

MARINE MONEY

25th Anniversary

Marine Money Week Asia

Asia's Largest Ship Finance Forum

Charting Shipping's Next Investment Cycle

22nd & 23rd September 2026

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MARINE MONEY

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DAY 1 – FINANCE

08:00 – 09:00 **Registration & Networking Coffee**

09:00 **Welcome Remarks**

Andrew Oates, Managing Director, Marine Money Asia

Chin Yi Zhuan, Deputy Chief Executive, Maritime and Port Authority of Singapore (MPA)

Abhishek Pandey, Managing Director, Global Head of Transportation Finance, Standard Chartered

09:20 **High Asset Values, Looming Orderbooks and Chokepoint Politics: The New Playbook for Global Shipping**

In an era defined by record-high asset pricing and a mounting global orderbook, traditional cyclical investment playbooks are being fundamentally rewritten. Is "sell high, buy high" the structural reality of today's asset-financing landscape amid acute geopolitical volatility?

Laurent Cadji, Chief Executive Officer, Union Maritime Services Limited

Interviewed By

Abhishek Pandey, Managing Director, Global Head of Transportation Finance, Standard Chartered

09:45 **Shipping's Agility in a Changing Geopolitical Landscape**

The year has again been eventful with developments in Venezuela, war in the Middle East and conflict in Ukraine. US foreign policy continues to shift, creating mixed messages for shipping and trade. What's in store for the remainder of the year and how will shipping fare?

Moderator

Matthew Seah, Partner, Stephenson Harwood (Singapore) Alliance

Panel

Georg Whist, Chief Executive Officer, GCC Global Car Carriers

Harris Antoniou, Founder & Managing Director, Neptune Maritime Leasing

Demetris Chrysostomou, Chief Executive Officer, Asia, Columbia Group



10:20 **The AI Hype Cycle in Shipping: Where Will Value Be Created**

From industrial AI and data quality to resilience, strategy and accountability, industry leaders and investors discuss which technologies and capabilities will create genuine competitive advantage for the decade ahead.

Moderator

Emma Collier, Founder, Further Ventures

Panel

Marina Hadjipateras, Co-Founder and General Partner, TMV

Dhritiman Hui, Direct Investments, EPS Ventures

Nakul Malhotra, Vice President, Emerging Opportunities Portfolio, Wilhelmsen Group

Andy Nho, Head of Launch (Asia), Quartermaster

10:50 **Networking Break**

11:20 **One Market, Two Playbooks: Why Specialized Vessels Need Tailor-Made Capital**

Thomas Deijen, Head of Corporate & Structured Finance APAC, Damen International

Wester Beune, Customer Finance Manager, Damen Maritime Solutions

11:35 **Are Sky High Newbuild Prices The New Norm?**

Despite newbuilding prices being at all-time highs, shipowners have continued to aggressively place orders in Asian shipyards. They are clearly confident in the future of shipping. Are these high prices the new norm or will there be a correction?

Moderator

TBA

Panel

Pierre Carassus, Head of Maritime Industries, Asia Pacific, Société Generale

Alex Yan, Vice Chairman, Yangzijiang Maritime Development Ltd.

Jurriaan Koekebacker, Financial Director, Damen Maritime Solutions

Delphine Deroche, Team Head of Portfolio Management, Maritime Industries, KfW IPEX-Bank

12:05 Capital Allocation & Deployment Strategies

Shipping CFOs are constantly challenged to find the optimal financial strategy for a healthy company balance sheet.

- *Dividends vs Growth*
- *Debt vs Equity*
- *Long-term vs Short-term Structures*

Moderator

Dr. Gregory Xu, Partner, Reed Smith

Panel

Emma Cawood, Chief Financial Officer, Cetus Maritime
Gunnar Koloen, Chief Financial Officer, GCC Global Car Carriers
Aditya Grover, Vice President – Fleet Portfolio Management, Bahri
Amit Kumar Sureka, Chief Financial Officer, Emarat Maritime
Hatim Battiwala, Senior Finance Manager, SPM Energy Shipping & Best Oasis

12:35 Lending to Shipping at a Time of High Liquidity – Banker's Summit

Global shipowners are more liquid than ever and can demand increasingly competitive terms from their banks. Global bankers discuss structures, credit profiles, major terms and how to keep their portfolios profitable.

Moderator

Sue Ann Gan, Partner, Norton Rose Fulbright (Asia)

Panel

Steve Ji, Executive Director, Transportation Finance, Standard Chartered
Stephan Vetter, Director – Debt Origination & Structuring Mobility APAC, KfW IPEX-Bank
Gerbrand Vroegop, Managing Director, Global Lead Shipping & Head of Transport & Logistics APAC, ING Bank N.V.
Vineet Puri, Managing Director & Head, Global Shipping, Logistics & Offshore, Asia & Japan, Citi
Yuya Wakimoto, Deputy General Manager, Head of Corporate Banking & Treasury, The Iyo Bank, Ltd.
Simon Beckman, Head of Corporate Banking APAC, DNB

13:10 Lunch

14:10 Financing the Maritime Energy Transition: What First Movers Are Getting Right

This session will explore how shipping's leading innovators are securing capital, managing risk and structuring investments to accelerate decarbonisation while delivering commercially viable returns in an evolving regulatory and market landscape.

