

An aerial photograph of a city harbor at sunset. The sun is low on the horizon, casting a warm orange glow over the scene. In the foreground, a multi-lane highway bridge crosses the water. To the right, a large white ferry with 'Stena Line' branding is moving across the harbor. The background features a dense urban landscape with various buildings, including residential blocks and industrial structures with cranes. The sky is filled with soft, golden clouds.

14th Annual Marine Money China Ship Finance Forum

Stena Presentation

6 Nov 2024

Stena Sphere today



9

TOTAL REVENUE
BILLION USD



ACTIVITIES ALL OVER
THE WORLD



131

VESSELS INCLUDING
NEWBUILDINGS



201

WIND TURBINES



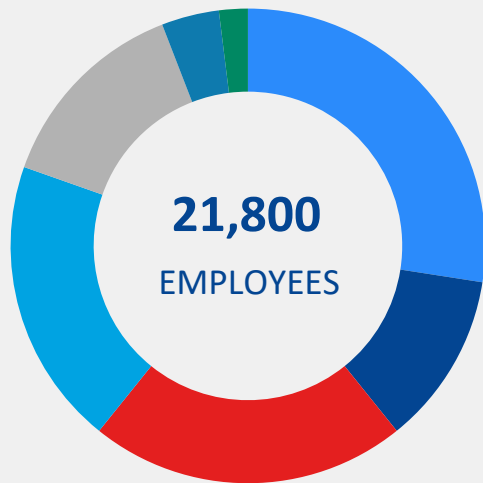
28,900

RESIDENTIAL AND
COMMERCIAL UNITS



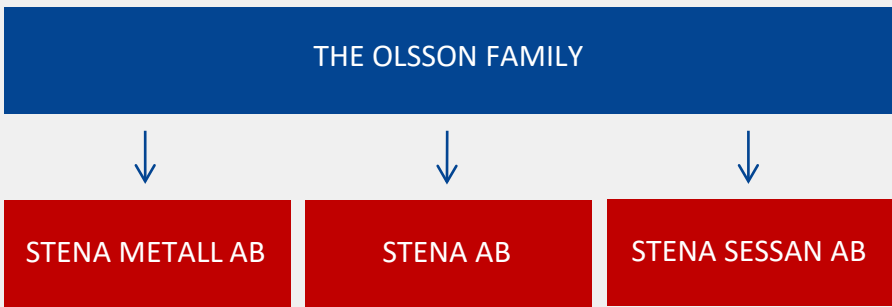
6,000,000+

TONNES
WASTE RECYCLED



- Ferry operations, 28%
- Stena shipping, 12%
- External shipping, 22%
- Stena Metall, 20%
- Adactum, 14%
- Offshore drilling, 4%
- Real estate, 2%

OWNERSHIP STRUCTURE



**All figures are based on LTM 31 Dec 2023*

Historic highlights



Sten Allan Olsson started trading scrap metal in Gothenburg.



The first ship was purchased.



The foundation of Stena Line – first ferry service began between Gothenburg and Skagen.



Stena RoRo was founded.



Tanker shipping company Stena Bulk was founded.



Dan Sten Olsson, son of Sten Allan takes over as President of Stena AB.



Concordia Maritime was listed on the Stockholm Stock Exchange.

Historic highlights



Northern Marine Management was formed.



Stena Adactum was established.



The new series of the 6th generation Drillships was delivered.



Delivery of Stena's new RoPax ferries.

With care, innovation and efficient performance, our 21,800 employees around the world work every day to create value for our customers.

