

Town of Savoy, Massachusetts
CAPITAL IMPROVEMENT PROGRAM
FOR
FISCAL YEARS 2026-2030



Marie Saucier
TOWN OF SAVOY SELECT BOARD

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CAPITAL IMPROVEMENT PROGRAM
FOR
FISCAL YEARS 2026-2030

Narrative

The Capital Improvement Program for FY 2026-2030 was created by the Capital Improvement Committee and submit to the Finance Committee for adoption into the Budget for FYE 2026.

Please note, this project has been undertaken for the first time since 2006. Prior to that it had been done for seven years. Also, of note the town has had a recent change in the accountant/treasurer as information had not been readily available for such planning endeavors. Now that has been resolved we should start forward thinking and planning again – not just reacting crisis by crisis. Given that information please consider this a work in progress that will evolve and become more comprehensive as the process continues over the years. Recommendations have been provided for the next fiscal year only. The committee has not projected out the additional four years at this time, again a work in process.

Definition of Capital Improvements

A capital improvement is a physical public improvement involving a facility, parcel of land, or piece of major equipment, with an estimated useful life of five (5) years or more, and a cost of \$10,000 or more.

Among the items properly classified as capital improvements are:

New public buildings, or additions to existing buildings, including land acquisition costs and equipment needed to furnish the new building or addition for the first time;

Major alterations, renovations, or improvements to existing buildings that extend the useful life of the existing buildings by ten (10) years;

Land acquisition and/or improvement, unrelated to a public building, but necessary for conservation or park and recreation purposes;

Major equipment acquisition, replacement or refurbishment, including information technology hardware and software;

New construction or major improvements to town physical infrastructure, including streets, and culverts. Infrastructure improvements must extend the useful life of the infrastructure by at least ten (10) years to be appropriately classified as a capital improvement;

A feasibility study or engineering design services which are ancillary to a future capital improvement project.

Guidelines for Funding the Capital Improvement Program

Due to the lack of capital planning in our immediate history, we are suffering from deferred maintenance. Where such items have been identified and fall under the \$10,000 capital threshold, they have been referred to the Finance Committee to be included in the maintenance budgets. The committee this year adopted the recommended standard of 5% of the previous municipal budget being used for capital improvements (\$125,000).

Of note, roads, bridges & culverts have not been included in this year's considerations. The newly appointed Highway supervisor will be taking the Road and Culvert study that was paid for with ARPA funding and compiling the Bridge data from the state to develop on a five-year plan that can be added to this for next year's edition.

Funding Sources

The Capital Improvement Program identifies the following sources to fund proposed capital improvement projects:

Cash Capital – Cash Capital refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

General Fund Undesignated Fund Balance (Free Cash) – Proposed free cash used for capital improvements will fluctuate based on availability and prudent fiscal management.

Capital Stabilization – The town has a Capital Stabilization Fund into which funds are appropriated for future capital projects. Funds can be appropriated into the Capital Stabilization Fund via an annual appropriation from the operating budget and from appropriations from the undesignated fund balance. The Capital Stabilization Fund currently has a balance of \$348,592.66. A policy should be developed for prudent fiscal management.

Revolving Funds – The town maintains several revolving funds. At times, it is appropriate for capital funding to come from these various revolving funds, if the funded capital item is integral to the purpose of the activity for which the revolving fund is authorized.

Reprogrammed Funds – When there are funds remaining from completed capital projects, these funds are identified for reprogramming for other capital projects. The Capital Improvement Program identifies these residual balances and recommends reprogramming the remaining funds by obtaining Select Board approval.

Other – Refers to those expenditures that are financed from sources that do not arise directly from the town's tax levy. These sources may be state and federal grants such as C.90 funds for road work, private donations, trust funds, sale of land, and other sources.

Bonds/Borrowing – Bonds refer to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually five to 20 years. These extended payments, which include both principal and interest, are typically referred to as "debt service". Bonding is generally reserved for major expenditures such as the construction of a new facility or the purchase of major equipment such as trucks for the DPW or Fire Apparatus.

