



# **Shipyard Capacity Conundrum: What Next?**

**Dr Adam Kent - Maritime Strategies International (MSI)**8th Annual Marine Money London Ship Finance Forum – 25<sup>th</sup> Jan 2016



#### **Shipyard Capacity Conundrum: What Next?**



- 1. The 'Issue'
- 2. Current Situation
- 3. Solutions
- 4. The Link
- 5. When does NB begin to make sense?



**Shipyard Capacity Conundrum** 

# The 'Issue'



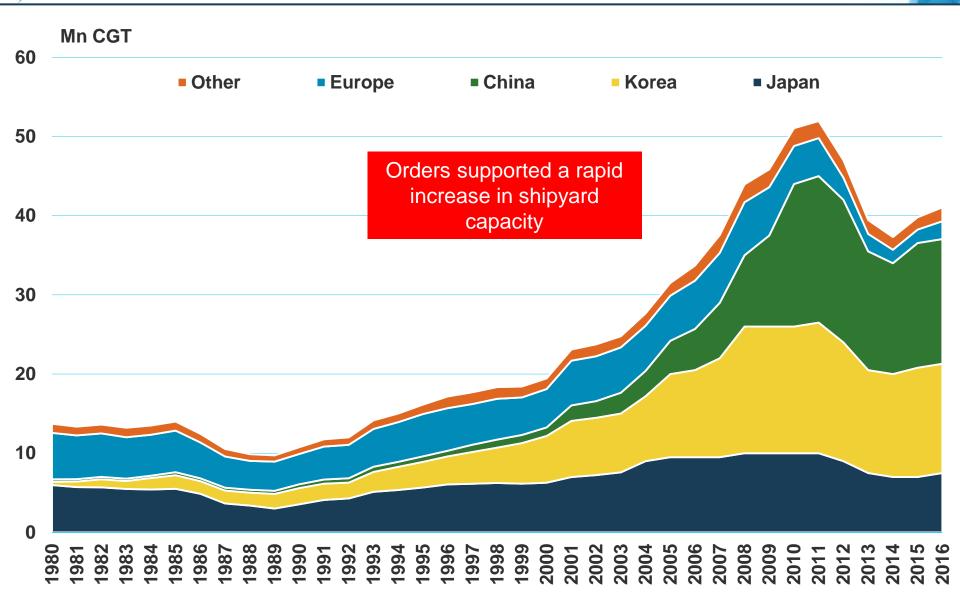


#### Contracting Perfect Storm Timeline



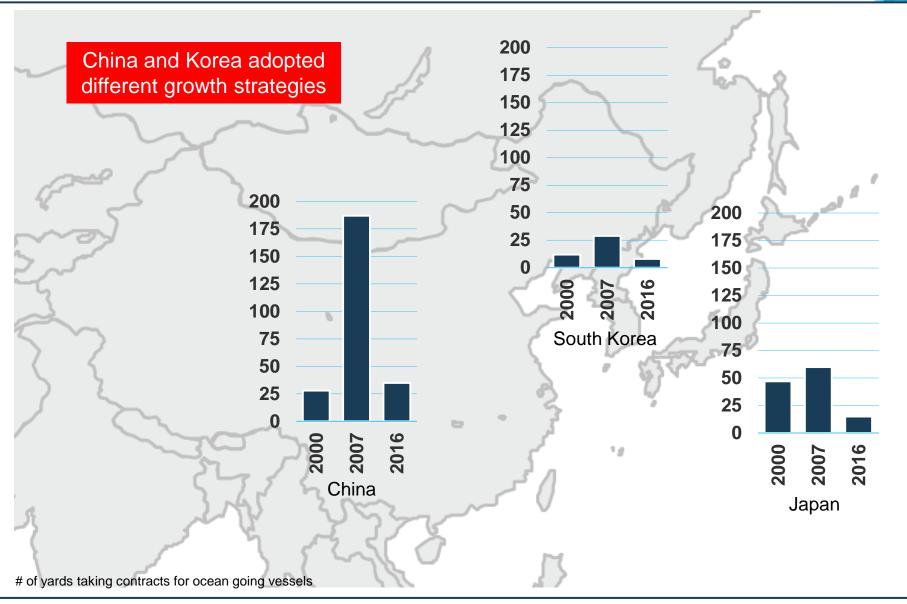


#### **Evolution of Effective Shipyard Capacity**





#### **Chinese Yard Proliferation**





**Shipyard Capacity Conundrum** 

## **Current Situation**

	January							
S	М	Т	w	Т	F	S		
1	2	3	4	5	6	7		
8	9	10	11	12	13	14		
15	16	17	18	19	20	21		
22	23	24	25	26	27	28		
29		31						

