A Decade after the Lehman's Collapse

How has the Superyacht Industry performed and where are we heading?

Martin H. Redmayne Chairman of The Superyacht Group Industry Observer & Commentator



The Superyacht Group We've changed

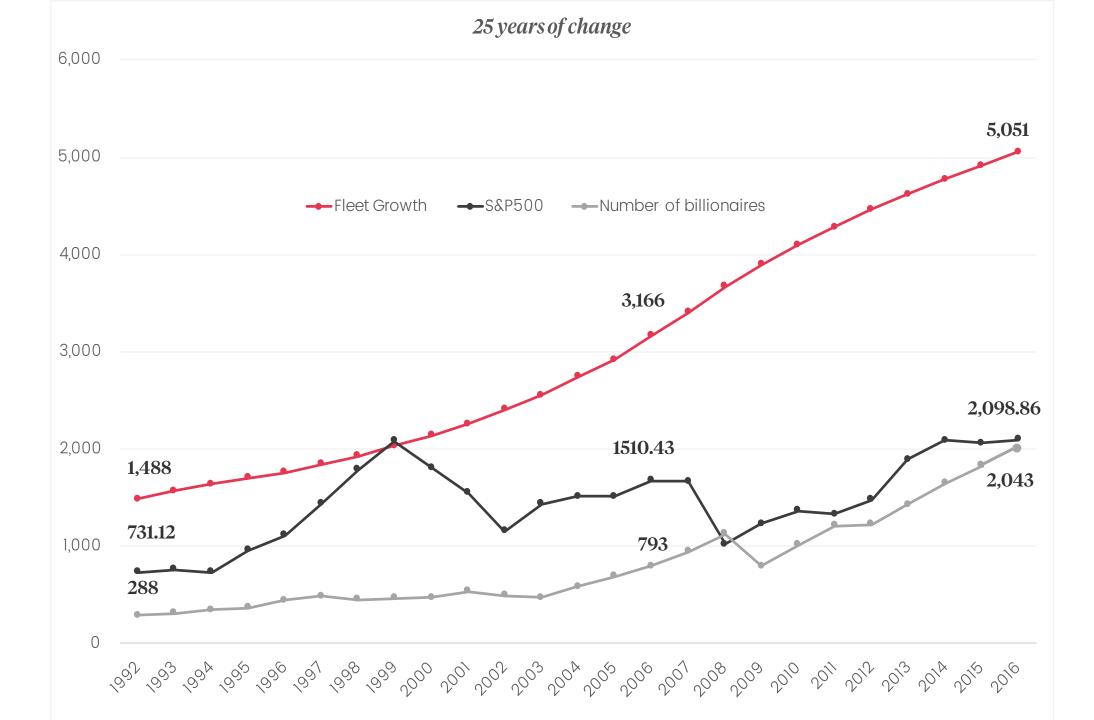


Superyacht Intelligence What we do...?

The Superyacht Market How big is it...?

Segmentation & Activity How we look at it...?

25 Years of Change



Reality Check

5,114

3,704

1,359

616

Delivered fleet to date, 30m+

(72%)

Delivered fleet in the last 25 years, 30m+

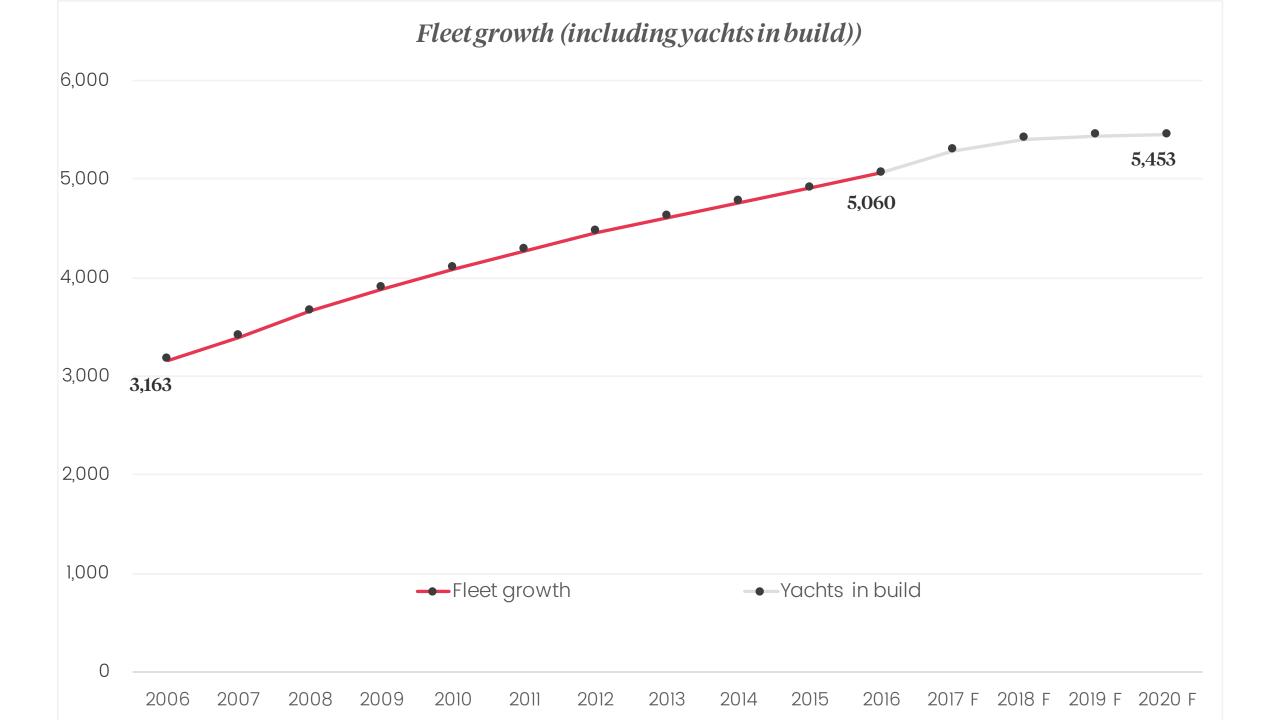
(27%)

