ANNUAL REPORT

OF THE VILLAGE OFFICERS



VILLAGE OF JOHNSON, VERMONT
FOR THE YEAR ENDING
DECEMBER 31, 2020

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Dedication

Gordon Smith

This year's Village Annual Report is dedicated to Gordon Smith in honor of his years of generous and tireless public service to Johnson.

In December 2020, Gordy left his role as Chair of the Village Board of Trustees, bringing to a close a 38-year tenure as an elected officer in Johnson. From 1992 to 2020, Gordy served on the Village Board of Trustees, serving as the Board Chair for 15 of those years. Prior to serving on the Village Board of Trustees, Gordy served on the Town of Johnson Selectboard from 1982-1987. In these roles, Gordy was able to use his deep knowledge of municipal and utility operations to help make decisions that would protect the interests of Johnson residents, taxpayers, and business owners, as well as the safety and well-being of Village employees. But perhaps just as important as Gordy's understanding of municipal operations was the goodnatured and friendly approach he brought to meetings. With his guidance, the Village was able to navigate many challenging situations and determine a path forward.

Beyond serving as an elected official for both the Village and the Town, Gordy has also served Johnson through a variety of volunteer roles. He has been a long-standing member of the Johnson Fire Department for the past 48 years, serving as the Fire Chief from 1977-2012. He also volunteered his time as the Town Fire Warden, issuing permits and offering guidance to keep Johnson residents safe. Gordy also put his years of emergency response experience from the Fire Department to work as a key member of Johnson's emergency response team, serving as the Emergency Management Coordinator. And most recently, Gordy served as one of the founding and primary members of the Johnson Covid-19 response team.

Johnson is stronger and more resilient thanks to Gordy's dedication and generosity with his time, skills, and knowledge. We are so grateful for his commitment and friendship.





In Memoriam

Lea Kilvadyova



On March 7, 2021, Johnson lost an incredibly talented and special community member with the passing of Lea Kilvadyova.

Lea served as the Economic Development Director for the Village and Town of Johnson from 2004-2016. During that time, she successfully led many projects that were critically important to improving the lives of Johnson residents and the vitality of the community. These projects included the Main Street Project (including the creation of the Village Green), the re-establishment of a grocery store in Johnson, and the development of parks and recreational amenities. Beyond her strong technical skills that she used to lead the economic development activities for Johnson, Lea was a valued member of the municipal team, providing

dedicated public service with grace and dedication.

Even after leaving her position with the Village/Town and taking a new position with the Lamoille County Planning Commission, Lea continued to work tirelessly for the improvement of Johnson. In recent years, she assisted with projects that directly contributed towards enhancing life and opportunities in Johnson, including a plan for the redevelopment of properties along Railroad Street, the creation of a community energy plan, and assisting the Village with needed environmental testing at municipally owned properties. Most recently, Lea had spearheaded the effort to expand the availability of high-speed internet. Her knowledge of Johnson and her deep understanding of the untapped potential in the community combined with her technical talent made her incredibly effective.

The Village of Johnson sends its sincere sympathy to Lea's family and friends and commits to working with the Town of Johnson to honor Lea's amazing contributions to our community.

AUDITORS' STATEMENT

We have examined and adjusted all accounts of the Village Treasurer and Tax Collector as set forth in the Vermont Statutes Annotated.

We believe all reports are an accurate account of all Village Funds for the year ending December 31, 2020.

Respectfully Submitted

JO-ANN BENFORD BOBBIE MOULTON

JOHNSON VILLAGE OFFICERS 2021

President:

Eric Osgood Term Expires April 2021

Clerk:

Rosemary Audibert Term Expires April 2021

Treasurer:

Rosemary Audibert Term Expires April 2021

Trustees:

Robert Sweetser - Resigned Three Years Term Expires April 2021

William Jennison - Appointed

Scott Meyer Two Years Term Expires April 2021
Brian Raulinaitis - Resigned Three Years Term Expires April 2022

Steven Hatfield

Gordon Smith - Resigned Two Years Term Expires April 2022

DJ Putvain - Appointed

Phillip Wilson - Resigned Three Year Term Expires April 2023

Athena Parke - Appointed

Auditors:

Bobbie Moulton Term Expires April 2021
JoAnn Benford Term Expires April 2022

Vacant

Tax Collector:

Rosemary Audibert Term Expires April 2021

APPOINTMENTS

Water & Light Commissioner:

Meredith Dolan Term Expires April 2021

Assistant Clerk & Treasurer:

Susan Tinker Term Expires April 2021

Emergency Services:

Fire and Police Tel. 911
Ambulance 635-8900

Trustee's Meetings - Municipal Office Building 6:00 p.m. on the first Monday of every month. Meetings are open to the public

Village Clerk's Office Hours - Monday through Friday 7:30 am to 4:00 p.m.

VILLAGE EMPLOYEES

Troy Dolan Foreman

Nathaniel Brigham Head Lineworker

Paul Stankiewicz Lineworker

Jeffrey Parsons Apprentice Lineworker

Chandler Bullard Apprentice Lineworker

Office Staff:

Rosemary Audibert Clerk & Treasurer

Susan Tinker Assistant Clerk & Treasurer

Marla Emery Accounts Receivable Clerk

Meredith Dolan Village Manager

Warning Village of Johnson Annual Election

The inhabitants of Johnson Village Corporation who are legal voters in the Village are hereby warned to meet at the Johnson Municipal Building in said Village on Tuesday, April 6, 2021, to vote the following articles by Australian ballot. The polls shall be open from 9:00 AM to 7:00 PM.

A pre-vote informational meeting about the Annual Election will occur on March 29, 2021 at 6:00 PM via Zoom/Phone-In. https://zoom.us/ and joining Meeting ID: 344 652 2544, passcode 15531 or (646) 558-8656

Article 1: To elect Village Officers

President for a term of 1 year Village Clerk for a term of 1 year Trustee for a term of 3 years Trustee for a term of 2 years

Trustee for a term of 1 years (Balance of a three-year term)
Trustee for a term of 1 years (Balance of a two-year term)
Trustee for a term of 2 years (Balance of a three-year term)

Treasurer for a term of 1 year

Collector of Taxes for a term of 1 year

Auditor for a term of 3 years

Auditor for a term of 2 years (Balance of a three-year term)

Article 2: Will the Village vote to adopt the Annual Report of the Auditors for the year ending

December 31, 2020?

Article 3: Will the Village authorize its Trustees to appoint a Water & Light Commissioner for a

term of one year?

Article 4: Will the Village authorize its Trustees to set the rates of compensation for Village

officers and employees?

Article 5: Will the Village vote a budget to meet the expenses and liabilities of the Village in the

amount of \$521,336, of which an estimated \$112,018 is to be raised by taxes?

The following article is advisory only and is non-binding:

Article 6: Shall the Trustees enter into discussion with the Town of Johnson Selectboard with

regard to a possible merger of the Town and Village?

The legal voters of the Village of Johnson are further notified that voter qualification, registration and absentee voting relative to said Annual Meeting shall be as provided in Chapters 43, 51 of Title 17 Vermont Statutes Annotated.

Approved by the Village Trustees on March	h 1, 2021	
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502		
Sten for		
	- -	
Johnson, Vermont Village Clerk's Office	March 5, 2021 at 3:00 PM received	d the
foregoing warning and the same was duly	recorded. Attest: Commany Curabert	
	Village Clerk	

NOTICE TO VOTERS BEFORE ELECTION DAY

CHECKLIST POSTED:

By Saturday March 6, 2021 (or 30 days before your village meeting). The Village Clerk must post the checklist. Make sure your name is on it. If your name is not on it, you must complete an application to the checklist. (Available online at https://sos.vermont.gov.elections click on Elections or from your town clerk.)

REGISTER TO VOTE:

Vermont allows for same day voter registration.

EARLY OR ABSENTEE BALLOTS:

A ballot will be mailed to every active voter on the Village checklist. Ballot can be returned by mail to P.O. Box 603, Johnson Vt. Delivered to Johnson Village Clerk's Office drop box outside Municipal Building at 293 Lower Main West, or deliver to Polling place at 293 Lower Main West.

If you are ill or disabled, you can request that a pair of Justices of the Peace deliver a ballot to you. You can request assistance in reading or marking your ballot from the justices. They must return the ballot to the Village Clerk for you.

SAMPLE BALLOTS POSTED: Wednesday, March 17, 2021.

ON ELECTION DAY

- If your name was dropped from the checklist in error, explain the situation to your village clerk and ask that it be put back on.
- If the problem isn't cleared up to your satisfaction, have the village clerk, a selectman or other members of the board of civil authority call an immediate meeting of the members of the board who are present at the polls. They should investigate the problem and clear it up.
- If you are still not satisfied, you may take a brief written request to a Superior Court Judge, who will rule on your request before the polls close that day. Call the Secretary of State's Office at 1-800-439-VOTE for more information. If you have physical disabilities, are visually impaired or can't read, you may bring the person of your choice to assist you or you can request assistance from two election officials.
- If you cannot get from the car into the polling place, two election officials may bring a ballot to your car.

THE FOLLOWING ARE PROHIBITED BY LAW:

- Do not knowingly vote more than once, either in the same town or in different towns.
- Do not mislead the Board of Civil Authority about your own or another person's eligibility to vote. You can only register to vote and remain on the checklist in the town of your principal dwelling place.
- Do not display any campaign literature, stickers, buttons, etc. within the building containing a polling place. However, a voter may bring a small card or paper into the polling place for his or her own use in remembering candidates so long as it is not publicly displayed.
- Do not solicit votes or otherwise campaign within the building containing a polling place.
- Do not interfere with the progress of a voter going to or from the polling place. This includes socializing in a manner that will disturb other voters.

FOR HELP OR INFORMATION
Call the Secretary of State's Office
1-800-439-VOTE (8683) (Accessible by TDD)

VILLAGE OF JOHNSON OFFICIAL ANNUAL VILLAGE MEETING BALLOT APRIL 6, 2021

INSTRUCTION TO VOTERS: To vote for a person whose name is printed on the ballot mark a cross (x) in the square at the right of that person's name. To vote for a person whose name is not printed on the ballot, write the person's name on the blank line in the appropriate block.

For PRESIDENT, Village Meeting 1 year	For TRUSTEE, 3 years
Vote for not more than ONE	Vote for not more than ONE
ERIC OSGOOD	WILL JENNISON
Write In	Write In
For VILLAGE CLERK, 1 year Vote for not more than ONE	For TRUSTEE, 2 years Vote for not more than ONE
ROSEMARY AUDIBERT	
Write In	Write In
For TREASURER, 1 year Vote for not more than ONE	For TRUSTEE, 1 year. Balance of a two year-term Vote for not more than ONE
ROSEMARY AUDIBERT	BJ PUTVAIN
Write In	Write In
For COLLECTOR OF TAXES, 1 year	For TRUSTEE, 2 years. Balance of a three year-term
Vote for not more than ONE	Vote for not more than ONE
ROSEMARY AUDIBERT	DIANE "DEE" LEHOUILLER
Write In	Write In
For AUDITOR, 2 years. Balance of a three year-term Vote for not more than ONE	For TRUSTEE, 1 year. Balance of a three year-term Vote for not more than ONE
	STEVE HATFIELD
Write In	Write In
For AUDITOR, 3 years Vote for not more than ONE	
Write In	

TURN BALLOT OVER AND CONTINUE VOTING

VILLAGE OF JOHNSON OFFICIAL ANNUAL VILLAGE MEETING BALLOT **APRIL 6, 2021**

If in **FAVOR** of the Article, make a cross (X) in the square marked YES.

If OPPOSED to the Article, make a cross (X) in the square marked NO.	
Article 2: Will the Village vote to adopt the Annual Report of the Auditors fo	r the year ending December 31, 2020?
YES	□ NO
Article 3: Will the village authorize its Trustees to appoint a Water & Light C	ommissioner for a term of 1 year?
YES	NO
Article 4: Will the Village authorize its Trustees to set the rates of compensa	tion for Village officers and employees?
YES	NO NO
Article 5: Will the Village vote a budget to meet the expenses and liabilities of which an estimated \$112,018 is to be raised by taxes?	of the Village in the amount of \$521,336
YES	NO NO
YES The following article is advisory only and is non-binding:	NO NO
The following article is advisory only and is non-binding: Article 6: Shall the Trustees enter into discussion with the Town of Johnson	

VILLAGE OF JOHNSON CERTIFICATE OF VOTES FOR VILLAGE ARTICLES 1-6 OF THE ANNUAL VILLAGE MEETING

JUNE 2, 2020

CERTIFICATE OF VOTES FOR ANNUAL VILLAGE AUSTRALIAN BALLOT UNDER ARTICLES 1-6 OF THE ANNUAL VILLAGE WARNING.

ARTICLES 1: VILLAGE OFFICERS

TERM	WINNER	VOTES
1 year	ERIC OSGOOD	112
1 year	ROSEMARY AUDIBERT	120
1 year	ROSEMARY AUDIBERT	120
1 year	ROSEMARY AUDIBERT	118
3 years	PHILLIP WILSON	106
	GORDON SMITH	118
3 years	NO WINNER	
	1 year 1 year 1 year 1 year 3 years 2 years	1 year ERIC OSGOOD 1 year ROSEMARY AUDIBERT 1 year ROSEMARY AUDIBERT 1 year ROSEMARY AUDIBERT 3 years PHILLIP WILSON 2 years GORDON SMITH

Article 2: Adopt the Annual Report of the Auditors for the year ending December 31, 2019.

> YES 121 3 NO

Article 3: Trustees to appoint a Water & Light Commissioner for a term of one year.

> YES 117 NO 7

Article 4: Trustees to set the rates of compensation for Village officers and employees.

> YES 109 NO 15

Article 5: Budget to meet the expenses and liabilities of the Village in the amount of \$545,746, of which

an estimated \$111,889 is to be raised by taxes.

YES 99 NO 24

Pursuant to 30 V.S.A. § 248(c)(1), the reconstruction, ownership, and operation of 1.5 miles of Article 6:

> 34.5 kV line from the area of the Cady's Falls tap to the Morrisville substation #3 in the Town of Morristown, as addressed by the Vermont Public Utility Commission in Case No. 19-4464-

PET?

YES 110 NO 12

JOHNSON REGISTERED VOTERS: 782

TOTAL VOTES CAST: 125

A TRUE AND CORRECT COPY OF THE CERTIFICATE OF VOTES FOR VILLAGE ANNUAL MEETING JUNE 2, 2020

ROSEMARY AUDIBERT, VILLAGE CLERK

PREPARED JUNE 3, 2020 DATED: JUNE 3, 2020

Board of Trustees Chair Report

Who knew what would unfold this historic year. The village meeting for 2020 was pushed back due to COVID 19 to June. Vermont was impacted by COVID 19 lock downs following executive orders from the Governor's office following advice from State Health Department and science-based data based in sound epidemiological practices. Our Village Manager along with the Town of Johnson's Emergency Team rolled out and maintained programs to ensure the health of our employees and the community public health. The Town of Johnson's Emergency Management Team was led by Eric Osgood with support from members of the Select Board, Village Trustees, managers from Village and the Town, and including the Recreation Coordinator. Impacts to the Village Water, Sewer, and Electrical departments were notable. This was due to NVU and the VT Studio Center being not fully operational. The Village was also impacted by loss of income due to State mandated policy on payment forgiveness for Vermont rate payers. Our Village Manager and staff was able to triage this loss of income with some success.

Our community was able to keep COVID from spreading in Johnson for most of the year. As of this writing we are around 50 cases. This success is from our community members stepping up and following the social distancing, masking mandates from the State. Much of our scheduled work was delayed or postponed including the new sidewalks that were to be installed on Pearl Street. We send our deepest respects to the over 240 Vermonters and their family and friends who have died from COVID 19.

In July, we worked with the Select Board to form a Racial Justice Committee representing the Town and Village residents. In October it was finally decided to fly the Black Lives Matter flag and the American Flag at the Village Green. The Johnson Inclusivity statement was also placed next to the flag pole. Unfortunately, the entire plan was not completed until January. Residents and the Trustees had long difficult conversations on the topic of the Black Lives Matter flag where to place it and its meaning to individuals. At least two trustees left the board during this time. In moving forward, it is my hope we can have a healthy dialog where we don't become divisive but we build bridges in trying to understand each other. A community working together can be a very powerful thing. On the health of the Village Trustees, we have seen the loss of the entire board for a variety of reasons over this past year. I will also be leaving the board at the end of my term. This leaves us with an entirely new group of trustees with the exception of one trustee who had served in the past. We have a laundry list of big-ticket items that must be tackled in the next budget year. I would encourage all of our community to support and give constructive feedback to this new board.

The Village of Johnson also saw the passing of some of our own: Lea Kilvadyova who helped us evolve in economic development, planning, the Main Street Project, and our market to name a few, and Gordy Davis also has passed. Gordy Davis was a firefighter for over 33 years. He was an active part of our community, they both will be missed.

On a lighter side we were able to get a food truck to operate in the Village Green providing a bit of normalcy to our downtown. Our Village Manager was also able to secure almost a half a million-dollar grant to purchase all electric bucket truck for Electric Department.

The Village also worked with the Select Board to get on both annual reports an article for the residents to vote in favor or against moving forward for the Town/Village merger. As of this writing, the Town voted in favor to move forward with discussions. The Village will vote on this for this year's annual meeting in April. Stay tuned.

In closing I wanted to thank all the Trustee's past and present I have served with including our Village Manager, staff and the select board. It has been a pleasure. Our past board chair, Gordy Smith, had told me when I first started that we may always not agree with each other but we do it in a respectful manner and when we leave the meeting we do so as friends and neighbors. I hope that Gordy's way of being follows its way into our new board as a way to conduct themselves. As that's what community is all about.

Village Manager Report

In a year that has brought so much upheaval and stress for our local community and the nation, it would be easy to focus solely on the challenges and to overlook the Village's many accomplishments in 2020. While the Village of course saw dramatic impacts from the pandemic, the creativity and dedication of staff, elected officials, and amazing community volunteers kept those impacts as minimal as possible and has positioned the Village well to rebound in the latter half of 2021. Below, I briefly summarize the ways the Village was affected by the pandemic before transitioning to a review of the many positive developments that occurred in 2020.

The first quarter of 2020 appeared to be the start of a relatively typical year for the Village's four departments (General, Electric, Water, and Sewer). However, when the pandemic lockdown went into full effect in late March, we could not have imagined what the rest of the year would bring. While our Village utility operations continued, with all essential services being provided with the same quality and responsiveness our residents and customers are accustomed to, the Village did experience a decline in utility revenue. The limited in-person learning at Northern Vermont University, the largest customer for the Village's three utilities (electric, water, and sewer), along with reduced activity at many other establishments and businesses in the Village, resulted in far less electric and water/sewer sales than budgeted. For 2020, the Electric Department sales revenue was approximately \$48,000 (2%) less than budgeted, the Water Department sales revenue was approximately \$27,000 (10%) less than budgeted, and the Sewer Department assessments were approximately \$28,000 (6%) less than budgeted. With the State and national projections suggesting a return to pre-pandemic levels of activity later in 2021, the Village has assumed our 2021 utility revenue will be similarly depressed in 2021 as it was in 2020. This of course places a significant strain on the finances of our three utilities, but we believe the Village departments will be able to get through 2021 without any major changes to services or operating practices.

In the midst of the pandemic, Village staff and the Board of Trustees pressed forward with projects and goals. Some of the most notable accomplishments of 2020 are:

- Grant award of over \$500,000 to cover 80% of the cost of a new all-electric bucket truck for the Electric Department;
- Clean Water State Revolving Fund loan (with 50% loan forgiveness) for the engineering/design of a new sewer pump station on River Road West;
- Passage of a Bond Vote for the construction of the new River Road West sewer pump station;
- Substantial completion of a Stormwater Master Plan in conjunction with the Town of Johnson and the Lamoille County Conservation District;
- Completion of easement acquisition to enable the construction of the Pearl Street/Clay Hill Sidewalk Reconstruction project (the project is fully designed and is currently out to bid for construction)
- Creation of a Johnson Racial Justice Committee in coordination with the Town

Also in 2020, the merger study report that both Village and Town residents voted for in 2018 was completed by an outside consultant with input from the Village and Town. The report considered whether there are any obvious reasons for the Village and Town to merge into a single municipality. The study recognized that there is little duplication of effort between the Village and Town departments. The full text of the study can be found later in this Annual Report document and I encourage you to review it. Similar to the question on the Town ballot in March, there is a question on this year's Village ballot (Article 6) regarding whether the Village should enter into discussions with the Town regarding a merger.

