

Irene Gomez-Bethke Papers.

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ARTHUR ANDERSEN & Co. MINNEAPOLIS, MINNESOTA

To the Board of Directors of the Urban Coalition of Minneapolis:

We have examined the balance sheets of URBAN COALITION OF MINNEAPOLIS (a Minnesota not-for-profit corporation) as of June 30, 1980 and 1979, and the related statements of revenues, expenses and changes in unrestricted fund balance (deficit) and changes in fiduciary funds held for restricted purposes for the years then ended. Our examinations were made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As discussed more fully in Note 2 to the financial statements, the Urban Coalition of Minneapolis follows the policy of charging property and equipment expenditures directly to expense in the year acquired rather than capitalizing these expenditures and depreciating such capitalized amounts over the useful lives as required by generally accepted accounting principles.

In our auditors' report dated September 21, 1979, our opinion on the 1979 financial statements was qualified as being subject to the effect on the financial statements for any adjustment that may have ultimately resulted because of disallowed Weatherization Program expenses of \$16,000 which had been resubmitted to the

sponsor for reimbursement. As explained in Note 6, the prime sponsor subsequently reimbursed all but \$2,600 of the previously disallowed disbursements. The unreimbursed amount has been charged to operations of the Urban Coalition in the current year. Accordingly, our present opinion on the 1979 financial statements, as presented herein, is different from that expressed in our previous report.

In our opinion, except for the effect of charging property and equipment expenditures directly to expense as discussed above, the financial statements referred to above present fairly the financial position of the Urban Coalition of Minneapolis as of June 30, 1980 and 1979, and the results of its operations, the changes in its unrestricted fund balance (deficit) and the changes in the fiduciary funds held for restricted purposes for the years then ended, in conformity with generally accepted accounting principles, which except for the change (with which we concur) to accrue employee vacation expense as discussed in Note 2 to the financial statements, have been applied on a consistent basis.

ARTHUR ANDERSEN & CO.

Minneapolis, Minnesota, September 19, 1980.

BALANCE SHEETS

JUNE 30, 1980 AND 1979

	1980	1979
ASSETS		
CASH: Restricted for the Weatherization Program (Note 6) Restricted for the Centro Cultural Chicano group (Note 7) Unrestricted	\$ 42,792 - 17,361	\$ 64,186 27,282 6,028
Total cash	60,153	97,496
ACCOUNTS RECEIVABLE	14,206	16,080
PREPAID EXPENSES	275	200
	\$ 74,634	\$113,776
LIABILITIES, FIDUCIARY FUNDS UNRESTRICTED FUND BALANCE (DE	AND FICIT)	
LIABILITIES: Note payable (with interest at 13-1/2% and 14-3/4%, respectively (Note 3) Accounts payable and accrued expenses Deferred contribution revenue (Note 4)	\$ 10,000 24,458	\$ 8,000 12,793 10,000
Total liabilities	34,458	30,793
FIDUCIARY FUNDS HELD FOR RESTRICTED PURPOSES: Weatherization Program (Note 6) Centro Cultural Chicano group (Note 7)	42,792 -	64,186 27,282
Total fiduciary funds	42,792	91,468
UNRESTRICTED FUND BALANCE (DEFICIT) (Note 2)	(2,616)	(8,485)
	\$ 74,634	\$113,776

The accompanying notes are an integral part of these balance sheets

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN UNRESTRICTED FUND BALANCE (DEFICIT)

FOR THE YEARS ENDED JUNE 30, 1980 AND 1979

	1980	1979
REVENUES: Contributions Special programs (Note 4) Administrative fees (Note 6) Other Total revenues	\$231,561 26,991 33,021 1,776 293,349	\$143,085 29,329 15,512 500 188,426
EXPENSES: Salaries Payroll taxes Employee group insurance Annuity contributions Part-time professional salaries	157,806 15,330 5,337 2,800 778	116,020 10,770 4,541 - 3,856
Special programs Professional fees Meetings Printing and reproduction expenses News letter	33,873 5,882 487 2,093 1,583	28,062 1,868 1,229 3,402
Out-of-town travel Staff expenses and travel allowances Rent Telephone Postage	3,026 4,301 23,584 5,678 2,434	3,265 4,091 17,396 4,290 1,906
Data processing services Office equipment purchased Supplies Interest expense	1,716 1,365 2,708 3,282	1,447 1,334 1,225 685
Insurance Dues, subscriptions and publications Copier lease Other	315 1,370 2,263 4,369	483 582 - 3,438
Total expenses	282,380	209,890
REVENUES OVER (UNDER) EXPENSES BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGE	10,969	(21,464)
Cumulative effect on prior years of accounting change for employee vacation expense (Note 2)	(5,100)	_
REVENUES OVER (UNDER) EXPENSES	5,869	(21,464)
UNRESTRICTED FUND BALANCE (DEFICIT), BEGINNING OF YEAR	(8,485)	12,979
UNRESTRICTED FUND BALANCE (DEFICIT), END OF YEAR	\$ (2,616)	\$ (8,485)

The accompanying notes are an integral part of these statements

STATEMENTS OF CHANGES IN FIDUCIARY FUNDS HELD FOR RESTRICTED PURPOSES FOR THE YEARS ENDED JUNE 30, 1980 AND 1979

	Weatherization Program (Note 6)	Centro Cultural Chicano Group (Note 7)
FUND BALANCE AT JUNE 30, 1978	\$ 108,200	\$ 12,589
Receipts	767,502	128,288
Disbursements	(811,516)	(113,595)
FUND BALANCE AT JUNE 30, 1979	64,186	27,282
Receipts	1,268,186	55,885
Disbursements	(1,289,580)	(83,167)
FUND BALANCE AT JUNE 30, 1980	\$ 42,792 ======	\$ -

The accompanying notes are an integral part of these statements

(1) The Coalition-

The Urban Coalition of Minneapolis (the Coalition) was organized to alleviate or eliminate the causes of poverty and racial discrimination; improve educational and employment opportunities for the poor and disadvantaged; serve as a forum for the exchange of information between low income and minority groups and the city's business, labor, religious and social service organizations; and promote social welfare through the pursuit of legal justice for all citizens. Coalition pursues these objectives by promoting public discussion of the issues, participating in projects to accomplish these goals, and by focusing attention on specific issues being considered by the city, county or state The accompanying statements of revenues, governments. expenses and changes in unrestricted fund balance (deficit) reflect the economic transactions of the Coalition in pursuit of these objectives, including the special programs described in Note 4.

The Coalition also functions in a fiduciary capacity as the delegate for the City of Minneapolis in administering the Weatherization Program (see Note 5) and was the disbursing agent for the Centro Cultural Chicano group (see Note 6). Aggregate receipts and disbursements associated with this program and group are reflected in the accompanying statement of changes in fiduciary funds held for restricted purposes.

(2) Significant Accounting Policies-

Property and Equipment-

The Coalition has established a policy of charging acquisitions of property and equipment to operations in the year they are acquired, which is not in accordance with generally accepted accounting principles. Had these additions been properly capitalized in the year of acquisition, assuming a useful life of 10 years and depreciation on the straight-line method, net property and equipment would have been \$3,425 at June 30, 1980, and \$3,203 at June 30, 1979, and the unrestricted fund balance (deficit) would have been \$1,030 at June 30, 1980 and \$(5,599) at June 30, 1979.

(2) Significant Accounting Policies (continued)-

Accrued Vacation-

In prior years, the Coalition has recognized employee vacation expense when taken by the employee. In 1980, the Coalition adopted the accrual method of recognizing vacation expenses and recorded the vacation expense liability due to its employees. This change had the effect of increasing accrued expenses as of June 30, 1980 by \$10,900, of which \$5,100 related to prior years and \$5,800 applied to 1980.

(3) Note Payable-

During 1980, the Coalition obtained a revolving line of credit for \$25,000 from a bank. The line bears interest at a rate of prime plus 2% and matures on January 26, 1981.

(4) Deferred Contribution Revenues-

In accordance with generally accepted accounting principles for nonprofit organizations, the Coalition records contributions as revenue in the year received unless the donor specifically designates the contribution for a future period or a special program, in which case it is recorded as deferred contribution revenue until the specified period or program occurs. There was no deferred contribution revenue at June 30, 1980. The \$10,000 balance of deferred contribution revenue at June 30, 1979 consisted of \$5,000 designated for printing an annual report and the balance designated for unrestricted use in future periods.

(5) Special Programs-

As discussed in Note 3, periodically the Coalition receives revenues designated for special programs. These amounts are recognized as revenue when the programs are undertaken and the related expenses are incurred. The Coalition records the expenses for these programs functionally (i.e., all expenses incurred directly for a particular program are recorded in one account rather than by their natural classifications).

Following is a summary of the special program revenues and expenses by year:

	1980		1979	
	Revenues	Expenses	Revenues	Expenses
Minority Law Interns City Indian Liaison Mediators Education Task Force Tax Conference Tax Position Ads Day Labor Annual Report	\$ - 2,066 9,725 - 10,200 5,000	\$ - 2,504 16,359 - 9,981 5,029	\$ 6,279 4,056 2,074 13,000 1,370 2,550	\$ 5,779 3,234 916 13,341 2,242 2,550
	\$26,991	\$33,873	\$29,329 ======	\$28,062

(6) Weatherization Program-

The Coalition is the delegate for the Weatherization Program, a project sponsored by the City of Minneapolis through the Minneapolis Community Action Agency (MCAA) and the Economic Development Division of the City (Minneapolis) Coordinator's Office (all referred to as prime sponsors). Funds for the program are provided to the prime sponsors principally through the Comprehensive Employment and Training Act (CETA), the Community Services Administration (CSA) and the Department of Energy (DOE).

The purpose of the program is to weatherize low income residences while providing training and employment to disadvantaged persons. As the delegate for the prime sponsors, the Coalition has fiduciary responsibility for administering the Weatherization Program and receives a fee to cover its administrative costs. This fee is recognized as revenue in the accompanying statements of revenues, expenses and changes in fund balance. Certain reclassifications of revenues and expenses have been made to the 1979 amounts to conform with 1980.

Contracts with the prime sponsors totalling \$2,502,890 at June 30, 1980 have been entered into by the Coalition as the delegate for the Weatherization Program. Cumulative amounts received and disbursed under these contracts totalled \$2,303,000 and \$2,261,000, respectively, from March, 1978 through June 30, 1980. In addition, the Coalition was

NOTES TO FINANCIAL STATEMENTS (Continued)

(6) Weatherization Program (continued)-

required under two of the contracts to provide "in-kind resources" to the Weatherization Program of approximately \$46,000 from March, 1978 through September 30, 1979. Such "in-kind resources" consist principally of personnel, office space and purchase discounts (i.e., discounts obtained from vendors of Weatherization Program materials).

Requests for reimbursement of Weatherization Program disbursements are submitted on a monthly basis to the prime sponsors. For the year ended June 30, 1979, the prime sponsors had disallowed and not reimbursed certain Weatherization Program disbursements totalling approximately \$16,000 principally because such disbursements were in excess of particular line item amounts budgeted in the contracts. As of June 30, 1980, the prime sponsor has reimbursed all but \$2,600 of the previously disallowed disbursements. Accordingly, the Coalition has recorded the \$2,600 as a charge to operations in the current year.

The Coalition recognizes contributions (or reimbursements) and expenses of the Program when received and disbursed. Funds received in excess of amounts disbursed are restricted for further Program use. At June 30, 1980, the Coalition had received invoices on behalf of the Program totaling \$70,000, which were not paid or reflected in the accompanying financial statements.

(7) Centro Cultural Chicano Group-

The Centro Cultural Chicano group was organized to promote bilingual, bicultural programs for Spanish speaking persons in the Minneapolis area. The group was originally funded by a grant from a private Foundation, and one of the conditions of the grant was that the Coalition act as the disbursing agent for the group. In return for these services, the Coalition was allowed to retain income earned by investing the unexpended grant funds. The Coalition acted as the disbursing agent for the group until January 1, 1980 when the arrangement was terminated.

ARTHUR ANDERSEN & Co.

MINNEAPOLIS, MINNESOTA

To the Board of Directors of the
Urban Coalition of Minneapolis:

We have examined the balance sheets of URBAN COALITION OF MINNEAPOLIS (a Minnesota not-for-profit corporation) as of June 30, 1979 and 1978, and the related statements of revenues, expenses and changes in unrestricted fund balance (deficit) and changes in fiduciary funds held for restricted purposes, for the years then ended. Our examinations were made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As more fully described in Note 2 to the financial statements, the Urban Coalition of Minneapolis follows the policy of charging property and equipment expenditures directly to expense in the year acquired rather than capitalizing these expenditures and depreciating such capitalized amounts over the useful lives as required by generally accepted accounting principles.

Also, as more fully described in Note 5 to the financial statements, reimbursement requests for certain Weatherization Program disbursements totalling approximately \$16,000 have been disallowed by the prime sponsors. All of these disallowed disbursements have been resubmitted to the prime sponsors for reimbursement. In the event the prime sponsors ultimately refuse to reimburse all or certain of these

disbursements, the Urban Coalition of Minneapolis may be required to reimburse the Weatherization Program from its own funds. Although the Urban Coalition of Minneapolis believes that substantially all of the disallowed disbursements will be reimbursed by the prime sponsors, the outcome is uncertain at this time.