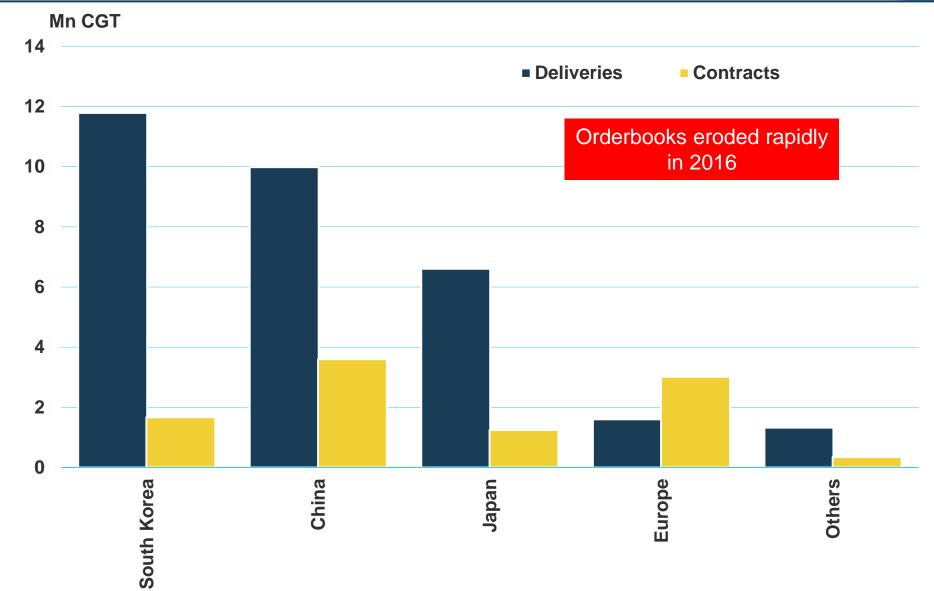


# 2016 Example Bankruptcies & Restructurings

Year Reported	Shipyard	Country	Status
2016	Samsung Heavy Industries	South Korea	Self Restructuring
2016	STX Offshore & Shipbuilding	South Korea	Restructuring
2016	Zhong Chuan Heavy Industry Shipbuilding	China	Bankrupt
2016	DSME	South Korea	Self Restructuring
2016	Hyundai Heavy Industries	South Korea	Self Restructuring
2016	Sainty Marine Co.	China	Bankrupt
2016	Wuzhou Shipbuilding	China	Filed for bankruptcy
2016	Sinopacific Zhenjiang	China	Bankrupt
2016	Sinopacific Yangzhou Dayang	China	Restructuring
2016	Dung Quat Yard	Vietnam	Possible bankruptcy
2016	Qingdao Yangfan Shipbuilding	China	Bankrupt