Moderator

Ellie Besley-Gould, Chief Executive Officer, Sustainable Shipping Initiative

Panel

Christian Nolting, Deputy CFO & Head of Corporate Finance, Purus
Pankaj Porwal, General Manager, Fleet Sustainability, Hafnia
Joey Ng, Global Head of Decarbonisation and Fuel Transition, Braemar
Garrett Ripa, Senior Manager – Strategy, Rio Tinto
Sylvain Julien, Head of Innovation & Newbuilding, Berge Bulk

14:40 Global Payments, Rising Risk

Nigel Moore, Senior Account Director, Ebury

15:00 Ship Leasing Today: Flexibility, Scale and Strategic Growth

Leasing structures can provide speedy and flexible solutions for smaller deals and the biggest deals. Lease finance providers stretch from the Far East to Europe and have become a core source of capital for shipping. Lease finance providers discuss optimal deal profiles and appetite.

Moderator

Valerie Lee, Partner, Watson Farley & Williams

Panel

Pallavi Raje, Executive Director, Transportation Finance, Standard Chartered
Jingshu (Anne) An, Head of Asia Pacific, ICBC Financial Leasing
Chih Keong Kwek, Director of Origination, Asia, Neptune Maritime Leasing
Nils Kristian Kovdal, Chief Executive Officer & Managing Partner, NorthCape
Kim Joo Tay, Senior Executive Director, AIM Horizons SIMS

15:35 ShipFinex – A Regulated Financial Evolution of the Maritime Industry

Capt. Vikas Pandey, Founder and CEO, Shipfinex

15:50 Private Equity, Capital Markets and Capital Raising Strategies

Shipping has become an industry which is attracting attention from all sources of capital. It is profitable, essential and run by world-class companies. Investment banks and investors discuss deal making, best practices in shipping investments and whether we can rely on a sustainable mix of shipping variables.

Moderator

Evangelos Efstathiou, Chief Executive Officer, Marsoft

Panel

Joachim Jaeger Skorge, Managing Director and Regional Head of Asia-Pacific, Investment Banking, DNB Carnegie
George Giannakis, Managing Partner – Maritime & Offshore Investment Banking, Alantra
Nicolai Heidenreich, Managing Partner, NRP Maritime Asset Management
Thanos Pasialis, Managing Partner, Alpha Omega

16:20 Long-term Business Strategies During Periods of Volatility

There is no doubt that shipping is currently performing well. But shipping investments require a multi-year horizon to return results. How to plan for the future when handling the present. Can we learn from the past to assess the performance of shipping over the next decade?

Moderator

Dimitris Belbas, Managing Director & Head of Shipping Finance, Seafin

Panel

Nitin Mathur, Managing Director – Commercial Shipping, Al Seer Marine
Khalid M. Hashim, Managing Director, Precious Shipping
and others

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DAY 2 – MARKETS

08:00 – 09:10 Breakfast & Networking Coffee

09:10 25 Years of Transformation: The Evolution of Asian Shipping and the Road Ahead

Celebrating Marine Money Week Asia's 25th Anniversary, industry leaders reflect on the defining trends that have shaped shipping and Asia's rise as the global maritime centre. Looking ahead, what are the opportunities, challenges, technologies, capital and geopolitical forces that will define the industry's next 25 years?

Moderator

Punit Oza, President, Institute of Chartered Shipbrokers

Panel

Weng Yew Hor, Chief Executive Officer & Managing Director, Pacific Carriers Limited and Chairman, Singapore Maritime Foundation

Philip Clausius, Managing Partner, Transport Capital

Niraj Nanda, Chief Commercial Officer, Anglo-Eastern Ship Management

09:40 Impact of the US-Iran Conflict On Tanker And Gas Owner's Balance Sheets

Shoaib Yaqub, Managing Director & Global Head of CSRA, Standard Chartered

09:55 The Ultimate Disruption Beneficiary: How Wall Street Embraced Freight Futures

Discover how BWET institutionalizes maritime volatility, turning global supply chain chaos into a liquid, non-correlated investment tool.

John Kartsonas, Principal and Managing Partner, Breakwave Advisors LLC

10:05 Strait of Hormuz, Re-stocking and The Tanker Orderbook

2026 saw unprecedented disruption in the tanker markets with 20%+ of the oil supply off limits. An assessment of the current state of play and how it will unravel. Will oil demand match the high tanker order book?

Moderator

Henry Curra, Global Head of Research, Braemar

Panel

Andreas Michalopoulos, Chief Executive Officer, Performance Shipping Inc.

