

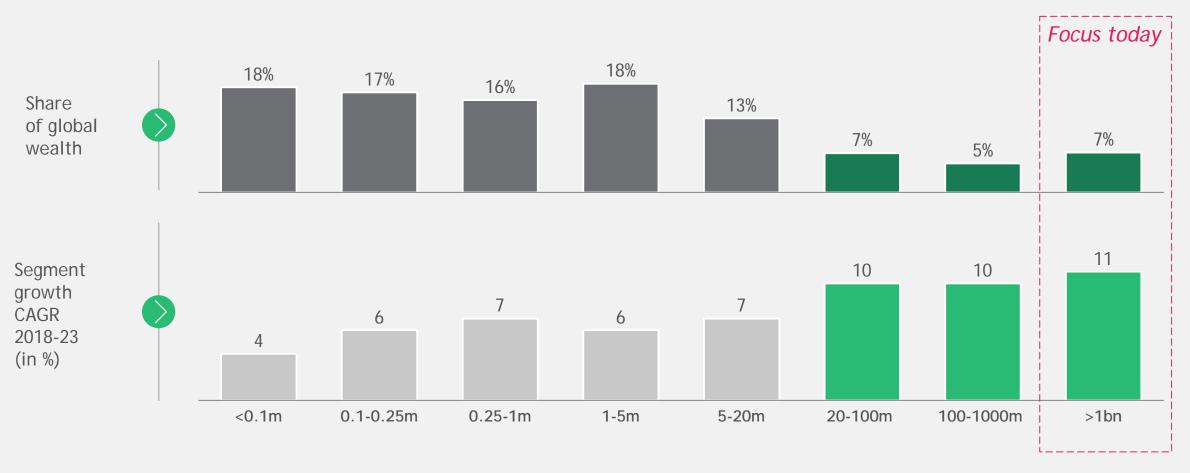
Ultra High Net Worth - Numbers and Profiles

Marine Money Superyacht Finance Forum

The Numbers

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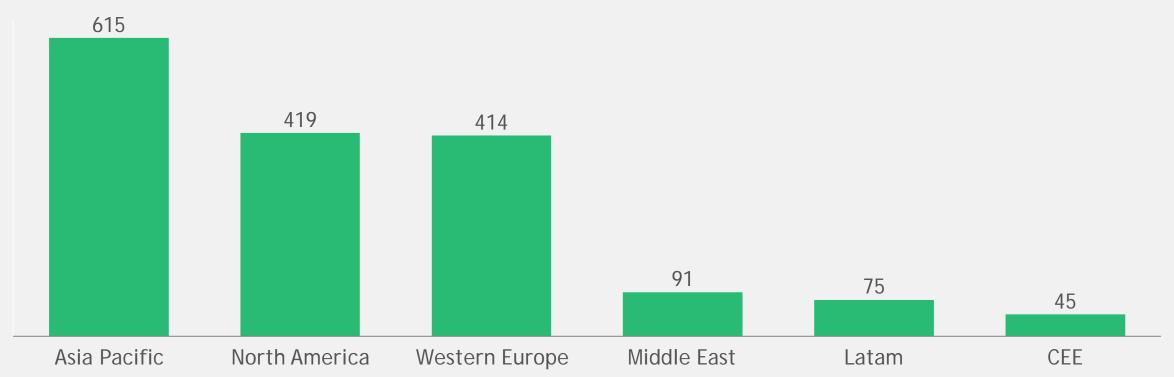
Upper and Ultra HNW are the most strongly growing segments



Notes: Wealth bands in USD; wealth in local currency converted into USD using 2018 year-end exchange rate across all time periods. Shows total private financial wealth, i.e. including pensions/life insurance savings and unlisted equity. Segment growth includes the shift of individuals between segments as they become richer or poorer. Source: BCG Global Wealth 2019 Market Sizing Database.

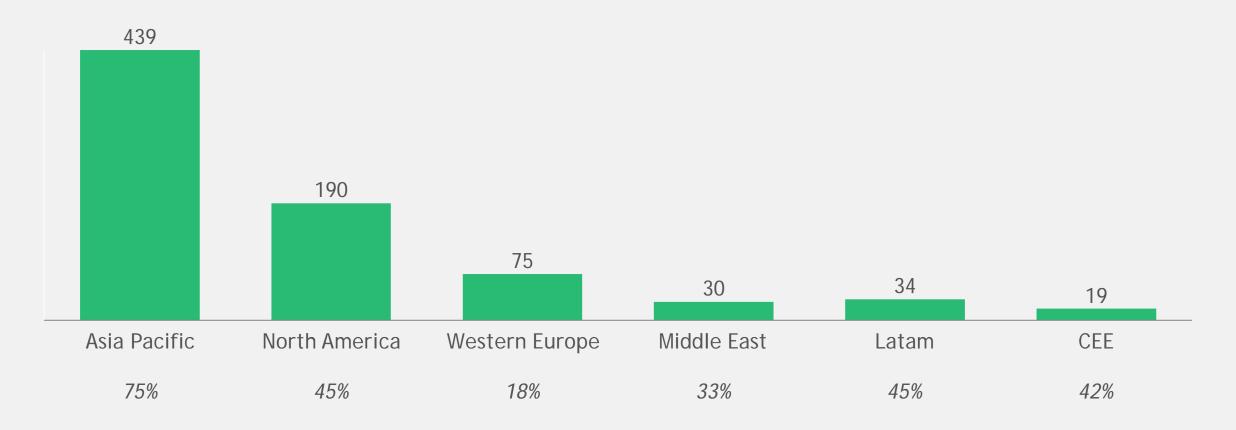
Where to look today? About 1'700 billionaires globally