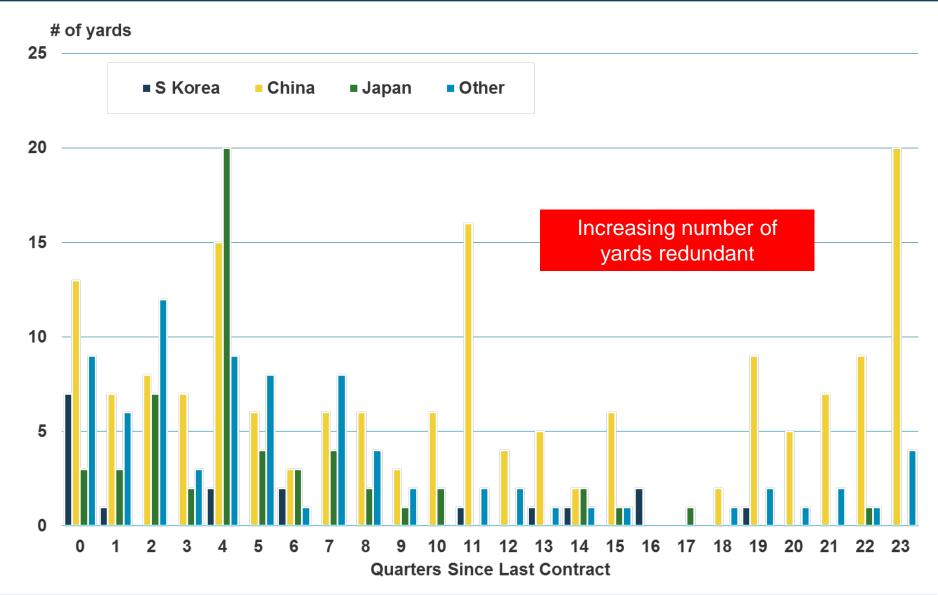


#### 2016 Juxtaposition



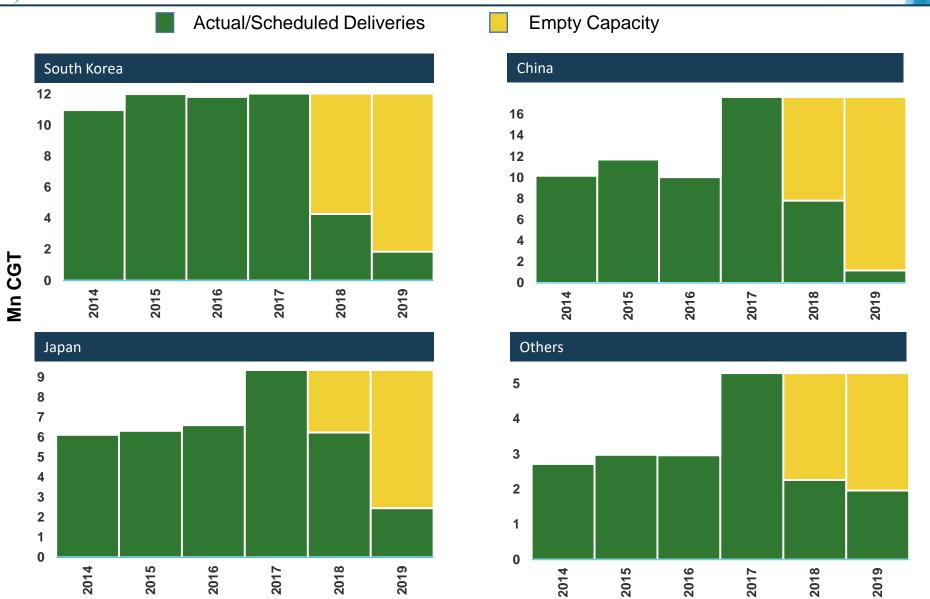


#### **Quarters Since Last Order**



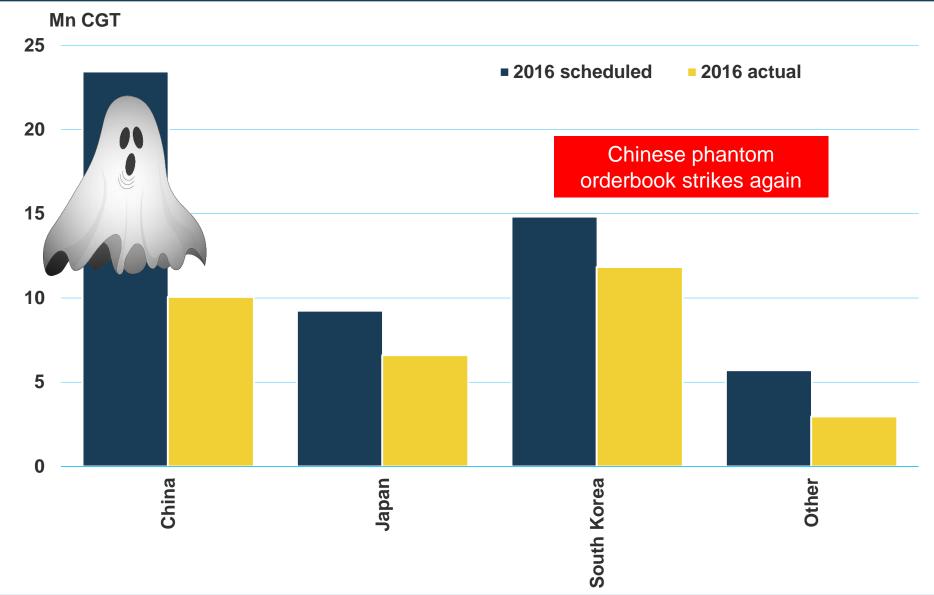