Major purchases such as these would be difficult to incorporate into the budget as cash expenditures and therefore funding is spread out over several years. The Capital Improvement Program strives to maintain a prudent balance between funding by cash and funding by borrowing. The debt schedule is carefully planned to maximize opportunities for larger capital projects to be funded in a timely manner, without causing large spikes in debt service payments that could have a negative impact on the budget. Both borrowing within the levy limit and borrowing with voter approval of a debt exclusion override, thereby exempting the debt from the levy limit, are considered

School Projects - Regarding projects funded for the school, when a project receives funding, the town will make a distinction between projects funded as “extraordinary maintenance” and projects funded as “capital”. This distinction is necessary as projects that meet the criteria of “extraordinary maintenance”, as defined by the Department of Elementary and Secondary Education (DESE), are included in the calculation of Net School Spending (NSS). The definition of “extraordinary maintenance” by DESE is as follows: "Extraordinary Maintenance means the periodic servicing, repair or reconditioning of school buildings, grounds or equipment to extend the useful life of an existing asset, provided that the total cost per project per school of an extraordinary maintenance project shall not exceed \$150,000."

American Rescue Plan Act (ARPA) of 2021 – ARPA was signed into law on March 11, 2021, and provided \$350 billion in emergency funding to state, local, territorial, and tribal governments to respond to and recover from the COVID-19 pandemic. In total, the Town of Savoy received \$213,011.68 in ARPA funds distributed over two years. The town has utilized funds for projects that fall under the Treasury’s enumerated categories. All funds must be obligated by December 31, 2024, and expended by December 31, 2026. The ARPA committee recommended and the select board approved the following projects:

Emergency Generator at the School - \$58,366. This money was used to provide the engineering which was used to leverage another grant to replace the HVAC system as well and a little to complete the project. This project is complete.

Emergency Generator DPW - \$80,000 This project is ongoing.

Off-Road ATV – Fire Department - \$42,345.68 This project is complete.

Road Culvert Assessment - \$17,300 This project has a small component left to be completed and will be used in development of the five-year DPW project plan as well as for leveraging grants for those projects.

Route 116 Bridge Engineering Assessment - \$15,000 This project is complete.

Recommended FY2026 Capital Improvements

The three projects recommended for the upcoming year in priority order are:

New Roof on the Old section of Town Hall	est.	\$45,000
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DPW – Truck to replace White Pickup w/280,000 miles		
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	Est	\$55,000
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Little Red School House	est.	\$25,000
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Total		\$125,000
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It is unknown what the true costs will be due to prevailing wage rules when working on public facilities. The above numbers are best guesstimates. Therefore, we have chosen to word the warrant for the capital budget with “as generally illustrated” which will allow us to go down the list until the funds have been depleted.

Capital Improvement Committee

The Capital Improvement Committee’s make up is prescribed in the town by-laws. Participating in this year’s planning were:

Select Board	Marie Saucier
School Committee	Erin Malloy
Finance Committee	Kathy Luczynski
Fire Chief	Peter Miner
DPW Supervisor	Todd Krutiak/Jon Choquette
Rec Board	John Glynn
Planning Board	Vacant

Grant Projects in Progress

In addition to the ARPA projects previously issued there are two additional road projects currently being funded by grants.

The ***Chickley Brook crossing on Chapel Road*** was funded for \$1,000,000. The original engineering for this project was conducted in 2005. The Mass Works grant was requested for six years straight before it was awarded to the town. The original grant application included the Tilton Brook crossing as well. At this point (3/2025) and extension to the award is being applied for as the project has been hung up in the permitting phase. The incredible costs have also forced us to withdraw the

Tilton Brook Crossing from the project and we are currently seeking an additional \$400,000 in funding to make this happen.

Phelps Brook Crossing on Old Main Road 4 has cobbled together two grants for the engineering and permitting of replacing that culvert. Department of Ecological Restoration (DER) has granted \$62,000 (which is a use it or lose it by 6/30/25) and the Westfield Wild & Scenic has granted us the \$6,300 shortfall we had on the Engineering bids so we could move forward. The goal is to be shovel ready and participate in a pool of shovel ready projects that Berkshire Regional Planning is coordinating and seeking Federal Funding for next year. The status of Federal funding is currently in limbo.

Grants are a great way for the town to get some funding for the infrastructure projects we need, however they come with a cost. These big project grants have a lot of reporting requirements that are quite time-consuming, very deadline driven and require electronic reporting. Relying on volunteers and the skills brought to the table by of a rotating select board is not a good long-term and practical solution for the town.