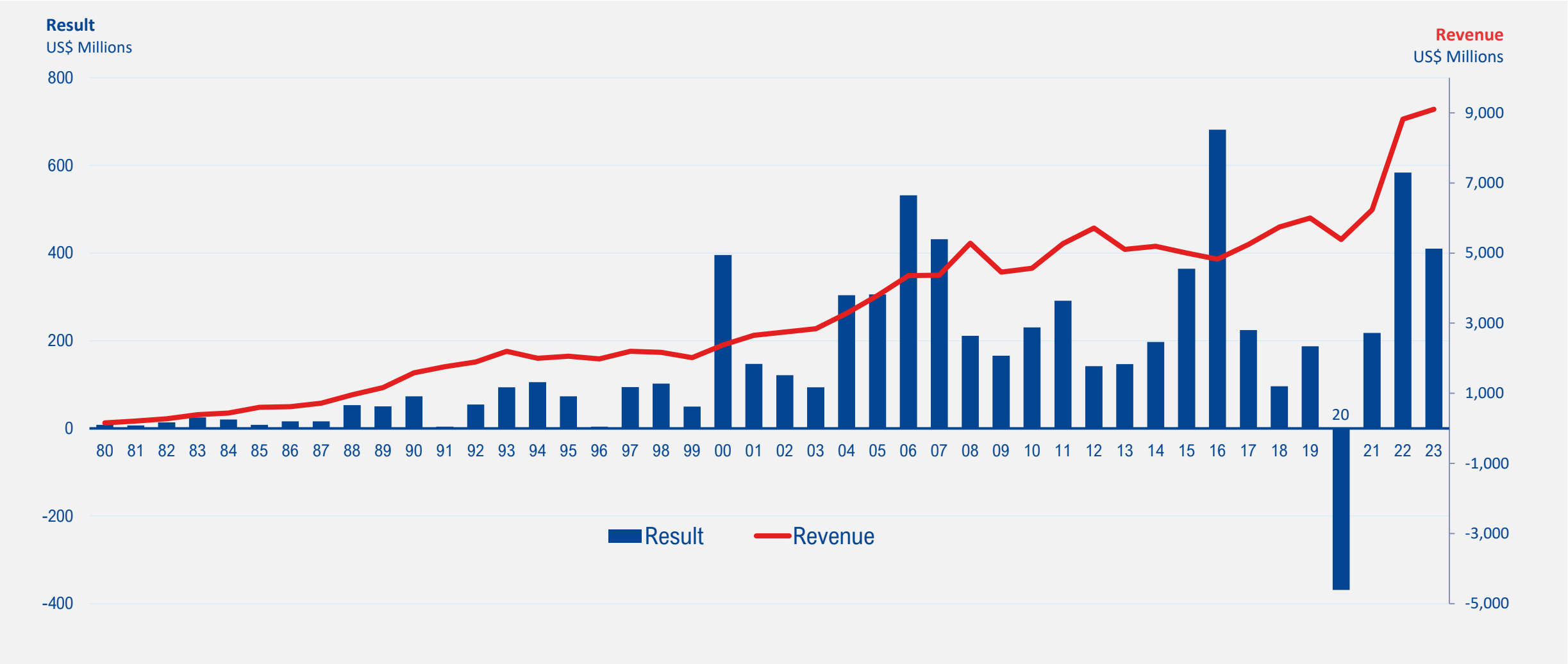
2024

The Stena Group is one of Sweden's largest family-owned companies with total revenue USD 9 billion in 2024 and operates in Ferry Operations, Stena Metall, Offshore Drilling, Shipping, Property and New Businesses.



Financial information – the Stena Sphere

Development of the Stena Sphere



STENA VESSELS - SAMPLES

Ferry | RoPax



Short Sea RoRo



Crude Oil Tanker | CPP Tanker



Drilling | Drillship



Stena Metall

- Leading environmental service and recycling company in the Nordics
- Comprises eight business areas operating in Recycling, premium recycled Aluminium alloys, Steel products, Industrial components, New ventures, Bunker, Finance and refining of flue gas ash.



4,400

EMPLOYEES



6,000,000

TONNES WASTE RECYCLED



220

LOCATIONS
IN 9 COUNTRIES



Stena Sessan

- One of the Stena Sphere’s three parent companies
- Owns two listed companies and a portfolio of venture capital investments.

SUBSIDIARIES	OTHER PORTFOLIO COMPANIES
CONCORDIA MARITIME Stena Sessan’s holding: 96%	Scandic Stena Sessan’s holding: 15%
S Stena Sessan Fastighets AB Stena Sessan’s holding: 100%	• Matilda FoodTech • Exeger • Instabox • VOI • Annotell • 24Health • Funnel • A3P