#### Is there still an issue?



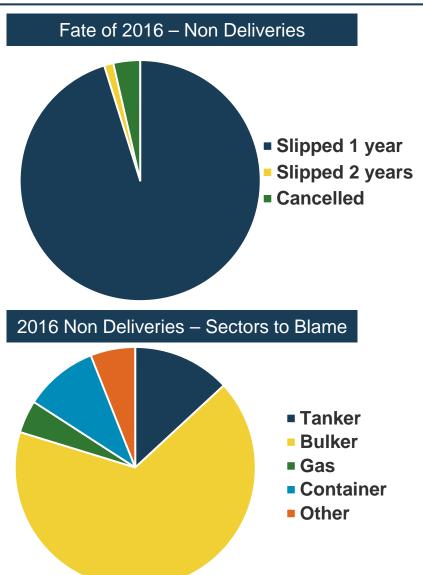


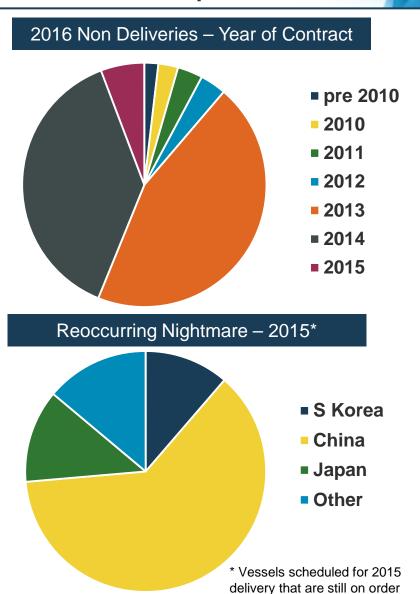
#### 2016 – The Reality





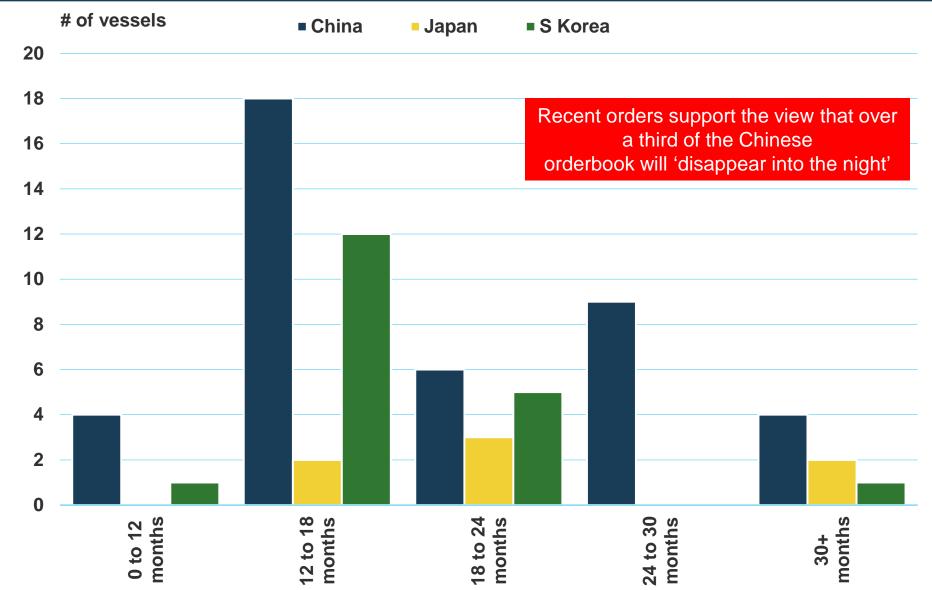
#### Phantoms – The Rationale Explanation







