



North Country
Regional Economic
Development Council

State of the Region:

NORTH COUNTRY

2019 Progress Report



NORTH COUNTRY REGIONAL ECONOMIC DEVELOPMENT COUNCIL MEMBERS

Regional Co-Chairs

James McKenna
CEO, Regional Office Of Sustainable Tourism

Ty Stone
President, Jefferson Community College

Appointed Members

Cali Brooks
Executive Director, Adirondack Foundation

John Zielinski
Executive Director, CITEC

Cathy Dove
President, Paul Smiths College

Kate Fish
*Executive Director, Adirondack North Country
Association*

Michele Ledoux
*Executive Director, Lewis County Cornell Cooperative
Extension*

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State Senate, 45th District

Kylie S. Peck
*President and CEO, Greater Watertown-North Country
Chamber of Commerce*

Zvi Szafran
President, SUNY Canton

Mark E. Tryniski
President & CEO, Community Bank, N.A.

Donna Wadsworth
*Communications Director, International Paper
Company - Ticonderoga Mill*

Daniel Wilt
President, Wilt Industries

James W. Wright
*Executive Director, Development Authority
of the North Country*

Stephanie Ratcliffe
Executive Director, The Wild Center

Manna Doyle
Plant Manager, Artik/OEM

James Lazore
*Economic Development Director, Saint Regis
Mohawk Tribe*

Victoria Zinser-Duley
*Executive Director, Adirondack Economic
Development Council*

Richard Daddario
Business Manager, Laborers Local 1822

David Champagne
President and CEO, The Development Corporation

Angela Smith
Assistant Director, Small Business Development Center

Ex-Officio Members

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Mayor, City of Watertown

Don Dabiew
Chair, Franklin County Legislature

Larry Dolhof
Chair, Lewis County Legislature

William Farber
Chair, Hamilton County Legislature

Scott Gray
Chair, Jefferson County Legislature

Harry McManus
Chair, Clinton County Legislature

Colin Read
Mayor, City of Plattsburgh

Tim Currier
Mayor, Village of Massena

Joseph Lightfoot
Chair, St. Lawrence County Legislature

Shaun Gilliland
Chair, Essex County Board of Supervisors

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PART ONE

Executive Summary

Eric Gertler, Acting Commissioner
Empire State Development Corp.
633 Third Avenue
New York, New York 10017

Dear Commissioner Gertler:

As the new co-chairs of the North Country Regional Economic Development Council, we are appreciative of the great work and commitment of our past co-chairs. Their vision and their efforts over the past nine years resulted in many outstanding projects for the North Country, and we expect to continue the momentum as we move forward.

This is a year characterized by change. Our first action was to revise the way the Council does its work by directly aligning the efforts of the Council with those of the state through the reorganization of our work groups. We created five groups to plan and position us for further progress in the North Country: Placemaking, Workforce Development, Tradeable Sectors, Innovation and Environmental Justice.

These pillars of economic development align with our regional vision and strategies and make sense as we move forward as a region.

Importantly, our new work groups identified common issues that are a factor in our economic growth and these will help define our path forward.


Our work groups also identified other priorities as we move forward with the implementation of our strategies:

- The need for a Competitive Regional Identity for the North Country to align the public and private sectors around a common, actionable future state, and to help others understand what the North Country is all about;
- Finding ways to avoid overuse of our all-important outdoor recreational assets, and ways to enhance under-used areas of our region;
- Taking the more frequent extreme weather events (particularly flooding) into consideration when addressing the economic impacts – and future of – the tourism and agriculture sectors of our economy, both of which have been negatively impacted by weather events in recent years;
- The recognition of Fort Drum as an economic driver and the opportunity to welcome soldiers transitioning out of the Army into our regional workforce and communities.
- Ensuring reliable cell phone service throughout the entire rural region in order to make residents and visitors feel safe, allow businesses and entrepreneurs to flourish no matter where they set up shop, and encourage the adoption of smart municipal infrastructure.

The North Country acknowledges the work the state has done to address some of these priorities, but we also understand that it's important for us to keep them in mind and to modify our plans accordingly as we move forward.

We are proud of the work that this Council has done over the past year, and we look forward to implementing the approved projects to continue the strong trajectory that will propel us forward.

Sincerely,



James McKenna
Co-chair



Ty Stone
Co-chair



Monaghan ground breaking

Under new leadership this year, the North Country Regional Council seized the opportunity to take a critical look at where it had been and where it was headed. The strong and unique strategies established in 2011 have stood the test of time and have resulted in many successes for the region. However, the approach to those strategies was refreshed with the creation of four new work groups, tasked with developing new plans to identify needs and target solutions that can then be translated into projects that will benefit the region.

Although these work groups are still in their infancy, we have already begun to identify common threads and see new potential solutions on the horizon. With strong leadership by and participation of Council members, all four work groups – Placemaking, Workforce Development, Innovation and Tradeable Sectors – have developed work plans and tasks that will take them well into 2020.

The new work groups addressed Governor Cuomo’s new four priority focus areas of childcare, placemaking, environmental justice and workforce development, examining our regional barriers and potential solutions. These efforts laid the foundation for task-oriented action plans that are already in motion.

This year, the new work groups also focused on encouraging and compiling progress made across the region. Projects in the region’s key strategic sectors of tourism, manufacturing, innovation, agriculture and renewable energy made great strides and added jobs and wealth to the North Country economy.

- The Adirondacks saw an increase of almost 5 percent in direct visitor spending and the 1000 Islands recovered well from the flooding of 2017 with the aid of a successful marketing program specifically designed to let potential visitors know that the region had recovered and quality vacationing experiences were alive and well.
- The region is seeing an expansion of lodging facilities and options with the launch of waterfront townhouse rental units in Hamilton County, the opening of the DEC’s equestrian campground in Essex County, and the construction of a full-service resort and spa in Saranac Lake.
- Significant renovation projects at the Olympic facilities in Lake Placid and the opening of a medical center with special facilities for athletes herald the arrival of many more international sporting events. The region has also hosted several smaller international events as it continues preparations for the Winter University Games in 2023.

- The region's prominence on the global and national fishing stage rose as the St. Lawrence River was named the number-one bass fishery in the U.S. by the Bassmasters professional fishing organization.
- The manufacturing sector is seeing job growth and retention, as well as significant foreign direct investment by companies like Norsk Titanium, Monaghan and AmTech Yarns, which are investing in expansions.
- Start-ups like Running Boards Marketing and New Leaf Homes and attractions like the North Country Children's Museum are realizing quicker-than-expected success and are moving into new areas of development and taking over vacant spaces.
- Contributing to our strategy to attract entrepreneurs seeking our unique quality of life, several co-working facilities are opening to help start-ups get established and access the resources they need.
- Several Clarkson University professors are poised to commercialize their inventions and others are testing prototypes, like the Ducted Wind Turbine.
- 44 percent of the state's existing renewable energy generation capacity is in the North Country, and more wind and solar power comes online all the time.
- Agriculture is a mainstay of the North Country economy and assistance to value-added producers is starting to pay off. North Country Creamery purchased additional equipment, North Country Dairy is expanding in order to produce new specialty yogurt, and Black River Valley Natural started up this year, producing high-end, flavored butter.

Average annual wages in the North Country have increased more than 18 percent since 2011, visitor spending is up, consumer spending is up, and the unemployment rate is down – all signaling a healthy economy. But we know there is more to be done.

Energized and with a fresh outlook, the region's four new pillars – placemaking, workforce development, innovation and tradeable sectors - will elevate and sustain our economy and they are undeniably linked. Placemaking defines our communities and without vibrant downtowns where people want to live and visit, you cannot sustain the Workforce vital to robust Tradeable Sectors, nor attract the thinkers and entrepreneurs essential for the Innovations that power business.

We're going to do it all.



Curran Renewable Energy Pellets are Loaded onto Ship for Export



Cooler assembly at MTL Cool



Agbotics





PART TWO

Progress



General Progress in the Region

UNEMPLOYMENT RATE

The region's June 2019 unemployment rate was 4.2 percent, compared to 4.9 percent one year ago. The total number of people employed in the region is 167,800, down only slightly from 168,500 at the same time last year, although the North Country's labor force also declined during this period from 177,100 people to 175,100. This 1.14 percent decrease in labor force size is slightly better than New York state's -1.34 percent decrease and is consistent with rural areas across the country that are experiencing a reduction in the available workforce as Baby Boomers retire.

Source: NYS Dept. of Labor

AVERAGE ANNUAL WAGES

The average annual wage for all industries in 2018 was \$43,617, an increase of 18.3 percent (\$6,751) since 2011

Source: NYS Dept. of Labor

CONSUMER SPENDING

After adjusting for inflation, taxable expenditures in the North Country have increased .59 percent year over year, and 2.16 percent over the last four years.

Source: NYS Dept. of Taxation & Finance

INTERNATIONAL BORDER CROSSINGS

The North Country hosts five international border crossings in its region – far more than any other in the state. Some crossings are busier than others and some crossings increase seasonally, but all handle a significant amount of traffic annually, indicative of both cross-border trade and cross-border tourism. In 2018, almost three million personal vehicles crossed the U.S./Canada border in the North Country, an increase of 2.2 percent over the previous year. Truck traffic remained steady at almost 600,000 vehicles.

Source: U.S. Dept. of Transportation, Bureau of Transportation Statistics

INVESTMENTS IN THE WORKFORCE

In 2018, the North Country provided job training assistance to 838 low-income residents or displaced workers. This compares to 876 people assisted in 2017 but reflects the positive changes in the region's unemployment rate as well as the decrease in the size of the labor force. A total of 7,029 residents have been assisted between Rounds I and VIII.

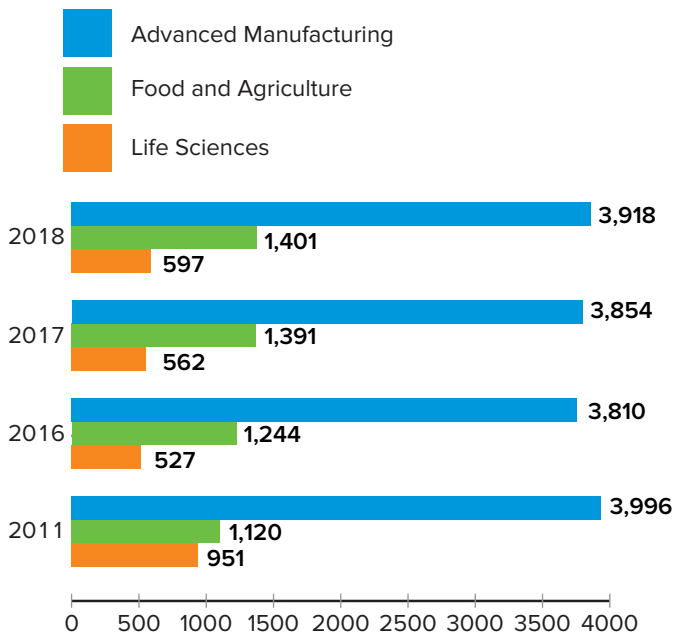
Source: One Stop Operating System

KEY TARGETED SECTORS ANALYSIS

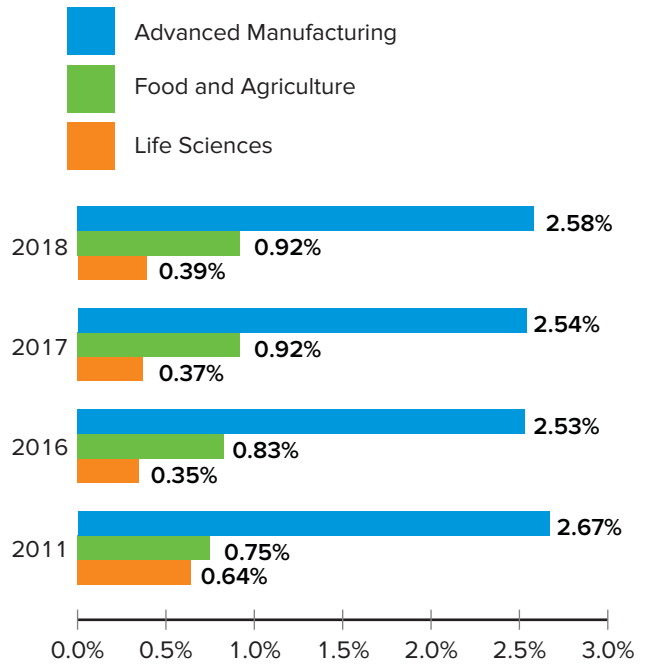
Employment in all the North Country's target sectors is up year-over-year. Employment in advanced manufacturing expanded by 1.7 percent, food and agriculture grew by .7 percent, and life sciences exploded by 6.2 percent. Employment in these basic sectors now constitutes 2.6 percent, .9 percent, and .4 percent of the area's total employment, respectively. These are high wage sectors with advanced manufacturing providing an annual wage of \$63,421, food and agriculture paying \$43,797, and life sciences paying \$72,834 annually. The demand for employees in these sectors has driven wages up 1.3 percent in advanced manufacturing and 14 percent in life sciences since 2017.

Source: NYS Dept. of Labor

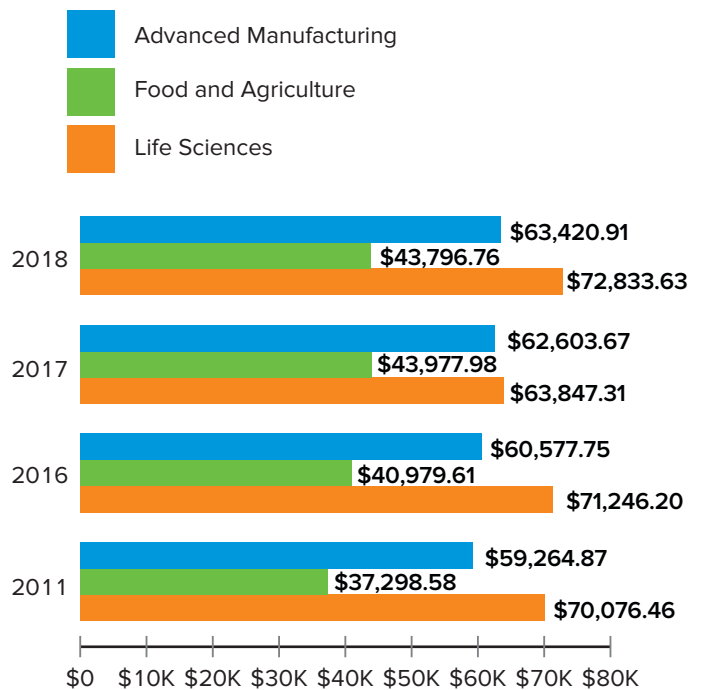
Average Annual Employment by Sector



Sector as a Percent of Total Employment



Average Annual Wages by Sector



LABOR FORCE PARTICIPATION RATES

Paralleling the trend of an aging population, the region's labor force participation rate decreased 3.6 percent from 2016 to 2017. Overall, the North Country's labor force participation rate has decreased 6.3 percent since 2012.

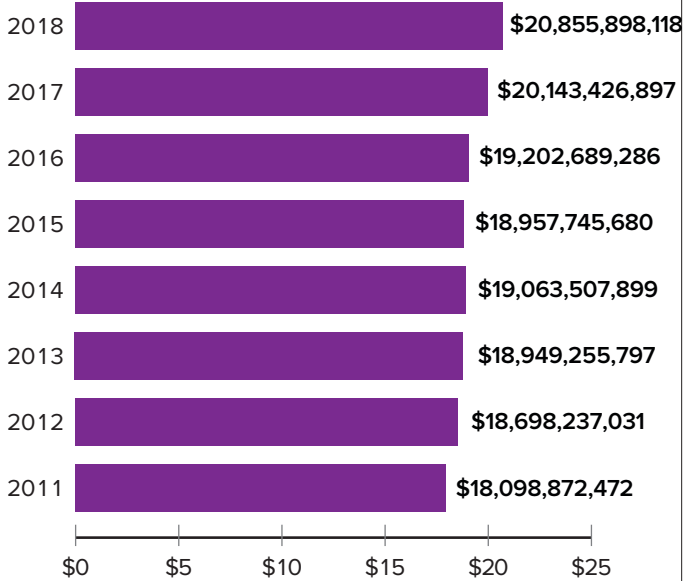
Source: NYS Dept. of Labor

GROSS REGIONAL PRODUCT

The North Country's Gross Regional Product increased 3.64 percent from 2017 to 2018. Additionally, GRP is up 15.2 percent since 2011. Total GRP in the North Country in 2018 was \$20.8 billion.

Source: NYS Dept. of Labor

Gross Regional Product

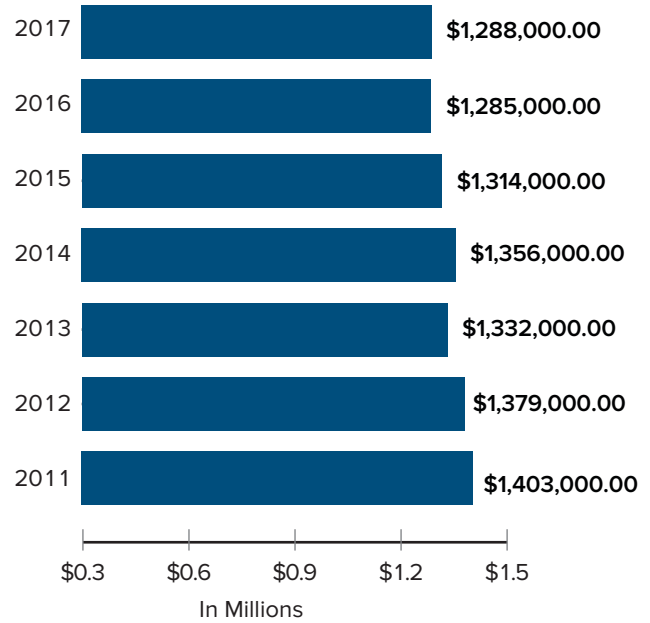


VALUE OF NORTH COUNTRY EXPORTS

The value of the North Country's exports increased for the first time since 2014 and increased .22 percent from 2016 to 2017.

Source: NYS Dept. of Labor

Value of North Country Exports



TRAVELER SPENDING

Direct visitor spending in the Adirondack region was up by 4.8 percent in 2018 and up by 3.8 percent in the 1000 Islands region. Visitors spent over \$2 billion in the North Country in 2018.

Source: NYS ESD 2018 Tourism Economic Impact Reports



Bassmasters Fishing Tournament



Woods Inn





LC Drives

Status of Past Priority Projects

To date, 99 projects in the North Country (the number excludes Excelsior projects) have been awarded priority project funding from Empire State Development (ESD). Of these, 70 projects, or 70 percent, are complete or are on schedule, and only 10 percent are progressing slower than expected. One project contract has yet to be executed. Eighteen projects, representing 18 percent of those originally awarded priority project funding, were cancelled or funding was declined by the recipient.

MANY PAST PRIORITY PROJECTS HAVE MADE SIGNIFICANT PROGRESS:

- The North Country Children’s Museum in Potsdam, a 2016 ESD awardee of \$120,000, has nearly doubled its expected number of visitors in the first year. The interactive facility drew approximately 18,000 visitors and sold about 600 family memberships, triple the number anticipated. Over the past year week-long science and art camps were held, staffing and programs were expanded, and air conditioning was installed in the facility.
- LC Drives (2016 and 2017 ESD awardee of \$700,000) is moving beyond the start-up phase, having received \$15 million in Series A private financing. The company, which currently employs 16 people, is expanding its footprint at Clarkson University’s downtown campus in Potsdam and expects to hire 20 more people in the next few months to ramp up production, bringing total employment up to 36 people. LC Drives manufactures cutting-edge, high-efficiency industrial electric motors that will advance the use of hybrid engine technology in buses used for public transit, as well as in marine and rail applications.
- MTL Cool, a Canadian manufacturer of air conditioning equipment for public transit vehicles and point-of-sale coolers and freezers, expanded from 5,000 square feet to 30,000 square feet in Plattsburgh, growing from two employees to 29. The firm was a \$115,000 (Excelsior) 2018 awardee.
- The North Country Transformational Community Tourism Loan Fund, created with a \$2 million Round II award to the Development Authority of the North Country, has leveraged over \$12 million in additional funding. Loans made from the fund have enabled several properties to remain public lodging facilities rather than passing into residential hands, and have preserved waterfront access for the public. The nine loans made from the original fund have also contributed to the development of skiing trails and spurred the upgrade of several lodging properties in addition to the creation or preservation of well over 100 jobs in the region. The original award of \$2 million has been entirely committed and the fund was augmented in 2016 with an additional \$3 million award.



MTL Cool



Adirondack Health Medical Fitness Center

- Complementing the significant improvements underway at the historic Olympic venues and adding yet another element to the region’s effort to create a world-class destination for winter athletes, the new Adirondack Health Medical Fitness Center in Lake Placid celebrated its grand opening during the summer of 2019. The 41,000-square-foot state-of-the-art center of health is located directly across the street from the Olympic Training Center and offers specific services targeted at high-level athletes. Adirondack Medical Center was a \$2 million Round V ESD awardee.

SUMMARY OF ALL PAST PRIORITY PROJECTS BY STATUS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

Year	Project Name	CFA	Status
2011	1000 Islands Harbor Hotel	5206	●
2011	Bombardier Facility Expansion	6097	●
2011	C Speed Advanced Technology Manufacturing Center	8466	●
2011	Community Rental Housing Program	7679	●
2011	Hamilton County Broadband	7353	●
2011	Lyons Falls Mill Site Redevelopment	4270	●
2011	Newton Falls Rail Rehabilitation Phase I & II	2281	●
2011	North Country Pastured Mobile Poultry Processing Unit	8114	●
2011	Trudeau Institute Enhancing Biosciences in New York	7703	●
2012	Adirondack Meat Company Expansion	13749	●
2012	Adirondack Museum Wood Pellet Boiler System	18361	●
2012	Celtic Energy Farm Cape Vincent Green Energy Willow Project	18877	●
2012	COR Mercy Redevelopment	18908	●
2012	Creekwood Phase II	19019	●
2012	Curran Renewable Energy Wood Fire Combustion Productivity Improvements	17133	●
2012	Current Applications Expansion Project	19418	●
2012	DANC Community Tourism Transformation Fund	33987	●
2012	Hamilton County Broadband Phase II	17926	●
2012	International Paper Natural Gas Energy Conversion	18501	●
2012	Long Lake Next Generation Broadband	16948	●
2012	Lyons Falls Mill Site Redevelopment II	18042	●
2012	North Country Food Hub	19821	●
2012	Strand Theater Restoration	16129	●
2012	The Wild Center's Wild Walk	16692	●
2013	Adirondack Museum Renovations and Upgrades	31010	●
2013	Bionique Testing Laboratories Expansion at Lake Clear Facility	29506	●
2013	Historic Hotel Saranac Renovations	32225	●
2013	Inn on Schroon Lake	29111	●
2013	Mercy Health Center Redevelopment	30954	●
2013	Plattsburgh International Airport Terminal Expansion and FIS Facility	31776	●
2013	Port of Ogdensburg Agribusiness Capacity Building	27135	●
2013	Saranac Lake Resort	30367	●

Year	Project Name	CFA	Status
2013	Adirondack Teleworks	28237	●
2013	Seagle Music Colony Centennial and Campus Improvements	30924	●
2013	The Wild Center's Wild Walk Phase II	28134	●
2013	Value Added Agriculture Program	31553	●
2014	Agri-Mark Manufacturing Facility Modernization	39016	●
2014	Building Renovation for Regional Arts and Interactive Learning Revitalization	40001	●
2014	Carthage Joint Wastewater Treatment Facility Improvement	41487	●
2014	North American Tapes Machinery Purchase for Business Expansion	42503	●
2014	North Country Regional Revitalization Fund	39536	●
2014	Twinstare Cyber Security Unit	41150	●
2015	Adirondack Health Medical Fitness Center	53500	●
2015	Agbotic North Country Value Added Covered Agriculture	57069	●
2015	Belcam Inc., Private Label and Export Development	55204	●
2015	Hoosier Magnetics Kiln Replacement & Dust Collection System Upgrade	55476	●
2015	Lake Pleasant Lodge Expansion	54678	●
2015	LC Drives Manufacturing the Next Generation of Electric Motors and Generators	57353	●
2015	North Country Transformational Community Tourism Revolving Loan Fund Phase II	54450	●
2015	Ogdensburg Airport Terminal Expansion	50423	●
2015	Schroon Lake Hotel Construction	56896	●
2015	Seaway Timber Harvesting Inc., New Manufacturing Facility	57417	●
2015	Village of Tupper Lake Water Supply Distribution Improvements	54793	●
2015	Watertown Industrial Center LDC New Building	55913	●
2016	Alexandria Sewer District Construction	65477	●
2016	Ausable Brewing Company Expansion	67717	●
2016	Canton Maple Hill Infrastructure	65495	●
2016	Cascade Ski Center	64917	●
2016	Elizabethtown Sewer Project	63600	●
2016	Forever Wild Beverage Capital	64872	●
2016	Fort Ticonderoga Water Project	67160	●
2016	HemoMedica Business Development	68434	●
2016	Hi-Lite Airfield Services	67781	●
2016	Jefferson Rehabilitation Center UV Flatbed Printer	65877	●
2016	Jeffords Steel Expansion	66459	●
2016	LC Drives Phase II Expansion	67426	●
2016	Lewis County Commerce Park Phase I	67091	●
2016	Lincoln Building Revitalization	66869	●
2016	Lowville Producers Dairy Cooperative Lab Equipment	67356	●
2016	North Country Children's Museum Interactive Exhibit Development	65450	●
2016	North Country Veterans Center Expansion Phase II	67056	●
2016	Omniafiltra Capital	66919	●

Year	Project Name	CFA	Status
2016	SSF Production Extrusion	67715	●
2016	Tupper Lake Crossroads Hotel	67951	●
2016	Woods Inn Expansion	64155	●
2016	Zehr's Flowers & Landscaping Building Expansion	67264	●
2017	Adirondack Public Observatory - Capital Improvements	75084	●
2017	Bionique Lab - M&E/Lab Upgrades	76287	●
2017	Busted Grapes Winery Expansion	75867	●
2017	Carpe Insectae - M&E Upgrades	75651	●
2017	Chichota - 27 Broadway Renovations	74366	●
2017	Current Applications M&E Upgrades	76558	●
2017	General Composites - M&E Upgrades	75080	●
2017	Geodesic Boats	75940	●
2017	JCIDA Watertown Business Complex - Infrastructure	75511	●
2017	Lyons Falls Mill -Final Demolition	74224	●
2017	MetalCraft Marine M&E Upgrades	76686	●
2017	Snow Ridge Restore - Capital Improvements	72931	●
2017	Tupper Lake Wood Pellet Fired Municipal Heat System	72072	●
2017	War Canoe Spirits Distillery	74671	●
2017	Watertown Airport Sewer Upgrades (Town of Hounsfield)	76097	●
2018	Port of Ogdensburg Improvements	82002	●
2018	New Watertown YMCA Community Center	81988	●
2018	Carthage Area Hospital, New Facility	81368	●
2018	Tupper Lake Hotel	83844	●
2018	Omniafiltra Capital Equipment Investment	83721	●
2018	City of Plattsburgh, Water Resource Recovery Facility	81326	●
2018	Downtown Malone Harison Block Revitalization	80907	●
2018	MLT Cool - Manufacturing Plant Expansion	84086	●
2018	Paddy Hill Hydroponic Farm (Acadia Energy)	80843	●