Stena AB Group - Nine Businesses

MARITIME



Stena Line



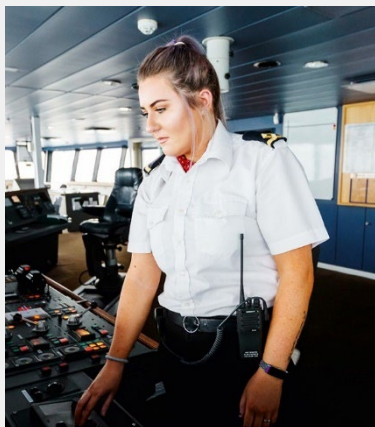
Stena Drilling



Stena Bulk



Stena RoRo



Northern Marine



Stena Teknik

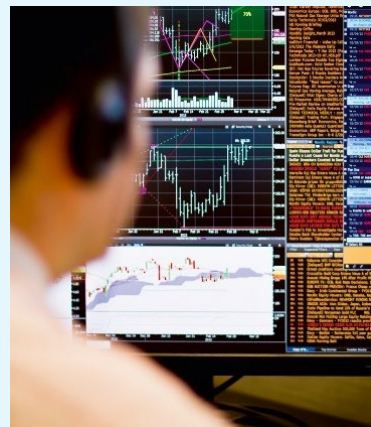
ONSHORE



Stena Property



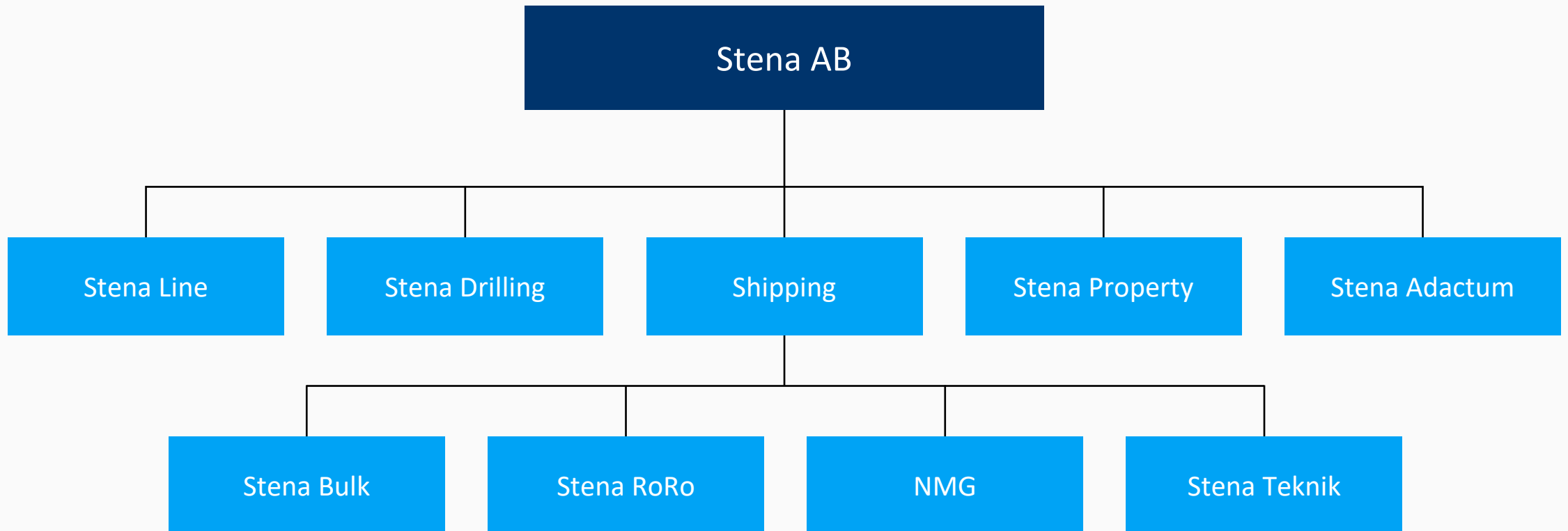
Stena Adactum



Stena Finance



Stena AB Organization

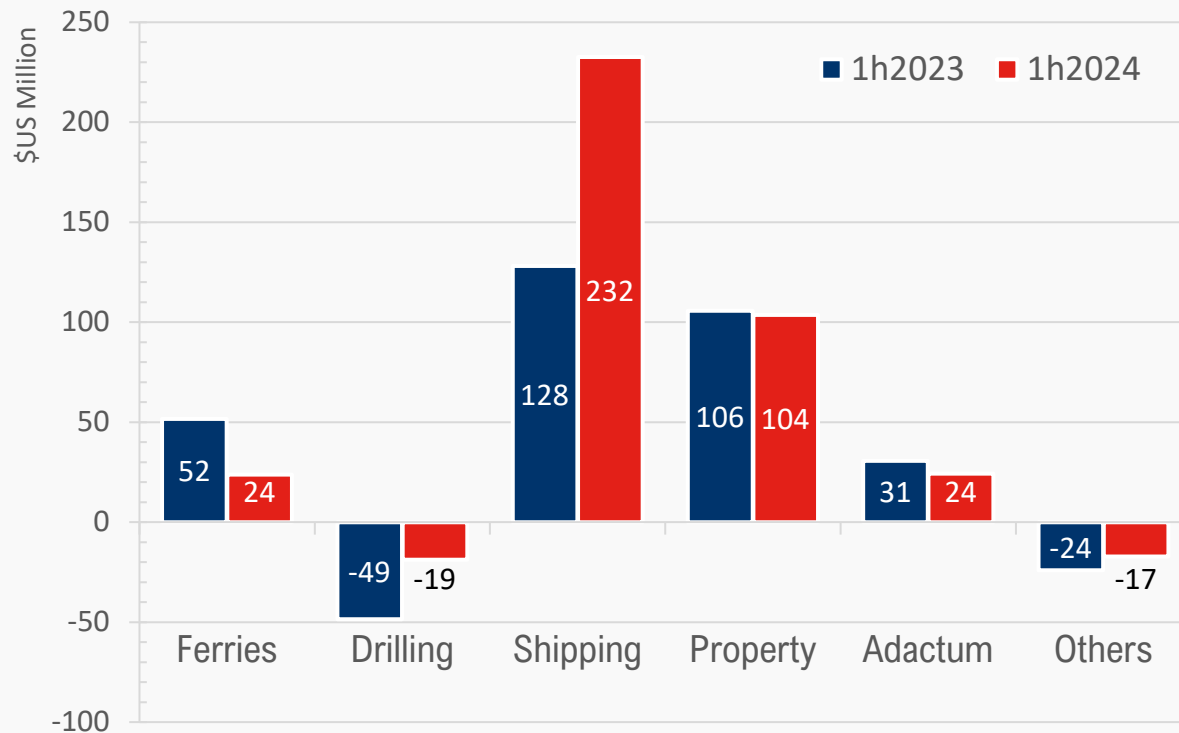




Stena AB Finance Update

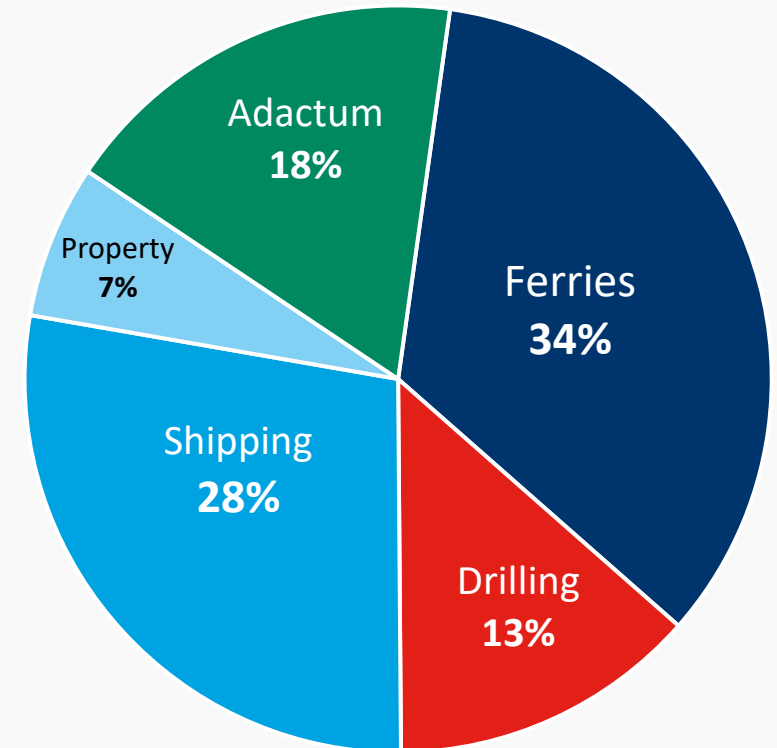
Operating Result LTM 1H 2024

Different Business Segment



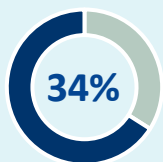
Revenue LTM 1H 2024

Split per Different Business Segment



Stena Line

- Today, Stena Line owns five ports and operates 18 routes in northern Europe and 2 routes between Morocco and Spain, with 40+ vessels.
- The company's focus on long-term, sustainable business operations creates value for customers and makes Stena Line an attractive place to work.



