

To 2030 and Beyond: Pathways through the Energy Transition

REGULATIONS

How are regulations driving the shift to new fuels and efficiency improvements?



INDUSTRY PROGRESS

What steps have maritime stakeholders taken so far and are they working?



TRANSITION HURDLES

What are the next key hurdles that need to be addressed to allow progress to accelerate?



MARKET OPPORTUNITIES

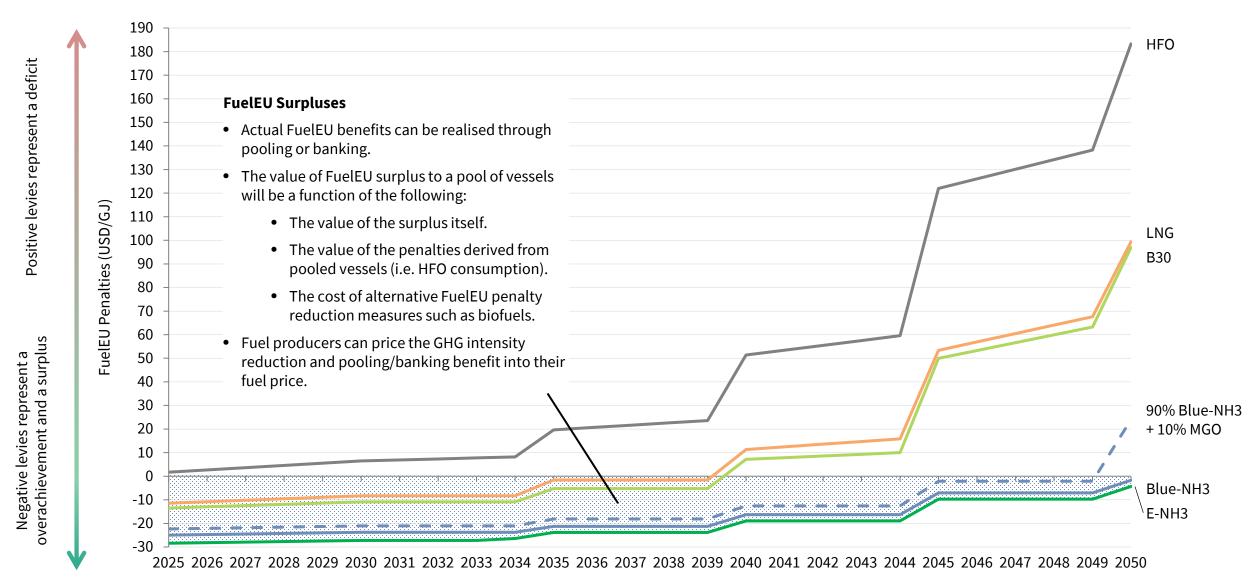
What are the key markets and opportunities that are emerging from the transition?



ADVISORY

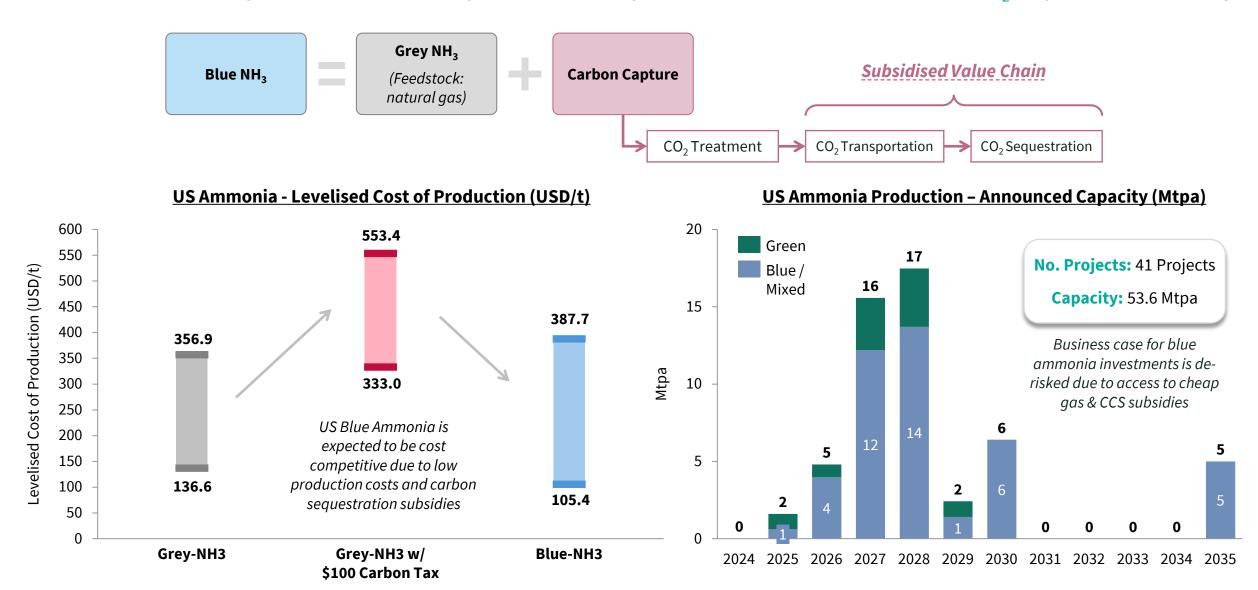
1. Regulations: Emission levies designed to drive alternative fuel uptake