Benjamin Chan, Head of Commercial Assurance, Enterprise Risk and Portfolio Management, AET Tankers

and others



10:35 Expanding the Universe of FPSO Financing A Fireside Conversation Featuring:

Sam Jeng Wen, Senior Manager, Corporate Finance, Yinson Production

Christopher Ang, Group Head, Infrastructure & Project Finance, United Overseas Bank (UOB)

Siri Wennevik, Partner, Holman Fenwick Willan LLP (HFW)

10:50 Asia in Focus: How Geopolitics is Reshaping 2026 Tanker and Bulker Markets

Matt Freeman, Vice President, Valuations & Analytics, Veson Nautical

11:15 Networking Break

11:45 Turmoil, Trends and Turning Points: What Next for Shipping?

Adam Kent, Managing Director, Maritime Strategies International (MSI)

12:05 The Dry Bulk Outlook: Trade Flows, Fleet Renewal and Investment

Ask shipping analysts today about which sector to back and many will say dry bulk. The order book, though growing, is in check. Demand remains robust. Trade routes are still intact. Dry bulk operators discuss the market outlook and what strategic moves they are making to secure profitability.

Moderator

Ping Shuang Poh, Senior Dry Bulk Analyst, Clarksons

Panel

Martin Fruergaard, Chief Executive Officer, Pacific Basin Shipping Limited

Arthur English, Chief Executive Officer, G2 Ocean

Jesper Klarup, Vice President, Chartering & Managing Director, Fednav (Singapore)

Stamatis Tsantanis, Chief Executive Officer, Seanergy Maritime Holdings Corp.

12:35 The Charterer's Perspective: Demand, Market Power and Freight Outlook

Charterer's play a central role in shaping global shipping markets, influencing cargo demand, trade flows, vessel employment and freight rates. As market conditions continue to evolve, where does the balance of negotiating power lie? Is today's environment favouring charterers or have shipowners regained the upper hand?

Moderator

Roar Adland, Global Head of Research, SSY

Panel

Peter Lye, Executive Head of Shipping, Anglo American

Felix Knick, Commercial Director, YK Bulkers

Gerard Ang, Head of Maritime Iron Ore, BHP

13:05 Lunch

14:10 Globalisation vs Regionalisation – The Future of Container Shipping

The orderbook for container ships – both mega size and feeders – remains robust, suggesting confidence in both global and regional trades. Containership executives and experts discuss the outlook for the year ahead.

Moderator

TBA

Panel

Shmuel Yoskovitz, Chief Executive Officer, X-Press Feeders

John Su, Group Chairman & CEO, Erasmus Shipinvest Group

Riza Yuanita, Director, Maritime Industries, Société Generale

and others



14:40 Presentation

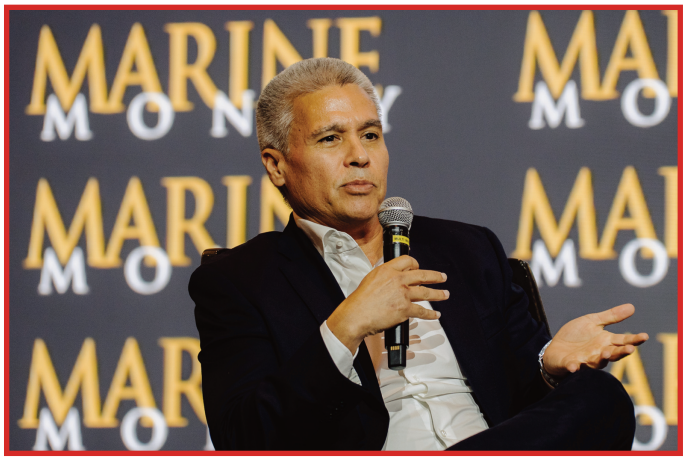
Taylor Wamburg, Regional Advisory Lead, Lloyd's Register

15:00 Delivering Energy for a Better World: How Smart Financing Powers the World's Largest LPG Fleet

Samantha Xu, Chief Financial Officer, BW LPG

Interviewed By

Kheng Sin Chu, Managing Director and Regional Head, Transportation Finance, Standard Chartered



15:20 Building A Solid Foundation For Shipping Analytics With AI

Evangelos Efstathiou, Chief Executive Officer, Marsoft

15:40 Interview

Søren Steenberg Jensen, Chief Executive Officer, Hafnia

Interviewed By

Nicolas Duran, Managing Director, Fearnley Securities



16:00 Finding Value in Today's High Market – Shipping Analysts and Investors Roundtable

Values and earnings are high, stocks are priced well and the industry is in good shape. Will this bull period continue. Are there clouds on the horizon? Is too much liquidity negative in any respect? Where and how to invest? Is watching and waiting a good strategy?

Moderator

Arjun Batra, Executive Chairman, Drewry

Panel

Chih Chwen Heng, Executive Director, Head of Maritime Research and Decarbonisation, Standard Chartered

Ravi Shankar, Co-Founder & CCO, Shipfinex and Chairman, ICS Middle East

Elias Sakellis, Chief Investment Officer, Borealis Maritime & Chief Executive Officer, Australis Maritime

Henry Curra, Global Head of Research, Braemar



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