#### Q4 2016 Orders and Time to Delivery





**Shipyard Capacity Conundrum** 

## Solutions?





#### **Contracting Drivers**

Cargo Demand



Replacement Tonnage



Earnings



Obsolescence



Herd Mentality



Market Insight



Calculated Strategy

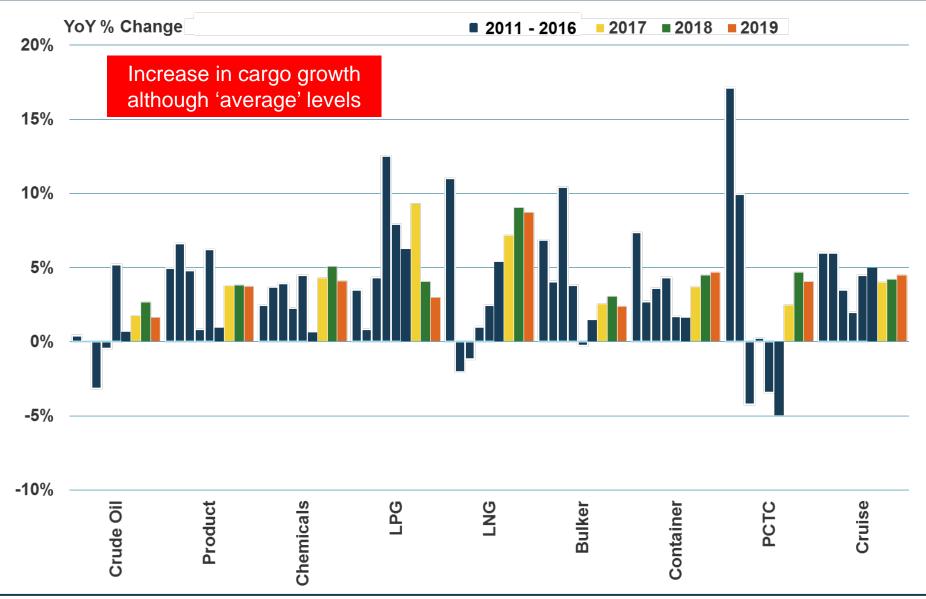


**Investment Thesis** 



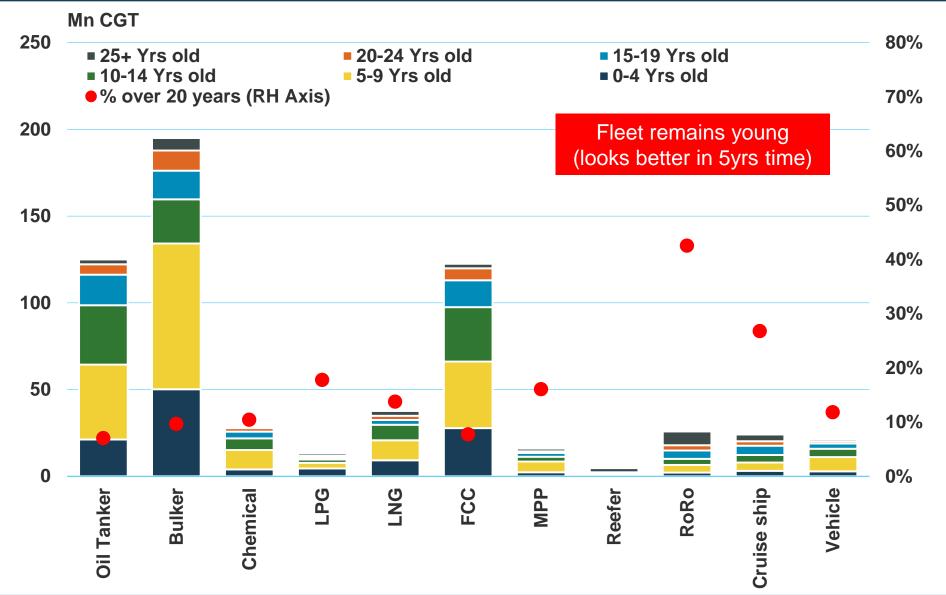


#### Cargo Growth



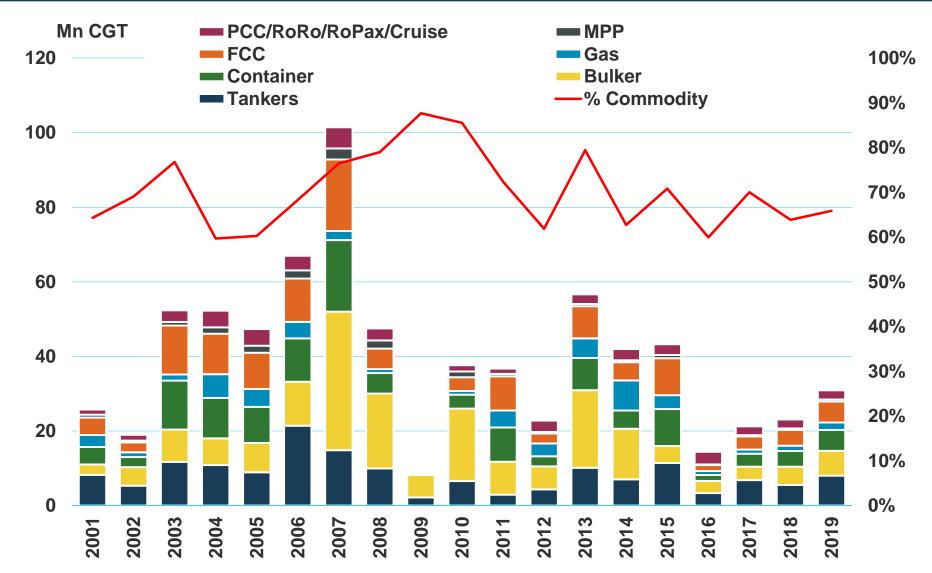


#### Replacement Tonnage



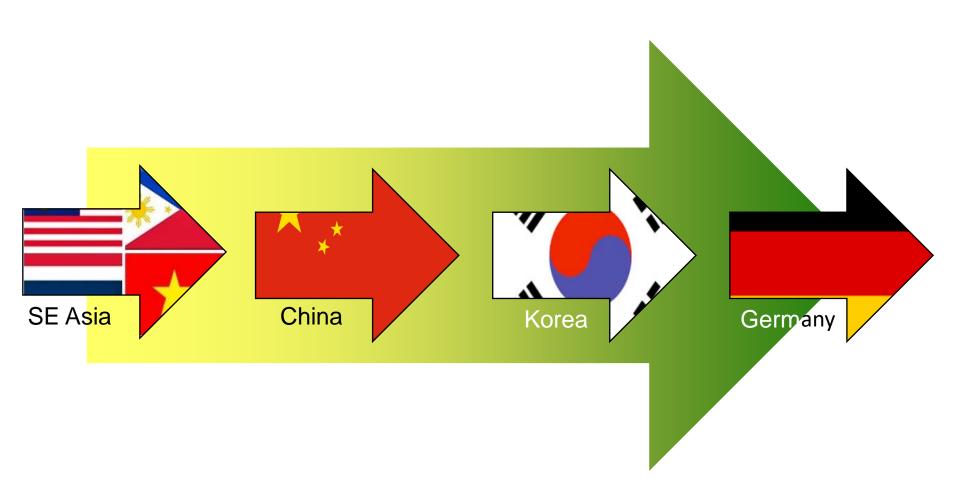


#### **Contracting Forecast**



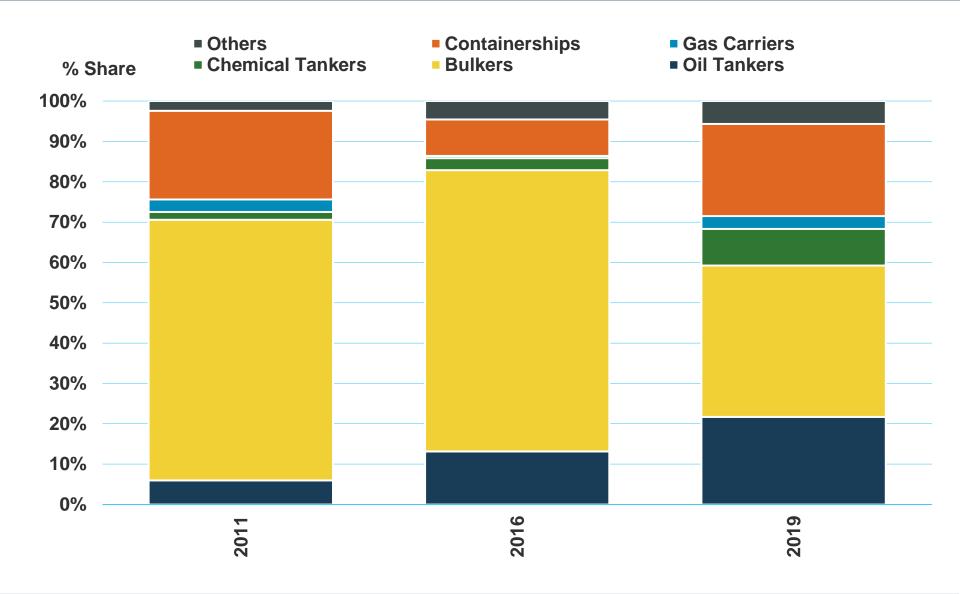


#### Business Model - Grass is Always Greener



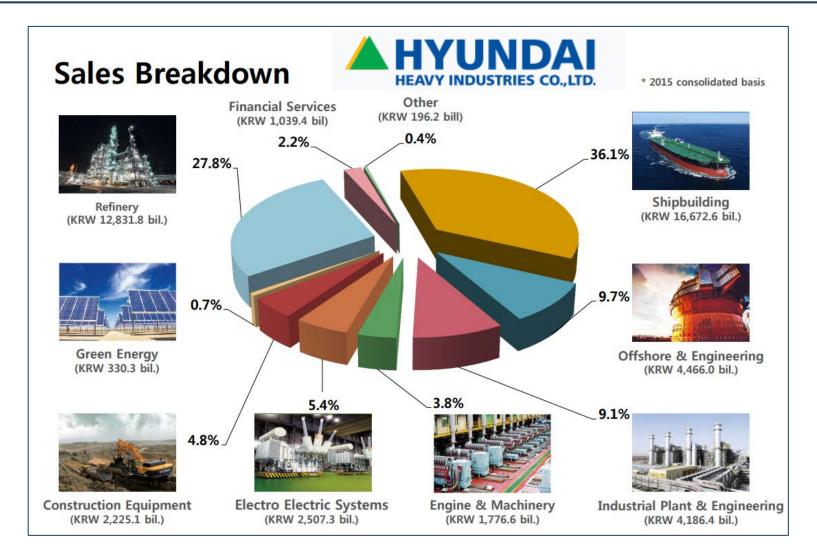


