A Newsletter by LifeSpire of Virginia

COMMUNITY MATTERS

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2020 Annual Report Edition 51

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FIVE COMMUNITIES. ONE VISION. WHERE FAITH, WELLNESS AND COMMUNITY FLOURISH



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From Our President

2020 was an eventful year across the globe. From a senior living standpoint, residents, their loved ones, and community team members faced challenges that public health officials never previously imagined.

At LifeSpire, team members worked hard to keep up with the ever-changing safety precautions as



our residents dealt with social isolation. Even with the challenging regulatory environment the organization endured through the pandemic, LifeSpire thrived by putting our residents' and team members' safety above all.

In the summer, The Culpeper and Lakewood launched expansion projects. Sitework began in July on 25 new independent living homes—the Hillside Cottages—with an additional 11 cottages possible in future phases. The cottages feature smart home technology and a neighborhood outdoor living space called The Overlook.

Nineteen new cottages were announced at Lakewood, with construction beginning this summer. Each cottage will have its own outdoor living space. The design is a pocket neighborhood—an innovative concept in the senior living industry made up of small groups of cottages centered around a central courtyard to promote social opportunities.

On top of these two expansion projects, construction crews began extensive renovations at Lakewood. Lakewood's Amelia–Echo buildings—part of the 1977 original construction—are being altered to match the aesthetic of the buildings built in the 2019 expansion. The Main Street area opened, featuring additional dining, shopping and activity opportunities. At The Chesapeake, ongoing renovations focused on the common areas, including dining venues, the clinic, the fitness center and the pool and added a relaxation room. In partnership with our Board of Trustees, the leadership team determined that by increasing scale, efficiencies, and through right-sizing and excellent operations, the organization can address increased regulations, reductions of federal reimbursement and inflation.

Despite the pandemic, LifeSpire managed a net gain for independent living across the company, with 79 total households moving into

> Continued on next page April - June 2021

residences in 2020, filling all 78 vacancies plus one. Lakewood at Home, LifeSpire's community-based continuing care program, continued to grow and welcomed its hundredth member. Late last year, LifeSpire and senior living provider Pinnacle Living launched a joint venture agreement to provide home health services and possibly hospice care in the future. The company formed under this agreement is called Affirmation Home Health and it will provide these services in the greater Richmond, Newport News and Williamsburg areas.

It is hard to believe that the organization was able to accomplish all that amid a global health crisis. I am proud that LifeSpire didn't have to lay off any team members due to COVID-19. *The organization awarded 74 front-line team members* \$18,500 *in bonuses for going above and beyond through our COVID Care Recognition*

LifeSpire also provided more than \$73,000 of meals and nearly \$10,000 in care packages to community team members. **Program.** LifeSpire also provided more than \$73,000 of meals and nearly \$10,000 in care packages to community team members.

For 2020, the Virginia Baptist Homes Foundation disbursed \$21,000 across all four communities through its employee crisis fund. The Foundation disbursed an additional

\$5,500 for COVID-19 provisional requests. LifeSpire's leadership team granted any team member who tested positive for COVID-19 additional paid sick leave for the self-quarantine period, months before the government mandated that this occur.

To further ensure that LifeSpire is an employer of choice, the organization underwent a detailed audit of its pay practices. The goal was to line compensation practices with market-based pay standards. Market research shows that the organization leads in its immediate area from a competitive standpoint and moves pay practices more quickly and is more progressive than other providers. For the first time ever, the organization also achieved a financial assessment from Fitch Ratings—an awardwinning provider of credit ratings, commentary and research. Fitch assigned a 'BBB' rating to LifeSpire. The rating outlook is stable.

As we continue to see a return to normalcy, I am invigorated by LifeSpire's residents and team members, who persevered in the last year, proving that together we can accomplish anything. I am optimistic that with strong vaccination rates, and knowledge around treatment, the worst days of the pandemic are behind us and that the future is bright.

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Jonathan Cook President and CEO



The Chesapeake Provides Transitional Housing for Team Members in Need

In February, LifeSpire of Virginia announced the purchase of a private home adjacent to The

Chesapeake. The house is being used to assist team members who are in need. In the past when homes like this were purchased, they were torn down to expand the community. This time, Executive Director David Loop launched the "Fresh Start" program to help team members with transitional housing.

The Chesapeake's team became aware that several dedicated team members were homeless. David came up with the idea to use the recently purchased house for this team member to offer a fresh start and ensure employment and income. The program evolved to provide team members in need with up to three months of housing while they work on a plan to become financially independent.

"Any senior living community that is challenged to hire excellent people to maintain a highquality workforce to serve their residents has to be creative," Loop said. "When I heard that first, second, third time of a team member living in their car or needing a place to go, we put forth a plan."

