



**JOB BURNOUT PHENOMENON AMONG THE HEALTH PRACTITIONERS IN THE
GOVERNMENTAL HOSPITALS AND HEALTH CENTERS**

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ABSTRACT

Health occupation is one of the stressful jobs and the staff suffers from the pressures and fatigue and experiencing high degrees of anxiety and depression. The sources of the job burn-out include occupational factors, the subjective factors, environmental source and organizational source. This is the descriptive cross-sectional study in which we targeted health practitioners working in governmental hospitals and health centers. We found that there was a moderate degree of Job Burn-out among the health practitioners appeared more in the Type (A) personality, female practitioners and practitioners having experience between 5 years and 15 years. On the other hand the study revealed that there were no differences in age, marital status and monthly salary of the health practitioners in developing Job Burn-out.

KEYWORDS: Job Burn-out; Health Practitioners; Personality Type.

INTRODUCTION

Nowadays, the occupational organizations are developing a new context due to the technological, economic and social changes which result in a series of psychosocial issues and problems related particularly to the job stress which is considered as one of the main problems affect people's health. ^[1] Organizations pay 60 billion dollars annually on work stress related diseases. ^[2]

Health services are among the mainstays of social services. Medical services and nursing are pivotal factors in health process. And health occupations are classified as one of the most stressful jobs where the staff suffers from the pressures and fatigue and experiencing high degrees of anxiety and depression. While stressing, health practitioners could not fulfill their optimum duties, because they can't understand the patients' needs and this in turn causes instability of relationship and communication between them. Stress and anxiety experienced by doctors and nurses are created by a variety of personal and impersonal factors such as: increasing of night and daytime working hours, in addition to stress caused by patients and their relatives. ^[4] Doctors and Nurses exposed to different kinds of stress during their work, such as; long working hours, night shifts, life and death cases, emotional conflict with patients and relatives, in addition to competitiveness between doctors and nurses which may increase stress and its implications. Nursing described as a cumbersome

and difficult occupation, in comparison to other occupations. ^[3] Burnout is defined as a "syndrome of exhaustion, cynicism and low professional efficacy". ^[5]

Sources and causes of psychological burnout

The sources includes Occupational Factors: like the great amount of stress in the work environment, frustration and coercion, lack of rewards, working for an extended period of time, lack of work output control, detachment, weakness of job relationships, and the monotony. The Subjective Factors: These factors include realistic expectations, ambitions and occupational obligation, lack of the ability to cope with work stress, and personal characteristics. Social Factors: The society expects doctors and nurses to exert more efforts in providing medical services, without taking into consideration other factors which contribute to the process of recovery, in addition to work situations like bureaucratic institutions, which prevent the realization of individuals and social expectations and this creates physical stress and exposes individuals to psychological burnout. Environmental source: it comprises the general economic conditions, attitudes, general social conditions, educational level. Organizational source: it includes weakness of the corporate structure, lack of planning, lack of participation in decision making and exposure to excessive work stress.

Burnout among health practitioners

The health care professions are considered as the most humanity professions and it includes a lot of social benefits and virtues along with collection of science, art and skills. Health Care Providers (HCP) give their service to human societies which require sacrifice in some cases, love and tenderness; for example, the nurse is the Angel of mercy and nostalgic humanity Messenger on the patient and sympathies, they lick wounds and pressure on themselves to cheer up others. The medical profession based on the social relations, helping others, dealing with them and saving their lives. But the stressors working conditions imposed (HCP) to work under internal pressure and tender at the same time they face various conditions which are beyond their control, and this will reduce their effectiveness in carrying out their work. In the recent decades, a lot of organization expert an interest in the psychosocial factors affect the work environment of (HCP) because most of them at high risk to develop Job Burnout. For example Intensive Care Setting there is a heavy and continuous workload and critical responsibilities; the (HCP) must deal with unstable patients, undertake accurate routines and duties, and interact with extremely severe and urgent situations.^[6] And if the (HCP) has Burnout, their decision and attitude towards their patients and they will deal with their work insufficiently.^[7] Demand-control model (DCM) explain why high job demands yields physical and psychological distress ('high strain' jobs) in comparison with low job control. The high stresses working conditions eventually lead to deplete (HCP) and their emotional resources which in turn leads to burnout syndrome. Regarding the prevalence of the Burnout in clinical professions, it is relatively higher than the other jobs; for example: psychiatrist (9%), occupational physician (11%), social workers and midwives (7%), general practitioners and community nurse (8%).

Symptoms of the job burnout

Researchers enumerate a wide range of symptoms and signs of health problems related to burnout. It may cause psychosomatic illnesses, digestive disorders, high blood pressure, headaches, strokes, fatigue, teeth grinding, feeling of powerlessness, irritability, anxious and frustration.