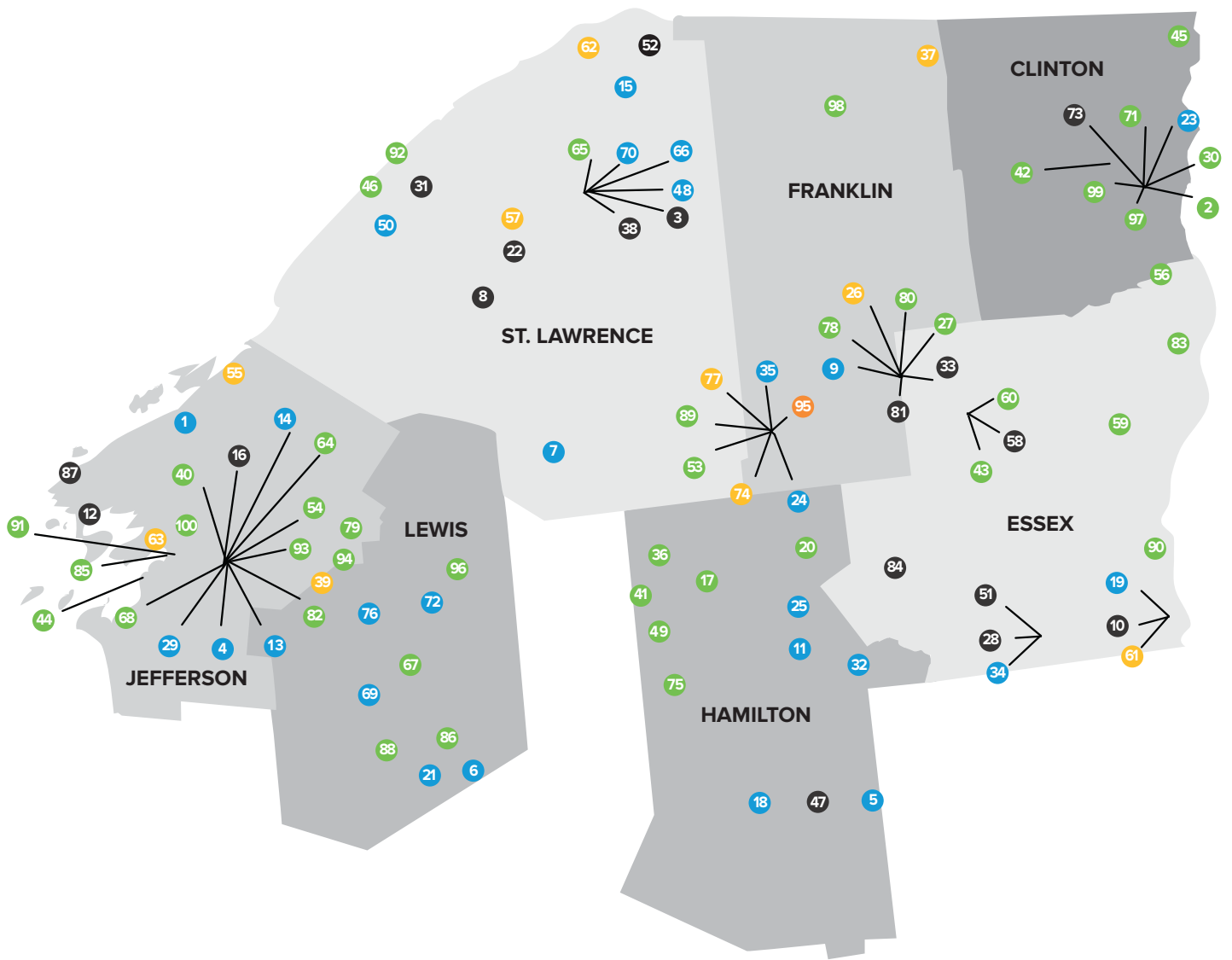
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MAPPED STATUS OF PAST PRIORITY PROJECTS

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

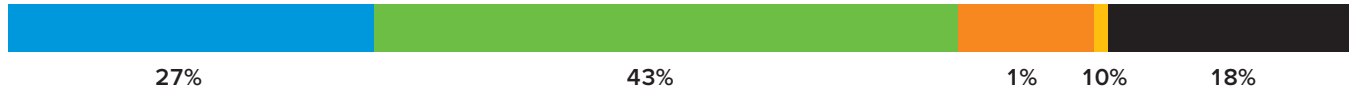
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| <ul style="list-style-type: none"> 1 1000 Islands Harbor Hotel 2 Bombardier Facility Expansion 3 C Speed Advanced Technology Manufacturing Center 4 Community Rental Housing Program 5 Hamilton County Broadband 6 Lyons Falls Mill Site Redevelopment 7 Newton Falls Rail Rehabilitation Phase I & II 8 North Country Pastured Mobile Poultry Processing Unit 9 Trudeau Institute Enhancing Biosciences in New York 10 Adirondack Meat Company Expansion 11 Adirondack Museum Wood Pellet Boiler System 12 Celtic Energy Farm Cape Vincent Green Energy Willow Project 13 COR Mercy Redevelopment 14 Creekwood Phase II 15 Curran Renewable Energy Wood Fire Combustion Productivity Improvements 16 Current Applications Expansion Project 17 DANC Community Tourism Transformation Fund 18 Hamilton County Broadband Phase II 19 International Paper Natural Gas Energy Conversion 20 Long Lake Next Generation Broadband 21 Lyons Falls Mill Site Redevelopment II | <ul style="list-style-type: none"> 22 North Country Food Hub 23 Strand Theater Restoration 24 The Wild Center's Wild Walk 25 Adirondack Museum Renovations and Upgrades 26 Bionique Testing Laboratories Expansion at Lake Clear Facility 27 Historic Hotel Saranac Renovations 28 Inn on Schroon Lake 29 Mercy Health Center Redevelopment 30 Plattsburgh International Airport Terminal Expansion and FIS Facility 31 Port of Ogdensburg Agribusiness Capacity Building 32 Adirondack Teleworks 33 Saranac Lake Resort 34 Seagle Music Colony Centennial and Campus Improvements 35 The Wild Center's Wild Walk Phase II 36 Value Added Agriculture Program 37 Agri-Mark Manufacturing Facility Modernization 38 Building Renovation for Regional Arts and Interactive Learning Revitalization 39 Carthage Joint Wastewater Treatment Facility Improvement 40 North American Tapes Machinery Purchase for Business Expansion 41 North Country Regional Revitalization Fund 42 Twinstate Cyber Security Unit 43 Adirondack Health Medical Fitness Center | <ul style="list-style-type: none"> 44 Agbotic North Country Value Added Covered Agriculture 45 Belcam Inc., Private Label and Export Development 46 Hoosier Magnetics Kiln Replacement & Dust Collection System Upgrade 47 Lake Pleasant Lodge Expansion 48 LC Drives Manufacturing the Next Generation of Electric Motors and Generators 49 North Country Transformational Community Tourism Revolving Loan Fund Phase II 50 Ogdensburg Airport Terminal Expansion 51 Schroon Lake Hotel Construction 52 Seaway Timber Harvesting Inc., New Manufacturing Facility 53 Village of Tupper Lake Water Supply Distribution Improvements 54 Watertown Industrial Center LDC New Building 55 Alexandria Sewer District Construction 56 Ausable Brewing Company Expansion 57 Canton Maple Hill Infrastructure 58 Cascade Ski Center 59 Elizabethtown Sewer Project 60 Forever Wild Beverage Capital 61 Fort Ticonderoga Water Project 62 HemoMedica Business Development 63 Hi-Lite Airfield Services 64 Jefferson Rehabilitation Center UV Flatbed Printer 65 Jeffords Steel Expansion 66 LC Drives Phase II Expansion |
|---|---|---|



- 67 Lewis County Commerce Park Phase I
- 68 Lincoln Building Revitalization
- 69 Lowville Producers Dairy Cooperative Lab Equipment
- 70 North Country Children's Museum Interactive Exhibit Development
- 71 North Country Veterans Center Expansion Phase II
- 72 Omniafiltra Capital
- 73 SSF Production Extrusion Line Addition
- 74 Tupper Lake Crossroads Hotel
- 75 Woods Inn Expansion
- 76 Zehr's Flowers and Landscaping Building Expansion
- 77 Adirondack Public Observatory - Capital Improvements
- 78 Bionique Lab - M&E/Lab Upgrades
- 79 Busted Grapes Winery Expansion
- 80 Carpe Insectae - M&E Upgrades
- 81 Chichota - 27 Broadway Renovations
- 82 Current Applications M&E Upgrades
- 83 General Composites - M&E Upgrades
- 84 Geodesic Boats
- 85 JCIDA Watertown Business Complex - Infrastructure
- 86 Lyons Falls Mill - Final Demolition
- 87 MetalCraft Marine M&E Upgrades
- 88 Snow Ridge Restore - Capital Improvements
- 89 Tupper Lake Wood Pellet Fired Municipal Heat System
- 90 War Canoe Spirits Distillery
- 91 Watertown Airport Sewer Upgrades (Town of Hounsfield)
- 92 Port of Ogdensburg Improvements
- 93 New Watertown YMCA Community Center
- 94 Carthage Area Hospital, New Facility
- 95 Tupper Lake Hotel
- 96 Omniafiltra Capital Equipment Investment
- 97 City of Plattsburgh, Water Resource Recovery Facility
- 98 Downtown Malone Harison Block Revitalization
- 99 MLT Cool - Manufacturing Plant Expansion
- 100 Paddy Hill Hydroponic Farm (Acadia Energy)

STATUS OF PAST PRIORITY PROJECTS BY ROUND

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project contract not yet executed
- Project concerns need to be resolved
- Project canceled or funding declined



	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Total %
●	6	9	5	0	2	5	0	0	27%
●	1	2	3	3	7	9	11	7	43%
●	0	0	1	2	0	6	1	0	10%
●	0	0	0	0	0	0	0	1	1%
●	0	0	0	0	0	0	0	0	0%
●	2	4	3	1	3	2	3	0	18%
Total	9	15	12	6	12	22	15	8	100%

Note: Does Not Include Excelsior Projects

LEVERAGE OF STATE INVESTMENT IN ALL PAST PRIORITY PROJECTS

The table below lists the ratio of the total investment in past priority projects to the state investment over Rounds I through VIII of the REDC.

	Total Number of CFA Priority Projects	Total Project Cost	Total Amount of ESD Capital Fund Awards	Ratio of Total Cost to Total ESD Capital Fund Awards
Round I	7	\$141,024,444	\$21,474,000	1:6.6
Round II	11	\$51,461,029	\$13,618,306	1:3.7
Round III	9	\$99,506,800	\$16,410,000	1:6.1
Round IV	5	\$45,145,489	\$8,920,000	1:5.1
Round V	9	\$40,349,396	\$7,685,000	1:5.3
Round VI	20	\$43,897,768	\$7,430,000	1:5.9
Round VII	12	\$29,010,524	\$6,264,000	1:4.6
Round VIII	8	\$122,898,216	\$10,000,000	1:12.2
Total	81	\$573,293,666	\$91,801,306	1:6.2

Note: Does not include cancelled (black) projects. Does not include Excelsior projects.



Status of All Projects Awarded CFA Funding

To date, 580 North Country projects (this number excludes cancelled or declined projects) have received state funding totaling more than \$248 million. Those state funds have leveraged more than \$1.1 billion in private and public funds that have been invested in the region, and are projected to create 2,030 jobs and retain 4,637. Of the total awarded projects, 45 percent are complete and 40 percent are on schedule.

- Omniafiltra, a Lewis County firm, continues to solidify its niche markets, grow annual revenue, and add new jobs as a result of its 2016 CFA project completed in 2018. That project included extensive equipment upgrades that improved energy efficiency and production quality, and increased output. The company has now grown to 38 employees.
- The Village of Clayton celebrated a ground-breaking August 2 for a significant \$9.3 million historic downtown infrastructure project, which includes

burying the many overhead utility lines that have created an eyesore in the tourism-based community for decades. The NYS Department of Transportation has been planning a road rebuilding project for the main downtown street for several years and village leaders and business owners lobbied to have the lines buried as part of the project. The project received a Round V \$1 million ESD award.

- Current Applications, a Watertown electric motor manufacturer, completed installation of new equipment, purchased with the help of a 2018 CFA award, and has already met its job creation requirement, with employment now at 59 FTEs. Now feeling a little over-crowded, the company plans to expand its facility in order to provide additional employee amenities and office space for its support functions (administration, engineering, etc.) in order to accommodate recent and future growth.

AGGREGATE STATUS OF ALL PROJECTS AWARDED CFA FUNDING



	2011	2012	2013	2014	2015	2016	2017	2018	Total	% of projects
● Completed	62	68	53	44	41	23	4	0	295	45%
● On schedule	3	8	15	14	30	45	70	70	255	40%
● Progressing more slowly than expected	0	0	0	0	0	1	0	0	1	1%
● Project concerns need to be resolved	0	1	1	5	3	5	4	0	19	3%
● Project contract not yet executed	0	0	0	1	2	3	3	1	10	3%
● Project canceled or funding denied	10	12	8	7	6	7	4	0	54	8%
Total	75	89	77	71	82	84	85	71	634	100%

LEVERAGE OF STATE INVESTMENT IN ALL CFA PROJECTS

	Total Projects	Total Project Cost	Total Amount of CFA Awards	Ratio of Total Project Cost to CFA Awards
Round I	65	\$46,204,141	\$219,235,658	1:4.7
Round II	77	\$28,893,619	\$113,499,122	1:3.9
Round III	69	\$35,699,710	\$174,490,542	1:4.9
Round IV	64	\$23,359,205	\$86,087,312	1:3.7
Round V	76	\$25,840,647	\$131,130,590	1:5.1
Round VI	77	\$27,022,446	\$154,474,030	1:5.7
Round VII	81	\$31,717,113	\$143,377,887	1:4.5
Round VIII	71	\$29,314,072	\$175,231,908	1:6
Total	580	\$248,050,953	\$1,197,527,049	1:4.8

Does not include Industrial Development Bond Cap.
Does not include cancelled (black) projects.

JOB CREATION IN ALL CFA PROJECTS

The table below lists the total number of permanent jobs retained and created through the CFA.

	Round I	Round II	Round III	Round IV	Round V	Round VI	Round VII	Round VIII	Total
Jobs Created	285	82	297	168	310	572	209	107	2,030
Jobs Retained	377	751	439	990	623	561	388	508	4,637
Total	662	833	736	1,158	933	1,133	597	615	6,667

Does not include Industrial Development Bond Cap.
Does not include cancelled (black) projects.



PART THREE

Implementation Agenda



Implementation of New State Priorities

CHILDCARE NEEDS AND POTENTIAL SOLUTIONS

The North Country Regional Council formed a new Workforce Development Work Group this year, to align with the state’s new workforce initiative and to examine priority workforce issues. The group held a comprehensive Childcare Summit in Watertown in July, involving dozens of participants with expertise on the issue. A second Childcare Summit will be held on the eastern side of the region in October. Utilizing what was learned from these summits, the group will strategize a more comprehensive plan for child care in the North Country that not only helps families in need of child care, but also encourages more professionals to enter the field.

Home Based Child Care In The North Country

North Country Counties	Total Programs	Capacity # of Children
Clinton	82	943
Essex	35	408
Franklin	37	592
Hamilton	3	40
Jefferson	64	681
Lewis	14	126
St. Lawrence	67	705
Total North Country	302	3,495

Numbers do not include non-registered providers.

These numbers exclude center-based and school-age programs; they do not represent the full picture of child care availability.

TOTAL NORTH COUNTRY WORKFORCE = 175,100

Issues:

- There are not enough facilities and/or providers. 86 percent of census tracts in the North Country region are identified as child care deserts, or areas where three or more children reside per available child care slot. The region wide rate is 5.8 children per child care slot. Hand in Hand Early Childhood Center in Lewis County has proposed to expand its facility to accommodate an additional 18 children. A 2019 Proposed Priority Project, this is a step toward helping address this issue.
- Start-up cost is too high for facility development.
- Low pay and no benefits for providers.
- According to Child Care Aware of America, the cost of day care for parents in the North Country is, on average, 35 percent of household income. To be affordable, it should be 7 percent of their income.
- There is a lack of non-traditional hours of care.
- Low-income workers can receive a subsidy up until they are at 200 percent of the poverty level. 32.5 percent of children ages birth to six years live at the poverty level and below in the North Country. There are only 1,237 children receiving child care subsidies in the region.

Potential Solutions:

- Encourage the NYS Department of Education to subsidize birth through grade 12 education.
- Provide day care subsidies for workers who are at up to 300 percent of the poverty level to enable them to move up the career ladder.
- Home-based child care may be the most cost-effective way to quickly increase child care slots in rural areas like the North Country. Expanding incentives

to providers to open centers or home-based day cares would help increase availability.

- As a rural region with lack of population density, increasing the supply of family and group family child care appears to be a more viable approach to resolve the shortage of child care supply, rather than the development of child care centers (several previous failed attempts in the region to meet demand with center-based options serve as caution).

ECONOMIC AND ENVIRONMENTAL JUSTICE STRATEGY

This year the North Country Regional Council formed an Environmental Justice Work Group to try to understand the issue of environmental and economic justice and how it may impact our region. This work is just beginning and will continue into the next year, but the Council is gaining a better understanding of the importance of ensuring environmental justice and will work toward a meaningful strategy to address the issue.

The Council determined that the best example to be learned from in the North Country region is that of the Saint Regis Mohawk Tribe, which has experience with environmental justice challenges due to the reservation's proximity to historic and active industrial sites.

The Tribe established a Cultural Restoration program through collaborative, community-based efforts to revitalize cultural practices devastated by decades of environmental contamination. Through the program, apprentices worked with Cultural Masters for four years to gain knowledge of and Mohawk language fluency in horticulture and traditional foods, hunting and trapping, fishing and river use, and traditional medicines and healing. The apprentices often collaborated with schools, community programs and organizations to share their knowledge, skills and grasp of Kaniehkeha (Mohawk Language) through countless hands-on demonstrations and workshops.

Although this is a prominent example, it is not the only environmental justice concern in the North Country, but it does help define and illustrate a regional environmental justice issue and its resolution. Historically, the Saint Regis Mohawk Tribe did not have the necessary policies and procedures in place for establishing,

monitoring and testing environmental baselines; these were only developed after the fact. Additionally, it illustrates the importance of representation and inclusion of potentially impacted communities in discussions of environmental remediation and its possible economic benefits moving forward.

PLACEMAKING AND DOWNTOWN REVITALIZATION

To better align with the state's focus on placemaking as an economic driver, in 2019 the North Country Regional Council created a work group specifically devoted to placemaking. Considering the elements critical to placemaking the group developed the goal of "creating attractive communities where people want to live, work, visit and stay." Because placemaking is such a broad category, the initial task was to define the priority issues in this category in the North County. After much input and outreach, the work group identified the initial critical subject areas as housing, downtown revitalization, infrastructure, destination development (tourism) and broadband and cell service. The Council decided it was important to verify that community leaders across the region also identify these as critical issues, so a brief survey was developed.

The 11-question survey was sent to 73 representative community leaders across the seven-county region. Of a total 42 responses, 25, or almost 60 percent were elected officials, the rest were appointed, municipal staff or organizational representatives. All counties were represented in the respondents and 69 percent of the responses were from communities of 10,000 or less.

A significant 93 percent of the survey participants identified housing issues in their communities. Lack of quality, affordable housing stock (62 percent), and vacated/blight homes (55 percent), were the clear two front-runners on the list. Vacant storefronts (70 percent), the need for streetscape improvements (60 percent) and walkability (60 percent) topped the list of downtown revitalization needs. Over 50 percent also cited façade improvements and waterfront development as pressing needs.

Approximately 26 percent of participants said that there was a lack of cell phone service in their communities. While most communities receive adequate cell

phone signals now, it is many of the connector routes between destinations that lack cell service.

Almost 60 percent of the survey participants said that developing their communities as visitor destinations is a goal but there is no formal written plan in place for doing so. 31 percent said it's a goal and they do have a written plan in place.

Infrastructure, particularly water and sewer capacity and aging systems, continues to be a significant challenge for many small communities, as evidenced by the fact that the NCREDC received 31 CFA requests for water/sewer projects this year. Because three of them clearly presented an immediate threat to water supplies, they were designated Priority Projects. The remaining projects were all classified as Regionally Significant.

As the work group prepares strategies to help communities meet these needs, many communities are already moving forward with downtown revitalization efforts:

- Several communities across the North Country region have organized local initiatives focused on developing strategies to identify gaps in the housing market and addressing the availability, accessibility, and affordability of existing housing stock. Housing task forces have been established for this purpose in several communities. Their concerns and objectives are diverse, but many groups identified the need to collect data about housing availability, occupancy, accessibility, condition, and affordability. Other goals vary, for example, the Lake Placid-North Elba Community Development Commission intends to utilize this data to leverage investments for visitor and athlete accommodations in anticipation of the upcoming World University Games, and their eventual conversion to affordable housing at the end of this use. The Village of Saranac Lake will use data it collects to improve existing housing stock. The Town of Jay Task Force plans to demonstrate market conditions and opportunities in the area to both investors and potential residents.
- Tupper Lake is experiencing a boom in business leveraged by years of private and public sector investment. Over the past year five new businesses have opened on Park Street, and existing businesses in this historic downtown area are reporting a 40 percent increase in sales.

- Eight Park Street business in Tupper Lake and five businesses in Saranac Lake are utilizing a 2018 NYS Main Street Program grant to renovate storefronts, commercial space, and second story residential units, which will further transform streets in these communities.
- NYS Department of State Local Waterfront Revitalization Program (LWRP) funds are being used to develop “Elevate Plattsburgh,” a Smart Growth Plan in the Town of Plattsburgh. When the plan is formally adopted, the town anticipates that its strategies and design measures will encourage mixed-use development, a formal street grid, increased density, and alternative transportation methods.
- The Town of Plattsburgh and Clinton County American Legion continue to make progress on the Battlefields Memorial Gateway Project, located on the former Plattsburgh Air Force Base and made possible with funding through the LWRP.
- Massena is moving forward with improvements to its downtown. Substantial renovations were completed and have breathed new life into the former Slavin’s building, located on a prominent corner in the village. This project received state assistance through both a Restore New York grant and a grant/loan from the North Country Redevelopment Fund, which is administered by the Development Authority of the North Country on behalf of the region. The long-vacant building has been transformed into commercial space and market-rate housing.
- NYS Homes and Community Renewal provided \$5.6 million (including \$2 million in North Country REDC funds) to fund the transformation of Old Snell Hall in downtown Potsdam into a mixed use complex. The underused Clarkson University building will be renovated to include 59 affordable housing units, an incubator for entrepreneurial start-ups and a community theater.
- NYS Homes and Community Renewal provided \$3.6 million to fund construction of 40 new affordable apartments on a vacant parcel that was previously part of the former Plattsburgh Air Force base.

Three North Country communities that have received state Downtown Revitalization Initiative awards in previous rounds are moving forward with their plans.

Round 1: Plattsburgh

A slate of public and private investments will catalyse a transformation in downtown Plattsburgh, and pave the way for both new investment and reinvestment in the city.

- Prime Plattsburgh, LLC's historic investment of approximately \$25 million in the downtown corridor of the City of Plattsburgh will result in the construction of 114 market-rate residential apartments and ExecuStay Suites, as well as 10,000 square feet of brand new commercial space, both of which were found to be minimal to non-existent in a 2016 market analysis.
- The Downtown Grant Program is enabling seven local property owners to move forward with improvements to their facades and residential units by leveraging awarded funds with private investment.
- A consultant was obtained to determine the best use of a several-acre Dock Street waterfront property to position it for community projects and ready the site for private investment.
- The city's marketing and branding initiative is underway with the Boire Benner Group creating not only a reimagined identity for the City of Plattsburgh, but also downtown wayfinding media for the unique components of the city.
- Streetscape Enhancements and Riverfront Access grants are being executed by Saratoga Associates in order to take underutilized park space lying between two buildings and near the Strand Center for the Arts, to develop an Arts Park community space that will flow into an Arts Walk connecting to the Riverwalk along the AuSable River. Saratoga Associates is coordinating these projects with Prime Companies.

Round 2: Watertown

Several projects are underway in the City of Watertown, with some nearing completion.

- The renovation of the Lincoln Building, a Public Square landmark, will be complete by the end of 2019. The project was assisted with a \$450,000 Round VI award and an \$825,000 DRI grant which leveraged a private investment of approximately \$6 million. The building's second, third and fourth floors will feature private offices and co-working spaces, which will allow entrepreneurs and

start-ups to share office amenities. The co-working space is designed to encourage start-up businesses currently in basements and garages to move out of the home and into affordable, professional space.

- The rehabilitation of five vacant apartments in the historic Paddock Arcade is well underway and the market-rate units will be ready in early 2020. The one-bedroom units have been vacant for 20 years and the owners say they would not have undergone renovation without the assistance of the \$123,000 in DRI funding they received. The apartments have been gutted and are being rebuilt.
- The Downtown Watertown Façade and Rental Assistance Program has been launched by the Watertown Local Development Corp. Funded with a \$600,000 DRI grant, the program will fund 75 percent of a façade project, up to \$25,000 per façade. The façade program is primarily focused on historic downtown buildings and at least two projects will be completed by the end of 2019. The rental assistance program offers rental assistance for the first two years to a business if it relocates to downtown Watertown from outside the DRI footprint.
- The Jefferson County Historical Society Museum kicked off its DRI project on July 25 with a special event that showcased conceptual project designs. A \$506,000 DRI grant will help modernize and upgrade its facilities. The museum also launched a fundraising campaign to assist with the project.

Round 3: Saranac Lake

Since being named the Round 3 DRI winner in 2018, a committee comprised of community leaders developed strategies and identified projects that will transform the downtown. Those strategies emphasize urban design, connectivity, prosperity, livability and destination development.

