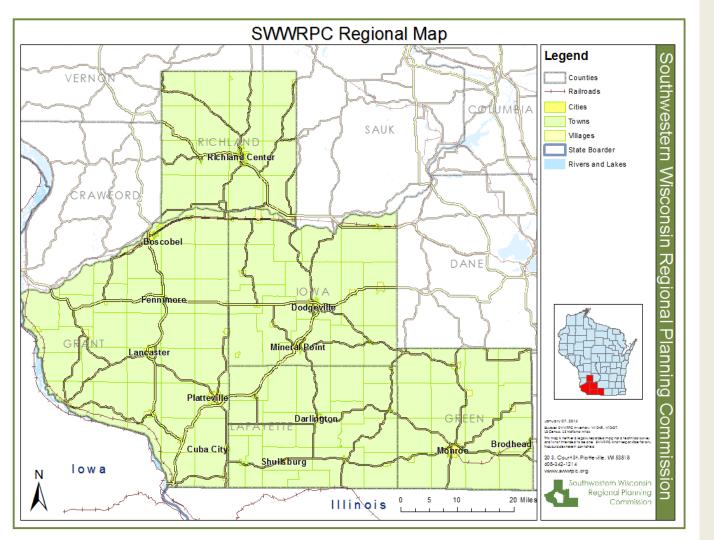
# Cassville Long-Range Planning

May 04, 2022





# Founded: 1970

- Grant
- Green
- lowa
- Lafayette
- Richland

# **Planning Process**

- US EDA Funding for Coal-Impacted Communities (2022-2024)
- Recovery planning, capacity building, economic diversification, housing,
- Includes 61% funding for Tourism Director



#### Work to date

- Data analysis and asset mapping
- Strategic Planning Adopted December, 2022
- Outdoor Recreation Plan March, 2023
- Marketing and Tourism activities
- Procurement of branding consultant



# Strategic Planning - 2022

- July Data review, Values, Priorities
- September Finalize Strategic Priorities, develop actions
- October Finalize actions. Discuss housing options and implementation
- December Adoption by Village Board



