



**TO:** Geraldine Lazarre, Vice Chairwoman,  
and Members, Jackson Bond Citizens' Advisory Committee

**FROM:** Carlos A. Migoya  
President & Chief Executive Officer

**DATE:** July 23, 2019

**RE:** Jackson Miracle-Building Bond Quarterly Report – April to June 2019

---

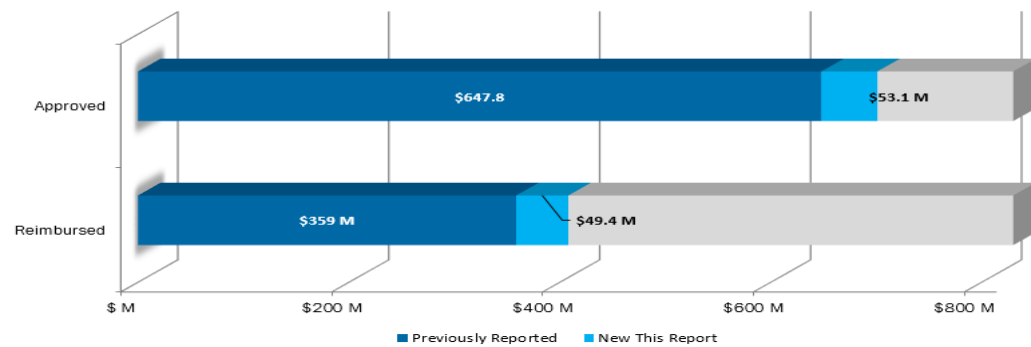
During the third quarter of FY 2019, the Jackson Bond Citizens' Advisory Committee met once to discuss updates presented by staff. Five projects were presented for approval during the reporting period.

Equipment and technology purchases under the bond during the period represent approximately \$5.01 million of Miracle-Building Bond proceeds. The largest purchases in those categories included OR Sonopet ultrasonic aspirators, cath lab software, and hospital beds at Jackson Memorial Hospital, pedi ECMO equipment at Holtz Children's Hospital, furniture at Jackson Behavioral Health Hospital, an intravascular ultrasound at Jackson South Medical Center, and a supply chain cart and IT indoor wireless equipment for the entire system.

As staff completes the purchases of previously-approved major technology and equipment, our aggressive negotiations and procurement procedures are resulting in substantial savings compared to budget and funds approved by the committee and the Public Health Trust Board of Trustees. These savings are detailed in the attachments to this report, just as savings from under-budget completion of capital projects are detailed in close-out reports.

This explains the net negative numbers in this quarter's bond dashboard.

## Bond Dashboard



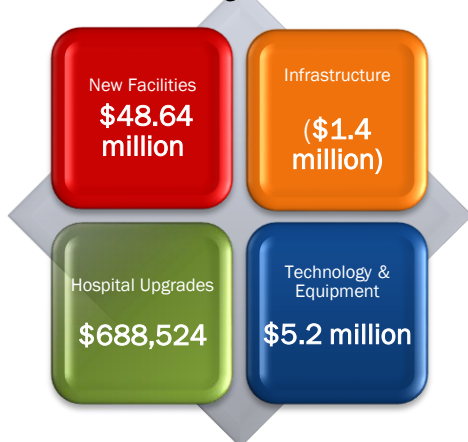
### Approved Funds – Line Item: This Quarter



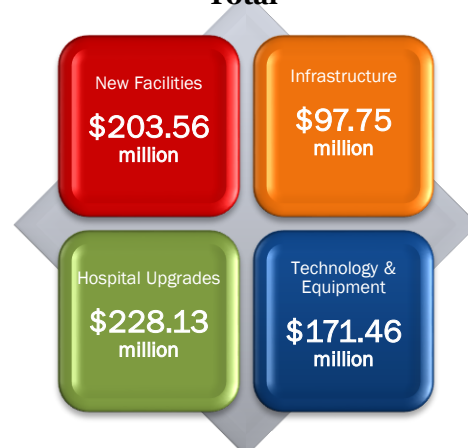
### Approved Funds – Line Item: Total



### Approved Funds - Category: This Quarter\*



### Approved Funds - Category: Total\*



## Financial Update

Reimbursements received during the report timeframe totaled \$49,443,927 bringing to \$407,990,561 the total reimbursement received since the bond program began.

## Small-Business Enterprise Contracting

During this reporting period, 91 contracts were awarded totaling \$19,402,165. Three of those projects, or 3.3 percent, were awarded to prime contractors who are certified small business enterprises (SBEs). Those three contracts had a total value of \$148,898, or .77 percent of the combined value of all bond-funded contracts awarded in this period. Another \$4,557,942 flowed to SBE sub-contractors through non-SBE prime contractors, representing an additional 23.49 percent of total contract value this quarter.

At the committee meeting on October 25, 2017, the committee requested the subsequent quarterly reports include a summary of the ethnic and gender data provided by the vendors for all contracts awarded during the reporting period. For the current reporting period, the following data was compiled:

<b>Ethnicity</b>	<b>Value</b>	<b>Share</b>		<b>Gender</b>	<b>Value</b>	<b>Share</b>
<b>White</b>	\$8,562,870	43.95%		<b>Female</b>	\$1,397,652	7.2%
<b>Black</b>	\$131,244	.68%		<b>Male</b>	\$9,749,929	50.25%
<b>Hispanic</b>	\$2,427,468	12.51%		<b>Shareholder-Owned</b>	\$4,140,550	21.34%
<b>Shareholder-Owned</b>	\$4,140,550	21.34%		<b>TBD</b>	\$4,114,034	21.2%
<b>TBD</b>	\$4,114,034	21.2%				

The names and demographics of the prime and sub-contractors for all 91 contracts are detailed below.

These totals do not include bond-funded expenditures on non-construction items such as equipment and technology. The totals also do not include projects approved by the Trust Board that have not yet completed the procurement process. This list only represents contracts awarded during the reporting period – some projects include additional contracts detailed in prior reports or still pending award.

Fourteen SBE outreach events were held or attended during the reporting period:

- April 5, 2019, at Miami-Dade County Aviation Department Minority Affairs Division
- April 11, 2019, FSMSDC 34<sup>th</sup> Annual Business Expo at Broward County Convention Center
- April 30, 2019, Turner School of Construction Management at Miami Dade College Wolfson Campus
- May 3, 2019, at Miami-Dade County Aviation Department Minority Affairs Division
- May 6, 2019, Miami-Dade County Small Business Development at Doral Police Training and Community Center
- May 7, 2019, Miami-Dade County Small Business Development at West Kendall Library
- May 8, 2019, Miami-Dade County Small Business Development at Miami International Airport

- May 23, 2019, Miami Dade Chamber General Membership Meeting at Little Haiti Cultural Center
- June 7, 2019, at Miami-Dade County Aviation Department Minority Affairs Division
- June 10, 2019, JHS Facilities, SBD and Skanska – Compliance Discussion at Jackson Memorial Hospital
- June 13, 2019, JHS “Primed for Success” Lunch and Learn in partnership with Florida State Minority Supplier Development
- June 18, 2019, Jackson Health System’s radio show on WMBM 1490 AM, “Your Appointment with Jackson”
- June 24, 2019, JHS Facilities, SBD and Skanska – Compliance Discussion at Jackson Memorial Hospital
- June 27, 2019, Turner DTC ICU Team – SBD Compliance Training at Jackson Memorial Hospital

Following are the three contracts awarded to SBE prime contractors:

<b>Award Date &amp; Method</b>	<b>Project</b>	<b>Vendor</b>	<b>Vendor Demographic</b>	<b>Contract Value</b>	<b>Vendor Share</b>
<b>04/26/19 Bid Waiver</b>	Jackson North Medical Center Labor & Delivery Showers	MB3 Enterprise Solutions, LLC	Black Male SBE	\$109,460	100%
<b>06/05/19 Constr: RFP</b>	Diagnostic Treatment Center 206D Pediatric Fluoroscopy	LEE Construction Group, Inc.	Hispanic Male SBE	\$7,464	100%
<b>06/17/19 Constr: RFP</b>	Ambulatory Care Center East Air Handler Unit and Penthouse	LEE Construction Group, Inc.	Hispanic Male SBE	\$31,974	100%