Looking to 2021, the Village has multiple priority projects in the works and will continue to move them forward in addition to the daily municipal and utility operations:

- General Department: I am pleased to be able to report that the 2021 General
 Department budget is based off level funding of Village property taxes, with the same
 amount being raised from taxes in 2021 as in 2020. As mentioned above, the Pearl
 Street/Clay Hill Sidewalk Reconstruction project is currently out to bid and we anticipate
 construction this summer/fall. Additionally, the Village will be seeking additional
 technical assistance to advance stormwater projects to the point of being able to seek
 funds for construction.
- Water Department: The Village has applied for a USDA grant to design a new pump station at the Katy Win mobile home park and will be working to fully implement the Water Asset Management Plan that was developed over the past several years.
- Sewer Department: There are two large scale projects for the Sewer Department planned for 2021; the removal of a deteriorated cupola at the Wastewater Treatment Facility and the replacement/upgrade of the River Road West pump station.
- Electric Department: Staff will be working with the electric bucket truck manufacturer to create the specifications for the new all-electric bucket truck during 2021 in anticipation of taking receipt of the truck in 2022. We will also be completing upgrades to the distribution system and at the substation.

I want to extend my sincere thanks to the Village Board of Trustees, the Johnson Covid-19 Team, and all Village and Town Staff for your strength, determination, commitment, flexibility and resilience over the past year. I also want to take a moment to recognize the service of Anne Mullings. Anne will be retiring later in 2021 after many years working for the Village and Town. Her deep knowledge and sense of humor will be greatly missed and I wish her much enjoyment and relaxation in the years ahead!

Respectfully submitted, Meredith Dolan Village Manager

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					00	03	.10 Cent of Grand List	\$59,701	\$59,701	\$59,187	\$59,443	\$59,484	\$59,484	\$59,484	\$59,468	\$61,977	
10 6 15 Potent & Federal Revenue 545,000 \$50,393 \$48,000 \$48,000 \$523,306 \$52,000 \$51,337 \$50,500	—					Ш	Total Tax related	\$173,532	\$173,168	\$172,551	\$172,505	\$172,873	\$172,552	\$172,723	\$173,163	\$175,345	2%
10 11 10 11 10 11 10 11 10 11 10 11 10 11 10 11 10<	13 1			15			State & Federal Revenue										
10 15 0 0 20 50 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Pilot Payment</td> <td>\$45,000</td> <td>\$50,393</td> <td>\$48,000</td> <td>\$49,669</td> <td>\$48,000</td> <td>\$52,306</td> <td>\$52,000</td> <td>\$51,337</td> <td>\$50,500</td> <td></td>							Pilot Payment	\$45,000	\$50,393	\$48,000	\$49,669	\$48,000	\$52,306	\$52,000	\$51,337	\$50,500	
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					10	02		0\$	0\$	\$0	0\$	\$0	\$0	\$0	\$0	0\$	
10 6 20 00 10 10 10 10 10 10	8						Total State and Federal	\$56,043	\$77,110	\$48,250	\$49,669	\$48,000	\$52,306	\$52,000	\$51,337	\$50,500	-3%
10 2 20 Other Revenue 50 5210 50 5115 50 5115 50 5115 50 5115 50 5115 50 5115 50 5115 50 5115 50 50 5115 50 50 510 510 510 50 510 50	9																
10 2 2 3 4 5 4 5				20			Other Revenue										
10 20 00 Enterprise Fund Rent \$53,000 \$53,000 \$53,000 \$50,500 \$60,500					00	02	Insurance Reimb.	\$0	\$210	\$0	0\$	\$0	\$115	\$0	\$0	\$0	
10 10 10 10 10 10 10 10					00	03		\$53,000	\$53,000	\$53,000	\$53,000	\$53,000	\$53,000	\$60,500	\$60,500	\$60,500	
10 10 10 10 10 10 10 10					00	94	Street Light Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
10 10 10 10 10 10 10 10					00	90	Electric Department- in Lieu of Taxes	\$4,791	\$4,855	\$4,850	\$4,631	\$4,850	\$4,928	\$4,900	\$4,642	\$4,650	
10 10 10 10 10 10 10 10					00	80	Interest Earned	\$400	\$298	\$400	\$239	\$500	\$563	\$500	\$275	\$275	
10 10 10 11 Glant Revenue \$1,000 \$811 \$00 \$58,955 \$42,550 \$0 \$42,550 \$0 \$42,550 \$0 \$42,550 \$0 \$42,550 \$0 \$42,550 \$0 \$42,550 \$0 \$42,550 \$0 \$1					00	60		\$0	\$0	\$5,750	\$5,750	\$3,500	\$1,866	\$0	\$962	\$500	
1 6 20 12 Reserve fund revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$					00	7		\$1,000	\$811	\$0	\$58	\$42,550	\$0	\$42,550	\$0	\$42,550	
1 1 2 2 2 2 2 2 2 2					00	12	Reserve fund revenue	\$0	\$0	\$0	\$0	\$57,550	\$0	\$80,950	\$13,034	\$52,550	
10 5 71 65 71 65 71 65 71 65 71 65 72 65 72 65 72 65 73 </td <td>6</td> <td>\sqcap</td> <td>Ħ</td> <td></td> <td></td> <td>Щ</td> <td>Total Other Revenue</td> <td>\$59,191</td> <td>\$59,474</td> <td>\$64,000</td> <td>826'89\$</td> <td>\$161,950</td> <td>\$60,472</td> <td>\$189,400</td> <td>\$79,413</td> <td>\$161,025</td> <td>-15%</td>	6	\sqcap	Ħ			Щ	Total Other Revenue	\$59,191	\$59,474	\$64,000	826'89\$	\$161,950	\$60,472	\$189,400	\$79,413	\$161,025	-15%
10 6 71 65 71 65 72 6 72 6 72 6 72 6 72 6 72 6 72 6 72 6 72	1			71			Fire Department Revenue										
10 6 71 65 71 65 72 65 72 520,539 \$20,539 \$20,539 \$20,539 \$20,539 \$21,299 \$21,299 \$21,938 \$21,399 \$21,399 \$21,399 \$21,399 \$13,719 \$11,311 \$11,311 \$11,311 \$11,312 \$11,312 \$11,311 \$11,312							Town Tax Appropriation	\$83,295	\$83,295	\$83,295	\$83,295	\$84,961	\$84,961	\$88,105	\$88,105	\$90,748	
10 6 71 6 4 6 11 5 12,979 \$12,979 \$12,979 \$12,979 \$13,729 \$13,719 \$13,719 \$14,131							Waterville Tax Appropriation	\$20,136	\$20,136	\$20,136	\$20,136	\$20,539	\$20,539	\$21,299	\$21,299	\$21,938	
10 5 12 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Belvidere Tax Appropriation</td> <td>\$12,979</td> <td>\$12,979</td> <td>\$12,979</td> <td>\$12,979</td> <td>\$13,229</td> <td>\$13,229</td> <td>\$13,719</td> <td>\$13,719</td> <td>\$14,131</td> <td></td>							Belvidere Tax Appropriation	\$12,979	\$12,979	\$12,979	\$12,979	\$13,229	\$13,229	\$13,719	\$13,719	\$14,131	
10 6 73 20 01 Interest Earmed \$0 \$139 \$140 \$229 \$140 \$387 \$0 \$334 10 6 73 20 01 Billable Calls Revenue \$1,500 \$1,579 \$1,500 \$5,584 \$2,500 \$0 \$2,500 \$1,884 10 6 73 20 02 Northern Vermont University Payment \$6,000 \$6	50	\Box	Ħ			Щ	Total Tax Related	\$116,410	\$116,410	\$116,410	\$116,410	\$118,729	\$118,729	\$123,123	\$123,123	\$126,817	3%
10 6 73 20 00 Interest Earned \$0 \$1,500 \$1,500 \$1,500 \$1,500 \$1,500 \$2,584 \$2,500 \$0 \$2,500 \$1,884 10 6 73 20 02 Northern Vermont University Payment \$6,000	1				20		Other Revenue										
10 6 73 20 01 Billiable Calls Revenue \$1,500 \$1,579 \$1,570 \$5,584 \$2,500 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000					20	00		\$0	\$139	\$140	\$229	\$140	\$387	\$0	\$334	\$150	
10 6 73 20 02 Northern Vermont University Payment \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$6,000 \$0 \$0 \$6,000					20 (10		\$1,500	\$1,579	\$1,500	\$5,584	\$2,500	\$0	\$2,500	\$1,884	\$1,500	
					20 (02	Northern Vermont University Payment	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$0	\$6,000	\$6,000	

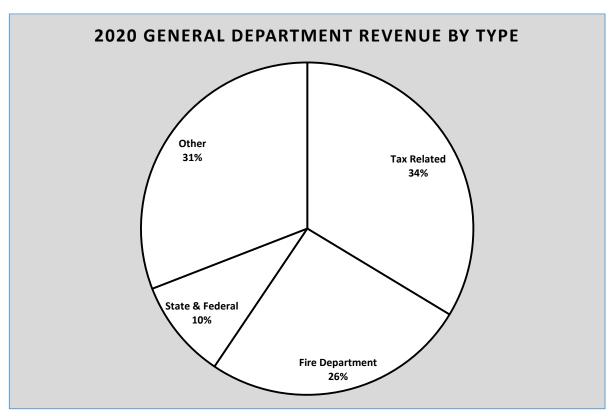
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_	\vdash					Propo	posed Vill	sed Village of Johnson 2021 General Fund Budget	hnson 20	21 Gene	ral Fund	Budget				
2		\vdash					7000	2017	2010	2010	2010	0100	0000	0000	2021	Budget
0 4	_					General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Proposed	% Change
4	1 10	9 (73	20	66	Miscellaneous Income	\$2,500	\$5,285	\$2,250	\$910	\$0	\$18,020	\$6,000	\$0	0\$	
42	ΟI .	H	Н	Н	Н	Total Other Revenue	\$10,000	\$13,003	068'6\$	\$12,723	\$8,640	\$24,407	\$8,500	\$8,218	\$7,650	-10%
4;	_	Total Fire Dept Revenue	ire D	ept R	eve.	anue	\$126,410	\$129,413	\$126,300	\$129,133	\$127,369	\$143,136	\$131,623	\$131,341	\$134,467	2%
46		otal G	ener	al De	≱pari	Total General Department Revenue	\$415,176	\$439,165	\$411,101	\$415,285	\$510,192	\$428,466	\$545,746	\$435,254	\$521,337	-4%
47	1	Adjustments to Revenue	nent	s to F	Reve	enne		_								
48	_	st. Fu	nd B	alanc	ce a	Est. Fund Balance applied to budget to reduce taxes	\$10,801		0\$		\$2,400		\$0		0\$	
20	_	Expenses	ses		-											
51	_	2 (05	L	\vdash	Salaries and Benefits										
52	2 10	7	02	10	8	Board Salaries	\$2,600	\$2,600	\$2,600	\$2,600	\$2,600	\$2,600	\$1,040	\$873	\$1,040	
53	3 10	2 (90	10	02	Auditor Salaries	\$95	\$131	\$157	\$163	\$250	\$250	\$250	\$0	\$250	
54	10	7 (05	10	03	Office Administrative Salaries	\$7,692	\$8,944	\$8,156	\$10,147	\$10,372	\$9,392	\$9,734	\$17,563	\$15,078	
55	5 10	7 (05	10	04	Holiday & CTO	\$1,357	\$1,842	\$1,439	\$1,733	\$1,477	\$1,754	\$1,453	\$2,045	\$2,087	
26	5 10	7 (90	1	00	Social Security Match	\$6,361	\$4,946	\$6,769	\$6,159	\$6,769	\$7,259	\$7,340	\$8,135	\$8,254	
57	7 10	7 (90	12	00	Retirement Program	\$4,545	\$3,662	\$4,263	\$4,323	\$5,907	\$5,245	\$5,609	\$5,945	\$5,831	
28	3 10	7 (05	13	00	Unemployment	\$185	\$148	\$150	\$181	\$200	\$0	\$0	\$25	\$20	
29	9 10	7 (05	14	00	Insurances	\$16,807	\$17,200	\$15,315	\$16,604	\$15,708	\$16,177	\$18,900	\$19,153	\$19,101	
09		dash	Н	Н	Н	Total Salaries and Benefits	\$39,643	\$39,474	\$38,849	\$41,910	\$43,283	\$42,677	\$44,325	\$53,739	\$51,691	17%
62	2 9	7	10	_		Trustees Expense										
63	3 10	7	10	30	8	_	\$10,600	\$10,721	\$10,600	\$10,717	\$11,000	\$9,739	\$10,000	\$10,662	\$10,500	
64	4 10	2 (20	30	01	1 Cold Springs Expense	\$975	\$937	\$950	\$949	\$950	\$881	\$950	\$900	\$950	
92	5 10	7 (10	43	00	Legal expenses	\$3,000	\$2,291	\$5,500	\$2,424	\$3,500	\$371	\$2,000	\$4,441	\$3,000	
99	5 10	7	10	44	8	Consultant Service	\$2,500	\$0	\$1,000	\$0	\$1,000	\$0	\$1,000	\$1,000	\$1,000	
29	7 10	7	10	44	01	Planning Consultants	\$0	\$0	\$0	\$0	\$0	\$0	\$0			
89	3 10	7	10	45	8	Contracted Services	\$4,300	\$2,589	\$2,706	\$844	\$1,250	\$1,737	\$1,800	\$454	\$1,800	
69	9 10	7 (10	45	01	Planning Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
70	0 10	7 (10	45	90	Pearl/School Street Project	\$13,804	\$56,514	\$0	\$0	\$100,100	\$5,330	\$105,000	\$13,034	\$95,100	
71	1 10	7 (10	48	00	Insurance	\$10,545	\$10,027	\$14,206	\$14,306	\$12,751	\$12,559	\$15,141	\$14,327	\$14,580	
72	2	7	10	92	8	Beautification & Board/Committee Projects	\$1,000	\$843	\$4,000	\$1,850	\$3,250	\$2,146	\$2,000	\$188	\$500	
73	3 10	7	10	92	01	Parades/Events/Celebrations	\$1,000	\$492	\$2,000	\$1,414	\$10,400	\$7,106	\$3,900	\$246	\$2,000	
74	4	7	10	81	8	Loan Interest	\$664	\$13	\$0	\$0	\$0	\$442	\$450	\$1,094	\$1,000	
75	5	_	9				\$818	\$835	\$852	\$939	\$882	\$882	\$1,000	\$950	\$1,000	
9/	5 10	7	10	66	8	Miscellaneous Expense	\$800	\$139	\$200	\$193	\$250	\$119	\$250	\$55	\$179	
77		4	4	4	_	Total Trustees Expense	\$50,006	\$85,402	\$42,314	\$33,636	\$145,333	\$41,314	\$143,491	\$47,352	\$131,609	-8%

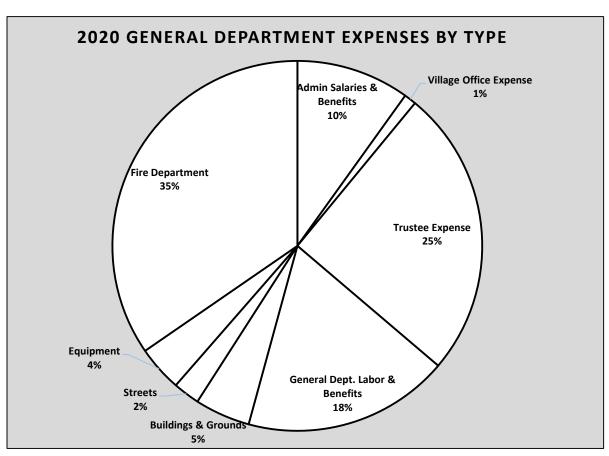
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1 Pri	Proposed Vill	sed Village of Johnson 2021	hnson 20	21 Gene	General Fund Budget	Budget				
2										Budget
3	2017	2017	2018	2018	2019	2019	2020	2020	2021	2020 to 2021
4 General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Proposed	% Change
79 10 7 15 Village Office Expense										
80 10 7 15 21 00 Postage	\$950	\$831	\$950	\$1,035	\$1,300	\$1,218	\$1,300	\$1,664	\$1,500	
81 10 7 15 22 00 Office Supplies	\$200	\$1,311	\$200	\$1,027	\$1,150	\$1,072	\$1,150	\$1,215	\$1,250	
82 10 7 15 23 00 Printing/publishing	\$1,900	\$1,648	\$500	\$893	\$900	\$765	\$900	\$627	\$750	
83 10 7 15 25 00 Equip Prchse-current year	\$200	\$2,648	\$200	\$399	\$250	\$0	\$1,250	\$1,086	\$250	
84 10 7 15 26 00 Equipment Maintenance/Repair	\$200	£9\$	\$431	\$390	\$500	\$64	\$250	\$64	\$250	
85 10 7 15 29 00 Mileage	\$200	0\$	\$200	0\$	0\$	0\$	\$0	0\$	0\$	
86 10 7 15 42 00 Professional Training/Workshops	\$1,000	0\$	\$1,000	\$137	\$280	\$0	\$250	0\$	\$250	
87 10 7 15 44 05 Computer Support	\$1,000	\$250	\$200	\$672	\$780	\$929	\$1,000	\$1,085	\$1,280	
88 10 7 15 45 00 Records Preservation	\$1,000		\$200	0\$	0\$	\$0	\$0	0\$	0\$	
89 10 7 15 99 00 Misc. Expenses	\$100	89\$	\$100	-\$38	0\$	\$92	\$100	\$15	0\$	
90 Total Village Office Expense	\$7,350	\$6,819	\$4,881	\$4,515	\$5,160	\$4,140	\$6,200	\$5,755	\$5,530	-11%
92 10 7 20 Buildings & Grounds										
93 10 7 20 34 00 Water & Sewer	\$450	\$311	\$450	\$386	\$400	\$347	\$400	\$337	\$400	
94 10 7 20 35 00 Mowing	\$550	\$300	\$550	\$300	\$400	\$300	\$340	\$250	\$250	
95 10 7 20 62 00 Building Supplies	\$500	\$0	\$0	\$40	\$100	\$0	\$100	\$16	\$100	
96 10 7 20 62 01 Building Maint.	\$5,087	\$1,759	\$4,167	\$5,925	\$5,000	\$7,372	\$3,000	\$699	\$3,000	
97 10 7 20 70 00 Town Taxes	\$850	\$809	\$850	\$871	\$900	\$917	\$950	\$1,077	\$1,200	
98 Total Buildings and Grounds	\$7,437	\$3,180	\$6,017	\$7,522	\$6,800	\$8,936	\$4,790	\$2,379	\$4,950	3%
100 Total General Government	\$104,435	\$134,874	\$92,061	\$87,583	\$200,576	\$92,066	\$198,807	\$109,225	\$193,780	-3%
101 102 40 8 05 Conoral Dant Boundite										
10 00 00 10 00 00 10 00 00 10 00 00 10 00 0	\$62.29	¢23 000	¢67 787	721 855	¢70 244	\$30 283	\$72.217	¢75 304	470 997	
8 05 10 04	\$11,154	\$7,791	\$11,873	\$5,036	\$14,161	\$712	\$12,938	\$16,192	\$14,097	
	\$74,362	\$60,791	\$79,156	\$73,210	\$93,405	\$83,975	\$86,255	\$91,586	\$93,984	%6
107 10 8 20 General Dept. Buildings and Grounds										
108 10 8 20 30 00 Electricity	\$500	\$557	\$550	\$1,014	\$1,000	\$395	\$1,000	\$403	\$650	
8 20 33	\$11,000	\$8,382	\$9,000	\$14,109	\$12,000	\$12,833	\$13,000	\$8,240	\$11,500	
20 34	\$550	\$256	\$550	\$1,000	\$1,000	\$525	\$1,000	\$480	\$600	
111 10 8 20 35 00 Mowing	\$900	\$940	\$950	\$964	\$1,000	\$940	\$1,000	\$783	\$1,000	
112 10 8 20 62 00 Building Supplies	\$500	\$471	\$500	\$579	\$500	\$631	\$650	\$449	\$500	
113 10 8 20 62 01 Building Maintenance	\$3,500	\$4,584	\$4,500	\$8,245	\$4,500	\$5,693	\$6,000	\$6,317	\$6,000	
114 10 8 Total General Dept. Buildings & Grnds	\$16,950	\$15,461	\$16,050	\$25,911	\$20,000	\$21,017	\$22,650	\$16,673	\$20,250	-11%

