   November 2017  (Recommended for Approval)
   Facility Design and Construction, Jackson Health System

6. Jackson Miracle-Building Bond Protégé Presentation
   Amber J. Lawhorn, Director
   Small Business Enterprise (SBE) Program
   Jackson Health System

7. Discussion
   Jose Luis Gomez, Chairman

8. Adjournment
   Jose Luis Gomez, Chairman
1. Welcome and Introductions

José Luis Gomez, Chairman
JACKSON HEALTH SYSTEM  
GENERAL OBLIGATION BOND CITIZENS’ ADVISORY COMMITTEE MEETING MINUTES  

Wednesday, October 25, 2017  
12:00 p.m. to 2:00 p.m.  

Jackson Memorial Hospital  
West Wing Conference Room 126B  
First Floor  
1611 N. W. 12th Avenue  
Miami, FL 33136  

JHS General Obligation Bond Citizens’ Advisory Committee  
Jose Luis Gomez, Chairman  
Geraldine Lazarre, Vice Chairwoman  
Martha Baker, RN  
Kareem T. Brantley  
Sigfredo Delgado  
Ronald E. Frazier  
Chad S. Friedman  
Alina T. Hudak  

Ex-officio Members  
Audrey M. Edmonson, Commissioner, Miami-Dade County  
Irene Lipof, Member, PHT Board of Trustees  

Members Present: Jose Luis Gomez, Chairman, Kareem T. Brantley, Sigfredo Delgado, Chad S. Friedman, Ronald E. Frazier and Commissioner Audrey M. Edmonson  

Member(s) Excused: Irene Lipof, Geraldine Lazarre, Martha Baker, and Alina T. Hudak  

In addition to the Committee members, the following staff members, Manager, Small Business Enterprise (SBE) Outreach and Advocacy, President and Chief Executive Officer and Chief Operating Officer, Lunacon Construction Group and Assistant Miami-Dade County Attorneys were present: Isa Nunez, Rochelle Lewis, Amber J. Lawhorn, Matthew Pinzur, and Elena Barberis; Charesse Chester, Manager, SBE Outreach; Patricia Bonilla, President and Chief Executive Officer and Emilio Bonilla, Chief Operating Officer, Lunacon Construction Group; and Jeffrey Poppel and Christopher Kokoruda, Assistant Miami-Dade County Attorneys  

1. Welcome and Introductions  

Jose Luis Gomez, Chairman welcomed everyone to the Jackson Health System General Obligation Bond Citizens’ Advisory Committee (JHS GOB Citizens’ Advisory Committee) meeting.  

(a) Meeting Call to Order  

Jose Luis Gomez, Chairman at 12:05 p.m.  

(b) Attendance  

A roll call was conducted. With a quorum being present Mr. Gomez proceeded with the meeting.
2. Approval of the Previous Meeting Minutes

(a) Meeting minutes as of July 25, 2017

Jose Luis Gomez, Chairman

Kareem T. Brantley moved approval; seconded by Ronald E. Frazier, and carried without dissent

3. Reasonable Opportunity for the Public to be Heard as Required by Section 286.0114.FLA.STAT. (Chapter 2013-227, Laws of Florida)

There were no requests from the public to be heard.

4. Purchasing and Facilities Subcommittee Update

In the absence of Martha Baker, Ex-officio Member of the Committee, Matthew I. Pinzur, Vice President, Strategic Communications reported that the Purchasing and Facilities Subcommittee met on October 25, 2017. The Subcommittee received an overview of monthly routine reports. In addition the following project under the Jackson Miracle-Building Bond Program for the month of October 2017 was presented and accepted by the Subcommittee with a favorable recommendation to the JHS GOB Citizens’ Advisory Committee:

Bond Project Name: Jackson South Medical Center – YSIO X-Ray System Relocation

A detailed description of the project was included in the agenda.

5. Jackson Miracle-Building Bond Projects Quarterly Report – July to September 2017

Mr. Pinzur presented a summary of the Quarterly Report (July to September 2017). During the quarter equipment and technology purchases under the bond was approximately $4.52 million of Miracle-Building Bond proceeds. The largest purchases included transfusion equipment at Jackson Main, infant monitors for Jackson North and Holtz Children’s Hospital, ultrasound equipment at Jackson South, and imaging equipment at Jackson North. Just over $600,000 was spent on system-wide information technology upgrades. During the quarter the Committee met once to discuss updates presented by staff. No new projects were presented during the quarter. Previously approved funding was reallocated among seven (7) projects due to evolving capital priorities and project scopes. Mr. Pinzur recommended that the Quarterly Report (July to September 2017) be approved as presented. The report was forwarded to members prior to the meeting for their review and was distributed at the meeting.