Ten transformational projects for downtown Saranac Lake were announced by Lt. Governor Kathy Hochul in July. These strategic investments in downtown Saranac Lake will augment the village's strengths: proximity to the Adirondack Mountains and recreation attractions, a vibrant arts and culture community, and a mix of small businesses in its walkable downtown. The specific projects to be funded through the DRI include:

- Creation of a series of linked gateway parks that will enhance the pedestrian experience and safety



with new amenities at Berkeley Green Park, Ward Plumadore Park and William Morris Park, and complementary streetscape improvements adjacent to each public space.

- Increasing connectivity between downtown destinations through the installation of landscape and safety features on Church Street and expansion of the tree canopy along the Broadway and Main Street retail corridors.
- Revamping the Woodruff Street corridor from Broadway to Bloomingdale Avenue as a walkable destination, facilitating its development as a retail and cultural hub. Improvements will include undergrounding utility lines and installing a two-way bicycle lane, new sidewalks, high-visibility crosswalks, trees, pedestrian-scale lighting, and a complementary decorative feature.
- Development of a whitewater park to bring new aquatic activities to downtown Saranac Lake and build on the village’s status as a recreation destination.
- Creation of Play ADK: A Children’s Museum by converting a warehouse at 33 Depot Street into a safe, attractive and fascinating children’s museum and play center to stimulate the imagination and creative spirit of young children and their families.
- Creation of Saranac Lake’s first downtown brewery by expanding the Bitters and Bones bar and restaurant to incorporate a brewery and beer garden.
- Transformation of an underutilized former paint store at 56 Woodruff Street into a state-of-the-art

performance facility for the Pendragon Theatre, anchoring the downtown district.

- Rehabilitation of the former home and medical office of Dr. Edward Livingston Trudeau to create a multi-use museum campus.
- Creation of an entrepreneurial business center (The Carry) to provide emerging businesses with work space, programming, and technical assistance.
- Establishment of the Energize Downtown Fund to provide matching grants for building improvements, site upgrades, commercial buildouts, and rent subsidies at commercial and mixed-use properties within downtown.

WORKFORCE DEVELOPMENT INITIATIVE

The North Country Regional Council formed a new Workforce Development Work Group this year, to align with the state’s new workforce initiative. The group’s overarching goal to “train its workforce to meet our employers’ needs today and for the future,” guided its efforts. Dozens of programs and events have been implemented to develop the talent pipeline and better train workers for available jobs; a few are highlighted below. In addition to the gaps in child care discussed previously, the work group also identified transportation issues as a major workforce concern. They examined the specific issues and how they impact employers, how counties in our region are addressing them and potential future innovative solutions.

Workforce Goals

Overall Goal The North Country will train its workforce to meet our employers' needs today and for the future.	Reduce	Reduce barriers to enable the region to recruit, train, and retain its needed workforce.
	Develop	Develop incumbent worker training opportunities in the region to meet current and future employer requirements.
	Retain	Retain the North Country workforce to increase the capacity and capability of the workforce.
	Support	Support programs that begin workforce development at birth and continue through 12th grade.

Developing the Talent Pipeline – New or Expanded programs

Program	Sector	Progress/Purpose
SUNY Apprenticeship in Advanced Manufacturing – Mohawk Valley, Jefferson and Clinton community colleges	Advanced Mfg., Healthcare	Expands registered apprenticeships
Jefferson Community College - Lewis County Campus	Mfg. Agricultural	Opened Spring 2019
Jefferson Community College Advanced Manufacturing	Mfg.	Transitioning soldiers to advanced manufacturing
SUNY Canton Correction Academy	Public Service	In four weeks graduates earn a certification from the New York State Division of Criminal Justice Service (DCJS)
Employer Resource Network (ERN)	All	ESPRI funds provided for the establishment of an ERN with a focus on retention
Clinton Community College's Institute for Advanced Manufacturing	Advanced Mfg.	New customized training
Paul Smiths College/ Workforce Development Institute Logger Training	Natural Resources/Ag	Non-credit program leading to paid internships
Jefferson-Lewis –St. Lawrence Oswego Career Jam	Youth Pipeline	29 school districts attend career exploration event; NYS Labor Commissioner Roberta Reardon attended
SUNY Canton—Mechatronics Technology	Mfg. Agricultural	SUNY Canton to offer a B.S. in Mechatronics beginning in Fall 2019
SUNY Canton Commercial Driver's License Training Program	Business, Agribusiness	Training to license truck drivers, in partnership with St. Lawrence County IDA
SUNY Canton and Jefferson County Agribusiness Development Council	Business, Agribusiness	SUNY Canton is determining student and business needs to create pathways.

SUNY Canton & Jefferson Community College: Transitioning Veterans from Boots to Books and Beyond (VB3)	Various	Pre-college program in which the two colleges are preparing veterans for higher education
Champlain Valley Tech and Institute for Advanced Manufacturing	Service, Mfg., retail	Clinton and Essex county 8th and 9th graders attended Clinton Community College's Institute for Advanced Manufacturing in May
Manufacturing Day	Advanced Mfg.	1125 high school students tour local manufacturing facilities
AT&T Job Shadow Program	Advanced Mfg.	120 students from Stafford Elementary School participated in three separate job shadows
Clinton Community College Associate of Science Occupations degree in Industrial, Commercial and Electrical	Trades training, potential apprenticeship	To prepare students for apprenticeships (in cooperation with International Brotherhood of Electrical Workers and National Electrical Contractors Association)
North Country Community College New All On-line AAS in Business Administration	Business	Commencing Fall 2019
Ready for Real developed by Educational Training Services in Plattsburgh	All sectors	Interactive career and life preparedness program piloted in 2019
College For Every Student, Brilliant Pathways and Southwest Airlines' Aviation Day	Aviation	2,000-plus North Country students participated in an event to explore aviation careers
AT&T & North Country STEM Network Tech Camp	Tech	STEM program provides 30 students from grades 9 to 12 with an opportunity to gain valuable STEM experiences
RAMP (Ready, Able, Marketable, Proven) program, developed by Coyer Staffing in Plattsburgh	All sectors	New career exploration program started in Clinton County and ready to expand into Essex, Franklin and St. Lawrence counties.
Medical Academy of Science and Health (MASH) Camp	Health Care	Hands-on and observational learning in a health care setting



Workforce Development: Transportation Barriers and Solutions Analysis

Key Issues

- Primarily rural nature of the North County means:
 - High mileage and maintenance costs for private and public transportation;
 - Significant distances between residences, key transportation corridors and workplaces.
- Transportation infrastructure is inadequate; the North Country region is distant from major highways.
- Public transportation is limited and faces capacity challenges and gaps:
 - Funding is very limited for expansion and replacement of bus fleets, resulting in high commuter wait times and unreliability for workers and employers;
 - Lack of formal park-and-ride areas with corresponding transit services;
 - Lack of affordable or available options for those that need to travel outside typical operating hours (8-11:30 p.m., weekends and holidays);
 - In many instances, organizations provide transit services to their clients/staff and that service is not available to the general public.
- Perception challenges: “Only those in poverty use public transportation.”
- The harsh winter climate and extreme temperatures compound transportation difficulties.
- Although nearly 80 percent of North Country residents report owning a vehicle, only 68 percent of those living at the poverty level do, according to local surveys.
- In addition to employment challenges, transportation also poses significant challenges to North Country residents seeking health care, child care and even obtaining goods and services.

Other Worker Impacts

- Survey participants indicated that lack of transportation has been a barrier to their ability to secure employment.
- Low income workers are one transportation crisis away from missing a job shift.
- Lack of transportation limits employment options, particularly for shift and service sector workers.

- Impact on job skills, education and training.

Impacts on Employers

- Low unemployment rates and low workforce participation mean employers have trouble hiring for all positions.

County-Specific Efforts to Address the Need

- Franklin, St. Lawrence, Clinton and Essex counties are exploring a collaborative effort to address driver shortages, safety issues and local regulations.
- Clinton County implemented a “one call/one click” public education campaign to increase the visibility of its public transportation system.
- In Franklin County, bus routes have been expanded to cover 700,000 miles a year and include regional routes to Plattsburgh that align with companies’ shift changes.
- Because there is no public transportation outside of the City of Watertown in Jefferson County, discussions are underway about expanding that system.
- Lewis County has added a Jefferson Community College “connector route” to enable transportation for college students. In addition, a bus has been operating to provide transportation for seasonal workers at the Water Safari amusement park in Old Forge.
- In St. Lawrence County a pilot “First Mile-Last Mile Program” has been established to connect rural users to existing public transportation.

Innovative Solutions

- Community Connections of Franklin County obtained \$120,000 to address transportation needs for low-income workers, including car repairs, vouchers for public transportation, reimbursement for personal mileage, and purchase of gas cards.
- Urban Mission of Watertown used Empire State Poverty Reduction Initiative (ESPRI) funds to establish a “Wheels to Work” program to help provide transportation for low income residents, allowing them to work. The program funded the purchase of 18 used vehicles and repairs to 38 vehicles, in addition to other transportation support.
- Utilizing volunteer networks to supplement transit options.

Implementation of Key Regional Priorities

TOURISM AND GLOBAL SPORTS

Strategies:

- *Develop and implement tools to attract private hospitality investment which will drive demand to revitalize and diversify communities and create a climate that will allow entrepreneurs to flourish.*
- *Strengthen the North Country's global sports brand by attracting international sporting events that will stimulate private investment and job growth and spark the refurbishment of sports and hospitality facilities.*

Tourism continues to be one of the North Country's strategies that is moving forward, with progress in lodging facilities, attractions, and securing international events, and a steady increase in the number of visitors and visitor spending.

- Construction is underway on the \$17 million Saranac Lake Resort on Lake Flower. Three outdated motels were demolished to make way for the new lodging facility, which will feature 93 rooms, a spa, two restaurants and boat rentals. The project received a \$2 million Round III ESD grant. Completion is anticipated in the summer of 2020.
- The new NYS DEC's equestrian campground – the first piece of a \$19 million project to transform the former Frontier Town amusement park into a recreational gateway to the Adirondacks – opened to the public on June 28. The facility, located in North Hudson in Essex County on the shores of the Schroon River, includes 91 tent, equestrian and RV/trailer campsites as well as pedestrian trails and a day-use area. It is designed to link local and regional outdoor experiences in the Adirondacks to bolster tourism. A new brewery and tasting room built by Paradox Brewery is expected to open in 2019. ESD provided a \$500,000 award for Paradox, leveraging a \$5.2 million investment that will

create 22 jobs. The brewery sits on the edge of the Frontier Town property.

- The 1000 Islands International Tourism Council and St. Lawrence County Chamber of Commerce leveraged \$136,875 in Market NY funds to collect marketing materials that could be quickly turned into advertising that was distributed across social media platforms. The purpose was to use timely visual content to let potential visitors know that the region had recovered from 2017's high water impacts and to dispel negative perceptions. Called Lake Ontario-St. Lawrence River Reputation Recovery Marketing, the program additionally leveraged travel media, influencers and user-generated content to create real-time marketing messages about the improved quality of vacationing in the region. Examples included digital video profiles about waterfront communities, entrepreneurs and attractions that were viewed more than seven million times on social media and drew hundreds of thousands of interactions, producing the greatest social media engagement totals in the Tourism Council's history.
- Woods Inn Carriage House Suites in Hamilton County opened in July, offering visitors more lodging options on the shores of Fourth Lake in Inlet. The veteran-owned facility now offers townhouse rental units, a handicapped accessible unit and a wellness center in a renovated turn-of-the-century barn. A Priority Project in Round VI, the private investment of \$870,000 was complemented by a \$174,000 ESD grant.
- Tupper Lake's Sunset Stage performance area held its first concert in July, drawing residents and visitors to the beautiful Raquette Pond shoreline for a program of events planned by Tupper Arts, the community's new arts organization. The Sunset Stage was constructed with 2015 Local Waterfront



Olympic Jumping Complex

Revitalization Program funds, local donations and the donated services of Tupper Lake's contractors.

- With an investment of \$2.4 million in state funds, the fourth phase of the 2,500-foot Clayton Riverwalk, a focal point for visitors in the historic downtown district, is complete. Municipal and private funds contributed to the \$3.3 million project, which has been ongoing since 2008. The walkway connects the shops, restaurants and parks of the village, allowing public access to the waterfront. Future phases are tentatively planned, which would connect additional attractions and recreational trails to the existing walkway.
- The Adirondack North Country Sports Council (ADK SC) has been busy hosting international events while expanding the organization in preparation for Lake Placid 2023 Winter Universiade. In January, ADK SC partnered with the Olympic Regional Development Authority (ORDA) to host the 2019 International Children's Games. The event invited more than 450 student-athletes ages 12 to 15 from

14 different countries to compete in winter sporting events. Although on a much smaller scale than the University Games, the Children's Games were a very successful trial run for the 2023 event. In preparation for the University Games, ADK SC has started to build the core staff group that will lead the planning and execution of the event, and conducted research and collected data to form the foundation of marketing, sponsorship and ticketing plans. In addition, several members of ADK SC and representatives from New York State and ORDA attended the Observer Program in Krasnoyarsk, Russia during the 2019 Winter Universiade. A smaller group attended the 2019 Summer Universiade in Naples, Italy where they met with key organization staff to collaborate on the planning of the upcoming 2023 Lake Placid event.

- Massive renovation projects are underway at many of the Olympic venues in the region, including the jumping complex, Mt. Van Hoevenberg and the Olympic Sports Complex, with an infusion of \$70 million in funding from New York State. A new

elevator, family-friendly zip line and eight-person gondolas are being added at the jumping complex. The elevator and new gondolas will be operational in Fall 2019, and the zip line is expected to open in Spring 2020. Mt. Van Hoevenberg improvements include the addition of a mountain coaster (opening Fall 2020), expanded Nordic ski trails and enhanced snowmaking capabilities. A new welcome center will also be built there which will house state-of-the-art start facilities for Skeleton and Bobsled competitions, and a new Nordic stadium will be completed in time for the Winter Universiade in 2023.

- The North Country's prominence on the global fishing stage continues to grow, with the St. Lawrence River named best bass fishery in the nation in 2019 by the Bassmasters professional fishing organization. In addition, Lake Champlain was ranked 6th in the northeastern U.S. by Bassmasters. Bass and

carp dominate the national and international-draw tournaments in the region and Clarkson University hosted the region's first collegiate bass tournament, with attention-grabbing bag weights recorded every day of the June event on the St. Lawrence River.

TRANSPORTATION EQUIPMENT CLUSTER

Strategy:

Expand the North Country's role as an international center of excellence for transportation equipment and aerospace production.

The region's transportation cluster continues to grow and expand, with projects representing not only job growth and retention but significant foreign direct investment as well. Not surprisingly, much of this FDI capitalizes on the region's strategy to utilize its

Metal Craft Marine



proximity to the Canadian border. Canadian-owned companies in this cluster include Axion Technologies and Montreal Cool. Foreign investment in the cluster is also represented by Norwegian-based Norsk Titanium and German-owned New York Air Brake.

- A Canadian subsidiary, AmTech Yarns (Seaway Yarns Ltd.), has acquired a building in the Massena Industrial Park for a nylon extrusion manufacturing operation. The company is adding to the existing building and will create 9 new jobs over the next three years. AmTech received an out-of-round Excelsior award of \$180,000.
- Arconic completed its restructuring of the commercial trucking infrastructure for the industrial complex it owns and shares with Alcoa, (Round VII ESD grant of \$70,000) improving the logistical efficiency of inbound and outbound shipments for both companies.
- In June, Canadian-based Artik OEM moved into a 20,000-square-foot space at the Ogdensburg Bridge and Port Authority's Commerce Park. The company makes component parts for buses and railcars. It presently has nine employees at the facility and anticipates hiring another 10 employees by the end of 2019.
- Axion Technologies, a manufacturer of integrated display, video surveillance and audio communication systems for the railway and bus sectors, expanded into a larger space in Plattsburgh. The new location will allow the company to triple local production. The project is an effort to consolidate the company's North American manufacturing operations and be closer to its customers. In just the past year, the company has doubled employment from 21 to 43.
- New York Air Brake, a member of the German-owned Knorr-Bremse Group, acquired a Missouri-based manufacturer of locomotive fueling and servicing equipment. The integration of that acquisition under NYAB will establish NYAB as a one-stop destination for an even wider range of products and services than currently enjoyed by this world leader.
- Norwegian-based Norsk Titanium will invest \$1 billion in its Plattsburgh operation over the next 10 years with \$125 million in assistance from NYS. The company, which produces highly specialized 3D printed titanium parts for the aerospace industry,

currently employs 60 people and is set to hire more. Construction of its second facility is nearing completion and is expected to open in early 2020. In 2018, Norsk Titanium became the world's first FAA-approved supplier of aerospace-grade, additive manufactured, structural titanium components.

- Queenaire Technologies, Inc. sells ozone-based cleaning equipment to both domestic and international clients. In 2018, the company was awarded \$59,600 from the NNY Economic Development Fund (NYPA Power Proceeds) to support the research and development of a new product, and aid in the expansion of the company's Lisbon facility to accommodate the new manufacturing line. The product, which will alleviate the use of chemicals to clean surfaces and fabrics, involves harnessing the use of ozone, which is then injected into tap water. The project is expected to generate six new full-time positions.
- Vapor Stone Rail Systems moved into its new 60,000-square-foot facility in June, with the official ribbon-cutting in September. The building was funded through a public-private partnership as part of the Governor's Upstate Airport Revitalization program and received a \$700,000 out-of-round Excelsior award. Its Plattsburgh facilities employ 96 people who assemble door systems and air conditioning accessories for the rail industry. Vapor Stone is a subsidiary of Wabtec, a large international company based in Pennsylvania.

MANUFACTURING

Strategies:

- *Focus on business retention and expansion for existing large manufacturers to ensure their long-term viability.*
- *Leverage the North Country's unique relationship with Canada, from tourism to direct foreign investment, to grow as a center for international business and enterprise.*

As already noted in the past project status section, Current Applications and OmniaFiltru have completed their projects, satisfied their job creation commitments, and continue to grow. Yet there are numerous additional examples of manufacturing success throughout the region.



LC Drives

- Canton's Corning, Inc. plant continued its four-year expansion, adding a total of 60,000 square feet of manufacturing, warehouse, and office space, and implementing a series of environmental improvements. The company received an out-of-round Excelsior award of \$750,000.
- Criscitello & Criscitello, a custom cabinetry manufacturer in Potsdam known as From the Heart Cabinetry, was awarded \$95,000 from the NNY Economic Development Fund (NYPA Power Proceeds) as part of an \$885,000 expansion project. The expansion includes the purchase of a building and new energy-efficient machinery to enable the company to meet growing product demand, increasing employment from 3.5 FTEs to 8.5 over the next seven years.
- EZ Stak, Inc. opened its new Watertown assembly facility in February 2018 with only seven employees, and is now up to 20 employees. The company plans to purchase a new building, move manufacturing activity from its Kingston, Ontario facility, and add at least another 15 jobs.
- Monaghan, part of Ontario-based Trudell Medical Limited, a global leader in the development and manufacture of aerosol drug delivery devices and respiratory management products, held a ground-breaking in July for a new 65,000 square-foot facility. Having outgrown its current facility, this \$10 million project will allow Monaghan to improve the layout of its production lines, increasing efficiency and output, to meet increased product demand.



MTL Cool

- The company will add 10 new jobs to its existing Plattsburgh workforce, bringing total employment to 82. The company received a \$590,000 out-of-round award.
- New Leaf Homes is a new start-up company that is constructing and shipping Net Zero modular homes from a previously vacant factory in Bombay in Franklin County. The company employs five people in the construction trades.
- German-owned Roth Industries, which received a \$425,000 out-of-round Excelsior award, began working with local economic developers to develop a new rail siding for its Watertown facility. Utilizing rail rather than truck transport to bring in raw material will allow it to more cost-effectively expand production. The project will be completed in late Fall.
- Start-up company Running Boards Marketing, a mobile digital advertising business, moved into a new facility in Watertown in 2019 and began expanding its business model by manufacturing digital advertising vehicles. The company currently employs 11 full-time and three part-time employees.
- Wilt Industries commercialized its Wild Model 255K machine, manufactured in Lake Pleasant, Hamilton County. The equipment is used in the production of high purity polysilicon ingots used in the semiconductor, optical, and photovoltaic industries.

INNOVATION

Strategies:

- Foster development of small business and entrepreneurial activities.
- Leverage the North Country's higher education cluster and design and implement incentives for collaborative research and entrepreneurial activity among and between them.

To further these strategies, this year the Council established the Innovation Work Group to grow synergies between research and development and commercialization. The work group developed a new work plan to achieve its goal to “expand the region’s culture of entrepreneurship and innovation and become a landing spot for people and companies seeking to commercialize new technologies and innovative solutions.”

Supported either directly or tangentially by the North Country Regional Council, a diverse array of projects demonstrates the region’s successes as they relate to entrepreneurship and innovation:

- Three entrepreneurship, maker space, and co-working facilities are under development in the region. The Carry, in downtown Saranac Lake, opened in August, a 15,000-square-foot SUNY Canton facility is under development in downtown Canton, and a new Northwoods School facility is under construction on Main Street in Lake Placid. All three facilities will be facilitating entrepreneurship by the end of 2020.
- Point Positive, Inc. and Adirondack Angels, the region’s two angel investor networks, hosted a combined three pitch sessions in the region in 2018 and 2019. Several companies are currently in due diligence for start-up funding.
- The Upstate Capital Association held its first ever event in the North Country in September. Over 60 regional investors, business leaders, and economic developers attended the meeting, designed to connect downstate and out-of-state venture and middle-market investors with entrepreneurs in the region.
- Crua Outdoors, an angel-backed startup in Saranac Lake, launched a Kickstarter campaign that raised over \$740,000 from 4,800 backers around the



Crua Outdoors

world. The firm manufactures proprietary tents for the military, non-governmental organizations (refugee camps), and recreation markets.

- Dr. Silvana Andreescu and Fatima Mustafa of Clarkson University are preparing to commercialize new chemical and biological sensors for food-quality monitoring and smart packaging. The pair have developed an inexpensive biosensor that can detect food spoilage. Dr. Andreescu was named as a top innovator by Food Technology Magazine.
- Ducted Turbines International has developed and installed its prototype Ducted Wind Turbine on the campus of Clarkson University. The company’s turbine produces more than two times the energy of a conventional open-bladed wind turbine with the same rotor diameter. The company is working with Clarkson’s Shipley Center for Innovation to commercialize the turbine design.
- Clarkson University Researcher Paolo Bollella, Ph.D., earned the prestigious Minerva Prize for Scientific Research – Merit Mention for advancements in self-monitoring technology. His research will help commercialize products that provide a convenient way for individuals to monitor various health conditions.
- TerrApparel, a Clarkson-based outdoor apparel company, is expanding its sustainable fashion business model by offering garment recycling for people who purchase their products. The company sources advanced materials that are recyclable and offers discounts to customers who return their garments for recycling once they are no longer used.



Solar Array

- DMAX Plasma secured a \$1 million grant from the U.S. Air Force to commercialize its plasma-based groundwater remediation system. The company uses bubbles and plasma to remove per- and polyfluoroalkyl substances (PFAS) from groundwater.
- Neil A. Haney, a SUNY Canton Instructional Support Associate in the Canino School of Engineering Technology, received a patent for his innovative chainsaw lubricating device. He designed a positive displacement pump to provide oil for a chainsaw bar and chain, which delivers more lubrication than traditional methods.

CLEAN ENERGY

Strategy:

- *Increase renewable energy generation, distribution, storage capacity and clean energy jobs, and reduce community and business costs through energy efficiency improvements.*

Forty-four percent of New York State's existing renewable generation capacity is coming from the North Country, supporting about 2,000 direct and indirect jobs. The North Country continues to support the development of various forms of renewable energy to support jobs, advance the clean energy goals of New York, and to reduce energy costs for the region's businesses and residents.

- The Copenhagen Wind Farm in Lewis County was completed this year, adding 80 MW of wind-generated renewable energy to the existing 321 MW in Lewis County.
- Immediately following Governor Cuomo's 2019 State of the State address with its emphasis on state investments in renewable energy, the Roaring Brook Wind Farm (77.7 MW) was one of several projects announced as recipients of Renewable Energy Credits through NYSERDA's 2018 solicitation.

- Four new large solar project proposals were submitted to the Public Service Commission for inclusion in the permitting process during the first seven months of 2019, totaling 604 MW.
- The Tri-County Energy Consortium continued progress with the construction of a second array of solar panels at the Jefferson-Lewis BOCES campus in Watertown, described as New York State's first pollinator-friendly community solar farm.
- The district heating system at the NYS office complex in Ray Brook uses wood pellets from low grade byproducts from the region's certified managed forest lands.
- A \$30 million New York Power Authority energy storage project will be built in Chateaugay in Franklin County - the first of its kind for the state. Construction is slated to start in October, with the facility in operation by June 2020.
- The rebuild of the New York Power Authority's Moses-Adirondack 86-mile transmission line continues, which will ultimately support future upgrades in voltage, to allow for greater transmission of energy from renewable sources developed in northern New York.
- In July, Curran Renewable Energy began shipping industrial grade wood pellets overseas to Denmark after signing a test agreement with a Swedish trading company. Since signing the agreement, the Curran plant doubled its production and is now running at 100 percent capacity. The material is shipped through the Port of Ogdensburg.
- North American Forest Group, an affiliate of Curran Renewable Energy, acquired the 144,000 square-foot former ACCO manufacturing facility that had been vacant for the last five years. NAFG plans to convert the facility into a sawmill and wood products distribution operation, creating 20 jobs over the next three years. The company received a \$350,000 out-of-round grant.

AGRICULTURE

Strategy:

- *Maintain, establish and expand storage, processing and distribution systems in the region to promote*

the sales of value-added agricultural products that are sold locally and globally.

The North Country Regional Council has focused on agriculture as an important segment of its economy with the vision, "Invest in agriculture as we help feed the region and the world." The region's agricultural economy is incredibly diverse, with small farms, large-scale dairy farms and young entrepreneurs generating niche products and innovative solutions to increase food production. Although the dairy industry continues to struggle with the on-going challenge of depressed milk pricing, it remains the number-one agricultural product across most of the North Country. This is thanks to our moderate climate (comfortable cows produce more milk) and our abundant moisture and fertile farmland that helps to produce high quality, nutritious feedstock.

We continue to focus on three key strategies to promote agriculture in the region: advancing high-tech, year-round food production; expanding value-added food production and; fostering a new generation of farms. We continue to see progress despite the challenges.