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.	4	_	-	4	1	Propos	osed Villa	sed Village of Johnson 2021	hnson 20		General Fund Budget	Budget	1)	
2																Budget
3							2017	2017	2018	2018	2019	2019	2020	2020	2021	2020 to 2021
4					9	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Proposed	% Change
116	10 8		40		9	General Dept. Summer Streets										
117	10 8		40 5	28 00	00	Street, Sidewalk, Stormdrain Maintenance	\$1,500	\$5,870	\$1,500	\$209	\$1,000	\$7,596	\$7,600	\$4,466	\$6,500	
118	10 8		40 59	29 00	00	Street, Sidewalk, Stormdrain Construction	\$11,000	0\$		0\$	0\$	0\$	0\$	\$238	0\$	
119 10	8 01		40 59	29 0.	10	Sidewalk Fund - \$0.10 Town G.L. Funds	\$15,000	\$15,000	\$15,000	\$15,000	0\$	0\$	0\$	0\$	0\$	
120 10	8 01		40 99	00 66	00	Misc. expense		\$172	\$200	0\$	\$0	\$0	\$0	\$0	0\$	
121 1	10 8		40	H		Total Village Summer Streets	\$27,500	\$21,042	\$16,700	\$15,509	\$1,000	\$7,596	\$7,600	\$5,004	\$6,500	-14%
123 1	10 8	4	+	\vdash	g	General Dept. Winter Streets										
124 10	8 01	41		57 00	S 00	Snow Removal Expense	\$6,000	\$2,576	\$6,000	\$5,000	\$5,000	\$5,691	\$6,000	\$4,237	\$5,500	
125 1		41			00	Misc. expense	0\$	\$85	\$100	\$138	\$150	99\$	\$150	\$131	\$150	
126	H	H	H	H		Total Village Winter Streets	\$6,000	\$2,658	\$6,100	\$5,138	\$5,150	\$5,757	\$6,150	\$4,368	\$5,650	16.3%
128 10	8 01	20		-	9	General Dept. Equipment Expense										
129 10	8 01	20		20 00	00	Parts and Supplies	\$3,500	\$2,793	\$3,500	\$3,336	\$3,500	\$2,012	\$3,500	\$3,393	\$3,500	
130 10	8 01	20		50 0		01 Outside Repairs & Parts	\$2,500	\$1,468	\$2,500	\$3,922	\$4,000	\$1,647	\$3,500	\$920	\$3,000	
131 10	8 01	20		50 03	02	Hardware	\$200	96\$	\$500	\$74	\$250	0\$	\$250	\$269	\$250	
132	10 8	20		51 00	00	Equipment Fuels And Oils	\$2,500	\$1,572	\$2,500	\$4,608	\$3,500	\$4,576	\$5,000	\$3,128	\$5,000	
133 10	8 01	20		53 00	00	Purchase-current year (Small Tools)	\$5,000	0\$	\$4,930	\$1,258	\$5,000	\$4,612	\$1,200	\$0	\$0	
134 10	8 01	20		53 0	10	Purchase-Capital & Reserve Fund	\$10,596	\$2,819	\$9,000	\$9,000	\$2,938	\$3,610	\$32,800	\$28,486	\$8,550	
135	10 8	20		29 00		00 Safety Equipment	\$1,000	\$235	\$400	-\$166	\$250	\$434	\$500	\$0	\$500	
136 10	8 01	20		00 66		00 Misc. Supplies	\$50	\$0	\$0	\$5	\$0	\$15	\$0	\$122	\$0	
137		\dashv	\dashv	\dashv		Total Village Dept.Equipment	\$25,646	\$86'8\$	\$23,330	\$22,037	\$19,438	\$16,907	\$46,750	\$36,318	\$20,800	%9 5-
139		H	Н	Н	٥	Total General Department	\$150,458	\$108,935	\$141,336	\$141,806	\$138,993	\$135,252	\$169,405	\$153,949	\$147,184	-13%
141 10	6 01	\vdash	\vdash	┢		Fire Department										
142	10 9	05	5 10	00 C	00	Fire Department Labor	\$34,500	\$32,227	\$35,000	\$40,970	\$36,800	\$35,880	\$38,000	\$27,974	\$38,000	
143	10 9	05	5 10	0 02	02	Fire Contracted Labor	\$0	\$0	\$0	-\$700	\$0	\$0	\$0	\$0	\$0	
144	10 9	90	11		00	Social Security Match	\$2,639	\$2,465	\$2,678	\$3,134	\$2,942	\$2,745	\$3,038	\$2,140	\$3,038	
145		Н	H	\vdash	1	Total Salaries and Benefits	\$37,139	\$34,692	\$37,678	\$43,404	\$39,742	\$38,625	\$41,038	\$30,114	\$41,038	%0
146 10	6 01	10) 48		00	Insurance	\$24,185	\$24,703	\$16,626	\$16,626	\$16,870	\$21,334	\$19,512	\$19,090	\$18,357	
147	10 9	10) 81		00 Ir	Interest on Loans	\$1,906	\$1,916	\$1,900	\$1,283	\$1,906	\$2,311	\$2,000	\$4,028	\$3,053	
148		+		\dashv	_	Total Officers	\$26,091	\$26,619	\$18,526	\$17,909	\$18,776	\$23,644	\$21,512	\$23,118	\$21,410	%0
149 10	6 01	15	5 22		00	Office Supplies	\$100	\$19	\$140	\$388	\$340	\$0	\$300	\$40	\$380	
150 10	6 01	15	5 42		00	Training, Fire Related	\$1,500	\$1,087	\$1,250	\$711	\$1,250	\$694	\$950	\$675	\$950	
151		\dashv	\blacksquare	\dashv		Total Office	\$1,600	\$1,107	\$1,390	\$1,099	\$1,590	\$694	\$1,250	\$715	\$1,330	%9
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_	-	-	4	4	Propo	posed Vill	sed Village of Johnson 2021 General Fund Budget	hnson 20	21 Gene	ral Fund	Budget	,			
2															Budget
3						2017	2017	2018	2018	2019	2019	2020	2020	2021	2020 to 2021
4				٥	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Proposed	% Change
153 10	9 20	0		4	Fire Dept. Buildings and Grounds										
154 10	9 20		30 00	00	Electricity	\$5,400	689'5\$	\$5,400	\$5,740	\$5,800	\$5,425	\$5,800	\$5,622	\$5,800	
155 10	9 20		31 00	00	Phone/Cell Phone bills	\$940	686\$	\$940	\$780	096\$	\$976	096\$	\$1,106	096\$	
156 10	9 20		33 00	00	Heat	\$5,000	\$3,472	\$4,400	\$6,838	\$5,000	\$6,350	\$5,200	\$5,211	\$5,200	
157 10	9 20		32 00	00	Mowing	\$300	\$240	\$300	\$240	\$300	\$240	\$320	\$200	\$250	
58 10	9 20		62 00	00	Building Supplies	\$2,000	\$981	\$2,500	\$1,578	\$4,500	\$2,574	\$3,600	\$3,587	\$4,100	
59 10	9 20		00 66	00	Misc. Buildings and Ground	\$0	\$507	\$0	\$1,470	\$0	\$891	\$0	\$2,142	0\$	
160	H	H	H		Total Buildings and Grounds	\$13,640	\$11,878	\$13,540	\$16,646	\$16,560	\$16,457	\$15,910	\$17,867	\$16,310	3%
162 10	9 50	0	\vdash	_	Fire Dept. Equipment Expense										
163 10	9 50	0 51		00 F	Fuels and Oils	\$3,500	\$2,117	\$3,200	\$3,440	\$3,300	\$2,603	\$3,500	\$1,376	\$3,500	
164 10	9 50		52 00	00	Vehicle Maintenance & Rep	\$7,300	\$8,779	\$7,600	\$6,612	\$7,900	\$5,320	\$7,500	\$7,550	\$7,750	
165 10	6 50		23 00	00	Purchase-current year / loans	\$43,191	\$43,181	\$43,191	\$43,814	\$43,191	\$93,996	\$56,348	\$56,348	\$57,484	
166 10	9 50		53 01	01	Small Engines & Pumps	\$200	86\$	\$200	0\$	\$150	\$0	\$150	\$0	\$150	
167 10	6 50		23 02	02	Tools & Assessories	\$4,300	\$3,326	\$4,000	\$3,746	\$4,350	\$5,694	\$4,550	\$9,418	\$5,000	
168 10	9 50		53 03	03	Communications Equipment	\$2,800	\$2,742	\$3,200	\$2,460	\$4,000	\$4,074	\$3,650	\$1,963	\$3,500	
169 10	9 50		53 05	90	Low Angle\Water Rescue	\$1,400	\$0	\$800	\$367	\$800	\$0	\$500	\$1,953	\$1,000	
170 10	9 50	0 53		90	Air Packs	\$1,950	\$113	\$1,500	\$1,290	\$1,350	\$388	\$850	\$392	\$200	
171 10	6 50	0 54		00	Purchase-Capital Reserve Fund	\$8,959	\$8,959	\$17,546	\$24,424	\$11,143	0\$	0\$	0\$	0\$	
172 10	6 50		54 01	10	Purchase Small Equip Cap Res Fund	\$19,013	\$19,013	\$19,584	\$19,584	\$20,171	\$4,350	\$20,777	\$20,777	\$21,400	
173				2	Miscellaneous Equipment Expense	\$0	\$0	\$0	0\$	\$0	\$493	\$0	\$0	0\$	
174	H	H	H		Total Equipment	\$92,613	\$88,327	\$100,821	\$105,737	\$96,355	\$116,919	\$97,825	\$22,66\$	\$100,284	3%
176	H	Н	H		Total Fire Department	\$171,084	\$162,623	\$171,954	\$184,795	\$173,023	\$196,339	\$177,535	\$171,592	\$180,372	2%
178		\vdash	\vdash	Ľ	Total Village Trustee's Budget	\$425,977	\$406,433	\$405,351	\$414,183	\$512,592	\$428,657	\$545,746	\$434,766	\$521,337	-4%
179		\vdash	\vdash	4	Revenues Less Expense	-\$10,801	\$32,732	\$0	\$1,102	\$0	-\$191	\$0	\$488	0\$	
180															
181				٦	Cash on Hand at end of prior fiscal yr	\$34,835		\$51,143		\$10,102		\$8,007			
182				1	Total Cash on hand at start of fiscal yr	\$34,835		\$51,143		\$10,102		\$8,007			
183				J	Cash on Hand applied to Budget	\$10,801		\$0		\$2,400		\$0			
184)	Cash on Hand reserved for Fire Dept. needs			\$4,586							
185			-	J	COH To Fire Dept Small Equip. Reserve	\$5,164		\$0							
186	1	\dashv	\dashv	J	COH reserved for sidewalk repairs	\$18,870		\$39,679							
187	\dashv	1	+	J	COH reserved for Fire Dept Large Equip Fund			\$6,878							
188	\dashv		\dashv		COH to General Dept Capital Reserve Fund					\$9,000					

1	4	В	C D E		4	¥	_	Μ	Ζ	0	Ь	Ò	R	S	⊢
-					Prop	osed Vill	age of Jo	Proposed Village of Johnson 2021 General Fund Budget	21 Gene	ral Fund	Budget				
2															Budget
3						2017	2017	2018	2018	2019	2019	2020	2020	2021	2020 to 2021
4					General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Proposed	% Change
189				Н	Total reserved	\$34,835		\$51,143		\$11,400		\$8,007			
190					Amount from taxes w/o loans	\$112,831		\$111,864		\$111,889					
191					Village Grand List	\$597,012		\$591,873		\$591,873		\$594,677		\$616,842	
192					Est. tax rate (based on last year GL)	\$0.189		\$0.189		\$0.189		\$0.188		NA	
193					Amount from taxes w loans	\$112,831		\$111,864		\$111,889		\$111,889		\$112,018	
194					Est tax rate with Loan Principal	\$0.189		\$0.189		\$0.189		\$0.188		\$0.182	





GENERAL DEPARTMENT TREASURER'S REPORT January 1, 2020- December 31, 2020

Cash on Hand, January 1, 2020:

10-7-08-11.00 Social Security Match

10-7-05-12.00 Retirement Program

10-7-10-30.00 Electricity St. Lights

10-7-10-44.00 Consultant Services

10-7-10-30.01 Cold Spring Expenses

10-7-05-13.00 Unemployment

10-7-10-43.00 Legal Expense

10-7-05-14.00 Insurance

Checking Account	28,882.58	
Restricted Money - Fire Capital Equipment	108,902.91	
Restricted Money - Fire Small Equipment	123,225.07	
Restricted Money - Sidewalks	124,639.83	
Restricted Money - General Capital Equip.	33,476.80	
•		419,127.19
		,
Receipts during year:		
Property Taxes	95,673.04	
Tax Overpayments	569.29	
Delinquent Taxes	17,857.60	
10 Cents on Grand List	59,468.00	
Village Green Rent	400.00	
Miscellaneous Income	1.84	
Enterprise Funds - Rent	60,500.00	
Electric Dept In lieu of tax	4,641.69	
Due From/To Town	64,166.43	
Pilot Money	51,337.00	
Sale of Snow Plow	500.00	
Prepaid Taxes	613.05	
Interest Earned	577.75	
Fire Contracts	123,123.00	
Johnson State College	6,000.00	
VLCT PACIF Insurance	1,804.00	
Fire Miscellaneous Income	81.34	
Interest Earned	333.66	
		487,647.69
	_	906,774.88
Disbursements:		000,114.00
10-1-00-85.10 Due from/to Town	64,156.43	
10-2-00-20.00 Accounts Payable	4,905.84	
10-2-00-20.50 Tax Overpayments/Abatements	11.26	
10-7-05-10.00 Board Salaries	873.34	
10-7-05-10.03 Office Administrative Salaries	17,563.29	
10-7-08-10.04 Holiday, Sick, Vacation	2,045.45	

8,135.14

5,944.75

19,034.15

9,712.62

4,441.48

1,000.00

798.28

25.00

40 7 40 45 00	0	454.40
	Contracted Services	454.13
	Pearl/School Corridor	13,033.66
10-7-10-48.00		14,327.00
	Board/Committee Projects	188.34
	Parades/Events/Celebrations	245.79
10-7-10-81.00		688.92
10-7-10-92.01		950.00
	Miscellaneous Expense	55.43
10-7-15-21.00		1,623.76
	Office Supplies	1,215.43
	Printing/Publishing	626.77
10-7-15-25.00	Equipment Purchase - current year	1,085.50
10-7-15-26.00	Equipment Maintenance/Repair	63.80
10-7-15-44.05	Computer Support	1,084.95
10-7-15-99.00	Miscellaneous Expense	15.00
10-7-20-34.00	Water & Sewer	336.82
10-7-20-35.00	Mowing	250.00
10-7-20-62.00	Building Supplies	15.51
10-7-20-62.01	Building Maintenance	699.24
10-7-20-70.00		1,077.12
	Operations & Maintenance	75,394.32
	Holiday, Sick, Vacation	16,192.07
10-8-05-30.00		379.48
10-8-20-33.00	•	7,423.59
	Water & Sewer	480.23
10-8-20-35.00		783.35
	Building Supplies	449.17
	Building Maintenance	6,316.78
	Street, Sidewalk, Storm drain Maintenance	4,465.51
	Miscellaneous Expense	538.12
	Snow Removal Expense	4,236.93
	Miscellaneous Expense	131.20
	Parts and Supplies	3,393.30
	Outside Repairs and Parts	920.28
10-8-50-50.01	•	268.61
	Equipment Fuels and Oils	3,127.50
	Purchase - Capital	28,891.10
	Miscellaneous Supplies	121.85
	Fire Department Labor	27,973.50
	Social Security Match	2,140.06
10-9-10-48.00		19,089.84
	Interest on Loans	4,028.08
	Office Supplies	39.63
	Training Fire Related	675.13
10-9-20-30.00	•	5,154.75
10-9-20-31.00		1,105.62
10-9-20-33.00		4,222.01
10-9-20-35.00	-	200.00
10-9-20-62.00	Building Supplies	3,586.89

10-9-20-99.00 Misc. Building and Grounds	2,142.10	
10-9-50-51.00 Fuels & Oils	1,376.14	
10-9-50-52.00 Vehicle Maintenance & Repairs	6,442.08	
10-9-50-53.00 Purchase - Current year	45,344.78	
10-9-50-53.02 Gear & Accessories	9,417.53	
10-9-50-53.03 Communications Equipment	1,963.46	
10-9-50-53.05 Low Angle/Water Rescue	1,953.06	
10-9-50-53.06 Air Packs	392.49	
10-9-50-54.01 Small Equipment Fund Purchases	<u>4,470.00</u>	
	-	471,914.74
Balance on Hand 12-31-2020		434,860.14
Balance on Hand 12-31-2020		
Checking Account Restricted Money - Fire Capital Equipment	29,828.34 120,239.57	

Restricted Money - Fire Small Equipment
Restricted Money - Sidewalks
Restricted Money - General Capital Equip.

434,860.14

139,532.07 111,783.36 33,476.80

COMMUNITY IMPROVEMENT GRANT

Balance on hand, January 1, 2020 192,361.95

Income: 1-1-2020 to 12-31-2020

Payback Funds 19,109.77
Payback Interest Funds 1,140.04
Interest Earned 469.13

20,718.94

TOTAL CASH AVAILABLE: 213,080.89

Disbursements: 1-1-2020 to 12-31-2020

Chris Parker30,000.00Service Charges51.00

TOTAL DISBURSEMENTS: 30,051.00

CURRENT BALANCE: Union Bank Money Market Acct. 183,029.89

Note: Prior to July 1, 1989 all financial records and reports for the CIG Grant funds were kept by the Vermont State Housing Authority.