Resident Cindy Hogan said her first reaction to the news of the program was, "Fantastic, what do you need?" She and many residents at The Chesapeake donated furniture and volunteered to clean and decorate—making the house a home.

"People need to help each other, and if you can't do that then why bother living?" Hogan said.

Additionally, LifeSpire is offering all team members a financial wellness program called Momentum on Up, which is offered by SunTrust, now Truist. If team members complete the course within the first six months of employment, they receive a \$100 bonus.

"This program gives somebody the opportunity to look past what's going on right now in their life, to not have to worry about a mortgage or rent, to use food vouchers to take up three meals for the next day. Our team members have our support. We're going to provide them with all the resources that they need to be successful," said Assisted Living Administrator Damien Polewczak.

The Chesapeake was honored by LeadingAge Virginia—an association of not-for-profit life plan communities—during its annual awards gala held in August. The Chesapeake was selected as the recipient of the 2020 Workplace Excellence Award which recognizes a community that demonstrates investment in their team members and workplace environment for the delivery of quality care and services; demonstrates innovation in workforce development practices.

"I am so proud of The Chesapeake team for putting our mission—empowering individuals with choices in purposeful living—into action," said LifeSpire President and CEO Jonathan Cook.



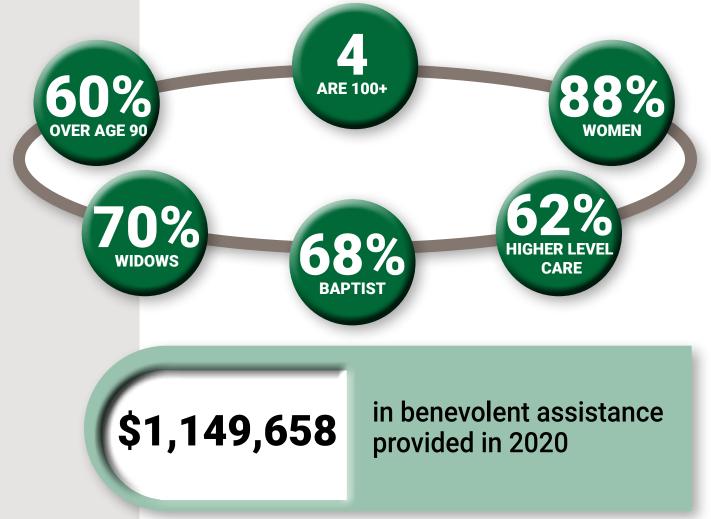




April - June 2021

2020 Benevolence Stats

Throughout LifeSpire's 70-year history, generous donors have supported many residents who, through no fault of their own, outlived their financial resources. In 2020, 58 residents were provided financial subsidies.

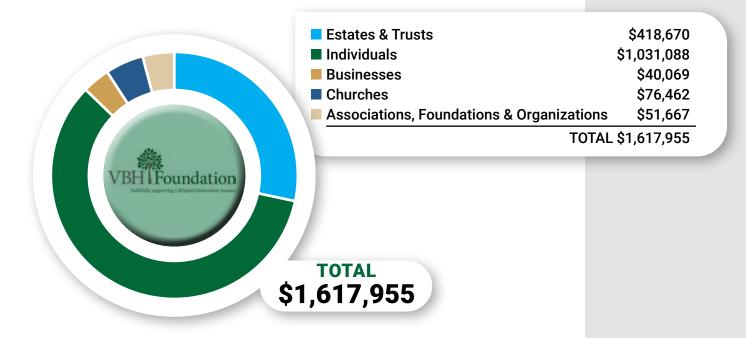


Community	\$ Awarded	# Residents	Percentage
Lakewood	\$687,851	31	53%
Chesapeake	\$93,808	5	9%
Culpeper	\$263,420	14	24%
Glebe	\$127,971	8	14%

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2020 Fundraising Results

957



donors provided support for benevolence and special projects

Donor Circle	No. Donors	Total Gift Amount
51 to \$999	828	\$134,327
\$1,000 to \$9,999	107	\$245,400
\$10,000 to \$49,999	17	\$305,591
50,000 to \$99,999	2	\$126,102
\$100,000+	3	\$806,535



Turkey Time: LifeSpire Team Members Hand Out Turkeys

On December 9, 15 and 16, members of the LifeSpire team braved the cold temperatures, snow, rain and, of course, sunshine to distribute turkeys to every LifeSpire team member.

In total, 356 gobblers were given to each and every member of the team at Lakewood, 200 at The Glebe, 288 at The Chesapeake and 196 at The Culpeper. The Virginia Baptist Homes Foundation coordinated the onsite delivery with Sysco Virginia and Sysco Hampton Roads





and several team members were standing by to receive the boxes of the Jennie-O turkeys.