- The design work for Acadia Energy's Paddy Hill hydroponics facility in Brownville is 40 percent complete. A 2018 Priority Project that received a \$415,000 ESD grant, the company plans to create an indoor vertical farm by reusing waste heat and carbon dioxide from a nearby energy complex to grow hydroponic, organic produce. The company is targeting operation by late Spring 2020.
- Agbotic, a 2015 Priority Project utilizing robotic technology, secured \$6 million in New York Green Bank financing, expanded its greenhouse space from 15,000 square feet to 120,000 square feet, and added 10 new jobs. The company rolled out a new GoodHealthy food brand and purchased its first delivery fleet vehicle. The company's increasing production output has allowed it to expand customer lists in all food industry segments—wholesale, retail, foodservice, and restaurants. The company received a \$700,000 Round V award.
- Black River Valley Natural, a new start-up by a local couple, began operation in February, producing high end, flavored butter. The company has rehabilitated a building at the former Lyons Falls mill property and added their first new employee in August. Along with producing butter, they are



Black River Valley Natural

actively working with other producers in Lewis County. A small bottling operation is producing cream line milk, and maple syrup is now being sourced, with maple milk being sold this year at the New York State Fair.

- North Country Creamery was one of almost 30 farms throughout the state that were awarded funds from the New Farmers Grant Fund to help purchase processing equipment to make value-added products. The Keeseville dairy farm produces yogurt, milk and cheese, as well as some meat.
- North Country Dairy, LLC, North Lawrence, is undergoing an expansion that includes the acquisition and installation of processing equipment and machinery to produce a new specialty yogurt at the plant. The company, which received a \$300,000 out-of-round grant, plans to add 17 full-time jobs at the facility, bringing total employment to 102.
- Ground was broken for the Thousand Islands International Agribusiness Park in Watertown. Cazenovia Equipment Company, a farm equipment dealer, will be consolidating its regional service center in the park, and Eagle Beverage is constructing a distribution hub.

AN EYE TOWARD THE FUTURE

Looking at the discoveries made by the new work groups this year, there are clear linkages: housing, transportation and child care. As we work to address the creation of additional jobs and to fill existing



Tupper Lake

positions, it has become clear that being able to offer vibrant communities to live in with affordable, quality housing options, ensuring reliable transportation, and providing safe, affordable childcare options are the keys to engaging more people in the workforce. Creating an environment where these things are readily available and making our communities places where people want to live is our goal.

Placemaking and Workforce Development must work hand-in-hand to create the foundation for the Innovation and Tradeable Sectors work groups to entice more businesses and entrepreneurs to the region, bringing new jobs with them. And if we create communities where people want to live, they will also be communities that people will want to visit. Prosperity all around is the end result.

Looking ahead, the region will continue to monitor progress and adjust course and strategy as needed. To that end, the work groups are already updating goals and strategies with an eye toward developing an updated strategic plan for the region that incorporates these intersecting needs and aligns with state priorities.







PART FOUR

Projects

Proposed Priority Project Descriptions

PRESS BRAKE INSTALLATION

CFA Number: 93689

Applicant: MetalCraft Marine

Location: Cape Vincent, Jefferson County

Total Project Cost: \$119,500

Funding Recommended: \$23,900

Projected Number of Jobs Created: 1

Projected Number of Jobs Retained: 15

Description: MetalCraft Marine will acquire and install a modern CNC Press Brake to optimize its aluminum boat building production capacity. Currently the company outsources this function and purchasing this equipment will bring the process in-house and create operational and production efficiencies.

Visions Addressed: Energize our communities by building on growth in the aerospace, transit equipment, defense, biotech, energy, and manufacturing industries; and Leverage our gateway to Canada, the nation's largest trading partner, to lead the state in global investment.



MIDTOWN PLAZA REDEVELOPMENT

CFA Number: 94651

Applicant: SUNY Canton

Location: Canton, St. Lawrence County

Total Project Cost: \$16,716,500

Funding Recommended: \$3,343,300

Projected Number of Jobs Created: 6

Projected Number of Construction Jobs: 11



Description: SUNY Canton, Laker Development, and DEW Ventures will redevelop derelict Midtown Plaza, located in the heart of downtown Canton, into a mixed-use property. The existing buildings will be demolished and replaced by a three-story structure. The first floor will include a 17,500-square-foot Entrepreneurship Center along with 12,500 square feet of commercial space. The second and third floors will house 45 residential units. Improvements will also be made to parking lots and grounds, resulting in an attractive 3.76-acre space integrated with the Main Street corridor.

Visions Addressed: Invest in community development infrastructure that expands opportunities and capacity; Attract and nurture entrepreneurs through innovation to catalyze the highest per capita rate of small business start-ups and expansions in the state; and Elevate global recognition of the region as one of the special places on the planet to visit, live, work and study.

LAKE PLACID HOTEL DEVELOPMENT

CFA Number: 90916

Applicant: Dual Development, LLC

Location: Lake Placid, Essex County

Total Project Cost: \$30,000,000

Funding Recommended: \$6,000,000

Projected Number of Jobs Created: 51

Projected Number of Jobs Retained: 20

Projected Number of Construction Jobs: 290

Description: Dual Development, LLC will demolish an outdated existing hotel in downtown Lake Placid and construct a new 102,935-square-foot three-story hotel in its place. This project is a new model of efficiency whereby two hotel chains share numerous common areas. The hotel will offer two products that are not currently available in the Lake Placid regional market including a Home2 extended-stay suites (90 rooms) and a TRU by Hilton (93 rooms) which is a mid-priced hotel brand that is marketed to younger tech-savvy and design-minded travelers on a budget.

Vision Addressed: Activate tourism as a driver to diversify our economies by creating demand to accelerate private investment.



TRI-LAKES FAMILY RESOURCE CENTER AND CHILDREN’S MUSEUM

CFA Number: 94893

Applicant: Play ADK

Location: Saranac Lake, Franklin County

Total Project Cost: \$5,746,745

Funding Recommended: \$1,098,622

Projected Number of Jobs Created: 10

Projected Number of Construction Jobs: 65

Description: Play ADK will renovate a blighted industrial warehouse in downtown Saranac Lake, turning it into a children’s museum/family resource center and dedicated museum campus. This facility will provide opportunities for open-ended, imaginative play for young children through interactive exhibits, programs, and resources. Project is a Round 3 DRI awardee.

Visions Addressed: Invest in community development infrastructure that expands opportunities and capacity; Activate tourism as a driver to diversify our economies by creating demand to accelerate private investment; and Elevate global recognition of the region as one of the special places on the planet to visit, live, work and study.

FORMER PFIZER SITE REDEVELOPMENT – ROUSES POINT

CFA Number: 94532

Applicant: ERS Investors, Inc.

Location: Rouses Point, Clinton County

Total Project Cost: \$3,500,000

Funding Recommended: \$700,000

Projected Number of Construction Jobs: 100



Description: ERS will implement a phased redevelopment of the remaining buildings on the former Pfizer Rouses Point manufacturing site. ERS will renovate over 86,000 square feet of commercial space, install an on-site rail spur, and build out infrastructure for a future industrial park. The company plans to attract high-tech manufacturing, warehousing and transportation-related businesses as park tenants.

Visions Addressed: Energize our communities by building on growth in the aerospace, transit equipment, defense, biotech, energy, and manufacturing industries; and Leverage our gateway to Canada, the nation's largest trading partner, to lead the state in global investment.

CENTER FOR PROGRESS BUILDING

CFA Number: 91171

Applicant: Lewis County IDA

Location: Lowville, Lewis County

Total Project Cost: \$1,751,209

Funding Recommended: \$350,242

Projected Number of Construction Jobs: 25



Description: In 2018, the Lewis County IDA purchased the former Climax Manufacturing facility to develop a multi-tenant small business incubator and co-working space. Building updates and renovations are needed to create functional tenant spaces and will be completed in phases due to funding limitations. This project will repair and/or replace parking lots, loading docks, and facade windows, upgrade the HVAC system, upgrade lighting with energy efficient LEDs and add electrical subpanels within the building.

Vision Addressed: Invest in community development infrastructure that expands opportunities and capacity

WATERTOWN PLANT EXPANSION

CFA Number: 90872

Applicant: EZ STAK

Location: Watertown, Jefferson County

Total Project Cost: \$6,200,000

Funding Recommended: \$1,240,000

Projected Number of Jobs Created: 15

Projected Number of Jobs Retained: 21



Description: EZ STAK will purchase and renovate a new facility in Watertown. Additionally, the company will purchase a large automated sheet metal processor, warehouse racking, upgraded powder coating machinery and air compressor. This move will allow EZ STAK to relocate much of its aluminum manufacturing businesses from Canada to New York.

Visions Addressed: Energize our communities by building on growth in the aerospace, transit equipment, defense, biotech, energy, and manufacturing industries; and Leverage our gateway to Canada, the nation's largest trading partner, to lead the state in global investment.

OSCEOLA SKI CABINS

CFA Number: 90236

Applicant: Osceola Ski Sport Resort LLC

Location: Osceola, Lewis County

Total Project Cost: \$175,000

Funding Recommended: \$35,000

Projected Number of Jobs Created: 2

Description: Osceola Ski Sport Resort, LLC will construct five small year-round cabins marketed to cross-county skiers and other travelers as overnight lodging. These cabins will accommodate between four and six people, each with their own bathroom and small kitchenette.

Visions Addressed: Activate tourism as a driver to diversify our economies by creating demand to accelerate private investment; and Attract and nurture entrepreneurs through innovation to catalyze the highest per capita rate of small business start-ups and expansions in the state.

THOUSAND ISLANDS AGRICULTURE PARK – PHASE II

CFA Number: 91870

Applicant: T.I. Ag Park, LLC

Location: Town of Watertown, Jefferson County

Total Project Cost: \$2,500,000

Funding Recommended: \$500,000

Projected Number of Jobs Created: 3

Projected Number of Construction Jobs: 60

Description: T.I. Ag Park, LLC's Phase II project will install municipal water, sewer, natural gas and three-phase electric at its 180-acre site for a future agricultural manufacturing park.

Visions Addressed: Invest in community development infrastructure that expands opportunities and capacity; and Invest in agriculture as we help feed the region and the world.

HAND IN HAND EARLY CHILDHOOD CENTER

CFA Number: 91352

Applicant: Hand in Hand Early Childhood Center

Location: Lowville, Lewis County

Total Project Cost: \$338,000

Funding Recommended: \$67,000

Projected Number of Jobs Created: 5

Project Number of Jobs Retained: 15

Projected Number of Construction Jobs: 5

Description: Hand in Hand Early Childhood Center, the sole licensed childcare facility in Lewis County, will expand to include the construction of two new classrooms and staff facilities. This expansion will provide childcare services for eight infants and 10 toddlers. Providing parents with reliable childcare options will allow people to participate in the local workforce, be more productive employees and reduce absenteeism for employers.



Visions Addressed: Elevate global recognition of the region as one of the special places on the planet to visit, live, work and study; and Attract and nurture entrepreneurs through innovation to catalyze the highest per capita rate of small business start-ups and expansions in the state.



COOPERATIVE PURCHASE OF WARD LUMBER COMPANY

CFA Number: 91454

Applicant: Ward Lumber Worker Cooperative, Inc.

Location: Jay, Essex County

Total Project Cost: \$1,500,000

Funding Recommended: \$300,000

Projected Number of Jobs Retained: 46

Description: Ward Lumber Worker Cooperative, Inc. will purchase the assets of Ward Lumber, Inc., including real estate, machinery, equipment, furniture and fixtures, to preserve operations and retain numerous jobs in Jay and Malone. This investment will establish a worker-owned cooperative business through succession, thereby avoiding liquidation and closure of a longtime community establishment.

Vision Addressed: Attract and nurture entrepreneurs through innovation to catalyze the highest per capita rate of small business start-ups and expansions in the state.



Priority Projects Crosswalk

SHOWING RELATION OF PROPOSED PRIORITY PROJECTS TO STATE PRIORITIES

CFA #	Project Name	Project Applicant	
93689	Press Brake Installation	MetalCraft Marine	
94651	Midtown Plaza Redevelopment	SUNY Canton	
94893	Development of a Children's Museum and Family Resource Center in the Tri-Lakes Region	Play ADK	
90916	Lake Placid Hotel Development	Dual Development LLC	
94532	Former Pfizer Site Redevelopment Rouses Point	ERS Investors Inc	
91454	Cooperative Purchase of Ward Lumber Company	Ward Lumber Worker Cooperative, Inc.	
90872	New WT Plant Expansion	EZ STAK	
90236	Ski Cabins	Osceola Ski Sport Resort LLC	
91870	TI Ag Park LLC Infrastructure Project	TI Ag Park LLC	
91352	Hand in Hand Early Childhood Center Expansion	Hand In Hand Early Childhood Center	
91171	Center for Progress Building	Lewis County Industrial Development Agency	

	County	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking and Downtown Revitalization	Workforce Development Initiative
	Jefferson				X
	St. Lawrence			X	X
	Franklin	X	X	X	X
	Essex			X	X
	Clinton		X	X	X
	Essex		X		X
	Jefferson				X
	Lewis				X
	Jefferson				X
	Lewis	X			X
	Lewis				

Geographic Distribution of Proposed Priority Projects

Jefferson County ●

- A. MetalCraft Marine Press Brake Installation, Cape Vincent
- B. EZ STAK - New Watertown Plant Expansion, Watertown
- C. Thousand Island Ag Park LLC - Infrastructure Project, Watertown

Lewis County ●

- D. Osceola Ski Sport Resort, LLC - Ski Cabins, Osceola
- E. Hand in Hand Early Childhood Center Expansion, Lowville
- F. Lewis County IDA - Center for Progress Building, Lowville

Clinton County ●

- G. ERS Investors - Former Pfizer Site Redevelopment, Rouses Point

Franklin County ●

- H. Tri-Lake's Children's Museum and Family Resource Center, Saranac Lake

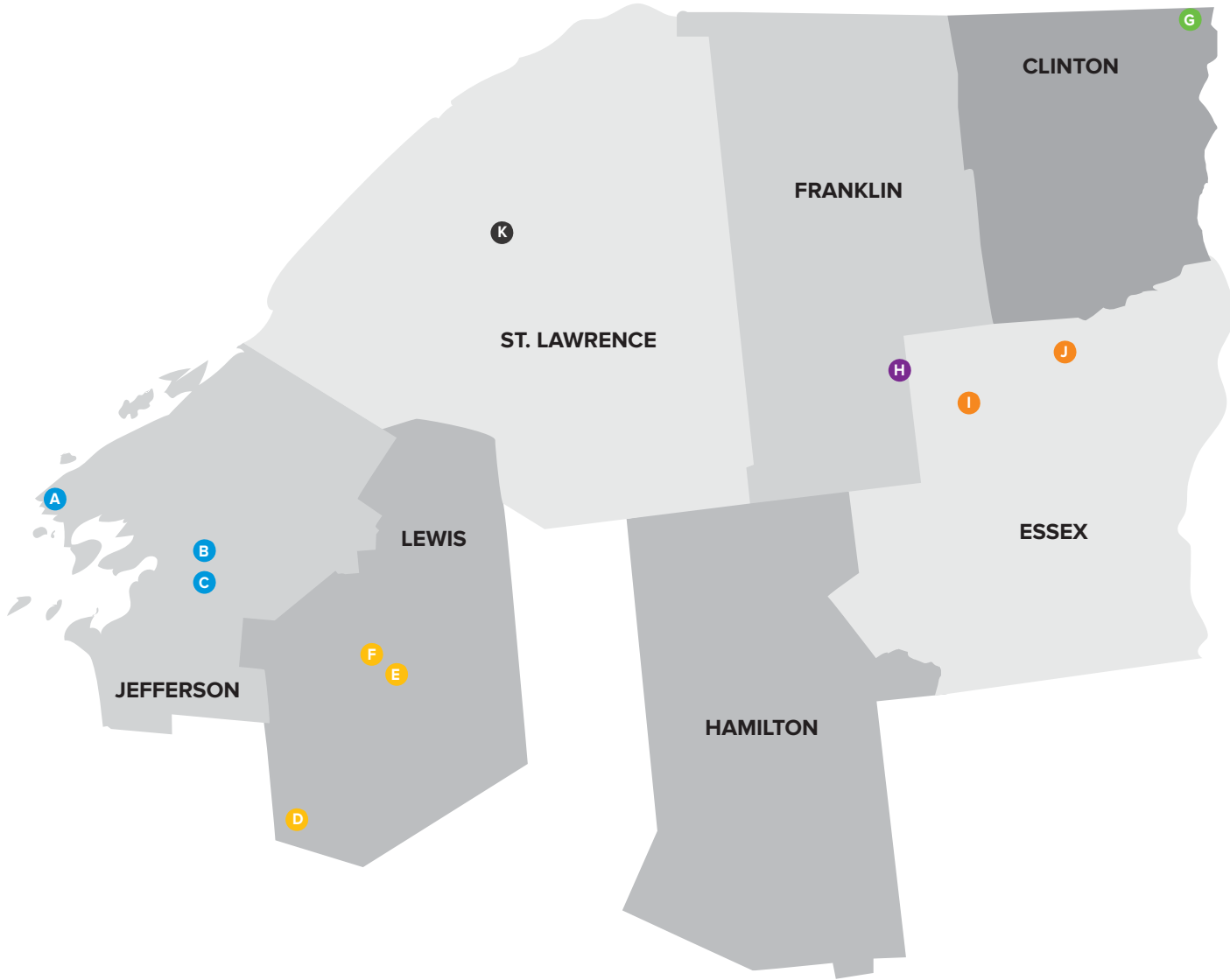
Essex County ●

- I. Lake Placid Hotel Development, Lake Placid
- J. Cooperative Purchase of Ward Lumber Company, Jay

St. Lawrence County ●

- K. Midtown Plaza Redevelopment, Canton





Other Projects Crosswalk

SHOWING SUMMARY OF OTHER PROJECTS RELATING TO STATE PRIORITIES

CFA #	Project Name	Project Applicant	
94497	Diversity Initiative 2019	Adirondack Experience	
93486	Creamery Manufacturing & Distribution	Village of Massena	
91425	Malone Technical Assistance Grant	Franklin County LDC	
89544	South Lewis Schools Reuse Plan	Lewis County	
91199	Port Henry Sewer & Water Main Replacement Phase II	Town of Moriah	
92305	Developing the Akwesasne Park/Art Gallery	Saint Regis Mohawk Tribe	
92055	McNaughton Cottage	Open Space Institute, Inc.	
92893	Thompson Park Stone Feature Upgrades	City of Watertown	
93256	The River Building	MCM Development Malone, LLC	
93719	Workforce Development - Fellows 2019	Adirondack Experience	
92763	Shared Police Facility	Village of West Carthage	
92077	Ogdensburg BOA Predevelopment 2019	City of Ogdensburg	
91653	City of Plattsburgh Master Plan for Harborside	City of Plattsburgh	
93292	LWRP Update/Downtown-Riverfront Connection	City of Watertown	
92483	Club Street Revitalization	Town of Cape Vincent	
92203	Miner Street Connector & Willow Island Park Enhancements	Town of Canton	
92019	The Portage Project Combined Sewer Overflow Mitigation	Town of Ticonderoga	
92313	Salmon River Organism Passage Assessment	Franklin County Soil & Water Conservation District	
93272	Tin Pan Alley Green Infrastructure Feasibility Study	Essex County Soil & Water Conservation District	
93348	City of Plattsburgh Climate Smart Communities Certification Actions	City of Plattsburgh	

CFA Funding Program	Childcare Needs and Potential Solutions	Environmental Justice Strategy	Placemaking and Downtown Revitalization	Workforce Development Initiative
ESD - MKT NY		X		
HCR - NYMS			X	X
HCR-NYMS			X	
HCR-CDBG CP			X	
HCR-CDBG PI&PF		X	X	
EPF - PP&HG		X	X	
EPF - PP&HG			X	
EPF - PP&HG			X	
NYSERDA-C&ICC			X	X
NYSCA - WFP		X		X
DOS - LGEP			X	
DOS - BOA			X	
DOS-LWRP		X	X	
DOS-LWRP			X	
DOS-LWRP			X	
DOS-LWRP			X	
DEC-WQIP		X		
DEC-NANSPGP		X		
DEC-NANSPGP		X		
DEC-2019 CSCG		X		



PART FIVE

Participation

Work Groups

EXECUTIVE COMMITTEE

Manages overall Council and its work groups and considers and acts upon Council business between full Council meetings, advises ESD on project actions as requested.

Committee Members:

Ty Stone
Jefferson Community College

James McKenna
Regional Office of Sustainable Tourism

James Wright
Development Authority of the North Country

Kate Fish
Adirondack North Country Association

Michele Ledoux
Cornell Cooperative Extension of Lewis County

Dan Wilt
Wilt Industries

Angela Smith
Small Business Development Center

Manna Doyle
Artik/OEM

WORKFORCE DEVELOPMENT WORK GROUP

Focus on targeted job training and education opportunities to ensure that quality, in-demand jobs are available to the region's workforce, and eliminating barriers to employment. Overall goal: The North Country will train its workforce to meet our employers' needs today and for the future.

Work Group Members:

Greg Hart,
WDI, Interim Leader

Cheryl Mayforth
Jefferson-Lewis WDB

Richard Daddario
Laborers Local 1822

Christina Schneider
Purcell Corporation

Russ Kinyon
Franklin County IDA

Sylvie Nelson
North Country WDB

Kelly Chezum
Clarkson University

Victoria Zinser-Duley
Adirondack Economic Development Corp.

Terrence Harris
Jefferson Community College

Meghan Stadler
Jefferson Community College

James Lazore
Saint Regis Mohawk Tribe

INNOVATION WORK GROUP

Focus on creating synergies between research and development and commercialization to drive the economy forward. Overall goal: Expand the region's culture of entrepreneurship and innovation and become a landing spot for people and companies seeking to commercialize new technologies and innovative solutions.

Work Group Members:

Stephanie Ratcliffe
The Wild Center, Leader

Dan Kelleher
Adirondack Park Agency

Nicole Conant
SUNY Potsdam

Erin Draper
Clarkson University

Jamey Hoose
Clarkson University

Kevin Jordan
Cornell Cooperative Extension of Jefferson County

Mimi Lane
General Composites

Melinda Little
Point Positive, Inc.

Victor Podd
Northstar
Lenore Vanderzee
SUNY Canton

PLACEMAKING WORK GROUP

Focus on built environments, emphasizing the need to create accessible job centers, sustainable infrastructure and livable communities to attract a talented workforce. Overall goal: Create attractive communities where people want to live, work, visit and stay.

Work Group Members:

Kylie Peck
Greater Watertown North Country Chamber of Commerce, Leader
Laurie Marr
Development Authority of the North Country
Cali Brooks
Adirondack Foundation
Melissa McManus
Village of Tupper Lake
Corey Fram
1000 Islands International Tourism Council
Jamie Konkoski
Village of Saranac Lake
Andrea Smith
City of Ogdensburg
Brooke Rouse
St. Lawrence County Chamber of Commerce
Kate Fish
Adirondack North Country Association
James Wright
Development Authority of the North Country

TRADEABLE SECTORS WORK GROUP

Focus on increasing export-based employment as well as foreign direct-investment opportunities in the region. Special emphasis will be placed on industry sectors that are part of a global market, such as manufacturing, agricultural products and energy. Overall goal: Concentrate on the major industries within the North Country and exploit our international border with Canada.

Work Group Members:

John Zielinski
CITEC, Leader
Dave Zembiec
Jefferson County IDA
Dan Wilt
Wilt Industries
Michele Ledoux
Cornell Cooperative Extension of Lewis County
Manna Doyle
Artik/OEM
Eric Virkler
Lewis County IDA
Renee McFarlin
Clinton County IDA
Kevin Kitzman
Arconic
John Rishe
Ogdensburg Bridge & Port Authority
Donna Wadsworth
International Paper Company
Tricia Wilson
New York Power Authority

WRITING WORK GROUP

Gathers information, writes narrative and pulls together the required information for the annual Progress Report.

Work Group Members:

Laurie Marr
Development Authority of the North Country, Leader
Dave Zembiec
Jefferson County IDA
Dan Kelleher
Adirondack Park Agency
Cheryl Mayforth
Jefferson-Lewis WDB
Renee McFarlin
Clinton County IDA
Jamie Konkoski
Village of Saranac Lake
Katie Malinowski
Tug Hill Commission

ENVIRONMENTAL JUSTICE WORK GROUP

James Lazore,
Saint Regis Mohawk Tribe, Leader

UPSTATE REVITALIZATION SELECTION COMMITTEE

Reviews applications for the use of URI funds the region has received.

Committee Members:

Mark Tryniski
Community Bank, N.A.

Cali Brooks
Adirondack Foundation

Cathy Dove
Paul Smiths College

Michele Ledoux
Cornell Cooperative Extension of Lewis County

James Wright
Development Authority of the North Country

Zvi Szafran
SUNY Canton

Donna Wadsworth
International Paper Company

Dan Wilt
Wilt Industries

Angela Smith
Small Business Development Center

DOWNTOWN REVITALIZATION INITIATIVE SELECTION COMMITTEE

Reviews applications and hears presentations from applicant communities; selects one community annually to forward to state for consideration.

Committee Members:

Mark Tryniski
Community Bank, N.A.

Donna Wadsworth
International Paper Company

Dan Wilt
Wilt Industries

Kylie Peck
Greater Watertown North County Chamber of Commerce

David Champagne
The Development Corporation

James McKenna
Regional Office of Sustainable Tourism


Ty Stone
Jefferson Community College



e of America

MUCH


ATORS



CC BY ND

Why Does Child Care Cost So Much Yet Providers Make So Little? | Child Care Aware of America

WHY DO PARENTS SPEND SO MUCH ON CHILD CARE, YET EARLY CHILDHOOD EDUCATORS EARN SO LITTLE?