In our opinion, except for the effect of charging property and equipment expenditures directly to expense, and subject to the effect on the 1979 financial statements of the outcome of the Weatherization Program matter, all as discussed in the preceding paragraphs, the financial statements referred to above present fairly the financial position of the Urban Coalition of Minneapolis as of June 30, 1979 and 1978, and the results of its operations, the changes in its unrestricted fund balance (deficit) and the changes in the fiduciary funds held for restricted purposes, for the years then ended, in conformity with generally accepted accounting principles applied on a consistent basis.

ARTHUR ANDERSEN & CO.

Minneapolis, Minnesota, September 21, 1979.

BALANCE SHEETS

JUNE 30, 1979 AND 1978

	1979_	1978
ASSETS		
CASH: Restricted for the Weatherization		
Program (Note 5) Restricted for the Centro Cultural Chicano group (Note 6)	\$ 64,186 27,282 6,028	
Unrestricted Total cash	\$ 97,496	\$122,560
ACCOUNTS RECEIVABLE	16,080	14,326
PREPAID EXPENSES	200	200
Total assets	\$113,776 =====	\$137,086 ======
LIABILITIES, FIDUCIARY FUNDS UNRESTRICTED FUND BALANCE (DEFI		
LIABILITIES: Note payable (with interest at 14-3/4%) Accounts payable and accrued expenses Deferred contribution revenue (Note 3)	\$ 8,000 12,793 10,000	\$ - 2,518 800
Total liabilities	\$ 30,793	\$ 3,318
FIDUCIARY FUNDS HELD FOR RESTRICTED PURPOSES: Weatherization Program (Note 5) Centro Cultural Chicano group (Note 6)	\$ 64,186 27,282	\$108,200 12,589
Total fiduciary funds	\$ 91,468	\$120,789
UNRESTRICTED FUND BALANCE (DEFICIT) (Note 2)	(8,485)	12,979
Total liabilities, fiduciary funds and unrestricted fund balance (deficit)	\$113,776 ======	\$137,086 ======

The accompanying notes are an integral part of these balance sheets

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN UNRESTRICTED FUND BALANCE (DEFICIT) FOR THE YEARS ENDED JUNE 30, 1979 AND 1978

DEVENUES.	1979	1978
REVENUES: Contributions Special programs (Note 4) Other	\$143,085 29,329 500	\$159,840 29,405 155
Total revenues	\$172,914	\$189,400
EXPENSES: Salaries, net of reimbursement from Weatherization Program of \$15,512 in 1979 and \$1,750 in 1978 (Note 5) Special programs (Note 4) Rent Payroll taxes Employee group insurance	\$100,508 28,062 17,396 10,770 4,541	\$100,157 21,922 15,200 9,634 3,198
Telephone Part-time professional salaries Out-of-town travel Reproduction Staff expense allowances	4,290 3,856 3,265 2,724 2,204	3,152 6,448 3,713 2,127
Postage Bookkeeping services Legal and audit Office equipment purchased Meetings	1,906 1,447 1,400 1,334 1,229	1,742 1,200 601 808
Supplies Volunteer out-of-pocket expenses Local travel Interest expense Printing	1,225 1,200 687 685 678	1,296 2,032 -
Insurance Secretarial and professional fees Publications Dues and subscriptions Other	483 468 314 268 3,438	468 570 823 429 2,778
Total expenses	\$194,378	\$178,298
REVENUES OVER (UNDER) EXPENSES	\$(21,464)	\$ 11,102
UNRESTRICTED FUND BALANCE, BEGINNING OF YEAR	12,979	1,877
UNRESTRICTED FUND BALANCE (DEFICIT), END OF YEAR	\$ (8,485)	\$ 12,979

The accompanying notes are an integral part of these statements

STATEMENTS OF CHANGES IN FIDUCIARY FUNDS HELD FOR RESTRICTED PURPOSES FOR THE YEARS ENDED JUNE 30, 1979 AND 1978

	Weatherization Program (Note 5)	Centro Cultural Chicano Group (Note 6)
FUND BALANCE AT JUNE 30, 1977	\$ -	\$ 14,998
Receipts	267,635	67,909
Disbursements	(159,435) 	(70,318)
FUND BALANCE AT JUNE 30, 1978	\$108,200	\$ 12,589
Receipts	767,502	128,288
Disbursements	(811,516)	(113,595)
FUND BALANCE AT JUNE 30, 1979	\$ 64,186 ======	\$ 27,282 ======

The accompanying notes are an integral part of these statements

(1) The Coalition-

The Urban Coalition of Minneapolis (the Coalition) was organized to alleviate or eliminate the causes of poverty and racial discrimination; improve educational and employment opportunities for the poor and disadvantaged; serve as a forum for the exchange of information between low income and minority groups and the city's business, labor, religious and social service organizations; and promote social welfare through the pursuit of legal justice for all citizens. Coalition pursues these objectives by promoting public discussion of the issues, participating in projects to accomplish these goals, and by focusing attention on specific issues being considered by the city, county or state governments. The accompanying statements or revenues, expenses and changes in unrestricted fund balance (deficit) reflect the economic transactions of the Coalition in pursuit of these objectives, including the special programs described in Note 4.

The Coalition also functions in a fiduciary capacity as the delegate for the City of Minneapolis in administering the Weatherization Program (see Note 5) and as the disbursing agent for the Centro Cultural Chicano group (see Note 6). Aggregate receipts and disbursements associated with this program and group are reflected in the accompanying statement of changes in fiduciary funds held for restricted purposes.

(2) Property and Equipment-

The Coalition has established a policy of charging acquisitions of property and equipment to operations in the year they are acquired, which is not in accordance with generally accepted accounting principles. Had these additions been properly capitalized in the year of acquisition, assuming a useful life of 10 years and depreciation on the straight-line method, net property and equipment would have been \$3,203 at June 30, 1979, and \$4,722 at June 30, 1978, and the unrestricted fund balance (deficit) would have been decreased by \$2,886 at June 30, 1979 and increased by \$3,979 at June 30, 1978.

(3) Deferred Contribution Revenues-

In accordance with generally accepted accounting principles for nonprofit organizations, the Coalition records contributions as revenue in the year received unless the donor specifically designates the contribution for a future period or a special program, in which case it is recorded as deferred contribution revenue until the specified period or program

(3) Deferred Contribution Revenues (continued)-

occurs. The balance of deferred contribution revenue consists of the following at June 30:

	1979_	1978
Contributions designated for- Special program (Annual Report) Future periods	\$ 5,000 5,000	\$ - 800
Total	\$10,000	\$800

(4) Special Programs-

As discussed in Note 3, periodically the Coalition receives revenues designated for special programs. These amounts are recognized as revenue when the programs are undertaken and the related expenses are incurred. The Coalition records the expenses for these programs functionally (i.e., all expenses incurred directly for a particular program, whether salaries, supplies, travel, etc., are recorded in one account rather than by their natural classifications). Following is a summary of the special program revenues and expenses by program for the year ended June 30-

	1979		1978	
	Revenues	Expenses	Revenues	Expenses
Minority Law Interns City Indian Liaison Mediators Education Task Force Tax Conference Tax Position Ads	\$ 6,279 4,056 2,074 13,000 1,370 2,550	\$ 5,779 3,234 916 13,341 2,242 2,550	\$ 7,818 14,212 5,375	\$ 5,668 12,825 1,469 - -
Weatherization Program Proposal (see Note 5)	_	_	2,000	1,960
	\$29,329	\$28,062	\$29,405	\$21,922

(5) Weatherization Program-

The Coalition is the delegate for the Weatherization Program, a project sponsored by the City of Minneapolis through the Minneapolis Community Action Agency (MCAA) and the Economic Development Division of the City (Minneapolis) Coordinator's Office (all referred to as prime sponsors). Funds for the program are provided to the prime sponsors principally through the Comprehensive Employment and Training Act (CETA), the Community Services Administration (CSA) and the Department of Energy (DOE).

The purpose of the program is to weatherize low income residences while providing training and employment to disadvantaged persons. As the delegate for the prime sponsors, the Coalition has fiduciary responsibility for administering the Weatherization Program and receives a fee to cover its administrative costs.

(5) Weatherization Program (continued)-

Contracts with the prime sponsors totalling \$1,365,000 at June 30, 1979 have been entered into by the Coalition as the delegate for the Weatherization Program. Cumulative amounts received and disbursed under these contracts totalled \$1,035,000 and \$971,000, respectively, from March, 1978 through June 30, 1979. In addition, the Coalition was required under two of the contracts to provide "in-kind resources" to the Weatherization Program of approximately \$39,000 from March, 1978 through June 30, 1979. Such "in-kind resources" consist principally of personnel, office space and purchase discounts (i.e., discounts obtained from vendors of Weatherization Program materials).

Requests for reimbursement of Weatherization Program disbursements are submitted on a monthly basis to the prime sponsors. Through the date of this report, the prime sponsors have disallowed and not reimbursed certain Weatherization Program disbursements totalling approximately \$16,000 principally because such disbursements were in excess of particular line item amounts budgeted in the contracts. All of the disallowed disbursements have been resubmitted to the prime sponsors for reimbursement, and the Coalition believes that substantially all of the disallowed disbursements will be reimbursed. The prime sponsors have not yet taken final action on this matter, and, therefore, the outcome is uncertain at this time. In the event the prime sponsors ultimately refuse to reimburse all or certain of these disbursements, the Coalition may be required to reimburse the Weatherization Program from its own funds. effect of such reimbursement by the Coalition would be to increase revenues under expenses for 1979 and the unrestricted fund deficit at June 30, 1979 from the amounts reported in the accompanying statements, to \$37,464 and \$24,485, respectively.

(6) Centro Cultural Chicano Group-

The Centro Cultural Chicano group was organized to promote bilingual, bicultural programs for Spanish speaking persons in the Minneapolis area. The group was originally funded by a grant from a private Foundation, and one of the conditions of the grant was that the Coalition act as the disbursing agent for the group. In return for these services, the Coalition was allowed to retain income earned by investing the unexpended grant funds. Although the requirement that the Coalition act as the disbursing agent is no longer applicable, the arrangement continues at the request of the group.

1979 - 1980 Budget

		1979 - 1980 Budget Approved May 17, 1979	1979 - 1980 Proposed Budget Changes
Full-Time Salaries		\$143,000.00	\$152,100.00
Part-Time Salaries		7,000.00	-0-
Staff Expense Allowance		3,000.00	1,600.00
Payroll Taxes & Worker's			
Compensation		18,750.00	19,013.00
Pension @ 2%	A	-0-	3,042.00
Employee Group Insurance @ 4%		5,720.00	6,084.00
President Expense &			
Discretionary Fund		-0-	2,000.00
Business Insurance		500.00	500.00
Task Force & Meeting Expense		750.00	750.00
Promotional Expense		100.00	100.00
Printing		1,500.00	1,500.00
Local Travel		1,500.00	1,500.00
Out-of-Town Travel		3,500.00	3,500.00
Telephone & Telegraph		4,000.00	4,000.00
Office Equipment		500.00	1,000.00
Postage		2,000.00	2,000.00
Supplies		1,000.00	1,000.00
Copying		2,500.00	2,000.00
Subscriptions & Publications		250.00	300.00
Association Dues		300.00	300.00
Fees		250.00	250.00
Audit		2,500.00	2,000.00
Research Contingency	•	300.00	300.00
Legal		1,000.00	1,000.00
Office Rent		17,500.00	23,480.00
Bookkeeping		5,000.00	1,500.00
Interest		1,000.00	1,000.00
Volunteer Expense		1,300.00	1,300.00
Miscellaneous		1,000.00	1,000.00
Moving Expense		-0-	1,000.00
		\$225,720.00	\$235,119.00