Following are the 88 projects awarded to non-SBE prime contractors:

<b>Award Date &amp; Method</b>	<b>Project</b>	<b>Vendor</b>	<b>Vendor Demographic</b>	<b>Contract Value</b>	<b>Vendor Share</b>
<b>04/01/19 Constr: ITB</b>	East Tower Generator Upgrade	360 Energy Solutions Corp.	Hispanic Male Non-SBE	\$6,761	89.24%
		State Demolition LLC	Hispanic Male Non-SBE		10.76%
<b>04/09/19 City of Miami Beach Contract 2018-028</b>	Highland Park Building 1 Transplant Diagnostics	AAA Automated Door Repair, Inc.	Hispanic Male Non-SBE	\$21,003	100%

<b>04/22/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Pneumatic Tube Modernization	ASE Telecom and Data, Inc	Hispanic Female Non-SBE	\$35,821	86.21%
		All Tech Electric, Inc.	Hispanic Male SBE		13.79%
<b>04/01/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	ASE Telecom and Data, Inc	Hispanic Female Non-SBE	\$868,134	85%
		All Tech Electric, Inc.	Hispanic Male SBE		7.5%
		Statewide Electric and Environmental Solutions, LLC.	Hispanic Male SBE		7.5%
<b>04/08/19</b> <b>State of Maryland</b> <b>Contract</b> <b>PBX III</b> <b>Telecommunications</b> <b>Equipment and Services</b> <b>RFP/BPO 060B11400048</b>	Central 7 Renovation	Atos IT Solutions	Shareholder Owned Shareholder Owned Non-SBE	\$17,206	100%
<b>04/16/19</b> <b>Vizient Contract</b> <b>#IT0031</b>	Jackson South Medical Center Phase 2	CDW Government Inc	Shareholder Owned Shareholder Owned Non-SBE	\$17,546	100%
<b>04/16/19</b> <b>Vizient Contract</b> <b>#IT0031</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	CDW Government Inc	Shareholder Owned Shareholder Owned Non-SBE	\$97,450	100%
<b>04/16/19</b> <b>Vizient Contract</b> <b>#DM0023</b>	Jackson South Medical Center Phase 2	Claflin Medical Equipment Corp	Shareholder Owned Shareholder Owned Non-SBE	\$20,960	100%
<b>04/26/19</b> <b>Constr: JOC Direct</b>	Central Building Renovation Cath Labs 1 and 5	Comfort Tech Air Conditioning, Inc.	Hispanic Female Non-SBE	\$428,353	81.83%

		Brophy Associates, Inc. (dba Direct Digital Concepts)	Hispanic Male SBE		9.05%
		Gomez Quality Insulation, Inc.	HispanicMaleSBE		9.12%
<b>04/29/19 Constr: RFQ</b>	Jackson Memorial Medical Center Campus Wide Elevator Modernization	Delaware Elevators of Florida, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$24,955	100%
<b>04/17/19 Constr: RFQ</b>	Jackson Memorial Medical Center Campus Wide Elevator Modernization	Delaware Elevators of Florida, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$16,255	100%
<b>04/16/19 Constr: RFQ</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	Douglas Equipment Company	White Male Non-SBE	\$28,133	100%
<b>04/03/19 Constr: JOC Direct</b>	Jackson Memorial Medical Center Campus Wide Elevator Modernization	F.H. Paschen, S.N. Nielsen and Associates	White Male Non-SBE	\$16,401	100%
<b>04/08/19 Vizient Contract #IT0034</b>	Diagnostic Treatment Center-3 Conversion of Operating Rooms 19 & 20	Insight Direct USA, Inc.	White Male Non-SBE	\$12,064	100%
<b>04/08/19 Vizient Contract #IT0034</b>	Central 7 Renovation	Insight Direct USA, Inc.	White Male Non-SBE	\$75,746	100%
<b>04/09/19 State of Florida Contract 425-001-12-1</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	JC White Architectural Interior Products	White Female Non-SBE	\$165,960	100%

<b>04/30/19</b> <b>State of Florida Contract</b> <b>425-001-12-1</b>	Diagnostic Treatment Center Central Sterilization Services	JC White Architectural Interior Products	White Female Non-SBE	\$14,060	100%
<b>04/16/19</b> <b>Constr: JOC Direct</b>	Behavioral Health - Crisis Unit Expansion	Johnson-Laux Construction, LLC.	White Female Non-SBE	\$2,906	47.8%
		AAA Automated Door Repair, Inc.	Hispanic Male Non-SBE		52.2%
<b>04/26/19</b> <b>State of Florida Contract</b> <b>425-001-12-1</b>	Highland Park Building 1 Transplant Diagnostics	Krueger International, Inc.	White Male Non-SBE	\$6,430	100%
<b>04/02/19</b> <b>Los Angeles County</b> <b>Contract</b> <b>MA-IS-1540050-7</b>	Jackson South Medical Center Phase 2	Norix Group, Inc	White Male Non-SBE	\$53,682	100%
<b>04/26/19</b> <b>Constr: RFP</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	OHL-Arellano Construction Company	Shareholder Owned Shareholder Owned Non-SBE	\$69,403	66.98%
		TBD	TBD TBD SBE		33.02%
<b>04/26/19</b> <b>Constr: RFP</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	OHL-Arellano Construction Company	Shareholder Owned Shareholder Owned Non-SBE	\$219,880	66.98%
		TBD	TBD TBD SBE		33.02%
<b>04/17/19</b> <b>Constr: RFP</b>	Jackson North Medical Center New Expansion and Backfill - Phase 2	OHL-Arellano Construction Company	Shareholder Owned Shareholder Owned Non-SBE	\$42,326	66.98%
		TBD	TBD TBD SBE		33.02%

<b>04/09/19 Exempt from Procurement Regulation</b>	Highland Park Building 1 Transplant Diagnostics	Picture Perfect Art & Frames	White Male Non-SBE	\$26,026	100%
<b>04/09/19 Standardization Bid Waiver</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	AVI Integrators dba Security 101	Hispanic Male Non- SBE	\$8,702	93%
		Global Communications & Security Corp.	Hispanic Male SBE		7%
<b>04/12/19 Standardization Bid Waiver</b>	Highland Park Building 1 Transplant Diagnostics	AVI Integrators dba Security 101	Hispanic Male Non-SBE	\$35,174	93%
		TBD	TBD TBD SBE		7%
<b>04/26/19 Constr: RFP</b>	Jackson Memorial Medical Center Floor Modernizations & Other Master Plan Projects	Skanska USA Building, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$200,000	93.69%
		SAGOMA Construction Services, Inc	Black Male SBE		6.31%
<b>04/26/19 Constr: RFP</b>	West Wing 9 Renovation	Skanska USA Building, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$48,634	93.69%
		SAGOMA Construction Services, Inc	Black Male SBE		6.31%
<b>04/26/19 Constr: RFP</b>	Central 7 Renovation	Skanska USA Building, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$248,279	78.16%
		TBD	TBD TBD SBE		21.84%



<b>04/09/19</b> <b>Vizient Contract</b> <b>#CE2563</b>	Diagnostic Treatment Center Central Sterilization Services	Steris Corporation	Shareholder Owned Shareholder Owned Non-SBE	\$50,833	86.72%
J.P. Moran Inc.			White Female SBE		13.28%
<b>04/16/19</b> <b>Vizient Contract</b> <b>#CE2715</b>	Central Building Renovation Cath Labs 1 and 5	Stryker Sales Corporation	Shareholder Owned Shareholder Owned Non-SBE	\$22,046	100%
<b>04/04/19</b> <b>Miami-Dade County</b> <b>Contract</b> <b>E15-PWWM-08</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	Terracon Consultants, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$185,952	100%
<b>04/10/19</b> <b>Constr: RFP</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	Turner Construction Company	Shareholder Owned Shareholder owned Non-SBE	\$1,119,371	65.7%
TBD			TBD TBD SBE		34.3%
<b>04/19/19</b> <b>Constr: RFP</b>	Jackson West Hospital	W. G. Yates & Sons Construction Company	White Male Non-SBE	\$7,915,949	65.7%
TBD			TBD TBD SBE		34.3%
<b>05/13/19</b> <b>Constr: ITB</b>	West Wing Automatic Transfer Switches Replacement	360 Energy Solutions Corp.	HispanicMaleNon- SBE	\$50,018	13.04%