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Public Outreach and Engagement

CO-CHAIRS OUTREACH FORUMS

- Five events
- 78 attendees

CFA WORKSHOPS

- Two events
- 80 attendees

WORK GROUPS

- Four subject-area work groups
- More than 50 participants from seven counties

CHILD CARE SUMMIT

- Held by Workforce Work Group
- 50 participants

COMMUNITY SURVEY

- Conducted by Placemaking Work Group
- 42 participants from across seven counties



Career Jam



Co Chair Ty Stone

PART SEVEN

Appendix

- Project is complete
- Project is on schedule
- Project is progressing more slowly than anticipated
- Project concerns need to be resolved
- Project contract not yet executed
- Project canceled or funding declined

Application Round I			
CFA System Application Number	Applicant Name	Project Name	Agency Name
2005	Town of Wilmington	Village Park Acquisition	Parks
2022	Constable Hall Association, Inc.	Constable Hall Restoration	Parks
2045	North Country Cultural Center of the Arts	Strand Theatre Restoration	Parks
2281	St. Lawrence County IDA	St. Lawrence County IDA - Newton Falls Railroad Phase 1	ESD
2554	Hamilton County	Hamilton County Microenterprise Assistance Program	HCR
2774	COR Watertown Company, LLC	Beaver Meadow	HCR
2950	MetalCraft Marine U.S. Inc.	Cape Vincent Expansion	ESD
3385	Village of Potsdam	Potsdam Microenterprise Program	HCR
3513	Village of Rouses Point	Rouses Point Microenterprise Program	HCR
4247	Village of Gouverneur	Combined Sewer Separation and CSO Abatement	EFC
4268	Lewis County Historical Society	General Walter Martin Mansion Restoration	Parks
4270	Lewis County Development Corporation	Lewis County Dev. Corp. - Lyons Falls phase 1 Capital	ESD
4430	Fort Ticonderoga Association, Inc.	Planning	Parks
4920	Town of Ticonderoga	Ticonderoga Airport: Installation of Fueling Station With Enclosed Self-Service Dispensing Unit	DOT
5098	Village of Potsdam	St. Lawrence Whitewater Parks	DOS
5350	The Friends of Higley Flow State Park, Inc.	Higley Trails Lodge	Parks
5531	Village of Philadelphia	Gateway Island Park	Parks

	Program Name	CFA Award Amount	Total Project Cost	Grant Money Dispersed to Date	Status
	Park Acquisition, Development and Planning	\$48,900	\$65,200	\$48,595	●
	Historic Property Acquisition, Development and Planning	\$21,668	\$29,558	\$13,223	●
	Historic Property Acquisition, Development and Planning	\$397,000	\$530,000	\$397,000	●
	Empire State Development Grant Funds	\$1,300,000	\$9,972,000	\$1,300,000	●
	CDBG/EDM	\$200,000	\$200,000	\$199,175	●
	Housing Trust Fund	\$2,400,000	\$38,460,400	\$2,030,134	●
	Excelsior Jobs Program	\$400,000	\$2,900,000	\$0.00	●
	CDBG/EDM	\$100,000	\$118,000	\$80,018	●
	CDBG/EDM	\$200,000	\$219,240	\$200,000	●
	Green Innovation Grant Program	\$1,995,000	\$2,265,140	\$1,582,901	●
	Historic Property Acquisition, Development and Planning	\$18,750	\$25,000	\$18,750	●
	Empire State Development Grant Funds	\$330,000	\$495,000	\$330,000	●
	Historic Property Acquisition, Development and Planning	\$20,320	\$27,120	\$18,414	●
	Aviation Bond Project	\$270,000	\$300,000	\$243,010	●
	Local Waterfront Revitalization	\$346,923	\$712,231	\$244,922	●
	Park Acquisition, Development and Planning	\$60,000	\$125,000	\$54,000	●
	Park Acquisition, Development and Planning	\$351,000	\$468,000	\$260,682	●

Application Round I

5779	Adirondack Medical Center	Worker Skills Upgrading	DOL
5985	Town of Fine	Implementing Waterfront Access Improvements	DOS
6080	Town of Plattsburgh	Plattsburgh Microenterprise Assistance Program	HCR
6092	Composite Systems Technologies	Advanced Composites Manufacturing	ESD
6097	Bombardier Mass Transit Corporation	Bombardier Mass Transit Capital	ESD
6288	Development Authority of the North Country	DANC - Broadband Capital	ESD
6327	Town of Malone	Malone Microenterprise Assistance Program	HCR
6355	Jefferson County	Watertown International Airport Capital	ESD
6606	Village of Tupper Lake	Tupper Lake Microenterprise Assistance Program	HCR
6730	Hamilton County	Implementing the Adirondack Economic Development Strategy	DOS
6758	Village of Rouses Point	Implementing the Rouses Point Downtown and Waterfront Plan	DOS
6761	Town of Saranac and Village of Rouses Point	Waterfront Revitalization Priority Project Advancement in Clinton and Essex Counties	DOS
6763	Village of Tupper Lake	Advancing Tupper Lake Revitalization Strategy: Priority Project Implementation	DOS
7167	Essex County	Cleaner Greener Communities Phase I: Regional Sustainability Planning Grants	NYSERDA3
7353	Hamilton County	Hamilton County Broadband Capital	ESD
7359	Ogdensburg Bridge & Port Authority	Ogdensburg Bridge & Port Authority Capital	ESD
7679	Development Authority of the North Country	DANC - Housing Capital	ESD
7703	Trudeau Institute	Trudeau Institute Working Capital	ESD
7764	Roth Industries Inc.	Worker Skills Upgrading	DOL
7894	Town of Massena	Massena International Airport: Construction of Hangar, Including Required Site Improvements, for 10 Small Aircraft	DOT
8114	North Country Pastured LLC	North Country Pastured Capital	ESD

	Worker Skills Upgrading	\$36,200	\$36,200	\$33,960	●
	Local Waterfront Revitalization	\$135,000	\$270,000	\$96,331	●
	CDBG/EDM	\$200,000	\$217,400	\$200,000	●
	Excelsior Jobs Program	\$400,000	\$3,000,000	\$0.00	●
	Empire State Development Grant Funds	\$2,500,000	\$24,960,000	\$0.00	●
	Empire State Development Grant Funds	\$250,000	\$306,044	\$250,000	●
	CDBG/EDM	\$200,000	\$218,305	\$200,000	●
	Empire State Development Grant Funds	\$1,500,000	\$1,800,000	\$1,500,000	●
	CDBG/EDM	\$200,000	\$200,000	\$198,400	●
	Local Waterfront Revitalization	\$250,000	\$500,000	\$250,000	●
	Local Waterfront Revitalization	\$125,000	\$250,000	\$124,973	●
	Local Waterfront Revitalization	\$250,000	\$500,000	\$245,999	●
	Local Waterfront Revitalization	\$225,000	\$450,000	\$224,959	●
	Cleaner Greener Communities	\$1,000,000	\$1,052,250	\$999,910	●
	Empire State Development Grant Funds	\$472,000	\$524,444	\$472,000	●
	Empire State Development Grant Funds	\$450,000	\$1,938,000	\$450,000	●
	Empire State Development Grant Funds	\$4,000,000	\$75,486,000	\$4,000,000	●
	Empire State Development Grant Funds	\$1,200,000	\$6,000,000	\$1,200,000	●
	Worker Skills Upgrading	\$2,395	\$2,395	\$2,394	●
	Aviation Bond Project	\$759,900	\$894,000	\$759,900	●
	Empire State Development Grant Funds	\$130,000	\$204,200	\$0.00	●

Application Round I

8176	Town of Arietta (Piseco Airport)	Piseco Airport: Project to Retrofit Existing Fuel Pump System to Enable Self-Serve Fuel Service at the Airport	DOT
8249	Slic Network Solutions	Slic Network Solutions Capital	ESD
8299	Massena Terminal Railroad Company	Main Line Track and Bridge Rehabilitation, Massena	DOT
8466	C Speed, LLC	C Speed Capital	ESD
8797	Florelle Tissue Corporation	Florelle Tissue Working Capital	ESD
14023	Frontier Housing Corp.	RESTORE 2011	HCR
14028	RPC of Clinton County Inc.	RESTORE 2011	HCR
14046	Village of Massena	Neighborhood Stabilization Program	HCR
14050	Village of Gouverneur	2011 Housing Rehabilitation Program	HCR
14052	Neighbors of Watertown Inc.	2011 Downtown Apartments Program	HCR
14124	Housing Assistance Program of Essex County, Inc.	2011 Essex County Housing Rehabilitation Program	HCR
14135	St. Lawrence County	St. Lawrence County Home Ownership Program	HCR
14137	Town of Ticonderoga	Town of Ticonderoga John Street Sewer Improvements	HCR
14142	Habitat for Humanity NYS	HFH-NYS 2011	HCR
14146	City of Watertown	City of Watertown Housing Rehabilitation Program	HCR
14150	Town of Willsboro	Town of Willsboro Housing Rehabilitation Program	HCR
14154	Village of Carthage	Village of Carthage Twin Villages Housing Rehabilitation Program (Owner-Occupied homes and rental properties in the Village of Carthage and West Carthage)	HCR
14158	Town of Chateaugay	Town of Chateaugay Housing Rehabilitation Program	HCR
14185	Village of Gouverneur	Village and Town of Gouverneur Water Distribution Improvements	HCR
14196	Jefferson County	Jefferson County Housing Rehabilitation Program	HCR
14200	Town of Lewis	Town of Lewis Housing Rehabilitation Program	HCR
14201	Lewis County	Lewis County Housing Rehabilitation Program	HCR
14217	Village of Gouverneur	2011 Housing Rehab Program	HCR
14218	Village of Massena	Neighborhood Stabilization Program	HCR

	Aviation Bond Project	\$52,650	\$58,500	\$43,317	●
	Empire State Development Grant Funds	\$596,000	\$697,758	\$365,500	●
	Rail & Port Bond Project	\$1,637,600	\$1,926,589	\$888,179	●
	Empire State Development Grant Funds	\$1,350,000	\$4,950,000	\$0.00	●
	Empire State Development Grant Funds	\$25,000	\$3,013,960	\$0.00	●
	Restore	\$75,000	\$605,000	\$37,500	●
	Restore	\$50,000	\$50,000	\$50,000	●
	HOME	\$311,600	\$434,100	\$311,600	●
	HOME	\$288,200	\$486,200	\$288,200	●
	HOME	\$507,300	\$890,700	\$507,300	●
	HOME	\$400,000	\$510,000	\$400,000	●
	CDBG Housing	\$750,000	\$2,803,370	\$750,000	●
	CDBG Public Infrastructure	\$598,575	\$714,250	\$598,575	●
	AHC	\$900,000	\$3,815,433	\$900,000	●
	CDBG Housing	\$400,000	\$958,000	\$400,000	●
	CDBG Housing	\$400,000	\$400,000	\$400,000	●
	CDBG Housing	\$400,000	\$400,000	\$400,000	●
	CDBG Housing	\$400,000	\$400,000	\$400,000	●
	CDBG Public Infrastructure	\$900,000	\$1,243,500	\$900,000	●
	CDBG Housing	\$600,000	\$600,000	\$600,000	●
	CDBG Housing	\$400,000	\$400,000	\$400,000	●
	CDBG Housing	\$428,560	\$578,560	\$428,560	●
	AHC	\$136,800	\$516,920	\$136,800	●
	AHC	\$184,800	\$474,091	\$184,800	●

Application Round I			
14219	Neighbors of Watertown	Jefferson County 1st Time Homebuyer	HCR
14220	Frontier Housing	AHC 2011 HIP	HCR
14223	Housing Asst. Prog. Of Essex Co.	Homebuyer Program	HCR
14230	Town of Peru	Town of Peru South Acres Wastewater Improvement Project	HCR
14234	Town of Potsdam	Town of Potsdam Housing Rehabilitation Program	HCR
20220	ACCO Brands USA	ACCO Brands Capital	ESD
21168	St. Lawrence County IDA	St. Lawrence County IDA - Newton Falls Railroad Phase 2	ESD
5206 / 6135	Clayton Harbor Hotels, LLC	Clayton Harbor Hotel Capital	ESD
5109	St. Lawrence County IDA	Clearwater Paper Rail Bridge Rehab	DOT
14221	St. Lawrence County Housing Council	2011 SLCHC HIP	HCR
14222	Adirondack Community Housing Trust	Adk Com. Hsg. Trust Homebuyer	HCR
23683	Stream International Inc.	Stream International Excelsior	ESD
7979	ReEnergy	ReEnergy BlackRiver	ESD
Application Round II			
13749	Adirondack Meat Company	Adirondack Meat Capital	ESD
132,256	North American Forest Group	Capital Sawmill Expansion	ESD
13749	Adirondack Meat Company	Adirondack Meat Capital	ESD
13820	Village of Malone	Preparation and Implementation of the Salmon River Watershed Management Plan and LWRP	DOS
13867	Snow Belt Housing Company, Inc.	Lowville Gateway Project	HCR
14515	Village of Lake Placid	Chubb River Dam Removal and Restoration	EFC
14518	Business Development Corporation for a Greater Massena	Massena Industrial Park Rail Access Capital	ESD
14589	Town of Russell	Russell Town Hall	Parks
14824	Town of Wilmington	Construction of Waterfront Parks Improvements and Preparation of Sustainable Hamlet Expansion Plan	DOS
15216	Town of Moriah	Lake Champlain Nonpoint Source Pollution Subwatershed Assessment and Management Plan	DOS

	AHC	\$350,000	\$1,426,210	\$350,000	●
	AHC	\$300,000	\$600,000	\$300,000	●
	AHC	\$300,000	\$1,900,000	\$300,000	●
	CDBG Public Infrastructure	\$600,000	\$705,050	\$600,000	●
	CDBG Housing	\$400,000	\$437,500	\$400,000	●
	Empire State Development Grant Funds	\$350,000	\$16,809,125	\$0.00	●
	Empire State Development Grant Funds	\$8,672,000	\$9,972,000	\$5,236,146	●
	Empire State Development Grant Funds	\$3,000,000	\$23,587,000	\$3,000,000	●
	Rail & Port Bond Project	\$200,000	\$345,225	\$0.00	●
	AHC	\$300,000	\$500,000	\$0.00	●
	AHC	\$300,000	\$1,995,000	\$20,000	●
	Excelsior Jobs Program	\$1,500,000	\$11,500,000	\$0.00	●
	Industrial Development Bonds	\$30,000,000	\$34,000,000	N/A	●
	Empire State Development Grant Funds	\$300,000	\$1,069,000	\$0.00	●
	Empire State Development Grant Funds	\$350,000	\$2,000,000	\$0.00	●
	Empire State Development Grant Funds	\$300,000.00	\$1,069,000.00	\$200,000.00	●
	Local Waterfront Revitalization	\$21,000.00	\$42,000.00	\$21,000.00	●
	HCR - Rural Area Revitalization Projects (RARP)	\$200,000.00	\$1,338,060.00	\$0.00	●
	Green Innovation Grant Program	\$1,012,006.00	\$1,455,000.00	\$1,012,006.00	●
	Empire State Development Grant Funds	\$209,000.00	\$1,050,000.00	\$209,000.00	●
	Historic Property Acquisition, Development and Planning	\$117,705.00	\$156,940.00	\$117,705.00	●
	Local Waterfront Revitalization	\$251,150.00	\$502,300.00	\$251,144.63	●
	Local Waterfront Revitalization	\$200,000.00	\$400,000.00	\$32,072.98	●

Application Round II

15306	Town of North Elba	Comprehensive Plan Preparation	DOS
15306	Town of North Elba	Recycled Recreation and the Lacrosse Field of Dreams in North Elba	Parks
15963	Sagamore Institute of the Adirondacks	Great Camp Sagamore	Parks
16041	Village of Port Henry	Port Henry Water and Sewer Improvements	HCR
16129	North Country Cultural Center for the Arts	North Country Cultural Center for the Arts Capital	ESD
16129	North Country Cultural Center for the Arts	Strand Restoration	Parks
16130	Village of Lyons Falls	Lyons Falls Engineering Study	DEC
16161	Town of Inlet	Design and Construct Improvements to Arrowhead Park	DOS
16335	Cape Vincent Improvement League	Club Street Waterfront Development	HCR
16336	Essex County Industrial Development Agency	Adirondack Meat Company	Ag & Markets
16358	Adirondack Historical Association	Exhibition Master Plan: Alternatives Analysis	Arts
16427	Carthage Industrial Development Corporation	Carthage Downtown Revitalization Program	HCR
16449	LCO Destiny, LLC	Timeless Vertical Integration and Manufacturing Capital	ESD
16506	Town of Champion	Collection System Replacement Engineering Study	DEC
16649	Town of Henderson	Decentralized Collection and Treatment Engineering Study	DEC
16692	Natural History Museum of the Adirondacks	Wild Center Wild Walk Capital	ESD
16858	Lewis County Development Corporation	Croghan Dam Restoration Capital	ESD
16948	Slic Network Solutions	Long Lake Next Generation Broadband	ESD
16988	Village of Potsdam	Implementation of the Raquette River Blueway Trail Corridor	DOS
17133	Curran Renewable Energy, Inc.	Curran Renewable Energy Capital	ESD
17144	Indian Lake Theater, Inc.	Indian Lake Theater RARP Project	HCR
17179	City of Watertown	WWTP Anaerobic Digester	NYSERDA
17251	Business Development Corporation for a Greater Massena	Massena's Historic Downtown Core: Anchors & Gateways	HCR

	Local Waterfront Revitalization	\$23,200.00	\$46,400.00	\$22,612.82	●
	Park Acquisition, Development and Planning	\$440,000.00	\$880,000.00	\$304,763.00	●
	Historic Property Acquisition, Development and Planning	\$238,650.00	\$348,200.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$813,250.00	\$596,657.00	●
	Empire State Development Grant Funds	\$250,000.00	\$1,198,000.00	\$250,000.00	●
	Historic Property Acquisition, Development and Planning	\$305,175.00	\$497,200.00	\$300,000.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Local Waterfront Revitalization	\$248,000.00	\$496,000.00	\$125,190.58	●
	HCR - Rural Area Revitalization Projects (RARP)	\$200,000.00	\$700,000.00	\$200,000.00	●
	Agriculture Development Program	\$165,000.00	\$2,115,000.00	\$163,202.00	●
	Art Project Grant	\$50,625.00	\$143,535.00	\$50,625.00	●
	HCR - Rural Area Revitalization Projects (RARP)	\$200,000.00	\$517,000.00	\$200,000.00	●
	Empire State Development Grant Funds	\$260,000.00	\$1,300,000.00	\$0.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$24,672.00	●
	Empire State Development Grant Funds	\$1,000,000.00	\$2,841,000.00	\$1,000,000.00	●
	Empire State Development Grant Funds	\$375,000.00	\$1,600,000.00	\$0.00	●
	Empire State Development Grant Funds	\$1,370,000.00	\$1,712,883.00	\$685,593.00	●
	Local Waterfront Revitalization	\$143,610.00	\$287,220.00	\$23,825.22	●
	Empire State Development Grant Funds	\$168,000.00	\$1,653,700.00	\$168,000.00	●
	HCR - Rural Area Revitalization Projects (RARP)	\$62,723.00	\$107,491.00	\$62,723.00	●
	NYSERDA - Regional Economic Development and GHG Reduction Program	\$585,646.00	\$780,861.00	\$333,855.00	●
	HCR - New York Main Street (NYMS)	\$250,000.00	\$2,173,500.00	\$83,262.00	●

Application Round II

17341	Town of Turin	Wastewater Planning and Preliminary Engineering Study	DEC
17353	St. Lawrence County	St. Lawrence Trails Capital	ESD
17449	St. Lawrence County IDA	St. Lawrence County IDA Canton Business Park Capital	ESD
17489	Traditional Arts in Upstate NY	The Marjorie Lansing Porter Collection Multimedia Project	Arts
17564	Town of Orleans	Town of Orleans Capital	ESD
17588	St. Lawrence County IIDA	St. Lawrence IDA-J&L Site Capital	ESD
17767	Town of Orleans, Thousand Island Park	Wastewater Engineering Study	DEC
17926	Hamilton County	Hamilton County Broadband	ESD
18038	BOCES Clinton Essex Warren & Washington Counties	BOCES Clinton Essex Warren & Washington Counties - Unemployed Worker Training	DOL
18042	Lewis County Development Corporation	Lewis County Development - Lyons Falls Capital	ESD
18071	Adirondack Lakes Center for Arts	Adirondack Lakes Summer Theater Festival	Arts
18074	Adirondack North Country Association, Inc.	Invisible Factory	Arts
18194	Village of Gouverneur	Wastewater Engineering Study - Darwin Study	DEC
18195	Town of Alexandria	Alexandria water system	ESD
18267	Village of Tupper Lake	Advancing Tourism Infrastructure Development and Marketing	DOS
18272	Village of Rouses Point	Implementation of Essex and Clinton Counties Waterfront Plan: Advancing Key Clinton County Tourism Development Projects	DOS
18361	The Adirondack Historical Association	Adirondack Historical Association Capital	ESD
18448	Village of Alexandria Bay	Wastewater Improvement Engineering Study	DEC
18487	Village of Tupper Lake	Tupper Lake Biomass Fired District Energy System	NYSERDA
18501	International Paper Ticonderoga Mill	International Paper Natural Gas Conversion Capital	ESD
18501	International Paper Ticonderoga Mill	Industrial Natural Gas Conversion	NYSERDA
18610	Town of Moriah	Construction of Bulwagga Bay Shoreline Stabilization and Preparation of Strategic Plan for Recreational Facilities	DOS
18877	Celtic Energy Farm	Celtic Energy Farm Capital	ESD
18879	Essex County	Implementing the Ausable Watershed Management Plan	DOS
18897	Development Authority of the North Country	North Country Telecommunications Loan Fund	ESD

	CWSRF Engineering Planning Grant Program	\$24,000.00	\$30,000.00	\$20,098.00	●
	Empire State Development Grant Funds	\$250,000.00	\$756,144.00	\$0.00	●
	Empire State Development Grant Funds	\$470,000.00	\$2,400,000.00	\$470,000.00	●
	Art Project Grant	\$139,500.00	\$279,000.00	\$139,500.00	●
	Empire State Development Grant Funds	\$500,000.00	\$11,548,100.00	\$0.00	●
	Empire State Development Grant Funds	\$87,500.00	\$175,000.00	\$87,500.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Empire State Development Grant Funds	\$1,700,000.00	\$2,150,000.00	\$1,678,897.00	●
	Worker Skills Upgrading - Unemployed Worker Training	\$100,000.00	\$100,000.00	\$41,397.28	●
	Empire State Development Grant Funds	\$1,000,000.00	\$2,500,000.00	\$1,000,000.00	●
	Art Project Grant	\$150,000.00	\$404,289.00	\$120,000.00	●
	Art Project Grant	\$50,000.00	\$100,700.00	\$15,000.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Empire State Development Grant Funds	\$500,000.00	\$2,800,000.00	\$500,000.00	●
	Local Waterfront Revitalization	\$445,000.00	\$890,000.00	\$438,998.49	●
	Local Waterfront Revitalization	\$700,000.00	\$1,400,000.00	\$571,559.16	●
	Empire State Development Grant Funds	\$130,000.00	\$497,850.00	\$130,000.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	NYSERDA - Regional Economic Development and GHG Reduction Program	\$300,000.00	\$423,000.00	\$235,000.00	●
	Empire State Development Grant Funds	\$1,000,000.00	\$11,299,000.00	\$1,000,000.00	●
	NYSERDA - Regional Economic Development and GHG Reduction Program	\$750,000.00	\$7,000,000.00	\$750,000.00	●
	Local Waterfront Revitalization	\$249,815.00	\$499,630.00	\$249,815.00	●
	Empire State Development Grant Funds	\$470,000.00	\$1,475,000.00	\$0.00	●
	Local Waterfront Revitalization	\$217,950.00	\$435,900.00	\$217,950.00	●
	Empire State Development Grant Funds	\$500,000.00	\$1,000,000.00	\$0.00	●

Application Round II

18908	COR Route 26 Company LLC	Mercy Site Redevelopment Capital	ESD
18928	Thousand Islands Regional Tourism Development Corporation	Highway 81 Corridor Promotion	ESD
18986	Adirondack Mountain Club, Inc.	Heart Lake Program Center	Parks
18993	Town of Hammond	Preparation of Thousand Island Regional Assessment	DOS
19002	Lawler Realty	Madison Barracks Capital	ESD
19019	Norstar Development USA, LP	Creekwood Phase II Capital	ESD
19071	Jefferson County Industrial Development Agency	Maple Court Rehabilitation	ESD
19167	Jefferson County	Watertown Airport Business Center Capital	ESD
19203	St. Lawrence Brewing Company	St. Lawrence Brewing Co. Capital	ESD
19238	Town of Clayton	Preparation of Chaumont River Corridor Waterfront Revitalization Strategy	DOS
19327	St. Lawrence County IDA	St Lawrence IDA Massena Lots 18 & 19 Capital	ESD
19378	St. Lawrence County Housing Council, Inc. d/b/a North Country HC	Canton Downtown Project	HCR
19410	Village of Carthage	Wastewater Engineering Study	DEC
19412	Village of Malone	Wastewater Facilities Engineering Study (became Phase II investigation of I/I)	DEC
19418	Current Application	Current Application Capital	ESD
19478	Lewis County Hospital	Lewis County Hospital Dialysis Center Capital	ESD
19517	Housing Assistance Program of Essex County, Inc.	Village of Port Henry: 4316 Main Street	HCR
19599	Clinton County	Plattsburgh Airport water infrastructure Capital	ESD
19749	Thousand Islands Land Trust	Otter Creek Preserve Nature Trail	Parks
19821	United Helpers Management Company	North Country Regional Food Hub Capital	ESD
19849	Tupper Lake Crossroads, LLC	Tupper Lake Crossroads Capital	ESD
19860	Thousand Islands Regional Tourism Development Corporation	I LOVE NY Fishing Content Development	ESD
19874	Adirondack Association of Towns & Villages	Adirondack Park Recreation Web Portal Project	ESD
27192	Town of Plattsburgh	Plattsburgh Pump Station	ESD
27515	Town of St. Armand	St. Armand wastewater system Capital	ESD
27516	Town of Inlet	Inlet Water-Sewer capital	ESD
27559	City of Watertown	Watertown Wastewater Improvements Capital	ESD

	Empire State Development Grant Funds	\$2,000,000.00	\$4,400,000.00	\$2,000,000.00	●
	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$84,000.00	\$94,000.00	\$84,000.00	●
	Park Acquisition, Development and Planning	\$221,073.00	\$350,265.00	\$0.00	●
	Local Waterfront Revitalization	\$75,000.00	\$150,000.00	\$75,000.00	●
	Empire State Development Grant Funds	\$500,000.00	\$1,350,000.00	\$500,000.00	●
	Empire State Development Grant Funds	\$3,000,000.00	\$20,986,596.00	\$3,000,000.00	●
	Industrial Development Bond Cap	\$5,400,000.00	\$7,241,529.00	\$0.00	●
	Empire State Development Grant Funds	\$1,000,000.00	\$1,200,000.00	\$1,000,000.00	●
	Empire State Development Grant Funds	\$65,000.00	\$400,000.00	\$0.00	●
	Local Waterfront Revitalization	\$15,775.00	\$31,550.00	\$14,888.18	●
	Empire State Development Grant Funds	\$60,000.00	\$150,000.00	\$59,715.00	●
	HCR - Rural Area Revitalization Projects (RARP)	\$200,000.00	\$214,620.00	\$200,000.00	●
	CWSRF Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	CWSRF Engineering Planning Grant Program	\$25,000.00	\$31,250.00	\$25,000.00	●
	Empire State Development Grant Funds	\$140,000.00	\$693,000.00	\$0.00	●
	Empire State Development Grant Funds	\$300,000.00	\$1,500,000.00	\$300,000.00	●
	HCR - Rural Area Revitalization Projects (RARP)	\$150,000.00	\$312,700.00	\$150,000.00	●
	Empire State Development Grant Funds	\$200,000.00	\$1,320,000.00	\$178,929.00	●
	Park Acquisition, Development and Planning	\$110,774.00	\$246,899.00	\$110,774.00	●
	Empire State Development Grant Funds	\$350,000.00	\$1,800,000.00	\$0.00	●
	Empire State Development Grant Funds	\$36,000.00	\$40,000.00	\$35,027.00	●
	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$60,000.00	\$100,000.00	\$60,000.00	●
	Regional Tourism Marketing Grant Initiative (I LOVE NY Fund)	\$108,000.00	\$175,000.00	\$108,000.00	●
	North Country Infrastructure Fund	\$86,000.00	\$430,000.00	\$78,658.00	●
	North Country Infrastructure Fund	\$422,000.00	\$4,564,829.00	\$422,000.00	●
	North Country Infrastructure Fund	\$53,800.00	\$60,630.00	\$53,800.00	●
	North Country Infrastructure Fund	\$500,000.00	\$5,370,536.00	\$450,000.00	●