#### China Shipyard Evolution-Contracting Share by Vessel Type





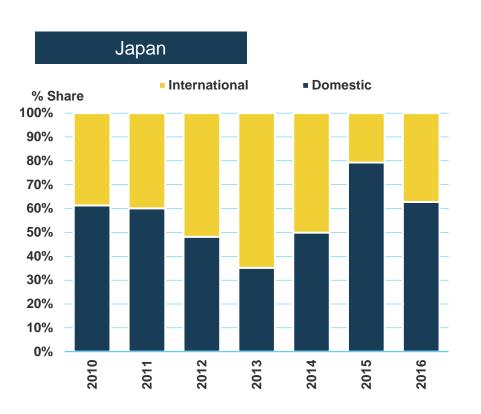
#### A Cog in a Larger Machine - Diversification

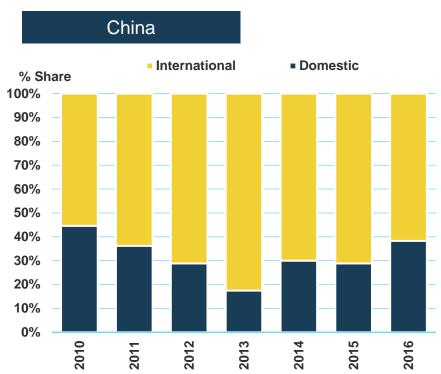


Source: Hyundai Heavy Industries I.R.



#### **Domestic Ordering**

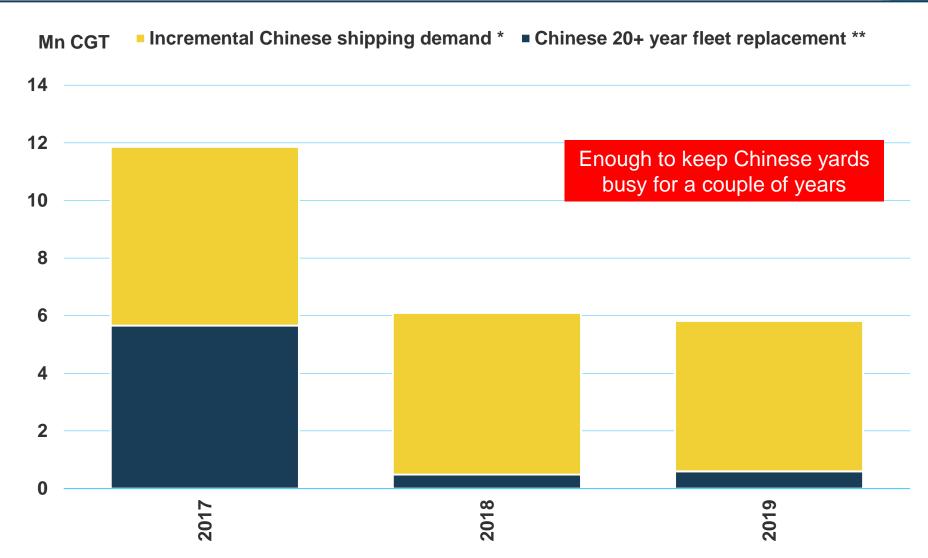




China cannot rely on domestic orders – unlike Japan



# Chinese Shipyard - Extreme Self Help Scenario



<sup>\*</sup> Incremental demand taken from MSI's econometric models (tanker, bulker, container only) based on cargo moved translated into requirement for shipping

<sup>\*\*</sup> Chinese 20+ year fleet assumes all Chinese vessels are scrapped once they are 20 years old and are replaced with new contracted tonnage