		ASCO Power Technologies	Shareholder Owned Shareholder Owned Non-SBE		86.96%
<b>05/20/19</b> <b>City of Miami Beach</b> <b>Contract</b> <b>ITB 2018-028-ND</b>	Diagnostic Treatment Center-3 Conversion of Operating Rooms 19 & 20	AAA Automated Door Repair, Inc.	Hispanic Male Non-SBE	\$24,282	100%
<b>05/24/19</b> <b>Constr: Emergency</b>	Highland Park Building 1 Transplant Diagnostics	ANF Group, Inc	Hispanic Male Non-SBE	\$215,489	100%
<b>05/28/19</b> <b>State of Maryland</b> <b>Contract</b> <b>PBX III</b> <b>Telecommunications</b> <b>Equipment and Services</b> <b>RFP/BPO 060B11400048</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	Atos IT Solutions	Shareholder Owned Shareholder Owned Non-SBE	\$21,945	100%
<b>05/13/19</b> <b>Vizient Contract</b> <b>#XR032</b>	Highland Park Building 1 Transplant Diagnostics	Canon Medical Systems USA, Inc	Shareholder Owned Shareholder Owned Non-SBE	\$902,595	100%
<b>05/16/19</b> <b>Constr: JOC Direct</b>	Jackson Memorial Medical Center Campus Wide Elevator Modernization	F.H. Paschen, S.N. Nielsen and Associates	White Male Non-SBE	\$4,936	21.73%
		ASE Telecom and Data, Inc	Hispanic Female Non-SBE		78.27%
<b>05/07/19</b> <b>Bid Waiver</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	First Fence USA Inc	Hispanic Male Non-SBE	\$2,855	100%

<b>05/07/19 Bid Waiver</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	First Fence USA Inc	Hispanic Male Non-SBE	\$1,110	100%
<b>05/20/19 Design: RFQualification</b>	Jackson North Medical Center New Expansion and Backfill - Phase 2	Gresham Smith & Partners	White Male Non-SBE	\$129,060	7.75%
		Fortin Leavy Skiles Inc	White Male Non-SBE		79.08%
		D.E.T Strategic Consultants, LLC	Other Male Non-SBE		13.17%
<b>05/20/19 Bid Waiver</b>	Diagnostic Treatment Center Central Sterilization Services	Hospital Safety Solutions	White Male Non-SBE	\$2,000	100%
<b>05/13/19 Standardization Bid Waiver</b>	Trauma & South Wing 6 & 7 Nurse Call System	IdeaCom Healthcare Communications of Florida, Inc.	White Male Non-SBE	\$783,400	100%
<b>05/01/19 Standardization Bid Waiver</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	IdeaCom Healthcare Communications of Florida, Inc.	White Male Non-SBE	\$529,489	100%
<b>05/13/19 Standardization Bid Waiver</b>	Trauma & South Wing 6 & 7 Nurse Call System	IdeaCom Healthcare Communications of Florida, Inc.	WhiteMaleNon- SBE	\$232,936	100%
<b>05/16/19 Standardization Bid Waiver</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	IdeaCom Healthcare Communications of Florida, Inc.	White Male Non-SBE	\$4,680	100%

<b>05/14/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Central Building Renovation Cath Labs 1 and 5	IdeaCom Healthcare Communications of Florida, Inc.	White Male Non-SBE	\$11,653	100%
<b>05/30/19</b> <b>Vizient Contract</b> <b>#IT0034</b>	Diagnostic Treatment Center Central Sterilization Services	Insight Direct USA, Inc.	White Male Non-SBE	\$28,915	100%
<b>05/20/19</b> <b>State of Florida Contract</b> <b>425-001-12-1</b>	Highland Park Building 1 Transplant Diagnostics	Krueger International, Inc.	White Male Non-SBE	\$2,610	100%
<b>05/21/19</b> <b>Constr: RFP</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	OHL-Arellano Construction Company	Shareholder Owned Shareholder Owned Non-SBE	\$452,329	66.98%
TBD			TBD TBD SBE		33.02%
<b>05/28/19</b> <b>Vizient Contracts</b> <b>#MSO2649, #CE2670,</b> <b>#CE2931</b>	Diagnostic Treatment Center-3 Conversion of Operating Rooms 19 & 20	Owens & Minor Distribution, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$17,490	100%
<b>05/01/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	AVI Integrators dba Security 101	Hispanic Male Non-SBE	\$478,938	93%
TBD			TBD TBD SBE		7%
<b>05/30/19</b> <b>Constr: RFP</b>	Diagnostic Treatment Center-3 Conversion of Operating Rooms 19 & 20	Skanska USA Building, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$150,524	78.16%

		TBD	TBD TBD SBE		21.84%
<b>05/23/19 Constr: RFP</b>	Central Building Renovation Cath Labs 1 and 5	Skanska USA Building, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$210,000	78.16%
		TBD	TBD TBD SBE		21.84%
<b>05/09/19 Vizient Contract #CE3113</b>	Diagnostic Treatment Center Central Sterilization Services	Steris Corporation	Shareholder Owned Shareholder Owned Non-SBE	\$45,815	100%
<b>05/14/19 Vizient Contracts #CE2553, #CE2563</b>	Diagnostic Treatment Center Central Sterilization Services	Steris Corporation	Shareholder Owned Shareholder Owned Non-SBE	\$5,119	100.00%
<b>05/07/19 Miami-Dade County Contract #E15-PWWM-08</b>	Jackson South Medical Center Phase 2	Terracon Consultants, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$12,949	100%
<b>05/30/19 Constr: RFP</b>	Jackson South Medical Center Phase 2	Turner Construction Company	Shareholder Owned Shareholder owned Non-SBE	\$117,099	66.98%
		TBD	TBD TBD SBE		33.02%
<b>05/06/19 Bid Waiver</b>	Jackson West Hospital	URS Corporation Southern	Shareholder Owned Shareholder Owned Non-SBE	\$359,642	100%
<b>05/06/19 Constr: RFP</b>	Jackson West Hospital	W. G. Yates & Sons Construction Company	White Male Non-SBE	\$1,301,112	65.7%
		TBD	TBD TBD SBE		34.3%

<b>05/06/19</b> <b>State of Florida Contract</b> <b>425-001-12-1</b>	Diagnostic Treatment Center Central Sterilization Services	WrkLab, Inc	Hispanic Male Non-SBE	\$13,499	100%
<b>06/24/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Diagnostic Treatment Center-3 Conversion of Operating Rooms 19 & 20	ASE Telecom and Data, Inc	Hispanic Female Non-SBE	\$3,685	85%
		All Tech Electric, Inc.	Hispanic Male SBE		7.5%
		Statewide Electric and Environmental Solutions, LLC.	Hispanic Male SBE		7.5%
<b>06/12/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	ASE Telecom and Data, Inc	Hispanic Female Non-SBE	\$3,959	85%
		All Tech Electric, Inc.	Hispanic Male SBE		7.5%
		Statewide Electric and Environmental Solutions, LLC.	Hispanic Male SBE		7.5%
<b>06/04/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	ASE Telecom and Data, Inc	Hispanic Female Non-SBE	\$1,374	85%
		All Tech Electric, Inc.	Hispanic Male SBE		7.5%
		Statewide Electric and Environmental Solutions, LLC.	Hispanic Male SBE		7.5%
<b>06/13/19</b> <b>Standardization Bid</b> <b>Waiver</b>	Central Building Renovation Cath Labs 1 and 5	ASE Telecom and Data, Inc	Hispanic Female Non-SBE	\$6,945	85%