FuelEU Maritime is prompting a fuel producers to take a deeper look at maritime



1. Regulations: Subsidies for fuel producers are beginning to work

US Blue Ammonia is expected to be cost competitive over Grey Ammonia due to the US IRA 45Q CO₂ sequestration subsidy



2. Transition Hurdles: A multifaceted approach that goes beyond future fuels

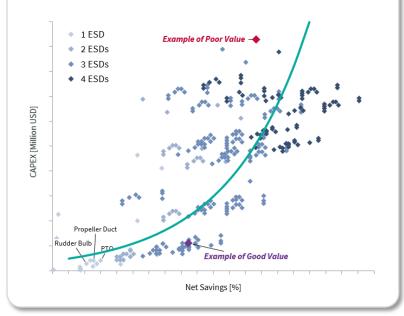
What are the major additional barriers to shipping's decarbonisation journey?



EFFICIENCY IMPROVEMENTS

Emissions improvements from technologies can be limited and are often uncertain

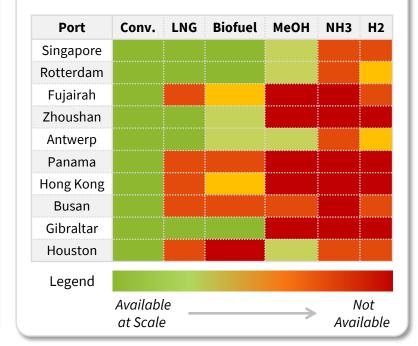
Chartering and operational optimisation requires push from the cargo interests





BUNKERING INFRASTRUCTURE

Facilities for alternative fuels are at a nascent stage of development at major bunkering hubs and volumes are minimal





HUMAN FACTORS

Training crew and mitigating human risks is a key challenge for owners and operators