Burnout stages

Burnout begins from slight physical and psychological changes and extends to a more severe form. Mainly, it begins when there is a high workload or high level of stress and sometimes it associated with higher job expectations along with the presence of imbalance between job demands and job resources. In stage 2 there will be physical and emotional exhaustion manifested by sleep disturbances, headaches, pain and fatigue. In stage 3 there will be depersonalization, cynicism or indifference manifested by apathy, boredom and

depression. In stage 4 there will be despair, helplessness or aversion and sometimes feelings of insufficiency and guilt.

The aim of this study is to analyze the burnout phenomenon in relation to the demographic features and personality types of the (HCP) in order to assess the magnitude of this phenomenon.

MATERIALS AND METHODS

This is the descriptive cross-sectional study in which we targeted (HCP) (doctors, specialists, and technicians) whom were working in Jeddah Health Affairs, in Kingdom of Saudi Arabia. From a total of (13313) (HCPs), we choose the sample size according to a sample size equation; the sample size was (373.356) members and we completed it to (400) in order to guard against non response rate, we used a random cluster technique to obtain the representative participants. We gathered and analyzed (391) questionnaires with the response rate of (87.21%). We used Burnout Scale which had been used by similar studies done in the similar settings^[8] and^[9] with some modifications and this scale applied to Expert Panel of Reviewers and it gained high consistency and validity. It consisted of four dimensions: Physical and psychological exhaustion; indifference and work relationship disorders; job incompatibility and decrease work value; and feeling down and underachievement. We used Likert Scale Pentagonam (fully applicable, often applicable, sometimes, rarely applicable, and not applicable) giving grades (5, 4, 3, 2, 1) correspondingly.

The standard of judgment on the degree of Burnout as follows:

Table 1 shows the criterion of judgment to assess the degree of burnout

| Average | Degree of Burnout |
|-----------------------------|-------------------|
| From 1 to less than 1.80 | very few |
| From 1.80 to less than 2.60 | few |
| From 2.60 to less than 3.40 | average |
| From 3.40 to less than 4.20 | high |
| From 4.20 to 5 | very high |

We used the arithmetic mean and standard deviation, One-way analysis of variance (One-way ANOVA) to identify the indicators of differences in Burnout degrees of the respondents and compared it to the personality type (A, B), age, experience, marital status and monthly salary. Also, we used independent t Test and Pearson correlation.

Ethical Considerations

The investigators approved that the informed consent was obtained from the all participants.

RESULTS AND DISCUSSION

Table 2 shows the dimensions of the Burn-out

| Dimension of Burn-out | Mean of the degrees | Mean | Standard deviation | Prevalence | Rank | Degree of Burn-out |
|--|---------------------|------|--------------------|------------|------|--------------------|
| Physical and psychological exhaustion | 28.26 | 2.83 | 0.96 | 56.6 | 1 | Medium |
| Indifference and work relationship disorders | 22.31 | 2.78 | 0.94 | 55.6 | 2 | Medium |
| Feeling down and underachievement | 19.44 | 2.46 | 0.98 | 49.2 | 3 | Low |
| Job incompatibility and decrease work value. | 9.22 | 2.31 | 1.03 | 46.2 | 4 | Low |
| Total degree of job Burn-out | 79.05 | 2.64 | 0.87 | 52.8 | | Medium |

The mean of the scores on the Burnout scale reached (79.05) with the prevalence of (52.8%) and standard deviation of (0.87) and these values give the appearance

of moderate burnout and it may be due to the fact that some health practitioners work under pressing circumstances.

Table 3 shows the differences between the mean scores of Job Burnout dimensions due to personality Type (A, B):

| Dimension of Burn-out | Type | No. | Mean | SD | Df | t. Value | α |
|--|--------|-----|-------|-------|-----|----------|----------|
| Physical and psychological exhaustion | Type A | 300 | 29.43 | 9.54 | 333 | 2.96 | 0.003 |
| | Type B | 35 | 24.34 | 10:17 | | | |
| Indifference and work relationship disorders | Type A | 300 | 20:06 | 6.57 | 333 | 2.53 | 0.012 |
| | Type B | 35 | 17:06 | 7.21 | | | |
| Feeling down and underachievement | Type A | 300 | 9.55 | 4.19 | 333 | 1.89 | 0.06 |
| | Type B | 35 | 8.14 | 3.99 | | | |
| Job incompatibility and decrease work value. | Type A | 300 | 23:07 | 8.87 | 333 | 3.06 | 0.002 |
| | Type B | 35 | 18:23 | 8.95 | | | |
| Burn-out | Type A | 300 | 82.11 | 25.75 | 333 | 3.09 | 0.002 |
| | Type B | 35 | 67.77 | 28.09 | | | |