SHARE OF GROUP REVENUE

18,900

MSEK INCOME

6,100

EMPLOYEES

20,900

MSEK CAPITAL EMPLOYED



34

ROPAX FERRIES



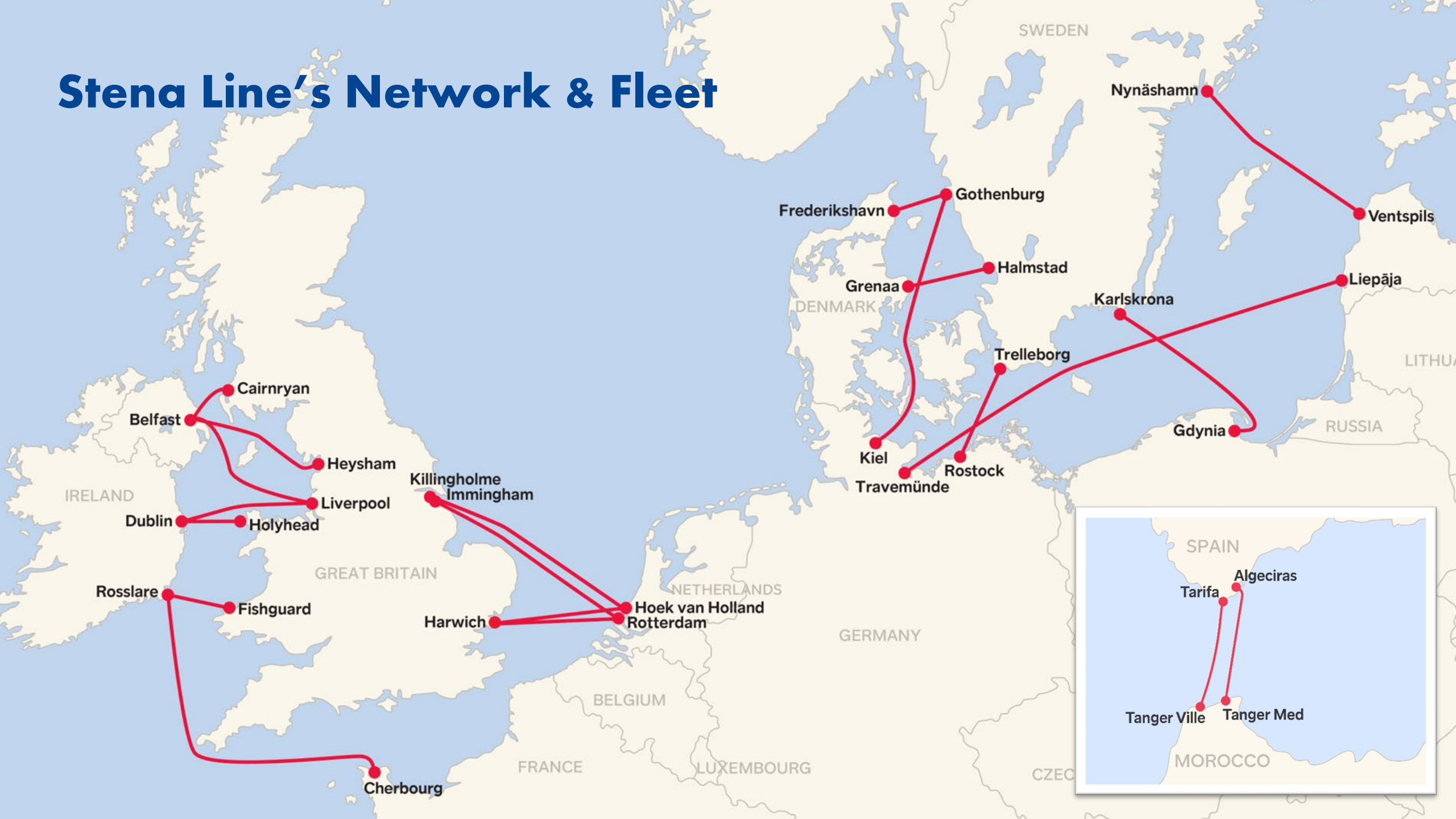
7

RORO VESSELS

STENA LINE FOCUSES ON CONTINUED EFFICIENCY IMPROVEMENTS AND GROWING THE BUSINESS THROUGH DIGITAL TRANSFORMATION.