VBH Foundation Vice President Jodi Leonard said the experience was extremely rewarding.

"Our community team members had a challenging year. What an honor it was to thank them in person for their dedicated, compassionate care for all of our residents. I hope that this small gesture of gratitude relays the enormous appreciation LifeSpire and the VBH Foundation have for their servant leadership."

Community teams took that servant leadership to another level. When resident services team members at The Culpeper realized that there were some extra turkeys left over, they snapped into action. Resident Services Director Pat Ballard said the team donated 17 turkeys to an outreach program called Saint Joseph's Table housed at Precious Blood Catholic Church in Culpeper.

"The church operates the program twice a week to offer food to anyone in need. They serve multiple families each week on Wednesday and Saturday," Ballard said. "During COVID, the demand for food, dry goods and groceries became even greater. So, with having accessibility to the extra turkeys I felt it was an extension of our mission in giving to others and serving seniors and their families."

Similarly, the Lakewood culinary services team donated 128 turkeys to Feed More in Richmond. The organization collects, prepares and distributes food across 29 counties and five cities, providing neighbors who face hunger with one of the most basic necessities: nourishment. The Glebe's team donated nearly 500 pounds of extra turkeys to Feeding Southwest Virginia in Salem. The food bank provides food or meals to those in need within a of 26-county, nine-city region.

At The Chesapeake, the culinary services team worked with community leadership to identify team members with significant needs. The extra turkeys there were given to those team members.





Anne da Costa loves to sew. She is well-known around The Glebe's campus for her superior talent behind a sewing machine. So, as the severity of the COVID-19 pandemic became more and more apparent, nurses and team members at the community knew who to turn to for protection.

"The clinic nurse asked me to sew her a mask and then someone else saw it and before I knew it, I was making them for everyone who asked," she said.

In fact, in just a few days she made 18 masks and cut out the fabric for another 30 more. Executive Director Ellen D'Ardenne received one of the handcrafted masks, and she said it warmed her heart and brought tears to her eyes.

"The residents know I love chickens. As you can see, my mask has chickens all over it," she said. "The fabric, the hands that sew them, the smiles they provide to the team to have something so special made just for them: Wow!"

Similarly, when the Centers for Disease Control and Prevention issued a recommendation

for all individuals to wear cloth face coverings, Culpeper resident Jane Scott's concern wasn't for herself. Instead, her mind automatically went to her daughter, Rachel Ann, who lives at the Mary Louise Kelly Home—a group home for adults with developmental disabilities provided through Hope Tree Family Services. Upon hearing there was a need for masks at the

"The fabric, the hands that sew them, the smiles they provide to the team to have something so special made just for them: Wow!"

home, Jane took up her needle and thread and enlisted the help of some friends.

"Family members and friends began to ask for them. Our son, Ed, voiced a need for the employees at his company, EcoSeptix Alliance. Then, Hospice of the Piedmont called for masks to use in their work," Scott said. "Another Culpeper organization is waiting in the wings."

Together, she and fellow Culpeper residents Bess Brooks, Peggy Blank, Judy Maxfield, and Joan Blackwell along with friends in the community Pamela Dolgan and Norma Allen have made dozens of masks.

Continued on next page





"We turned out 91 for the group home. They shared with other Hope Tree homes. We completed close to another 100," she said.

When team members at Hope Tree received the package of masks, they were overwhelmed by the mask-makers generosity. Theresa Carneal sent an email to Scott because she was too emotional to call.

"I was expecting 10 masks, not this amount," said Carneal. "This is so fabulous; we don't know how to thank you for this. THANK YOU! THANK YOU! THANK YOU!!"

Scott said she continued cutting and stitching masks for as long as there was a need and she had the materials.

These are just two examples of how residents who live in LifeSpire communities continued to give back despite the pandemic. Many residents were unable to volunteer at local organi-







zations in the ways in which they typically would. But that didn't stop them from using their talents to help those in need.

Lakewood resident Laura Hedrick has been working with a group of people at Richmond's First Baptist Church to make sleeping bags for the homeless out of donated material for nearly 20 years. 2020 was no exception. She worked with three other Lakewood residents to keep the sleeping bags coming.

"During COVID, as soon as I could leave Lakewood without having to quarantine, I went down to the church, got fabric from my supply and brought it to my apartment. I made about 65 heavy and 65 light squares. When it was possible, I worked with another church member to layer and pin the sleeping bags. We did this in a large room wearing masks," Hedrick said. "I delivered about half of the pinned sleeping bags to another church member who sewed in the cording and tied the knots for them at her home. I delivered three each visit and took back the three she had just finished. Because of COVID she put her finished ones on her front step, and I left the new ones on the step."