The results showed that there was a statistical significance in the mean scores of Job Burnout according to the personality type (A, B) in favor of the practitioners having type (A) personality. The reasons for the differences between personality types (A) and (B) in Burnout may be due to the fact that the practitioners having type (A) are more active, and they do not have the ability to relax so, they possess a higher psychological pressure. On the other hand, the practitioners having type (B) personality are more considerate and quiet, and they have a low personal

sense of stress disorders, they have an easy way of life, they are calm, patient, contentment, peace, they enjoy high confidence, focus on the positive aspects of things, and they have the ability to relax ^[10] and ^[11] So, the people having type (A) impose on themselves to reach high levels of achievement and they put themselves under internal pressure (with high interest in the achievement), and external pressure in terms of their inability to afford what impedes them from access optimal performance, and thus leading them to Burnout, as mentioned in other studies.^[12,13]

Table 4 shows the differences between the mean scores of the Burnout attributed to sex

| Dimension of Burn-out | Sex | No. | Mean | SD | Df | t. Value | α |
|--|--------|-----|-------|-------|-----|----------|----------|
| Physical and psychological exhaustion | Male | 177 | 26.59 | 9.32 | 389 | -3.14 | 0.002 |
| | Female | 214 | 29.65 | 9.75 | | | |
| Indifference and work relationship disorders | Male | 177 | 18:52 | 6.23 | 389 | -2.52 | 0.012 |
| | Female | 214 | 20:20 | 6.78 | | | |
| Feeling down and underachievement | Male | 177 | 8.83 | 4.00 | 389 | -1.67 | 0.095 |
| | Female | 214 | 9.54 | 4.20 | | | |
| Job incompatibility and decrease work value. | Male | 177 | 21:48 | 8.64 | 389 | -1.31 | 0.189 |
| | Female | 214 | 22.66 | 8.97 | | | |
| Burn-out | Male | 177 | 75.43 | 25.53 | 389 | -2.51 | 0.013 |
| | Female | 214 | 82.04 | 26.28 | | | |

The results showed that there was a statistically significant difference between scores of Job Burnout for

health practitioners according to sex in favor of female health practitioners. And these results agreed with the

previous study.^[14] and this may be due to the fact that the pressure like social factors which may affect them. female practitioners are more vulnerable to the external

Table 5 shows of the differences between the mean scores of Burnout attributed to Age Group.

| Dimension of Burn-out | Diff. Source | Squire Total | Df | Mean | F. Value | α |
|--|----------------|--------------|-----|---------|----------|----------|
| Physical and psychological exhaustion | Between Groups | 169.870 | 2 | 84.935 | 0.909 | 0.404 |
| | Within Groups | 36251.99 | 388 | 93.433 | | |
| | Total | 36421.86 | 390 | | | |
| Indifference and work relationship disorders | Between Groups | 69.963 | 2 | 34.981 | 0.806 | 0.447 |
| | Within Groups | 16832.18 | 388 | 43.382 | | |
| | Total | 16902.15 | 390 | | | |
| Feeling down and underachievement | Between Groups | 54.830 | 2 | 27.415 | 1.613 | 0.201 |
| | Within Groups | 6594.25 | 388 | 16.996 | | |
| | Total | 6649.08 | 390 | | | |
| Job incompatibility & decrease work value. | Between Groups | 210.08 | 2 | 105.042 | 1.349 | 0.261 |
| | Within Groups | 30210.77 | 388 | 77.863 | | |
| | Total | 30420.86 | 390 | | | |
| Burn-out | Between Groups | 1845.11 | 2 | 922.555 | 1.355 | 0.259 |
| | Within Groups | 264147.74 | 388 | 680.79 | | |
| | Total | 265,992.85 | 390 | | | |

The results showed that there was no statistical significance in differences at the level of significance ($\alpha \leq 0.05$) between the mean scores of health practitioners in their scores on the Job Burnout and the age of them, and these results possibly attributed the reason that most

of the health practitioners had a similar perception towards Burnout regardless of age, it agreed with previous studies.^[9] And this may be due to the nature of their professions.

Table 6 shows the differences between the mean scores of Burnout attributed to the experience of the practitioners.

| Dimension of Burn-out | Diff. Source | Squire Total | Df | Mean | F. Value | α |
|--|----------------|--------------|-----|----------|----------|----------|
| Physical and psychological exhaustion | Between Groups | 2422.438 | 3 | 807.479 | 9.191 | 0.000 |
| | Within Groups | 33999.42 | 387 | 87.854 | | |
| | Total | 36421.87 | 390 | | | |
| Indifference and work relationship disorders | Between Groups | 602.98 | 3 | 200.992 | 4.772 | 0.003 |
| | Within Groups | 16299.17 | 387 | 42.117 | | |
| | Total | 16902.15 | 390 | | | |
| Feeling down and underachievement | Between Groups | 414.990 | 3 | 138.33 | 8.587 | 0.000 |
| | Within Groups | 6234.09 | 387 | 16.109 | | |
| | Total | 6649.084 | 390 | | | |
| Job incompatibility and decrease work value. | Between Groups | 1699.687 | 3 | 566.562 | 7.634 | 0.000 |
| | Within Groups | 28721.172 | 387 | 74.215 | | |
| | Total | 30420.859 | 390 | | | |
| Burn-out | Between Groups | 18049.12 | 3 | 6016.373 | 9.391 | 0.000 |
| | Within Groups | 247943.735 | 387 | 640.68 | | |
| | Total | 265,992.85 | 390 | | | |