Motion to approve the Jackson Miracle-Building Bond Projects Quarterly Report – July to September 2017

Jose Luis Gomez, Chairman

Ronald E. Frazier moved approval; seconded by Sigfredo Delgado; and carried without dissent.
6. **Jackson Miracle-Building Bond Projects Update**

Isa Nunez, Vice President, Facility Design and Construction presented a slide presentation highlighting the status of key projects including Jackson West, Christine E. Lynne Rehabilitation Center, Jackson Memorial Emergency Department, Jackson Memorial North Central Energy Plant Expansion, Jackson South Medical Center, Jackson North Medical Center, and Jackson Memorial Medical Campus Floor Modernizations; Project Upgrades in Progress: Jackson Memorial Hybrid Operating Room in DTC 2nd Floor, and Jackson Memorial Hospital CT Scan Room Renovation in West Wing 2nd Floor; and Completed Projects: Jackson Memorial Hospital Mobile MRI Unit, Jackson Memorial Hospital Bi-Plane in West Wing 2nd Floor and Rosie Lee Wesley Primary Care Clinic Phase 2 Renovations Exam Rooms.

7. **Jackson Miracle-Building Bond Program Project as of October 2017 (Recommended for Approval)**

Ms. Nunez recommended for approval the Jackson South Medical Center – YSIO X-Ray System Relocation, a project under the Jackson Miracle-Building Bond Program. With the rapidly expanding service lines such as trauma and neurosurgery and future needs of the bi-plane interventional radiology lab, it is necessary to relocate the YSIO imaging system. The fiscal impact of the project is $475,026. A detailed description of the project was included in the agenda.

**Motion to approve the project**

*Jose Luis Gomez, Chairman*

*Ronald E. Frazier moved approval; seconded by Sigfredo Delgado; and carried without dissent.*

8. **Jackson Miracle-Building Bond Project Close-outs**

For the purpose of information, descriptions of the Jackson Miracle-Building Bond Project Close-outs (Jackson Memorial Medical Center – Central Building Roof Replacement; and Jackson Memorial Medical Center – Utility Center Replace Fuel Lines) were included in the agenda.

9. **Jackson Miracle-Building Bond Protégé Update**

Charesse Chester, Manager, SBE Outreach and Advocacy, introduced Patricia Bonilla, President and Chief Executive Officer, and Emilio Bonilla, Chief Operating Officer, Lunacon Construction Group. Lunacon Construction Group is a Hispanic Woman-Owned Small Business that provides design-build, construction management, and general contracting services.

Jackson Health Systems continues to build strong Mentor-Protégé relationships and remains on track to achieve ultimate Protégé program objectives.

10. **Discussion**

There was no other discussion.

11. **Adjournment**

Jose Luis Gomez, Chairman adjourned the meeting at 1:30 p.m.

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**Meeting Minutes Prepared by** Ivenette Cobb-Black  
Executive Assistant  
Public Health Trust Board of Trustees
3. Reasonable Opportunity for the Public to be Heard

Jose Luis Gomez, Chairman
4. Purchasing and Facilities Subcommittee Update

Martha Baker, RN, President, SEIU Local 1991, and Member, JHS GOB Citizens’ Advisory Committee
TO: Jose Luis Gomez, PE, Chairman
and Members, Jackson Health System General Obligation Bond Citizens’ Advisory Committee

FROM: Isa M. Nunez, Vice President
Facilities Design and Construction

DATE: November 29, 2017

RE: Jackson Miracle-Building Bond Projects – November 2017

Recommendation
Staff recommends that the Citizen’s Advisory Committee recommend favorably to the Public Health Trust Board of Trustees the approval of the following project four projects for funding under the Jackson Miracle-Building Bond program, approved by voters in November 2013: ACC East Emergency Generator Replacement, ACC East Air Handler Replacement, ACC East Roof Replacement and ACC West Air Handler Replacement. Details for the projects are attached.

Scope
The Jackson Miracle-Building Bond program is the foundation of the capital plan, which includes work at all existing Jackson campuses and the creation of new facilities across Miami-Dade County. The scope of the individual project is attached.