Also at The Glebe, a resident-led knitting group called Spinning Threads kept busy throughout the pandemic by handmaking dozens of hats for donation to Roanoke Memorial Hospital. The tiny hats were created for babies in the neonatal intensive care unit.

"The residents want to lend a hand. This gives them a way to feel like they are contributing to the community's health and wellness," D'Ardenne said. "They are why we do what we do every day. I love them and can't imagine being anywhere else."



J.T. Edwards Society

as of December 31, 2020

In January 1946 Dr. James T. Edwards, pastor of Culpeper Baptist Church, introduced the idea of establishing a home for senior adults to live out their retirement years. Over 70 years later, his vision continues to thrive and expand.

The J.T. Edwards Society was established in 1996 to honor those who support Dr. Edwards' legacy through any form

of planned giving, including bequests, charitable gift annuities, charitable remainder trusts or gifts of life insurance. These gifts provide the Foundation with the ability to plan for the future success of this ministry.

JTE Society members extend a lifetime of support through gifts, volunteer hours and membership. Like Dr. Edwards, these visionary individuals are leaving their own legacy for future residents and the Foundation is proud to honor them through membership in this society.

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J.T. Edwards Society

Leaving a Legacy of Benevolence

J.T. Edwards Society Legacy Gifts

In 2020, 40 donors made their ultimate gift to LifeSpire through estate planning. Some created a trust that provides income every year to support benevolence and our communities. Others gave through bequests. These generous expressions of faith humble the LifeSpire team. While their passing saddens us, we remember the way they lived—with love and kindness for others.

Hatcher Broadus and Therma Valentine Baxter Living Trust William Hirst Bell and Annie Lee Bell Memorial Fund Inez Duff Bishop Charitable TrustEstate of Jean P. CootsIra C. and Bertha Johns Hopkins & NancyCulpeper Endowment Fund
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Lakewood Donates Nearly 100 Pounds of Acorns to Feed Baby Bears



In October, Lakewood residents and team members took a road trip to Farmville, Va. to drop off acorns that were donated by community members throughout the fall months.

Lakewood Program Manager Courtney Harver organized the donation drive.

"We were looking for a project that would benefit the community and I remembered back to my college days at Longwood University collecting acorns for the Virginia Department of Forestry through Clean Virginia Waterways," Courtney said. "I reached out, and the group informed me that they were supporting a new project this year of collecting acorns to feed baby bears."

A forester come to Lakewood and presented on acorns and gave residents tips on where to locate them. The forester asked that participants collect as many whole acorns without holes as possible and place them in paper bags or cardboard boxes.

In total, Lakewood community members collected 90 pounds of acorns. The bear food was loaded into a Lakewood bus and a small group of collectors took a trip to Farmville to make the donation.

Clean Virginia Waterways at Longwood University ultimately gave the acorns to The Wildlife Center of Virginia. In early 2020, the center admitted seven infant bear cubs—ranging in age from two to four weeks-old—from several locations throughout the state. The young bears were cared for by the center until Spring 2021 before being released at the time when they would begin naturally dispersing from their mothers.

April - June 2021



The Glebe Adopts Local Service Dog to Provide Therapy to Residents

In November, residents and team members alike in Daleville got a little something extra to be thankful for. The Glebe adopted an eightweek old miniature Australian shepherd from a breeder near Blacksburg to be a therapy dog for the community.

The dog, who the team decided to name Max, became the Glebe's latest resident on Thanksgiving Day 2020. Max will most likely be around 17 pounds full grown. He is now seven months old and weighs approximately 14 pounds.

"There are so many individuals who feel a connection with a dog that may not get in other ways throughout the course of their day," said Executive Director Ellen D'Ardenne. "We did research surrounding breeds that were easy to train, devoted, and easy to handle. Thus, we found Max, the second smartest breed to the border collie."

Max has a base camp in the administrative office. He is enrolled at the Field of Dreams Dog Training program in Vinton, Va., and has completed the initial puppy course and started the teenager training in April. Currently, he comes to The Glebe three days a week.

"We most recently started to get Max familiar with walkers and canes. Food motivates, so we



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have learned that when you start to get puppies use to something new, such as a wheelchair, you put cooked chicken on the foot rests so they associate it with a reward instead of fear," said D'Ardenne.



The residents are enjoying getting to know Max as well. He visits a different area each day he is in the community, goes door to door for one on one visits, tricks and treats. He is taken on extensive walks around the community by independent living care takers. D'Ardenne said the response to the adoption has been very supportive and loving.