Engineering principles like risk-based vessel design & certification



Enhancements to safety & environmental management systems & approach

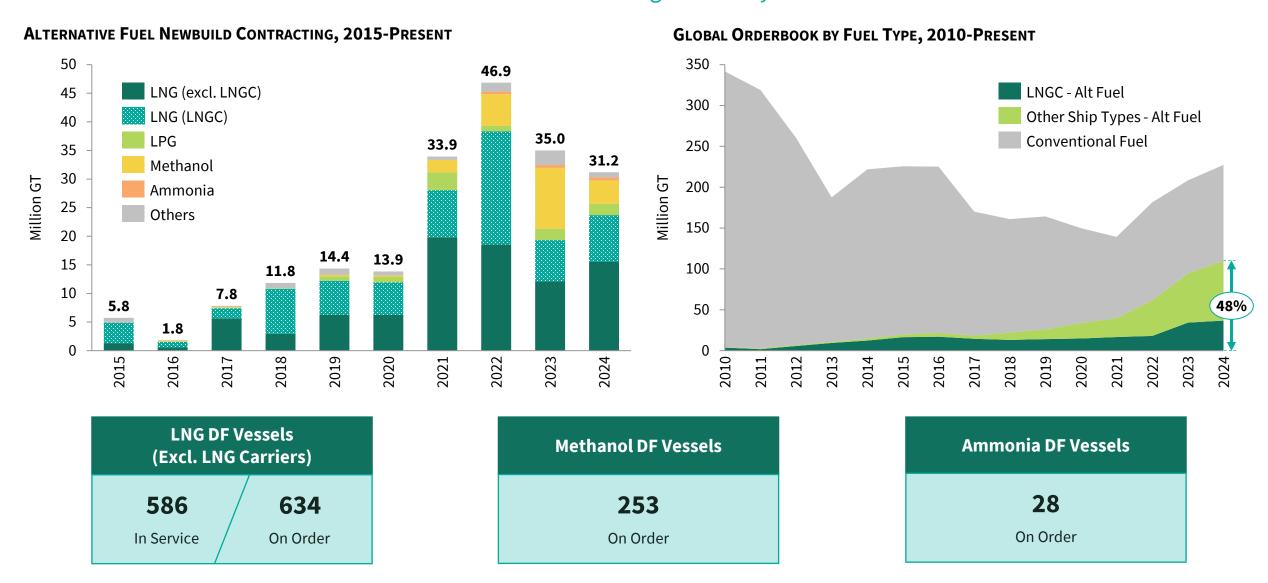


Training gaps identified across STCW, MLC and ISM frameworks



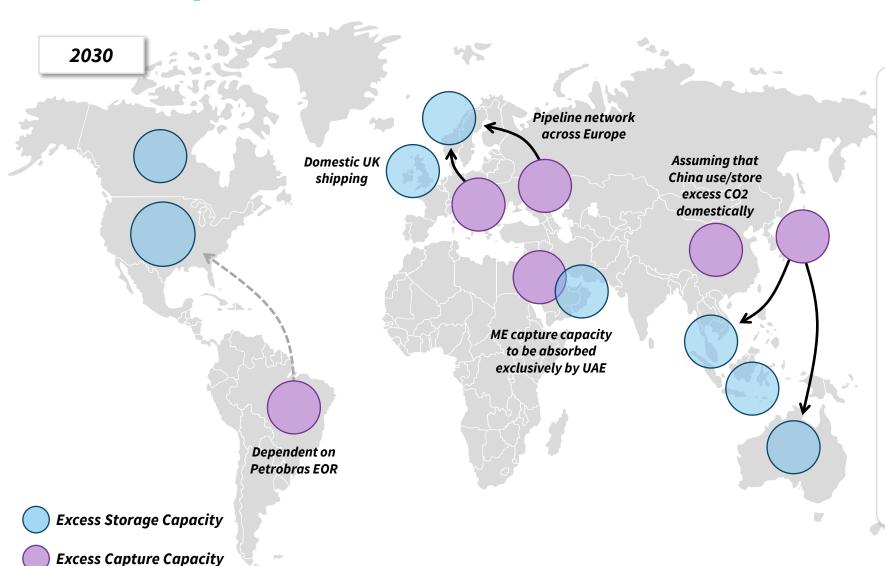
3. Industry Progress: Alternative fuelled newbuild contracting is growing

Definite acceleration in alternative fuelled newbuild contracting in recent years with a sizeable orderbook



4. Market Opportunities: LCO₂ Shipping

Two distinct LCO₂ markets begin to emerge in 2030 with Japan and Europe having significant volumes of excess carbon