2020 TAX ACCOUNT

GRAND LIST

Real Estate Grand List \$616,337.11

TAX ASSESSED

Real Estate (\$616337.11x .1816) 111,926.82

TREASURER'S ACCOUNT

Tax Adjustment

Received on Property Taxes 94,449.79

Delinquent to Tax Collector 17,477.03

CHARGED TO COLLECTOR

Property Taxes 17,477.03 Penalty 1,398.10 Tax Adjustment 276.00 **Collectors Cost** 390.40

19,541.53

Credit to Collector's Account 18,233.78 Penalty Adjustment 98.97 Cost Adjustment 12.80 Tax Adjustment 185.05 18,530.60

Balance of 2020 Taxes on Collector's Books 1,010.93

2020 Delinquent Taxes 859.02 Penalty 68.71 **Collectors Cost** 83.20

1,010.93

VILLAGE OF JOHNSON DELINQUENT TAXES AS OF 12/31/20

2013-2018 VILLAGE TAXE	S	PARCEL#	TAX	PENALTY	OTHER	TOTAL
WILCOX, MARK II	2013	615-051	\$27.99	\$2.24	\$3.10	\$33.33
WILCOX, MARK II	2014	615-051	\$3.50	\$0.28	\$0.00	\$3.78
WILCOX, MARK II	2015	615-051	\$28.77	\$2.30	\$100.83	\$131.90
WILCOX, MARK II	2016	615-051	\$27.85	\$2.23	\$6.00	\$36.08
WILCOX, MARK II	2017	615-051	\$27.97	\$2.24	\$6.10	\$36.31
WILCOX, MARK II	2018	615-051	\$27.84	\$2.23	\$6.20	\$36.27
2019 VILLAGE TAXES		PARCEL#	TAX	PENALTY		TOTAL
BLACKRIDGE CONSTRUC		520-055	\$141.34	•	\$6.30	\$158.95
DINSMORE, SARAH B. & N	IICHAEL	135-020	\$77.73	\$6.22	\$6.30	\$90.25
JONES, JESSICA		134-010	\$28.98	\$2.32	\$6.30	\$37.60
MORAN, MATT		615-090	\$16.56	\$1.32	\$6.30	\$24.18
WESCOM, DANIEL B. & MA	ARY	134-020	\$89.02		\$6.30	\$102.44
WESCOM, WAYNE ET AL		600-206	\$253.13	\$20.25	\$6.30	\$279.68
WILCOX, LORI & MARK		615-047	\$30.68	\$2.45	\$0.00	\$33.13
			\$637.44	\$50.99	\$37.80	\$726.23
2020 VILLAGE TAXES		PARCEL#	TAX	PENALTY	OTHER	TOTAL
BLACKRIDGE CONSTRUC	TION	520-055	\$143.65	\$11.49	\$6.40	\$161.54
DINSMORE, SARAH B. & N		135-020	\$73.91	•		\$86.22
FLOOD, CAROL ANN		604-250	\$20.52	-	\$6.40	\$28.56
JONES, JESSICA		134-010	\$22.16	-		\$30.33
LAFOUNTAIN, JENNIFER		134-100	\$22.16	-	\$6.40	\$30.33
MCALLISTER, JR. PAUL		133-035	\$5.92	-	\$0.00	\$6.39
MERCHANT, JR. GARY		625-054	\$130.57	-	\$6.40	\$147.42
MORAN, MATT		615-090	\$16.16		\$6.40	\$23.85
MYERS, TRACY		615-063	\$14.89	\$1.19	\$6.40	\$22.48
PERRY, JASON		200-150	\$22.82	\$1.83	\$0.00	\$24.65 *
RADIDOUX, JOHN		625-035	\$37.59	\$3.01	\$6.40	\$47.00 *
SALLS, CHERIE		615-049	\$25.06	\$2.00	\$6.40	\$33.46
WESCOM, DANIEL B & MAR	Υ	134-020	\$70.64	\$5.65	\$6.40	\$82.69
WESCOM, WAYNE ET AL		600-206	\$234.63			\$259.80
WOOD, EUGENE & KAREN		134-055	\$18.34			\$26.21 *
			\$859.02	\$68.71	\$83.20	\$1,010.93
TOTAL ALL DELINQUENT	TAXES		\$1,640.38	\$131.22	\$243.23	\$2,014.83

^{*} Paid after December 31, 2020

Charles				water De	partinent zu	water Department 2021 Budget					
Budget Actuals Budget Actuals 2018 2018 2018 2019 Budget Actuals Budget Actuals Budget Actuals Budget 263,000 271,764 2.72,500 2.85,125 2.55,000 500 3,478 2.375 829 750 1,500 1,502 1,750 410 500 1,500 2,276 1,700 1,000 1,000 1,500 2,276 1,000 1,000 1,000 1,500 1,60 0 0 0 0 0 0 0 0 0 0 0 0 1,086 32,600 9,239 24,367 1,500 500 1,086 32,600 9,239 24,367 1,500 11,486 12,748 4,704 28,344 24,332 1,500 11,085 12,482 4,704 28,345 28,367 1,500 11,085 1,248			-:								2020 to 2021
budget Actuals Actuals Budget Actuals		2017	2017	2018	2018	2019	2019	2020	2020	2021	Budget
263,000 271,764 272,500 265,125 255,000 500 3478 2,375 829 750 1,500 1,502 1,500 410 500 1,500 2,276 1,500 410 500 1,500 2,276 1,500 410 500 1,500 2,276 1,750 540 500 1,500 2,276 1,000 1,100 1,000 1,300 956 1,000 1,100 1,000 1,300 16 15 13 15 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1,1,666 1,082 51,704 28,345 28,756 26,066 2,1,042 28,345 28,735 28,367 11,485 12,482 330,829 28,345 28,136 11,486 1,	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	% cnange
263,000 271,764 272,500 255,125 255,000 500 3,478 2,375 829 750 1,500 1,502 1,500 410 500 1,500 2,276 1,750 410 500 1,500 2,276 1,750 410 500 1,500 2,276 1,750 410 500 1,500 2,276 1,000 1,100 1,000 1,300 956 1,000 1,100 1,000 1,300 16 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Revenues										
263,000 271,764 272,500 255,125 255,000 500 3,478 2,375 829 750 1,500 2,478 2,375 829 750 1,500 2,276 1,500 410 500 1,500 2,276 1,750 540 500 1,300 956 1,000 1,100 1,000 267,800 279,377 279,125 258,004 257,750 12,166 0 0 0 0 0 0 0 0 0 0 0 0 500 1,082 51,704 28,345 24,367 15 11,666 32,600 9,239 24,367 16,509 16,132 11,666 1,082 51,704 28,345 28,132 28,132 21,589 22,146 22,791 21,807 19,509 17,300 10,759 4,923 9,675 9,465 6,736 17,300	22-6-10 Fees/Assessments										
500 3,478 2,375 829 750 1,500 1,502 1,500 410 500 1,500 2,276 1,750 540 500 1,300 956 1,000 1,100 1,000 267,800 279,977 279,125 258,004 257,750 1,21,66 0 16 15 130,089 19,089 0 1,2,666 1,066 32,600 9,239 24,367 15 21,589 22,146 22,791 28,341 24,387 15,509 10,759 4,923 9,675 9,465 6,000 0 10,759 4,923 9,675 9,465 6,725 10,509 10,759 4,923 9,675 9,465 6,725 10,509 8,191 6,866 7,000 8,153 4,200 10,509 2,407 1,414 148 150 181 20,471 1,414 1,48 1,600 3,839	22-6-10-00.00 Water Sales	263,000	271,764	272,500	255,125	255,000	269,838	259,500	234,136	234,000	
1,500 1,502 1,500 410 500 1,500 2,276 1,750 540 500 1,300 956 1,000 1,100 1,000 1,300 279,377 279,125 288,004 257,750 12,166 0 19,089 19,089 0 12,166 0 19,089 19,089 0 12,166 1,082 51,704 28,341 24,382 12,866 1,082 51,704 28,341 24,382 11,495 12,482 4,790 5,654 0 10,759 4,923 9,675 9,465 6,725 10,759 4,923 9,675 9,465 6,725 2,500 2,500 33,833 3,633 3,633 3,633 1,449 1,686 7,000 8,153 2,471 1,441 1,48 1,000 3,634 3,635 3,837 3,490 3,034 3,663 2,471 4,41 1,48 1,000 3,891 5,000 2,00 0 2,00 0 3,600 0 3,891 3,000 2,000 0 3,891 3,000 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 2,000 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 3,600 0 0 3,600	22-6-10-00.01 Merchandise Sales	200	3,478	2,375	829	750	1,142	1,250	0	500	
1,500 2,276 1,750 540 500 1,300 956 1,000 1,100 1,000 1,300 956 1,000 1,100 1,000 1,300 956 1,000 1,100 1,000 1,166 0 16 15 13 15 0 1 16 1,5 13 15 15 10 0 0 0 0 0 0 0 0 500 1,066 32,600 9,239 24,367 15 15 11,495 1,2482 51,704 28,341 24,382 16,509 16,509 11,495 12,482 4,790 5,654 0 0 0 0 11,495 12,482 4,790 28,341 24,382 3,734 3,734 3,734 21,589 22,146 22,791 21,807 3,632 3,471 3,833 3,471 24,77 4,823 <	22-6-10-00.02 Water Application Fees	1,500	1,502	1,500	410	500	350	500	515	500	
1,300 956 1,000 1,100 1,000 267,800 279,377 279,125 258,004 257,750 12,166 0 16 15 13 15 0 16 15 13 15 0 500 1,066 32,600 9,239 24,367 24,387 12,166 1,082 51,704 28,341 24,382 24,387 10,759 4,923 30,829 28,345 24,387 24,387 10,759 4,923 30,875 28,341 24,382 24,382 10,759 4,923 9,675 28,345 24,209 24,209 250 4,923 3,045 3,465 6,000 20 250 4,693 5,054 0,125 4,203 3,373 3,373 250 4,693 3,034 3,693 3,693 3,471 49,307 250 4,641 4,822 3,471 49,307 3,690 3,881	22-6-10-00.03 Reserve Capacity Charges	1,500	2,276	1,750	540	200	383	009	999	200	
267,800 279,977 279,125 258,004 257,750 12,166 0 19,089 19,089 0 0 0 0 0 0 500 1,066 32,600 9,239 24,367 12,666 1,082 51,704 28,341 24,367 12,666 1,082 51,704 28,341 24,367 280,466 281,060 330,829 28,341 24,387 11,495 12,482 4,790 5,654 0 10,759 4,923 9,675 9,465 6,000 21,580 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 24 0 250 459 5,056 4,641 4,822 3,771 141 148 150 18 6,829 3,771 9,658 8,122 8,034 3,034 3,663	22-6-10-00.05 Delinquent Accts Interest	1,300	926	1,000	1,100	1,000	775	1,000	225	200	
12,166	Total Fees/Assessments	267,800	279,977	279,125	258,004	257,750	272,488	262,750	235,431	235,700	-10.3%
12,166 0 19,089 19,089 0 0 16 15 13 15 15 0 0 16 15 13 15 15 0 </td <td>22 £ 20 Other Boycomia</td> <td></td>	22 £ 20 Other Boycomia										
12,166											
0 16 15 13 15 0 16 15 13 15 0 0 0 0 0 500 1,066 32,600 9,239 24,367 12,666 1,082 51,704 28,341 24,387 280,466 1,082 51,704 28,345 24,367 11,495 12,482 4,790 5,654 0 10,759 4,923 9,675 9,465 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 3,102 6,829 91,668 83,603 77,030 36,417	Capital Reserve Fund	12,166	0	19,089	19,089	0	0	0	0	12,736	
0 0 0 0 0 500 1,066 32,600 9,239 24,367 12,666 1,082 51,704 28,341 24,387 280,466 281,060 330,829 286,345 282,132 11,495 12,482 4,790 5,654 0 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,000 250 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 4,97 3,663 2,471 3,837 3,490 3,044 3,663 2,471 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 3,839 4,000 200 3,881 <t< td=""><td>22-6-20-81.00 Interest Earned</td><td>0</td><td>16</td><td>15</td><td>13</td><td>15</td><td>37</td><td>50</td><td>37</td><td>20</td><td></td></t<>	22-6-20-81.00 Interest Earned	0	16	15	13	15	37	50	37	20	
500 1,066 32,600 9,239 24,367 12,666 1,082 51,704 28,341 24,382 280,466 281,060 330,829 286,345 28,132 11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 700 938 1,000 3,839 4,000 200 200 0 0 350	22-6-20-94.00 Insurance reimb.	0	0	0	0	0	115	0	0	0	
12,666 1,082 51,704 28,341 24,382 280,466 281,060 330,829 286,345 282,132 11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 500 24 0 250 459 500 24 0 250 4,81 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 3,839 4,000 700 938 1,000 3,839 4,000 700 938 1,000	22-6-20-99.00 Miscellaneous Income	200		32,600	9,239	24,367	20,316	9,128	5,257	18,000	
280,466 281,060 330,829 286,345 282,132 11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 5,056 4,641 4,822 3,73 250 459 5,056 4,641 4,822 3,77 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 3,900 3,881 3,900 3,839 4,000 200 0 200 0 0 200 0 3,800 3,839 4,000 <tr< td=""><td>Total Other Revenue</td><td>12,666</td><td>1,082</td><td>51,704</td><td>28,341</td><td>24,382</td><td>20,468</td><td>9,178</td><td>5,294</td><td>30,756</td><td>235.1%</td></tr<>	Total Other Revenue	12,666	1,082	51,704	28,341	24,382	20,468	9,178	5,294	30,756	235.1%
280,466 281,060 330,829 286,345 282,132 11,495 12,482 4,790 5,654 0 11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 700 938 1,000 3,839 4,000 700 938 1,000 3,839 4,000 500 0 20 0 0 500											
11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 500 24 0 250 459 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 700 938 1,000 3,999 500 700 938 1,000 3,899 6,00 200 0 0 0 0 350 0 350 0 0 500 442 500 4,844 1,500	Total Revenues	280,466	281,060	330,829	286,345	282,132	292,956	271,928	240,725	266,456	-2.0%
11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,566 0 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 500 24 0 5,497 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 700 938 1,000 389 500 700 938 1,000 389 500 200 0 350 0 0 500 0 360 0 0 500 0 360 0 0	Expenses										
11,495 12,482 4,790 5,654 0 19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 500 24 0 5,497 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 700 9,658 1,000 3,893 4,000 700 938 1,000 3,893 4,000 700 938 1,000 3,893 4,000 700 0 <t< td=""><td>22-7-05 Plant Operation & Maint.</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	22-7-05 Plant Operation & Maint.										
19,651 18,909 16,415 18,546 6,000 21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 5056 4,641 4,822 3,373 5,497 5,056 4,641 4,822 3,373 2,471 141 148 150 181 200 200 9,658 9,122 8,034 9,102 6,829 2,471 91,068 83,603 77,030 81,417 49,307 200 2000 3,900 3,881 3,900 3,839 4,000 200 200 0 200 0 0 0 0 0 200 0 350 0 3,899 5,000 0 0 200 0 200 0 0 0 0 0	22-7-05-10.01 Plant Operations & Maint.	11,495	12,482	4,790	5,654	0	465	0	96	0	
21,589 22,146 22,791 21,807 19,509 10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 500 24 0 250 459 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 1,068 83,603 77,030 81,417 49,307 200 3,881 3,900 3,839 4,000 200 0 200 0 0 350 0 360 0 0 200 0 360 0 0 200 0 360	22-7-05-10.02 Distribution System Labor	19,651	18,909	16,415	18,546	6,000	10,985	12,000	13,743	13,000	
10,759 4,923 9,675 9,465 6,725 8,191 6,866 7,000 8,153 4,200 250 459 500 24 0 5,497 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 9,658 9,122 8,034 9,102 6,829 9,658 8,360 77,030 81,417 49,307 100 938 1,000 3899 500 200 0 200 0 0 500 0 350 0 0 500 442 500 4,844 1,500	22-7-05-10.03 Administrative Salaries	21,589	22,146	22,791	21,807	19,509	18,455	18,034	20,729	19,507	
8.191 6,866 7,000 8,153 4,200 250 459 500 24 0 5,497 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 3,900 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 500 442 500 360 0 500 2200 360 0 0 500 4,844 1,500 9	22-7-05-10.04 Holiday, Sick, Vacation	10,759	4,923	9,675	9,465	6,725	7,056	6,710	7,847	7,306	
250 459 500 24 0 5,497 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 10 3,900 3,881 3,900 3,839 4,000 10 938 1,000 399 500 0 200 0 200 0 0 0 0 500 442 500 360 0 0 0 2,000 293 4,500 4,844 1,500 0	22-7-05-10.05 Meter Reading	8,191	998'9	7,000	8,153	4,200	3,528	4,000	4,090	3,500	
5,497 5,056 4,641 4,822 3,373 3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 700 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 500 442 500 360 0 2,000 293 4,500 4,844 1,500	22-7-05-10.06 Employee School Labor	250	459	200	24	0	0	0	0	0	
3,837 3,490 3,034 3,663 2,471 141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 3,900 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 350 0 350 0 0 500 442 500 360 0 500 2,000 3,800 0 0 500 4,844 1,500 1,500	22-7-05-11.00 Social Security Match	5,497	5,056	4,641	4,822	3,373	3,390	3,362	3,101	3,655	
141 148 150 181 200 9,658 9,122 8,034 9,102 6,829 91,068 83,603 77,030 81,417 49,307 3,900 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 350 0 350 0 0 500 442 500 360 0 2,000 293 4,500 4,844 1,500	22-7-05-12.00 Retirement	3,837	3,490	3,034	3,663	2,471	2,937	2,538	2,528	2,654	
9,658 9,122 8,034 9,102 6,829 6,829 91,068 83,603 77,030 81,417 49,307 49,307 3,900 3,881 3,900 3,839 4,000 700 700 938 1,000 399 500 0 200 0 200 0 0 0 350 0 350 0 0 0 500 442 500 360 0 0 2,000 293 4,500 4,844 1,500	22-7-05-13.00 Unemployment	141	148	150	181	200			25	50	
91,068 83,603 77,030 81,417 49,307 3,900 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 350 0 350 0 0 500 442 500 4,844 1,500	22-7-05-14.00 Insurances	9,658	9,122	8,034	9,102	6,829	8,167	7,877	7,928	8,120	
3,900 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 350 0 350 0 0 500 442 500 360 0 2,000 293 4,500 4,844 1,500	Total Plant Operation & Maintenance	91,068	83,603	77,030	81,417	49,307	54,983	54,522	60,087	57,793	6.0%
3,900 3,881 3,900 3,839 4,000 700 938 1,000 399 500 200 0 200 0 0 350 0 350 0 0 500 442 50 360 0 2,000 293 4,500 4,844 1,500	22-7-15 Office Expense										
700 938 1,000 399 500 200 0 200 0 0 350 0 350 0 0 500 442 500 360 0 2,000 293 4,500 4,844 1,500	22-7-15-20.01 Office Expense	3,900	3,881	3,900	3,839	4,000	3,026	7,250	6,918	7,250	
200 0 200 0 0 350 0 350 0 0 500 442 500 360 0 2,000 293 4,500 4,844 1,500	22-7-15-25.00 Equipment Prchse curren	700	938	1,000	399	200	0	200	1,153	0	
350 0 350 0 0 500 442 500 360 0 2,000 293 4,500 4,844 1,500	22-7-15-25.02 Equipment Prchse capita	200	0	200	0	0	0	0	0	0	
500 442 500 360 0 2,000 293 4,500 4,844 1,500	22-7-15-26.00 Equipment Maintenance/Rep	350	0	350	0	0	64	100	64	100	
2,000 293 4,500 4,844 1,500	22-7-15-42.00 Profesional Training/Educ	200	442	500	360	0	135	250	0	250	
	22-7-15-43.00 Legal Expense	2,000	293	4,500	4,844	1,500	74	1,000	174	750	
22-7-15-44.00 Computer Support 1,750 495 1,500 1,168 1,280 958	22-7-15-44.00 Computer Support	1,750	495	1,500	1,168	1,280	958	1,250	1,141	1,280	
22-7-15-45.00 Auditt Expense 2,000 2,500 1,357 422 500 1,520 1,520	22-7-15-45.00 Audit Expense	2,000	2,500	1,357	422	200	1,520	1,600	182	1,600	