"The residents in assisted living have really bonded with Max and look forward to the weekly visits. There are several independent living residents who have a routine with Max every day he comes to the community. He visits residents in apartments who may have lost their pet or just need a warm and loving fur buddy. Team members come and take him for outside adventure on lunch breaks or just stop in to have a lift during a stressful day," she said. "Max is a truly a blessing and a joy to so many. How can anyone hold onto a stressful day when they are in the presence of his undivided attention, snuggles, and an occasional lick on the nose?"



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Lakewood Partners with Cristo Rey Richmond High School



In October, LifeSpire of Virginia announced its partnership with Cristo Rey Richmond High School—a Catholic learning community that educates young people of limited economic means to become men and women of faith, purpose and service. The partnership includes a corporate work study program where Lakewood employs students from the school.

Tenth grade students work in partnership with Lakewood team members on business projects. Ninth grade students are taking a business literacy course to be ready for professional roles in the fall. Special assemblies and events are being held virtually to continue relationship building and skill development for both grades.

Through a rigorous college preparatory curriculum, integrated with a relevant work study experience, students will graduate ready to succeed in college and in life.



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2020 Influencers

In 2020, the Virginia Baptist Homes Foundation (VBHF) introduced the Influencer Award as a way to recognize and honor a champion at each of our four communities who causes a positive effect on our mission to enhance the lives of their friends and neighbors. Influencers embody the core values of our communities through their spirit, their engagement and their generosity.

Like a tree cannot grow without the influence of the sun, VBHF cannot grow without the support and generosity of our influencers and supporters. Together we are building vibrant places to live where faith, wellness and community flourish.

Congratulations again to our inaugural honorees! We invite you to visit https://lifespireliving. org/give/influencer-awards/ as we will soon be announcing our 2021 Influencers.



Dr. Edith B. Ellis, Lakewood

Dr. Jesse W. Hughes, Jr., The Chesapeake



Rev. Dr. Guy D. Mattox, Jr.,

The Culpeper



Pamela Renga, The Glebe



April - June 2021



Kevin Smith Michael and Susan Smith Ruth and Herman Smith John Smithev Charles and Shirley Smoot Michael Snoddy Henry and Jeanne Snowa James and Jean Snowa Sherman and Julie Snyder Terri Snyder Layla Somers H.J. and Mary South Carla Spence Robert and Mary Spencer Joseph and Martha Spichek Robert and Joyce Spiers James and Hilda Spitz Lewis Spivey Douglas and Sebastiana Springmann Myriam Springuel Barbara Stanley Claude and Karen Stanley Virginia Stay Gerald and Anna Steele Joseph Stemmle Ned and Susan Stephenson Noralee M. Stephenson Helen Stevens Elizabeth A. Stevenson Marilvn Stewart Michael and Laura Stewart Christina Stoltzfus Rita M. Stone Gary and Jane Strebel Randy Street Charles and Jacqueline Streithof Maree Stroud Joseph and Mary Strup Dottie Sutherland Candice Sutton John and Julia Talbert Fred Talley Iane Tanner Cathy Tate Roger and Mary Tatem Clarke Taylor Max Tavlor Willie Belle Taylor Joseph Teefey and Judy Collins Henry Tenser

Ruth Tergesen Gregory Thagard Amy Thomas Elizabeth R. Thomas Tativanna Thomas William and Susan Thomas Jacob Thompson Jerline Thompson Danielle Thruston Manjit and Satinder Toor Jesus Torres Ann Trenga Marion Trice William and Nancy Trimble Kelly Trout Mary and Steve Tuck Walter and Jacqueline Tucker Katheryn Tyler Phillip and Robbye Unger Helen Valin Elizabeth Vance Marguerite Verlander Eunice Vick Sallie Vick Arlicia Wade Frank and Heidi Wagner Ronald Walczak Mikayla Walker Sandra Wallace Leo F. Walsh and Madalene Hardison Iulie G. Walton Rick and Ann Wampler Rowland and Barbara Wampler Julian and Debbie Ward Stephen and Robin Ward Steve Ward Joseph and Carolyn Lee Warden Kathyrn Washburn Bonnie Washington Ann Watkins Keith Watkins Albert and Annie Watson Iovce Watson Noelle Watson Barrett and Jessica Way Oliver and Bonnie Way Diane Weakley Dale and Virginia Weaver Shelton and Mary Webb Jane Weeden