		All Tech Electric, Inc.	Hispanic Male SBE		7.5%
		Statewide Electric and Environmental Solutions, LLC.	Hispanic Male SBE		7.5%
<b>06/11/19 Constr: RFP</b>	Highland Park Building 1 Transplant Diagnostics	ANF Group, Inc	Hispanic Male Non-SBE	\$129,090	73.75%
		TBD	TBD TBD SBE		26.25%
<b>06/26/19 Bid Waiver</b>	Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial	Beltmann Integrated Logistics, Inc.	White Male Non-SBE	\$99,464	100%
<b>06/20/19 Bid Waiver</b>	Highland Park Building 1 Transplant Diagnostics	Beltmann Integrated Logistics, Inc.	White Male Non-SBE	\$10,705	100%
<b>06/11/19Constr: RFQ</b>	Jackson South Medical Center Phase 2	Delaware Elevators of Florida, Inc.	Shareholder OwnedShareholder OwnedNon-SBE	\$38,554	100%
<b>06/03/19 Bid Waiver</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	EADS & Associates	White Male Non-SBE	\$40,148	100%
<b>06/04/19 Vizient Contract #IT0034</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	Insight Direct USA, Inc.	White Male Non-SBE	\$143,299	100%
<b>06/24/19 Vizient Contract #IT0034</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	Insight Direct USA, Inc.	White Male Non-SBE	\$19,925	100%
<b>06/05/19 Vizient Contract #IT0034</b>	Central 7 Renovation	Insight Direct USA, Inc.	White Male Non-SBE	\$15,562	100%

<b>06/07/19</b> <b>Constr: JOC Direct</b>	Behavioral Health - Crisis Unit Expansion	Johnson-Laux Construction, LLC.	White Female Non-SBE	\$115,000	5.54%
		Coastal Demolition Contractors, Inc.	Hispanic Male SBE		7.52%
		Florida Power Quality Solutions, Inc.	Hispanic Male SBE		26.38%
		Stucco Drywall Contractors, Inc.	Hispanic Male SBE		15.31%
		A1 Fire & Security LLC	White Male Non-SBE		8.41%
		ASE Telecom and Data, Inc	Hispanic Female Non-SBE		6.64%
		Delta Construction Group	Hispanic Male Non-SBE		2.61%
		Firematic Sprinklers	Hispanic Male Non-SBE		2.20%
		IHM Plumbing Services Corp.	Hispanic Female Non-SBE		4.31%
		Integ Miami LLC	White Male Non-SBE		3.21%
		Mardale Specialties Direct, Inc	Shareholder Owned Shareholder Owned Non-SBE		1.26%
		MB Acoustic Ceiling, Inc	Hispanic Male Non-SBE		0.51%
		Spot Coolers	Shareholder Owned Shareholder Owned Non-SBE		4.91%



		Tecta America Of South Florida, Inc.	Shareholder Owned Shareholder Owned Non-SBE		5.89%
		Titan Welding & Fabrication, L.L.C.	Black Female Non-SBE		5.3%
<b>06/05/19 Constr: RFP</b>	Jackson North Medical Center Miscellaneous Renovations	OHL-Arellano Construction Company	Shareholder Owned Shareholder Owned Non-SBE	\$8,902	66.98%
		TBD	TBDTBD SBE		33.02%
<b>06/07/19 Vizient Contracts #MSO2649, #CE2670, #CE2931</b>	Diagnostic Treatment Center-3 Conversion of Operating Rooms 19 & 20	Owens & Minor Distribution, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$430	100%
<b>06/06/19 Exempt from Procurement Regulation</b>	Highland Park Building 1 Transplant Diagnostics	Picture Perfect Art & Frames	White Male Non-SBE	\$4,295	100%
<b>06/27/19 Constr: RFP</b>	Central Building Renovation Cath Labs 1 and 5	Skanska USA Building, Inc.	Shareholder Owned Shareholder Owned Non-SBE	\$53,000	78.16%
		TBD	TBD TBD SBE		21.84%
<b>06/07/19 Constr: JOC Direct</b>	Jackson Memorial Medical Center Campus Wide Elevator Modernization	Solares Electrical Services, Inc	Hispanic Male Non-SBE	\$1,459	100%
<b>06/11/19 Bid Waiver</b>	Diagnostic Treatment Center Central Sterilization Services	Steris Corporation	Shareholder Owned Shareholder Owned Non-SBE	\$12,144	100%

<b>06/10/19 Bid Waiver</b>	Diagnostic Treatment Center Central Sterilization Services	Steris Corporation	Shareholder Owned Shareholder Owned Non-SBE	\$15,878	100%
<b>06/12/19 Exempt from Procurement Regulation</b>	Jackson North Medical Center 6th and 7th Floor - Phase 1	Art Resource, Inc	White Female Non-SBE	\$2,675	100%
<b>06/11/19 Bid Waiver</b>	Highland Park Building 1 Transplant Diagnostics	Thinking Systems Corporation	Asian Female Non-SBE	\$45,000	100%
<b>06/18/19 Constr: RFP</b>	Jackson South Medical Center Phase 2	Turner Construction Company	Shareholder Owned Shareholder owned Non-SBE	\$145,070	66.98%
TBD			TBD TBD SBE		33.02%
<b>06/21/19 Constr: RFP</b>	Jackson South Medical Center Phase 2	Turner Construction Company	Shareholder Owned Shareholder owned Non-SBE	\$17,752	66.98%
TBD			TBD TBD SBE		33.02%
<b>06/25/19 Vizient Contract #CE3376</b>	West Wing 9 Renovation	WrkLab, Inc	Hispanic Male Non-SBE	\$84,064	100%

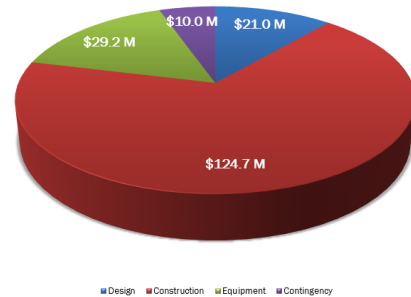
## Major Projects

### *Rehabilitation Center*

**Rehabilitation Center  
Total Project Bond Fund Sources**



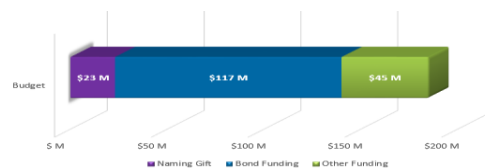
**Rehabilitation Center Budget**



**Rehabilitation Center  
Bond Fund Sources Approved This Quarter**



**Rehabilitation Center Funding**



**Rehabilitation Center Timeline**



Construction of the Christine E. Lynn Rehabilitation Center for The Miami Project to Cure Paralysis at UHealth/Jackson Memorial continues, with steel erection of all structural members completed, as well as all exterior systems. The precast panels and windows have all been installed. The building is scheduled to be air conditioned in August, and all interior finishes – including the terrazzo work, which incorporates Miami-Dade County’s Art in Public Places – are projected to commence in the next quarter.

## Jackson West

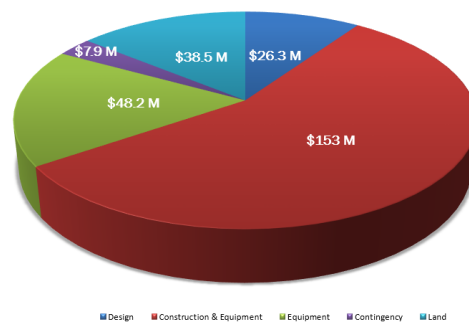
**Jackson West  
Total Bond Fund Sources**



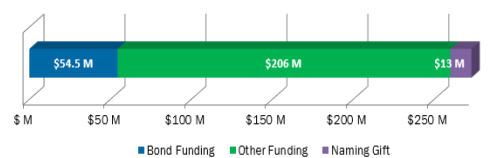
**Jackson West  
Bond Fund Sources Approved This Quarter**



**Jackson West Budget**



**Jackson West Funding**



**Jackson West Timeline**



The topping out ceremony at Jackson West Medical Center – a milestone celebrated by construction crews to commemorate the placement of the last structural member on major projects – was held on May 22. The precast panel installation is expected to begin next quarter. Site work and utility work continues, and all environmental issues have been resolved.

