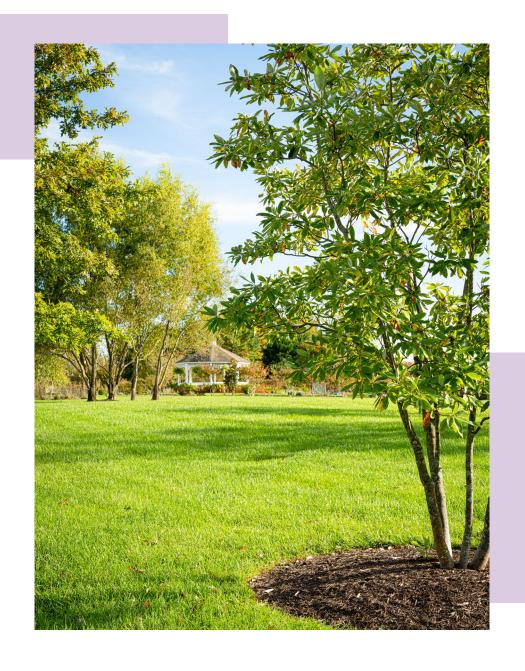
THE GLEBE 2027

MASTER PLAN





CONTENTS

FINANCIAL UPDATE

MASTER PLAN

MASTER PLAN NEXT STEPS

HYBRID HOMES AND NEW-APARTMENTS

FINANCIAL SUMMARY

- With routine Cap Ex
- Stabilized occupancy
- Good fiscal controls (expense growth)
- We can afford these projects in conjunction with other initiatives at other communities.
- They enhance our overall financial performance



WHAT IS A MASTER PLAN?

- A guide for future growth
- A plan so residents, prospects and families can see forethought into our future together
- A plan to remain market competitive and viable into the future
- A master plan is contingent on many things, including market demand, lending and local politics. Meaning plans are subject to change!

STRATEGIC GOALS

PROPERMIX

COMMUNICATION PLAN

FINANCIAL SUSTAINABILITY

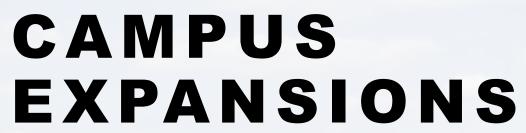
All campuses 80%
Independent Living
/ 20% Licensed
areas (Assisted
Living, Memory
Support, and
Skilled Nursing
services

We want to be open and forthright and involve residents with concepts early on Self-perpetuating business, our organization has a commitment and obligation to long term-perspective and long-term sustainability

THE VISION

CONCEPTUAL RENDERING OF NEW OUTDOOR DINING SPACE







CURRENT CAMPUS 2023



LEGEND







PHASE 1

- 22 New cottages
- New Guard House
- Added amenities Culinary, Botetourt Room
- Assisted / Skilled Kitchen enhancements