URBAN COALITION

10-31-80

		BUDGET	BUDGUT	ACTUAL	ACTUAL	
		ANNUAL	4.70.	OCTOBER	7.7.0	
	INCOME					1
	CORPORATE CONTRIBUTIONS	20500000		2770000	40 20000	2
	MCKNIGHT GRANT	2750000				3
	SPECIAL PROGRAM GRANTS	11215300		76380	3636180	4
	WEATHERIZATION PROGRAM	7603600		925421	1652453	5
	OTHER (NON- BUDGETED)				168721	1 - 0.34
		42068900		3771801	9477354	11-
	expenses					8
	JALARIES	23650387	7883465	1670134	6974511	9
	FRINGES & P.R. TAKES	3762083	1087360	330345	963522	10
	PENSION	726000	242000	48484	225073	111/12/20
	CONSULTANTS & ADVISORS	470000	56667			12
	STAFF EXPENSE	170000	56667	75 00	27076	13
	STAFF ADVANCEMENT				13000	14
	PRESIDENTS DISCRETIONARY FUND	150000	50000	36870	72908	15
	BUSINESS (NSURANCE	100000	33333			16
	TASK FORCE & MEETINGS	125000	41667	15295	26895	17
	TRAINING	51200	17066			18
	PROMOTION	90000	30000	1133	1133	19
	PRINTING	70000	23 3 33	3954	5004	20
	LOCAL TRAVEL	150000	50000	12000	68598	21
	OUT OF TOWN TRAVEL	400000	133333	200 00	100800	
	TELEPHONE	880000	293333	72179	The 27 to 1	
i	OFFICE EQUIP- LEASE	190000	65333	35832	73860	
0.0	- PUNCHASE	400000	133333	5000	5000	25
-	COMPUTER. HAROWARE LEASE	450000	150000			26
	· SOFTWARE LEASE	675000	225000			27
	17027448	250000	83333	31260	67019	28
	Supplies	406500	135500	8865	79504	29
	COPYING	450000	150000	55396	153438	30
Ī	SUBSCRIPTIONS & PUBLICATIONS	75000	25000	1800	12760	31
	ASSOCIATION DUES	20000	6667	2500	2500	32
	Fees	30000	10000	375	375	33
	Audit	300000	100000		3,3	34
*	RESEARCH CONTINGENCY	30000	10000			35
	LEGAL	120000	40 000			36
	RENT	2952330	984110	213617	854468	37
	DATA PROCESSING SERVICE	100000	33 3 33	265 90	570 Y	38
	(prepas r	00,20	1000	E. 555	553 69	39
	VOLUNTEEN EXPENSE	10000	3333			40
	FUND RAISING	3 0000	100000			41
	NEWSLETTEN	1150000	50000			12
	CONSUMABLES	10000	3 3 3 3	1435	9930	43
	ANNUAL REPORT	500000	166667		,,,50	44
	CARFER PLANNING LUTERVIEWS	200000	6 6 6 6 7			45
	LANGE & MATERIAL - SOLAR	1307000	435667	527500	876859	46
	MISCELLANEOUS	15000	5000	32,300	0 10 837	47
1.51	11.3.40-40-0023	39735500	13245167	3141619	10902374	48
	SURPLUS	2333400	AV 12-44 TO 1 TO 1	3. 7. 6.7	10101511	49
		42068900		100		50
-	REVENUE OVER (UNDER) EXPENSES	100				

WEATHERIZATION

200				3	
20 g		Busger	BUDGET	ACTUAL	ACTUAL
0000		6. mo	Y.T.D.	OCTOBER	4.6.0.
3 3		12/31			
1	LNCOME			10.1.1.1	
2	D.O.E.	99144207			425 520 50
3	STATE	61363193			32153997
4		160507400			74706047
5					
6					
7					
8	EXAENSES			1 - 1 0 - 2	
10	ADMIN: SALARIES			671823	11 686 23
11	FRIDGES			149258	233724
12	LOCAL TRAVEL SPACE RENTAL			511 28	51128
13	UTILITIES			38000	76080
14	TELEPHONE			315613	605747
15	POSTAGE			2086	36786
16	COPYING			135 63	214092
17	TRUG. + CONF.				6000
.18	ADVERTISING			37611	251126
19	OTHER			202523	680706
20		7525400	5016933	1483691	3326098
21					2
22	MATERIALS : PURCHASE			4355026	179 50482 2
23	REPAIR			15/15/	24206 2
24	INSURANCE			25200	30400
26		53593100	357 287 33	43802 26	18005088
27	SUPPORT : TRANSPORTATION			555/	9443 2
28	SUPPORT: TRANSPORTATION OPER. OF VEHICLES			291632	904160 2
29	MAINT. TOOLS + EQ.		111111	5500	347671 2
30	PURCIT.			1097760	4951248
31	456.			6260	214666 3
32	LSE. VEHICLES			821163	3847106 3
33	JALAKIES			2355780	9422334 3
34	FRINGES			281361	2169579 3
35	SALARIES (WK. CREWS)			6072766	23593117 3
36	reintes (~ ~)			480173	58943 98 3
37		99389900	66259267	114 17981	5/353722 3
38	to the first of the second of	1204 1 1 1 1			3
40					2 42 29 4
41		160507400	107004933	17281898	72684908 4
42	REVENUE OVER (UNDER) EXPENSES			(17281898)	2021139 4
43	THE VENUE OVER (UNDERS) BATCHES			4,70,0,0	2027757
44					1 4
45					
46					4
47					1
48					4
49					104
50			111111111111	1.1.1	5

BALANCE SHEET

	ASSETS				
	CASH - UCM	12124			
	- UCM PETTY CASH	276486			
	- WEA. # (551519			La collection
	- W€A. # 3	947013		2274544	To distance of
					415000
	RECEIVABLES - UCM	41605		1132302	
	- WEA.	1090697	++	1192502	
1	PREPAID - UCM	27500			
77	WEA	(117200)		(89700)	
					1 1 1 1 1 1 1
				33 171 46	
	TOTAL ASSETS:			+ + + + + + + + + + + + + + + + + + + +	
2	LIABILITIES				
			500000		500000
	Notes payable		3,000,00		
	PAYABLES - UCM		1588051		
	· WEA.		66571		165462
	RESERVES - WEA #1		276486 551519		
	WEA #2		2021139		284914
	wen				
					500 39 /
	TOTAL LIABILITIES				500 376
	FUND BALANCE 7-1-80		(261600)		
	CURRENT REVENUE		(1425020)		
	TOTAL EQUITY & FUND BALANCE				(168662
				-1	
	TOTAL LIAAU ITIES A SOUTH	111111			331714
	TOTAL LIABILITIES & EQUITY				

1980-81 Budget

	Approved May, 1980	Proposed
Full-Time Salaries	\$184,805.00	\$186,776.00
Fringes & Payroll Taxes F.T.	21,838.42	27,083.00
Pension F.T.	4,620.13	6,694.00
Interns/Part Time	4,500.00	20,500.00
Payroll Taxes P.T.	-0-	2,255.00
Staff Expense Allowance	1,000.00	1,200.00
President's Discretionary Fund	2,000.00	1,500.00
Business Insurance	500.00	500.00
Task Force & Meeting	750.00	750.00
Promotion	150.00	150.00
Printing	200.00	200.00
Local Travel	1,000.00	1,200.00
Out of Town Travel	3,500.00	3,000.00
Telephone	5,500.00	7,000.00
Office Equipment Lease	1,000.00	1,000.00
Office Equipment Purchase	500.00	500.00
Computer Hardware Lease	-0-	4,500.00
Computer Software Lease	-0-	3,000.00
Postage	2,000.00	2,300.00
Supplies	1,500.00	2,000.00
Copying	4,000.00	4,500.00
Subscriptions & Publications	500.00	750.00
Association Dues	200.00	200.00
Fees	300.00	300.00
Audit	3,000.00	3,000.00
Research Contingency	300.00	300.00
Legal	1,000.00	1,200.00
Rent	25,635.00	28,523.30
Data Processing Services	1,500.00	750.00
Interest	5,000.00	5,000.00
Volunteer Expense	100.00	100.00
Fund-Raising Consultants	-0-	3,000.00
Newsletter	1,500.00	1,500.00
Consumables	100.00	100.00
Annual Report	5,000.00	5,000.00
Miscellaneous	150.00	150.00
	\$283,648.55	\$326,481.00

Projected Income

Cash	\$ 17,298	
Accounts Receivable	15,245	
		\$ 32,543
Weatherization Program		76,036
Grants (committed)		
National Urban Coalition	30,000	
Northern States Power	10,934	
Department of Energy (Rental)	10,000	
Department of Energy (Solar)	13,000	
Northwestern Bank Employees	5,000	
wcco	3,000	
University of Indiana	1,950	
Miscellaneous	4,000	
		77,884
Grants (Applications Submitted)		
Minneaolis Community Action Agency	32,269	
HHH School of Public Affairs	2,000	
		34,269
Corporate Contributions (Goal in order to receive McKnight grant)		205,000
McKnight Grant		27,500
		\$453,232

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Cash	\$ 17,298	
Accounts Receivable	15,245	
		\$ 32,543
Weatherization Program		76,036
Grants (committed)		
National Urban Coalition	30,000	
Northern States Power	10,934	
Department of Energy (Rental)	10,000	
Department of Energy (Solar)	13,000	
Northwestern Bank Employees	5,000	
wcco	3,000	
University of Indiana	1,950	
Miscellaneous	4,000	
		77,884
Grants (Applications Submitted)		
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HHH School of Public Affairs	2,000	
		34,269
Corporate Contributions (Goal		
in order to receive McKnight grant)		205,000
McKnight Grant		27,500
		\$453,232

URBAN COALITION

F. Y. 80-81

		BUDGET	BUOGET	ACTUAL	ACTUAL
		ANDUAL	Y. C. D.	September	4.7.0.
	INCOME				1 1 1
	CORPORATE CONTRIBUTIONS	20916600	5229150	850000	1550000
	WEATHERIZATION	7603600	1900900		72703
	OTHER (BUDGETED)	11215300	2803825	(430300	272630
	OTHER (NON-BUDGETED)			11 68721	116872
		39735500	9933875	3449021	617205
			111111111	1 2 1 3 1 9 2 1	01 120 33
	EXPENSES				
	JALARIES	20727600	5181900	1453502	51889 4
	FRINGES & P.R. TAKES	2933800	733450	110642	726978
	PENSION	669400	167350	76331	176609
	STAFF EXPENSE	120000	30000	5707	20071
	STAPE ADVANCEMENT			13000	13000
	PRESIDENTS DISCRETION PAY FAND	150000	37500	5290	41038
	BUSINESS INSURANCE	50000	12500	170	71936
	TASK FOACE & MEETINGS	75000	18750		11600
	PROMOTION	15000	3750	9016	9016
	PRINTING	22000	5000	1950	1950
	LOCAL TRAVEL	120000	30000	10150	559 84
	OUT OF TOWN TRAVEL	300000	75000	10130	60900
	TELEPHONE	700000	175000	54805	103569
	UFFICE COULDMOUT- LEASE	100000	25000	24410	41258
	- PURCHASE	50000	12500	47710	71257
	COMPUTER - HARDWARE LEASE	450000	112500		14 1 1
	SOFTWARE LEASE	300000	75000		
	Postage Census	230000	57500		35759
	Supplies	20 20 00	50000	23837	70639
	Copying	450000	112500	6700	
	SUBSCRIPTIONS PUBLICATIONS	75000	18760		585 82
	ASSOCIATION DUES	20000		1423	46 23
	Fees	30000	5000		
			7500		
	Audit Ozganou Cumusanou	300000	75000		
	RESEARCH CONTINGENCY	30000	75 00		11111
	LEGAL REUT	120000	30000		/ / / / /
		2852330	713083	213617	640851
	DATA PROCESSING SERVICES	75000	18750	31 04	30414
	VOLUNTEUR EXPENSE	500000	125000	31348	42814
		10000	2500		111111
+	FUND RAISING	150000	75000		111111
1	CONSUMBALES	The state of the s	37500		
	ANNUAL REPORT	10000	2500	1590	8495
	EBUIPMENT - SPECIAL PROJECTS	500000	125000		22.04
-		15000		3382 25	3382 25
	MISCELLANEOUS	32648130	81 42033	2294145	-/5.4.15
		3 40 7 6 1 50	0102033	23 846 47	7681218
1	REVENUE OVER (UNDER) EXPENSES			10/12-1	1,500
	TEVENUE COEK (UNDER) EXPENSES			1064374	(1509165
1					
-					

WEATHERIZATION

		BUDGET 6-MO	Bubger Y.T.D	ACTUAL SEPTEMBER	ACTUAL P.T.D.
		TO 12/31			
	INCOME				
	D.O.F.			10422786	42552050
	STATE			9049260	32153997
				19472046	747060 47
	expenses				
	ADMIN: SALARIES				496800
	FRINGES				84466
	LOCAL TRAVEZ				
4	SPACE RENTAL				
	UTILITIES			380 80	38080
1	TELEPHONE			1673 36	290134
	POSTAGE			17600	34700
	COPYING			21000	200529
	TRU4.+COUF.				40 00
	ADVENTISING			1904	213515
	OTHER			250170	4781 83
		7525400	3762700	496090	1842407
SY					
	MATERIALS: PUNCHASE			44 29600	13595456
	REPAIR				24206
	INSURANCE			5200	5200
	12.00	23593100	26796550	4434800	13624862
71.4	SUPPORT; TRANSPORTATION				3857
	OPER OF VEHICLES			463882	6/2528
	MAINT, TOOLS / FQ.			1.000	342171
	Purch .			102377	3853488
	LSE			20166	208406
	LSE. VEHICLES			1123894	3025943
	SALARIES			2408305	7066554
				273772	
-	FRINGES SALARIES (WK. (REWS)			67 179 12	17520351
	SACHRIES (WK. GREEN)			1886625	54142 25
-		99388900	49694450		
		77388900	49694450	137/82/13	39935741
-		160507400	80253700	188491 63	55403010
-		190001700	00 435700	188711 0	33403070
	REVENUE OVER EXPENSES			422883	19303031
	REVENUE COOK GROUDS				. , 30303,
-	V				
					1 1 1 1 1 1 1 1
1000	o. Weatherization Fed; Suidelin	200			
	1495. 1. infiltration				
00-M	1358 2. doors			1 1 7 1 1	
	3. Caulking				
	4. conduction				
	6. Set back thermos				
	D. JET DOWN THERMOS	TMI			