Marie EZ Saucier

4/2025

Land & Buildings

Item #	Ins Schedule	Description	Acreage	Insured Value FYE 2025	Condition
		262 Main Road	2 Acres		
1A		Garage		\$237,143.00	Very Bad Physical shape- Heat Inefficient
		Personal Property in Above		\$107,085.00	Doesn't fit the size of vehicles currently owned – Vehicles have gotten bigger since this was built in the 60's
4A		Salt Shed		\$454,192.00	
		Personal Property in Above		\$ 1,087.00	
6A		2 Fuel Storage Tanks		\$124,167.00	
8A		3000 Gallon Above Ground Storage Tank		\$ 5,328.00	
		17 Center Road	1.3 Acres		
2A		Fire Station		\$338,560.00	Leaking Roof-screws holding metal roof rusting out and breaking
		Personal Property in Above		\$112,096.00	Privacy Fence
		692 Main Road	42.26 Acres		
7A		Town Park Storage Building		\$233,065.00	Restroom Facility
		Personal Property in Above		\$ 117.00	
		720 Main Road	1.3 Acres		
3A		Selectmans/Senior Office		\$351,219.00	Roof needed on old section; 17 Windows need replacement
		Personal Property in Above		\$ 53,542.00	Foundation needs repair; Expanded Parking-for Bus Stop; Public Communications-for Bus Stop
		26 Capel Road	.83 Acres		
			5.27 Acres Undeveloped		
10A		Elementary School		\$1,308,100.00	
		Personal Property in Above		\$ 73,243.00	
11A		Playground Equipment & Fencing		\$ 33,966.00	
9A		30 Chapel Road			
		Little Red School House		\$143,514.00	On the Historical Register; Foundation Repair; Paint; Roof
		204 Chapel Road	4.7 Acres		
5A		Transfer Station Shed		\$108,562.00	Lighting for after dark; Pave Driveway for dust control; Applying for grant for Swap Shop Shed

EQUIPMENT INVENTORY

Description	YEAR	MFG & Model	Plate #	New Cost	Condition
FIRE DEPARTMENT					
Engine #1	2008	SMEAL- Pumper	MF1165	\$270,000.00	Exceeds 10 year FRTA Certification
Engine #2	2009	International Pumper	MF1168	\$270,000.00	Exceeds 10 year FRTA Certification
	2015	Freightliner Truck	MF9853	\$157,999.00	Exceeds 10 year FRTA Certification Replacement vehicles now in excess of \$600,000 should be putting some funding away for the future on this
	2022	Ford - F250	E784	\$ 47,626.00	
	2022	Fast Cargo - 6X10SA	M6049B	\$4,500.00	
	2023	ALUMA	M4789B	\$7,444.00	
	2024	Polaris R24RSU99A		\$34,902.00	
	1968	DUMP TRUCK (NOT REGISTERED)			
	Mobile Radio			\$20,000.00	Due to Regional Dispatch changes new radios \$120,000
	Musical Inst/Cameras			\$16,000.00	
	Scheduled Property			\$60,000.00	
	Scheduled Property			\$61,200.00	
	Scheduled Property			\$12,000.00	Safety gear rated for 10 years/current budget practices Replace 2 per year-rotating oldest stock to non-fire Entry personnel
	Scheduled Property			\$75,000.00	
	Scheduled Property			\$30,000.00	Due for replacement
POLICE					
	2014	FORD - EXPLORER	MP8090	\$31,391.00	
DEPARTMENT OF PUBLIC WORKS					
	2001	CAT Backhoe	M75249	\$25,000.00	Holes in Floor
	2007	Utility Trailer	M75234	\$1,000.00	
White	2009	Chevrolet Dump Truck	M4834A	\$60,000.00	swapped dump from Ford F550 ; currently working