Delivered fleet in the last 25 years, 40m+

(12%)

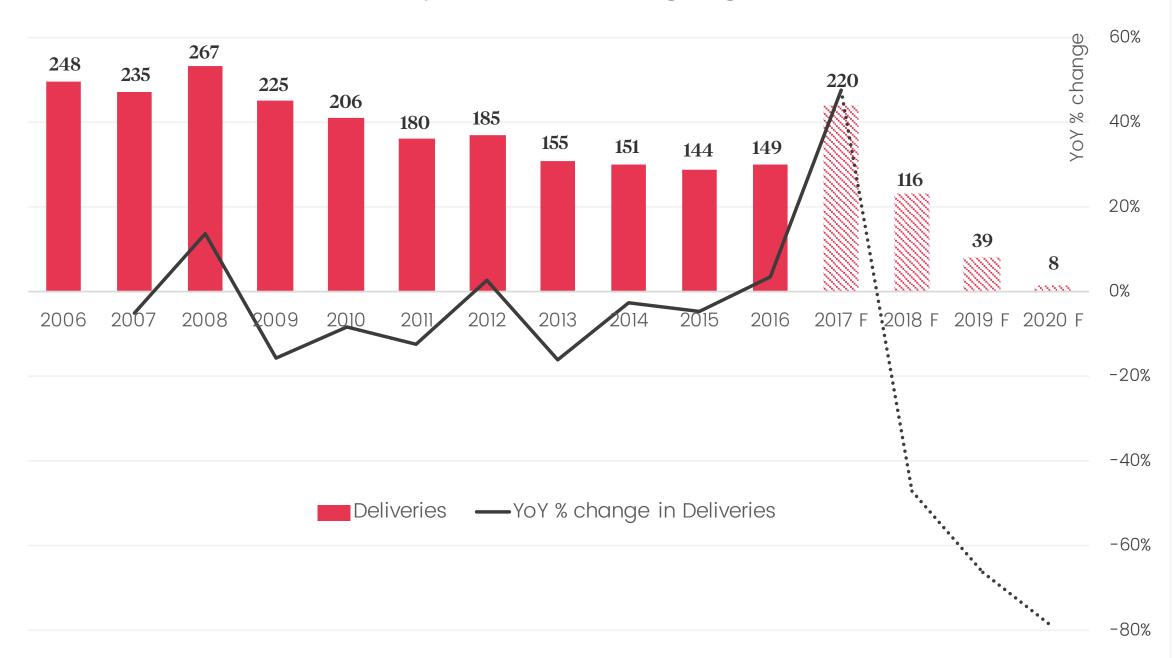
SYBAss delivered in the last 25 years, 40m+