BALANCE SHEET

	04-211	1	له الها	م مام ل	-					,	-	-		
	CASH: UCM WX #1			0024 64 86		+				101				
	WX #2	t		1519			+++			1-1-1	1			
	Wk #3	16	211	572							1			
	PETTY CASH		12	1124			H.		213	087 2	15			
	ACT. REC: UCM		2 12 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	7 85	11	Ш								
-	Wx #3	H	961	1197					11	8398	12			
	-			+	-	++-			1	1				ŀ
	TOTAL ASSETS:				+				224	9270	7	-		-
	101/12 // 03013								-	1210	4		C	ŀ
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					1									
-					-									-
					-								14	
	NOTES PAYABLE					10000	000		1				000	
	ACT. PAYABLE : UCM		+++		-	100	486			1.			486	
	WX#3		111		+-	1	837	32		4	1	8	837	3
			H								1			l
	RESERVE: WX #1					2	764	96	TT			1		
	WX #2						515							1
	Wx #3					193	030	37				201	310	4
-				<u> </u>					111		1			
+	TOTAL LINALITIES				H				+++		+	1	, - ,	
1	TOTAL LIABILITIES							-	H			242	634	7
												113		
	FUND BALANCE 7-1-80	Digital A				(2	616	00)				1		
	CURRENT REVENUE - UCM					(15	091	65)						
-	TOTAL EQUITY & FUND BALANCE			1	1			ST 20 1271				(17	707	6
+						*					-	1.57		
) E:		
	TOTAL LIABILITIES & EQUITY											224	927	0
		3			-							-	75.	É
-			111					3-12-	111					
-					-									
												-		
					9					PA				
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										1				

	1980-81 BUDGET	PRESENT	Propose D			
	PROJECTED INCOME					
					- 11	
	1979-80 PLEDGES RECEIVABLE		21 695	4		
	1980-81 CORPORATE CONTRIBUTIONS	205000	205000		and the	-
	SPECIAL PROGRAM GRANTS	112153	85000		34	4
V	WEATHERIZATION PROGRAM REIMBURSEMENT	76036	40000			1
	MCKNIGHT FOUNDATION	27500	27500		1	
	MISCELLANEOUS		2000		.,	
	TOTALS	420 689	381 195			4
	PROJECTED EXPENSES					
	PROVECTED SINGIPOS					
	SALARIES - FULL TIME		207000			
	- (NTERNS	236504	16750		4	
	- PART TIME		4100			
	- MEDIATORS		3000			
	FRINGES & PAYROLL TAKES	32621	30000			
		7260	6000			
	ANNUTY	4700	5600			
-	CONSULTANTS		600			
	STAFF EXPENSE ALLOWANCES	1700	900			
	PRES. DISCRETIONARY FUND & EXPENSES	1500	1000			
		1000	1000			
	BUSINESS (NOUR ANCE	1250	250			
_	TASK FORCES & MEETING EXPENSES	900	150			
	PROMOTION A PROJECT PUBLICITY	700	500		HH	
	PRINTING	1500	1800			
	LOCAL TRAVEL	4000	1150			4
	OUT- OF- TOWN TRAVEL		400			
-	CONFERENCE FEES & EXPENSES	8800	8000			
	TELEPHONE	1900	1000			
	OFFICE EQUIPMENT - LEASE - PUNCHASE	4000	1700			
		4500	3500			
-	COMPUTER - HARDWARE LEASE	6750	2000			
-	- SOFTWARE PURCHASE	2500	2000			
	POSTAGE	4065	3000			
	OFFICE SUPPLIES	4500	4500			
	COPYING	750	200			
	SUBSCRIPTIONS & PUBLICATIONS	200	200		1111	

PAGE TWO			
FEE 3	300	300	
AUDIT	3000	1500	
RESEARCH CONTINGENCY	300	500	
LEGAL	1200	250	
RENT	29523	29523	
DATA PROCESSING SERVICES - BOOKKEEPING	1000	1500	
INTEREST	5000	2000	
VOLUNTEER EXPENSE	100	100	
FUND RAISING CONSULTANTS	3000	3000	
NEWSLETTER	(500	1500	
CONSUMABLES	100	100	
ANNUAL REPORT	5000	5000	
EQUIPMENT MAINTENANCE AGREEMENTS		620	
SOLAR PROJECT EQUIPMENT & EXPENSES	13070	17070	
MISCELLANEOUS	150	150	
CAREER PLANNING INTERVIEWS	2000		
TRAINING	512		
TRAIDIDY			
TOTAL EXPENSES	397355	(369413)	
O(AC EXPENSE)			
37.37.37			
PROJECTED SURPLUS	23334	11782	
TROJECTED SWALKS			
TOTAL	420689	381 195	
		-	

URBAN COALITION

EX6:	CORPORATE, CONTRIBUTIONS MCKNIGHT GRANT SPECIAL PROGRAM GRANTS WEATHERIZATION OTHER (NON. BUDGETED) SALARIES: F. T. INTERN PART TIME MEDIATORS CONSULTANTS ENINGES & P.R. TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	ADDUAL 20500000 1750000 1750000 1750000 1750000 1750000 23650387 470000 350000 150000 150000 150000 170000	235000 (63104) 363000 25000 175000 5000 62500	10265 00 153041 1068302 2247843 1453481 105000 181936 72726 (15300) 9000 15471 (17023) 48127	40817 05 32549 06 169221 152748 32 82695 58 15747 10 4027 80 1050 00 12793 61 316690 44460 40051 948 69
EXIS	MCKNIGHT GRANT SPECIAL PROGRAM GRANTS WEATHERIZATION OTHER (NON. BUDGETED) SALARIES: F. T. INTERN PART TIME MEDIATORS CONSULTANTS FRINGES & P.R. TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	1750000 11215300 7603600 42068900 23650387 470000 3262083 726000 150000 125000 125000 70000	235000 (63104) 363000 85000 175000 50000	153041 1068302 2247843 1453481 105000 181936 72726 (15300) 9000 15471 (17023)	40817 05 32549 06 169221 152748 32 152747 10 4027 80 1050 00 12793 61 316690 44460 40051 948 69
EXIS	MCKNIGHT GRANT SPECIAL PROGRAM GRANTS WEATHERIZATION OTHER (NON. BUDGETED) SALARIES: F. T. INTERN PART TIME MEDIATORS CONSULTANTS FRINGES & P.R. TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	1750000 11215300 7603600 42068900 23650387 470000 3262083 726000 150000 125000 125000 70000	235000 (63104) 363000 85000 175000 50000	1068302 2247843 1453481 105000 181936 72726 (15300) 9000 15471 (17023)	3254906 169221 15274832 8269558 1574710 402780 105000 1279361 316690 44460 40051 44869
EX6:	SPECIAL PROGRAM GRANTS WEATHERIZATION OTHER (NON. BUDGETED) SALARIES: F. T. INTERN PART TIME MEDIATORS CONSULTANTS FRINGES & P.R. TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	11215300 7603600 42068900 23650387 470000 3262083 726000 150000 125000 125000	235000 (63104) 363000 85000 175000 50000	1068302 2247843 1453481 105000 181936 72726 (15300) 9000 15471 (17023)	3254906 169221 15274832 8269558 1574710 402780 105000 1279361 316690 44460 40051 44869
EX6:	WEATHERIZATION OTHER (NON. BUDGETED) SALARIES: F. T. INTERN PART TIME MEDIATORS CONSULTANTS FRINGES & P.R. TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	170000 120000 170000 150000 125000 125000	235000 (63104) 363000 85000 175000 50000	1068302 2247843 1453481 105000 181936 72726 (15300) 9000 15471 (17023)	3254906 169221 15274832 8269558 1574710 402780 105000 1279361 316690 44460 40051 44869
EX6:	SALARIES: F.T. INTERN PART TIME MEDIATORS CONSULTANTS ENINGES & P.R.TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	420689 00 23650387 4700 00 32620 83 7260 00 1500 00 1500 00 1250 00 1250 00	235000 (63104) 363000 85000 175000 50000	1453481 165000 181936 72726 (15300) 9000 15471 (17023)	169221 15274832 8269558 1574710 402780 105000 1279361 316690 44460 40051 94869
EX6:	SALARIES: F.T. INTERN PART TIME MEDIATORS CONSULTANTS FRINGES & P.R.TAX ANNUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	170000 150000 125000 150000 125000 125000	235000 (63104) 363000 85000 175000 50000	1453481 105000 181936 72726 (15300) 9000 15471 (17023)	15274832 8269558 1574710 402780 151200 105000 1279361 316690 44460 40051 94869
	PART TIME PART TIME MEDIATORS CONSULTANTS FRINGES & P.R.TAX ANNUITY OTAFE ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	470000 5262083 726000 170000 150000 100000 125000	235000 (63104) 363000 85000 175000 50000	(15000 181936 72726 (15300) 9000 15471 (17023)	1574710 402780 105000 105000 1279361 316690 44460 40051
	PART TIME PART TIME MEDIATORS CONSULTANTS FRINGES & P.R.TAX ANNUITY OTAFE ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	470000 5262083 726000 170000 150000 100000 125000	235000 (63104) 363000 85000 175000 50000	(15000 181936 72726 (15300) 9000 15471 (17023)	1574710 402780 105000 105000 1279361 316690 44460 40051
	PART TIME MEDIATORS CONSULTANTS FRINGES & P.R.TAX ANDUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	470000 5262083 726000 170000 150000 100000 125000	235000 (63104) 363000 85000 175000 50000	(15000 181936 72726 (15300) 9000 15471 (17023)	4027 80 1512 00 1050 00 127 93 61 31 66 90 444 60 400 51 948 69
	MEDIATORS CONSULTANTS FRINGES & P.R.TAX ANDUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP—LEASE	170000 150000 150000 100000 125000	363000 363000 85000 175000 50000	181936 72726 (15300) 9000 15471 (17023)	151200 105000 1279361 316690 44460 40051
	CONSULTANTS FRINGES & P.R.TAX ANDUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	170000 150000 150000 100000 125000	363000 363000 85000 175000 50000	181936 72726 (15300) 9000 15471 (17023)	105000 1279361 316690 44460 40051 94869
	FRINGES & P.R.TAX ANDUITY OTAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL OATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	170000 150000 150000 100000 125000	363000 363000 85000 175000 50000	181936 72726 (15300) 9000 15471 (17023)	1279361 316690 44460 40051 94869
	ANNUITY STAFF ADVANCEMENT STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL DATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	170000 150000 350000 100000 125000	363000 85000 75000 175000	72726 (15300) 9000 15471 (17023)	316690 44460 40051 44869
	STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL DATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	170000 150000 350000 100000 125000	85000 75000 175000 50000	(15300) 9000 15471 (17013)	444 60 40051 448 69
	STAFF EXPENSE LOCAL TRAVEL OUT OF TOWN TRAVEL DATA PROCESSING SERVICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	150000 350000 100000 125000	75000 175000 50000	9000 15471 (17023)	40051
	LOCAL TRAVEL OUT OF TOWN TRAVEL DATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	150000 350000 100000 125000	75000 175000 50000	(17023)	948 69
	OUT OF TOWN TRAVEC DATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	100000	175000	(17023)	
	DATA PROCESSING SEXUICE TASK FORCE & MEETINGS PRINTING OFFICE EQUIP-LEASE	100000	50000		
	PRINTING OFFICE EQUIP-LEASE	125000		68127	114798
	PRINTING OFFICE EQUIP-LEASE	70000	62500		135751
	PRINTING OFFICE EQUIP-LEASE				
	OFFICE EQUIP-LEASE	10000	35000	253 46	30350
		170000	95000	10696	43446
	- PURCHASE	400000	200000	25408	142562
	TECEPHONE	880000	440000	98952	313344
	POSTAGE	250000	125000	37212	104251
	OFFICE SUPPLIES	406500	203250	43993	172379
		450000	225000	54628	243260
	SUASC. & PUBL.	75000	375 00	3075	16830
		2952330	1476165	(285353)	1372002
	RENT	15000	7500	(2800	1372002
	PROMOTION				
	ASSOC. DUES	20000	10000	3500	75 00
	E863	30000	15000	1500	12375
	AUDIT	3000 80	150000		150000
	ANDUAL REJORT	500000	250000	110000	110000
	PRES. EXA. & DISC. FUND	150000	75000	10614	83522
V	INTEREST EXPENSE	500000	250000	40812	96191
	CONSUMANCE SUPPLIES	10000	5000	(28 23)	(34518
	MAINTENANCE AGREEMENTS			20700	61800
	SOLAR PROJECT - EQUIP. 4 EXP.	1483200	741600	282543	1632673
	VOLUNTEEN EXPENSE	10000	5000		
	FUND RAISING	300000	150000		
	NEWSLETTEN	150000	75000		
	LEGAL	120000	600 00		
		200000	100000		
	COMPUTER LEASE: SOFTWARE	4 500 00 6 750 00	562500		
1	BUSINESS INSURANCE	100000	50000		
	RESEARCH CONTINGENCY	30000	15000		
	CONFERENCES			1000	331 13
	MISCELLANEOUS	15000	7500	(30)	1508
	Musice represent	39735500	19867750	2563976	171 354 23
	sugres	13 53 400	1131911	2000110	1.11 33 1 00