Fiscal Impact/Funding Source
The fiscal impact for the project is $1,166,000, all from the Miracle-Building Bond program.

Track Record/Monitoring
All projects have been approved by the staff Capital Steering Committee. If approved by the Trust Board’s committees of jurisdiction, the project would be presented to the Jackson Bond Citizens’ Advisory Committee on November 29, 2017, before final consideration by the full Public Health Trust Board of Trustees. Monitoring of capital projects would be overseen by Isa M. Nunez, vice president, facilities design and construction. Monitoring of engineering projects would be overseen by the chief executive officer of the respective facility.

Background
Jackson Health System’s $1.5 billion capital plan is funded in large part by the $830 million Jackson Miracle-Building Bond Program approved by Miami-Dade County voters in 2013. Consistent with the spirit of that program and subsequent policy set by the Board of County Commissioners, all projects funded wholly or in part with funds from the Miracle-Building Bond are reviewed by the Capital Steering Committee, Purchasing & Facilities Subcommittee, Citizens Advisory Board, and Public Health Trust Board of Trustees, regardless of any applicable delegated authority.
## Jackson Miracle-Building Bond Program
### Public Health Trust
#### Project Review & Approval

<table>
<thead>
<tr>
<th>Bond Project Name:</th>
<th>Activity #</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC East – Emergency Generator Replacement</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Scope and description:</th>
<th>Statement of Need:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope includes the replacement of the existing generator with a new 480V 200 KW generator, including new feeders, emergency panel, mechanical work, new concrete pad, permit fees and testing.</td>
<td>The existing 125 kW generator that provides emergency power to ACC East is 40 years old and repair parts are no longer available. In addition, additional equipment is required to be on emergency generator backup power that the current unit cannot support. Replacement with a larger generator will allow required and future loads to be placed on a reliable emergency source during emergencies.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Project Cost and Bond Allocation:</th>
<th>Cost Breakdown:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miracle Bonds: $250,000</td>
<td>Design: $</td>
</tr>
<tr>
<td>Infrastructure: $250,000</td>
<td>Construction: $227,000</td>
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<tr>
<td>New Facilities:</td>
<td>FF &amp; Equipment: $</td>
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<tr>
<td>Renovations &amp; Upgrades:</td>
<td>Contingency: $23,000</td>
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<tr>
<td>Technology &amp; Equipment:</td>
<td>Total: $250,000</td>
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<tr>
<td>Other:</td>
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<table>
<thead>
<tr>
<th>Compliance with Master Plan (Y/N)</th>
<th>Compliance with Strategic Plan: Y</th>
</tr>
</thead>
<tbody>
<tr>
<td>Y</td>
<td>#8: Continue to invest and expand our quality and service initiatives.</td>
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</tbody>
</table>

| ROI projections: | |
|------------------| |

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<tr>
<th>Capital Steering Committee Approval Date:</th>
<th>11/6/17</th>
</tr>
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<tbody>
<tr>
<td>Facility Subcommittee Approval Date:</td>
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<tr>
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<tr>
<td>PHT Board of Trustees Approval Date:</td>
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</table>
### Jackson Miracle-Building Bond Program

**Public Health Trust**

**Project Review & Approval**

<table>
<thead>
<tr>
<th>Bond Project Name:</th>
<th>Activity #</th>
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</thead>
<tbody>
<tr>
<td>ACC East – Roof Replacement</td>
<td></td>
</tr>
</tbody>
</table>

**Scope and description:**

Construction services for the replacement of the ACC East building roof. New roof includes new stainless steel flashing, 20-year waterproof roofing system, walk pads at entry doors and around A/C equipment, permits, testing, inspections and 20-year manufacturer warranty.

**Statement of Need:**

The roof is more than 30 years old and has several leaks running into patient areas. A replacement roof would extend the facility’s useful life as a safe and suitable clinical site.

**Total Project Cost and Bond Allocation:**

<table>
<thead>
<tr>
<th>Miracle Bonds:</th>
<th>$341,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure:</td>
<td>$341,000</td>
</tr>
</tbody>
</table>

**Cost Breakdown:**

| Design: | $ |
| Construction: | $310,000 |
| FF & Equipment: | $ |
| Contingency: | $31,000 |

**Total:** $341,000

**Compliance with Master Plan (Y/N):** Y

If no, explain:

#8: Continue to invest and expand our quality and service initiatives.