Aiden Welling Lori Welty William Wenger John Wenrich Ann Wentworth Ellis and Phyllis West Aaron West Thomas West Elizabeth Westbrook Sally Wheat James and Janet White Sandra Whitehead Wanda Whittle Martha Whorton Paul and Joan Wicker Robert Wilbanks David and Judith Williams Michael H. and Pamela S. Williams **Justice Williams** Susan L. Williams IoAnne Williamson Elizabeth Wilson Geraldine Wilson Geraldine R. Wilson Nancve Wilson Phyllis T. Wilson Nellie Wiltshire Nancy Wingfield Hillary Winkelman C. H. Wisenbaker, III Barbara Witter Priscilla Woll Nancy Womack Caleb Wooldridge Tammi Woolridge Deborah Wooten Kristin and John Wright Robert and Martha Wright Sarah B. Wright Susan and Gary Yanosick I. Robert and Anne Yeaman Donald and Charlotte Yeatts Robert and Grace Young Vickie and David Young Acacia Young Stuart and Carolyn Yowell Ianine Zarate 67 Anonymous Donors

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Every effort has been made to ensure that each donor is included correctly. If you made a gift in 2020 and your name has been omitted or listed incorrectly, please accept our sincere apology and contact us at (804) 521-9213 so we may accurately acknowledge your gift.

· Martin



Lakewood Residents, Team Members Shave Their Heads for Cancer Research

In early 2020, Karla Adair, Lakewood's independent living program coordinator, was preparing to have a bone marrow transplant. Around the same time, LifeSpire's Vice President of Marketing Peter Robinson learned his infant son, Johnny, was diagnosed with a rare form of cancer. The two unrelated yet equally traumatic and trying circumstances ended up bringing more than a hundred people together in March to raise thousands of dollars for cancer research.

Like many patients facing chemotherapy, Karla was anxious about losing her hair. Resident



Services Director Sally San Soucie knew of an organization she had worked with in the past called the St. Baldrick's Foundation—a volunteer and donor powered charity committed to supporting the most promising research to find cures for childhood cancers and give survivors long and healthy lives. Each year, thousands of volunteers organize fundraisers, like the organization's signature head-shaving events, to raise money to support life-saving childhood cancer research.

"I mentioned hosting an event at Lakewood so Karla could shave her head in advance for a good cause and told her I would shave mine in solidarity with her," Sally said. She lit up with excitement and got started with the planning!"

The Lakewood team worked together to publicize the event to help Karla make something positive out of her own dire situation. Residents and team members were invited to join in shaving. Going into the March event, 10 people pre-registered as shavees. Resident Ann



Peterson was the first in line.

"I wanted to do something in support of Karla. I didn't even have to think about it hard. The minute the word came out that it was something I could do I just said, 'I'm going to do it!'

Resident Rebecca Moak wasn't so sure. She told Karla she'd wear a wig or a turban in solidarity instead, but as the event approached, she changed her mind.

"I realized that shaving my head paled in comparison to what Karla faced and what she would be fighting for an unknown time. I made a pro-con list.

The pros beat out the cons. I told my husband that I was thinking about participating in the head shaving event. He said he was too. Together, we signed up as shavees," she said.

The stylists at Lakewood's Shear Style Salon agreed to volunteer their time for this event,

as did two singing groups including, appropriately, a barbershop quartet. More than 100 people were in attendance for the standing room only event. Sally says the energy in the room built as donations began coming in.

"Then people in the crowd started volunteering to be shaves; it really was like a revival! In

the end, 10 people spontaneously had their heads shaved that day," Sally said.

Like the number of shavees, the donations doubled and eventually more than quadrupled. The original team fundraising goal was \$2,500 and by the end of the event more than \$13,500 was donated including \$8,000 donated during the event itself.

"It was one of the most remarkable things in which I have been involved. To see how many team members were participating; to see folks who made that last minute decision to shave their heads; to see the amount of donations go up and up," said Edie Ellis, a resident and shavee, "Tears, laughter and joy, all rolled into one event. I would absolutely do it again!"

Rebecca and Ann agreed that they too would do it again. As it turned out, it was one of the last big events that was held at the community in 2020 due to the pandemic. Looking back, Edie said it seemed like the perfect event to hold prior to entering the life-altering experience of the pandemic.

"It was a real camaraderie around those who did it. We realized the next week, that was sort of the last hurrah and it was terrific. We'd see each other around and just see how each other was doing with it," Ann said.

"I am so thankful we were able to do it. One of my neighbors shaved her head. When I walked my dog, she would sometimes come out on her patio. We would smile at each other's newly shorn locks and agree that it had been the perfect time to shave our head! We certainly didn't have to worry about missing appointments with a hair stylist," Edie laughed.

Johnny's cancer symptoms are held at bay by an experimental drug. Now nearing age two, he's an active, happy boy keeping mom and dad on their toes.