EQUIPMENT INVENTORY

Description	YEAR	MFG & Model	Plate #	New Cost	Condition
BLUE Plow w/Sand Salt	2019	TOW TRAILER	M4942A	\$ 3,000.00	
	2021	Freightliner Flatbed	M4833A	\$160,000.00	Need Dump body
	2022	Freightliner - 108SD	M8777A	\$230,000.00	Need Dump body; computer being worked on to get into 4WD; need to replace
RED w/Stainless steel Body	1987	John Deere Grader	M41500	\$148,087.00	
	1997	Woodchuck - Chipper	M55591	\$ 17,676.00	
	2012	International Dump Truck	M88734	\$142,395.00	Can get rid of once have a dump on one of the Freghtliners
WHITE	2023	HUNDAI LOADER - HL940A	M4782B	\$174,700.00	
	2012	KARAVAN - Trailer	MFA631	\$ 2,000.00	
	2007	Chevrolet - Silverado	M97683	\$ 32,500.00	270k miles; needs replacement
	2014	Falco Util Trailer HOTBOX Wacker-Neuson Excavator Ford Tractor 2810	M970737		too small a machine Revisit & upgrade
SCHOOL					
		Lawn Tractor/Snow Blower		\$ 6,000.00	
		Musical Instruments & Band Uniforms		\$ 20,000.00	
TOWN					
		Fine Arts/ Unscheduled		\$ 25,000.00	
EXCESS EQUIPMENT TO BE SOLD auction 2026					
		Boom Mower			
	2007	Polaris ATV with Equipment		COA obtained	
		DRESSER LOADER			
WHITE	2006	C7500 - GMC	M4835A	\$ 35,000.00	

5 YEAR PLAN FY 26-30

YEAR 1 (2026)

Loop Road	1.5 Miles chip seal
	1.5 Miles asphalt overlay
	Culverts as needed
Center Road	1.4 Miles asphalt overlay
Haskins Road #3	Repair Drainage
	Reshape & 4" of Gravel
	Culverts as needed
Route 116, Main Road	1.5 Miles crack seal
Hosford Road	Drainage
Harrington Road	
Tilton Road	
New State Road	
New State Road	Tree Trimming
Loop Road	
Haskins Road #3	
Hosford Road	
Equipment Maintenance	
Paint & Repair Plows	
Paint & Repair Chipper	
Paint & Repair mowing Equipment	
Building Maintenance	
Repair Garage Doors to help with heating cost	
Clean up scrap metal in the yard of shop	
Paint Office space	

5 Year Plan FY 26-30

Year 2 (2027)

Asphalt Roads	
Rt 116, Main Road 1.5 Miles	Crack Seal
Haskins #1	Asphalt Overlay
Hawley Road	Asphalt Overlay
Jackson Road to Bridge	Chip Seal
Center Road, Portion	Chip Seal
Gravel Roads	
Jackson Road	Reshape & overlay 4" gravel
Tilton Road	"
Hosford Road	"
Old Main Road #4	Drainage Repair
Hawley Road	"
New State Road	"
Florida Road	"
Barnard Road	Tree Trimming/Chipping
Brier Road	"
Black Brook Road	"
Equipment	
Purchase a 1 ton truck	
Paint & maintain GMC5500	
Paint & maintain Truck #3	
Get 4 season dump boy for T#2	
Building & Maintenance	
Renovate the bathroom	
Paint exterior of garage	
building addition on existing pad behind garage	

5 Year Plan FY 26-30

Year 3 (2028)

Asphalt Roads	
Rt 116, Main Road	Crack seal to completion
Black Brook Road, .5 Mile	Asphalt Overlay
Tilton Road	Asphalt Overlay
Center Road	Chip Seal
Gravel Roads	
Harwood Road	Reshape & Overlay 4" gravel
Tanery Road	"
Center Road	Drainage Repair
Adams Road	"
Burnett Road	"
Center Road	
Adams Road	
Burnett Road	Tree Trimming & chipping
Equipment	
Purchase a roadside mower	
Purchase a new lawnmower	
Building Maintenance	
Replace Heating System	
Paint / Repair Garage Roof	
Paint Garage Interior	

5 Year Plan FY 26-30

Year 4 (2029)

Asphalt Roads	
Chapel Road	Chip Seal
Adams Road	Asphalt Overlay
Loop Road	Chip Seal
Gravel Roads	
Barnard Road	Recycled Asphalt 2" Overlay to repair existing RAP surface
Harrington Road	
Haskins #2	
Bush Road	Drainage Repair
Horton Road	"
Haskins Road #1-2	"
Old Main #4	Tree Trimming/chipping
Bush Road	"
Griffin Hill Road	"
Equipment	
Replace GMC 2500	
Upgrade Grader	
Purchase wing attachment for Loader	
Building Maintenance	
Replace Septic System	
Purchase Storage Containers	