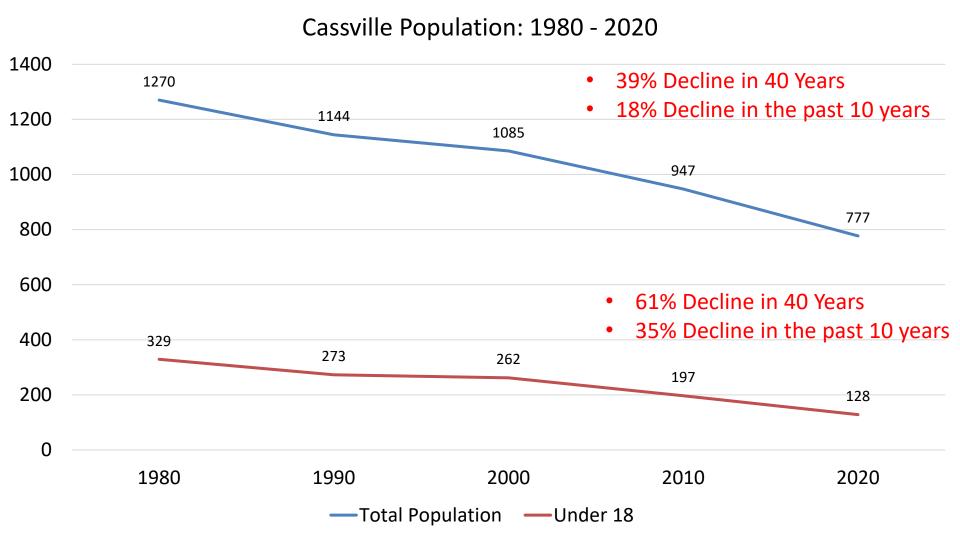
# Existing Conditions

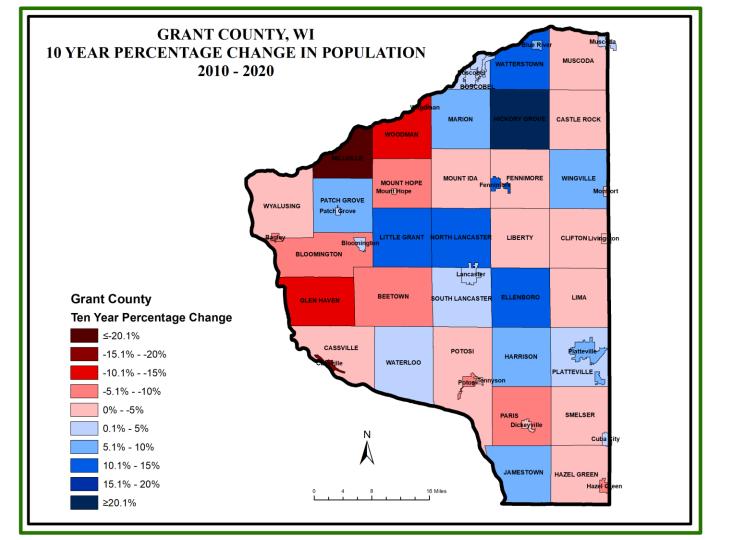


# Cassville Challenges

- Loss of power plants
- Declining population
- Aging population
- Declining school enrollment
- Declining revenue
- Inflation







#### Cassville School Enrollment 52.1% Decline in 20 Years 11.7% Decline in the past 10 years 241 238 197 197 199

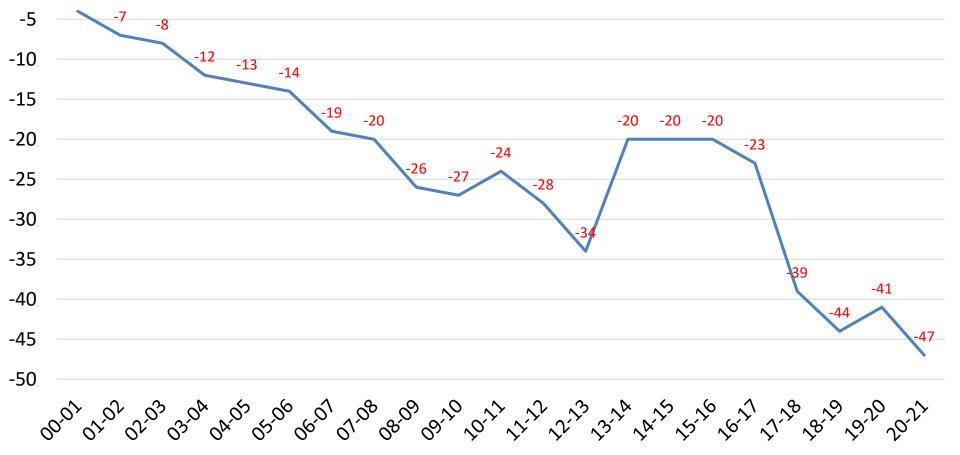
07-08 08-09 09-10 11-11 12-13 13-14 14-15

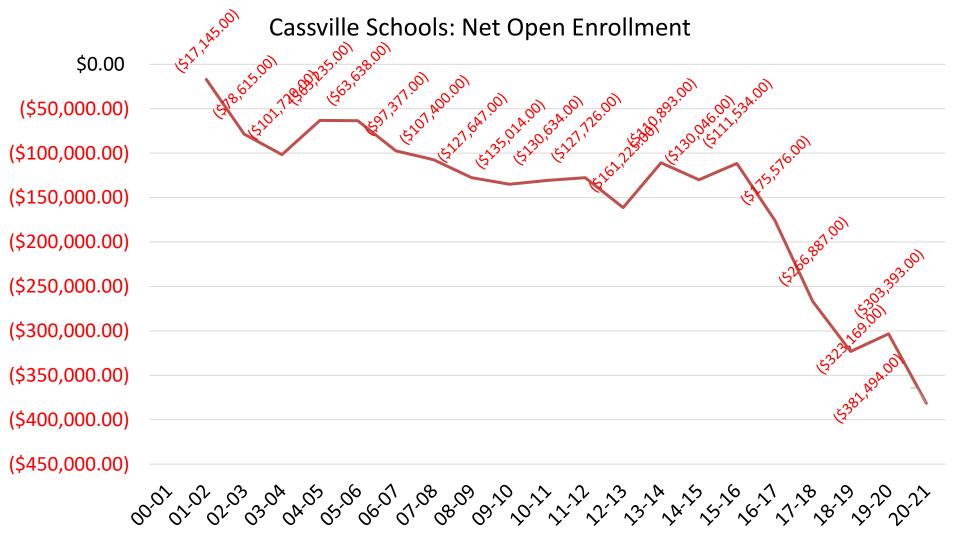
03-04

05-06

# Cassville Schools: Net Open Enrollment

0





#### % of Pop Filing Income Tax 52.0% 50.2% 50.0% 47.9% 48.0% 47.4% 47.2% 46.8% **4**6.6% 46.3% 46.3% 46.2% 46.1% 45.6% 46.0% 45.0% 44.0% 43.4% 42.0% 41.3% 40.0% 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

# **Levy Limits**

- Since the 2011-2013 state budget, a municipality's levy increase is limited to the percentage increase in equalized value from **net new construction**.
- If no new construction occurred in your community, then your allowable levy increase is zero percent.