## Urgent Care Centers

**Urgent Care Centers  
Total Bond Fund Sources**



**Urgent Care Centers  
Bond Fund Sources Approved This Quarter**



**Keystone Point Timeline**



**Country Walk Timeline**



**Cutler Bay Timeline**



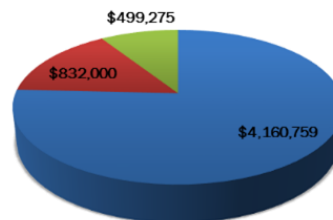
**North Dade Timeline**



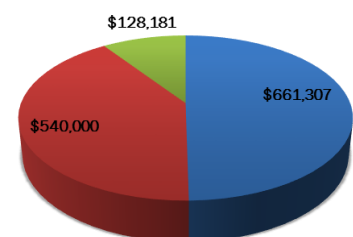
**Coral Gables Timeline**



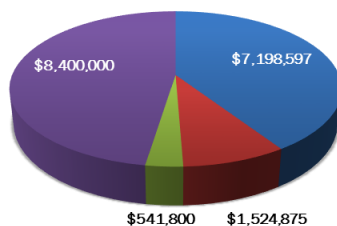
**North Dade Budget**



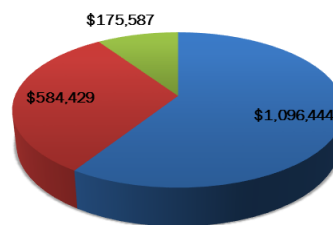
**Keystone Point Budget**



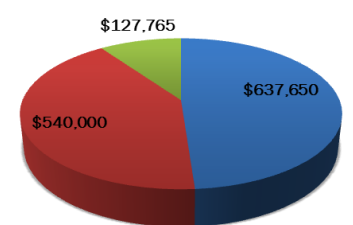
**Coral Gables Budget**



**Cutler Bay Budget**



**Country Walk Budget**



■ Design & Construction ■ FF&E ■ Contingency ■ Land

■ Design & Construction ■ FF&E ■ Contingency

■ Design & Construction ■ FF&E ■ Contingency

There were no substantial changes to the timelines for already-announced UHealth Jackson Urgent Care centers during this reporting period. The North Dade Health Center site is expected to open in the fall 2019.

### Equipment and Technology Purchases

Bond proceeds were used this quarter to fund \$5,006,974 in miscellaneous medical equipment and technology, including \$489,898 from the New Infrastructure Equipment/Projects area and \$4,517,077 from New Medical Equipment. Those funds are being used at the following Jackson sites:

Systemwide	Jackson Memorial	Jackson North	Jackson South	Holtz Children's	Other Sites
\$1,346,616	\$2,881,869	\$0	\$333,325	\$248,304	\$196,861

A line-item list of the purchases is attached to this report.

### Additional Project Updates

Work continues on several areas of Jackson South Medical Center, including renovations to the critical care unit and the obstetrics unit, which are both expected to be complete next quarter. Also under construction is the behavioral health unit. The installation of a 3,000-gallon, above-the-ground generator tank is complete, and is pending final approval from the Florida Department of Environmental Protection.

At Jackson North Medical Center, renovations continue on the remaining elevators and patient floors. During the next quarter, we expect completion of the seventh floor, as well as the first phase of construction on patient floors two through six and the labor-delivery-recovery unit. Renovations have begun on the first phase of the emergency department and surgery suite. Exterior painting of the hospital buildings continues.

At the Jackson Memorial Medical Center campus, the renovation of the pediatric fluoroscopy area was completed in April, and the central sterile services department, where all medical equipment and surgical tools, are sterilized, was completed in June.

There was one bond-funded projects formally closed during the reporting period, meaning the contracts were completed and all payments fully reconciled.

#### *Jackson Memorial Hospital – CT Scanner Suite Renovation & Equipment Replacement (West Wing – Rooms 214 & 216)*

Budget & Funding Sources			
Source	Original Approved	Final Closeout	Difference
Miracle Bonds	\$2,526,974	\$2,328,468.81	(\$198,505.19)
Capital Contribution			
Philanthropic Donation			
Other Sources			
<b>TOTAL</b>	<b>\$2,526,974</b>	<b>\$2,328,468.81</b>	<b>(\$198,505.19)</b>
Line-Item Allocations			
Line Item	Original Approved	Final Closeout	Difference
Design	\$ 78,099	\$ 85,173.70	\$ 7,074.70
Construction	\$ 400,493	\$ 583,294.63	\$182,801.63
FF&E	\$ 1,818,657	\$1,660,000.48	(\$158,656.52)
Contingency/Balance	\$ 229,725	\$0	(\$ 229,725)
<b>TOTAL</b>	<b>\$ 2,526,974</b>	<b>\$2,328,468.81</b>	<b>(\$198,505.19)</b>

Further details of this project are provided in the attached project closeout form.

Our staff looks forward to continue working with the Citizens' Advisory Committee to track the progress of the Jackson Miracle-Building Bond Program, ensuring the highest levels of transparency and seeking expert input.

If you have any questions, please feel free to call me.

#### Attachments

c: Joe Arriola, Chairman  
and Members, Public Health Trust Board of Trustees

**NEW INFRASTRUCTURE EQUIPMENT/PROJECTS:**

Item	Location	Bond Category	ActivityNo	ActivityDesc	Total Allocated for Activity
90000022	All Other Locations	2 - Infrastructure Projects	190190008	4 Ton Pump	9,820
90000022	All Other Locations	2 - Infrastructure Projects	190190007	Entrance Glass Door	18,590
90000022	All Other Locations	2 - Infrastructure Projects	190190006	Stanley Door	13,656
10060622	Jackson Memorial Hospital	2 - Infrastructure Projects	110190068	OR SONOPET	440,746
10043022	System-Wide	2 - Infrastructure Projects	110190066	SECURITY CAMERAS	7,086
<b>SUBTOTAL NEW INFRASTRUCTURE EQUIPMENT/PROJECTS</b>					<b>489,898</b>

**NEW MEDICAL EQUIPMENT:**

Item	Location	Bond Category	ActivityNo	ActivityDesc	Total Allocated for Activity
60000023	All Other Locations	3 - Medical and Technology E	160190002	PCC X-RAY UNIT	20,345
10010023	All Other Locations	3 - Medical and Technology E	110190077	EXAM TABLES	28,679
10010023	All Other Locations	3 - Medical and Technology E	110190073	ACC ULTRASOUND MACHINE	55,350
10100023	Holtz Children's Hospital	3 - Medical and Technology E	110190118	DEFIBRILLATOR	18,182
10100023	Holtz Children's Hospital	3 - Medical and Technology E	110190079	Cardiac Stress System	23,773
10100023	Holtz Children's Hospital	3 - Medical and Technology E	110190047	MONITOR	70,574
10100023	Holtz Children's Hospital	3 - Medical and Technology E	110190045	PEDI ECMO ICU	105,110
10100023	Holtz Children's Hospital	3 - Medical and Technology E	110190044	PEDI ECMO HEATER COOLER	30,665
10020023	Jackson Behavioral Health Hos	3 - Medical and Technology E	110190115	PATIENT MONITORS	13,871
10020023	Jackson Behavioral Health Hos	3 - Medical and Technology E	110190101	BH Refrigerator	17,363
10020023	Jackson Behavioral Health Hos	3 - Medical and Technology E	110190099	BH Furniture	19,186
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190119	ET7 Hospital Bed	525,000
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190117	ICE MAKER	5,086
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190116	SLIDE STAINER	17,885
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190114	NX MACHINE	63,845
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190113	ACC VIDEO TOWERS	89,270
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190111	OR 3X PORTE ULTRASOUND	219,300
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190110	OR Table	44,843
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190109	VIDEO TOWERS	76,927
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190108	LABORIE TABLE	19,500
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190106	ULTRASOUND MACHINE	35,860
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190105	TEMP PACEMAKER	58,680
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190097	OR MEDICAL EQUIPMENT	8,789
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190096	OR CORTICAL STIMULATOR	25,391
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190095	STENT KIT FOR GI	72,890
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190094	OR Camera	52,630
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190093	OR TELESCOPES	59,235
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190092	OR BRONCHOSPE	52,000
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190091	OR Clamp	26,497
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190088	Metal Detectors	16,290
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190087	ED RADIO	64,335
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190086	Cath Lab Software	232,500
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190085	OR Table	5,253
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190084	OR SURGICAL LIGHTS	19,761
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190083	OR Microscope	11,961
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190082	OR Camera	87,717
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190081	MEDICAL EQUIPMENT GI MACHIN	127,350
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190080	Endoscope	44,445
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190078	FOOD CARTS	102,401
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190076	PACS MONITOR	26,966
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190074	LABORATORY ANALYZER	203,350
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190072	BED WARMER	17,856
10060623	Jackson Memorial Hospital	3 - Medical and Technology E	110190069	OR MEDICAL EQUIPMENT	27,310
20000023	Jackson South Medical Center	3 - Medical and Technology E	120190017	JS IVUS	230,000
20000023	Jackson South Medical Center	3 - Medical and Technology E	120190016	JS TRANSMITTERS	41,828
20000023	Jackson South Medical Center	3 - Medical and Technology E	120190015	JS MEDICAL EQUIP	25,900
20000023	Jackson South Medical Center	3 - Medical and Technology E	120190014	JS OMNICELL CABINETS	35,597
40000023	System-Wide	3 - Medical and Technology E	140190004	Ultra Sound Machine Lic	11,000
10053023	System-Wide	3 - Medical and Technology E	110190104	SLED2GO	36,321
10053023	System-Wide	3 - Medical and Technology E	110190103	UKG9 PAPR SYSTEM	50,304
10045023	System-Wide	3 - Medical and Technology E	110190102	SUPPLY CHAIN CART	229,092
10042023	System-Wide	3 - Medical and Technology E	110190098	IT Indoor Wireless	410,190
10043023	System-Wide	3 - Medical and Technology E	110190090	Card Readers	188,401
10043023	System-Wide	3 - Medical and Technology E	110190089	SECURITY CAMERAS	15,224
10042023	System-Wide	3 - Medical and Technology E	110190071	Spectralink Device	399,000
<b>SUBTOTAL NEW MEDICAL EQUIPMENT:</b>					<b>4,517,077</b>