5 Year Plan FY 26-30

Year 5 (2030)

Asphalt Roads	
Old Main #4	Full Reclamation & Pave 1/2
Roads Previously Paved in the last 4 years	Chip Seal
Adams Road	Asphalt Overlay to continue or finish
Gravel Roads	
Old Main #4 1/2	Re-shape & Overlay 4" gravel
New State Road	"
Florida Road	"
Bog Pond Road	"
Florida Road	Drainage Repair
New State Road	"
Bog Pond Road	"
Locations as needed	"
Equipment	
Continue maintenance & painting of equipment	
Replace the oldest single axel dump truck and/or dump body for truck #1	
Building Maintenance	
Pave DPW Yard	
Any other building issues	

TOWN OF SAVOY

BRIDGE INVENTORY

2025

This is an inventory summary and list of bridges owned and maintained by the Town of Savoy. There are 12 bridges that are assessed by Massachusetts Department of Transportation Bridge Management System. Each is given ratings after inspection of its substructure and superstructure. Given a score of 1-10 for each category (10 being the best). The list shows them from the oldest to newest. They will not necessarily be replaced in order of the list because there are other factors that must be considered. Such as access for public safety in hard to reach parts of town but also by priority of the impact to the citizens' ability to access their property and the public to travel through our town. The Town of Savoy has rebuilt three of its 12 superstructure bridges in the last 21 years but plans to increase that number in the years ahead. I will be making a priority list in the coming months. Currently there are six bridges that are 85 years and older and three that are over 60 years old. Please review the list on the next page for location, age, and current ratings.

Jon Choquette

Highway Superintendent

4/9/2025

BRIDGE INVENTORY AND RATINGS

AS OF 4/9/2025

LOCATION #1: New State Road
 CROSSING: Gulf Brook
 YEAR BUILT: 1937; 88 Years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 5

LOCATION #4: Briar Road
 CROSSING: Black Brook
 YEAR BUILT: 1938; 87 Years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 5

LOCATION #2: Scott Road
 CROSSING: Chickley River
 YEAR BUILT: 1938; 87 years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING:

LOCATION #5: Black Brook Road
 CROSSING: Black Brook
 YEAR BUILT: 1939; 87 years old
 SUBSTRUCTURE RATING: 5
 SUPERSTRUCTURE RATING: 3

LOCATION #3: Hawley Road
 CROSSING: Chickley River
 YEAR BUILT: 1938; 87 years old
 SUBSTRUCTURE RATING: 7
 SUPERSTRUCTURE RATING: 6

LOCATION #6: New State Road
 CROSSING: Bog Brook
 YEAR BUILT: 1940; 85 years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 5

LOCATION #7: Rt 116/ Main Road
 CROSSING: Drowned Land Brook
 YEAR BUILT: 1959; 66 years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 4

LOCATION #10: Haskins Road #1
 CROSSING: Westfield River
 YEAR BUILT: 2004; 21 years old
 SUBSTRUCTURE RATING: 7
 SUPERSTRUCTURE RATING: 7

LOCATION #8: Rt 8A / Windsor Road
 CROSSING: Drowned Land Brook
 YEAR BUILT: 1959; 66 years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 6

LOCATION #11: River Road
 CROSSING: Westfield River
 YEAR BUILT: 2016; 9 years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 8

LOCATION #9: Rt 116 / Main Road
 CROSSING: Westfield River
 YEAR BUILT: 1961; 64 years old
 SUBSTRUCTURE RATING: 6
 SUPERSTRUCTURE RATING: 6

LOCATION #12: Center Road
 CROSSING: Center Brook
 YEAR BUILT: 2022; 3 years old
 SUBSTRUCTURE RATING: 7
 SUPERSTRUCTURE RATING: 8

BRIDGE REPLACEMENT PRIORITY LIST

#1 Rt 116 / Main Road; Drowned Land Brook

#2 Black Brook Road; Black Brook (DOT Replacement for 2028)

#3 New State Road; Gulf Brook (DCR should share responsibility)

#4 New State Road; Bog Brook (DCR should share responsibility)

#5 Rt 116 / Main Road; Westfield River

#6 Rt 8A / Windsor Road; Drowned Land Brook

#7 Brier Road; Black Brook

Scott Road and Hawley Road bridges are on unmaintained roads.