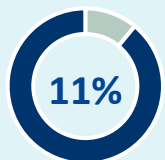


Stena Line's Network & Fleet



Stena Drilling

- Stena Drilling is one of the world's leading independent drilling contractors.
- Stena Drilling is a pioneer in several areas of technological development and innovation within the offshore industry.



SHARE OF GROUP REVENUE

6,200

MSEK INCOME

900

EMPLOYEES

16,600

MSEK CAPITAL EMPLOYED



5

DRILLSHIPS



1

DRILLING RIGS

THE RIG'S SAFETY AND OPERATIONAL PERFORMANCE ARE SOUND – A KEY FACTOR IN ACHIEVING NEW CONTRACTS.



7TH GENERATION - ULTRA DEEPWATER DRILLSHIP

The Stena Evolution is the latest and most modern addition to the fleet



Highly Capable

- 7th generation ultra deep water DP3 drillship
- Capable of operating in water depths up to 12,000ft
- Equipped for 40,000ft drilling depths
- Extensive deck space with a 24,000MT variable deck load
- Innovative energy and operational efficiencies

Secured Long-term Scope of Work

- Long term contract with Shell Offshore in Gulf of Mexico commencec in April 2024



Stena Bulk

- Stena Bulk is one of the world's leading tanker operators. The business concept is to offer secure, innovative and cost-effective marine transport of crude oil, refined petroleum products, vegetable oils, chemicals.
- Stena Bulk operates with a holistic perspective – from development and construction to crewing and chartering of first-class tankers.



SHARE OF GROUP REVENUE

8,200

MSEK INCOME

400

EMPLOYEES

4,200

MSEK CAPITAL
EMPLOYED



60+

TANKERS



3

SHUTTLE
TANKERS

BASED ON NEW TECHNOLOGY AND INFORMATION TOOLS, FROM 2011 UP TO TODAY WE HAVE REDUCED OUR ENERGY REQUIREMENT PER TON-MILE BY 25 PER CENT.



Northern Marine Group

- Northern Marine Group (NMG) provides technical and crew management services as well as marine services.
- NMG has offices in Glasgow, Aberdeen, Mumbai, Houston, Manila, Shanghai and Singapore and manage a fleet of 150 vessels.



SHARE OF GROUP REVENUE

1,300

MSEK INCOME

4,800

EMPLOYEES

600

MSEK CAPITAL
EMPLOYED



EMPLOYEE SAFETY IS
THE HIGHEST PRIORITY
FOR NORTHERN MARINE

Stena Teknik

- Stena Teknik is a technical resource for Stena's marine-related business areas, to develop techniques to handle the Group's vessels on a safe, environmentally friendly and effective basis.
- An intensive effort is being made to optimise existing and new ferries' design, in order to reduce fuel consumption and increase load capacity.

21

EMPLOYEES

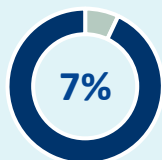
As a key element of Stena's vision of environmentally-neutral transport, Stena Teknik has developed the Stena Elektra concept, a hybrid vessel that is planned to run on electricity.



WITH OUR EXPERTISE, EXPERIENCE AND, MOST OF ALL, CURIOSITY, WE LOOK FORWARD TO MEETING FUTURE SUSTAINABILITY CHALLENGES.

Stena Property

- Stena's property operations are managed by Stena Fastigheter in Sweden and by Stena Realty internationally
- The company is one of Sweden's largest private property companies and owns and manages around 29,500 residential properties in the metropolitan regions of Stockholm, Göteborg and Malmö.



SHARE OF GROUP REVENUE

3,900

MSEK INCOME

350

EMPLOYEES

48,100

MSEK CAPITAL EMPLOYED

3,900

NUMBER OF PREMISES

2.4M m²

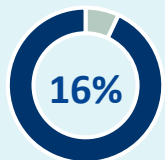
OWNED AND
MANAGED STOCK



WE OFFER CHOICES TO OUR CUSTOMERS
AND GIVE YOUNG PEOPLE A CHANCE TO
ENTER THE HOUSING MARKET.