Control Ledger Descriptions 2017 2018 2019 <t< th=""><th></th><th></th><th></th><th>Water De</th><th>Water Department 2021 Budget</th><th>21 Budget</th><th></th><th></th><th></th><th></th><th></th></t<>				Water De	Water Department 2021 Budget	21 Budget					
Budget							-				2020 to 2021
1,000 1,00	General Ledger Descriptions	2017 Budget	2017 Actuals	2018 Budget	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget	Budget % change
1,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	22-7-15-45.03 Outside/Contracted Servic	3,300	0	1,000	0	200	0	200	200	1,000	
1,10,10 1,10	22-7-15-50.00 Bad Debts Expenses	0	0	0	0	0					
10,00 10,00 10,00 10,00 10,00 10,00 10,00 10,000	22-7-15-99.00 Interest Paid on Deposits	25	29	30	45	20	63	75	63	92	
14,775 8,673 14,447 11,103 8,320 5,840 12,525 10,315 12,306 12,500 12,520 12,411 1,200 1,778 1,778 1,780 1,7	22-7-15-99.01 Misc. Office	90	100	100	26	0			121		
25,600 26,230 25,600 26,244 23,000 22,484 23,000 1,282 25,600 1,281 1,200 1,281 1,200 1,281 1,200 1,281 1,200 1,281 1,200 1,280 1,386 1,000 1,282 2,862 1,280 2,812 2,820 2,82	Total Office Expense	14,775	8,679	14,437	11,103	8,330	5,840	12,525	10,315	12,305	-1.8%
25,600 26,230 25,600 28,055 28,000 22,484 23,000 21,484 23,000 22,000 1,386 1,750 1,376 1,	22-7-20 Buildings and Grounds										
2000 1282 750 1241 1200 1778 1750 1346 1750 1700 1	22-7-20-30.00 Electricity	25,600	26,230	25,600	28,055	28,000	22,484	23,000	21,494	23,000	
1,200 915 1,200 1,467 1,500 941 1,500 556 1,000 1,	22-7-20-31.00 Phone	2,000	1,282	750	1,241	1,200	1,778	1,750	1,346	1,750	
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	22-7-20-33.00 Heat	1,200	915	1,200	1,467	1,500	941	1,500	929	1,000	
8 1,26 8 1,26 8 1,26 6 6,087 8,564 5,831 6,045 6,387 5,868 9 2000 81 200 12388 5,000 7,744 3,750 6,039 2,250 1,855 2,250 2,200 1,200 1,209 1,100 1,209 1,100 2,247 2,200 2,0369 2,2560 1,855 2,250 2,207 1,855 2,250 2,247 2,247 2,250 2,2636 2,2560 2,267 2,2771 2,267 2,247 2,247 2,258 2,258 2,258 2,258 2,258 2,2771 2,220 2,247 2,247 2,258 2,258 2,258 2,258 2,247 2,247 2,248 2,248 2,2771 2,247 2,247 2,248 2,2	22-7-20-34.00 Water & Sewer	0	15	0	0	0	0		1		
1,000 811 200 817 200 1,000 2,988 2,000 1,7744 2,500 3,000 2,280 2,2	22-7-20-48.00 Insurance	8,126	8,126	5,968	6,067	5,554	5,831	6,045	296'9	5,858	
1,000 2,988 5,000 7,794 3,750 6,039 2,250 1,865 2,250 2,500 1,000 2,247 2,530 2,936	22-7-20-62.01 Building Supplies	200	81	200	97	200	10	200	0	200	
1,000 1,299 1,300 2,247 2,500 3,093 3,000 1,625 2,550 2,500 2,534 2,7101 2,534 2,7100 2,5282 2,9360 2,9360 2,8362 2,8552 2,7111 2,7101 2,7102 2,7103 2,71	22-7-20-62.02 Building Maintenance	000'6	2,988	5,000	7,794	3,750	6:039	2,250	1,865	2,250	
26,334 26,334 27,000 25,282 29,360 29,360 29,562 29,552 27,711 20,252 1,180 1,100 92 0 0 0 0 0 0 0 0 0	22-7-20-66.00 Snow Removal	1,000	1,299	1,300	2,247	2,500	3,093	3,000	1,625	2,500	
1,250 1,180 1,100 92 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	22-7-20-81.00 Interest Expense	26,334	26,334	27,000	25,282	29,360	29,360	28,552	28,552	27,711	
1,000 1,00	22-7-20-99.00 Misc. B&G Expense	1,250	1,180	1,100	92	0	0	0	0	0	
1,600 851 1,000 994 1,200 2,176 3,276 5,151 18,000 3,145 1,500 3,245 1,200 2,176 3,276 2,170 3,000 3,183 2,560 2,176 2,170 3,000 3,183 2,560 2,176 2,170 3,000 3,183 2,560 2,142 2,170 3,183 2,560 2,160 2,144 2,750 2,442 2,500 2,194 2,170 3,000 3,185 2,500 2,194 2,170 3,000 3,185 2,500 2,194 2,150 2,194	Total Buildings and Grounds	74,710	68,453	68,118	72,342	72,064	69,536	66,297	61,804	64,269	-3.1%
1,600 851 1,000 994 1,200 2,178 3,278 2,170 3,000 1,600 851 1,000 994 1,200 2,178 3,278 2,170 3,000 1,500 2,641 2,750 2,412 2,500 2,106 2,500 1,396 2,500 1,500 1,646 1,750 1,606 1,750 1,126 1,500 2,194 1,500 1,500 1,646 1,750 1,606 1,750 1,126 1,500 2,194 1,500 1,500 1,646 1,750 1,606 1,750 1,126 1,500 2,194 1,500 1,500 2,141 2,750 2,412 2,500 2,106 2,500 1,396 2,500 1,500 2,161 2,750 2,412 2,500 4,4753 37,900 35,919 49,183 1,500 3,971 6,000 7,255 7,779 6,66 7,449 3,716 7,500 1,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	22-7-40 Plant Operations Expense										
1,600 851 1,000 994 1,200 2,178 3,278 2,170 3,000 2,560 2,641 2,750 2,412 2,500 2,106 2,500 1,936 2,500 2,560 2,641 2,750 2,412 2,500 2,106 2,500 1,936 2,500 1,500 1,046 1,750 1,074 1,750 1,126 1,000 2,194 1,500 2,500 2,194 2,750 2,142 2,500 2,106 2,500 1,936 2,500 1,500 2,161 76,112 56,841 53,360 44,753 37,300 36,919 49,183 1,500 2,161 76,112 56,841 53,360 44,753 37,300 3,5919 49,183 1,500 2,00 2,00 2,00 0 0 0 0 0 1,500 1,001 4,000 2,950 3,000 2,695 3,000 0 1,500 1,750 1,750 1,703 5,00 1,072 10,449 7,181 10,000 1,500 1,190 4,000 2,950 3,000 2,695 3,000 0 2,500 1,180 1,780 1,780 1,783 500 1,200 2,500 1,180 1,190 1,190 1,190 1,23 500 123 500 123 500 1,180 1,260 1,260 1,231 1,231 1,314 1,072 10,449 1,181 10,000 1,180 1,190 1,190 1,190 1,200 1,23 500 1,23 500 1,180 1,180 1,180 1,180 1,280 1,231 500 1,231 500 1,231 500 1,180 1,180 1,180 1,180 1,231 1,231 500 1,231 500 1,231 500 1,180 1,180 1,180 1,180 1,231 1,231 500 1,231 500 1,231 500 1,180 1,180 1,180 1,180 1,181	22-7-40-44.01 Consultant Services			32,600	9,233	23,367	16,739	6,628	5,151	18,000	
bervic 1,000 0 0 36,512 41,522 23,043 22,605 22,994 24,688 23,183 6 2,560 2,560 2,564 2,750 2,412 2,500 2,106 2,500 1,936 2,500 2,106 2,500 2,106 2,500 2,106 2,500 2,106 2,106 2,106 2,106 2,500 2,108 2,109 2,100 2,109 2,100 2,109 2,100 2,109 2,100 2,109 2,109 2,100 2,109 2,109 2,100 2,109 2,109 2,100 2,109 2,109 2,100 2,109 2,109 2,100 2,109 2,109 2,100 2,109 2,10	22-7-40-45.02 Outside Testing	1,600	851	1,000	994	1,200	2,178	3,278	2,170	3,000	
1,500 2,560 2,641 2,750 1,606 1,750 1,126 1,126 1,500 1,936 2,500 1,00	22-7-40-45.03 Outside/Contracted Servic	1,000	0	36,512	41,522	23,043	22,605	22,994	24,468	23,183	
sals 1,500 1,646 1,750 1,600 1,750 1,750 1,750 1,750 1,750 1,150 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,750 1,700 0 1,000 0 1,000 <td>22-7-40-45.04 Permits & Fees</td> <td>2,560</td> <td>2,641</td> <td>2,750</td> <td>2,412</td> <td>2,500</td> <td>2,106</td> <td>2,500</td> <td>1,936</td> <td>2,500</td> <td></td>	22-7-40-45.04 Permits & Fees	2,560	2,641	2,750	2,412	2,500	2,106	2,500	1,936	2,500	
ns Ex 500 1,500 1,074 1,500 0 1,000 0 1,000 0 1,000 0 1,000	22-7-40-50.01 Supplies and Chemicals	1,500	1,646	1,750	1,606	1,750	1,126	1,500	2,194	1,500	
ration 5,160 5,161 76,112 56,841 53,360 44,753 37,900 35,919 49,183 10 rise 0 782 0	22-7-40-99.00 Misc. Plant Operations Ex	200	22	1,500	1,074	1,500	0	1,000	0	1,000	
tt 0	Total Plant Operations Expense	7,160	5,161	76,112	56,841	53,360	44,753	37,900	35,919	49,183	29.8%
t to Daily 782 0 <t< td=""><td>22-7-41 Distribution System Expense</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	22-7-41 Distribution System Expense										
Adaint 6,000 3,971 6,000 7,255 7,779 666 7,449 3,716 7,500 Pense 7,023 4,275 5,000 4,472 5,500 406 3,000 1,677 2,500 Cons 0 <td>22-7-41-50.00 Inventory Adjustment</td> <td>0</td> <td>782</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td></td>	22-7-41-50.00 Inventory Adjustment	0	782	0	0	0	0	0	0	0	
Pense 7,023 4,275 5,000 4,472 5,500 406 3,000 1,677 2,500 Cons 0	22-7-41-52.00 Distribution System Maint	6,000	3,971	6,000	7,255	7,779	999	7,449	3,716	7,500	
Const 0 <td>22-7-41-52.01 Meters & Related Expense</td> <td>7,023</td> <td>4,275</td> <td>5,000</td> <td>4,472</td> <td>5,500</td> <td>406</td> <td>3,000</td> <td>1,677</td> <td>2,500</td> <td></td>	22-7-41-52.01 Meters & Related Expense	7,023	4,275	5,000	4,472	5,500	406	3,000	1,677	2,500	
stem 0	22-7-41-59.00 Distribution System Cons	0	0	0	0	0	0	0	0	0	
stern 250 620 250 35 35 0 0 1,787 0 ie 13,273 9,648 11,250 11,762 13,314 1,072 10,449 7,181 10,000 1,500 1,001 4,000 209 1,000 385 815 198 500 1,100 1,190 4,000 2,950 3,000 2,695 3,000 0 2,500 1 oils 1,750 1,726 1,000 703 500 123 500 30 500	22-7-41-97.01 Customer line installation	0	0	0	0	0	0	0	0	0	
4.6 13,273 9,648 11,250 11,762 13,314 1,072 10,449 7,181 10,000 1,500 1,001 4,000 209 1,000 385 815 198 500 1,000 1,190 4,000 2,950 3,000 2,695 3,000 0 2,500 1,01 1,750 1,726 1,000 703 500 123 500 32 500	22-7-41-99.00 Misc. Distribution System	250	620	250	35	35	0	0	1,787	0	
1,500 1,101 4,000 209 1,000 385 815 198 198 1098 1,000 1,190 1,190 4,000 2,950 3,000 2,695 3,000 0 1,750 1,726 1,000 703 500 123 500 32	Total Distribution System Expense	13,273	9,648	11,250	11,762	13,314	1,072	10,449	7,181	10,000	-4.3%
1,500 1,001 4,000 209 1,000 385 815 198 198 1,000 1,190 4,000 2,950 3,000 2,695 3,000 0 1,150 1,726 1,000 703 500 123 500 32	22-7-50 Equipment Expense										
1,000 1,190 4,000 2,950 3,000 2,695 3,000 0 0 1.750 1,750 1,000 703 500 123 500 32	22-7-50-50.00 Parts and Supplies	1,500	1,001	4,000	209	1,000	385	815	198	200	
1,750 1,726 1,000 703 500 123 500 32	22-7-50-50.01 Outside Repair Work	1,000	1,190	4,000	2,950	3,000	2,695	3,000	0	2,500	
	22-7-50-51.00 Equipment Fuels And Oils	1,750	1,726	1,000	703	200	123	200	32	500	

			Water De	Water Department 2021 Budget	321 Budget					
										2020 to 2021
	2017	2017	2018	2018	2019	2019	2020	2020	2021	Budget
General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	% change
22-7-50-53.00 Purchase-current year	2,500	391	1,403	0	0	0	0	896	0	
22-7-50-53.01 Purchase-Capital	0	0	0	0	13,500	13,671	17,356	0	0	
22-7-50-54.01 Capital Equip. Reserve Fu	000'9	34,690	000'9	0	0	0	0	0	0	
22-7-50-59.00 Safety Equipment	200	186	009	0	0	0	0	24	0	
22-7-50-99.00 Misc. Supplies	0	104	0	0	0	0	0	86	0	
Total Equipment Expense	13,250	39,287	16,903	3,862	18,000	16,874	21,671	1,319	3,500	-83.8%
Total Expenses	214,236	214,830	263,851	237,327	214,375	193,059	203,363	176,625	197,050	-3.1%
Loan Costs										
Bond Bank (Main Project)	14,737	14,737	15,316	15,316	15,918	15,918	16,543	16,543	17,193	
Bond Bank (100c Pearl)	4,314	4,314	4,483	4,483	4,659	4,659	4,843	4,843	5,033	
SRLF (30 years at -3%)	47,180	47,180	47,180	47,180	47,180	47,180	47,180	0	47,180	
Total Annual Loan Costs	66,230	66,230	626'99	66,99	67,757	29,757	68,565	21,386	69,406	
Expenses + Loan Costs	280,466	281,060	330,829	304,306	282,132	260,816	271,928	198,011	266,456	-2.0%
Estimated Revenue	280,466	281,060	330,829	286,345	282,132	292,956	271,928	240,725	266,456	
Revenue Minus Expenses	0	0	0	-17,961	0	32,140	0	42,714	0	

WATER DEPARTMENT TREASURER'S REPORT

January 1, 2020- December 31, 2020

63.80

174.14

181.65

500.00

1,624.69

1,141.41

Checking Account - Capital Equipment Fund	65,838.57 36,741.52	102,580.09
Receipts during the year:		
Water Sales Water Deposits A/R Water Merchandise Sale Interest Earned - Capital Equipment Fund Planning Advance Application Fees Reserve Capacity Fees	238,605.87 850.00 293.16 36.76 11,938.51 515.00 555.00	
		252,794.30
Total Available		355,374.39
Disbursements: Accounts Receivable/Meter Deposits Account Payable Peoples United Bank Plant Operation & Maintenance Labor Distribution System Labor Administrative Salaries Holiday, Sick Vacation, Pay Meter Reading Social Security Match Retirement Unemployment Insurances Office Expense Equipment Purchase/Current Year	201.76 2,413.70 21,385.72 95.21 13,743.35 20,728.61 7,847.28 4,089.87 3,101.25 2,528.23 25.00 7,890.89 6,917.61 1,153.34	

Equipment Maintenance/Repair

Professional Training/Education

Outside Contracted Services

Legal Expense Computer Support

Audit Expense

Snow Removal

Interest Expense Consultant Services Outside Testing Outside Contracted Services Permits & Fees	28,551.50 5,151.00 2,170.00 24,467.92 1,936.21	
Supplies and Chemicals	2,193.65	
Distribution System - Maintenance	3,716.12	
Meters & Parts Supplies	1,677.45	
Misc. Distribution System	1,787.95	
Parts & Supplies	197.55	
Equipment Fuels and Oils	32.10	
Purchase Current Year	968.00 24.00	
Safety Equipment		
Miscellaneous Supplies	97.50	
Total Disbursements		198,934.28
Balance on Hand 12-31-2020		156,440.11
Balance on Hand 12-31-2020		
Checking Account Money Market Account - Capital Equipment	119,661.83 36,778.28	156,440.11

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_			Waste	water De	Wastewater Department 2021 Budget	2021 Bu	dget				
2											2020 to 2021
3		2017	2017	2018	2018	2019	2019	2020	2020	2021	Budget
4	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	% change
2	Revenue										
9	24-6-10 Fees/Assessments										
7	24-6-10-00.01 Sewer Assessments	\$486,000	\$486,142	\$487,200	\$483,539	\$483,000	\$494,147	\$492,000	\$464,928	\$465,000	
∞	24-6-10-00.02 Sewer Application Fees	\$2,500	\$3,853	\$2,500	\$1,375	\$1,000	\$1,925	\$1,500	\$1,000	\$1,000	
6	24-6-10-00.03 Reserve Capacity Charge	\$2,000	\$2,045	\$2,000	\$630	\$500	\$760	\$750	\$840	\$750	
10	24-6-10-00.05 Delinquent Accts Interes	\$2,000	\$1,865	\$2,000	\$2,077	\$2,000	\$1,467	\$1,500	\$427	\$200	
11	24-6-10-99.00 Misc. Fees/Assessments	0\$	\$0	\$0	0\$	\$0	0\$	0\$	0\$	0\$	
12	Total Fees/Assessments Revenue	\$492,500	\$493,905	\$493,700	\$487,621	\$486,500	\$498,299	\$495,750	\$467,196	\$467,250	-5.7%
5 4	24-6-20 Other Bevenile										
	_	0114	4100	0000	Occa	0000	4004	0000	4217	¢150	
<u>^</u>	_	UST \$	5197	007¢	677\$	007\$	\$201	007\$	\$717	OSTS	
16	24-6-20-94.01 Reserve Fund	\$20,000	\$0	\$37,937	\$0	\$87,350	\$345	\$52,500	\$0	\$57,566	
17	24-6-20-94.02 Community Improvement RL Fund	\$65,000	\$56,000	\$0	\$0	\$0	\$33,309	\$0	\$0	\$0	
18	24-6-20-94.03 Insurance Proceeds	0\$	\$903	\$18,550	\$16,950	\$0	\$5,816	0\$	0\$	0\$	
19	24-6-20-99.00 Miscellaneous Revenue	0\$	\$1,286	\$1,000	\$3,609	\$1,000	\$1,583	\$21,000	\$11,169	\$22,228	
20	Total Other Revenue	\$85,150	\$58,381	\$57,687	\$20,788	\$88,550	\$41,254	\$73,700	\$11,381	\$82,944	12.5%
21											
22	24-6-30 Loan Proceeds									\$345,000	
72	_								L		
24	Total Revenue	\$577,650	\$552,286	\$551,387	\$508,409	\$575,050	\$539,553	\$569,450	\$478,577	\$895,194	57.2%
26	Expenses										
27											
28	24-7-05-10.01 Plant Operations & Maint.	\$78,064	\$77,217	\$31,061	\$33,234	0\$	\$1,055	0\$	\$275	\$500	
29	24-7-05-10.02 Collection System Labor	\$15,946	\$17,547	\$16,500	\$9,044	\$14,401	\$2,821	\$10,000	\$3,035	\$5,500	
30	24-7-05-10.03 Administrative Salaries	\$18,604	\$19,242	\$19,706	\$19,921	\$22,242	\$20,565	\$20,801	\$20,557	\$21,169	
31	24-7-05-10.04 CTO & Holiday	\$20,870	\$19,765	\$20,640	\$25,117	\$7,208	\$5,641	\$7,153	\$5,940	665'2\$	
32	24-7-05-10.05 Meter Reading	0\$	0\$	\$0	0\$	\$4,200	\$3,528	\$4,000	\$2,691	\$3,700	
33	24-7-05-11.00 Social Security Match	\$10,654	\$10,464	\$6,725	\$6,337	\$3,348	\$2,389	\$3,000	\$2,466	\$3,805	
34	24-7-05-12.00 Retirement	\$7,380	\$7,386	\$4,395	\$4,717	\$2,509	\$1,475	\$1,600	\$1,939	\$2,749	
35	24-7-05-13.00 Unemployment	\$273	\$445	\$500	\$544	\$550	\$0	\$550	\$25	\$250	
36	24-7-05-14.00 Insurances	\$19,493	\$23,104	\$8,352	\$11,629	\$4,592	\$8,017	\$7,928	\$7,853	\$8,090	
37	24-7-05-15.00 Uniforms	\$3,750	\$4,199	\$1,228	\$1,622	\$0	\$0	\$0	\$0	\$0	

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_			Waste	water De	Wastewater Department 2021 Budget	2021 Bu	dget				
2											2020 to 2021
3		2017	2017	2018	2018	2019	2019	2020	2020	2021	Budget
4	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	% change
38	24-7-05-99.00 Misc. Benefits	\$375	\$362	\$375	\$0	\$200	\$0	\$200	\$0	0\$	
39	Total Salaries & Benefits	\$175,409	\$179,730	\$109,482	\$112,165	\$59,250	\$45,491	\$55,232	\$44,781	\$53,362	-3.4%
4	24-7-15 Office Expense										
42	24-7-15-20.01 Office Expense	\$4,000	\$3,949	\$4,000	\$3,643	\$3,800	\$3,155	\$7,250	\$6,933	\$7,250	
43	24-7-15-25.00 Equipment Prchse curren	\$500	\$65\$	\$1,000	\$399	\$500	\$0	\$200	\$1,153	0\$	
44	24-7-15-25.02 Equipment Prchse capita	0\$	\$0	0\$	0\$	0\$	\$0	0\$	\$0	0\$	
45	24-7-15-26.00 Equipment Maintenance/Rep	\$200	\$4	\$400	\$0	0\$	96\$	0\$	\$77	0\$	
46	24-7-15-42.00 Profesional Training/Educ	\$1,500	\$158	\$73	\$95	0\$	\$135	0\$	\$0	0\$	
47	24-7-15-43.00 Legal Expense	\$1,750	\$458	\$6,000	\$7,199	\$1,750	\$1,155	\$1,200	\$174	\$750	
48	24-7-15-44.00 Computer/Systems Support	\$2,500	\$370	\$1,500	\$1,693	\$1,780	\$36\$	\$1,750	\$1,141	\$1,280	
49	24-7-15-45.00 Audit Expense	\$2,600	\$2,500	\$1,356	\$422	\$1,500	\$2,360	\$2,500	\$545	\$2,500	
20	24-7-15-45.03 Contracted Outside Servic	\$11,250	\$3,540	\$200	0\$	\$750	\$0	\$750	\$1,445	\$1,000	
21	24-7-15-50.00 Bad Debt Expense	\$200	\$0	0\$	\$0	0\$	\$0	0\$	\$0	0\$	
52	24-7-15-99.00 Misc. Office	0\$	\$0	\$0	\$78	\$0	\$0	0\$	\$0	0\$	
53	Total Office Expense	\$25,100	\$11,917	\$14,829	\$13,529	\$10,080	\$2,858	\$13,950	\$11,468	\$12,780	-8.4%
55	24-7-20 Buildings and Grounds										
26	24-7-20-30.00 Electricity	\$59,000	\$57,205	\$57,000	\$54,193	\$55,000	\$59,364	\$60,000	\$53,261	\$57,000	
57	24-7-20-31.00 Phone	\$3,000	\$3,027	\$2,580	\$3,048	\$3,100	\$3,993	\$4,000	\$3,942	\$4,000	
58	24-7-20-33.00 Heat	\$7,000	\$6,629	\$7,000	\$8,980	\$9,000	\$7,454	\$8,500	\$3,930	\$7,500	
29	24-7-20-34.00 Water & Sewer	\$75	\$15	\$60	\$0	0\$	\$0	0\$	\$200	\$200	
09	24-7-20-35.00 Mowing	\$250	\$240	\$250	\$240	\$250	\$240	\$250	\$43		
61	24-7-20-48.00 Insurance	\$18,566	\$18,565	\$13,580	\$15,240	\$13,012	\$13,507	\$14,145	\$15,124	\$13,557	
62	24-7-20-62.01 Building Supplies	\$400	\$366	\$600	\$904	\$1,000	\$588	\$1,000	\$489	\$1,000	
63	24-7-20-62.02 Building Maintenance	\$3,167	\$3,225	\$4,167	\$7,406	\$8,250	\$7,898	\$2,250	\$1,858	\$2,250	
64	24-7-20-66.00 Snow Removal Expen	\$500	\$815	\$850	\$760	\$800	\$1,852	\$1,500	\$1,124	\$1,500	
65	24-7-20-81.00 Interest Expense	\$12,026	\$11,343	\$11,500	\$11,592	\$11,750	\$11,696	\$11,750	\$7,730	\$11,750	
99	24-7-20-99.00 Trash & Recycling	\$1,100	\$2,027	\$2,000	\$1,250	\$1,500	\$608	\$1,300	\$2,597	\$1,800	
29	Total Buildings and Grounds	\$105,084	\$103,457	\$99,587	\$103,613	\$103,662	\$107,201	\$104,695	\$90,297	\$100,557	-4.0%
69	24-7-40 Plant Operations Expense										
20	24-7-40-45 00 Sludge Disnosal Expense	\$20.750	\$23.088	\$30,000	\$26.063	\$25,000	ζÛ	\$20,000	\$18 999	\$25,224	
)	ביייקלים והפסלפים סימיהים ביילים ביילים בייים ביים בייים ביים בייים ביים בייים	7,014	74,000	200,000	740,000	777	>	440,000	, 10, 01 y	74-0,1-1-1	