## Jackson Miracle-Building Bond Program

### Public Health Trust

### Project Close Out Report

Bond Project Name: <b>Jackson Memorial Hospital – CT Scanner Suite Renovation &amp; Equipment Replacement (West Wing – Rooms 214 &amp; 216)</b>		Activity # 51015025  Approval Date 5/26/15	
Scope and description:  Scope includes purchase of new CT scanner equipment, as well as complete demolition of the space, enlarging the CT scanner suite to accommodate new equipment upgrade, renovations of all architectural, mechanical, electrical, and plumbing systems.			
<b>Budget &amp; Funding Sources</b>			
Source	Original Approved	Final Closeout	Difference
Miracle Bonds	\$2,526,974	\$2,328,468.81	(\$198,505.19)
Capital Contribution			
Philanthropic Donation			
Other Sources			
<b>TOTAL</b>	\$2,526,974	\$2,328,468.81	(\$198,505.19)
<b>Line-Item Allocations</b>			
Line Item	Original Approved	Final Closeout	Difference
Design	\$ 78,099	\$ 85,173.70	\$ 7,074.70
Construction	\$ 400,493	\$ 583,294.63	\$182,801.63
FF&E	\$ 1,818,657	\$1,660,000.48	(\$158,656.52)
Contingency/Balance	\$ 229,725	\$0	(\$ 229,725)
<b>TOTAL</b>	\$ 2,526,974	\$2,328,468.81	(\$198,505.19)
<u>Project Team</u>			
<b>Architect/Engineer:</b> Red Design Group (SBE), G&G Engineering (SBE), BCC Engineering - Final Contract Amount \$81,952.25			
<b>Contractor:</b> Johnson-Laux Construction – Final Contract Amount \$518,915.50			
<b>SBE Subcontractors:</b> Jampro, Gamma Air System, Haber & Sons, A Affordable Carpet & Maintenance, AAA Automated Door Repair, Right Way Painting			
Closeout Notes: <b>The project was completed in December 2017 and closed February 2019.</b>			





**Jackson Miracle-Building Bond Program**  
**Public Health Trust**  
**Project Review & Approval - Revised**

<b>Bond Project Name:</b> Jackson Memorial Hospital, MRI 3T Scanner Diagnostic Treatment Center	<b>Activity #</b>																											
	<b>Project Manager:</b> Facilities D&C <input checked="" type="checkbox"/> Engineering <input type="checkbox"/>																											
<b>Scope and description:</b> Renovation of DTC 114 to accommodate a new MRI 3T scanner and purchase of new equipment with latest technology. Renovation scope includes scanning room shielding, updated mechanical and electrical systems, new millwork and finishes as well as Omnicell and cameras needed for patient monitoring and security within MRI safety zones and holding area. <i>Increased funding needed to upgrade the equipment to state-of-the-art technology that delivers higher image quality.</i>	<b>Statement of Need:</b> The Imaging Department currently operates with two inpatient MRI scanners and one mobile unit that accommodate all inpatient, observation, and emergency room volumes as well as certain outpatient procedures. The scanners have reached capacity, causing backlogs in outpatient services as well as delays in admitted patients tests performed. The lack of scanner availability creates an average of 25 inpatients pending on a daily basis, with 15 pending over 24 hours, which impacts patient care, the ability to diagnose timely and length of stay. In addition, without new technology, JMH remains behind its competitors in this modality. 3T MRI produces significant increased image clarity, which is particularly beneficial for pathological conditions involving the brain, spine, and musculoskeletal system.																											
<b>Total Project Cost and Bond Allocation:</b> <b>Miracle Bonds \$ 4,752,577</b> Infrastructure: New Facilities: Renovations and Upgrades: \$4,752,577 Technology & Equipment: Capital Contributions:	<b>Cost Breakdown:</b> <table border="0"> <thead> <tr> <th></th> <th>Orig.</th> <th>Increase</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>Prof. Services:</td> <td>\$ 212,592</td> <td>\$</td> <td>\$ 212,592</td> </tr> <tr> <td>Construction:</td> <td>\$1,913,330</td> <td>\$</td> <td>\$1,913,330</td> </tr> <tr> <td>FF&amp;E:</td> <td>\$2,190,103</td> <td>\$273,020</td> <td>\$2,463,123</td> </tr> <tr> <td>Contingency:</td> <td><u>\$ 163,532</u></td> <td><u>\$ _____</u></td> <td><u>\$ 163,532</u></td> </tr> <tr> <td><b>Total:</b></td> <td><b>\$4,479,557</b></td> <td><b>\$273,020</b></td> <td><b>\$4,752,577</b></td> </tr> </tbody> </table>					Orig.	Increase	Total	Prof. Services:	\$ 212,592	\$	\$ 212,592	Construction:	\$1,913,330	\$	\$1,913,330	FF&E:	\$2,190,103	\$273,020	\$2,463,123	Contingency:	<u>\$ 163,532</u>	<u>\$ _____</u>	<u>\$ 163,532</u>	<b>Total:</b>	<b>\$4,479,557</b>	<b>\$273,020</b>	<b>\$4,752,577</b>
	Orig.	Increase	Total																									
Prof. Services:	\$ 212,592	\$	\$ 212,592																									
Construction:	\$1,913,330	\$	\$1,913,330																									
FF&E:	\$2,190,103	\$273,020	\$2,463,123																									
Contingency:	<u>\$ 163,532</u>	<u>\$ _____</u>	<u>\$ 163,532</u>																									
<b>Total:</b>	<b>\$4,479,557</b>	<b>\$273,020</b>	<b>\$4,752,577</b>																									
<b>Compliance with Master Plan (Y/N): Y</b>  If no, explain:	<b>Compliance with Strategic Plan:</b> <i>#8: Continue to invest and expand our quality and service initiatives</i>																											
<b>ROI Projections:</b>	<b>Projected Project Schedule:</b> Design Procurement: complete Design Phase: on-going Permitting: 3 months Construction Procurement: 2 months (concurrent) Construction Phase: 7 months																											

Capital Steering Committee Approval Date:	10/1/18	4/1/19
Facility Subcommittee Approval Date:	10/31/18	4/30/19
Citizen's Advisory Committee Review Date:	10/31/18	4/30/19
PHT Board of Trustees Approval Date:	10/31/18	4/30/19