The last 10 years & 2020



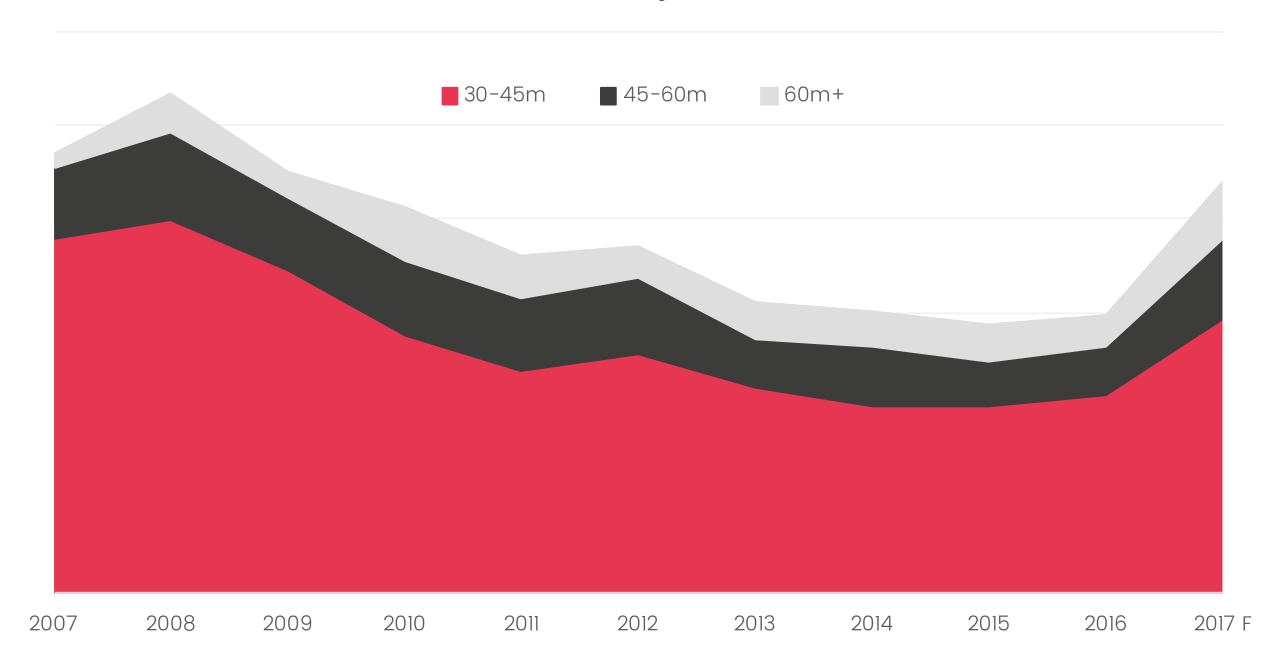
Deliveries post GFC

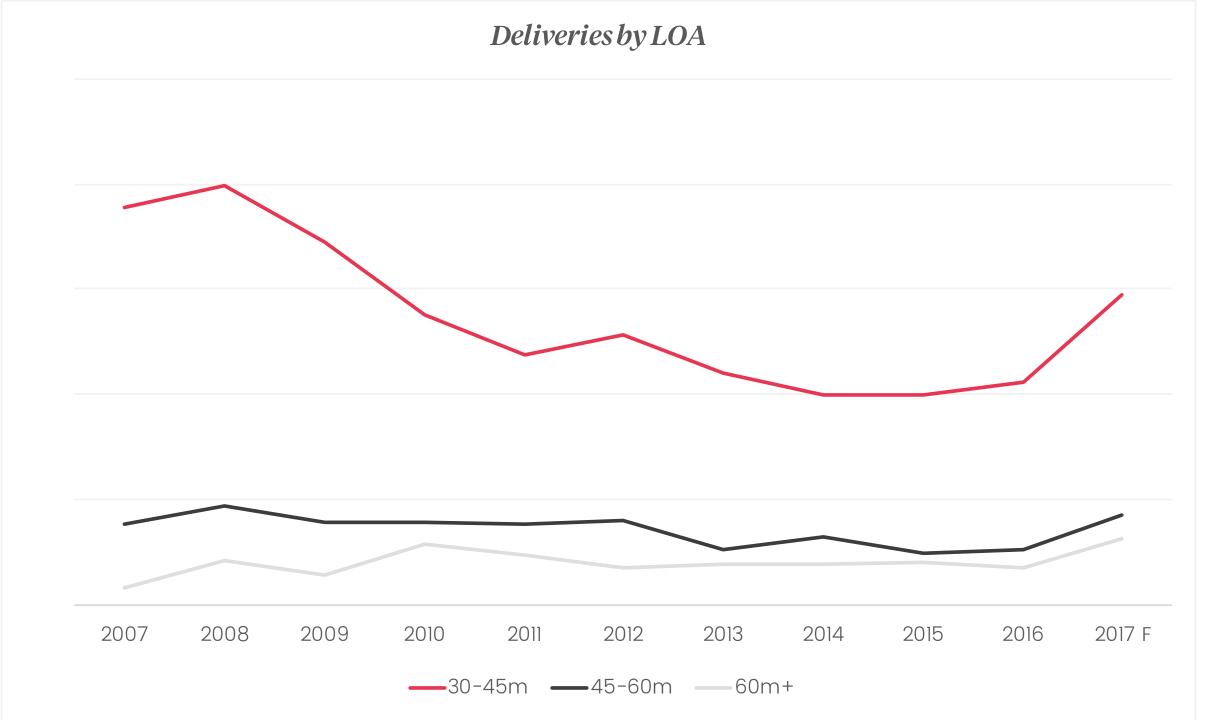
Number of deliveries and change in growth