The results showed that there was a statistically significant difference at the level of significance ($\alpha \leq 0.05$) between the mean scores of health practitioners in Job Burnout according to experience, and this

difference in the practitioners' Burnout attributed to the work experience with the prevalence of practitioners having experience from 5 up to 15 years.

Table 7 shows the differences between the mean scores of Burnout attributed to marital status

| Dimension of Burn-out | Diff. Source | Squire Total | Df | Mean | F. Value | α |
|--|----------------|--------------|-----|---------|----------|----------|
| Physical and psychological exhaustion | Between Groups | 1271.798 | 2 | 635.899 | 7.019 | 0.001 |
| | Within Groups | 35150.069 | 388 | 90.593 | | |
| | Total | 36421.86 | 390 | | | |
| Indifference and work relationship disorders | Between Groups | 157.110 | 2 | 78.555 | 1.820 | 0.163 |
| | Within Groups | 16745.037 | 388 | 43.157 | | |

| | | | | | | |
|--|----------------|------------|-----|----------|-------|-------|
| | Total | 16902.15 | 390 | | | |
| Feeling down and underachievement | Between Groups | 27.667 | 2 | 13.833 | 0.811 | 0.445 |
| | Within Groups | 6621.418 | 388 | 17.066 | | |
| | Total | 6649.084 | 390 | | | |
| Job incompatibility & decrease work value. | Between Groups | 206.146 | 2 | 103.073 | 1.324 | 0.267 |
| | Within Groups | 30214.713 | 388 | 77.873 | | |
| | Total | 30420.85 | 390 | | | |
| Burn-out | Between Groups | 4541.031 | 2 | 2270.516 | 3.369 | 0.035 |
| | Within Groups | 261451.823 | 388 | 673.84 | | |
| | Total | 265992.85 | 390 | | | |

The results showed that there was no statistically significant difference at the level of significance ($\alpha \leq 0.05$) between the mean scores of health practitioners in Job Burnout according to marital status, and this perhaps due to the fact that the health practitioners who

have had disturbances in work relations, feeling down and underachievement and lack of functional compatibility and decrease the value of work are not linked with the social situation directly.

Table 8 the differences between the mean scores of Burnout attributed to the salary.

| Dimension of Burn-out | Diff. Source | Squire Total | Df | Mean | F. Value | α |
|--|----------------|--------------|-----|----------|----------|----------|
| Physical and psychological exhaustion | Between Groups | 148.538 | 2 | 74.269 | 0.794 | 0.453 |
| | Within Groups | 36273.329 | 388 | 93.488 | | |
| | Total | 36421.87 | 390 | | | |
| Indifference and work relationship disorders | Between Groups | 226.185 | 2 | 113.092 | 2.631 | 0.073 |
| | Within Groups | 16675.9 | 388 | 42.979 | | |
| | Total | 16902.14 | 390 | | | |
| Feeling down and underachievement | Between Groups | 130.608 | 2 | 65.304 | 3.887 | 0.021 |
| | Within Groups | 6518.477 | 388 | 16.800 | | |
| | Total | 6649.084 | 390 | | | |
| Job incompatibility & decrease work value. | Between Groups | 269.400 | 2 | 134.700 | 1.733 | 0.178 |
| | Within Groups | 30121.460 | 388 | 77.710 | | |
| | Total | 30420.859 | 390 | | | |
| Burn-out | Between Groups | 2632.159 | 2 | 1316.080 | 1.939 | 0.145 |
| | Within Groups | 263360.695 | 388 | 678.76 | | |
| | Total | 265992.854 | 390 | | | |

The results showed that there was no statistically significant difference at the level of significance ($\alpha \leq 0.05$) between the mean scores of health practitioners in Job Burnout and the monthly salary of the health practitioners and the results were agreed with the results of the previous studies.^[9]

CONCLUSION

This study reports on the Job Burn-out and the factors attributed to this phenomena in a sample of health practitioners working in the governmental hospitals and health centers in Jeddah, KSA. And according to this study, we found that there was a moderate degree of Job Burn-out among the health practitioners appeared more in the Type (A) personality, female practitioners and practitioners having experience between 5 years and 15 years. On the other hand the study revealed that there were no differences in age, marital status and monthly salary of the health practitioners in developing Job Burn-out.

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