## Jackson Miracle-Building Bond Program

### Public Health Trust

### Project Review & Approval – Revised

<b>Bond Project Name:</b> Jackson Memorial Hospital, Central Building – Cath Labs 1 & 5 Renovations	<b>Activity #</b> <u>51018021</u> <b>Project Manager:</b> Facilities D&C <input checked="" type="checkbox"/> Engineering <input type="checkbox"/>																																				
<b>Scope and description:</b> Professional design and construction services for renovation of cath labs 1 and 5 and installation of new equipment. Scope includes room layout modifications, updated finishes such as flooring, paint, ceiling, lighting, and anesthesia booms. All new mechanical, electrical and plumbing to accommodate the equipment. <i>Increased funding needed for additional structural work on the slab required for the installation of the new equipment not originally contemplated. Also increase scope to replace air handler #143 that serves cath labs 2, 3, 4 &amp; 5 as part of this project in lieu of the campus-wide air handler replacement project for better coordination and efficiencies with the project. Funding is a transfer from the campus-wide ahu replacement project.</i>	<b>Statement of Need:</b> Jackson Memorial Hospital sees 2,400 cardiac cases per year that are supported by cath labs 2 and 3. Lab 3 is 17 years old and consistently down, leaving only one functioning adult lab to handle routine volume and emergent STEMI alerts. Cath labs 1 and 5 are not in use due to broken equipment. In order to service the current volume, projected growth in transplant and emergency patients, and to support the strategic growth initiatives, rooms 1 and 5 need to be made functional again with new equipment and required renovations to support new equipment. This project will also eliminate an \$80,000 per year service contract for the 17-year old equipment in lab 3, which would be deactivated.																																				
<b>Total Project Cost and Bond Allocation:</b> <table style="width: 100%;"> <tr> <td><b>Miracle Bonds</b></td> <td style="text-align: right;"><b>\$ 4,703,875</b></td> </tr> <tr> <td>Infrastructure:</td> <td style="text-align: right;">\$ 197,974</td> </tr> <tr> <td>New Facilities:</td> <td></td> </tr> <tr> <td>Renovations and Upgrades:</td> <td style="text-align: right;">\$4,505,901</td> </tr> <tr> <td>Technology &amp; Equipment:</td> <td></td> </tr> <tr> <td>Capital Contributions:</td> <td style="text-align: right;">\$ 488,020</td> </tr> </table>	<b>Miracle Bonds</b>	<b>\$ 4,703,875</b>	Infrastructure:	\$ 197,974	New Facilities:		Renovations and Upgrades:	\$4,505,901	Technology & Equipment:		Capital Contributions:	\$ 488,020	<table style="width: 100%;"> <tr> <th style="text-align: left;">Cost Breakdown:</th> <th style="text-align: right;">Orig.</th> <th style="text-align: right;">Increase</th> <th style="text-align: right;">Total</th> </tr> <tr> <td>Prof. Services:</td> <td style="text-align: right;">\$ 309,130</td> <td style="text-align: right;">\$</td> <td style="text-align: right;">\$ 309,130</td> </tr> <tr> <td>Construction:</td> <td style="text-align: right;">\$1,357,025</td> <td style="text-align: right;">\$ 854,603</td> <td style="text-align: right;">\$2,211,628</td> </tr> <tr> <td>FF&amp;E:</td> <td style="text-align: right;">\$2,562,575</td> <td style="text-align: right;">\$</td> <td style="text-align: right;">\$2,562,575</td> </tr> <tr> <td>Contingency:</td> <td style="text-align: right;"><u>\$ 108,562</u></td> <td style="text-align: right;"><u>\$</u></td> <td style="text-align: right;"><u>\$ 108,562</u></td> </tr> <tr> <td><b>Total:</b></td> <td style="text-align: right;"><b>\$4,337,292</b></td> <td style="text-align: right;"><b>\$ 854,603</b></td> <td style="text-align: right;"><b>\$5,191,895</b></td> </tr> </table>	Cost Breakdown:	Orig.	Increase	Total	Prof. Services:	\$ 309,130	\$	\$ 309,130	Construction:	\$1,357,025	\$ 854,603	\$2,211,628	FF&E:	\$2,562,575	\$	\$2,562,575	Contingency:	<u>\$ 108,562</u>	<u>\$</u>	<u>\$ 108,562</u>	<b>Total:</b>	<b>\$4,337,292</b>	<b>\$ 854,603</b>	<b>\$5,191,895</b>
<b>Miracle Bonds</b>	<b>\$ 4,703,875</b>																																				
Infrastructure:	\$ 197,974																																				
New Facilities:																																					
Renovations and Upgrades:	\$4,505,901																																				
Technology & Equipment:																																					
Capital Contributions:	\$ 488,020																																				
Cost Breakdown:	Orig.	Increase	Total																																		
Prof. Services:	\$ 309,130	\$	\$ 309,130																																		
Construction:	\$1,357,025	\$ 854,603	\$2,211,628																																		
FF&E:	\$2,562,575	\$	\$2,562,575																																		
Contingency:	<u>\$ 108,562</u>	<u>\$</u>	<u>\$ 108,562</u>																																		
<b>Total:</b>	<b>\$4,337,292</b>	<b>\$ 854,603</b>	<b>\$5,191,895</b>																																		
<b>Compliance with Master Plan (Y/N):</b> Y  If no, explain:	<b>Compliance with Strategic Plan:</b> <i>#4: Pursue service line growth opportunities that yield high revenue and margin</i> <i>#8: Continue to invest and expand our quality and service initiatives</i>																																				
<b>ROI Projections:</b>  Estimated 5 year incremental cumulative cash flow of \$7.8M with a payback period of 1.9 years.	<b>Projected Project Schedule:</b> Design Procurement: complete Design Phase: complete Permitting: complete Construction Procurement: complete Construction Phase: July 2019																																				

Capital Steering Committee Approval Date:	<u>4/2/18</u>	<u>4/1/19</u>
Facility Subcommittee Approval Date:	<u>4/23/18</u>	<u>4/30/19</u>
Citizen's Advisory Committee Review Date:	<u>4/23/18</u>	<u>4/30/19</u>
PHT Board of Trustees Approval Date:	<u>4/23/18</u>	<u>4/30/19</u>