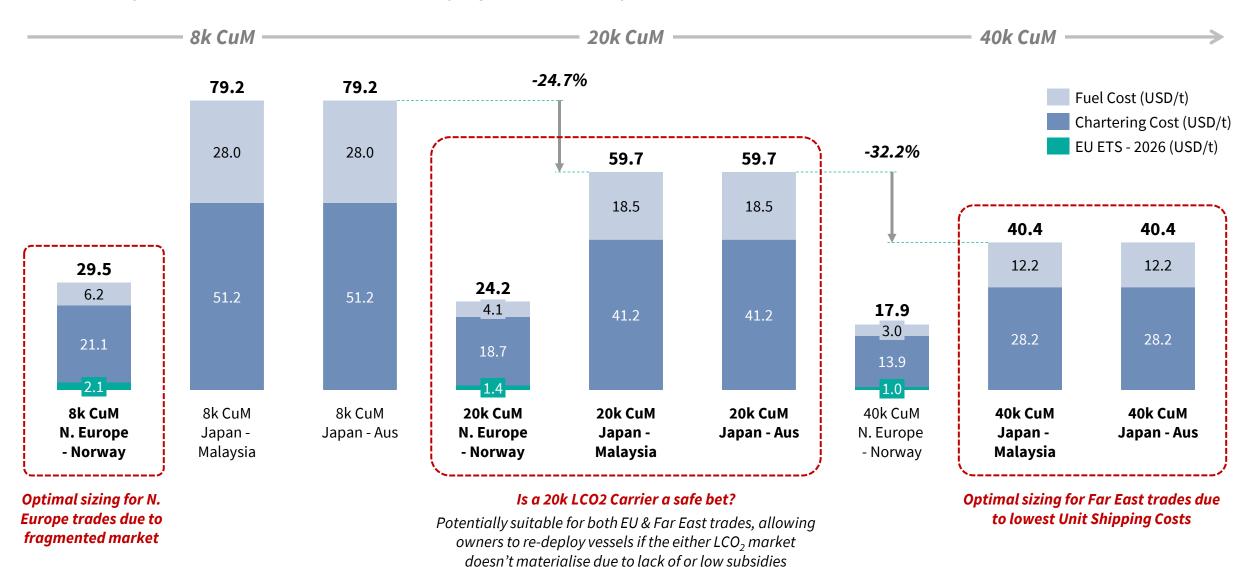


KEY CONSIDERATIONS

- Medium Pressure vs. Low Pressure LCO₂ carriers?
 - Could be defined by the landside infrastructure specification
 - Medium pressure limits landside CAPEX but limits vessel size
- Pipeline network will be key, especially in Europe
- Vessel sizing for non-project-based vessels will be a challenge - which is the least costly option?
- Multi-gas carriers are an attractive option but will be operationally and commercially impractical
- Cargo purity is a challenge how do you handle this in a fragmented market?

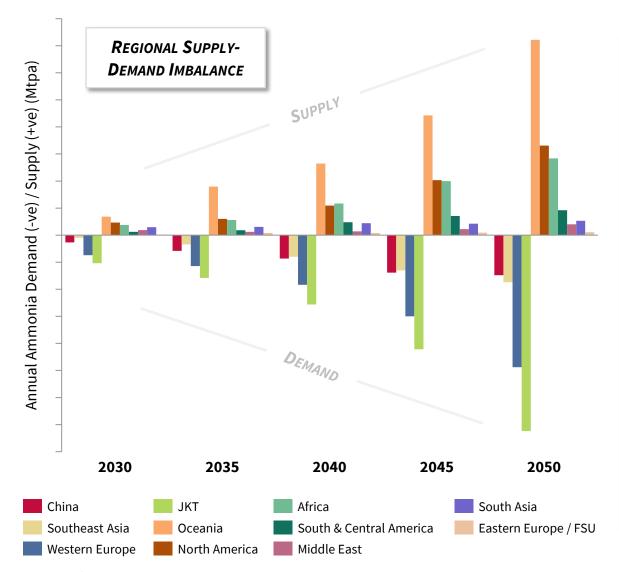
4. Market Opportunities: LCO₂ Shipping

Is there an optimal vessel size for flexible deployment in Europe and the Far East?



4. Market Opportunities: Ammonia Shipping

JKT will be the main demand pull for clean ammonia whilst Oceania, N. America & Africa will be the main exporting regions



KEY CONSIDERATIONS

- Two major clean ammonia demand end-uses:
 - Hydrogen carrier & power generation
 - Maritime fuels
- Will bottlenecks around ammonia storage capacities be addressed in before VLACs are delivered?
 - Only two terminals in S. Korea can currently handle VLAC parcel sizes
 - Japan currently have no VLAC-suitable NH3 tank facilities
- There is a significant number of VLACs currently on order, many of them being speculative orders.
- Will H2 players opt for domestic H2 production instead of using ammonia as an H2 carrier?
 - There is a distinct lack of industrial-size ammonia crackers and have a current development horizon of approx. 3 years
- Will the structure of the ammonia carrier chartering market be closer to the early LNGC days or that of LPG carriers?
 - Long-term project-based contracts vs. spot

Summary: Progress is accelerating but major uncertainty remains

REGULATIONS

- EU regulations are driving change but how they evolve vis-à-vis IMO mid-term measures remains to be seen.
- Considering the future fuel value chain and associated regulations & incentives will allow ship owners can make wellinformed future fuel decisions.

ADVISORY

INDUSTRY PROGRESS

- Ship owners are responding with dual fuel newbuild orders and, as expected, fuel choice is fragmented.
- Significant bet being made on oCCS and the wider CO2 value chain to allow for prolonged conventional fuel use.

TRANSITION HURDLES

- In service vessels require attention through ESDs and operational changes.
- Vessel upsizing is a strong option but requires push from cargo interests.
- Bunkering infrastructure is immature but under development through pilot projects.

MARKET OPPORTUNITIES

- Ammonia market poses a significant opportunity, however key bottlenecks around storage capacity and ammonia crackers remain.
- LCO2 is gaining traction but there are major questions on MP vs LP, vessel sizing and the multi-gas concept.



Thank you

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