billionaires end of 2018



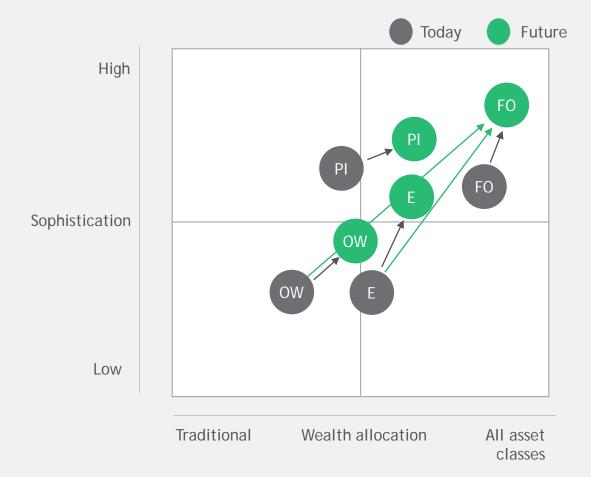
And in 2023? - 800 new billionaires expected, +43%

new billionaires 2023 vs. 2018



The Profiles

1. UHNWI become more sophisticated, more B2B



FO: Family Office

- From single- to multi-FO
- Expanding services portfolio

E: Entrepreneur

- Seeking to diversify from own company
- Risk-taker
- Moving towards FO

PI: Professional Investor (PI)

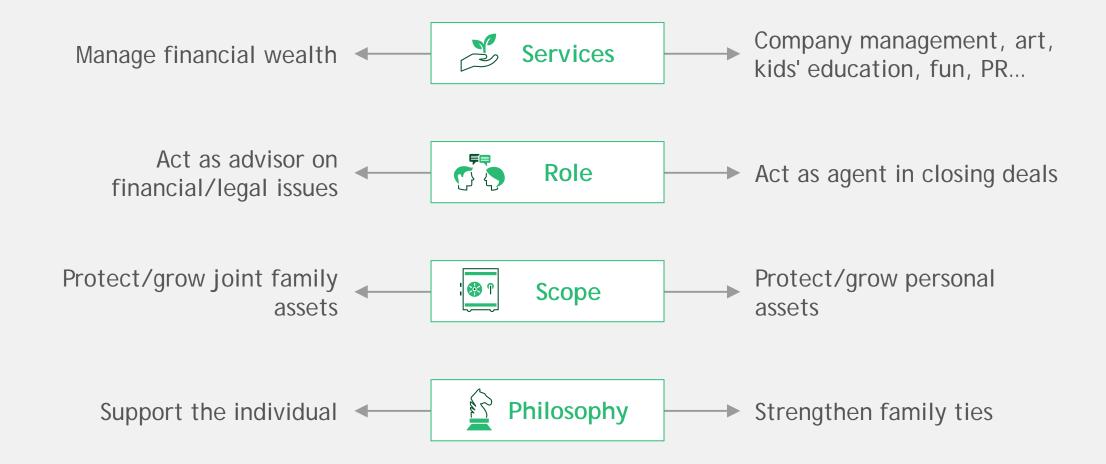
- Financially savvy: trader, HF-like investing
- Exploring new asset classes

OW: Old wealth

- Replacing FI
- Seeking more professional support

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2. But it is not easy for FOs - a lot to cover



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3. And it's still about people - often like in luxury goods

Parallels between UHNW services and luxury goods industry

Traditional	Companies and clients in the luxury industry and UHNW WM alike are proud of their his and value stability, reputation and sustainable and incremental changes	story
- Exclusive	Both industries have an exclusive offer for very selected individuals and purposefully be barriers to keep it this way ¹	ouild
Relational	Key success factor for companies in both industries is the capability to build deep and lasting relationships based on trust and regular interactions	
Experiential	Both industries rely on creating comprehensive experience to complement the actual product	
Digitally pressured	New types of competitors, be it FinTechs or E-Commerce, increasingly pressure incumbe industry leaders in UHNW and luxury goods with new value propositions	bent
Generational shift	A new generation of wealthy people with a digital attitude expect digitally enhanced offerings with increased convenience and transparency and search for identification ²	

Questions & Answers

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