**Shipyard Capacity Conundrum** 

## The Link

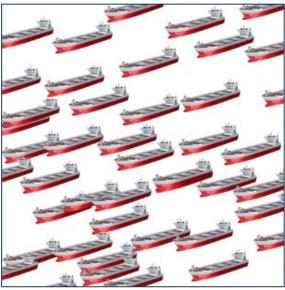




#### Why's it Important?



Newbuilding Prices part of the secondhand price jigsaw

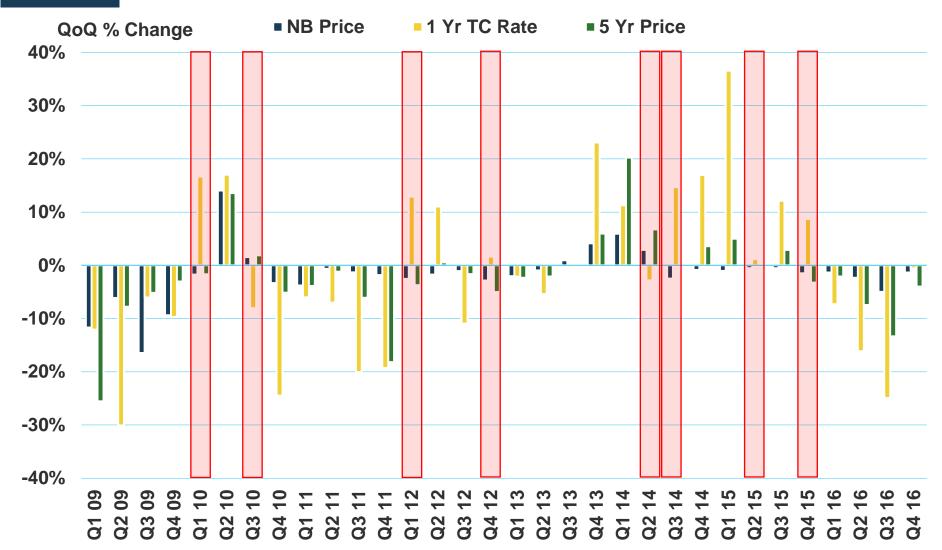


Shipyard Capacity is no longer a limiting factor



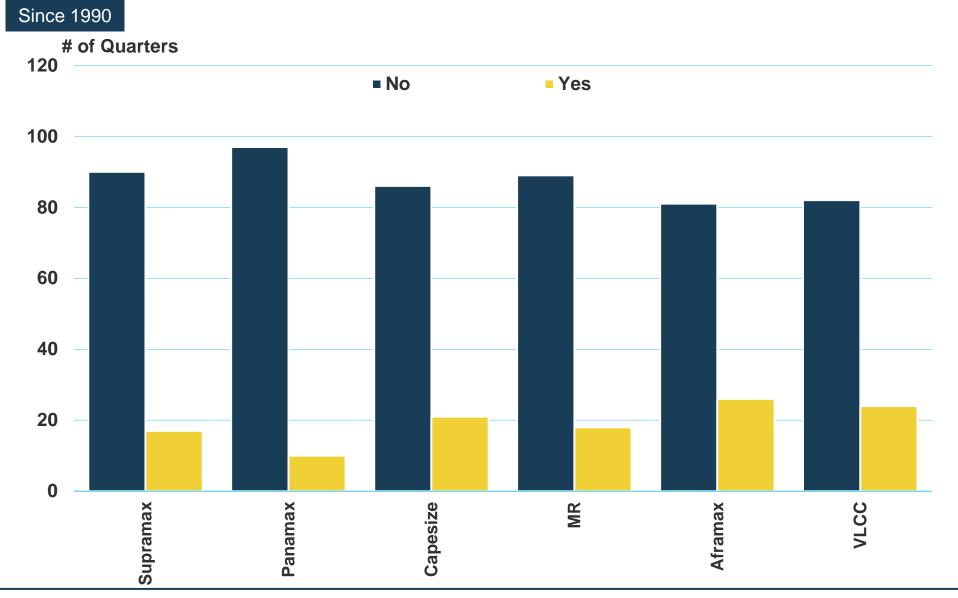
#### **Directional Analysis**





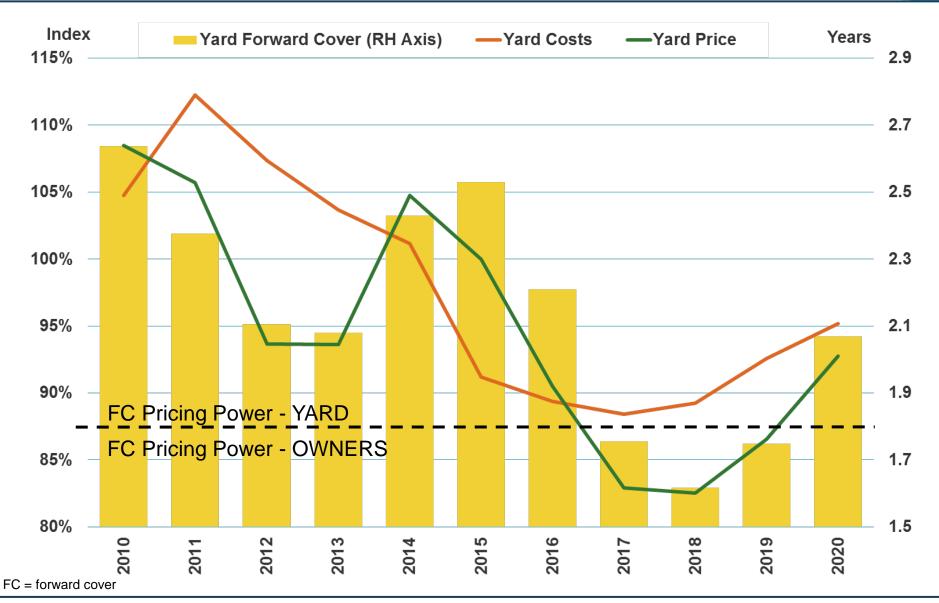








#### **NB Price Outlook**





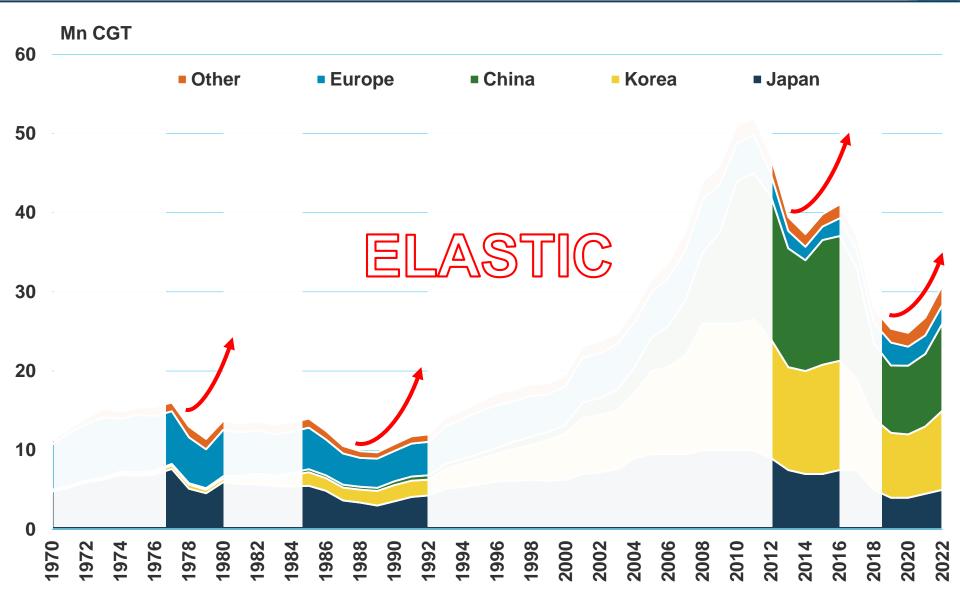
#### Yards Don't Just Disappear



Source: Google Earth



#### **Shipyard Elasticity**





**Shipyard Capacity Conundrum** 

# When does NB begin to make sense?





- MSI Forecast Marine eValuator (FMV) is the first web-based tool to provide forecast and historical price data covering virtually all of the deepsea shipping fleet.
- Data includes forecasts of newbuilding, second-hand prices, 1 year timecharter rates and operating costs for specific vessels.
- MSI FMV draws on MSI's proven, proprietary models and a consistent cross-sectional view across all principal shipping sectors. It puts asset values in the context of the near term market to enable reliable benchmarking with outputs based on annual averages.





Crude Oil Tanker



**Chemical Tanker** 



Multi Purpose



**Product Oil Tanker** 



**LPG** Carrier



Containership



**Dry Bulk Carrier** 



**LNG Carrier** 



PCC/PCTC



**AHTS** 

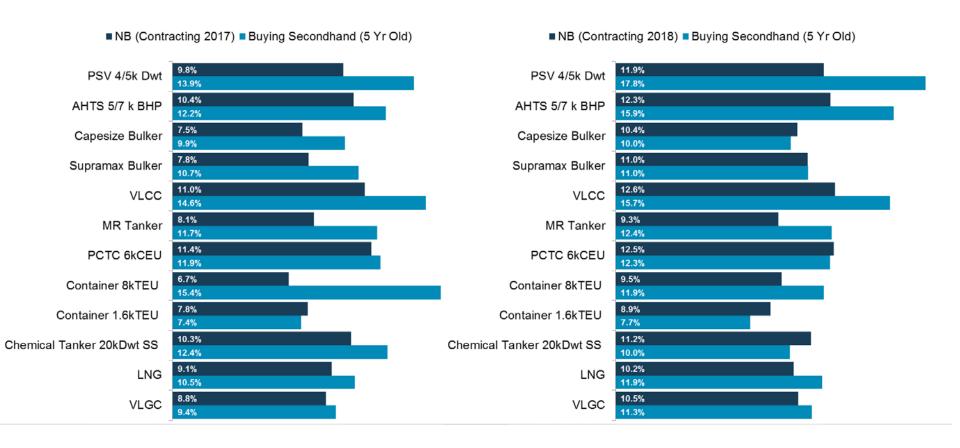
www.msiltd.com/fmv



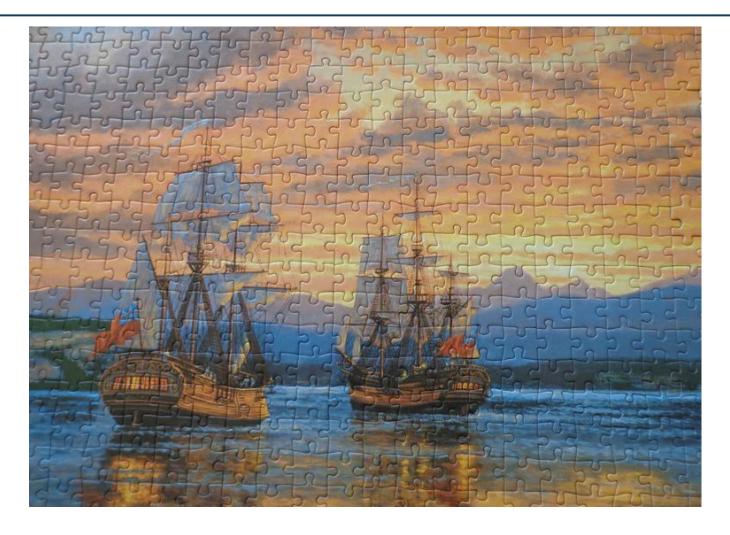
**PSV** 



#### IRR - NB versus Modern Tonnage







### Thank you for listening



#### **MSI** Background

For over 30 years, MSI has developed integrated relationships with a diverse client base of financial institutions, ship owners, shipyards, brokers, investors, insurers and equipment and service providers.

MSI's expertise covers a broad range of shipping sectors, providing clients with a combination of sector reports, forecasting models, vessel valuations and bespoke consultancy services.

MSI is staffed by economists and scientists offering a structured quantitative perspective to shipping analysis combined with a wide range of industry experience.

MSI balances analytical power with service flexibility, offering a comprehensive support structure and a sound foundation on which to build investment strategies and monitor/assess exposure to market risks.





While this document has been prepared, and is presented, in good faith, Maritime Strategies International assumes no responsibility for errors of fact, opinion or market changes, and cannot be held responsible for any losses incurred or action arising as a result of information contained in this document.

The copyright and other intellectual property rights in data, information or advice contained in this document are and will at all times remain the property of Maritime Strategies International.



#### Maritime Strategies International Ltd

6 Baden Place Crosby Row London SE1 1YW United Kingdom

Tel: +44 (0)207 940 0070 Fax: +44 (0)207 940 0071

Email: info@msiltd.com www.msiltd.com