Application Round II

27589	Town of Ticonderoga	Ticonderoga water sewer infrastructure capital	ESD
27614	Town of Malone	Town of Malone sewer improvements	ESD
27879	Village of Heuvelton	Village of Heuvelton Wastewater improvements Capital	ESD
27918	Village of Clayton	Clayton Pump Station Improvements	ESD
28781	Village of Saranac Lake	Saranac Lake Sewer Improvements	ESD
33988	Development Authority of the North Country	Digital Film Conversion Fund	ESD
19609 / 33987	Development Authority of the North Country	Community Tourism Transformation Fund	ESD

Application Round III

27889	Slic Network Solutions	Broadband Fund (Includes Belmont South, Newcomb, Minerva, and Black Lake)	ESD
125,525	Older Adults Technology Services	Connecting the North Country	ESD
25903	Clifton-Fine Tourism	Clifton-Fine Tourism and Recreation Development	DOS
26684	Town of Peru	Connecting Town Parks	Parks
26684	Town of Peru	Connecting Town Parks	Parks
26936	Lewis County Opportunity, Inc.	CSBG Discretionary Workforce Development	DOS
26983	Town of Ticonderoga	Stream Daylighting	EFC
27084	Applied Biorefinery Sciences, LLC	Applied Biorefinery Sciences Capital	ESD
27130	Doolittle & Hall LLC	Lincoln Building renovations - Capital	ESD
27135	Ogdensburg Bridge & Port Authority	Port of Ogdensburg Capital	ESD
27196	Town of AuSable	Village of Keeseville Wastewater Engineering Study	DEC
27363	Turin Ridge Riders, Inc	Trail Grooming Equipment	Parks
27515	Town of St. Armand	St. Armand wastewater system Capital	ESD
27516	Town of Inlet	Inlet Water-Sewer capital	ESD
27573	Lewis County Historical Society	Stabilization and Restoration of the General Walter Martin Mansion	Parks
27589	Town of Ticonderoga	Ticonderoga water sewer infrastructure capital	ESD
27592	DRAG of Speculator, Inc.	Trail Grooming Equipment	Parks
27598	Town of Gouverneur	Gouverneur Community Center	HCR
27660	Village of Potsdam	Village of Potsdam NYMS	HCR
27677	SterRx	SterRx Excelsior	ESD
27719	Town of Moriah	Town of Moriah Wastewater Engineering Study	DEC
27954	Town of Willsboro	Town of Willsboro Wastewater Treatment Upgrades Eng. Study	DEC

	North Country Infrastructure Fund	\$177,286.00	\$886,431.00	\$111,085.00	●
	North Country Infrastructure Fund	\$72,000.00	\$355,000.00	\$72,000.00	●
	North Country Infrastructure Fund	\$500,000.00	\$2,359,975.00	\$500,000.00	●
	North Country Infrastructure Fund	\$500,000.00	\$4,612,000.00	\$500,000.00	●
	North Country Infrastructure Fund	\$190,000.00	\$867,292.00	\$0.00	●
	Empire State Development Grant Funds	\$400,000.00	\$444,000.00	\$200,000.00	●
	Empire State Development Grant Funds	\$2,000,000.00	\$2,222,000.00	\$1,800,000.00	●
	Broadband	\$5,687,140.00	\$7,063,621.00	\$0.00	●
	Broadband	\$812,000.00	\$902,222.00	\$809,548.50	●
	Local Waterfront Revitalization Program	\$67,500.00	\$135,000.00	\$11,023.61	●
	Park Acquisition, Development and Planning	\$58,000.00	\$762,123.00	\$58,000.00	●
	Recreational Trails Program	\$200,000.00	\$762,123.00	\$0.00	●
	Community Services Block Grant	\$56,015.00	\$70,019.00	\$47,727.21	●
	Green Innovation Grant Program	\$539,103.00	\$950,956.33	\$539,103.00	●
	Empire State Development Grant Funds/EJP	\$881,960.00	\$4,608,000.00	\$0.00	●
	Empire State Development Grant Funds	\$250,000.00	\$2,577,500.00	\$0.00	●
	Empire State Development Grant Funds	\$225,000.00	\$1,547,700.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Recreational Trails Program	\$159,840.00	\$199,800.00	\$159,840.00	●
	North Country Infrastructure Fund	\$422,000.00	\$4,564,829.00	\$422,000.00	●
	North Country Infrastructure Fund	\$53,800.00	\$60,630.00	\$53,800.00	●
	Historic Property Acquisition, Development and Planning	\$165,000.00	\$220,000.00	\$165,000.00	●
	North Country Infrastructure Fund	\$177,286.00	\$886,431.00	\$111,085.00	●
	Recreational Trails Program	\$80,000.00	\$100,000.00	\$80,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$400,000.00	\$1,000,000.00	\$400,000.00	●
	HCR - New York Main Street (NYMS)	\$200,000.00	\$269,160.00	\$111,909.00	●
	Excelsior Jobs Program	\$794,580.00	\$5,505,000.00	\$86,741.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$28,036.14	●
	Engineering Planning Grant Program	\$18,750.00	\$23,437.50	\$14,568.00	●

Application Round III

27972	Valley Snow Travelers of Lewis County, Inc.	Trail Grooming Equipment	Parks
27993	Town of Jay	Grove Road Park Improvement Project	Parks
28018	Village of Port Leyden	Village of Port Leyden Wastewater Engineering Study	DEC
28059	Town of Newcomb	NYS Route 28N Corridor and Hudson River Waterfront Economic Revitalization Plan	DOS
28061	Fort La Presentation Association	Fort La Presentation Interpretive Trail	Parks
28134	Natural History Museum of the Adirondacks	Wild Walk Phase II Capital	ESD
28184	Pleasant Rider Snowmobilers, Inc.	Trail Grooming Equipment	Parks
28237	Indian Lake Chamber of Commerce	Adirondack Teleworks Training Working Capital	ESD
28283	Winona Forest Recreation Association, Inc.	Trail Grooming Equipment	Parks
28375	VILLAGE OF SACKETS HARBOR	Village of Sackets Harbor Working Capital	ESD
28448	Canton Central School District	Canton and Potsdam Schools Merger Feasibility Study	DOS
28781	Village of Saranac Lake	Saranac Lake sewer improvements	ESD
28942	Village of Port Henry	Port Henry New York Main Street	HCR
28950	Clinton County	Clinton and Franklin Counties Waterfront Revitalization Advancement	DOS
29063	North Country Cultural Center for the Arts	Plattsburgh Strand Theatre Digital Conversion	Arts
29111	Inn on Schroon Lake LLC	Inn on Schroon Lake Capital	ESD
29229	Bombardier Mass Transit Corporation	Software and Operational Skills Training	DOL
29338	Appleby Foundation Inc.	Digital Projection Conversion	Arts
29506	BIONIQUE LABORATORIES	Bionique Capital	ESD
29507	North Country Landscape & Nursery Inc. d/b/a Tug Hill Vineyards	Tug Hill Vineyards Capital	ESD
29532	Jefferson-Lewis WIB	Machine Operation Training	DOL
29578	Village of Gouverneur	Village of Gouverneur Pump Station Upgrade Study	DEC
29664	Snow Belt Housing Company, Inc.	High Falls Apartments Renovation	HCR
30010	Neighbors of Watertown, Inc.	Lincoln Building Revitalization UI	HCR
30275	OGDENSBURG BRIDGE & PORT AUTHORITY	North Country Regional Tourism Working Capital	ESD
128,401/ 30367	Saranac Lake Resort	Saranac Lake Resort	ESD
30654	Central Adirondack Partnership for the 21st Century	Purchase of Trail Grooming Maintenance Equipment	Parks

	Recreational Trails Program	\$151,600.00	\$189,500.00	\$150,040.00	●
	Park Acquisition, Development and Planning	\$54,460.00	\$72,760.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$18,153.60	●
	Local Waterfront Revitalization Program	\$37,500.00	\$75,000.00	\$37,500.00	●
	Park Acquisition, Development and Planning	\$352,650.00	\$470,200.00	\$311,694.00	●
	Empire State Development Grant Funds	\$250,000.00	\$2,186,000.00	\$250,000.00	●
	Recreational Trails Program	\$56,600.00	\$70,750.00	\$56,600.00	●
	ESD Technical Assistance and Training Grants /Opportunity Agenda Projects	\$100,000.00	\$111,000.00	\$79,004.00	●
	Recreational Trails Program	\$143,560.00	\$179,450.00	\$126,444.00	●
	ESD - Strategic Planning and Feasibility Studies	\$20,000.00	\$45,000.00	\$18,296.00	●
	Local Government Efficiency Program	\$25,000.00	\$75,000.00	\$25,000.00	●
	North Country Infrastructure Fund	\$190,000.00	\$867,292.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$131,311.00	\$249,811.00	\$128,781.00	●
	Local Waterfront Revitalization Program	\$625,000.00	\$1,250,000.00	\$477,496.97	●
	Digital Film Projector Conversion Program	\$78,000.00	\$163,128.00	\$78,000.00	●
	Empire State Development Grant Funds/Mkt NY	\$764,095.00	\$11,590,000.00	\$0.00	●
	Existing Employee Training Program	\$40,922.00	\$204,612.00	\$0.00	●
	Digital Film Projector Conversion Program	\$70,000.00	\$150,000.00	\$70,000.00	●
	Empire State Development Grant Funds	\$650,000.00	\$3,500,000.00	\$0.00	●
	Empire State Development Grant Funds	\$40,000.00	\$200,000.00	\$40,000.00	●
	Unemployed Worker Training	\$36,000.00	\$36,000.00	\$9,200.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	HCR - Rural Area Revitalization Projects (RARP)	\$51,750.00	\$66,750.00	\$49,425.00	●
	HCR - Urban Initiatives (UI)	\$150,000.00	\$5,782,143.00	\$150,000.00	●
	Market New York	\$1,086,750.00	\$1,286,750.00	\$955,720.00	●
	Empire State Development Grant Funds	\$2,000,000.00	\$17,500,000.00	\$0.00	●
	Recreational Trails Program	\$59,000.00	\$118,000.00	\$58,212.00	●

Application Round III

30904	Town of Champlain	C2 Joint Wastewater Project	DOS
30924	Seagle Music Colony, Inc	Seagle Music improvements Working Capital	ESD
30924	Seagle Music Colony, Inc	Seagle Music improvements Capital	ESD
30954	COR Arsenal Street Company LLC	Mercy Site Redevelopment Capital	ESD
31010	The Adirondack Historical Association	Adirondack Museum improvements	ESD
31191	Ansen Corporation	Ansen Corporation Improvements Capital	ESD
31196	Town of Denmark	Consolidated Water Services Project	DOS
31393	Lake Placid Village, Inc.	Village of Lake Placid Main Street Sanitary Sewer Study	DEC
31484	Indian Lake Theater	Digital Conversion Project	Arts
31499	Adirondack Film Society	Expanding film programming for the Adirondack region	Arts
31553	Development Authority of the North Country	Value Added Agriculture Loan Fund	ESD
31568	Adirondack North County Association, Inc.	Adirondack North Country Product Branding Working Capital	ESD
31588	Town of Plattsburgh	Lake Champlain/Saranac River Waterfront Plan	DOS
31626	Town of Peru	Town of Peru Sewer Study	DEC
31628	Clarkson University	North Country Innovation Hot Spot	ESD
31709	Town of Canton	Grasse River Corridor Blueway Trail Planning and Implementation	DOS
31715	Ansen Corporation	Lean and Advanced Manufacturing Training	DOL
31724	Village of Saranac Lake	Village of Saranac Lake Sewer System Study	DEC
31776	Clinton County	Plattsburgh Airport Terminal Capital	ESD
31777	Essex County Community Resources	North Country Multicounty Implementation	NYSERDA
31829	City of Ogdensburg	Oswegatchie Blueway Trail	ESD
31829	City of Ogdensburg	Oswegatchie River Blueway Trail	DOS
31964	Town of Minerva	Town of Minerva Comprehensive Plan	NYSERDA
32005	Village of Malone	Village of Malone East Side Inflow and Infiltration Study	DEC
32016	Adirondack North Country Association	Adirondack Regional Art Trail	Arts
32225	Roedel Companies LLC	Hotel Saranac Capital	ESD
32381	Essex County IDA	Ticonderoga incubator feasibility	ESD

	Local Government Efficiency Program	\$415,000.00	\$5,218,120.00	\$52,958.00	●
	Empire State Development Grant Funds	\$100,000.00	\$754,800.00	\$0.00	●
	Market New York	\$18,100.00	\$18,100.00	\$16,441.00	●
	Empire State Development Grant Funds	\$2,110,000.00	\$5,000,000.00	\$2,110,000.00	●
	Empire State Development Grant Funds	\$1,400,000.00	\$7,005,000.00	\$1,400,000.00	●
	Empire State Development Grant Funds	\$100,000.00	\$500,000.00	\$80,000.00	●
	Local Government Efficiency Program	\$400,000.00	\$2,808,000.00	\$161,545.30	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Digital Film Projector Conversion Program	\$17,100.00	\$34,200.00	\$17,100.00	●
	Digital Film Projector Conversion Program	\$70,000.00	\$140,000.00	\$56,000.00	●
	Empire State Development Grant Funds	\$1,000,000.00	\$1,110,000.00	\$500,000.00	●
	Market New York	\$100,000.00	\$100,000.00	\$100,000.00	●
	Local Waterfront Revitalization Program	\$25,000.00	\$50,000.00	\$20,187.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	New York State Business Incubator and Innovation Hot Spot Support Program	\$750,000.00	\$2,250,000.00	\$475,770.00	●
	Local Waterfront Revitalization Program	\$85,000.00	\$170,000.00	\$27,304.85	●
	Existing Employee Training Program	\$20,000.00	\$100,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Empire State Development Grant Funds	\$4,500,000.00	\$54,600,000.00	\$0.00	●
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,939,668.00	\$4,318,286.00	\$452,508.00	●
	Empire State Development Grant Funds	\$25,000.00	\$50,000.00	\$25,000.00	●
	Local Waterfront Revitalization Program	\$25,000.00	\$50,000.00	\$22,405.04	●
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Comprehensive Planning	\$50,625.00	\$67,500.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$29,993.41	●
	Arts, Culture & Heritage Project Grant	\$59,200.00	\$160,000.00	\$59,200.00	●
	Empire State Development Grant Funds	\$5,000,000.00	\$12,315,000.00	\$3,850,000.00	●
	ESD - Strategic Planning and Feasibility Studies	\$29,000.00	\$12,760.00	\$0.00	●

Application Round III

32404	Bioenergy Project Partners LLC	Removing Barriers To Institutional Wood Pellet Heating	NYSERDA
32512	Pendragon Theatre	Internship Funding	Arts
32555	St Lawrence County Arts Council and North Country Children's Museum	Regional Arts and Interactive Learning Project	Arts
32630	Adirondack Lakes Center for the Arts	Adirondack Summer Playhouse	Arts
129,970	Corning, Inc.	Building Expansion	ESD
48722	Spencer ARL, Inc.	Building Expansion	ESD

Application Round IV

38948	Village of Potsdam	Wastewater Treatment Planning Study	DEC
39010	Hamilton County	Fuel Consolidation, Phase III	DOS
39016	Agri-Mark, Inc.	Agri-Mark Capital	ESD
39029	Town of Ticonderoga	Street Road Water District Improvements	HCR
39031	Essex County Community Resources	Schroon Lake Park Enhancement	Parks
39033	Town of Moriah	Improvements to Water District #2	HCR
39039	Essex County	Champlain Valley Waterfront Improvements	DOS
39041	Town of St. Armand	Bloomington Sewer District Improvements	HCR
39168	Clinton County	Job Development Assistance for SpencerARL New York, Inc.	HCR
39197	Town of Colton	Village of Colton Wastewater Engineering Planning Grant 2014	DEC
39216	Clinton County	Downtown and Waterfront Revitalization to Leverage Growth in the Tourism Economy	DOS
39238	Village of Speculator	Engineering Planning Grant	DEC
39320	Town of Westport	Community Center Renovation Project	Parks
39329	Town of Harrietstown	Lake Flower Apartments ADA Compliance	HCR
39464	Town of Crown Point	Improving the Crown Point Wastewater Treatment System	DEC
39536	Development Authority of the North County	North Country Redevelopment Fund	ESD
39707	Adirondack Historical Association	The Adirondack Experience Exhibit	Arts
39752	Hamilton County	Adirondack Community-based Trails and Lodging System (ACTLS)	DOS
39783	City of Ogdensburg	St. Lawrence Shores	DEC
77712	Ansen Corporation	Ansen Excelsior	ESD

	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects	\$1,394,173.00	\$2,862,095.00	\$552,985.00	●
	Arts Intern Workforce Development Program	\$3,360.00	\$4,800.00	\$3,360.00	●
	Arts, Culture & Heritage Project Grant	\$92,000.00	\$2,465,470.00	\$92,000.00	●
	Arts, Culture & Heritage Project Grant	\$74,000.00	\$3,803,090.00	\$74,000.00	●
	Excelsior Jobs Program	\$750,000.00	\$21,000,000.00	\$0.00	●
	Excelsior Jobs Program	\$300,000.00	\$1,200,000.00	\$64,662.00	●
	Engineering Planning Grant Program	\$30,000.00	\$38,900.00	\$30,000.00	●
	Local Government Efficiency Program	\$797,028.00	\$1,012,100.00	\$120,870.00	●
	Empire State Development Grant Funds	\$2,000,000.00	\$29,800,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$844,103.00	\$600,000.00	●
	Park Acquisition, Development and Planning	\$192,500.00	\$385,000.00	\$105,178.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$685,782.00	\$600,000.00	●
	Local Waterfront Revitalization Program	\$290,923.00	\$581,846.00	\$183,568.38	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$4,894,449.00	\$600,000.00	●
	HCR - Community Development Block Grant (CDBG) Economic Development	\$435,000.00	\$1,427,000.00	\$435,000.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$26,130.10	●
	Local Waterfront Revitalization Program	\$495,000.00	\$990,000.00	\$114,985.89	●
	Engineering Planning Grant Program	\$19,960.00	\$24,950.00	\$19,960.00	●
	Historic Property Acquisition, Development and Planning	\$500,000.00	\$680,446.00	\$500,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$400,000.00	\$472,000.00	\$400,000.00	●
	Engineering Planning Grant Program	\$19,520.00	\$24,400.00	\$19,520.00	●
	Empire State Development Grant Funds	\$5,000,000.00	\$5,550,000.00	\$4,000,000.00	●
	Arts, Culture & Heritage Project Grant - Round 4	\$76,000.00	\$377,496.00	\$60,800.00	●
	Local Waterfront Revitalization Program	\$220,000.00	\$440,000.00	\$219,999.97	●
	Engineering Planning Grant Program	\$30,000.00	\$36,502.73	\$29,202.18	●
	Excelsior Jobs Program	\$100,000.00	\$530,000.00	\$0.00	●

Application Round IV

127,456	New York Air Brake	Capital Expansion	ESD
85410	PLATTCO Corporation	M&E Capital	ESD
39932	Adirondack North Country Association	Adirondack Regional Art Trail: Phase 2	Arts
40001	Omni Development Corporation, Inc.	Regional Arts and Interactive Learning (RAIL) Revitalization Capital	ESD
40038	Village of Cape Vincent	Public Dock Expansion Design	DOS
40079	Village of Deferiet	Wastewater Upgrades Planning Study	DEC
40084	Village of Gouverneur	Water Improvement Project	HCR
40383	Thousand Islands Arts Center	Strengthen Collections Administration & Management	Arts
40490	City of Ogdensburg	Fort La Presentation Visitors Center Feasibility Study	DOS
40596	Town of Fine	Wanakena Footbridge Reconstruction	Parks
40647	Town of Waddington	Town of Waddington	DEC
40667	Historic Saranac Lake	Enhance Museum Programs & Tours	Arts
40671	Pendragon Theater	Feasibility Study for Theater and Community Arts Center	Arts
40732	Village of Potsdam	Raquette River Blueway Corridor Waterfront Revitalization Initiative	DOS
40775	Town of Jay	AuSable Fire House Improvements	HCR
40857	City of Plattsburgh	City of Plattsburgh Durkee Street Feasibility Capital	ESD
40872	City of Plattsburgh	City of Plattsburgh Beach Working Capital	ESD
40894	Village of Gouverneur	New Effluent Disinfection System Report and Design	DEC
40897	Town of Chazy	Sewer System Evaluation	DEC
40912	The Wild Center	Next Generation of Adirondack Visitors Working Capital	ESD
41088	Clinton, Essex, Warren, Washington BOCES	Lean Manufacturing and Operations Training	DOL
41150	Twinstare Technologies	Twinstare 2015 Capital	ESD
41270	Town of Fine	Waterfront Revitalization Strategy Implementation	DOS
41357	Oak Mountain Restore	Expanding Tourism Season Capital	ESD
41363	TAP Industries	TAP Industries Excelsior	ESD
41367	Mountain Lake PBS	Adirondack Journeys Working Capital	ESD
41487	Village of Carthage	Joint Wastewater Treatment Facility Improvement Project	HCR
41487	Village of Carthage	Village of Carthage wastewater Capital	ESD

	Excelsior Jobs Program	\$500,000.00	\$5,743,480.00	\$0.00	●
	Excelsior Jobs Program	\$50,000.00	\$270,000.00	\$0.00	●
	Arts, Culture & Heritage Project Grant - Round 4	\$60,000.00	\$210,000.00	\$48,000.00	●
	Empire State Development Grant Funds	\$1,185,000.00	\$25,500,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$25,000.00	\$50,000.00	\$22,078.62	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$694,000.00	\$600,000.00	●
	Workforce Investment Program - Round 4	\$49,500.00	\$61,875.00	\$49,500.00	●
	Local Waterfront Revitalization Program	\$12,500.00	\$25,000.00	\$12,500.00	●
	Park Acquisition, Development and Planning	\$125,000.00	\$250,000.00	\$125,000.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Workforce Investment Program - Round 4	\$38,800.00	\$51,800.00	\$38,800.00	●
	Arts, Culture & Heritage Project Grant - Round 4	\$15,000.00	\$50,000.00	\$15,000.00	●
	Local Waterfront Revitalization Program	\$501,665.00	\$1,003,330.00	\$570.34	●
	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$400,000.00	\$745,140.00	\$400,000.00	●
	ESD - Strategic Planning and Feasibility Studies	\$30,000.00	\$81,000.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$70,000.00	\$190,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$27,358.82	●
	Market New York	\$372,000.00	\$496,000.00	\$372,000.00	●
	Unemployed Worker Training Program	\$100,000.00	\$1,000,000.00	\$9,675.00	●
	Empire State Development Grant Funds	\$120,000.00	\$750,989.00	\$0.00	●
	Local Waterfront Revitalization Program	\$75,000.00	\$150,000.00	\$67,500.00	●
	Market New York	\$9,400.00	\$47,000.00	\$0.00	●
	Excelsior Jobs Program	\$100,000.00	\$1,500,000.00	\$0.00	●
	Market New York	\$138,015.00	\$184,024.00	\$131,601.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$900,000.00	\$8,800,000.00	\$900,000.00	●
	Empire State Development Grant Funds	\$1,650,000.00	\$8,800,000.00	\$0.00	●

Application Round IV

41716	Mountain Lake PBS	Tibetan Multimedia Performance and Arts Festival 2015	Arts
42014	LPEC Quality Destination, Inc.	Winter Games Go Global Working Capital	ESD
42177	Indian Lake Theater	Back Office Technology	Arts
42181	Jefferson-Lewis Board of Cooperative Educational Services	Jefferson-Lewis Alternative Energy Cooperative	NYSERDA
42290	Village of Sackets Harbor	Pickering-Beach Museum Park	Parks
42290	Village of Sackets Harbor	Market Square Park Rehabilitation	DOS
42324	Lewis County	Green Stormwater Improvements	EFC
42325	CITEC, Inc.	Production Technician Training	DOL
42502	Adirondack North Country Association	North Country Cleaner, Greener Communities One-Stop Shop	NYSERDA
42503	NGT Products	North American Tapes	ESD
42564	Clinton County (Town of Beekmantown)	Sky Mobile Home Park Water Project	HCR
42599	Clayton Local Development Corporation	Thousand Islands Inn Revitalization Project	HCR
42623	Village of Adams	Village of Adams Wastewater Treatment Plant Improvements	DEC
42633	Lakes to Locks Passage, Inc.	2014 Lakes to Locks Passage GeoTourism Marketing Working Capital	ESD
42646	Town of Lyme	Wastewater Collection System Study	DEC
42697	Town of Hounsfield	Hounsfield Sewer Project	DEC
42846	Upper Jay Art Center	Strengthen the Organization's Artistic Vision	Arts
42861	Tri-Town Packing, Inc.	Tri-Town Packing Excelsior	ESD
43051	Fort Ticonderoga Association	Fellowship Program Implementation	Arts
43069	Fort Ticonderoga Association	Fort Ticonderoga Tourism Capital	ESD
43091	Town of Inlet	Inlet Expansion and Shared Sludge Press Study	DEC
43092	Adirondack Shakespeare Company, Ltd.	Strengthen Marketing & Communications	Arts
43277	Greenwood Woodbusters	Greenwood Woodbusters Excelsior	ESD
43058	Fort Ticonderoga Association	Visitor Center	ESD

Application Round V

39870	Purine Pharma, LLC	Business Expansion	ESD
50409	Village of Tupper Lake	Leveraging the Tourism Economy Along Central Adirondack Blueways	DOS