PHASE 1 EXPANSION



LEGEND

EXISTING CARE CENTER BUILDINGS
RENOVATED / NEW CARE CENTER BUILDINGS

EXISTING IL BUILDINGS
NEW IL BUILDINGS

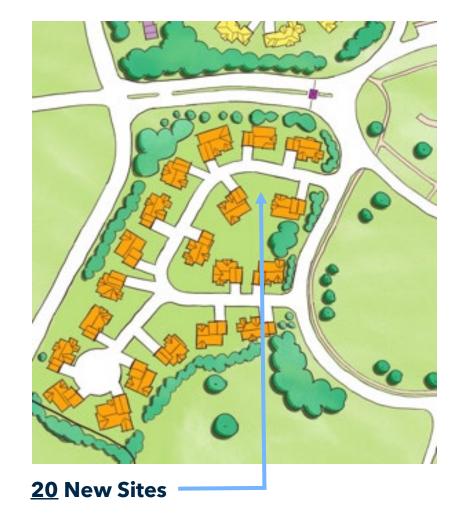
EXISTING COMMUNITY / COMMONS BUILDINGS
NEW COMMUNITY / COMMONS BUILDINGS

22 COTTAGES

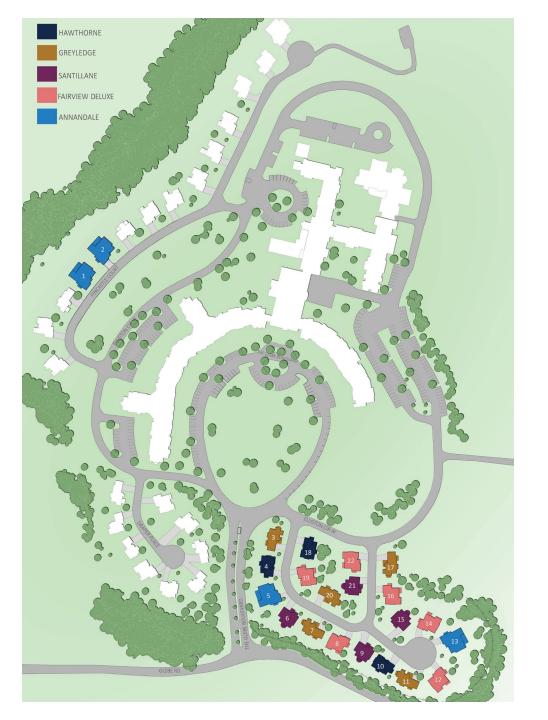
- 5 floor plans
- Same general floor plans as currently reside on The Glebe Campus

22 COTTAGES NEW SITES





LOCATION OF THE NEW 22 COTTAGES



VIEW FROM GLEBE ROAD

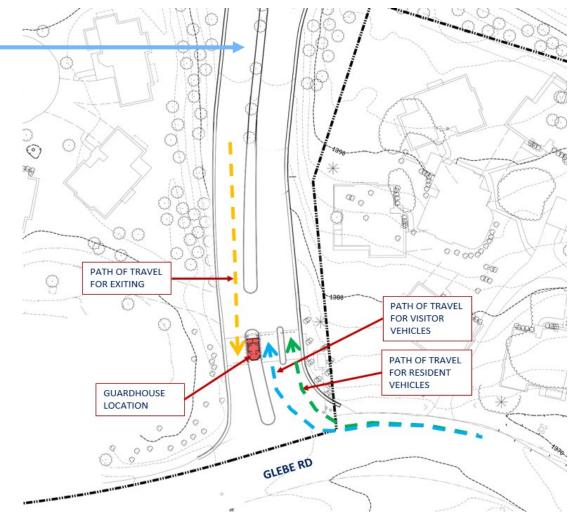


FLOORPLANS

- GREYLEDGE
- HAWTHORNE
- SANTILLANE
- FAIRVIEW II
- ANNANDALE (Spitz)

GUARD HOUSE

GUARD
HOUSE WILL
NEED TO BE
MOVED BACK
TOWARD THE
CIRCLE DRIVE



GUARD HOUSE

CONCEPTUAL RENDERING ONLY



(conceptual rendering only)

AMENITIES

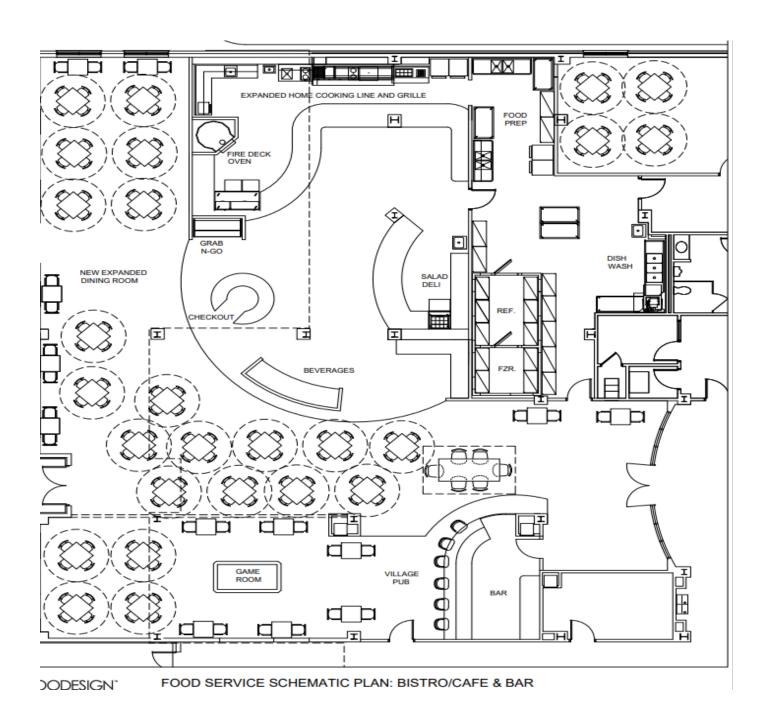
- Increased Depot spaces for Culinary Experience
- Added space to Botetourt room
- Office Space
- Parlor / Private Dining
- Coffee/Bakery
- Golf Cart Parking
- Outdoor Dining Experience
- Assisted / Skilled Kitchen and Dining Room