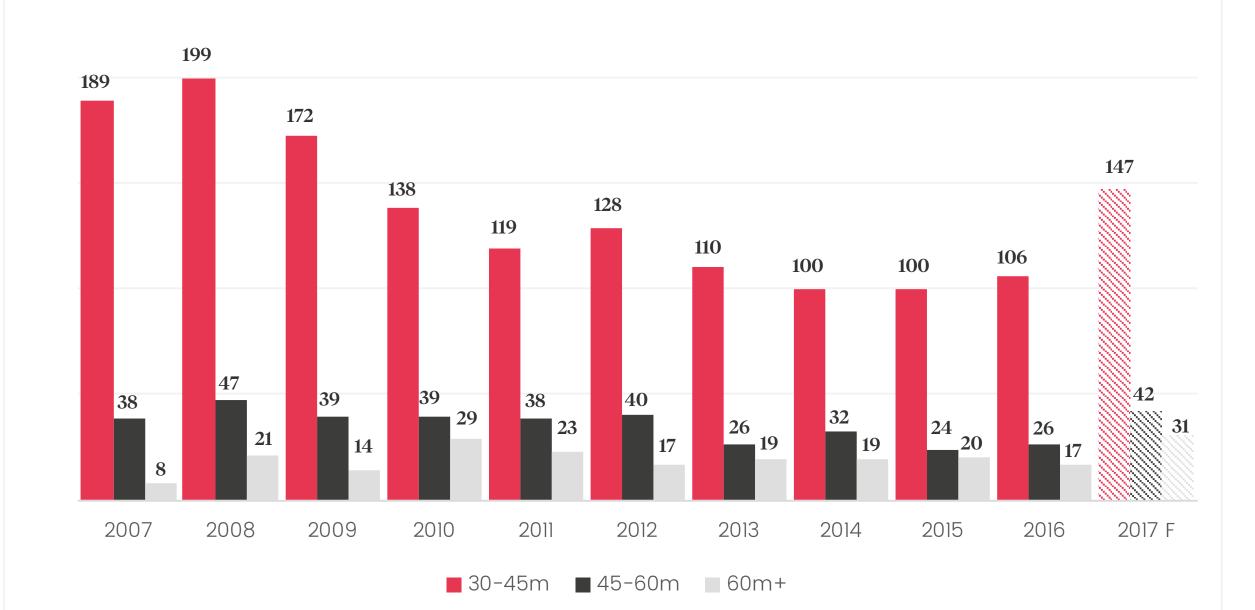
Deliveries

Deliveries by LOA

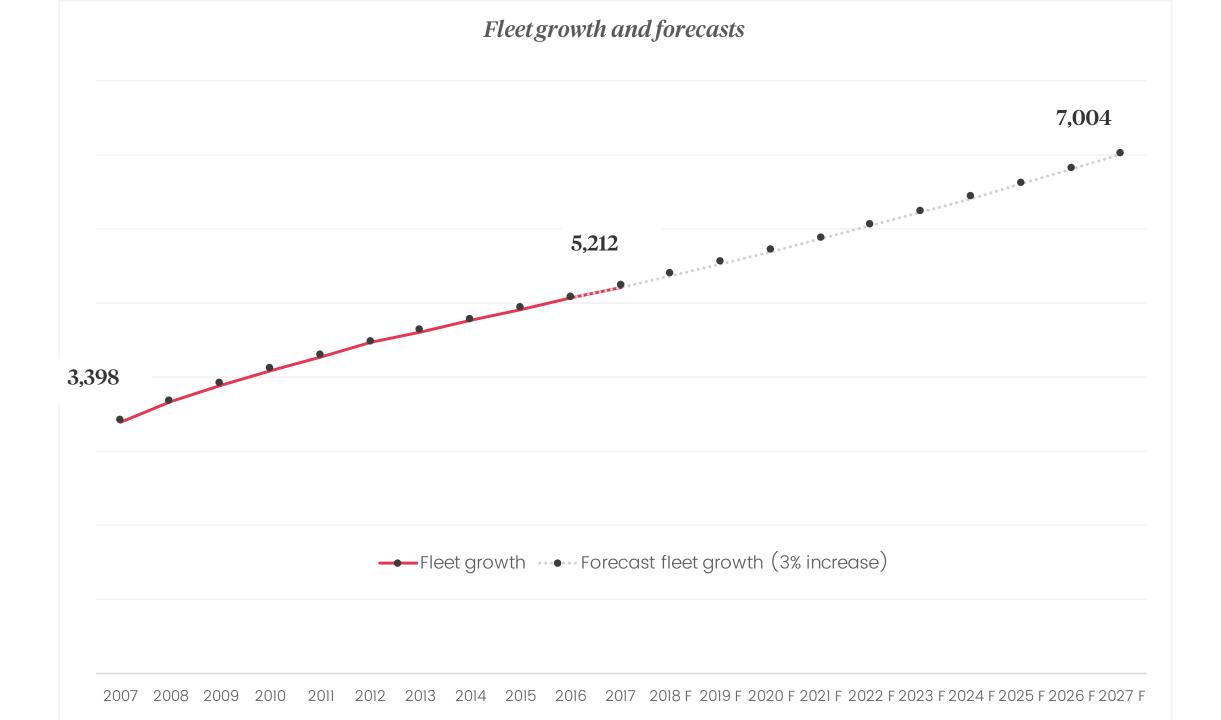




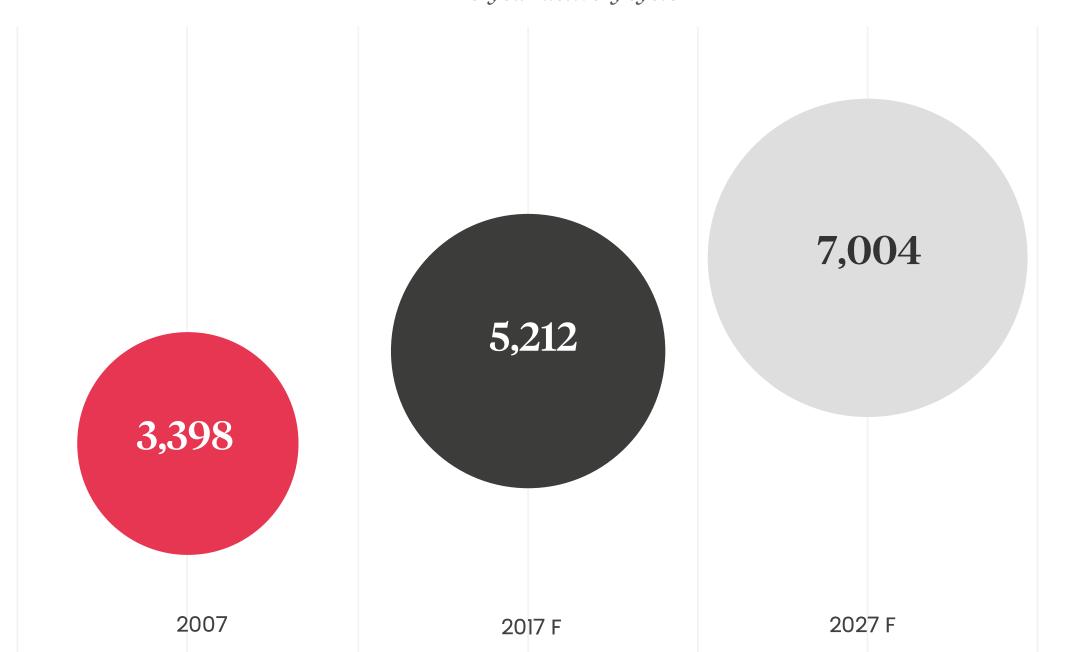
Deliveries by LOA



Beyond 2017: Forecasts

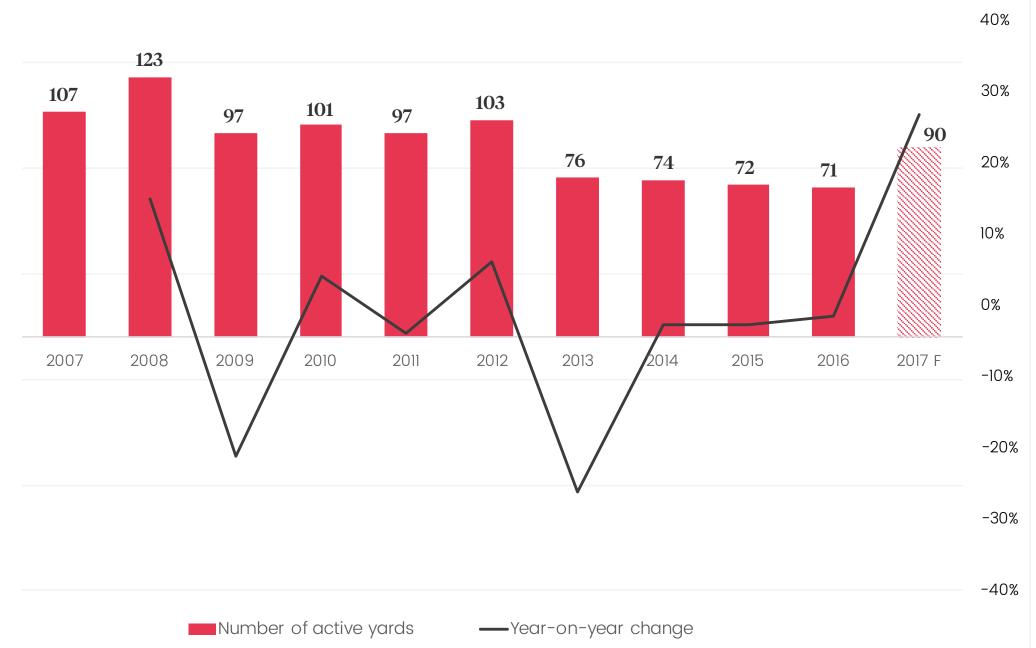


Forecasted fleet growth 10-year delivery cycle