Karla Adair's bone marrow transplant was completed as planned in April 2020 and she celebrated her rebirthday on April 23, 2021. Sadly, after a hard-fought battle, Karla passed away in May 2021. A memorial service was held in June at Lakewood where family, friends, residents and team members toasted her.



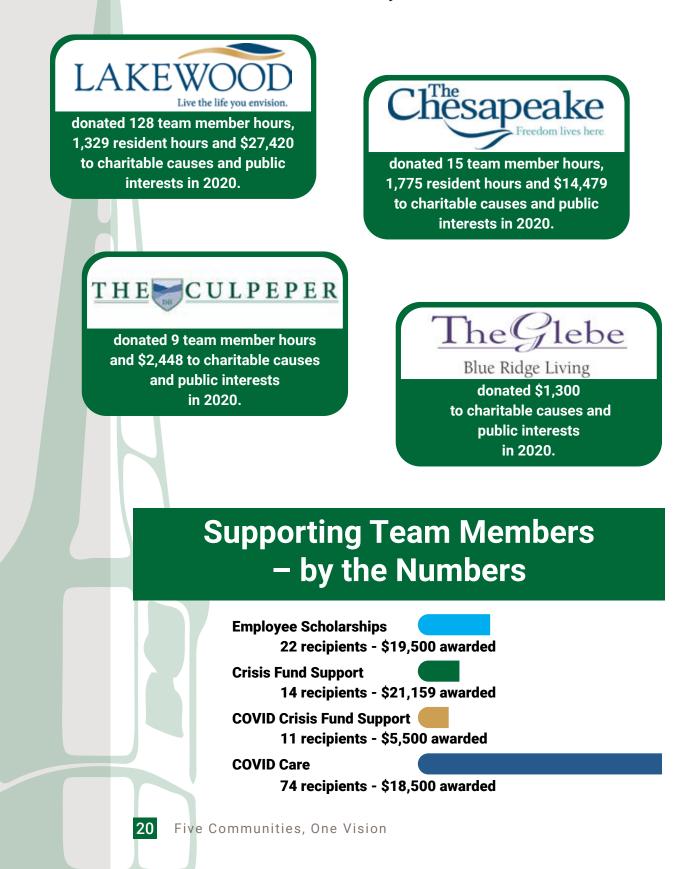
"Tears, laughter and joy, all rolled into one event. I would absolutely do it again!"

Edie Ellis



Giving Back to Our Communities

Social accountability is the extent to which a non-profit organization responds to the needs of the community surrounding it. In 2020, the VBH Foundation provided nearly \$1.2 million in financial support to residents who outlived their financial resources through no fault of their own. LifeSpire's home office and the Foundation gave 91 team member hours and \$5,200 to various causes. Team member gifts included \$34,131 to the Foundation's four funds—benevolence, crisis, education and spiritual life.



Tribute Giving

Gifts received in honor and in memory of loved ones are wonderful expression of compassion and understanding. We celebrate those who were remembered in this special, meaningful way.

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Beverly E. Able Karla Adair Carl L. Barber Louise S. Batten Robbie P. Beasley Jane A. Berkeley Evelyn L. Blake Margaret L. Blank Ruth Bokun Martha J. Bradshaw Charlotte G. Brown Allen R. Brown Rosalie M. Byron Daniel Carlton L. Gerald Carter The Chesapeake Staff Shihyung Chung Vicky L. Chung Carolyn R. Coffman Delilah J. Copenhaver Susan C. Cowling J.W. Crowell Olive B. Crummett The Culpeper Dining Staff Billy J. Davis Kathryn D. Davis Shirley W. Dawson **Bobby Earnest** Edith B. Ellis Alma H. Fernald Dona C. Flint

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Thank You!!

While the pandemic certainly brought challenges each day, the one thing that remained constant was the overflowing generosity and care that was demonstrated in numerous ways by the greater community, friends and family members. It was so touching to see the outpouring of love to LifeSpire residents and team members. While much needed masks and personal protective equipment were donated, the organization was also the recipient of unconventional gifts that brightened days. Words of encouragement were written in chalk to view from the windows. Cards and handwritten notes, too numerous to count, flooded community mailboxes. Meals, snacks and treats were dropped off daily. Stu-



dents from Collegiate School and Virginia Commonwealth University became pen pals to residents. Dancers from a local studio recorded their holiday performance to be viewed virtually, instead of coming in person to perform. The LifeSpire team thanks each and every one of these generous donors for sharing the love!