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_			Waste	water De	Wastewater Department 2021	2021 Bu	Budget				
7											2020 to 2021
3		2017	2017	2018	2018	2019	2019	2020	2020	2021	Budget
4	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	% change
71	24-7-40-45.02 Outside Testing	\$4,000	\$3,960	\$5,000	\$4,026	\$3,900	\$24,754	\$25,000	\$2,585	\$19,200	
72	24-7-40-45.03 Outside/Contracted Servic	\$3,000	\$3,631	\$112,900	\$114,772	\$204,384	\$207,071	\$209,000	\$213,376	\$208,648	
73	24-7-40-45.04 Permits and Fees	\$810	\$810	\$1,000	\$1,013	\$1,000	\$2,488	\$5,000	\$810	\$3,300	
74	24-7-40-50.00 Lab Supplies	009\$	\$592	\$600	£28\$	006\$	\$810	\$1,000	\$3,248	\$1,000	
75	24-7-40-50.01 Other Supplies	\$1,000	\$993	\$2,500	\$1,682	\$1,750	\$1,238	\$1,400	\$86\$	\$2,000	
92	24-7-40-50.02 Chemicals	\$7,750	\$7,126	\$8,200	\$6,444	\$6,500	\$866	\$1,500	\$4,516	\$1,400	
77	24-7-40-99.00 Misc. Plant Operations Ex	\$50	\$0	\$50	\$38	\$0	\$6,532	\$6,500	\$46	\$6,000	
78	Total Plant Operations Expense	\$37,960	\$40,199	\$160,250	\$154,911	\$243,434	\$243,760	\$269,400	\$244,568	\$266,772	-1.0%
ر د											
) 8	24-7-41 Collection System Expense										
81	24-7-41-50.00 Inventory Adjustment	\$0	-\$955	\$0	\$167	\$0	\$0	\$0	\$0	\$0	
82	24-7-41-52.00 Collection System Maint./	\$10,000	\$7,905	\$10,000	\$6,595	\$5,000	\$6,401	\$6,500	\$4,927	\$10,000	
83	24-7-41-52.01 Pumping Station Expense	\$750	\$17	\$771	\$13,176	\$5,500	\$658	\$2,500	\$11,385	\$345,000	
84	24-7-41-59.00 Collection System Constr	\$65,000	\$55,894	\$0	0\$	\$0	\$0	0\$	\$0	0\$	
85	24-7-41-97.01 Customer line installatio	0\$	\$0	\$0	0\$	\$0	\$0	0\$	\$0	0\$	
98	24-7-41-99.00 Misc. Collection System E	0\$	\$8	\$0	0\$	\$0	\$0	0\$	\$0	0\$	
87	Total Collection System Expense	\$75,750	\$62,869	\$10,771	\$19,938	\$10,500	\$7,059	000′6\$	\$16,312	\$355,000	3844.4%
8 8	24-7-50 Parte and Sunnline										
3											
90		\$1,300	\$2,168	\$2,500	\$375	\$3,000	\$4,757	\$4,000	\$1,391	\$2,000	
91	24-7-50-50.01 Outside Repairs & Parts	\$3,000	\$4,495	\$22,500	\$24,443	\$5,000	\$13,684	\$11,339	\$11,875	\$6,000	
95	24-7-50-50.02 Hardware	\$300	\$0	\$0	\$0	\$0	\$14	\$0	\$72	\$0	
93	24-7-50-51.00 Equipment Fuels And Oils	\$1,300	\$1,399	\$566	\$640	\$250	\$0	\$0	\$464	\$500	
94	24-7-50-53.00 Purchase-current year	\$6,396	\$1,202	\$69,073	\$0	\$65,500	\$65,000	\$21,381	\$968	\$11,650	
95	24-7-50-53.01 Purchase-Capital	\$23,558	\$0	\$18,000	0\$	\$30,000	\$0	\$32,000	\$0	\$40,000	
96	24-7-50-54.01 Capital Equip. Reserve Fu	0\$	\$22,686	\$0	0\$	\$0	\$0	0\$	\$0	0\$	
6	24-7-50-59.00 Safety Equipment	\$200	\$172	\$200	\$8\$	\$0	6\$	0\$	\$2\$	0\$	
86	24-7-50-99.00 Misc. Supplies	0\$	0\$	\$0	0\$	\$0	\$347	0\$	\$126	0\$	
66	Total Parts and Supplies	\$36,354	\$32,122	\$113,139	\$25,543	\$103,750	\$83,812	\$71,720	\$14,955	\$60,150	-16.1%
101	Total Expenses	\$455,657	\$430,294	\$508,05\$	\$429,698	\$530,676	\$495,181	\$523,996	\$422,381	\$848,622	62.0%
103	103 Loan Expense	\$121,993	\$121,993	\$43,329	\$43,329	\$44,374	\$44,373	\$45,454	\$33,661	\$46,572	

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~			Waste	water De	Wastewater Department 2021 Budget	2021 Bu	dget				
2											2020 to 2021
3		2017	2017	2018	2018	2019	2019	2020	2020	2021	Budget
4	General Ledger Descriptions	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	% change
10	04 Total Expenses & Loan Expense	\$577,650	\$552,286	\$551,387	\$473,027	\$575,050	\$539,554	\$552,286 \$551,387 \$473,027 \$575,050 \$539,554 \$569,450 \$456,042	\$456,042	\$895,194	
10.	05 Revenues less Expenses	0\$	0\$	0\$	\$35,382	0\$	0\$	0\$	\$22,535	0\$	
106	S						•			•	
10.	07 Loan Expense Detail										
108	08 State Revolving Loan Payment	\$90,872	\$90,872	0\$	0\$	0\$	0\$	0\$	0\$	0\$	
105	09 FHA Loan Payment (prinicpal only)	\$20,008	\$20,008	\$20,795	\$20,795	\$21,612	\$21,612	\$22,461	\$22,461	\$23,344	
11(10 State RLF Main St siphon (principal only)	\$8,909	\$8,909	\$9,087	\$9,087	\$9,269	\$9,269	\$9,454	0\$	\$9,643	
11	11 State RLF PH Bridge Sewer line (principal only)	\$2,204	\$2,204	\$2,248	\$2,248	\$2,293	\$2,293	\$2,339	0\$	\$2,385	
11,	12 RLF Loan - Route 15 Sewer Ext.			\$11,200	\$11,200	\$11,200	\$11,200	\$11,200	\$11,200	\$11,200	
11	13 Total Other Expense	\$121,993	\$121,993	\$43,329	\$43,329	\$44,374	\$44,373	\$45,454	\$33,661	\$46,572	

WASTEWATER DEPARTMENT TREASURER'S REPORT

January 1, 2020- December 31, 2020

Checking Account 83,467.02
Union Bank Capital Equipment Fund 55,203.66

138,670.68

Receipts during the year:

Accounts Receivable -Sewer Sales	465,254.76
VLCT PACIF Insurance	5,815.69
Interest Earned	212.36
Application Fees	1,000.00
Reserve Capacity Fees	840.00

473,122.81

Total Available 611,793.49

Disbursements:

Dispuisements	<u>).</u>	
24-2-00-20.00	Accounts Payable	18,436.22
24-2-00-25.02	Notes Payable Village CIG	11,194.46
24-2-00-25.04	Notes Payable - Peoples United	-
24-2-00-25.06	Notes Payable - Peoples United	-
24-2-00-25.08	Notes Payable - Peoples United	100.00
24-2-00-25.09	Notes Payable - Peoples United	22,451.25
24-7-05-10.01	Plant Operations & Maintenance Labor	274.89
24-7-05-10.02	Collection System Labor	3,035.23
24-7-05-10.03	Administrative Salaries	20,556.55
24-7-05-10.04	Holiday, Sick, Vacation	5,940.32
24-7-05-10.05	Meter Reading	2,690.91
24-7-05-11.00	Social Security Match	2,466.27
24-7-05-12.00	Retirement	1,938.96
24-7-05-13.00	Unemployment	25.00
24-7-05-14.00	Insurances	7,829.42
24-7-15-20.01	Office Expense	6,932.55
24-7-15-25.00	Equipment Purchase- Current Year	1,153.34
24-7-15-26.00	Equipment Maintenance/Repair	76.75
24-7-15-43.00	Legal Expense	174.14
24-7-15-44.00	Computer System Support	1,141.41
24-7-15-44.00	Audit Expense	544.95
24-7-15-45.03	Contracted Outside Services	500.00
24-7-20-30.00	Electricity	48,981.59
24-7-20-31.00	Phone	3,879.46
24-7-20-33.00	Heat	3,930.01
24-7-20-35.00	Mowing	200.00
24-7-20-45.00	Janitorial Services	42.90
24-7-20-48.00	Insurances	15,124.31
24-7-20-62.01	Building Supplies	488.52

24-7-20-62.02 Bu	uilding Maintenance	1,857.61	
24-7-20-66.00 Sr	now Removal	1,123.71	
24-7-20-81.00 Int	terest Expense	7,729.97	
24-7-20-99.00 Tr	ash & Recycling	2,378.50	
24-7-40-44.01 Cd	onsultant Services	187.50	
24-7-40-45.00 SI	udge Disposal Expense	16,670.06	
24-7-40-45.02 Ou	utside Testing	2,585.24	
24-7-40-45.03 Ou	utside/Contracted Services	213,188.58	
24-7-40-45.04 Pe	ermits and Fees	-	
24-7-40-50.00 La	ab Supplies	3,248.45	
24-7-40-50.01 Ot	ther Supplies	988.12	
24-7-40-50.02 Ch	nemicals	4,515.58	
24-7-40-99.00 Mi	iscellaneous Plant Operations	45.57	
24-7-41-52.00 Cd	ollection System Maintenance	4,927.04	
24-7-41-52.01 Pu	umping Station Expense	10,312.80	
24-7-50-50.00 Pa	arts and Supplies	1,322.41	
24-7-50-50.01 Ou	utside Repairs & Parts	11,875.18	
24-7-50-50.02 Ha	ardware	72.17	
24-7-50-51.00 Ed	quipment Fuels and Oils	463.67	
24-7-50-53.00 Pu	urchase Current Year	968.00	
24-7-50-59.00 Sa	afety equipment	58.00	
24-7-50-99.00 Mi	iscellaneous Supplies	126.43	
			464,754.00
Ва	alance on Hand 12-31-2020		147,039.49