	Arts, Culture & Heritage Project Grant - Round 4	\$76,000.00	\$199,946.00	\$76,000.00	●
	Market New York	\$275,000.00	\$550,000.00	\$275,000.00	●
	Technology Improvements Program - Round 4	\$3,300.00	\$7,229.00	\$3,300.00	●
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 2: Planning & Technical Assistance - Round 2 (CFA Round 4)	\$150,000.00	\$200,000.00	\$150,000.00	●
	Heritage Areas System Acquisition, Development and Planning	\$25,000.00	\$4,574,000.00	\$13,795.53	●
	Local Waterfront Revitalization Program	\$25,000.00	\$50,000.00	\$0.00	●
	Green Innovation Grant Program	\$640,000.00	\$7,111,111.00	\$640,000.00	●
	Unemployed Worker Training Program	\$94,230.00	\$112,820.00	\$0.00	●
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Sustainability Projects - Round 2 (CFA Round 4)	\$1,044,390.00	\$1,419,058.00	\$1,044,390.00	●
	Empire State Development Grant Funds/EJP	\$195,000.00	\$294,500.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$507,430.00	\$507,430.00	\$62,234.00	●
	HCR - New York Main Street (NYMS)	\$225,000.00	\$300,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Market New York	\$114,750.00	\$153,000.00	\$114,750.00	●
	Engineering Planning Grant Program	\$16,000.00	\$20,000.00	\$16,000.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$30,000.00	●
	Workforce Investment Program - Round 4	\$49,500.00	\$81,200.00	\$49,500.00	●
	Excelsior Jobs Program	\$141,710.00	\$852,000.00	\$0.00	●
	Arts, Culture & Heritage Project Grant - Round 4	\$8,900.00	\$24,236.00	\$8,900.00	●
	Market New York	\$70,554.00	\$352,770.00	\$49,387.80	●
	Engineering Planning Grant Program	\$12,000.00	\$15,000.00	\$12,000.00	●
	Workforce Investment Program - Round 4	\$37,100.00	\$143,250.00	\$37,100.00	●
	Excelsior Jobs Program	\$150,000.00	\$846,000.00	\$0.00	●
	Empire State Development Grant Funds	\$57,000.00	\$285,000.00	\$48,450.00	●
	Excelsior Jobs Program	\$250,000.00	\$7,000,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$920,000.00	\$1,840,000.00	\$33,288.35	●

Application Round V

50423	Ogdensburg Bridge & Port Authority	OBPA Ogdensburg Airport Improvements	ESD
50938	Town of Plattsburgh	Town of Plattsburgh Microenterprise Program	HCR
50948	Town of Clifton	Clifton-Fine Water Improvement Project	DOS
50987	Barnes Corners Sno-Pals, Inc.	Barnes Corners Groomer Acquisition	Parks
51145	Village of Lyons Falls	High Falls Senior Apartments Improvements	HCR
51174	Town of Crown Point	Town of Crown Point Water System Improvements	HCR
51213	Village of Port Henry	Village of Port Henry Rice Lane Water/Sewer Reconstruction	HCR
51284	Town of Fine	Clifton-Fine Waterfront Revitalization	DOS
51317	The Wild Center	The Wild Center Working Capital	ESD
51455	Ausable Brewing Company	Ausable Brewing Capital	ESD
51562	Town of Canton	Land Use Waterfront Planning	DOS
51687	Essex County	Essex County Nutrition Center Improvements	HCR
51804	Village of Port Leyden	The Village of Port Leyden Wastewater Treatment and Collection Upgrade project	HCR
51845	Lewis County	Southern Lewis County Regional Water Program	DOS
52280	Village of Canton	Village of Canton Main Street	HCR
52286	BluSeed Studios	Professional Art Educator Development Program	Arts
52364	CQuest Partners, LLC	CQuest Partners Excelsior	ESD
52406	Franklin County	St Lawrence River Watershed Revitalization Plan	DOS
52410	Town of Belmont	Mountain View and Indian Lakes Community Restoration Plan	DOS
52411	Franklin County Soil and Water Conservation District	Franklin County Road Ditch Stabilization	DEC
52808	The Strand Center for the Arts	Expanded Development Capacity	Arts
52936	Town of Champlain	Town of Champlain Salt Storage Facility	DEC
52937	Town of Beekmantown	Town of Beekmantown Salt Storage Facility	DEC
53201	Town of AuSable	Town of AuSable Redevelop Keeseville Civic Center Project	HCR
53209	Central Adirondack Partnership for the 21st Century, Inc.	Indian Lake Main Street	HCR
53225	City of Plattsburgh	North Country Food Co-Op NYMS Project	HCR
53286	Town of Plattsburgh	Town of Plattsburgh Infrastructure Feasibility Working Capital	ESD

	Empire State Development Grant Funds	\$725,000.00	\$4,431,769.00	\$725,000.00	●
	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000.00	\$226,000.00	\$163,000.00	●
	Local Government Efficiency Program	\$400,000.00	\$3,900,000.00	\$0.00	●
	Recreational Trails Program	\$200,000.00	\$339,079.00	\$200,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$226,526.00	\$226,526.00	\$226,526.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$2,758,341.00	\$600,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$696,362.00	\$600,000.00	●
	Local Waterfront Revitalization Program	\$68,900.00	\$137,800.00	\$20,119.93	●
	Market New York	\$130,625.00	\$173,425.00	\$130,625.00	●
	Empire State Development Grant Funds	\$60,000.00	\$295,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$47,500.00	\$95,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Facilities	\$400,000.00	\$1,026,000.00	\$400,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$600,000.00	\$600,000.00	\$600,000.00	●
	Local Government Efficiency Program	\$299,022.00	\$330,000.00	\$146,430.00	●
	HCR - New York Main Street (NYMS)	\$300,000.00	\$415,000.00	\$300,000.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 5)	\$47,000.00	\$60,840.00	\$47,000.00	●
	Excelsior Jobs Program	\$229,000.00	\$10,250,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$225,000.00	\$450,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$70,000.00	\$140,000.00	\$30,835.07	●
	Water Quality Improvement Project (WQIP) Program	\$60,000.00	\$80,000.00	\$15,000.00	●
	Council on the Arts - Workforce Investment (Round 5)	\$49,500.00	\$64,000.00	\$49,500.00	●
	Water Quality Improvement Project (WQIP) Program	\$500,000.00	\$848,933.00	\$500,000.00	●
	Water Quality Improvement Project (WQIP) Program	\$500,000.00	\$848,933.00	\$500,000.00	●
	HCR - Community Development Block Grant (CDBG) - Community Planning	\$49,000.00	\$52,000.00	\$49,000.00	●
	HCR - New York Main Street (NYMS)	\$200,000.00	\$390,000.00	\$180,335.00	●
	HCR - New York Main Street (NYMS)	\$216,867.00	\$289,157.00	\$216,867.00	●
	ESD - Strategic Planning and Feasibility Studies	\$20,000.00	\$50,000.00	\$0.00	●

Application Round V

53500	Adirondack Medical Center	Adirondack Medical Center Facility Capital	ESD
53581	Town of Tupper Lake	Town of Tupper Lake Microenterprise Program	HCR
53751	City of Plattsburgh	Saranac Street Bridge Project	Parks
53832	Adirondack Museum	Adirondack Experience	Arts
53885	PRIDE of Ticonderoga, Inc.	Ticonderoga Main Street Program 2015	HCR
53893	The Wild Center	The Wild Center - Panoramic Theater Capital	ESD
53953	Town of Alexandria	Downtown Streetscape Improvements	DOS
54038	Adirondack North Country Association	PPESCO	NYSERDA
54131	Akwesasne Cultural Center	Expanded Programmatic Capacity	Arts
54450	Development Authority of the North Country	North County Transformational Tourism Fund	ESD
54678	Speculator Development, LLC	Speculator Development Capital	ESD
54707	Saranac Lake Local Development Corporation	Saranac Lake Downtown Revitalization	HCR
54793	Village of Tupper Lake	Village of Tupper Lake Capital	ESD
54877	Carthage Industrial Development Corporation	Carthage Main Street	HCR
54923	Sagamore Institute of the Adirondacks	Interpretive Center and Visitor Accessibility Project	Parks
54923	Sagamore Institute of the Adirondacks	Interpretive Center and Visitor Accessibility Project	Arts
55041	Franklin County IDA	Franklin County IDA Rail Working Capital	ESD
55062	Village of Massena	Massena Waterfront Park	Parks
55185	Jefferson County IDA	Jefferson County IDA Infrastructure Feasibility	ESD
55204	Belcam	Belcam Capital	ESD
55347	Village of Potsdam	Village of Potsdam Cross-Town Canal Stormwater Improvements	HCR
55364	Town of Willsboro	Town of Willsboro Engineering Study	DEC
55476	Hooiser Magnetics, Inc.	Hoosier Magnetics Improvements Capital	ESD
55522	St. Lawrence County Arts Council	Expanded Programmatic Capacity	Arts
55606	Village of Clayton	Historic District Utility Line Improvements	ESD
55606	Village of Clayton	Historic District Infrastructure Improvements	DOS
55622	Village of Carthage	Village of Carthage Wastewater Working Capital	ESD

	Empire State Development Grant Funds	\$2,000,000.00	\$13,586,152.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000.00	\$216,500.00	\$200,000.00	●
	Park Acquisition, Development and Planning	\$500,000.00	\$742,532.00	\$0.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 5)	\$63,000.00	\$2,940,994.00	\$63,000.00	●
	HCR - New York Main Street (NYMS)	\$300,000.00	\$633,750.00	\$299,579.00	●
	Market New York	\$153,100.00	\$275,788.00	\$153,100.00	●
	Local Waterfront Revitalization Program	\$618,000.00	\$1,000,000.00	\$0.00	●
	Cleaner Greener Communities (CGC), Phase II Implementation Grants, Category 3: Community-Scale Sustainability Projects - Round 3 (CFA Round 5)	\$750,000.00	\$1,605,977.00	\$0.00	●
	Council on the Arts - Workforce Investment (Round 5)	\$49,500.00	\$88,327.00	\$49,500.00	●
	Empire State Development Grant Funds	\$3,000,000.00	\$3,300,000.00	\$900,000.00	●
	Empire State Development Grant Funds	\$2,500,000.00	\$12,711,000.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$300,000.00	\$950,000.00	\$294,479.00	●
	Empire State Development Grant Funds	\$1,000,000.00	\$7,721,809.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$107,500.00	\$161,000.00	\$105,095.00	●
	Park Acquisition, Development and Planning	\$203,500.00	\$407,000.00	\$203,500.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 5)	\$48,450.00	\$894,150.00	\$48,450.00	●
	ESD - Strategic Planning and Feasibility Studies	\$10,000.00	\$25,000.00	\$8,000.00	●
	Park Acquisition, Development and Planning	\$123,000.00	\$164,000.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$50,000.00	\$250,000.00	\$0.00	●
	Empire State Development Grant Funds	\$130,000.00	\$700,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure	\$507,500.00	\$725,000.00	\$507,500.00	●
	Engineering Planning Grant Program	\$19,800.00	\$24,750.00	\$19,800.00	●
	Empire State Development Grant Funds	\$220,000.00	\$1,216,871.00	\$0.00	●
	Council on the Arts - Workforce Investment (Round 5)	\$18,000.00	\$24,000.00	\$18,000.00	●
	Empire State Development Grant Funds	\$1,000,000.00	\$1,000,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$500,000.00	\$500,000.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$20,000.00	\$40,000.00	\$20,000.00	●

Application Round V

55719	Carthage Industrial Development Corporation	Dock Street Reuse Study	HCR
55801	Indian River Lakes Conservancy, Inc.	Redwood Hill ADA Accessible Trail	Parks
55827	Lake Placid Village, Inc.	Green Main Street Retrofit	EFC
55913	Watertown Industrial Development Center	Watertown Industrial Center Improvements Capital	ESD
56088	Town of Moriah	Town of Moriah Engineering Study	DEC
56370	Indian Lake Theater	Expanded Operational Capacity	Arts
56424	Adirondack Center for Writing	New parttime staff position	Arts
56534	Pendragon Theatre	Downtown Saranac Lake Relocation Analysis	HCR
56574	Traditional Arts in Upstate New York	French-American Arts and Culture Plan	Arts
56603	Pendragon Theatre	Expanded Marketing Capacity	Arts
56687	D.R.A.G. of Speculator, Inc.	Trail Improvements	Parks
56727	Clinton County	Plattsburgh Airport Renovations Building 2774 Capital	ESD
56778	Plattsburgh North Country Chamber of Commerce	Plattsburgh North Country Chamber of Commerce Working Capital	ESD
56794	Seagle Music Colony	Feasibility Study for New Theatre	Arts
56896	Schroon Revitalization Group, LLC	Schroon Lake Hotel	ESD
57069	Agbotic, Inc.	Agbotic Capital Expansion	ESD
57095	Lakes to Locks Passage, Inc.	Lakes to Locks Working Capital	ESD
57097	Clinton County	Clinton County Plattsburgh International Airport Capital	ESD
57122	Ski Areas of New York , Inc.	Ski NY Marketing Working Capital	ESD
57353	LC Drives Corp.	LC Drives Equipment Capital	ESD
57360	CM&M Industries, Inc.	CM&M Industries Excelsior	ESD
57417	North American Forest Group, Inc.	North American Forest Products Capital	ESD
64411	Roth Industries, Inc.	Roth Industries Excelsior	ESD
78818	Canexsys (USA)/Comtest	Canexsys Networks, Inc.	ESD
80038	Schluter Systems, L.P.	Capital Expansion	ESD
85371	Whistle Pig, LLC	Capital Expansion	ESD
132,825	Losurdo Foods	EQ Tank Replacment	ESD

	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$9,000.00	\$10,000.00	\$6,197.00	●
	Park Acquisition, Development and Planning	\$134,000.00	\$179,270.00	\$40,059.00	●
	Green Innovation Grant Program	\$1,850,000.00	\$4,820,907.00	\$0.00	●
	Empire State Development Grant Funds	\$60,000.00	\$356,795.00	\$0.00	●
	Engineering Planning Grant Program	\$19,200.00	\$24,000.00	\$19,199.44	●
	Council on the Arts - Workforce Investment (Round 5)	\$23,400.00	\$31,200.00	\$23,400.00	●
	Council on the Arts - Workforce Investment (Round 5)	\$44,550.00	\$59,400.00	\$44,550.00	●
	HCR - New York Main Street Technical Assistance (NYMS-TA)	\$20,000.00	\$21,000.00	\$17,094.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 5)	\$48,906.00	\$49,500.00	\$48,906.00	●
	Council on the Arts - Workforce Investment (Round 5)	\$49,500.00	\$61,875.00	\$49,500.00	●
	Recreational Trails Program	\$120,000.00	\$150,000.00	\$120,000.00	●
	Empire State Development Grant Funds	\$100,000.00	\$500,000.00	\$0.00	●
	Market New York	\$50,001.00	\$66,667.00	\$50,001.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 5)	\$46,000.00	\$46,000.00	\$46,000.00	●
	Empire State Development Grant Funds	\$700,000.00	\$10,702,750.00	\$0.00	●
	Empire State Development Grant Funds/EJP	\$700,000.00	\$7,536,000.00	\$0.00	●
	Market New York	\$123,000.00	\$165,000.00	\$0.00	●
	Empire State Development Grant Funds	\$90,000.00	\$450,000.00	\$0.00	●
	Market New York	\$264,000.00	\$352,000.00	\$242,146.37	●
	Empire State Development Grant Funds	\$200,000.00	\$1,500,000.00	\$200,000.00	●
	Excelsior Jobs Program	\$500,000.00	\$3,000,000.00	\$0.00	●
	Empire State Development Grant Funds/EJP	\$3,500,000.00	\$14,500,000.00	\$0.00	●
	Excelsior Jobs Program	\$425,000.00	\$5,440,000.00	\$0.00	●
	Excelsior Jobs Program	\$250,000.00	\$2,760,144.00	\$0.00	●
	Excelsior Jobs Program	\$60,000.00	\$22,254,232.00	\$0.00	●
	Excelsior Jobs Program	\$350,000.00	\$5,250,000.00	\$0.00	●
	Empire State Development Grant Funds	\$74,000.00	\$669,552.00	\$0.00	●

Application Round VI

63386	Village of Potsdam	Village of Potsdam Water Pollution Control Facility Improvement Project	HCR
63585	Town of St. Armand	Wastewater Treatment Plant Disinfection Project	DEC
63588	Town of Moriah	Town of Moriah Lamos Lane Wastewater Improvements	HCR
63590	Town of Westport	Town of Westport Engineering Planning Grant Project	DEC
63600	Town of Elizabethtown	Elizabethtown Infrastructure Capital	ESD
63670	Town of Crown Point	Wastewater Collection System Study	DEC
63711	Clinton Clinton	Downtown Revitalization and Resiliency in the North Country	DOS
64094	Village of Carthage	Carthage Joint Water Pollution Control Facility Disinfection Upgrade	DEC
64102	Town of Bellmont	Mountain View and Indian Lakes DRedging Engineering Report	DOS
64119	Town of St. Armand	Disinfection for Sewage Treatment Collection System Planning	DEC
64155	Woods Inn 1894, LLC	Woods Inn 1894 Capital	ESD
64281	Town of Minerva	Town of Minerva Senior Meal Site	HCR
64342	Town of Crown Point	Town of Crown Point Main Street Sewer Project	HCR
64538	Jefferson Community College	Utility Worker Training for Veterans	DOL
64664	BluSeed Studios	Professional Arts Educators Development	Arts
64738	Thousand Islands Land Trust	Sissy Danforth Rivergate Trail	Parks
64872	Forever Wild Beverage Co.	Forever Wild Beverage Improvements Capital	ESD
64884	Shipleigh Center for Innovation at Clarkson University	North Country Innovation Hot Spot	ESD
64917	Cascade Ski Center	Cascade Capital I	ESD
65202	Town of Wilna	Town of Wilna Black River Waterfront Recreation Park	Parks
65273	City of Plattsburgh	City of Plattsburgh Lake View Towers Elevator	HCR
65281	Adirondack Architectural Heritage	Keeseville Waterfront Park	Parks
65322	Wildlife Conservation Society	Cycle Adirondacks 2017 Market NY Working Capital	ESD
65450	North Country Children's Museum	North Country Children's Museum Capital	ESD
65477	Town of Alexandria	Alexandria Infrastructure Capital	ESD
65479	Village of Waddington	Village of Waddington Sewer District	DEC
65480	Town of Alexandria	Redwood Sewer District	DEC

	CDBG PIPF	\$750,000	\$ 10,710,000	\$750,000.00	●
	Water Quality Improvement Project (WQIP) Program	\$642,913.00	\$756,369.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$600,000.00	\$721,536.00	\$559,009.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$50,000.00	●
	Empire State Development Grant Funds	\$500,000.00	\$9,468,246.00	\$0.00	●
	Engineering Planning Grant Program	\$64,000.00	\$76,800.00	\$32,000.00	●
	Local Waterfront Revitalization Program	\$1,430,000.00	\$2,860,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$2,500,000.00	\$8,800,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$39,500.00	\$79,000.00	\$0.00	●
	Engineering Planning Grant Program	\$19,200.00	\$23,040.00	\$14,598.32	●
	Empire State Development Grant Funds	\$174,000.00	\$870,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$300,000.00	\$323,830.00	\$300,000.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$597,414.00	\$597,414.00	\$597,414.00	●
	Special Populations Training Program	\$97,407.00	\$97,407.00	\$16,496.75	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Implementation (Round 6)	\$54,500.00	\$110,790.00	\$54,500.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$41,750.00	\$83,500.00	\$37,575.00	●
	Empire State Development Grant Funds	\$18,000.00	\$93,000.00	\$0.00	●
	New York State Business Incubator and Innovation Hot Spot Support Program	\$250,000.00	\$13,105,390.00	\$0.00	●
	Empire State Development Grant Funds/Market NY	\$82,000.00	\$210,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$75,000.00	\$100,000.00	\$8,061.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$300,000.00	\$524,500.00	\$300,000.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$281,000.00	\$562,000.00	\$0.00	●
	Market New York	\$75,000.00	\$655,077.00	\$0.00	●
	Empire State Development Grant Funds	\$120,000.00	\$585,000.00	\$120,000.00	●
	Empire State Development Grant Funds	\$500,000.00	\$3,171,092.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$15,000.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$15,000.00	●

Application Round VI

65495	Village of Canton	Village of Canton Water and Sewer Capital	ESD
65529	Village of Canton	Village of Canton Microenterprise Program	HCR
65657	Friends of Eagle Island, Inc.	Preservation and Restoration of Eagle Island Camp	Parks
65877	Jefferson Rehabilitation Center	Jefferson Rehabilitation Center Capital	ESD
65925	New York State Office of Parks, Recreation and His	Southwick Beach Green Retrofit	EFC
65926	Adirondack Museum	Planning for Annual Native American Art Fair	Arts
65944	Village of Gouverneur	Gouverneur Hydroelectric Upgrade and Expansion Feasibility Study	DOS
66190	Village of Sackets Harbor	Village of Sackets Harbor Water Treatment Plant Seawall	DEC
66216	Town of Chazy	Engineering Planning Grant Disinfection Project	DEC
66255	Star Trek Original Series Set Tour	Trekonderoga 2017 Working Capital	ESD
66338	Village of Massena	Local Waterfront Revitalization Program and Water Street Park Enhancements	DOS
66392	City of Watertown	Watertown Downtown Revitalization Plan	DOS
66459	Jefford's Steel	Jefford's Steel Capital	ESD
66467	Lakes to Locks Passage	Administrative Workforce Expansion	Arts
66638	The Strand Center for the Arts	The Strand Center for the Arts - Cultural Mapping	Arts
66678	City of Ogdensburg	City of Ogdensburg Walkable City Capital	ESD
66706	St. Lawrence NYSARC	St Lawrence NYSARC Partnerships for Progress	DOL
66869	Doolittle & Hall LLC	Lincoln Building Renovation Phase 2 Capital	ESD
66904	Village of Sackets Harbor	Sackets Harbor Waterfront Improvements	DOS
66919	Omniafiltra LLC	Omniafiltra Capital	ESD
67056	North Country Veterans Association Inc.	North Country Veterans Center Capital	ESD
67091	County of Lewis IDA	Lewis County Commerce Park Capital	ESD
67101	Town of North Elba	Mirror Lake Dr. Mt. Whitney Road Drainage Improvements	DEC
67160	Fort Ticonderoga Assoc.	Fort Ticonderoga Water Line Capital	ESD
67194	City of Plattsburgh	City of Plattsburgh Parking Feasibility Working Capital	ESD
67200	City of Watertown	Lincoln Building Revitalization Phase II	HCR
67203	Village of Saranac Lake	Saranac Snowshoe Federation Championship Working Capital	ESD
67207	City of Watertown	Downtown-Riverfront Parks Connection Feasibility Study	DOS

	Empire State Development Grant Funds	\$235,000.00	\$1,183,050.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000.00	\$217,600.00	\$200,000.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$498,825.00	\$665,100.00	\$192,928.00	●
	Empire State Development Grant Funds	\$17,000.00	\$86,075.00	\$0.00	●
	Green Innovation Grant Program	\$1,380,000.00	\$2,066,462.00	\$0.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$49,500.00	\$68,500.00	\$49,500.00	●
	Local Government Efficiency Program	\$25,000.00	\$50,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$267,000.00	\$3,000,000.00	\$0.00	●
	Engineering Planning Grant Program	\$6,800.00	\$9,500.00	\$6,800.00	●
	Market New York	\$26,000.00	\$58,700.00	\$26,000.00	●
	Local Waterfront Revitalization Program	\$292,887.00	\$585,775.00	\$0.00	●
	Local Waterfront Revitalization Program	\$50,000.00	\$100,000.00	\$0.00	●
	Empire State Development Grant Funds	\$300,000.00	\$1,539,000.00	\$150,000.00	●
	Council on the Arts - Workforce Investment (Round 6)	\$42,000.00	\$56,500.00	\$42,000.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$49,500.00	\$49,500.00	\$49,500.00	●
	Empire State Development Grant Funds	\$250,000.00	\$1,300,000.00	\$0.00	●
	New Hire Training Program	\$55,800.00	\$55,800.00	\$0.00	●
	Empire State Development Grant Funds	\$450,000.00	\$1,800,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$134,000.00	\$268,000.00	\$0.00	●
	Empire State Development Grant Funds	\$70,000.00	\$350,000.00	\$0.00	●
	Empire State Development Grant Funds	\$100,000.00	\$346,788.00	\$0.00	●
	Empire State Development Grant Funds	\$135,000.00	\$677,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$420,000.00	\$560,000.00	\$0.00	●
	Empire State Development Grant Funds	\$11,000.00	\$58,570.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$20,000.00	\$60,000.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$500,000.00	\$1,800,000.00	\$500,000.00	●
	Market New York	\$75,000.00	\$108,400.00	\$66,398.75	●
	Local Waterfront Revitalization Program	\$30,000.00	\$60,000.00	\$12,112.82	●

Application Round VI

67215	The Fort Ticonderoga Association	Pavilion Restoration and Adaptive Reuse	Parks
67264	Zehr's Flowers and Landscaping	Zehr's Flowers and Landscaping Capital	ESD
67356	Lowville Producers Dairy	Lowville Producers Improvements Capital	ESD
67426	LC Drives Corp.	LC Drives Capital	ESD
67654	LPEC Quality Destination, Inc.	LPEC Ironman Working Capital	ESD
67715	SSF Production, LLC	SSF Production Capital	ESD
67717	Ausable Brewing Company	Ausable Brewing Company Capital	ESD
67727	The Wild Center	The Wild Center Multi-Media Campaign Working Capital	ESD
67766	Village of Saranac Lake	Saranac Lake Arts Master Plan	Arts
67781	Hi-Lite Group, LLC	Hi-Lite Group Capital	ESD
67813	The Adirondack Historical Association	Adirondack Museum Fall Festival Working Capital	ESD
67917	Village of Saranac Lake	Saranac Lake Water Pollution Control Plant Disinfection Project	DEC
67917	Village of Saranac Lake	Village of Saranac Lake	DEC
67948	Town of Canton	Riverside Renaissance	DOS
67951	Tupper Lake Crossroads, LLC	Tupper Lake Crossroads Capital	ESD
67964	Village of Gouverneur	Village of Gouverneur Village Wide Inflow and Infiltration Study	DEC
68114	Town of Cape Vincent	Local Waterfront Revitalization Program Update	DOS
68366	City of Ogdensburg	Oswegatchie Blueway Trail Signage Master Plan and Implementation	DOS
68386	Champlain Plastics	Champlain Plastics Improvements Capital	ESD
68434	Hemo Medica, LLC	Hemo Medica Capital	ESD
68666	Confluent Energies, Inc.	Confluent Energies Capital	ESD
70614	Paradox Brewery LLC	Paradox Brewery	ESD
70614	Paradox Brewery LLC	Paradox Brewery	ESD
72440	Johnson Lumber Co.	Johnson Lumber Excelsior	ESD
125,433	Kangni Rail Transit Equipment	Business Attraction	ESD
125,290	B3CG Interconnect USA	B3CG Expansion	ESD
86594	Monaghan Medical	Monaghan Medical Capital	ESD
86594	Monaghan Medical	Monaghan Medical Capital	ESD
126,687	Adirondack Historical Association	Hotel/Lodging Feasibility Study	ESD
131,397	LPEC Quality Destination, Inc.	LPEC Quality Destination Capital	ESD