River Road, Haskins Road, and Center Road have been replaced within the last 25 years.

TOWN OF SAVOY-CAPITAL IMPROVEMENT NEEDS

LOCATION	DEPT	ORIG. ASSET COST	GUESTIMATES
RISK TO PUBLIC SAFETY/HEALTH			
Route 116-Bridge detour	DPW		\$5,000,000
POTENTIAL FUNDING SOURCES: Can get some engineering done for this; Federal Infrastructure grant; get on state replacement list; MassWorks Grant; President Trump shut down all funding; Approx. 8-10 yrs out; Took 6 years of applying to get this for Chapel Road			
REQUIRED BY STATE OR FEDERAL GOVERNMENT			
Radios able to tune to new dispatch channel	FIRE DEPT		\$120,000
POTENTIAL FUNDING SOURCES: Conversion has not happened yet. They will likely simulcast for 2-3 years and offer some grant money when the time comes. When the conversation happens we will no longer be paying Berkshire Dispatch the \$\$ we pay them can go towards radios. Note: the Police chief will also need one radio when this happens			
DETERIORATED FACILITY			
Town Hall: Roof in old section; 17 window replacements	GENERAL	\$100,000	only do roof 2025-6 estimate \$50k
Town Hall: Expanded parking lot for bus service	GENERAL		We will have a regional bus stop at the town office beginning July 2025
POTENTIAL FUNDING SOURCES: Grant from Shared Streets and Spaces Program? Regional Initiative			
Highway Department Building (1960's) vehicles don't fit; Inefficient heating	DPW	\$300,000	\$2,500,000
POTENTIAL FUNDSING SOURCES: governor working on funding frm the POT Tax-Municipal Building Grants			Long range vision of multi-use facility on the property the school is on in the field house, fire, & DPW-use old fire house for equipment maintenance facility/ Could also house new town office
Little Red School House Foundation; paint; roof	SCHOOL	\$100,000	-Repair the sill on the left side of building (priority) -Replace the siding on entire building; Siding is rotting out on three sides-front, RT, & LT side. The back side is in decent shape and may just need repairing instead of replacement. Mr. Tower also mentioned this project could be done over a period of time and not necessarily done all at once if funding is limited. The left side of the building is priority. -Repair the ramp-priority-damaged by plow truck in December. -Repoint the chimney to avoid leaking -Repair cracks in foundation.
Main School Building	SCHOOL		-Repair aluminum roofing on the overhang near the parking lot side. -Maintenance

TOWN OF SAVOY-CAPITAL IMPROVEMENT NEEDS

LOCATION	DEPT	ORIG. ASSET COST	GUESTIMATES	
SYSTEMATIC REPLACEMENT				
2008 SMEAL Pumper-Engine #1 (Exceeds 10 yr FRTA Certification)	FIRE	\$270,000	\$600,000	-We should be reserving some for fire truck replacement every year \$20-50k. Then when necessary borrow the difference-note fire trucks are a minimum 3 year wait on build
2009 International Pumper-Engine #2 (Exceeds 10 yr FRTA Certification)	FIRE	\$270,000	\$600,000	
2015 Freightliner Truck (Exceeds 10 yr FRTA Certification)	FIRE	\$158,000	\$600,000	
2001 CAT Backhoe	DPW			-We should be reserving some for DPW truck & equipment replacement every year \$20-50k then when necessary borrow the difference.
Freightliner (flatbed or 1085D) Need dump body added	DPW		\$40,000	
1987 John Deere Grader	DPW	\$150,000	\$400,000	
2007 Silverado Chevy (280,000 miles)	DPW	\$ 32,000	\$ 55,000	

IMPROVEMENT OF OPERATING EFFICIENCY

\$10,115,000.00

Coordination

Equitable Provisions of Services and Facilities

Protection and Conservation of Resources

Enhancement to Economic Development Program