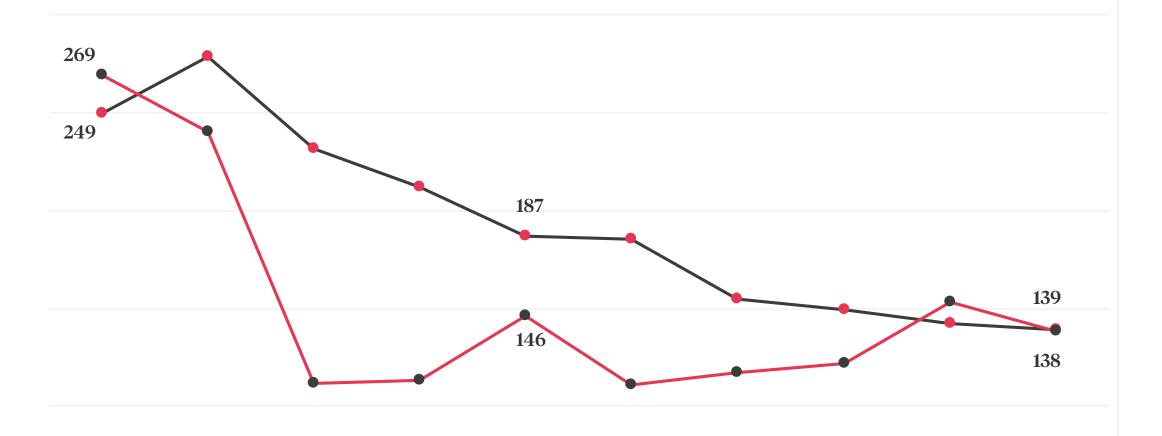
The Shipyards

Number of yards making deliveries & percentage change in growth



The Reality Check

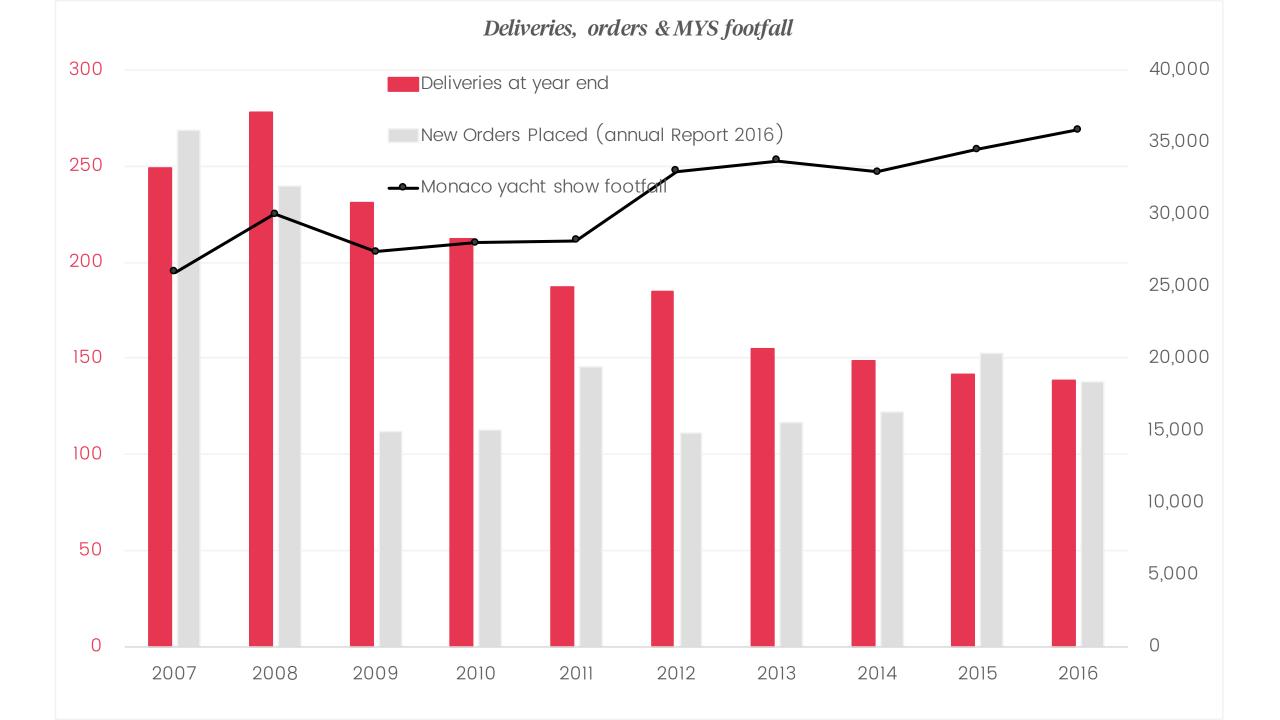
Deliveries vs new orders placed



→ Deliveries at year end → New Orders Placed (annual Report 2016)