	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000.00	\$4,771,948.00	\$387,671.00	●
	Empire State Development Grant Funds	\$54,000.00	\$270,000.00	\$54,000.00	●
	Empire State Development Grant Funds	\$48,000.00	\$221,822.00	\$48,000.00	●
	Empire State Development Grant Funds	\$500,000.00	\$2,500,000.00	\$500,000.00	●
	Market New York	\$50,000.00	\$100,000.00	\$50,000.00	●
	Empire State Development Grant Funds	\$275,000.00	\$1,379,928.00	\$0.00	●
	Empire State Development Grant Funds	\$43,000.00	\$215,000.00	\$0.00	●
	Market New York	\$300,000.00	\$400,000.00	\$270,000.00	●
	Council on the Arts - Arts, Culture and Heritage New Initiatives - Planning (Round 6)	\$49,500.00	\$49,500.00	\$49,500.00	●
	Empire State Development Grant Funds	\$600,000.00	\$2,500,000.00	\$0.00	●
	Market New York	\$125,000.00	\$182,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$2,500,000.00	\$5,365,576.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$22,268.00	●
	Local Waterfront Revitalization Program	\$231,274.00	\$462,548.00	\$0.00	●
	Empire State Development Grant Funds	\$2,000,000.00	\$10,190,125.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$50,000.00	●
	Local Waterfront Revitalization Program	\$20,000.00	\$40,000.00	\$12,467.27	●
	Local Waterfront Revitalization Program	\$50,000.00	\$100,000.00	\$0.00	●
	Empire State Development Grant Funds	\$110,000.00	\$550,000.00	\$0.00	●
	Empire State Development Grant Funds	\$1,555,000.00	\$7,775,000.00	\$0.00	●
	Empire State Development Grant Funds	\$1,220,000.00	\$22,000,000.00	\$0.00	●
	Excelsior Jobs Program	\$300,000.00	\$4,211,275.00	\$0.00	●
	Empire State Development Grant Funds	\$200,000.00	\$4,211,275.00	\$0.00	●
	Excelsior Jobs Program	\$100,000.00	\$2,838,206.00	\$60,007.00	●
	Excelsior Jobs Program	\$200,000.00	\$2,000,000.00	\$0.00	●
	Excelsior Jobs Program	\$400,000.00	\$1,133,830.00	\$0.00	●
	Empire State Development Grant Funds	\$250,000.00	\$1,000,000.00	\$0.00	●
	Excelsior Jobs Program	\$340,000.00	\$1,000,000.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$21,750.00	\$43,500.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$32,000.00	\$125,000.00	\$0.00	●

132,157	North Country Dairy, LLC.	Fire and Ice	ESD
Application Round VII			
50105	Village of Deferiet	Deferiet Playground Renovation	Parks
71410	Town of Indian Lake	Construction of Firehouse/Regional Security Center	DEC
71962	Sackets Harbor Historical Society Inc.	Christ Episcopal Church Acquisition	Parks
72072	Village of Tupper Lake	Vill. of Tupper Lake Biomass Heating Capital Phase I	ESD
72077	Hamilton County	Solid Waste and Recycling Efficiency Study	DOS
72205	Town of Peru	Wastewater Treatment Plant Upgrade	DEC
72334	Essex County	Catch Basin Maintenance Project	DEC
72351	Town of Willsboro	Decentralized Wastewater Treatment to Protect Lake Champlain	DEC
72388	Indian Lake Snowwarriors Association Inc.	Trail Groomer Purchase	Parks
72416	Long Pond Sno Sled Club, Inc.	Trail Groomer Purchase	Parks
72487	Town of Gouverneur	Town of Gouverneur Water Distribution Infrastructure Improvements	HCR
72701	Village of Philadelphia	Wastewater Disinfection Study	DEC
72744	Cedar Knoll Log Homes	Cedar Knoll Log Homes Capital	ESD
72791	Town of Lisbon	Wastewater Disinfection Study	DEC
72927	Franklin County Soil and Water Conservation District	Lake Champlain Watershed Roadside Erosion Plan Implementation Phase 2	DEC
72931	Snow Ridge Resort, LLC	Snow Ridge Resort Capital	ESD
73001	City of Ogdensburg	Ogdensburg Wastewater Treatment Plant Improvement Project	DEC
73103	Town of Lewis	Town of Lewis Water System Improvements	HCR
73171	Town of Newcomb	Salt Shed	DEC
73235	Town of Keene	Salt Shed	DEC
73377	Town of Plattsburgh	Elevate Plattsburgh - A Smart Growth Plan	DOS
73415	Lewis County	Central Lewis County Regional Water Program	DOS
73484	Thousand Islands Land Trust	Land Acquisition Project	DEC
73518	Village of Carthage	Inflow and Infiltration Study	DEC
73903	Town of Clayton	Cerow Recreation Park Arena Expansion	Parks
73903	Town of Clayton	Town of Clayton Arena Capital	ESD
73914	Adirondack Historical Association	Adirondack Historical Association HVAC Upgrade for Life in the Adirondacks Building	ESD-Arts

	Empire State Development Grant Funds	\$300,000.00	\$3,400,000.00	\$0.00	●
	EPF PPHG	\$73,328.00	\$97,770.00	\$73,328.00	●
	2017 Climate Smart Communities Grants	\$639,000.00	\$1,278,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$85,500.00	\$172,600.00	\$0.00	●
	Empire State Development Grant Funds	\$1,400,000.00	\$7,400,000.00	\$0.00	●
	Local Government Efficiency Program	\$12,500.00	\$25,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$15,000.00	●
	Water Quality Improvement Project (WQIP) Program	\$296,650.00	\$349,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$15,000.00	●
	Recreational Trails Program	\$83,821.00	\$104,026.00	\$83,821.00	●
	Recreational Trails Program	\$200,000.00	\$256,000.00	\$18,720.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000.00	\$835,000.00	\$45,559.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$15,000.00	●
	Empire State Development Grant Funds	\$70,000.00	\$350,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$15,000.00	●
	Water Quality Improvement Project (WQIP) Program	\$316,598.00	\$395,748.00	\$79,149.50	●
	Empire State Development Grant Funds	\$44,000.00	\$220,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$5,000,000.00	\$31,563,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000.00	\$799,955.00	\$81,211.00	●
	Water Quality Improvement Project (WQIP) Program	\$359,643.00	\$479,524.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$695,856.00	\$931,097.00	\$0.00	●
	Local Waterfront Revitalization Program	\$73,125.00	\$97,500.00	\$25,788.46	●
	Local Government Efficiency Program	\$297,000.00	\$330,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$225,360.00	\$300,860.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$15,000.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000.00	\$3,833,677.00	\$0.00	●
	Empire State Development Grant Funds	\$665,000.00	\$3,833,667.00	\$0.00	●
	Arts & Cultural Facilities Improvement Program	\$500,000.00	\$1,119,556.00	\$0.00	●

Application Round VII

73916	The Adirondack Historical Association	Adirondack Art & Design Center Capital	ESD
73977	St. Lawrence University/North Country Public Radio	NCPR North Country at Work	Arts
73997	Development Authority of the North Country	North Country Grown and Certified Agricultural Producers Program	Ag and Markets
74024	Village of Potsdam	Village of Potsdam East Dam Hydro-Electric Generating Plant Rehabilitation	HCR
74224	County of Lewis IDA	Lyons Falls Mill Site Capital	ESD
74300	Town of Lewis	Salt Storage Project	DEC
74328	Essex County	Salt Storage Facility	DEC
74366	Chicota, Inc.	Chicota Capital I&II	ESD
74370	Village of Massena	Salt Storage Facility	DEC
74488	Business Development Corporation for a Greater Massena	Massena Downtown Theater Renovation	HCR
74506	Swan Bay Resort LLC	Swan Bay Resort Expansion Capital	ESD
74539	City of Watertown	Western Trunk Surcharging	DEC
74639	Village of Potsdam	Downtown Potsdam Revitalization Project	HCR
74661	City of Watertown	City of Watertown Comprehensive Plan	ESD
74664	The Fort Ticonderoga Association	Fort Ticonderoga Association Pavilion Restoration	ESD-Arts
74671	War Canoe Spirits, LLC	War Canoe Spirits Capital	ESD
74681	Village of Tupper Lake	Infiltration and Inflow Study	DEC
74913	Star Trek Original Series Set Tour	Star Trek Original Series 2018 Weekend Special Events Working Capital	ESD
75027	Town of Indian Lake	Townsend Business Center Development Strategy and Waterfront Access Strategy	DOS
75031	Lewis County Historical Society	General Walter Martin Mansion	Parks
75080	General Composites	General Composites M&E Capital	ESD
75084	Adirondack Public Observatory, Inc.	Adirondack Public Observatory Capital	ESD
75106	Village of Saranac Lake	Inflow and Infiltration Engineering Study Report	DEC
75107	Town of Malone	Town of Malone Microenterprise Program	HCR
75198	Village of Brownville	Engineering Planning Grant Wastewater Disinfection	DEC
75244	BluSeed Studios	Administrative Workforce Expansion	Arts
75251	LPEC Quality Destination, Inc.	International Children's Games Working Capital	ESD

	Empire State Development Grant Funds	\$600,000.00	\$2,500,000.00	\$0.00	●
	Council on the Arts - Arts and Cultural Impact Programming (Round 7)	\$70,100.00	\$142,150.00	\$0.00	●
	NY Grown & Certified Agricultural Producer's Grant Program	\$500,000.00	\$544,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000.00	\$1,481,000.00	\$0.00	●
	Empire State Development Grant Funds	\$350,000.00	\$1,600,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$491,250.00	\$693,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$744,134.00	\$1,129,740.00	\$0.00	●
	Empire State Development Grant Funds/Market NY	\$338,000.00	\$1,605,203.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$225,000.00	\$300,000.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$300,000.00	\$670,117.00	\$8,592.00	●
	Empire State Development Grant Funds	\$198,000.00	\$993,500.00	\$0.00	●
	Engineering Planning Grant Program	\$60,000.00	\$75,000.00	\$30,000.00	●
	HCR - New York Main Street (NYMS)	\$215,000.00	\$315,000.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$90,000.00	\$180,000.00	\$0.00	●
	Arts & Cultural Facilities Improvement Program	\$2,445,000.00	\$4,931,162.00	\$0.00	●
	Empire State Development Grant Funds	\$705,000.00	\$3,526,924.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$130,000.00	\$50,000.00	●
	Market New York	\$108,400.00	\$286,773.00	\$0.00	●
	Local Waterfront Revitalization Program	\$90,000.00	\$120,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$56,250.00	\$75,000.00	\$0.00	●
	Empire State Development Grant Funds	\$93,000.00	\$465,000.00	\$0.00	●
	Empire State Development Grant Funds	\$200,000.00	\$930,000.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$50,000.00	●
	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000.00	\$230,000.00	\$90,009.00	●
	Engineering Planning Grant Program	\$24,000.00	\$30,000.00	\$12,000.00	●
	Council on the Arts - Workforce Investment (Round 7)	\$35,500.00	\$47,500.00	\$0.00	●
	Market New York	\$250,000.00	\$338,000.00	\$0.00	●

Application Round VII

75326	St.Lawrence County IDA	J&L Site Demo - Final Phase	ESD
75415	Village of Chateaugay	Wastewater Treatment Plant Engineering Planning Grant Disinfection	DEC
75449	Jefferson Community College	North Country Retail Training	DOL
75511	Jefferson County IDA	Watertown Infrastructure Capital	ESD
75569	Thousand Islands Regional Tourism Development Corporation	Thousand Islands Working Capital	ESD
75616	Town of Saranac	Town of Saranac Standish Water District Improvements	HCR
75634	The Wild Center	Workforce Training and Development Expansion	Arts
75651	Carpe Insectae, LLC	Carpe Insectae Capital	ESD
75690	Arconic, Inc.	Arconic Capital	ESD
75751	Town of Lyme	Salt and Sand Storage Facility	DEC
75867	Busted Grapes, LLC	Busted Grapes Tasting and Event Barn Capital	ESD
75940	Geodesic Airolite Boats	Geodesic Airolite Boats Capital	ESD
76075	Saranac Lake Local Development Corporation	27 Broadway Renovation	HCR
76097	Town of Hounsfield	Hounsfield Sewer Capital	ESD
76233	Franklin County	Franklin County Microenterprise Program	HCR
76261	Lewis County Soil and Water Conservation District	Lewis County Fairgrounds Stormwater	EFC
76287	Bionique Laboratories	Bionique Testing Laboratories Capital	ESD
76300	Town of Malone	Emergency Feasibility Study / Engineering Analysis for the Salmon River Malone NY	DEC
76392	Village of Champlain	Village of Champlain Inflow Infiltration Mitigation Study	DEC
76558	Current Application	Current Applications M&E Capital	ESD
76665	Turin Ridge Riders, Inc.	Trail Groomer Purchase	Parks
76686	MetalCraft Marine U.S. Inc.	MetalCraft Marine US Capital	ESD
76708	242 Washington Street LLC	Masonic Temple Renovation phase 2 Capital	ESD
76741	Hamilton County	Adirondack Hamlets to Huts Implementation	DOS
76862	Ski Areas of New York, Inc.	New York State Winter Tourism Promo Working Capital	ESD
76987	Essex County Soil and Water Conservation District	Essex County Green Infrastructures	DEC
86957	St. Lawrence Soyway	Capital Construction	ESD
131,617	Khrome Product Transport	Khrome Capital	ESD

	Empire State Development Grant Funds	\$340,000.00	\$1,700,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$15,000.00	●
	Unemployed Worker Training Program	\$100,000.00	\$100,000.00	\$0.00	●
	Empire State Development Grant Funds	\$1,121,000.00	\$6,264,000	\$0.00	●
	Market New York	\$136,875.00	\$250,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$907,348.00	\$1,772,953.00	\$907,348.00	●
	Council on the Arts - Workforce Readiness	\$60,000.00	\$117,870.00	\$0.00	●
	Empire State Development Grant Funds	\$13,000.00	\$69,400.00	\$0.00	●
	Empire State Development Grant Funds	\$90,000.00	\$450,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$262,500.00	\$350,000.00	\$0.00	●
	Empire State Development Grant Funds	\$19,000.00	\$95,000.00	\$0.00	●
	Empire State Development Grant Funds	\$33,000.00	\$166,000.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$300,000.00	\$2,277,654.00	\$4,000.00	●
	Empire State Development Grant Funds	\$2,000,000.00	\$6,840,300.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000.00	\$200,000.00	\$0.00	●
	Green Innovation Grant Program	\$575,000.00	\$643,724.00	\$0.00	●
	Empire State Development Grant Funds	\$300,000.00	\$1,500,000.00	\$0.00	●
	2017 Climate Smart Communities Grants	\$17,000.00	\$54,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$15,000.00	●
	Empire State Development Grant Funds	\$19,000.00	\$99,900.00	\$0.00	●
	Recreational Trails Program	\$200,000.00	\$300,000.00	\$65,268.00	●
	Empire State Development Grant Funds	\$38,000.00	\$190,000.00	\$0.00	●
	Empire State Development Grant Funds	\$500,000.00	\$2,500,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$219,375.00	\$292,500.00	\$0.00	●
	Market New York	\$264,000.00	\$352,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$59,000.00	\$59,000.00	\$0.00	●
	Excelsior Jobs Program	\$1,000,000.00	\$36,771,899.00	\$0.00	●
	Excelsior Jobs Program	\$300,000.00	\$1,509,396.00	\$0.00	●

Application Round VII			
131,602	Vapor Stone Rail	Capital Expansion	ESD
79938	Seaway Yarn	Capital Attraction	ESD
85067	Novacab	Hybrid Combined Heat and Power	ESD
Application Round VIII			
79981	Jefferson County Historical Society	Paddock Mansion Roof Replacement	Parks
80017	Village of Potsdam	Village of Potsdam Infiltration and Inflow Study	DEC
80090	Town of Ellenburg	Town of Ellenburg Salt Storage	DEC
80094	Town of Peru	Valcour Wastewater Treatment Plant Study	DEC
80095	Town of Dannemora	Lyon Mountain Wastewater Treatment Plant Study	DEC
80097	Town of Dannemora	Town of Dannemora Salt Storage	DEC
80167	Town of Westport	Town of Westport Wastewater Treatment Plant Upgrades	HCR
80254	Town of Martinsburg	Town of Martinsburg Hamlet of Glenfield Water District Improvements	HCR
80265	Jefferson Community College	Campus Green Revitalization Project	EFC
80266	Jefferson Community College	North Country Construction Training	DOL
80479	North Country Children's Museum	Workforce Expansion	Arts
80558	Historic Saranac Lake	Trudeau Building Rehabilitation	Parks
80572	Village of Canton	Village of Canton Grasse Apt Elevator ADA Compliance	HCR
80591	Pendragon, Inc.	Pendragon Theater - Relocation Capital Project	ESD
80626	Town of Moriah	Town of Moriah 1st Street, Oak and Ridge Lanes Water and Sanitary Sewer System Improvements	HCR
80660	Essex County	Countywide Shared Technology Services	DOS
80728	Village Tupper Lake	Local Waterfront Revitalization Program Development and Revitalization Advancement	DOS
80843	Acadia Energy	Acadia Energy Paddy Hill Hydroponic Farm	ESD
80889	Town of Long Lake	Town of Long Lake: Comprehensive Plan	ESD
80907	Citizen Advocates, Inc.	Citizen Advocates Downtown Malone	ESD
80922	Village of Saranac Lake	Village of Saranac Lake Water Pollution Control Plant Study	DEC
81077	Town of Jay	Ausable Forks Wastewater Treatment Plant Disinfection Study	DEC
81138	City of Plattsburgh	City of Plattsburgh Local Waterfront Revitalization Program and Comprehensive Plan Update	DOS
81145	Town of Moriah	Town of Moriah Sanitary Sewer Overflow Improvements	DEC
81151	Town of Crown Point	Town of Crown Point Wastewater Treatment Plant Improvements	DEC

	Excelsior Jobs Program	\$700,000.00	\$2,495,000.00	\$0.00	●
	Excelsior Jobs Program	\$180,000.00	\$2,935,000.00	\$0.00	●
	Excelsior Jobs Program	\$225,000.00	\$1,500,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000.00	\$663,000.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$500,000.00	\$1,177,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$500,000.00	\$1,200,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$808,793.00	\$1,319,193.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000.00	\$3,100,000.00	\$0.00	●
	Green Innovation Grant Program	\$880,000.00	\$1,377,000.00	\$0.00	●
	Unemployed Worker Training Program	\$100,000.00	\$100,000.00	\$0.00	●
	Council on the Arts - Workforce Investment (Round 8)	\$30,000.00	\$40,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$500,000.00	\$1,327,726.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$300,000.00	\$678,114.00	\$0.00	●
	Market New York	\$500,000.00	\$667,700.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$750,000.00	\$750,000.00	\$0.00	●
	Local Government Efficiency Program	\$199,854.00	\$222,060.00	\$0.00	●
	Local Waterfront Revitalization Program	\$454,740.00	\$726,320.00	\$0.00	●
	Empire State Development Grant Funds	\$415,000.00	\$4,151,700.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$35,000.00	\$70,000.00	\$0.00	●
	Empire State Development Grant Funds	\$445,000.00	\$4,393,764.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$0.00	●
	Local Waterfront Revitalization Program	\$125,366.00	\$1,051,540.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$2,500,000.00	\$8,481,779.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$1,000,000.00	\$6,126,091.00	\$0.00	●

Application Round VIII

81174	Town of Willsboro	Town of Willsboro Bay Lane Decentralized System Study	DEC
81223	Town of Theresa	Town of Theresa Salt Storage	DEC
81230	Fort Ticonderoga Assoc.	Fort Ticonderoga Marketing Working Capital	ESD
81236	Town of Saranac	Town of Saranac Salt Storage	DEC
81326	City of Plattsburgh	Mitigation of the City of Plattsburgh's Water Resource Recovery Facility	ESD
81368	Carthage Area Hospital	Carthage Area Hospital, New Hospital Facility	ESD
81604	Town of Minerva	Town of Minerva and Willsboro Local Waterfront Revitalization Programs and Bulwagga Bay Beach and Campground Remediation Plan	DOS
81709	Franklin County Local Development Corporation	Main Street Project	HCR
81766	Town of Colton	Town of Colton Salt Storage	DEC
81988	Watertown Family YMCA	New Downtown YMCA Community Center	ESD
82002	Ogdensburg Bridge & Port Authority	Port of Ogdensburg Improvements	ESD
82180	Thousand Islands Land Trust	Zenda Farms Preserve Dairy Barn Revitalization	Parks
82213	Thousand Islands Land Trust	Thousand Islands Shoreline Conservation Land Acquisition for Source Water Protection Project	DEC
82531	Town of AuSable	Town of AuSable Community/Senior Center	HCR
82571	Lewis County	Lewis County Microenterprise Assistance	HCR
82585	Village of Rouses Point	Rouses Point Park Revitalization	Parks
82802	The Nature Conservancy	Black River Valley Source Water Protection Land Acquisition for Source Water Protection Program	DEC
82961	Town of Dannemora	Dannemora Town - Planning	ESD
83001	Village of Clayton	Village of Clayton Infiltration and Inflow Study	DEC
83009	Town of Martinsburg	Town of Martinsburg Wastewater Collection and Treatment System Improvements Study	DEC
83015	Village of Malone	Malone Memorial Recreation Park Improvements	DOS
83042	City of Plattsburgh	City of Plattsburgh Cumberland Avenue Pump Station Combined Sewer Overflow Improvements	DEC
83193	Village of Copenhagen	Village of Copenhagen Wastewater Treatment Plant Disinfection Study	DEC
83241	Town of Cape Vincent	Town of Cape Vincent Sewer District 1 Study	DEC
83556	Town of Pamela	Town of Pamela Sewer System Study	DEC

	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$325,000.00	\$650,000.00	\$0.00	●
	Market New York	\$300,000.00	\$400,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$500,000.00	\$1,551,000.00	\$0.00	●
	Empire State Development Grant Funds	\$758,000.00	\$4,646,000.00	\$0.00	●
	Empire State Development Grant Funds	\$3,000,000.00	\$65,000,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$128,174.00	\$301,910.00	\$0.00	●
	HCR - New York Main Street (NYMS)	\$500,000.00	\$1,251,375.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$421,500.00	\$843,000.00	\$0.00	●
	Empire State Development Grant Funds	\$2,133,000.00	\$16,047,500.00	\$0.00	●
	Empire State Development Grant Funds	\$940,000.00	\$21,265,952.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$40,025.00	\$110,050.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$555,771.00	\$806,771.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Public Infrastructure & Public Facilities	\$300,000.00	\$320,000.00	\$0.00	●
	HCR - Community Development Block Grant (CDBG) - Microenterprise	\$200,000.00	\$200,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$213,000.00	\$291,100.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$537,543.00	\$719,300.00	\$0.00	●
	ESD - Strategic Planning and Feasibility Studies	\$50,000.00	\$100,000.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Local Waterfront Revitalization Program	\$130,000.00	\$175,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$750,000.00	\$1,000,000.00	\$0.00	●
	Engineering Planning Grant Program	\$22,900.00	\$27,480.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$37,500.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●

Application Round VIII

83666	Village of Adams	Village of Adams Water Pollution Control Facility Disinfection	DEC
83689	Village of Chateaugay	Village of Chateaugay Infiltration and Inflow Study	DEC
83707	Town of Dannemora	Net Zero Town of Dannemora	NYSERDA2
83721	Omniafiltra LLC	Omniafiltra 2019 Capital	ESD
83844	NorthSouth Construction	Tupper Lake Hotel	ESD
83865	Town of Lisbon	Town of Lisbon Salt Storage	DEC
83878	Traditional Arts In Upstate New York Inc.	Barn Quilt Tourism in St. Lawrence County	Arts
83918	Town of St. Armand	Town of St. Armand Infiltration and Inflow Study	DEC
83921	Lake Placid Sinfonietta, Inc.	Workforce Expansion	Arts
84086	MTL Cool, Inc.	Facility Expansion	ESD
84108	Adirondack Public Observatory, Inc. DBA Adirondack Sky Center	Adirondack Sky Center Working Capital	ESD
84119	LPEC Quality Destination, Inc.	2019 Empire State Winter Games Working Capital	ESD
84253	Town of Ticonderoga	Town of Ticonderoga Wastewater Treatment Plant Study	DEC
84299	Town of Lisbon	Town of Lisbon Wastewater Treatment Plant Disinfection	DEC
84333	Village of Evans Mills	Village of Evans Mills Wastewater Treatment Plant Study	DEC
84486	The Depot Theatre, Inc.	Workforce Expansion	Arts
84673	Village of Dexter	Village of Dexter Wastewater Treatment Plant Disinfection Study	DEC
84675	Town of Orleans	Town of Orleans LaFargeville Sewage Treatment Facility Disinfection Study	DEC
84689	Adirondack Carousel, Inc.	William Morris Park Fence Installation	Parks
84702	Adirondack Historical Association	Workforce Training and Development Programs	Arts
132,820	IEC Holden	Plant Expansion	ESD

	Water Quality Improvement Project (WQIP) Program	\$1,000,000.00	\$5,118,000.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$0.00	●
	Net Zero Energy for Economic Development	\$245,000.00	\$350,000.00	\$0.00	●
	Empire State Development Grant Funds	\$114,000.00	\$570,000.00	\$0.00	●
	Empire State Development Grant Funds	\$2,195,000.00	\$10,975,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$184,906.00	\$369,812.00	\$0.00	●
	Council on the Arts - Arts and Cultural Impact Programming (Round 8)	\$45,000.00	\$90,000.00	\$0.00	●
	Engineering Planning Grant Program	\$100,000.00	\$120,000.00	\$0.00	●
	Council on the Arts - Workforce Investment (Round 8)	\$25,000.00	\$33,500.00	\$0.00	●
	Excelsior Jobs Program	\$115,000.00	\$674,500.00	\$0.00	●
	Market New York	\$629,500.00	\$105,500.00	\$0.00	●
	Market New York	\$65,000.00	\$86,667.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Water Quality Improvement Project (WQIP) Program	\$274,500.00	\$458,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Council on the Arts - Workforce Investment (Round 8)	\$26,250.00	\$35,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Engineering Planning Grant Program	\$30,000.00	\$36,000.00	\$0.00	●
	Environmental Protection Fund: Parks, Preservation and Heritage Grants	\$7,000.00	\$7,000.00	\$0.00	●
	Council on the Arts - Workforce Readiness (Round 8)	\$59,250.00	\$79,000.00	\$0.00	●
	Excelsior Jobs Program	\$470,000.00	\$1,682,500.00	\$0.00	●