Stena Adactum

- Stena Adactum is Stena AB's (publ) investment company that works in a long-term perspective to develop and invest in companies.
- The company works actively to influence its portfolio companies, so that the activities create high value, based on sound business ethics, and a sustainability perspective.



SHARE OF GROUP REVENUE

8,900

MSEK INCOME

3,100

EMPLOYEES

11,300

MSEK CAPITAL
EMPLOYED

DMC
PRODUCTION

BEIJER
electronics
GROUP

Ballingslöv
International

Småland

 **ependion**

 **envac**

GUNNEBO

SVEDBERGS

 **midsona**

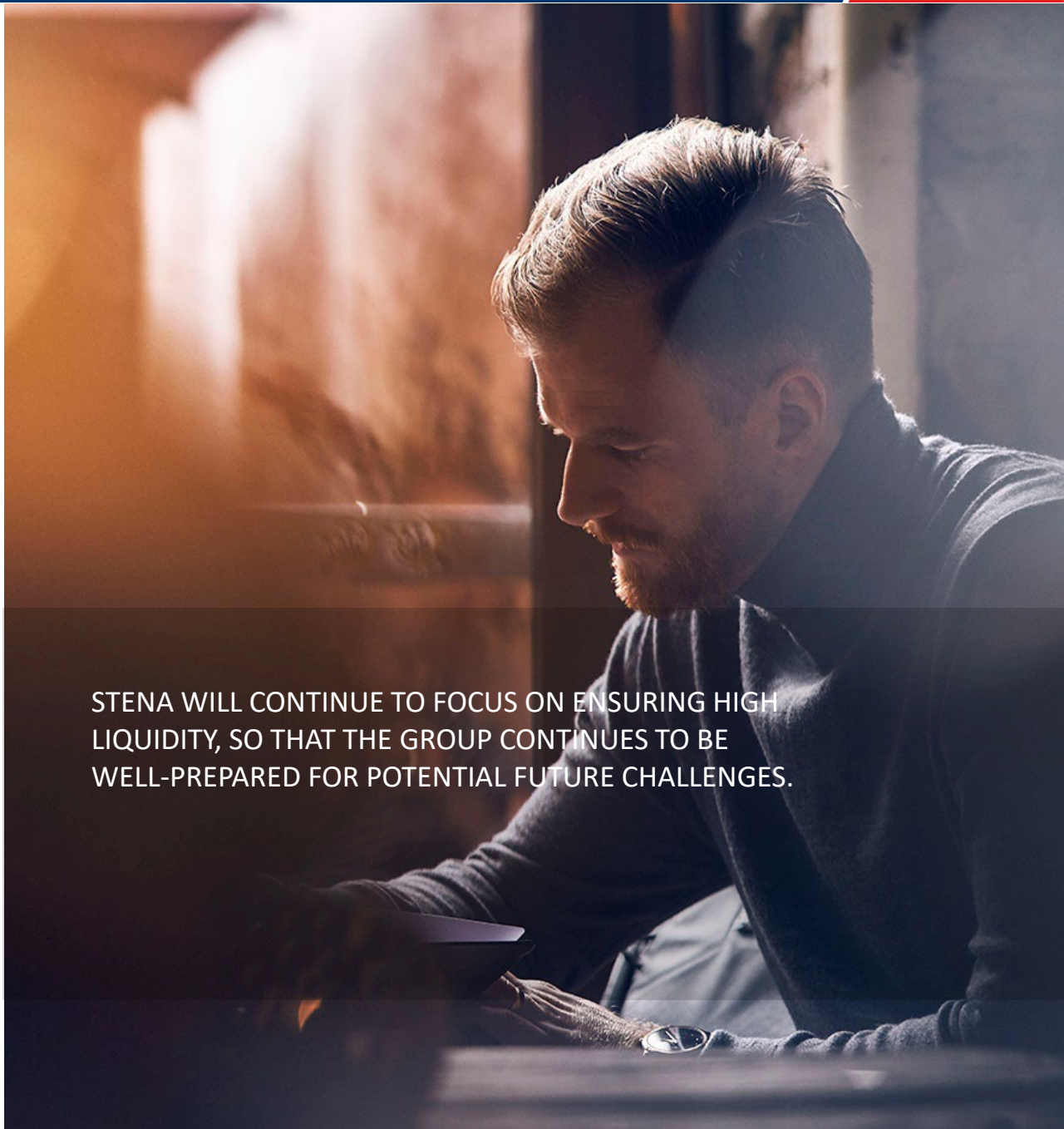
 **Plantehallen**

THROUGH ACTIVE OWNERSHIP
WE RAISE AWARENESS OF SUSTAINABILITY
ISSUES IN OUR PORTFOLIO COMPANIES.