WEATHERIZATION

		BUDGET	BUDGET	ACTUAL	ACTUAL
		6-mo.	Y. T. D.	DECEMBER	Y.T.D.
		TO 12/31			
	INCO ME				
	0.0.€.	99144207		8055474	76572338
	STATE	61363193		8650360	5097060
		160507400		16705834	127542942
				13181	
	EXPENSES				
4	ADMIN: SALARIES			779082	2350760
	FRINGES			1558 16	467447
	TRAVEZ			2668	608
	SPACE RENTAL			65368	1491 80
	UTILITIES			456 80	12176
	TELEPHONE			156558	89160
	POSTAGE			12093	6815
	COPYING			32686	32927
	TRNG. + CONF.				600
	ADVERTISING			126362	49707
	OTHER			689499	147012
		7525400	7525400	2065812	635745
	MATERIALS: PURCHASE			5971454	2780046
	REPAIR				2420
	INSURANCE			47400	7780
		635 931 00	535 93100	6018864	
	SUPPORT: TRANSPORTATION			5919	1722
	OPER. OF VEH.			1352679	264610
	MAINT TOOLS & E.A.			44838	
	PURCH			34507	
	use.			245198	
	LEASE VEHICLES			1044956	
	JALARIES			3374001	
	FRINGES			4771 79	
	SALARIES (WK. CREWS)			5751681	
	exinges (v v)	CITICLE I	1,1111, 0	1451611	849001
		99381900	19388900	137815 69	
		1120010	117901	1 3 1 2 2 3 01	
4					
		160507400	160507400	21867235	11125797
		133001113	10000 77 00	2.00.00	11.72
	REVENUE OVER (UNDER) EXPENSES			(5161401)	1628496
					, , , , ,
				1 1 1	

BALANCE SHEET

					CONTRACT SOLVEN
	ASSETS				
	CASH: UCM	1221446			
	CASH: UCM - PETTY CASH	6110	11 14 11	HOME !	
	WEA # 1	278273			
	WEA # 2	743304			
	WEA # 3	14980124		17229257	
	RECEIVABLES: UCM	(58469)			
	WEA.	1726351		1667882	
	PREPAID: WEA.	(117200)		(117200)	
	TOTAL ASSETS:			18779939	
(0.)	101 H2 H3361 G1				
+					
	LIABILITIES				
	NOTES PAYABLE	1111111	1222000		1700
	MOIS PARALE		1700000		17000
	ACCOUNTS PAYABLE				
	ucm		1474382		
	WEA.		121510		18958
	RESERVES:				
	WeA # (278273	411111	
	WEA # 2		743304		- 3 0/
	We4 #3		162 84965		173065
1					A
	TOTAL LIABILITIES		111111		20902
	- State of the sta				20,02
-					
	FUND BALANCE 7-1.80		(26160)		
	CURRENT REVENUE		(1860891)		
-10	TOTAL EQUITY & FUND BALANCE				(21224
		1-1-1-1-1	111111	+	
	TOTAL LIABILITIES & EQUITY				10079
1	TOTAL PHOLETIES & ANTI-				187799

FUNDING	Sources	
1 00102 10 0	1	

Initiali Dire

	300 Cit	contrib.	4cm/w	Nuc		DOE-Rental	100E-Solar	NW Bank	wcco	MCAA	HHH IS.N	į.
F.T. Sahries	186,776	138438	46,750	5,500	250	2,748		ALL .				-
P.T. Salaries	29500	3,761	4290		2000	4,709		815		975	3950	
F.T. Fringe	33777	23946	7,950	893	ୟା	467					14	-
P.T. Fringe	2,255	64	601		230	518		115		137		-
Non-salary Overhead	83173	48,957	16,445	2016	3,443	58			3,000	5,244		
	326481	206246	76,036	8,409	9,034	8 ₅₀₀	-0-	930	3,000	6,356	3,950	
NSP Project	1,900				(900							
DOE Rental Study	L/SOO					1,500						
Solar Project	17,070						(3,000	4070				
Employment Project	32678			6,765						25913		
Data Clearinghouse	17/26	2,700		14826								8
	79874	2,900	-0-	21,591	1,900	1,500	(3,000	4070	-0-	25,913	-0-	

* - committed or received

URBAN COALITION

	INCOME CORPORATE CONTRIBUTIONS WEATHERIZATION				
	CORPORATE CONTRIBUTIONS WEATHERIZATION				
1	WEATHERIZATION	21599278	35998 80	350000	700000
- 4		6409815	1068302	338516	677032
- 4	CTHER (BUGGETED)	355762	592 94	350000	1250000
	OTHER (NOW BUDGETED)				96000
		28364855	47 274 76	1038516	2723032
1	expenses				
	FULL TIME SALARIES	18480500	3080084	2069332	3045916
	FRINGES & P.R. TAXES	2183842	363974	366547	6163 36
-	Penzion	462013	77002	444 18	100279
-	- INTERNS IN MART TIME CONSULT.	450000	75000	5402.75	6895 25
i i	STAFF GRPENSO ALLOW.	100000	16666	62 29	1436
	PRES. DISC. FLUDO	200000	33333	238 96	3574
	BUSINESS IN SURANCE	50000	7333		
	TASK FORLE & MEETINGS	75000	125 00		11600
	PROMOTION	15000	2500		
	PRINTING	20000	33 33		
	LOCAL TRAVE	100000	16666	30568	45834
	OUT OF TOWN TRAVEL	350000	57333	279 00	60800
. !	TELEPHONE	550000	91666	504 04	4876
	Office Equip- Lease	100000	16666	11252	1684
. !	- Purch.	50000	8333		
	POSTAGE	200000	33333	31547	3575
	SUPPLIES	150000	25000	26640	46802
	COPYING	400000	66666	43590	5188
. [Subsc. & Publ.	50000	85 33	2700	3200
	Assoc. Dues	20000	35 3 3		
.	Fees	30000	5000	4.14.4	
-	Audit	300000	50000		
.	RESEARCH CONTINGENCY	30000	5000		
- 1	LOGAL	100000	16666		
. #	Rent	2563500	427250	213617	42723
	DATA PAGE. SERV.	150000	250 00	273 10	273 1
- 4	INTEREST	500000	83333	11466	1146
	Volunteer beaense	10000	16 66		1 1
	NEWSLETTER	150000	25000		
.	CONSUMMALE SUPPLIES	10000	1666	6905	69 05
	ADDUK REPORT	500000	83533		
	Moving Expenses	-0-		414 114	
	MISCELLANBOUS	15000	2500		
		28 364856	4727468	3534566	5296571
11	REVENUE OVER EXPENSES			(2496050)	(2573539
	220 m. Bearly	2	1211		
	220 m. Bearly	3			

	Dubger	Buoger	ACTUAL	ACTUAL
	6-mo.	4.1.4	AUGUST	4.00.
	TO 12/31		,	
INCOME				
0.0.E.			21446648	3212926
STATE			14711253	2310473
			36157901	55234001
X Aenses				
ADMIN. SALARIES			496800	496800
FRIN 465			844 66	84466
LOCAL TRAVEL				40.54
SPACE REWTAL				
UTILITIES				
TELEPHONE			ell-zhad a	12274
posinge			7800	17100
COPYING			112908	1795 29
TRUG. + CONF.		- - - -	6000	6000
ADVERTISING			143184	211611
OTHER			1704 89	228013
	7525400	2508466	10 226 47	1346317
MATERIALS - PURCHASE		11111111	3707706	9165856
REPAIR			5954	24206
(DSUAANCE				
	53593100	17846502	3713660	9190061
SUPPORT - TRANSPORTATION			25 35	38 57
open of vehicles		111111	34628	148646
WAINT. TOOLS/FQUIP.			342171	342171
PURCH.			2051908	282977
LSE.	1-1-1-1-1		172660	1882 40
LSE. VEHICLES			959035	190204
SALARIES			24869 71	4658249
FRINGES		1111111	386921	1614446
SACA RLES (WK. CERWS)		1111111	6015005	10802459
Funçes	00-00-		2283905	3527600
	99388900	330965 04	14735739	26017468
	1/0503400		10470	3/15-5-1
	160507400	53451472	19472046	36553847
		111111		
EVENUE OVER EXPENSES			16685855	19/ 94/ 3
CLOWR OVEIC CYPANSES			10082835	18680154
	170			
	- 1 1/-			
		11		
		1		

CASH - UCM	261837			
wx #1	5234 %			
WX # 2 WX # 3	392052 18418605			
PETTY CASH	12499		19608479	
ACT. REC UCM	1325655			
~ ~ wx * 3	261549		1587204	
TOTAL ASSETS			21195683	
		1111718		
NOTES PAYABLE ACT: PAYABLE		76567		10 000
PAYROLL W/H		104195		1041
RESERVE WX # 1		523486		
Wx#2		392052		
W#3		18418605		193 341
TOTAL LIAGILITIES				205149
FUND BALANCE 7-1-80		3254317		
CURRENT REVENUE		(2573539)		
TOTAL EQUITY & FUND SALANCE				6807
TOTAL LIABILITIES & EQUITY				211956

	COOD COUT	FOUNDATIONS	COTHE A.	LOAN ROCERS			
INCOME:	1 1 1 1 1 1	2537500	1 1 1 1 1 1 1	2500000	TIT	IT	132487
SPEC. PROGRAMS					1492	450	
Tree Trough							147412
CASH PAC. 7-1-79	1111, 1					1	(5417
78-79 ACTIVITY							1207
							146202
EXPENSE	14-80 BUDGET	YTO BUDGET		ACTUAL			
SALPRIES	15210000	7605000		7/1/373	Hi.		
STAFF EAR. ALLOW.	160000	80000		26462			
EMPL. BEN. PD.	1901300	950650		346678			
PENSION	304200	152100		-0-			
GROUPINS.	608400	304200		182459	4111	1	
PRES. EXP.	200000	100000		37591	1		
Cus. INS.	50000	25000		1-0-			
TASK FORCE & MIG.	75000	37500		39994		44	
PROMUTION	10000	5000		15032	+++1	-	
PRINTING	150000	75000		1107	111	11	1
LUCAL TRAVEL	150000	75000		27993	1111	1.1.	
NON-LOCAL TRAVEL	350000	175000		283195	111	++-	i i i
TELE.	400000	200000		108586	141	-	
OFF, EQ.	100000	50000	11-11-	2/7/02	+ +		
POSTAGE	200000	100000		64282		+ -	
SUPPLIE 5	100000	50000	·ilin	105154	1	11-	
COPYING	200000	100000		126730		11-	
SUBSC. 4 PUBL.	30000			19734		•	
HSSOC. Dues	30000	15000		14500		+1-	
FEES	25000	12500		104900	111:	11	1 2 1
HUDIT	200000	100000		-0-	1111	11	
RESERRCH	30000	15000	-++++-	H		+	
NONT	2348000	1174000		1023644	111	11	+
BKPG SERV.	150000	75000		103526	1117	11	
VOLUNTEEN EXP.	130000	65000		55000	1		
Myving Exp.	100000	50000					
LEGAL	100000	50000	11111	74608			
misc.	100000	50000		2421		1	
	235 1 19 00			10171941			
SPEC. PROG. EXP.		11777			1	2327	1

	1 1	2 = 5	3 T		5	6
INCOME C.E.T.A. MCAA - D.O.E. Y - SIATE					2602822 12863450 4977075	
EXPENSE	C E. T.A.	< 5.A.	Oa.E	A A	TOTALS	20443347
ADMIN, CILAKES V FRINGES TRAVEL RELT		4609 94 969328 8177 108700 13647	2 3 2 1 5 2 3 4.75 2074	39466	693146 1012269 10251 108700 32387	
TELE POSTAGE - CUPLIATING - TRUGY COUP.		42728 30514 12220 4000	21803 15115 32880 4500		45629 45629 45100 7500	
MATERIALS PURCH. METERIALS PURCH. VERHIR SUPPLET- TRANS	40713	2768	7110 43170 3022784 573		1878 1956 00 3022184 573 14400	
MAINT. EDUIT. MAINT. EDUIT. PURTOUS YEA. LEASE EQ. LEASE VEH.			202061 1952 1724585 17000 1183985		20206 79:2 1724585 17000 1133785	
SAL (ONSITE SURE) FR. (') SAL (UX. (ecu)) FR. (')	17.37826		3547054	147909	56.66.843 36.95.83 58.702.91	
BAKALKE 12-31-79	1396824	1764793	10322881	6695454	20679959	(236611

URBAN COALITION OF MINNEAPOLIS

End	anig	1977 - 1978 Budget	1977 - 1978 Projected Expenses	1978 - 1979 Proposed Budget
25,100.0	20			\$ 188,600,00
1.	Full-Time Salaries	\$104,834.00	\$104,775.00	\$114,500.00
2.	Part-Time Salaries	5,150.00	3,845.00	8,000.00
3.	Staff Expense Allowances	2 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2,400.00
4.	Payroll Taxes and Worker's Compensation Insurance	5,196	12,800.00	14,600.00
5.	Employee Group Insurance	6.690	3,075.00	4,000.00
6.	Business Insurance		468.00	500.00
7.	Fringe Benefits	14,560.00		
8.	Task Force & Mtg. Expense	400.00	658.00	500.00
9.	Promotional Expense	50.00	_	100.00
10.	Publications	2,000.00	830.00	2,500.00
11.	Local Travel		1,850.00	1,500.00
12.	Out-of-Town Travel		3,265.00	3,500.00
13.	Travel	4,725.00		
14.	Telephone & Telegraph	_3,000.00	3,300.00	3,500.00
15.	Office Equipment	550.00	500.00	500.00
16.	Postage	1,600.00	1,642.00	2,000.00
17.	Supplies			600.00
18.	Copying			2,500.00
19.	Supplies & Copying	2,800.00	3,315.00	
20.	Subscriptions	150.00	128.00	150.00
21.	Association Dues	200.00	263.00	200.00
22.	Fees	140.00	129.00	140.00
23.	Audit	1,200.00	1,200.00	1,400.00
24.	Research Contingency	300.00	-	300.00

		1977 - 1978 Budget	1977 - 1978 Projected Expenses	1978 - 1979 Proposed Budget
25.	Rent	\$ 15,200.00	\$ 15,200.00	\$ 16,210.00
26.	Bookkeeping Services			5,000.00
27.	Volunteer Expenses		1,325.00	1,500.00
28.	Miscellaneous	2,764.00	1,375.00	1,000.00
29.	Receptionist	431.00	431.00	
		\$160,054.00	\$160,374.00	\$187,100.00

Line

 The proposed budget includes a \$1,200 increase each for McLaughlin, Rogers, Perez and Buckanaga; and a \$1,000 increase for Allen and Eckerly. I have not included any increase for me. A recommendation should come from the Finance Committee regarding any salary increase for me.