Balance on hand 12-31-2020

Checking Account

Union Bank Capital Equipment Fund

147,039.49

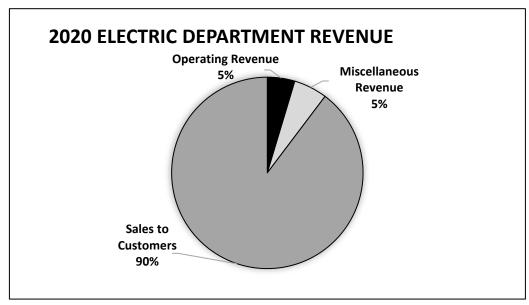
91,818.38

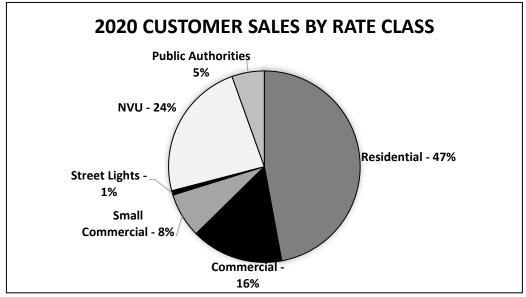
<u>55,221.11</u>

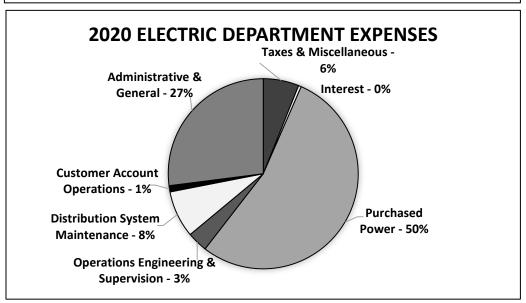
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-	Ţ	L	ס	Electric	: Departmen	Electric Department 2021 Budget	et	_	Σ	Z)
2											2020 to 2021
3	General Ledger Descriptions	2017 Budget	2017 Actuals	ctuals 2018 Budget	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget	Budget % Change
4	Revenues										
2											
9	20-6-41-50.00 Merchandising & Jobbing	40,000	92,299	40,000	79,638	40,000	3,930	20,000	26,918	25,000	
7	20-6-41-50.02 Deferred Revenue	92,319	47,319	45,000	0	45,000	0	45,000	17,300	27,700	
∞	20-6-41-50.01 Line Extension Applications/fees	1,000	3,003	3,000	1,000	1,000	0	1,000	1,000	750	
6	20-6-41-90.00 Interest Income	1,000	2,765	2,700	2,900	2,900	1,074	1,500	2,382	2,200	
10	20-6-41-90.01 Dividend Income	55,418	71,558	51,296	50,302	51,451	51,451	55,546	56,350	62,670	
11	1 20-6-41-90.02 Lamoille 115k Spec Facility Dividends	73,375	73,375	73,375	73,375	73,367	13,367	0	0	0	
12	Total Operating Revenue	263,112	290,319	215,371	207,215	213,718	129,822	123,046	103,950	118,320	-3.8%
14	Other Bevenue										
- -	Officer Nevertide		ď	275.00	0.00	000 0	900	1	c	d	
15		2,333	0	32,761	010,72	2,000	8,238	005'/	0	0	
16		70,058	91,497	99,021	108,517	105,889	111,302	108,592	126,863	113,118	
17	7 Total Other Revenue	72,391	91,497	131,782	135,527	107,889	120,540	116,092	126,863	113,118	-2.6%
19	20-6-44 Sales of Electrictity Revenue										
20		875,000	862,193	852,743	896,541	866,059	892,954	857,236	948,377	950,000	
21		302,906	293,438	304,911	308,973	298,467	316,219	303,571	313,634	313,750	
22		200,000	201,093	188,043	177,016	170,997	180,929	173,691	151,980	152,000	
23		16,000	16,016	16,000	15,573	15,000	15,152	15,000	15,192	15,200	
24	4 20-6-44-90.00 Sales Johnson State College	615,000	587,091	585,000	614,882	593,976	614,046	589,484	474,641	475,000	
25	20-6-44-90.01 Sales Public Authorities	138,087	141,302	121,655	128,050	123,696	128,631	123,486	110,580	110,500	
26	Total Sales of Electricity Revenue	2,151,993	2,101,133	2,068,353	2,141,035	2,068,195	2,147,931	2,062,468	2,014,405	2,016,450	-2.2%
28	3 20-6-45 Misc. Revenues										
29	20-6-45-10.01 Connect/disconnect fees	5,000	4,985	5,000	5,746	5,000	5,710	2,000	1,390	1,000	
30	30 Total Miscellaneous Revenues	5,000	4,985	5,000	5,746	5,000	5,710	2,000	1,390	1,000	-80.0%
22	1 7 7 6 1	301 601 6	CC0 791 C	2 420 505	2 100 E22	200 100	COU POP C	302 206 6	3 376 600	000 01/6 6	2 5%
35 53	lotal revenue	2,432,430	2,401,333	2,420,300	2,409,323	2,334,602	2,404,003	2,300,003	2,240,009	2,240,000	-2.3%
34	1 Expenses										
35	20-7-40 Taxes and Misc Expenses										
36											
37	7 20-7-40-30.00 Depreciation Expense	70,000	123,024	70,000	127,834	70,000	126,230	125,000	000′56	000'06	
38	3 20-7-40-80.01 Other Taxes	21,000	21,268	21,500	21,765	21,500	21,821	21,500	20,701	21,000	
39	20-7-40-80.02 Gross Revenue Tax	11,500	9,798	10,342	10,734	10,341	11,307	10,312	10,583	10,586	
40	20-7-40-80.03 Fuel Gross Receipts Tax	11,000	10,634	9,500	10,779	10,000	10,778	10,000	10,075	10,586	
41	Total Taxes and Miscellaneous Expenses	113,500	164,724	111,342	171,113	111,841	170,136	166,812	136,359	132,173	-20.8%
43	20-7-43 Interest Expense										
4		17.345	17.779	14.536	11.259	11.500	10,572	10.000	9,091	9.000	
45		300	497	500	740	800	1,149	1,150	1,026	1,000	
46		17,645	18 277	15.036	11,999	12,300	11.721	11,150	10117	10.000	-10.3%
4		2011		000/01	00017	25,200	13,/11	201/11	111/01	200/27	
48	20-7-55 Purchased Power Costs										
49	9 20-7-55-50.00 Power Purchased	1,404,119	1,097,635	1,295,781	1,073,209	1,307,240	1,151,745	1,173,152	956,319	1,218,516	
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2											2020 to 2021
3	General Ledger Descriptions	2017 Budget	2017 Actuals	2017 Actuals 2018 Budget	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget	Budget % Change
20	20-7-55-50-01 Project 10 Charges	0	263,337	0	236,086		231,761		224,288		
21	20-7-55-70.00 Other Exp. (Renewable Energy Standard)	0	3,941	17,515	17,515	7,535	7,497	28,631	29,786	27,403	
52	Total Purchased Power Costs	1,404,119	1,364,912	1,313,296	1,326,810	1,314,775	1,391,004	1,201,783	1,210,393	1,245,919	3.7%
54	20-7-56 Transmission System Maintenance										
55		1,000	391	200	82	0	0	0	0	750	
99	20-7-56-30.01 Overhead Lines Expense	250	0	250	1,021	1,000	0	0	0	1,500	
57		350	6	350	187	250	39	3,500	0	0	
58	20-7-57-00.01 Station Equipment Maintenance	50	48	50	650	750	0	0	2,717	3,000	
59		75	0	75	1,060	1,000	0	0	0	0	
09	20-7-57-10.01 Overhead Lines Maintenance	176	0	176	144	250	0	9,000	0	6,000	
61		200	358	200	286	250	0	0	0	0	
62		1,500	0	1,000	29	0	0	0	0	0	
63	_	1,721	255	1,000	0	0	17	0	0	0	
64	Total Transmission System Maintenance	5,322	1,061	3,601	3,497	3,500	99	9,500	2,717	11,250	18.4%
8 3											
99											
29		49,230	45,842	29,000	62,198	64,911	64,741	68,818	58,297	70,883	
89		8,000	5,851	7,200	6,015	6,500	1,368	4,000	2,582	3,000	
69		1,000	501	1,000	375	1,000	248	200	79	200	
20		3,500	901	1,000	1,216	1,500	48	1,000	009	1,000	
71	20-7-58-70.00 Labor Customer Installation	4,000	3,213	5,000	5,390	4,200	502	4,000	5,641	5,000	
72	20-7-58-70.01 Customer Installations Expense	4,000	0	0	2,927	2,000	0	2,000	0	2,000	
73	20-7-58-70.02 Customer Install Contracted	0	0	0	0	0	400	0	0	0	
74		1,000	3,424	2,000	182	1,000	296	1,000	143	1,000	
75	20-7-58-80.00 Lab Misc. Distribution, Safety & Training	11,000	9,722	11,000	15,318	21,503	17,992	20,000	10,430	7,500	
9/	Total Operations Engineering & Supervision	81,730	69,454	86,200	93,621	102,614	85,595	101,318	277,77	90,883	-10.3%
78	20-7-59 Distribution System Maintenance										
79		10,000	3,653	10,000	2,718	10,000	4,371	10,000	4,856	10,000	
80		55,000	947	15,000	31	10,000	320,227	10,000	2,187	15,000	
81	20-7-59-21.03 Labor Capital Project Sub.	101,325	0	45,000	0	45,000	542	45,000	0	17,700	
82	20-7-59-21.04 Substation Maint Contracted	7,900	0	006'2	4,790	5,000	0	2,000	0	10,000	
83		48,000	46,150	75,000	69,132	88,500	78,634	80,993	88,425	91,078	
8	20-7-59-41.01 Maintenance of Lines Supplies	34,371	29,186	35,000	37,483	35,000	22,148	35,000	30,414	35,000	
85		23,000	8,406	30,000	11,191	25,000	24,456	25,000	13,338	25,000	
98		20,000	16,941	25,000	25,248	25,000	28,621	25,000	9,728	25,000	
87		2,500	932	2,500	280	2,500	260	2,500	670	2,500	
88		12,000	3,140	8,000	0	10,000	2,145	17,000	15,697	17,000	
89		4,000	2,478	4,000	2,388	4,000	3,481	4,000	2,985	4,000	
90		5,000	1,292	3,200	322	3,200	934	3,000	2,330	3,000	
91		5,000	1,867	3,000	2,902	3,500	2,899	3,500	2,313	3,500	
95	20-7-59-80.00 Labor Snow Removal	3,000	14,445	20,000	6,345	12,000	5,814	9,182	2,945	8,000	
93	93 Total Distribution System Maintenance	331,096	129,439	283,600	162,830	278,700	494,833	275,175	175,887	266,778	-3.1%
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_	C	-		Electri	c Departmer	Electric Department 2021 Budget		,	Ξ	2	
2											2020 to 2021
α	General Ledger Descriptions	2017 Budget	2017 Actuals	2017 Actuals 2018 Budget 2018 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget	Budget % Change
98	20-7-90 Customer Accounts Operations										
96	5 20-7-90-20.00 Labor Meter Reading	12,000	12,279	15,000	13,511	15,000	13,458	15,000	11,462	12,000	
46	7 20-7-90-30.00 Lab. Customer Records/Collections	11,000	980'9	12,000	8,631	12,000	13,558	14,000	6,936	10,000	
98	3 20-7-90-40.00 Uncollectible Accounts	7,500	3,699	2,000	2,589	2,000	1,844	2,000	1,645	3,000	
66	20-7-90-50.00 Misc. Customer Accts Expense	150	0	150	0	150	0	150	3,690	150	
10	100 Total Customer Accounts Operations	30,650	22,064	32,150	24,731	32,150	28,861	34,150	23,732	25,150	-26.4%
10,	102 20-7-92 Administrative and General										
10,	103 20.7-20-00 00 Trictock Salaries	009 2	2 600	2 600	0 600	2,600	009 6	3 640	2 183	3 640	
2 2	104 20-7-92-00:00 Hustoos Cataries	95	131	157	163	300	000	300	0	300	
10	105 20-7-92-00.03 Administrative Salaries	97,365	95,964	103,575	98,615	109,547	99,518	266'66	97,182	106,691	
106	106 20-7-92-00.04 Stores Expense Labor	8,250	6,223	6,500	4,323	6,500	4,192	2,500	3,415	5,500	
107	7 20-7-93-30.02 Vehice & Equip Maint Labor	4,500	8,685	10,000	12,301	10,000	12,575	12,500	7,914	12,500	
108	108 20-7-92-10.00 Office Expense	48,833	33,762	29,500	43,098	40,000	42,770	45,000	27,013	45,000	
10,	109 20-7-92-30.00 Outside Services	40,000	20,835	65,000	18,819	21,000	18,999	31,000	17,753	28,100	
11	110 20-7-92-30.01 Safety Training & Education	11,200	10,376	11,500	10,820	12,000	13,779	14,500	8,603	12,500	
1	111 20-7-92-30.02 Legislative Representation	750	0	750	0	0	0	0	0	0	
112	2 20-7-92-30.03 Lobbying	1,257	1,921	2,000	0	1,300	0	1,328	1,328	1,500	
11	113 20-7-92-30.04 Village Manager Advertisement	0	0	0	0	0	0	0	0	0	
11	114 20-7-92-30.05 VPPSA Fees	44,652	44,528	42,798	42,546	45,643	38,181	43,157	43,277	51,458	
11.	115 20-7-92-30.06 Village Manager Labor	0	0	0	0	0	0	0	0	0	
11	116 20-7-92-40.00 Insurance	31,443	31,776	21,587	23,219	21,587	22,177	24,698	24,697	24,441	
117	7 20-7-92-60.00 Employee Benefits	1,500	1,216	1,500	1,233	1,500	1,508	1,500	1,483	1,500	
118	118 20-7-92-60.01 Health Insurance	57,643	62,219	70,378	73,171	68,710	76,790	83,029	82,858	88,128	
110	119 20-7-92-60.02 Sick, Vacation, Holiday	49,999	50,153	64,198	909'69	67,650	75,398	67,051	118,434	73,033	
12(120 20-7-92-60.03 Unemployment	616	741	750	907	1,000	100	1,000	25	100	
121	1 20-7-92-60.04 Retirement	18,069	18,973	21,524	22,525	25,311	24,563	25,847	26,684	26,719	
122	2 20-7-92-60.05 Social Security Match	25,499	27,117	33,451	31,772	34,501	33,594	34,196	35,068	37,247	
15:	123 20-7-92-60.06 Uniforms	12,000	8,320	12,000	11,029	13,000	15,781	15,000	12,348	10,000	
12	124 20-7-92-90.00 Duplicate Charges/Credits	0	0	0	325	0	0	0			
12	125 Total Administrative and General	456,271	425,539	499,769	467,072	482,149	482,524	509,239	515,264	528,356	3.8%
127	7 20-7-93 Miscellaneous Expense										
128	128 20-7-93-02.00 Misc. Administrative Exp	3,500	0	3,000	250	2,000	1,600	1,500	1,050	1,500	
129	129 20-7-93-02.01 Inventory Adjustment	0	0	0	0	0	2,675	0	0	0	
13(130 20-7-93-10.00 Rents	23,000	53,498	54,000	53,648	53,000	862'89	53,000	53,073	53,100	
13	131 20-7-93-30.00 Transporation/Fuels & Oil	20,000	23,785	25,000	18,740	22,000	14,819	22,000	066'6	20,000	
13,	132 20-7-93-30.01 Capital Account Current Year	70,300	67,566	74,863	70,974	8,813	24,445	26,979	26,556	41,000	
133	133 Total Miscellaneous Expense	146,800	144,849	156,863	143,612	85,813	97,337	103,479	899'06	115,600	11.7%
135	135 Total Expenses WITH Depreciation	2,587,133	2,287,295	2,501,856	2,405,285	2,423,842	2,762,067	2,412,605	2,242,909	2,426,109	%9.0
13(136 Surples or (Deficit) WITH Depreciation Expense	(\$94,637)	\$200,638	(\$81,351)	\$84,238	(\$29,040)	(\$358,064)	(\$106,000)	\$3,699	(\$177,220)	







ELECTRIC DEPARTMENT

TREASURER'S REPORT

	Balance on	Hand.	January	1.	2020
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Union Bank Cas	h Account	41,285.51	
Union Bank Mor	nev Market	137,966.64	
TD Bank - CD	,	151,848.66	
TD Bank - Mone	ev Market	532.28	
15 Bank Mene	y market		
			331,633.09
Receipts:			,
Energy Sales &	Sales Tax	2,173,646.74	
Meter Deposit		8,881.00	
Interest Earned		2,382.01	
Merchandise Sa	lles	12,441.13	
Line Extension \	Vork	27,434.52	
Dividend Income	9	47,331.78	
Line Extension A	Application	1,000.00	
Vendor Reimbur		2,563.18	
Vt Transco		3,744.42	
Uncollectable Ad	ccount	560.24	
	ency Charge Refunded	96.85	
CRC	and, change reconnect	36.00	
Sale of Equipme	ent	1,500.00	
			2,281,617.87
			2,201,017.01
	Total Available		2,613,250.96
Expenditures:	Total Available		2,613,250.96
•			2,613,250.96
Expenditures: Capital Accounts 20-1-00-10.93		5,563.95	2,613,250.96
Capital Accounts	s:	5,563.95 590.00	2,613,250.96
Capital Accounts 20-1-00-10.93	s: Vt Route 100C	590.00	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22	s: Vt Route 100C Vt Transco Stock 2020	590.00 1,692.53	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40	s: Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise	590.00 1,692.53 1,382.14	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22	s: Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev.	590.00 1,692.53 1,382.14 221.64	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70	s: Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices	590.00 1,692.53 1,382.14 221.64 63.74	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.70 20-2-00-23.21	vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22	s: Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.50	vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.60	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.70 20-1-00-23.21 20-2-00-23.21 20-2-00-23.50 20-2-00-23.60 20-2-00-23.61	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.70 20-1-00-23.21 20-2-00-23.21 20-2-00-23.50 20-2-00-23.60 20-2-00-23.61 20-2-00-23.62	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02 121,065.01	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.60 20-2-00-23.61 20-2-00-23.62 20-2-00-24.20	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU Vt Bond Bank	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.70 20-1-00-23.21 20-2-00-23.21 20-2-00-23.50 20-2-00-23.60 20-2-00-23.61 20-2-00-23.62	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02 121,065.01	2,613,250.96
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.60 20-2-00-23.61 20-2-00-23.62 20-2-00-24.20	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU Vt Bond Bank	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02 121,065.01	2,613,250.96 309,830.51
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.60 20-2-00-23.61 20-2-00-23.62 20-2-00-24.20	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU Vt Bond Bank	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02 121,065.01	
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.60 20-2-00-23.61 20-2-00-23.62 20-2-00-24.20	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU Vt Bond Bank Community National Bank	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02 121,065.01	
Capital Accounts 20-1-00-10.93 20-1-00-12.46 20-1-00-14.22 20-1-00-36.40 20-1-00-36.50 20-1-00-36.70 20-2-00-23.21 20-2-00-23.22 20-2-00-23.60 20-2-00-23.60 20-2-00-23.61 20-2-00-24.20 20-2-00-24.40	Vt Route 100C Vt Transco Stock 2020 Accounts Receivable - Merchandise Poles and Fixtures Overhead Conductors & Dev. Underground Conductors & Devices Accounts Payable Trade Accounts Payable Energy Meter Deposits Account Payable Gross Receipts Tax Account Payable Sales Tax Account Payable EEU Vt Bond Bank Community National Bank	590.00 1,692.53 1,382.14 221.64 63.74 10,213.96 95,271.69 3,111.22 11,306.61 29,348.02 121,065.01	

20 7 40 90 02	Fuel Cross Bessints Tay	0.150.40
20-7-40-80.03	Fuel Gross Receipts Tax	9,159.40
20-7-43-10.00	Interest	9,090.95
20-7-55-50.00	Power Purchased	867,661.56
20-7-55-50.01	Project 10 - Power Purchased	224,287.56
20-7-55-70.00	Other Power Expenses	29,786.13
20-7-57-10.01	Overhead Line Maintenance	2,716.82
20-7-58-00.00	Operation Supervision Labor	58,296.64
20-7-58-11.16	Safety/Operating Supplies	2,607.17
20-7-58-60.00	Meter Expense Labor	78.80
20-7-58-60.01	Meter Expense - Materials	600.00
20-7-58-70.00	Customer Installation - Labor	5,641.37
20-7-58-70.10	Mutual Aid - Other Utilities	143.42
20-7-58-80.00	Distribution - Labor - training	10,402.72
20-7-59-21.00	Structures, Equipment Labor	4,855.85
20-7-59-21.01	Structures, Equipment Materials	2,186.74
20-7-59-41.00	Maintenance of Lines Labor	88,425.43
20-7-59-41.01	Maintenance of Lines Materials	29,794.05
20-7-59-41.02	Tree Trimming Labor	13,337.57
20-7-59-41.03	Tree Trimming - Contracted	9,728.00
20-7-59-50.00	Maint. of Line Transformers Labor	669.96
20-7-59-50.01	Maintenance Line Transformers	15,697.00
20-7-59-60.00	Maintenance of St. Lights Labor	2,984.64
20-7-59-60.00	Maintenance of St. Lights Materials	2,330.49
20-7-59-80.00	Misc. Maintenance of Distribution	2,312.93
20-7-59-80.00	Snow Removal	
		2,944.57
20-7-90-20.00	Meter Reading	11,462.02
20-7-90-30.00	Customer Records & Collections	6,935.55
20-7-92-00.00	Trustees Salaries	2,183.36
20-7-92-00.03	Administrative Salaries	97,181.91
20-7-92-00.04	Stores Expense	3,415.28
20-7-92-10.00	Office Expense	26,873.67
20-7-92-30.00	Outside Services	17,752.59
20-7-92-30.01	Safety Training & Education	8,602.96
20-7-92-30.05	VPPSA Fees	39,670.41
20-7-92-40.00	Insurance Expense	24,696.76
20-7-92-60.00	Employee Benefits	1,483.11
20-7-92-60.01	Health Insurance	87,241.27
20-7-92-60.02	Sick Vacation Holiday	118,435.68
20-7-92-60.03	Unemployment	25.00
20-7-92-60.04	Retirement	26,684.64
20-7-92-60.05	Social Security Match	35,067.86
20-7-92-60.06	Uniforms	12,348.46
20-7-93-02.00	Mis, Administrative Expense	1,050.00
20-7-93-10.00	Rents	53,072.60
20-7-93-30.00	Transportations Fuels & Oils	9,866.97
20-7-93-30.01	Capital Current Year	26,575.52
20-7-93-30.01	Truck Maintenance - Labor	7,913.52
		.,2

2,034,980.30

Total Expenditures

2,344,810.81

Total Funds Available Total Expenditures	2,613,250.96 2,344,810.81
Total on hand	268,440.15
Balance on Hand 12-31-2020:	
Union Bank Cash Account	30,873.48
Union Bank Money Market	83,241.25
TD Bank - Money Market	154,325.42
Total on hand	268,440.15

Johnson Fire Department Report 2020

Like many of you, the Johnson Fire Department is glad to see the close of 2020. The conditions associated with the pandemic have made emergency services challenging. Creative methods for training, and implementation of additional safety protocols has allowed for steady operations. There has been wonderful organization between neighboring departments to maintain safe responses to all emergency calls.

We responded to 98 alarms last year, which is a reduction from the year previous. We believe this is due in part to the reduced traffic and activity through the middle of last year, as well as the fact that many individuals were around their homes and properties an increased amount, curbing some of the accidental/unattended emergencies which arise. The use of additional PPE on each call, and the need for careful disinfection of gear and equipment after each event, results in the total amount of time we spend on call to be steadily rising.

We've completed the planned replacement of our air-packs (SCBA). This project began last June with a core committee tasked to evaluate future needs & projections, along with the research of appropriate products. By the fall of 2020, three vendors were selected for product demonstrations and try-outs by the firefighter at our training building. This led to selection and purchase through our Smalls Tools Capital plan. The project stayed within budget, and has put into service modern equipment that will comfortably serve its 15 year life span. Our training with this updated resource continues.

Budget planning for 2021 is complete. Overall, there is a budget growth of 1.5%, with most of the increased revenue earmarked for the yearly inflationary adjustments to both our Capital Truck plan and Small Tools Capital plan contributions. Both of these planning tools have delivered steady replacement of equipment without any large bond requests or other steep yearly increases. There has been another adjustment this calendar year to the minimum wage rate, and we are seeing a small reduction in our insurance expenses, which helps to balance out the operating budget. As has occurred for the past five years, and in agreement with the Board of Trustees, all of the budget growth is achieved by a small increase to our contracted services, which leaves the Village taxpayer unchanged at a 0% increase.

A summary of the Johnson Fire Department's responses last year is:

structure fires	5	wilderness rescue	3	carbon mono	kide 9
chimney fires	3	medical assist	7	hazardous ma	terials 1
wildland fires	4	automatic alarms	12	mutual aid	9
vehicle fires	10	vehicle accidents	21	other	10
smoke condition	4	water rescue	0		

Thank you to all the firefighters and auxiliary members for your deep commitment to our community. In addition, a thank you to all the families for understanding the challenges and adjustments we encountered, which often came on short notice.

We look forward to the normalcy everyone is hoping for this upcoming year.

Respectfully,

Arjay West, Fire Chief

Johnson Fire Department

<u>Department Roster – 2021</u>

Chief: Arjay West

Asst. Chief: Peter Dodge

2nd Asst. Chief: Craig Carpenter

Captain: Gidget Dolan-Dodge

Lieutenant: Stephen Droney

2nd Lieutenant: William Jennison

Honorary Chief: Gordon Smith

Honorary Chief: Daryl West

Firefighters: Gary Underwood Dan Wescom Troy Charette

Brian Boyden James Davis Richard Johnson

Patrick Start Colby Jennison Dylan Jennison

Tim Sargent TJ Burns Michael Maxfield

Kevin Maxfield Shawn Mansur Corey Davis

Andrew Davis Jaime Boyden Mark Dunbar

Jr. Firefighters: currently vacant

Auxiliary Members: Jessyca West Nikki Carpenter Michelle Boyden

Andrea Blaisdell Veronica Charette Susan Wescom

Dedra Dolan

Johnson Inclusivity Statement

The people of Johnson embrace inclusiveness and together we will build bridges to understanding, ensuring that all who live, work and visit our town feel welcome and safe. We reject racism, bigotry, discrimination, violence and hatred in all its forms. The things we embrace are kindness, gentleness, understanding, neighborliness, peace, tolerance and respect for and toward all. Together we can have a cooperative, sustainable and thriving community where everyone is honored and valued.

Johnson Anti-Racism Statement

The Johnson Village Board of Trustees stands with our Town and Village's Inclusivity Statement and the fight against systemic racism, white supremacy and the historic oppression of the black community. We believe that Black Lives Matter and remain fully committed to being proactive as leaders in standing up to and publicly rejecting any racism and bigotry in our community. We are committed to listening and learning from our Black, Brown, Indigenous, and concerned citizens. We are committed to working with the Lamoille County Sheriff's Department and our legislators to deconstruct all policies and laws that create and amplify racism and poverty in our community. We are committed to continuing to fund and organize educational programming on racial justice, and racial bias for all Johnson residents and the surrounding communities. We REJECT racism, bigotry, discrimination, hatred and violence in all its forms.

Racial Justice Committee Report

The Racial Justice Committee was formed and given five tasks from the Selectboard and Village Trustees:

- 1. Education opportunities for the community to learn about issues of racial and social justice.
- 2. Public displays to express support of racial and social justice.
- 3. Policies and procedures to promote racial and social justice.
- 4. Engage with the community residents to continue the conversation on issues of racial and social justice
- 5. Coordinate with local partners and stakeholders to further the cause of racial and social justice.

The Racial Justice Committee's Mission Statement is:

The mission of the Racial Justice Committee is to encourage and support community diversity, and to promote awareness and education on the topic of racial injustice. We endeavor to inspire ourselves and others to continually seek truth, empathy, and justice. We recognize the impact of unity and understanding to empower each other to action, with the goal of cultivating positive change.

The Racial Justice Committee meets on the 1st Thursday of each month on ZOOM at 6:00. Members of the public are invited to attend and encouraged to speak to give their input on how we can make our town and village a more welcoming and inclusive community. When we have educational speakers, books, discussions, we hope the community will participate so we can further discussions about Racial Justice.