LifeSpire Summarized

Consolidated Balance Sheet	Dec. 31, 2020	Dec. 31, 2019
Current Assets	\$ 50,622,216	\$ 72,128,870
Investments	60,148,802	48,303,633
Beneficial Interests in Perpetual Trusts	10,065,000	9,476,108
Assets Whose Use Is Limited	13,995,371	9,217,331
Property, Plant and Equipment	214,314,522	212,939,021
Other Assets	353,246	402,537
Total Assets	\$ 349,499,157	\$352,467,500
Current Liabilities	\$ 28,027,736	\$ 23,500,568
Advanced Fee Refund Liabilities, Less Current Portion	34,820,980	32,019,882
Deferred Revenue from Advance Fees	104,821,589	105,185,671
Annuities Payable	395,997	443,619
Liabilities Under Interest Rate Swap Agreements	4,758,785	2,511,314
Lease Payable, Less Current Portion	1,251,163	1,463,205
Long-Term Debt, Less Current Portion	201,879,678	216,526,417
Net Assets (Deficit)	(\$26,456,771)	(\$29,183,176)
Statements of Operations and Changes in Assets	Dec. 31, 2020	Dec. 31, 2019
Revenues, Gains and Other Support	\$ 63,081,876	\$ 54,054,687
Residential Services, Including Amortization of Deferred		
Residential Services, Including Amortization of Deferred Revenue from Advance Fees of \$12,826,450 and \$11,992,9	916	
-	916	
Revenue from Advance Fees of \$12,826,450 and \$11,992,9	23,695,404	23,552,048
Revenue from Advance Fees of \$12,826,450 and \$11,992,9 in 2019 and 2018, Respectively	23,695,404	23,552,048 100,375
Revenue from Advance Fees of \$12,826,450 and \$11,992,9 in 2019 and 2018, Respectively Health Care Services	23,695,404	
Revenue from Advance Fees of \$12,826,450 and \$11,992,9 in 2019 and 2018, Respectively Health Care Services Net Assets Released from Restrictions Used for Operations	23,695,404 s 645,458	100,375
Revenue from Advance Fees of \$12,826,450 and \$11,992,9 in 2019 and 2018, Respectively Health Care Services Net Assets Released from Restrictions Used for Operations Gifts and Donations	23,695,404 s 645,458 2,593,820	100,375 309,917



Financial Statements

	Dec. 31, 2020	Dec. 31, 2019
Operating Expenses		
Salaries, Wages and Professional Fees	\$44,043,526	\$41,711,494
Provisions for Depreciation and Amortization	15,358,107	12,548,285
Interest	9,034,011	6,681,859
Other	25,261,403	23,388,533
Total Operating Expenses	\$93,697,047	\$84,330,171
Operating Income	\$1,494,861	\$855,638
Non-Operating Income (Loss)		
Change in Value of Investments	2,489,467	4,073,227
Change in Value of Interest Rate Swap Agreements	(2,247,471)	(1,948,705)
Total Non-Operating Income (Loss)	241,996	2,124,522
Excess (Deficit) of Revenues, Gains, and Other Support Over	1,736,857	2,980,160
(Under) Expenses		
Other Changes in Net Assets without Donor Restrictions:		
Net Assets Released from Restrictions for Acquisition of	20,850	608,392
Property, Plant and Equipment		
Increase in Net Assets without Donor Restrictions	1,757,707	3,588,552
Purpose Restricted Net Assets with Donor Restrictions		
Gifts, Grants and Bequests	1,120,409	311,699
Change in Value of Annuity Obligations	(74,295)	\$69,489
Change in Present Value of Perpetual Trust Funds	588,892	1,217,917
Net Assets Released from Restrictions	(666,308)	(708,767)
Increase (Decrease) in Net Assets with Donor Restrictions	968,698	890,338
INCREASE (DECREASE) IN NET ASSETS	2,726,405	4,478,890
Net Assets (Deficit) - Beginning of Year	(29,183,176)	(33,662,066)
Net Assets (Deficit) - End Of Year	(\$26,456,771)	(\$29,183,176)

2020 Annual Report Edition



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Five Communities. One Vision. Where Faith, Wellness and Community Flourish.



The Culpeper *Culpeper*



The Chesapeake Newport News



The Glebe Daleville



Lakewood Richmond



Lakewood at Home Richmond

Whether you enjoy the water or the mountains, the city or a charming small town, LifeSpire of Virginia has a retirement option that's right for you. Each of our four communities offer comfortable apartments and cottages in beautiful, inviting settings while our Lakewood at Home program provides you with the comfort of aging in your very own home. Regardless of the option or location you choose, our communities provide the peace of mind of continuing care should you or your spouse ever need it. Take advantage of the security of knowing your future is well-planned in an atmosphere where faith, wellness, and community flourish. To learn more, call (804) 521-9214 or visit lifespireliving.org.