#### **New New Construction**

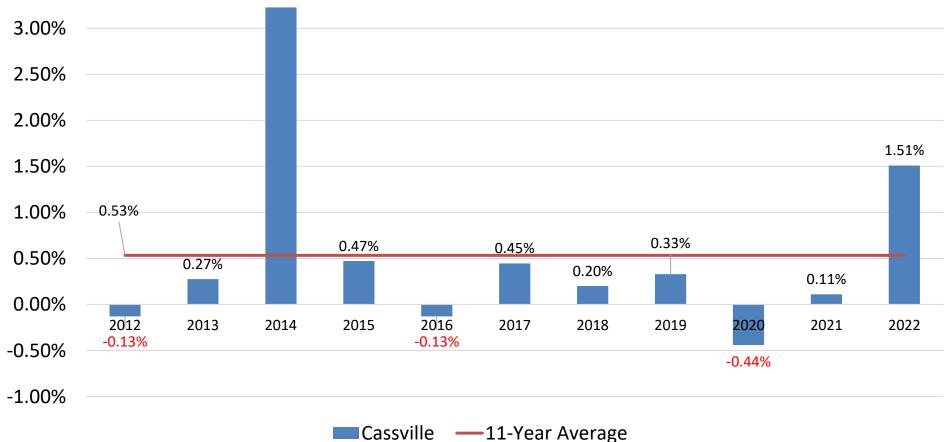
 The value of all new construction minus the value of any demolished structures.



## 3.23%

Cassville Net New Construction: 2012-2022

3.50%



#### 2018-2021 Inflation

- Consumer Price Index = 10.1%
- Road Salt 10.3%
- Road Oil 81.1%
- Diesel Fuel 57.5%
- 18" Culvert 209.7%



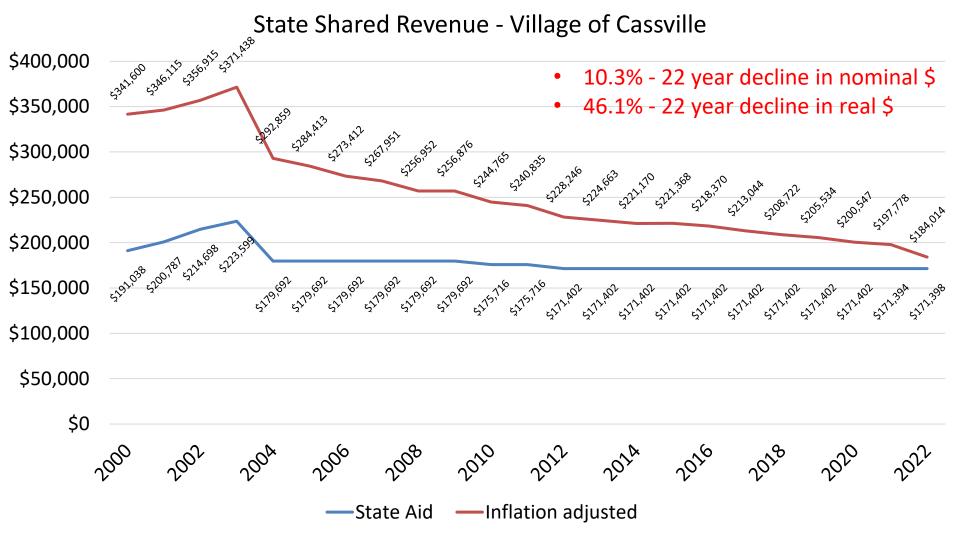
# 1% Levy Increase Scenario

2021 Equalized Value = \$51,731,500

• 1% of E.V. = \$517,315

Average annual shortfall: \$243,138





# Assets!!





# Assets!!





#### Assets!!

- Wrap-around child care
- Montessori school
- Local businesses (grocery, hardware, outdoor store, restaurants)
- High-speed fiber internet
- AY McDonald Expansion in Dickeyville



#### What's it mean?

- Solvency requires growth
- Cassville is landlocked limited buildable land
- Issues will continue due to population shifts
- Asset-based development



# Strategy



# **Strategic Priorities**

- Develop a community vision
- Attract young families
- Land development
- Tourism
- Redevelopment
- Small business support



# Student Project – Scope of Work

- Focus primarily on residential
- Land development costs
- Infrastructure sewer, storm, water, roads, etc.
- Return on Invested Capital (ROIC)
- Park amenities and connection to existing parks



### Work not included

Developer incentives to reduce initial cost (TIF)