## Jackson Miracle-Building Bond Program

### Public Health Trust

### Project Review & Approval - Revised

<b>Bond Project Name:</b> Jackson Memorial Hospital – DTC Operating Rooms 19 & 20 Conversion	<b>Activity # 51018022</b> <b>Project Manager:</b> Facilities D&C <input checked="" type="checkbox"/> Engineering <input type="checkbox"/>																																				
<b>Scope and description:</b> Professional design and construction services for renovation of operating rooms 19 and 20, and installation of new equipment for conversion to flexible rooms for open cases. Scope includes removal of fixed cystoscopy beds and control units, room layout modifications to achieve current space requirements, updated finishes such as flooring, paint, ceiling, lighting, and anesthesia booms. <i>During construction a decision was made to enlarge both OR suites to make them more versatile for transplant, neuro and cardiovascular cases.</i>	<b>Statement of Need:</b> Jackson Memorial Hospital has 28 functional operating rooms. Rooms 19 and 20 are currently outfitted with fixed imaging equipment only applicable for urology procedures, limiting the rooms' scope and productivity. They operate at 27% and 6% utilization respectively. Converting them to flexible rooms will add surgical capacity for other service lines without negatively impacting urology. With an overall surgical volume growth of 12.5% year to year, the added flexibility to use the OR suites to full capacity is needed.																																				
<b>Total Project Cost and Bond Allocation:</b> <table style="width: 100%;"> <tr> <td style="width: 40%;">Miracle Bonds</td> <td style="text-align: right;">\$3,061,862</td> </tr> <tr> <td>Infrastructure:</td> <td style="text-align: right;">\$ 492,882</td> </tr> <tr> <td>New Facilities:</td> <td></td> </tr> <tr> <td>Renovations and Upgrades:</td> <td style="text-align: right;">\$2,568,980</td> </tr> <tr> <td>Technology &amp; Equipment:</td> <td></td> </tr> <tr> <td>Capital Contributions:</td> <td></td> </tr> </table>	Miracle Bonds	\$3,061,862	Infrastructure:	\$ 492,882	New Facilities:		Renovations and Upgrades:	\$2,568,980	Technology & Equipment:		Capital Contributions:		<table style="width: 100%;"> <tr> <th style="text-align: left;">Cost Breakdown:</th> <th style="text-align: right;">Orig.</th> <th style="text-align: right;">Increase</th> <th style="text-align: right;">Total</th> </tr> <tr> <td>Prof. Services:</td> <td style="text-align: right;">\$ 347,328</td> <td style="text-align: right;">\$</td> <td style="text-align: right;">\$347,328</td> </tr> <tr> <td>Construction:</td> <td style="text-align: right;">\$1,524,709</td> <td style="text-align: right;">\$276,371</td> <td style="text-align: right;">\$1,801,080</td> </tr> <tr> <td>FF&amp;E:</td> <td style="text-align: right;">\$ 716,613</td> <td style="text-align: right;">\$</td> <td style="text-align: right;">\$716,613</td> </tr> <tr> <td>Contingency:</td> <td style="text-align: right;">\$ 196,841</td> <td style="text-align: right;">\$</td> <td style="text-align: right;">\$196,841</td> </tr> <tr> <td><b>Total:</b></td> <td style="text-align: right;"><b>\$2,785,491</b></td> <td style="text-align: right;"><b>\$276,371</b></td> <td style="text-align: right;"><b>\$3,061,862</b></td> </tr> </table>	Cost Breakdown:	Orig.	Increase	Total	Prof. Services:	\$ 347,328	\$	\$347,328	Construction:	\$1,524,709	\$276,371	\$1,801,080	FF&E:	\$ 716,613	\$	\$716,613	Contingency:	\$ 196,841	\$	\$196,841	<b>Total:</b>	<b>\$2,785,491</b>	<b>\$276,371</b>	<b>\$3,061,862</b>
Miracle Bonds	\$3,061,862																																				
Infrastructure:	\$ 492,882																																				
New Facilities:																																					
Renovations and Upgrades:	\$2,568,980																																				
Technology & Equipment:																																					
Capital Contributions:																																					
Cost Breakdown:	Orig.	Increase	Total																																		
Prof. Services:	\$ 347,328	\$	\$347,328																																		
Construction:	\$1,524,709	\$276,371	\$1,801,080																																		
FF&E:	\$ 716,613	\$	\$716,613																																		
Contingency:	\$ 196,841	\$	\$196,841																																		
<b>Total:</b>	<b>\$2,785,491</b>	<b>\$276,371</b>	<b>\$3,061,862</b>																																		
<b>Compliance with Master Plan (Y/N):</b> Y  If no, explain:	<b>Compliance with Strategic Plan:</b> <i>#4: Pursue service line growth opportunities that yield high revenue and margin</i> <i>#8: Continue to invest and expand our quality and service initiatives</i>																																				
<b>ROI Projections:</b>  50% utilization of these flexible rooms will yield an annual incremental contribution margin increase of \$1.9 million. This results in a payback period of 1.32 years.	<b>Projected Project Schedule:</b> Design Procurement: complete Design Phase: complete Permitting: complete Construction Procurement: complete Construction Phase: July 2019																																				

Capital Steering Committee Approval Date:	4/2/18	4/1/19
Facility Subcommittee Approval Date:	4/23/18	4/30/19
Citizen's Advisory Committee Review Date:	4/23/18	4/30/19
PHT Board of Trustees Approval Date:	4/23/18	4/30/19



## Jackson Miracle-Building Bond Program

### Public Health Trust

### Project Review & Approval

<b>Bond Project Name:</b> Jackson Memorial Hospital – DTC ICU Expansion	<b>Activity #</b> 51018033
	<b>Project Manager: (check one)</b> Facilities D&C <input checked="" type="checkbox"/> Engineering <input type="checkbox"/>
<b>Scope and description:</b> Construction of a three-story, 80,500 square-foot vertical expansion to the Diagnostic Treatment Center building. Two floors would be outfitted with 54 ICU beds, and the third would be built as a shell for future growth of another 27 ICU beds. The expansion would also house visitor lounges, nursing administration offices, staff support areas, and a satellite pharmacy.	<b>Statement of Need:</b> The majority of our current ICUs use outdated designs that are not consistent with current best practice. Larger rooms are needed to properly house the best mix of equipment. We project growth of ICU needs beyond current capacity as programs such as transplant and cardiac surgery grow.
<b>Total Project Cost and Bond Allocation:</b> <b>Miracle Bonds:</b> \$48,644,316 Infrastructure: New Facilities:                      \$48,644,316 Renovations & Upgrades: Technology & Equipment: Capital Contribution:              \$28,355,684	<b>Cost Breakdown:</b> Design/Prof Serv:      \$ 10,100,000 Construction:            \$ 55,000,000 FF & Equipment:        \$ 9,500,000 Contingency:             \$ 2,400,000 <div style="text-align: right;">Total:            \$77,000,000</div>
<b>Compliance with Master Plan (Y/N): Y</b> If no, explain:	<b>Compliance with Strategic Plan:</b> <i>#3 Reinvest in our centers of excellence to create superior differentiating experiences</i> <i>#4: Pursue service-line growth opportunities that yield high revenue and margins</i>
<b>ROI Projections:</b>  Payback period ranges from 9.6 years to 16.2 years varying with bed capacity increase from 26 to 16 beds.	<b>Projected Project Schedule:</b> Design Procurement: complete Design Phase:            3 months Permitting/AHCA:       3 months Contractor Procurement: complete Construction Phase: 17 months

Capital Steering Committee Approval Date: \_\_\_\_\_ 4/1/19

Facility Subcommittee Approval Date: \_\_\_\_\_ 4/30/19

Citizen's Advisory Committee Review Date: \_\_\_\_\_ 4/30/19

PHT Board of Trustees Approval Date: \_\_\_\_\_ 4/30/19



## Jackson Miracle-Building Bond Program

### Public Health Trust

### Project Review & Approval

<b>Bond Project Name:</b> Jackson Memorial Hospital, Nurse Call System South Wing & Ryder Trauma Center	<b>Activity #</b> <b>Project Manager:</b> Facilities D&C <input type="checkbox"/> Engineering <input checked="" type="checkbox"/>
<b>Scope and description:</b> Installation of new nurse call system in South Wing 6th & 7 <sup>th</sup> floors and all four floors of Ryder Trauma Center. Scope includes electrical design, new nurse call equipment, cabling installation and training.	<b>Statement of Need:</b> The nurse call system in the South Wing and Ryder Trauma is no longer manufactured and parts are not readily available. The manufacturer is no longer in business, so the UL rating is no longer maintained and will not pass regulatory review. Maintenance costs average \$20,000 per month. Jackson has standardized a new system for all new projects and renovations. Converting to this system would improve the patient experience and care quality, these floors need a new system to better comply with life safety and maintain integrity of patient care.
<b>Total Project Cost and Bond Allocation:</b> Miracle Bonds <b>\$1,316,779</b> Infrastructure:                      \$1,316,779 New Facilities: Renovations and Upgrades: Technology & Equipment: Capital Contributions:	<b>Estimated Cost Breakdown:</b> Professional Services:        \$ 103,250 Construction:                    \$1,093,822 FF&E:                                \$ Owner's Contingency: <u>\$ 119,707</u> <b>Total:</b> <b>\$1,316,779</b>
<b>Compliance with Master Plan (Y/N):</b> Y  If no, explain:	<b>Compliance with Strategic Plan:</b> <i>#8: Continue to invest and expand our quality and service initiatives</i>
<b>ROI Projections:</b>	<b>Projected Project Schedule:</b> Design Procurement: n/a Design Phase: 1 month Permitting: 1 month Construction Procurement: 1 month Construction Phase: 10 months

Capital Steering Committee Approval Date: 4/1/19

Facility Subcommittee Approval Date: 4/30/19

Citizen's Advisory Committee Review Date: 4/30/19

PHT Board of Trustees Approval Date: 4/30/19