Percentage Sala	Y Increases	
McLaughlin	6.86%	
Rogers	7.06%	
Perez	9.84%	
Buckanaga	10.00%	
Allen	10.53%	
Eckerly	10.53%	,
Earl Cra	ig# 32,500.00 guly 1, 1918	

- 3. I have had a \$1,200 per year expense allowance this year, budgeted in the "Travel" line item. That is now in this item. Also, I have negotiated with the research and outreach staff a \$300 per year expense allowance for each of them.
- 4. As you know, social security taxes have gone up. Also, our state unemployment compensation rate has increased again this year (from 3.5% to 5.1%).
- 5. I have put an extra \$1,000 in this item to investigate a better health insurance program.

	1977 - 12 MOS. BUDGET JULY '77-JUNE '78	YEAR TO DATE BUDGET	APRIL ACTUALS FOR 1978	APRIL, 1978 YTD TOTALS
INCOME:				
CONTRIBUTIONS			\$ 1,562.50	\$106,615.00
INTEREST INCOME				155.04
	*		\$ 1,562.50	\$106,770.04
		2		
EXPENSES:				
SALARIES	\$104,834.00	\$ 87,362.00	\$ 8,975.01	\$ 86,824.83
PART TIME PROFESSIONALS	5,150.00	4,292.00	600.00	3,292.72
RECEPTIONIST	431.00	359.00	-0-	430.50
FRINGE BENEFITS	14,560.00	12,133.00		
PAYROLL TAXES	22.2		2,483.88	10,667.01
EMPLOYEE GROUP INS.			264.00	2,545.25
BUSINESS INSURANCE			-0-	468.26
TASK FORCE & MEETING EXP.	400.00	333.00	122.28	657.48
PROMOTIONAL EXPENSE	50.00	42.00	-0-	-0-
PUBLICATIONS	2,000.00	1,667.00	8.50	816.69
TRAVEL (OUT OF TOWN & LOCAL)	4,725.00	3,937.50	167.00	4,490.63
TELEPHONE & TELEGRAPH	3,000.00	2,500.00	278.06	2,787.79
OFFICE EQUIPMENT & FURN.	550.00	458.00	150.00	453.06
POSTAGE	1,600.00	1,333.00	300.00	1,441.60
SUPPLIES & XEROX	2,800.00	2,333.00	320.18	3,034.01
SUBSCRIPTIONS	150.00	125.00	-0-	128.20
ASSOCIATION DUES	200.00	167.00	-0-	262.50
FEES PAID	140.00	117.00	-0-	129.00
AUDIT	1,200.00	1,000.00	-0-	1,200.00
RESEARCH CONTINGENCY	300.00	250.00	-0-	-0-
RENT	15,200.00	12,667.00	1,350.77	12,498.53
MISCELLANEOUS	2,764.00	2,303.00	143.33	2,436.71
	\$160,054.00	\$133,378.00	\$15,163.01	\$134,574.77

URBAN COALITION OF MINNEAPOLIS

4	1978 - 1979 Budget Approved May 18, 1978	1978 - 1979 Budget Modified March 15, 1979	1978 - 1979 Projected Expenses	1979 1980 Proposed Budget
1 \$10				
Full-Time Salaries \$12-5-18	\$116,000.00	\$116,000.00	\$116,020.04	\$143,000.00
Part-Time Salaries	8,000.00	7,000.00	3,855.86	7,000.00
Staff Expense Allowance	2,400.00	2,400.00	2,089.20	3,000.00
Payroll Taxes and Worker's	2,400.00	2,400.00	2,005.20	5,000.00
	14,600.00	14,600.00	11,033.50	18,750.00*
Compensation Insurance	4,000.00	4,000.00	3,983.36	5,720.00**
Employee Group Insurance	500.00	500.00	368.78	500.00
Business Insurance	500.00	500.00	1,131.31	750.00
Task Force & Meeting Expense	100.00	100.00	-0-	100.00
Promotional Expense		1,000.00	655.35	1,500.00
Printing	2,500.00	1,500.00	725.15	1,500.00
Local Travel	1,500.00		2,987.23	3,500.00
Out-of-Town Travel	3,500.00	3,500.00		4,000.00
Telephone & Telegraph	3,500.00	3,500.00	4,079.74	500.00
Office Equipment	500.00	500.00	1,333.72	
Postage	2,000.00	2,000.00	1,906.40	2,000.00
Supplies	600.00	600.00	1,002.20	1,000.00
Copying	2,500.00	2,500.00	2,409.85	2,500.00
Subscriptions & Publications	150.00	150.00	252.65	250.00
Association Dues	200.00	200.00	247.25	300.00
Fees	140.00	140.00	222.50	250.00
Audit	1,400.00	1,400.00	2,000.00	2,500.00
Research Contingency	300.00	300.00	-0-	300.00
Legal Contingency	-0-	1,500.00	1,500.00	1,000.00
Office Rent	16,210.00	16,210.00	17,463.85	17,500.00
Bookkeeping	5,000.00	5,000.00	1,312.80	5,000.00
Interest Expense	-0-	1,000.00	750.00	1,000.00
Volunteer Expense	1,500.00	1,500.00	1,300.00	1,300.00
Miscellaneous	1,000.00	1,000.00	1,850.00	1,000.00
	\$188,600.00	\$188,600.00	\$180,480.74	\$225,720.00

^{*12.5%} of salaries.

^{**4%} of salaries.

	1978 - 12 MOS. BUDGET JULY '78-JUNE '79	YEAR TO DATE BUDGET	APRIL ACTUALS FOR 1979	APRIL, 1979 YTD TOTALS
INCOME:	5+7			
Contributions			\$3,550.00	\$106,525.00
Foundation Grants			-0-	1,200.00
Other Income		Man v 1993		22,910.83
			\$3,550.00	\$130,635.83
EXPENSES				
Full-Time Salaries	\$116,000.00	\$ 96,666.67	\$ 9,578.34	\$ 96,503.36
Part-Time Salaries	7,000.00	5,833.33	-0-	3,855.86
Staff Expense Allowance	2,400.00	2,000.00	218.71	1,707.91
Payroll Taxes &	14 600 00	10 166 67		
Worker's Comp.	14,600.00	12,166.67	F00 00	E 407 06
Employer FICA		Mall .	598.90	5,481.06 2,373.34
State Unemployment Ins. Worker's Comp.			1,505.40	873.00
Employee Group Insurance	4,000.00	3,333.33	245.80	3,735.96
Business Insurance	500.00	416.67	-0-	-0-
Task Force & Meeting Exp.	500.00	416.67	11.59	1,132.51
Promotional	100.00	83.33	-0-	-0-
Printing	1,000.00	833.33	-0-	655.35
Local Travel	1,500.00	1,250.00	62.00	511.15
Out of Town Travel	3,500.00	2,916.67	212.00	2,301.07
Telephone	3,500.00	2,916.67	-0-	3,108.01
Office Equipment	500.00	416.67	-0-	1,333.72
Postage	2,000.00	1,666.67	-0-	1,606.40
Supplies	600.00	500.00	-0-	814.82
Copying	2,500.00	2,083.33	-0-	2,075.69
Subscriptions & Publications	150.00	125.00	-0-	252.65
Association Dues	200.00	166.67	-0-	222.50
Fees	140.00	116.67	-0-	367.60
Audit	1,400.00	1,166.67	-0-	1,000.00
Research Contingency	300.00	250.00	-0-	-0-
Rent	16,210.00	13,508.33	1,418.31	14,627.23
Bookkeeping Services	5,000.00	4,166.67	-0-	1,084.80
Volunteer Expense	1,500.00	1,250.00	125.00	1,100.00
Miscellaneous	1,000.00	833.33	45.68	1,825.99
Interest Expense	1,000.00	833.33	229.53	578.81
Legal Contingency	1,500.00 \$188,600.00	1,250.00 \$157,166.68	-0- \$14,431.06	\$149,128.79
EDUCATION PROJECT				
Income:			\$ 3,000.00	\$ 8,000.00
Expenses:				
Salaries			\$ 1,410.84	\$ 7,678.37
Payroll Taxes			305.38	687.88
Employee Group Insurance			35.40	211.38
Local Travel		11.1	-0-	45.00
Staff Expense Allowance			4.00	11.60
Publications			55.00	62.85
Xerox			191.24	313.71
Supplies			-0-	-0-
Consultant Fees			-0-	120.00
Miscellaneous			\$ 1,751.62	\$ 9,130.79
			7 1,731.02	y 5,150.79

	1977 - 12 MOS. BUDGET JULY '77-JUNE '78	YEAR TO DATE BUDGET	FEBRUARY ACTUALS FOR 1978	FEBRUARY, 1978 YTD TOTALS
INCOME:				
CONTRIBUTIONS INTEREST INCOME	x a color of the		\$ 8,287.50 -0-	\$ 89,852.50 155.04
INTERIOR INCOME			\$ 8,287.50	\$ 90,007.54
EXPENSES:		100		
SALARIES	\$104,834.00	\$ 69,889.00	\$ 8,544.95	\$ 68,874.81
PART TIME PROFESSIONALS	5,150.00	3,433.00	807.72	2,002.72
RECEPTIONIST	431.00	287.00	-0-	430.50
FRINGE BENEFITS	14,560.00	9,671.00		
PAYROLL TAXES		11 128	1,118.66	7,343.31
EMPLOYEE GROUP INS.			244.35	2,029.25
BUSINESS INSURANCE			-0-	468.26
TASK FORCE & MEETING EXP.	400.00	267.00	-0-	453.54
PROMOTIONAL EXPENSE	50.00	33.00	-0-	-0-
PUBLICATIONS	2,000.00	1,333.00	280.60	800.19
TRAVEL (OUT OF TOWN & LOCAL)	4,725.00	3,150.00	(51.25)	4,081.21
TELEPHONE & TELEGRAPH	3,000.00	2,000.00	-0-	1,964.57
OFFICE EQUIPMENT & FURN.	550.00	367.00	203.50	303.06
POSTAGE	1,600.00	1,067.00	-0-	1,141.60
SUPPLIES & XEROX	2,800.00	1,867.00	335.28	2,339.61
SUBSCRIPTIONS	150.00	100.00	-0-	110.00
ASSOCIATION DUES	200.00	133.00	162.50	162.50
FEES PAID	140.00	93.00	15.00	129.00
AUDIT	1,200.00	800.00	1,200.00	1,200.00
RESEARCH CONTINGENCY	300.00	200.00	-0-	-0-
RENT	15,200.00	10,133.00	1,350.77	9,796.99
MISCELLANEOUS	2,764.00	1,843.00	108.50	2,149.88
Fiscale	\$160,054.00	\$106,666.00	\$14,371.83	\$105,781.00

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URBAN COALITION OF MINNEAPOLIS

PROPOSED BUDGET CHANGES

	Original		Change	New
Salaries	\$103,466	+	\$1,368	\$104,834
Part Time Professionals	5,000	+	150	5,150
Receptionist	1,894	-	1,463	431
Fringe Benefits	14,101	+	459	14,560
Task Force & Meeting Exp.	500	1/11/12/2	100	400
Promotional Expense	100	-	50	50
Publications (Printing)	2,000	111		2,000
Travel	4,000	+	725	4,725
Telephone & Telegraph	3,000	141		3,000
Office Equipment & Furn.	1,400	_	850	550
Postage	2,000	-	400	1,600
Supplies & Xerox	3,000	-	200	2,800
Publications (Subscriptions)	100	+	50	150
Association Dues	200			200
Fees Paid	100	+	40	140
Audit	1,200			1,200
Research Contingency	300	100		300
Rent	15,193	+	7	15,200
Miscellaneous Expense	2,500	+	264	2,764
	\$160,054			\$160,054