2007 2008 2009 2010 2011 2012 2013 2014 2015 2016

The Market Place

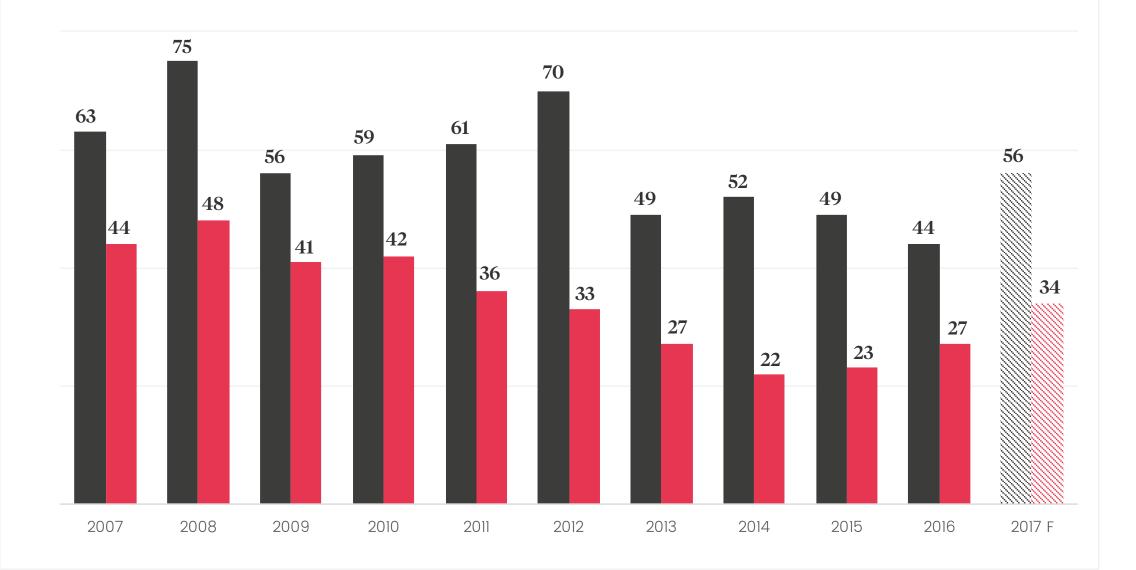


The New Build Business

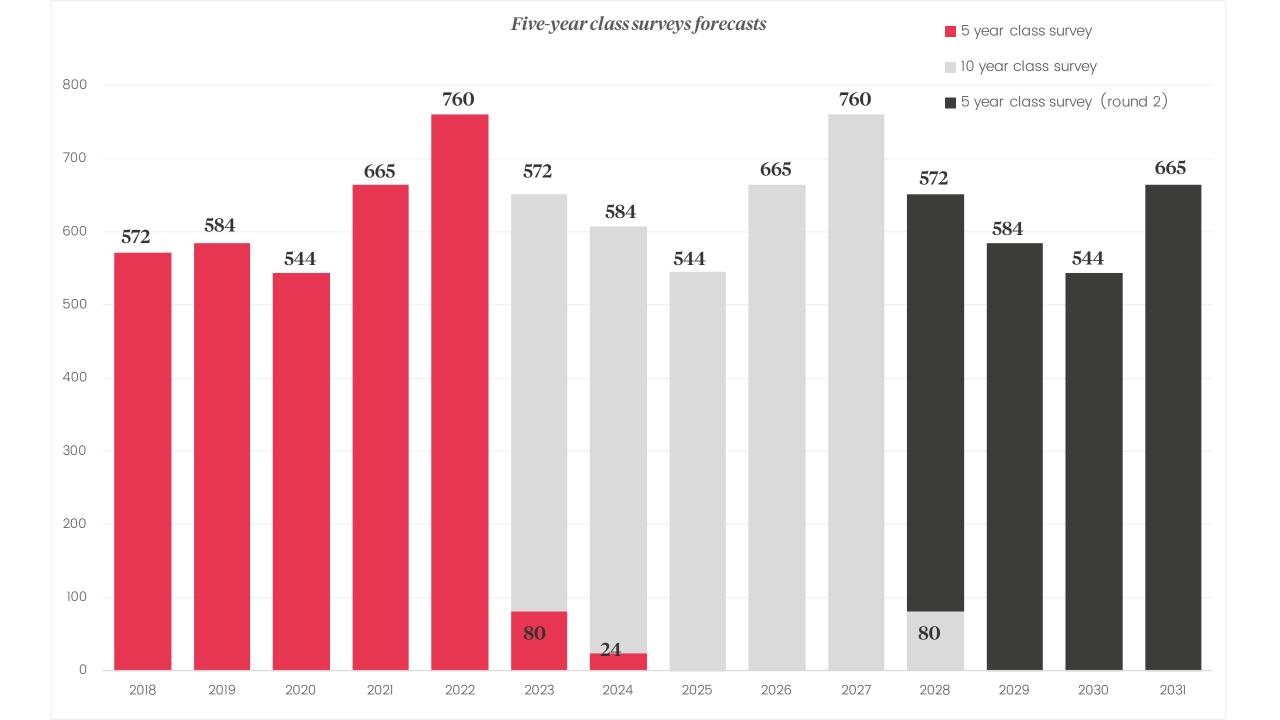
Yards' delivery activity

■ Number of yards making 1 delivery only

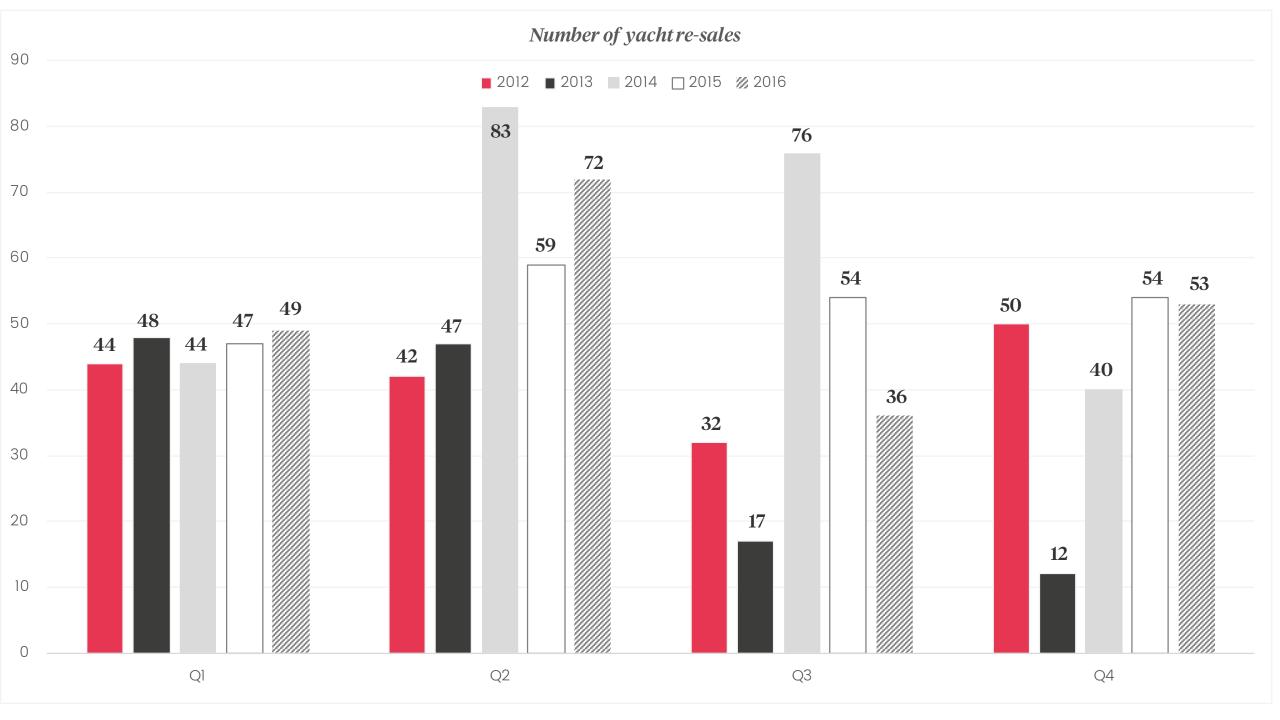
■ Number of yards making 2+ deliveries



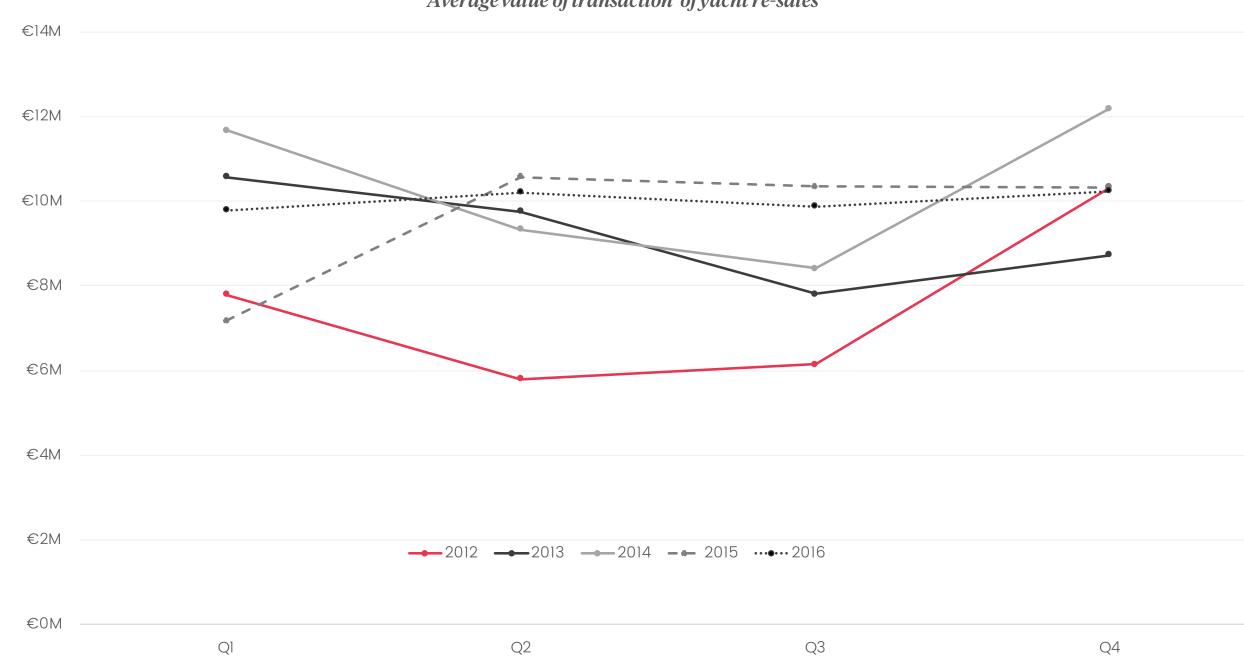
The Refit & Aftersales Business: Cumulative Growth



The Brokerage Business: Buyers v Sellers







The Ownership Business What do they really want?

www.superyachtintelligence.com/buyersurvey

Owning a big boat is a lot of hassle, with the biggest hassle coming from the crew

Running a boat is time consuming, you can outsource to management companies, but that just drives the cost higher

We are selling though, because for the past 20 years we have done two circumnavigations and we are struggling to work out where else we can go. Having been to Croatia more than 5 times, you ask yourself how many more times can we go

We are switching to charter, as we can only spend about 2 weeks this summer on our yacht and it makes sense to now charter

If you plan to spend less than 8 weeks on board, it makes sense to charter

Realising true potential Why do I need a Superyacht...?