**ROI projections:**

**Projected Project Schedule:**

- Procurement of Contractor: 2 months
- Permitting/AHCA: 1.5 months
- Construction Phase: 2 months

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**Capital Steering Committee Approval Date:** 11/6/17

**Facility Subcommittee Approval Date:** ________________________________

**Citizen’s Advisory Committee Review Date:** ________________________________

**PHT Board of Trustees Approval Date:** ________________________________
**Jackson Miracle-Building Bond Program**  
**Public Health Trust**  
**Project Review & Approval**

<table>
<thead>
<tr>
<th>Bond Project Name:</th>
<th>Activity #</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ACC West – Air Handler Replacement</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Scope and description:**  
Construction services for the replacement of air handlers that serve the pharmacy lobby and offices. Scope includes new air handler, new chilled water valves, pipes and insulation, new supply air duct, demolition of mechanical room, mold remediation, new drywall, paint and permits.

**Statement of Need:**  
The existing air handler in more than 25 years old and in poor condition. The coils have been cleaned multiple times but have lost the ability to cool the space and are leaking into the space, creating susceptibility to mold. Replacement of the unit will better serve the areas and provide better air flow, extending the building’s life as a safe and suitable clinical facility.

**Total Project Cost and Bond Allocation:**  
- **Miracle Bonds:** $75,000  
- **Infrastructure:** $75,000  
- **New Facilities:**  
  - **Renovations & Upgrades:**  
  - **Technology & Equipment:**  
  - **Other:**

**Cost Breakdown:**  
- **Design:** $  
- **Construction:** $69,000  
- **FF & Equipment:** $  
- **Contingency:** $6,000  
  - **Total:** $75,000

**Compliance with Master Plan (Y/N):** **Y**  
If no, explain:  

**Compliance with Strategic Plan:** **Y**  
#8: Continue to invest and expand our quality and service initiatives.

**ROI projections:**

**Projected Project Schedule:**  
- Procurement of Contractor: 1 month  
- Permitting/AHCA: 0.5 month  
- Construction Phase: 2 months

**Capital Steering Committee Approval Date:**  
11/6/17

**Facility Subcommittee Approval Date:**

**Citizen’s Advisory Committee Review Date:**

**PHT Board of Trustees Approval Date:**
## Jackson Miracle-Building Bond Program
### Public Health Trust
#### Project Review & Approval

<table>
<thead>
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<th>Bond Project Name:</th>
<th>Activity #</th>
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</thead>
<tbody>
<tr>
<td>ACC East – Air Handler Replacement</td>
<td></td>
</tr>
</tbody>
</table>

### Scope and description:
Construction services for the replacement of air handlers #110 and #116, which serve the third floor dermatology area and the north side floors 1-5 of the ACC East building. Scope includes the two new air handlers, variable frequency drives, electronic valves/actuators, controls, insulation, plumbing, demolition and removal of existing unit, crane, temporary cooling unit, dampers, test and balance and permits.

### Statement of Need:
The existing air handlers are 25 years old and in very poor condition. The units have had multiple repairs over the years totaling over $80,000 between repairs and parts, but both air handler bases are rusted beyond repair and creating leaks throughout the building. Replacement of the units will better serve the areas and provide better air flow. This would be an investment in the longevity of the facility to continue delivering quality care by providing a safe and suitable environment.

### Total Project Cost and Bond Allocation:
| Miracle Bonds: | $ 500,000 |
| Infrastructure: | $ 500,000 |
| New Facilities: |            |
| Renovations & Upgrades: |            |
| Technology & Equipment: |            |
| Other: |            |

### Cost Breakdown:
- Design: $
- Construction: $ 454,000
- FF & Equipment: $
- Contingency: $ 46,000
- Total: $ 500,000

### Compliance with Master Plan (Y/N):
- Y

### Compliance with Strategic Plan:
- #8: Continue to invest and expand our quality and service initiatives.

### ROI projections:

### Projected Project Schedule:
- Procurement of Contractor: 2 months
- Permitting/AHCA: 1 month
- Construction Phase: 3 months

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Capital Steering Committee Approval Date: 11/6/17

Facility Subcommittee Approval Date: ____________________________
Citizen’s Advisory Committee Review Date: ________________________________
PHT Board of Trustees Approval Date: ________________________________
6. Jackson Miracle-Building Bond Protégé Update

Isa Nunez, Vice President, Facilities Design and Construction
Jackson Health System
7. Discussion

Jose Luis Gomez, Chairman
8. Adjournment

Jose Luis Gomez, Chairman