	1977 - 12 MOS. BUDGET JULY '77-JUNE '78	YEAR TO DATE BUDGET	JANUARY ACTUALS FOR 1978	JANUARY, 1978 YTD TOTALS
INCOME:				
CONTRIBUTIONS			\$17,050.00	\$73,015.00
INTEREST INCOME			\$17,050.00	\$73,170.04
EXPENSES:				94.74
SALARIES	\$103,466.00	\$51,733.00	\$ 8,682.93	\$51,820.06
PART TIME PROFESSIONALS	5,000.00	2,500.00	550.00	1,255.00
RECEPTIONIST	1,840.00	947.00	-0-	430.50
(PAYMENT TO HIRED)		7,050.00		
FRINGE BENEFITS	14,101.00			
PAYROLL TAXES			697.90	5,330.56
EMPLOYEE GROUP INS.			288.15	1,496.75
BUSINESS INSURANCE			-0-	468.26
TASK FORCE & MEETING EXP.	500.00	250.00	111.08	453.54
PROMOTIONAL EXPENSE	100.00	50.00	-0-	-0-
PUBLICATIONS	2,000.00	1,000.00	-0-	169.59
TRAVEL (OUT OF TOWN & LOCAL)	4,000.00	2,000.00	1,082.12	3,431.67
TELEPHONE & TELEGRAPH	3,000.00	1,500.00	357.83	1,684.47
OFFICE EQUIPMENT & FURN.	1,400.00	700.00	-0-	205.16
POSTAGE	2,000.00	1,000.00	40.00	791.60
SUPPLIES & XEROX	3,000.00	1,500.00	275.67	1,769.42
SUBSCRIPTIONS	100.00	50.00	-0-	110.00
ASSOCIATION DUES	200.00	100.00	-0-	-0-
FEES PAID	100.00	50.00	-0-	114.00
AUDIT	1,200.00	600.00	-0-	-0-
RESEARCH CONTINGENCY	300.00	150.00	-0-	-0-
RENT	15,193.00	7,596.50	1,350.77	7,095.45
MISCELLANEOUS EXPENSE	2,500.00	1,250.00	138.26	1,812.43
	\$160,054.00	\$80,027.00	\$13,574.71	\$78,438.46

CASH ON HAND ON JANUARY 19, 1978: \$14,841.44

	1977 - 12 MOS. BUDGET JULY '77-JUNE '78	YEAR TO DATE BUDGET_	OCTOBER, 1977 YTD TOTALS
INCOME:			
CONTRIBUTIONS			\$55,965.00
EXPENSES:			
SALARIES	\$104,312.00	\$34,770.67	\$34,096.69
PART TIME PROFESSIONALS	5,495.00	1,831.67	320.00
RECEPTIONIST	572.00	190.67	430.50
(PAYMENT TO HIRED)			
FRINGE BENEFITS	14,275.00	4,758.33	
PAYROLL TAXES			3,958.72
EMPLOYEE GROUP INS.			804.53
BUSINESS INSURANCE			468.26
TASK FORCE & MEETING EXP.	600.00	200.00	271.71
PROMOTIONAL EXPENSE	50.00	16.67	-0-
PUBLICATIONS	2,000.00	666.67	152.59
TRAVEL (OUT OF TOWN & LOCAL)	4,750.00	1,583.33	1,564.36
TELEPHONE & TELEGRAPH	3,000.00	1,000.00	984.39
OFFICE EQUIPMENT & FURN.	800.00	266.67	205.16
POSTAGE	1,600.00	533.34	451.60
SUPPLIES & XEROX	3,000.00	1,000.00	1,060.52
SUBSCRIPTIONS	100.00	33.33	110.00
ASSOCIATION DUES	200.00	66.67	-0-
FEES PAID	100.00	33.33	114.00
AUDIT	1,200.00	400.00	-0-
RESEARCH CONTINGENCY	300.00	100.00	-0-
RENT	15,200.00	5,066.67	3,988.14
MISCELLANEOUS EXPENSE	2,500.00	833.33	1,062.76
	\$160,054.00	\$53,351.35	\$50,043.93

CASH ON HAND NOVEMBER 17, 1977: \$22,139.57

	1977 - 12 MOS. BUDGET JULY '77-JUNE '78	YEAR TO DATE BUDGET	SEPTEMBER ACTUALS FOR 1977	SEPTEMBER, 1977 YTD TOTALS
INCOME:				
CONTRIBUTIONS				\$55,965.00
EXPENSES:				
SALARIES	\$103,466.00	\$25,866.50	\$ 9,209.58	\$25,523.76
PART TIME PROFESSIONALS	5,000.00	1,250.00	-0-	-0-
RECEPTIONIST	1,894.00	473.50	143.50	287.00
(PAYMENT TO HIRED)				
FRINGE BENEFITS	14,101.00	3,525.25		
PAYROLL TAXES		50,000 M 14-00 S 30 10-00 S 30 10 10 10 10 10 10 10 10 10 10 10 10 10	595.34	2,481.46
EMPLOYEE GROUP INS.			169.00	454.72
BUSINESS INSURANCE			368.00	468.26
TASK FORCE & MEETING EXP.	500.00	124.00	94.17	173.05
PROMOTIONAL EXPENSE	100.00	25.00	-0-	-0-
PUBLICATIONS	2,000.00	500.00	83.00	111.35
TRAVEL (OUT OF TOWN & LOCAL)	4,000.00	1,000.00	495.20	1,283.99
TELEPHONE & TELEGRAPH	3,000.00	750.00	358.52	984.39
OFFICE EQUIPMENT & FURN.	1,400.00	350.00	28.50	205.16
POSTAGE	2,000.00	500.00	-0-	200.00
SUPPLIES & XEROX	3,000.00	750.00	335.06	703.03
SUBSCRIPTIONS	100.00	25.00	-0-	29.00
ASSOCIATION DUES	200.00	50.00	-0-	-0-
FEES PAID	100.00	25.00	-0-	114.00
AUDIT	1,200.00	300.00	-0-	-0-
RESEARCH CONTINGENCY	300.00	75.00	-0-	-0-
RENT	15,193.00	3,798.25	945.00	3,043.14
MISCELLANEOUS EXPENSE	2,500.00	625.00	110.33	277.80
	\$160,054.00	\$40,012.50	\$12,949.20	\$36,340.11
SPECIAL ACCOUNTS INCOME				
CITIZENS DISPUTE CENTER				\$ 5,944.40
SPECIAL ACCOUNTS EXPENSES				

CITIZENS DISPUTE CENTER

\$ 4,829.50

	1977 - 12 MOS. BUDGET JULY '77-JUNE '78	YEAR TO DATE BUDGET	MAY ACTUALS FOR 1978	MAY, 1978 YTD TOTALS
INCOME:				
25-4	Conti			
CONTRIBUTIONS MCKNIGHT FOUNDATION GRANT	col		\$17,475.00	\$124,090.00
MCKNIGHT FOUNDATION GRANT			-0-	19,800.00
INTEREST INCOME			-0-	155.04
			\$17,475.00	\$144,045.04
EXPENSES:				
SALARIES	\$104,834.00	\$ 96,098.00	\$ 8,975.01	\$ 95,799.84
PART TIME PROFESSIONALS	5,150.00	4,721.00	330.00	3,622.72
RECEPTIONIST	431.00	395.00	-0-	430.50
FRINGE BENEFITS	14,560.00	13,347.00		
PAYROLL TAXES			890.05	4,985.86
EMPLOYEE GROUP INSURANCE	4-10.00		396.98	2,942.23
BUSINESS INSURANCE			-0-	468.26
TASK FORCE & MEETING EXPENSE	400.00	367.00	169.11	826.59
PROMOTIONAL EXPENSE	50.00	46.00	-0-	-0-
PUBLICATIONS	2,000.00	1,833.00	6.25	822.94
TRAVEL (OUT OF TOWN & LOCAL)	4,725.00	4,331.00	385.44	4,876.07
TELEPHONE & TELEGRAPH	3,000.00	2,750.00	· ::-0-	2,787.79
OFFICE EQUIPMENT & FURN.	550.00	504.00	147.63	600.96
POSTAGE	1,600.00	1,467.00	√ 10 -0-	1,441.60
SUPPLIES & XEROX	2,800.00	2,567.00	150.42	3,195.66
SUBSCRIPTIONS	150.00	138.00	13.60	141.80
ASSOCIATION DUES	200.00	183.00	25.00	287.50
FEES PAID	140.00	128.00	-0-	129.00
AUDIT	1,200.00	1,100.00	-0-	1,200.00
RESEARCH CONTINGENCY	300.00	275.00	-0-	-0-
RENT	15,200.00	13,933.00	1,350.77	13,849.30
MISCELLANEOUS	2,764.00	2,534.00	235.77	2,672.48
	\$160,054.00	\$146,717.00	\$13,076.03	\$141,061.10

Sur Conference of the property of the property

	1978 - 12 MOS. BUDGET JULY '78-JUNE '79	YEAR TO DATE BUDGET	JUNE ACTUALS FOR 1979	JUNE, 1979 YTD TOTALS
INCOME				
Fund Balance (6/30/78)			\$	\$ 12,979.00
Contributions Foundation Grants			21,110.00	133,135.00
Other Income			-0-	11,316.00
Overhead on Law Intern Contrac	rt.		-0-	500.00
Overhead on Mediation Contract			-0-	930.68
Interest Income			7.38	36.90
Receivables (6/30/79)			11,203.20	11,203.20
			\$32,320.58	\$171,300.58
EXPENSES				
Full-Time Salaries	\$116,000.00	\$116,000.00	\$ 9,758.34	\$116,020.04
Part-Time Salaries	7,000.00	7,000.00	-0-	3,855.86
Staff Expense Allowance	2,400.00	2,400.00	197.40	2,080.31
Payroll Taxes &				
Worker's Comp.	14,600.00	14,600.00		
Employer FICA			598.20	6,677.46
State Unemployment Ins.			1,134.30	3,507.64
Worker's Comp.			-0-	873.00
Employee Group Insurance	4,000.00	4,000.00	138.07	4,279.49
Business Insurance	500.00	500.00	-0-	307.17
Task Force & Meeting Exp.	500.00	500.00	10.00	1,229.27
Promotional	100.00	100.00	-0-	-0-
Printing	1,000.00	1,000.00	-0-	698.43
Local Travel	1,500.00	1,500.00	93.40 403.57	681.55
Out of town Travel	3,500.00	3,500.00	294.74	2,972.55 3,995.85
Telephone	3,500.00 500.00	3,500.00	-0-	1,333.72
Office Equipment	2,000.00	2,000.00	300.00	1,906.40
Postage Supplies	600.00	600.00	118.24	1,047.91
Copying	2,500.00	2,500.00	75.72	2,590.75
Subscriptions & Publications	150.00	150.00	10.40	263.50
Association Dues	200.00	200.00	20.00	267.40
Pees	140.00	140.00	50.00	417.60
Audit	1,400.00	1,400.00	400.00	1,400.00
Research Contingency	300.00	300.00	-0-	-0-
Rent	16,210.00	16,210.00	1,418.31	17,463.85
Bookkeeping Services	5,000.00	5,000.00	126.80	1,436.90
Volunteer Expense	1,500.00	1,500.00	100.00	1,300.00
Miscellaneous	1,000.00	1,000.00	408.19	2,405.85
Interest Expense	1,000.00	1,000.00	106.68	685.49
Legal Contingency	1,500.00	1,500.00		
	\$188,600.00	\$188,600.00	\$15,762.36	\$179,697.54
DOMANTON DECTROR				\$ 225,000.00
EDUCATION PROJECT				
Income:				\$ 13,000.00
Expenses:				
Salaries			\$ 1,083.34	\$ 9,890.05
Payroll Taxes			66.40	823.80
Employee Group Insurance			16.20	282.86
Local Travel			-0- -0-	60.00
Staff Expense Allowance Publications			-0-	62.85
Copying			144.21	689.48
Supplies			-0-	5.03
Consultant Fees			-0-	120.00
Miscellaneous			980.95	1,177.75
			\$ 2,291.60	\$ 13,123.42
			¥ 2,291.00	4 10/120.42

	1978 - 12 MOS. BUDGET JULY '78-JUNE '79	YEAR TO DATE BUDGET	AUGUST ACTUALS FOR 1978	AUGUST, 1978 YTD TOTALS
INCOME				
CONTRIBUTIONS			\$12,700.00	\$12,700.00
FOUNDATION GRANTS			-0-	1,200.00
INTEREST INCOME			-0-	-0-
			\$12,700.00	\$13,900.00
EXPENSES:				
FULL TIME SALARIES	\$116,000.00	\$19,333.33	\$ 9,450.00	\$18,900.00
PART TIME SALARIES	8,000.00	1,333.33	1,019.34	1,806.00
STAFF EXPENSE ALLOWANCE	2,400.00	400.00	140.00	266.00
PAYROLL TAXES &				
WORKER'S COMP.	14,600.00	2,433.33		
Payroll Taxes			469.56	1,088.32
Worker's Comp.			2	-0-
EMPLOYEE GROUP INSURANCE	4,000.00	666.67	406.96	672.36
BUSINESS INSURANCE	500.00	83.33	-0-	-0-
TASK FORCE & MEETING EXP.	500.00	83.33	361.53	481.04
PROMOTIONAL EXPENSE	100.00	16.67	-0-	-0-
PRINTING	2,500.00	416.67	-0-	31.60
LOCAL TRAVEL	1,500.00	250.00	69.45	96.00
OUT OF TOWN TRAVEL	3,500.00	583.33	382.29	382.29
TELEPHONE & TELEGRAPH	3,500.00	583.33	301.06	307.04
OFFICE EQUIPMENT	500.00	83.33	-0-	-0-
POSTAGE	2,000.00	333.33	350.00	650.00
SUPPLIES	600.00	100.00	67.95	78.35
COPYING	2,500.00	416.67	509.41	509.41
SUBSCRIPTIONS & PUBLICATIONS	150.00	25.00	45.65	48.15
ASSOCIATION DUES	200.00	33.33	-0-	-0-
FEES	140.00	23.33	121.25	121.25
AUDIT	1,400.00	233.33	-0-	-0-
RESEARCH CONTINGENCY	300.00	50.00	-0-	-0-
RENT	16,210.00	2,710.67	1,350.77	2,701.54
BOOKKEEPING SERVICES	5,000.00	833.33	267.98	267.98
VOLUNTEER EXPENSE	1,500.00	250.00	100.00	225.00
MISCELLANEOUS	1,000.00	166.67	136.71	140.70
	\$188,600.00	\$31,442.31	\$15,549.91	\$28,773.03