Committee Members

Richard Aupperlee Portia Foss Eric Hutchins Diane Lehouiller Raven Pfaff



Merger: Town & Village of Johnson, Vermont

Assessment of Benefits & Costs

February, 2020 draft

January, 2021 final

Prepared for:

Town Selectboard & Village Trustees, Johnson, Vermont

Prepared by:

Kent Gardner, Ph.D. Project Director



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Introduction

Johnson, Vermont was named after William Samuel Johnson, son of Samuel Johnson, the first president of King's College (later renamed Columbia University). William Samuel Johnson was a contemporary and acquaintance of the more famous English writer Samuel Johnson, about whom the noted biographer James Boswell wrote "Life of Samuel Johnson" in 1791. They were apparently not related.

Johnson was active in Colonial affairs, representing Connecticut in negotiations with England. He was also engaged by the Vermont Republic to represent its interests before the Continental Congress, for which he (and others) received a grant of land in 1782 that became the town in 1792.* Vermont was admitted to the Union as the 14th state in 1791 (as a free state, counterbalancing the admission of



slaveholding Kentucky, which joined the Union in 1792). William Samuel Johnson was a delegate to the Philadelphia Convention in 1787 and played an influential role in crafting the U.S. Constitution. The Village of Johnson was incorporated in 1894.



Power House Bridge

Like many Colonial-era settlements, Johnson's early economy was centered on water power. The Gihon River hosted the community's first generating plant just north of the Power House Bridge.

Key economic drivers today include the Johnson Woolen Mills, established in 1836; Northern Vermont University-Johnson (formerly Johnson University), founded as the

Johnson Academy School in 1828; and the Vermont Studio Center, established in 1984.[†] The once-significant talc industry remains a physical presence as the Town Public Works and Village Water and Light departments occupy the site of a former mill.

^{*} Swift, Esther M. (1977). Vermont Place-Names, Footprints in History. The Stephen Greene Press. pp. 282–283. ISBN 0828902917, cited in https://en.wikipedia.org/wiki/William_Samuel_Johnson
† Johnson, Vermont website: https://townofjohnson.com/about/



Johnson town and village

Demographic profile

Combined, the population of Johnson village and town totals about 3,500 residents, with a slight majority living outside the boundary of the village. Demographically, distinctions between the village and the town outside the village are modest. Differences in the age profile, median household income and share of rental housing are likely the result of the college, which is located in the village.

American Community Survey 2018 (5 year rolling survey)	Johnson Village	Johnson Town- Outside-Village	Vermont
Population	1,532	2,055	624,977
Population under 18 years	18%	19%	19%
Population over 65 years	7%	15%	18%
Median age	22	30	43
Share of pop in civilian labor force	71%	70%	66%
Share of pop, one race, white only	93%	99%	94%
Share of pop in poverty	26%	27%	11%
Median household income	\$33,125	\$52,634	\$60,076
Share housing, owner-occupied	24%	66%	71%
Median home value (owner-occupied)	\$162,800	\$157,362	\$223,700

Service responsibilities

Towns and villages have historically played distinctive roles and this is evident in Johnson. Village are organized around the unique needs of a dense cluster of homes, often including water supply and wastewater disposal. Wells and septic systems suffice in rural areas, but are impractical or even impossible in a more urban setting. The village structure facilitates the construction and operation of public utilities, with users sharing the cost. Commercial districts benefit from street lights. Residential neighborhoods are enhanced by sidewalks.

As in many states, a Vermont village is a sub-unit of a town. All village residents are town residents, but not the reverse. All town residents collectively pay for services used by residents both in the village and outside the village. In Johnson, this includes the maintenance of roadways, plus police and emergency medical services (both contracted from other agencies on behalf of all town residents). Village residents pay a

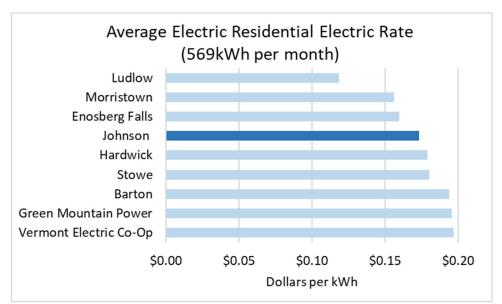


separate property tax for the concentrated services offered principally in the urban core.

The division between "town" services and "village" services is imperfectly defined in practice. It is rare for a village water or sewer system to serve only village residents, as key parcels lying just outside the village boundary may petition for inclusion. Some villages require formal annexation while others simply extend their service territories to include properties outside the village. There also may be parcels within a village that, for reasons of geography or geology, are never connected to either system. Most water and wastewater systems are operated as enterprise functions with the cost divided among the users as opposed to being supported by the property tax. Users may pay different rates based on their location, level of use or particular needs.

Although the Town of Johnson takes responsibility for police and emergency medical services and pays for these through the town property tax, it does not provide these services directly. Police protection is provided by the Lemoille County Sheriff under a contract negotiated by the town and funded by all town residents (including those who live in the village). Fire protection in Johnson is under the control of the village, but provided by contract to residents in the town outside the village plus two other towns. In other communities in the Northeast, these responsibilities are flipped, with the town providing fire protection services and the village operating a police department that services the town.

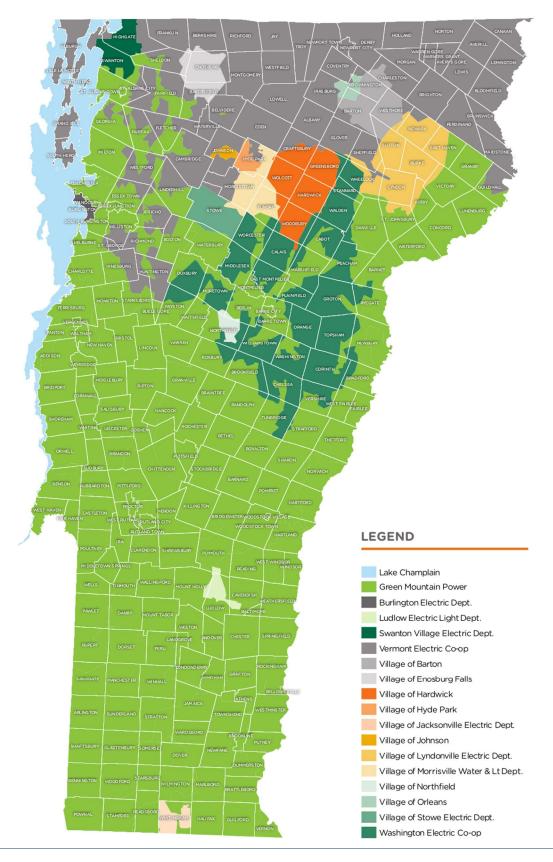
The Village of Johnson also owns and maintains a public power utility. Its service territory includes all village residents and many town residents. Johnson's electric department is one of 14 municipal electric departments in Vermont. A map of



Vermont's electric utility service territories appears on the page following.

Johnson's Electric Department is recognized for its reliable service and stable, low price. One of the state's smallest public utilities, it has about 950 customers.







Fiscal profile

Of the four Village departments – Electric, Water, Sewer, and General (which includes the Fire Department), only the General Department relies on the property tax for principal funding. As noted above, the other village departments serve a different set of users, which pay based on usage. The village also receives .10 cent of its grand list—\$59,443 in 2018—from the town tax levy (paid by all town taxpayers).

The village departments' budgets are intertwined. Nearly all village employees serve more than a single department. Labor costs are allocated across the departments according to a reporting system that records hours spent by function. This is not an uncommon practice in small communities. Nonetheless, accurate reporting is required to ensure that one set of rate payers is not is not subsidizing another or that the general property taxpayer is not bearing costs justly borne by ratepayers.

The Electric Department pays rent to the General Department for its use of the villageowned buildings. The Water and Wastewater departments do not.

Taxpayers owning the median-valued home in the Village pay a total Town and Village tax of just over \$4,000 while town-outside-the-Village property owners pay about \$3,600.

	Village FY19 actual	Town-wide FY18-19 actual	Town Outside Village
Tax parcels	370	1,310	940
Occupied housing units	506	1,287	781
Owner-occupied	123	642	519
Share owner-occupied	24%	50%	66%
Median home value (owner-occupied)	\$162,800	\$159,500	\$157,362
Total assessed value	\$59,443,000	\$216,683,000	\$157,031,000
Tax levy	\$111,889	\$1,693,741	\$1,227,460
AV per parcel	\$161,222	\$165,407	\$167,054
Municipal tax rates on AV	\$0.1876	\$0.7817	\$0.7817
Muni property tax on median valued home	\$305	\$1,247	\$1,230
Total property tax on median valued home	\$1,552		\$1,230
Education tax rate			
Education tax on median valued home	\$2,459	\$2,409	\$2,376
Total property tax on median valued home	\$4,011		\$3,606



The highest total expenditure in the village and town is for electrical service, although this cost is borne by ratepayers on a usage basis.

Service	Total Cost (\$1000)			
Village oversight (FY18 actual)				
Fire (shared by village & town of Johnson plus towns of Belvedere & Waterville)	\$185			
Water (shared among ratepayers)	\$304			
Wastewater (shared among ratepayers)	\$473			
Electric (shared among ratepayers)	\$2405			
General (property tax levy \$112k)	\$229			
TOTAL VILLAGE SERVICE EXPENSE	\$3596			
Town oversight (shared among all property taxpayers)				
Sheriff	\$484			
Emergency Medical Services	\$110			
Highway & summer roads	\$565			
Solid waste	\$12			
Library	\$75			
Recreation	\$48			
Historical society	\$6			
TOTAL TOWN SERVICE EXPENSE	\$1,300			

How should the cost of public services be shared?

As the division of responsibility between a village and its town is fluid, the question of "who pays" can be contentious. Should maintenance of village infrastructure be purely the obligation of village residents? Town residents benefit from street lights and snow-free sidewalks—what share of the cost should they bear?

Even pricing of water and wastewater services varies by local practice and preference. Most utilities charge a fixed fee for access to the system plus a charge based on volume. Some assess large users a reduced fee per unit while others offer a low rate for low volume users and charge larger users a premium. Users who live outside the municipal boundary may be charged more or, when the user is a prized contributor to the local economy, less. Reasonable arguments can be made for a variety of approaches to pricing.

Fire protection is rarely paid for on a fee basis. Instead, the cost of fire services is paid through the property tax. As the fire service protects real estate and higher valued



property pays more in tax, there is some rough equity in this. In the case of Johnson, the village fire department relies on property tax revenue from village residents plus fees it charges its three town customers (Johnson, Waterville and Belvedere) based roughly on historic calls for service.

In theory, police services could also be charged on a fee basis. Private security firms set customer fees based on cost and client need. A bar may benefit more from security than an accountant's office. This kind of price variation is unheard of in the public sector, however.

The value of public works to the property owner also varies: A merchant dependent on the driving public gets more benefit from plowed streets than an office-based business whose customers are nearly all online. Differential fees are possible but rare: In Rochester, NY the cost of street maintenance, including plowing, depends on the length of street frontage*. This is the only example in New York and we know of no similar cases in Vermont.

Few of these distinctions are observed in real life—or in Johnson. Most communities fund local government with property taxes that vary with property value or through sales tax paid by local residents and visitors alike. Perfect fairness is illusive.

This "who shares the burden?" question is creating friction between the two Johnsons currently. With or without further discussion of merger, a clearer understanding of the shared financial obligations of the two (overlapping) sets of taxpayers would be helpful.

Should Johnson have both a town and a village?

Towns and villages in Vermont

There are no clear principles to apply to the creation or elimination of village government. This is a local option which must be approved by a special act of the state legislature. The trend has favored disincorporation over incorporation. Since 1960, twenty-six villages have been disincorporated while no new villages have been formed. The most recent incorporations were the Village of Jericho (Chittenden

^{*} As a fee as opposed to a tax, this ensures that nonprofit property owners, from universities and municipal buildings to churches, share in the cost of road maintenance.



County) in 1933 and the Village of Essex Center (Essex County) in 1949, which was disincorporated in 1977.*

The Census Bureau reports that the Town of Johnson is ranked 39th by population among Vermont's 244 towns. Of the largest 50 towns in the state, 16 also contain villages. Excluding populous Chittenden County (Burlington), four of the largest ten contain villages: Essex, Bennington, Swanton and Lyndon.

When is dissolution supported by voters?

CGR's experience with mergers and dissolutions suggests that one of two conditions usually applies when a village votes to dissolve or a village and town choose to merge.

- Movement toward dissolution or merger is most often prompted by concerns over property taxes. There is a common sense appeal to eliminating apparent redundancy that is often phrased as, "Surely we'll save money by eliminating the village." As the reality of dissolution or merger often yields only modest savings, the push to dissolve or merge can falter after study.
- Local governments rely heavily on volunteer time from citizens. Small
 communities can find it difficult to persuade residents to commit to the time
 required for responsible participation on planning commissions, boards of trustees,
 town selectboards, etc. Low turnover and lack of competition for key positions and
 poor participation in town and village meetings can suggest that the "pool" of
 willing and able volunteers has become too small to support two levels of
 governments responsibly.

The process of dissolution or merger

The process of merging municipalities is governed by Chapter 49 of Title 24 of Vermont State Statutes[†]. The law requires that the two merging municipalities prepare a plan for merger that is approved by each of the governing bodies. Required specifics of the merger are set out in "§1483: Contents of plan." [‡]

[‡] Although the town and village of Essex have not voted to merge, the community has assembled a helpful set of papers describing the process and the alternatives considered. See https://www.essex.org/index.asp?SEC=4E47D6BE-6C1E-4A77-B246-FFCAA8CAF930&Type=B_BASIC for more information.



^{*} See ET Howe, "Vermont Incorporated Villages: A Vanishing Institution," *Vermont History* 73 (Winter/Spring 2005): 16–39 (https://en.wikipedia.org/wiki/Village_(Vermont)

[†] See https://legislature.vermont.gov/statutes/fullchapter/24/049

Two properly-advertised public hearings must precede a vote. The vote, taken by Australian ballot, must be approved by a majority of electors in each municipality. The merger must then be approved by the Vermont General Assembly.

Dissolution or merger may also be effected by passage of a special act of the state legislature:

§ 1487. Alternative merger provisions

Notwithstanding the existence of any special act authorizing the merger of two or more municipalities, the legislative bodies of those municipalities which plan to merge may elect to proceed either under this chapter or under the special act authorizing the merger.

As an example, see pending state law H.554 authorizing the dissolution of the Village of Perkinsville into the Town of Weathersfield as of July 1, 2020.* The bill passed the House in January and has been referred to the Senate's Committee on Government Operations.

Would taxpayers save by eliminating the Village of Johnson?

Village dissolution is impractical in Johnson

Simple dissolution, where a village simply votes itself out of existence and "turns over the keys" to the town, is impractical here although it makes sense in the Village of Perkinsville: With a population of about 130, the village provides few services.

H.554 requires the village to settle its accounts in advance and transfers all assets to the town on July 1. Any remaining cash is dedicated to "restoration of the Perkinsville 1879 Schoolhouse." The town is obligated to "keep the [street]lights on."

Village of Johnson services

The responsibilities of the Village of Johnson are far more complex and consequential than in Perkinsville. Nearly all of the village functions are supported by a specific group of users—electric utility, water and wastewater customers all pay the costs based on usage.

Given the different responsibilities of the village and town, the responsibilities of the Village Manager and the Town Administrator are also distinct and would remain were

^{*} https://legislature.vermont.gov/Documents/2020/Docs/BILLS/H-0554/H-0554%20As%20passed%20by%20the%20House%20Official.pdf



there a single level of government. The only unambiguous savings would be some reduction in the nominal stipends paid to members of the elected boards, assuming that a single selectboard would be roughly equal in size to half of the combined trustees and selectboard. Collectively, village trustees and town selectboard members are currently paid \$12,050 per year.

Village "dissolution" misleading

Moreover, the notion of the village "dissolving" is misleading. The two Johnsons would merge to form something new. CGR's experience in Princeton, NJ is instructive. Both the borough and township of Princeton were transformed into a new entity that was neither borough nor township. While a post-merger Johnson would be organized as a town, the merger plan would have to provide for a new governing board elected by a post-merger Town Meeting.

Town & village services unduplicated

The village and town share most "back office" services, including a joint municipal building, a clerk/treasurer and a computer system. The office staff is fully cross-trained and seamlessly handle town and village services.

As noted above, nearly all major services are already provided by either the town or the village to all users: Fire, police, emergency medical, highway maintenance, electric, water, wastewater are all provided by one or the other, not both.

PILOT payment

Both the village and town receive a payment-in-lieu-of-tax from the State of Vermont in acknowledgement of the service burden imposed by the presence of Northern Vermont University-Johnson. This is based on the current property tax rate for each of the village and town. The village payment is currently \$52,000. The property tax for a merged Johnson is likely to be less than the current combined rate, putting some portion of this payment at risk.

The structure of a merged Johnson

A merged Johnson would be organized as a town that is governed by a selectboard. The process for selecting the new selectboard would be an important component of a merger agreement negotiated between the current village trustees and town selectboard and approved by a vote of village and town voters. The community



appears to have significant discretion over the transition period and the structure of the new selectboard*.

Utilities

The merged Johnson would continue to provide the same services now overseen by the town and the village. Services provided to a subset of the town's residents—water, wastewater and power—would continue to operate under state oversight as enterprise functions. These could be overseen directly by the newly-constituted selectboard or could prompt creation of an intermediate level of oversight from the group of ratepayers. Once again, the oversight function would be part of a negotiated merger agreement between the village trustees and the town selectboard.

Back office functions

The back office function is already quite well coordinated., although some duplication exists currently—there are two property tax rolls and bills, two reporting obligations to the State of Vermont, etc. While some efficiencies would be achieved over time, the elimination of this duplicative work would be unlikely to free up an entire position.

Electric Department

Public works is the function in which some tangible, if modest, efficiencies could be achieved from merger. Staff of the village Electric Department support the public works needs of the water and wastewater departments and are tasked with executing the village charter obligation to build and maintain sidewalks (including snow removal) and storm sewers. Town taxpayers (which includes village residents) support this work with a contribution of .10 cents on the village grand list (\$59,443 in 2018). The electric department foreman estimates that the total cost of sidewalk and storm drain maintenance in the village is about \$130,000 per year.

As a consequence of this staffing arrangement, workers with highly specialized skills (the linemen) are performing work that is comparable to that undertaken by the public works employees of the town at a lower cost. Were the town and village to be merged, the village electric utility would no longer be required to perform this function. The average salary and benefits for the current town highway department workers (excluding the supervisor) is about \$65,000. The comparable figure for the electric department workers is about \$106,000. Both departments are reported to do excellent work.

^{*} Again, the deliberations and alternatives explored by Essex are instructive. See https://www.essex.org/vertical/sites/%7B60B9D552-E088-4553-92E3-
EA2E9791E5A5%7D/uploads/Potential_Governance_Scenarios_with_Questions.GTedit_gd_071618.pdf



CGR does not recommend a specific staffing model, but it seems reasonable to assume that a combination of new full time public works staff augmented by seasonal workers could provide satisfactory service to the community. Staffing for the electric department would need to be reduced, presumably by attrition, to realize these savings.

These savings could be achieved without merger through an intermunicipal agreement. Such an agreement would reverse the financial flow—instead of town taxpayers supporting this function in the village, the village would compensate the town for services supporting sidewalk and storm sewer maintenance and general services required by the Electric, Water and Wastewater departments.

Fire Department

The fire department already serves the entire community, including two nearby towns. Oversight would shift from the current village trustees to the newly-constituted town selectboard. Alternatively, the fire department could become a standalone nonprofit.

Disposition of Assets

Several village residents asked if a merger would involve compensation for any asset reallocation between the current village and the reconstituted town. This is a complicated matter. Proper cost accounting should ensure that the assets of the major utilities have been paid for, thus owned by, the ratepayers, not the general village taxpayer.

For assets not effectively "owned" by ratepayers, the nature of any compensation is complicated by the fact that the merged town will include current village residents who comprise 43% of the population, 28% of tax parcels and 27% of assessed value. Village residents and taxpayers are on both sides of any proposed transaction.

Again, this is an issue that can be addressed in a merger plan.

Conclusion

Public services provided to the Johnson community have evolved over time, with some provided by the village and some provided by the town. Many services are already shared, for which the community should be commended. The division of responsibility is guite complete and we see little costly duplication.



Merger would address an unfortunate competitive dynamic that some residents find troubling. We also see some evidence of "volunteer fatigue" in the trustees and selectboard.

Whether continued discussion about merger would be productive is a matter best left to the deliberations of the trustees and selectboard and, if deemed appropriate, the village and town meetings.