2ND FLOOR

COMMUNITY CENTER



NEW DEPOT VISION

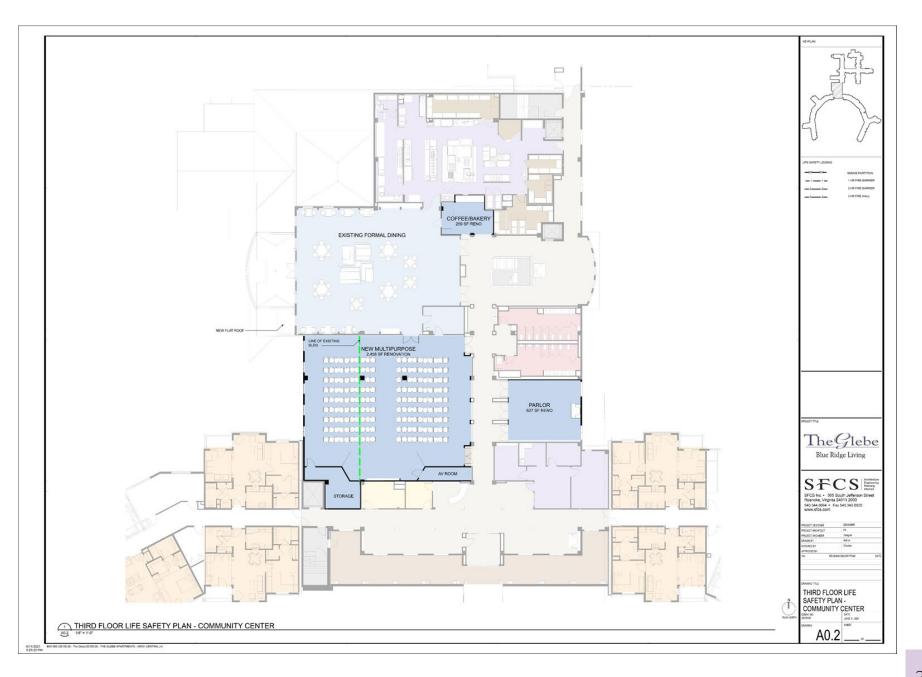


NEW CAFE CONCEPTUAL RENDERING ONLY



3RD FLOOR

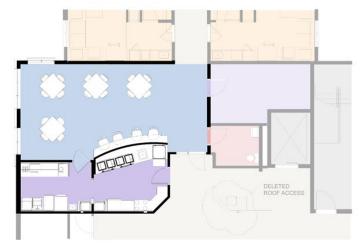
COMMUNITY CENTER



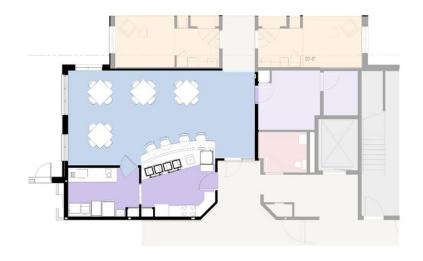
2ND & 3RD FLOOR

AL DINING

NOVATION WORK IN EXSTING ASSISTED LIVING BUIDLING STING CONSTRUCTION TYPE 38 B OCCUPANCY SEPARATED USES LLY SPRINKLED O-STORIES



THIRD FLOOR LIFE SAFETY PLAN - A.L. DINING



SECOND FLOOR LIFE SAFETY PLAN - A.L. DINING



2ND & 3RD FLOOR

DINING AMENITIES

- Cook to Order
- Fresh Food
- Additional Meal Selections

ASSISTED LIVING CONCEPTUAL ONLY



ASSISTED LIVING & HEALTH CARE VISION

- Upgraded kitchen will allow for cook to order food in assisted living.
- Open kitchen design concept.
- Allowing residents and guests to enjoy the sights and smells of cook to order concept.
- Resident access to daily snacks and beverages.

POTENTIAL FUTURE GROWTH

IL APARTMENTS & HYBRID HOMES

INDEPENDENT LIVING

EXPANSION



LOCATION OF NEW APARTMENT WING



WHAT IS A HYBRID HOME?



- A Hybrid Home is not an apartment in the main building, and it is not an individual cottage. It is something in between, a hybrid.
- It is a congregate building with 10-16 apartments in the building, and individual interior garages access
- Lots of sun exposure and balcony/patio space

HYBRID HOMES







POTENTIAL LOCATION OF NEW HYBRID HOMES



TIMING OF FUTURE EXPANSIONS

- No timeline has been set for the construction of Hybrid Homes or the new wing of apartments (E Wing)
- It could be several years into the future before any substantive work begins on those projects and will depend on market factors such as demand and financial conditions at the time.