Stena Finance

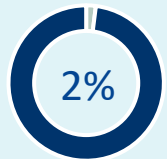
- Stena Finance's main task is to manage the Stena AB Group's financing and liquidity planning.
- Stena Finance also manages the operational business units' financial risks in the interest rate, currency and oil markets.
- In addition, Stena Finance manages the Group's financial investments.



STENA WILL CONTINUE TO FOCUS ON ENSURING HIGH LIQUIDITY, SO THAT THE GROUP CONTINUES TO BE WELL-PREPARED FOR POTENTIAL FUTURE CHALLENGES.

Stena RoRo

- Stena RoRo provides vessels, innovative solutions and project management for RoRo and RoPax operators all over the world.
- Supervising the construction of the fifteen RoPax vessels and two RoRo vessels that Stena has ordered from CMI Jinling Weihai shipyard in China



SHARE OF GROUP REVENUE

1,100

MSEK INCOME



200

EMPLOYEES

6,500

MSEK CAPITAL EMPLOYED

2



RORO VESSELS

8



ROPAX FERRIES

2

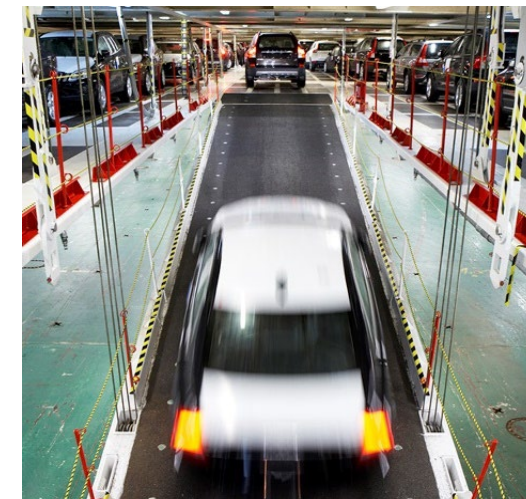


NEWBUILDING RORO

5



NEWBUILDING ROPAX



We are tailor-made solutions.

STENARORO.COM

A large white and blue Stena Line E-Flexer RoPax vessel is sailing on the water. In the foreground, a Stena RoRo worker wearing a yellow high-visibility jacket and a white hard hat with a red 'S' logo is looking out at the ship. The sky is blue with some clouds.

THE STENA E-FLEXER PROJECT

- 15 E-Flexer RoPax vessels ordered, 10 delivered.
- All delivered on time, with high quality and to budget.
- The design has proven to be an excellent platform to meet our customers commercial requirements as well as the new international regulations driving the decarbonization in shipping.

THE E-FLEXER PROGRAMME

15 E-FLEXER ordered, ten delivered. All ships delivered on time.

E-FLEXER

STENA ESTRID

DELIVERED 2019



GALICIA

DELIVERED 2020



CÔTE D'OPALE

DELIVERED 2021



STENA EDDA

DELIVERED 2020



SALAMANCA

DELIVERED 2021



ALA'SUINU

DELIVERED 2024



STENA EMBLA

DELIVERED 2020



SANTÕNA

DELIVERED 2023



CORSICA LINEA

2026



STENA ESTELLE

DELIVERED 2022



SAINT-MALO

2024



ATTICA

2027



STENA EBBA

DELIVERED 2022



GUILLAUME DE NORMANDIE

2025



ATTICA

2027



E-FLEXER GENERATION DEVELOPMENT



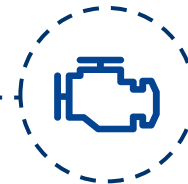
Original Design



LNG Dual-Fuel



Multi-fuel/LNG/Battery Hybrid (12 MWh)



Closed loop Scrubber



Multi-fuel/LNG/Battery/Silent(E)



Multi-fuel/Methanol/Battery/Hybrid



EXAMPLES OF HOW STENA FINANCE VESSELS

- Revolving Credit Facility (RCF) with a syndicate of banks
- Sale with Lease back from bank or credit institute
- Japanese Operating Lease with Call Option financing (JOLCO)
- Bond Financing