The UHNWI Club 200,000+ clients worth \$30m

What is the definition of UHNWI?

UHNWI:

(Investable assets of \$30m+USD)

187,150

Knight Frank (2015)

212,615

Wealth x (2015)

BILLIONAIRES:

(Investable assets of \$1bn+USD)

2,043 2,397 2,473

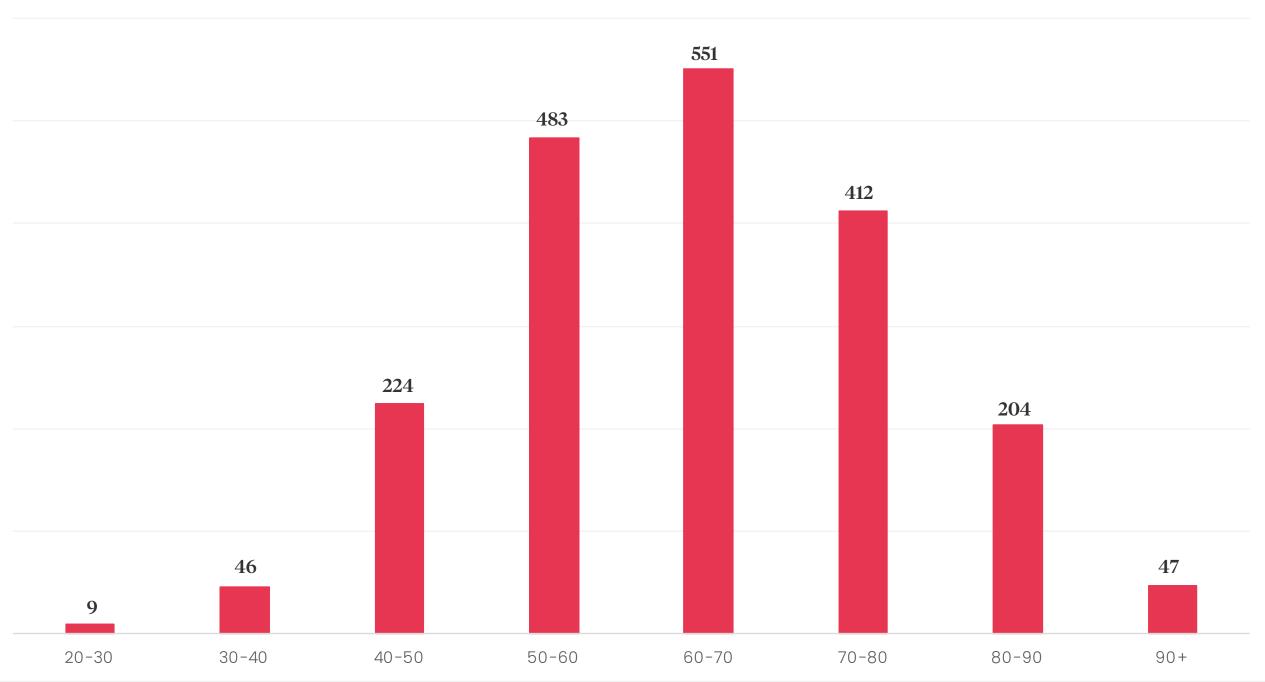
Forbes (2016)

Wealth X (2016)

UBS PwC (2015)

The Billionaire Club: 2000+ Clients

Billionaire demographics





It's a platform, privacy, discovery, exploration, team-building, planning and sharing quality time with those we love.

Sailing is a way of life; you are close to nature, close to the environment and close to the water Having the right crew is essential to the experience and it taught us how important it is for owners to have the patience to build the right team.

There is no other feeling that I can describe that captures captaining yourself.

The media



Superyacht industry sails into fraud row

In the yachting Industry was exempted from financial rules aimed at tacking corruption despite growing evidence that the growing evidence that the growing evidence that the growing evidence that the growing the industry, said to be worth £3 billion to the worth £3 billion to the worth £4 billion to the successfully against plans to make yacht brokers register with the Financial Conduct Authority (FCA) before they could set up client ecounts — used to hold noney for individual





There was recently a big article in the FT about superyachts and how huge and expensive they are, and how it is beyond our normal comprehension to grasp the point of building a vessel that is seemingly so "surplus to requirement"? Might you enlighten us on their owners' thinking or aims? I fear there is no real secret to megarich people building mega-sized yachts other than to flex their testosterone levels or camouflage their innate sense of insecurity with an outward sign of vanity. I've often wondered what goes through the minds of people prepared to spend \$250m to \$750m on a vessel, plus a crew of between 60 to 100, and annual costs, if they are lucky, of \$5m to \$10m. This sort of extravagance, or should I say ostentation, always makes me a little nauseous.

The Arabs and the Russians lead the way when it comes to owning the 30 biggest private yachts in the world. I estimate there are 15 Arabs and eight Russians who own vessels measuring between 100 metres and 180 metres. I have been on a few of them and I can tell you they are never as impressive as Britannia, the Queen's former yacht, or the much smaller Talitha G, or the



MPs warn HMRC to get tough on tax from footballers and super-r...

27 Jan | Business

Confidence in the tax system is being undermined, say MPs, who single out football as an area the tax authority and the government must tackle.

HM Revenue and Customs must avoid the impression it had "one rule for the rich and another for everyone else", the Public Accounts Committee said.



Eight billionaires 'as rich as world's poorest half'

Katie Hope
Business reporter, BBC News, in Davos
16 Jan | Business

The world's eight richest individuals have as much wealth as the 3.6bn people who make up the poorest half of the world, according to Oxfam.

The charity said its figures, which critics have queried, came from improved data, and the gap between rich and poor was "far greater than feared".

The Philanthropy Club

The New Order Change on the Horizon

The Future Forecast beyond 2020

The Financial World 10 years from Now

The World's Wealth 10 years from now

The Superyacht Industry 10 years from now

The Superyacht client 10 years from now

Thank you