URBAN COALITION OF MINNEAPOLIS POSITION STATEMENT FY '80 AS OF 8/31/79

(Unaudited)

Programs (as of 7/1/79)

Mediator Cash	727.52
Education Program Cash	(341.10)
Tax Conference Cash	(871.70)
Law Intern Cash	500.00
City/Indian Liaison Cash	822.13
UCM General Cash	(16, 254.34)
	(15,417.49)-

FY '80 Contributions Processed in FY '79"

Less Expenses (see attached)
Adjust for Prepaid Exp., 6/79

BALANCE

Pillsbury (Annual Report)		5,000.00	
Minneapolis Foundation		1,000.00	1
Northern States Power Co.		4,000.00	
		10,000.00	
Actual Cash Position 7/1/79		(5,417,49)	
	•		
Contributions to Date		5,600.00 why 3	
Other Income		5,268.00 cm Juy	
Day Labor		4,600.00 Du 1000	
		10,050.51	

47,796.29

(1,450.81)

(36, 294.97)

URBAN COALITION OF MINNEAPOLIS EXPENSES AS OF 8/13/79

	1979 - 12 MOS.	YEAR TO	AUGUST, 1979
	BUDGET'		
The Mark State of the Control of the	JULY '78-JUNE '79	DATE	YTD
	30L1 78-30NE 79	BUDGET	TOTALS
Full Time Salaries	\$143,000.00	\$23,838.10	\$25,367.35
Part Time Salaries	7,000.00	1,166.90	-0-
Staff Expense Allowance	3,000.00	500.10	164.08
Payroll Taxes &	2,000.00	300.10,	104.00
Worker's Compensation	18,750.00	2 125 62	
Employer FICA	18,730.00	3,125.63	
			1,509.35
State Unemployment			1,134.30
Worker's Compensation			-0-
Employee Group Insurance	5,720.00	953.52	603.05
Business Insurance	500.00	83.35	-0-
Task Force & Meeting Exp.	750.00	125.02	109.39
Promotional Expense	100.00	16.67	5.00
Printing	1,500.00	250.05	5.55
Local Travel	1,500.00	250.05	167.40
Out-of-Town Travel	그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그		
	3,500.00	583.45	1,052.71
Telephone & Telegraph	4,000.00	666.80	120.92
Office Equipment	500.00	83.35	203.04
Postage	2,000.00	333.40	315.00
Supplies	1,000.00	166.70	61.53
Copying	2,500.00	416.75	139.95
Subscriptions & Publications	250.00	41.68	24.70
Association Dues	300.00	50.01	-0-
Fees	250.00	41.58	135.00
Audit			
	2,500.00	416.75	-0-
Research Contingency	300.00	50.01	-0-
Legal Contingency	1,000.00	166.70	
Office Rent	17,500.00	2,917.25	2,836.62
Bookkeeping	5,000.00	833.50	-0-
Interest Expense	1,000.00	166.70	158.41
Volunteer Expense	1,300.00	216.71	225.00
Miscellaneous	1,000.00	166.70	29.73
Loan Repayment			8,000.00
		1	Seculo International
	\$225,720.00	\$37,627.53	\$42,368.08
EDUCATION			
EDUCATION			
Salaries			\$ 990.84
Payroll Taxes			106.39
Employee Group Insurance			70.80
Local Travel			
			15.00
Copying			13.07
Printing			716.00
Fees			15.00
			6 1 007 10
			\$ 1,927.10
DAY LABOR			
Interview Stipends			\$ 300.00
Salaries			2,710.71
Payroll Taxes			166.18
			\$ 3,176.89
MEDIATORS			
MEDIATORS Salaries Payroll Taxes	279		
Salaries	· 10. /		\$ 305.50
Payroll Taxes	31.		18.72
W.11	.~		
Nec			\$ 324.22
V 1			
MIM			\$47,796.29
106 %			

	1978 - 12 MOS. BUDGET JULY '78-JUNE '79	YEAR TO DATE BUDGET	JANUARY ACTUALS FOR 1979	JANUARY, 1979 YTD TOTALS
INCOME:	*			
CONTRIBUTIONS			\$ 4,550.00	\$79,575.00
FOUNDATION GRANTS			-0-	1,200.00
OTHER INCOME			12,402.00	16,150.50
			\$16,952.20	\$96,925.10
EXPENSES:				
DATE EROSSO.		Table 18		
FULL-TIME SALARIES	\$116,000.00	\$ 67,666.67	\$ 9,658.34	\$ 67,328:34
PART-TIME SALARIES	8,000.00	4,666.67	-0-	3,855.86
STAFF EXPENSE ALLOWANCE	2,400.00	1,400.00	175.00	1,076.74
PAYROLL TAXES &				
WORKER'S COMP.	14,600.00	8,516.67		
Employer FICA		California de la Maria de Caracteria	592.04	3,568.28
State Unemployment Ins.			218.95	867.94
Worker's Comp.			-0-	811.39
EMPLOYEE GROUP INSURANCE	4,000.00	2,333.33	-0-	2,302.78
BUSINESS INSURANCE	500.00	291.67	-0-	-0-
TASK FORCE & MEETING EXP.	500.00	291.67	34.01	938.48
PROMOTIONAL EXPENSE	100.00	58.33	-0-	-0-
PRINTING	2,500.00	1,458.33	20.37	655.35
LOCAL TRAVEL	1,500.00	875.00	48.55	335.70
OUT OF TOWN TRAVEL	3,500.00	2,041.67	-0-	1,288.80
TELEPHONE & TELEGRAPH	3,500.00	2,041.67	970.39	1,863.61
OFFICE EQUIPMENT	500.00	291.67	1,270.25	1,270.25
POSTAGE	2,000.00	1,166.67	300.00	1,298.75
SUPPLIES	600.00	350.00	124.28	691.38
COPYING	2,500.00	1,458.33	-0-	1,438.59
SUBSCRIPTIONS & PUBLICATIONS		87.50	-0-	134.20
ASSOCIATION DUES	200.00	116.67	-0-	222.50
FEES	140.00	81.67	-0-	170.25
AUDIT	1,400.00	816.67	1,000.00	1,000.00
RESEARCH CONTINGENCY	300.00	175.00	-0-	-0-
RENT	16,210.00	9,455.83	1,418.31	9,793.09
BOOKKEEPING SERVICES	5,000.00	2,916.67	336.08	904.40
VOLUNTEER EXPENSE	1,500.00	875.00	125.00	775.00
MISCELLANEOUS	1,000.00	583.33	16.31	1,679.45
INTEREST EXPENSE				349.28
	\$188,600.00	\$110,106.69	\$16,307.88	\$104,620.41

Prepared by \$3 \$\frac{2}{27}\$
Approved by

URBAN	COALITION
	CONTRACTOR

5-27-81

		ANNUAL	Y.T.O.							(E) ENERGY SER	V. (E) FUND RAISING (E) ECIP	() COMPUTE
		BUDGET	BUDGET	ACTUAL	UCM-REG.	WX. REIMO.	SOLAR	N. 5. P.	DOE-WX.	(M) MEDIATORS	(M) MCAA	INTERNS	(N) N.U.C.
	INCOME												
	CORPORATE CONTRIBUTIONS	20500000	18792350	16946000	16946000								
	SPEC. ROGRAM GRANTS	8500000	7791950	6266955			2309341	1093364	600000	(m) 28810	0 (F) 300000 (0 (A) 110000	216300	(N) 1229
	WX. REIMBURSEMENT	4000000	3666800	5960402		5960402							
	MCKNIGHT FOUNDATION	2750000											
	MISCELLANEOUS	200000	183340	1496061	1496061								-4:-1:
	70TAL 5	35950000	30434440	30669418									
	EXPENSES								-				
	SALARIES	220 93 700	20253295	197 595 54	17742443		325750	872401	477360	(n) 2976 o	0 (m) 68000		1 1 1 1 1
	EMPLOYER F.I.C.A.	220 15 100	20,052,15	1253961	1083406		46563	63828		(m) 2576			
-23	5 GROUP INSURANCE	3000000	2750100	725192	691578			29791	38 23				7 1 1
3	STATE U.C.TAX.			690640	664258			145 23	6859				
Í.	ANNUITY	600000	550020	6047 22	591844			11798	1080				
	STAFF ADVANCEMENT	60000	55002	76560	41760		28900						
	STAFF EXPONSE	90000	82503	73584	735 34								
	LOCAL TEAVEL	180000	165006	175272	146314		11111111111111	28958				٧٠	
	. OUT OF TOWN TRAVEL	115000	105421	203129	1441 08		590 21						
	DATA PROC. SERV.	150000	137505	2080 78	203990			3104					(0)
	TASK FURIE , MEETINGS	25000	22918	45725	45725								
	PRINTING	50000	45835	106950	105576		1374						
	OFFICE EQ LSE	100000	91670	100704	100 704	ATM FAIL						Hall la	
	- PURCHASE	170000	155839	194861	175312		1111111						6 19
	TELEPHONE	800000	733360	464309	464309							Tel la	
	POSTAGE	200000	183340	193920	193420								-1-1
	OFFICE SUPPLIES	300000	275010	282665	264525			409	976				(c) 14
de.	ALL SUPPLIES-SOLAR	1707000	15 64807	1390624			1390624						
1	COPYING	450000	412515	319897	3/2226		1042	60.05					(6)
-	COPIER LSE,			197497	197497								

	initials	1340
Prepared by		
Approved by		

SUBSC. V PUBL. 2000 1334 1384 12 24452 200											Prepar Approv	
SULSC. & PUBL. 2000 1334 136 12 1452 2000 REUT 295250 2006373 2133772 2153172 COUGULTAUTS 560000 513351 5691.20 179577 230712 PROMOTINU 15000 13751 1354 13374 230712 ASSC. DIES 20000 13334 4000 4000 FEES 30000 27501 19375 19375 AUDIT 150000 131505 200000 200000 RES. DISC. FUND 100000 91670 19375 19375 UTEREST 20000 131505 200000 200000 WHEREST 20000 19334 321277 COUSUMADLES 10000 9167 17119 17119 MINIETHING FREEWINS 62000 5835 107200 171200 ANDIET 150000 31505 33000 7100 AUDIT 150000 131505 33000 7100 COUFFEELICES 40000 331505 330000 RESULTETER 150000 131505 33000 DESURSS INSUMANCE 100000 9167 1719 COUFFEELICES 40000 31669 25720 DESURSS INSUMANCE 100000 91670 153217 SESSIONS INSUMANCE 100000 91670 RESURSE EXPENSE 10000 91670 RESURSE (CUTTAGENS 50000 RESURSE (C				ACTUAL	ucu. Reg.	WK. REIMA,	50LAR	μ.s.ρ,	8 F) GUERGY DOE-WK (M) MEDIA	SERU. (F) FULLO RAISING.		(c) (d)
REUT 295200 2706373 2133182 2153182 COLDWITHIN 56000 271335 2697.20 179577 250912 71375 71355 PROMOTION 15000 13757 7354 7374 250912 71375 71355 PROMOTION 15000 13750 7354 7374 250000 25000 2		The state of the s		786 42	26452		200				7	(e)
PROMOTION 15000 13757 7354 7354 ASSOC, DIES 2000 18334 4000 4000 FEED 30000 27501 19375 19376 AUDIT 150000 137505 200000 200000 PRES, DISC, FUND 100000 91670 146660 146660 WIFEREST 20000 173340 313127 312127 CONSUMADUES 10000 4167 1771/9 1771/9 MAINTEN, MARCHER FREEWESTS 60000 459350 530000 AURITURAL FREEWESTS 60000 459350 530000 AURITURAL FREE 150000 475350 530000 AURITURAL FREE 150000 133505 330000 AURITURAL FREE 150000 133505 330000 CONFERENCES 40000 36648 25720 25720 BUSINESS INSURANCE 100000 91670 178217 178217 VOLUMER EXPENSE 10000 91670 FUND RAISING 300000 275010 231700 COMPUTER LASS 550000 504135 711582 WINSCELLAN FOURS 150000 3127536 33177542 27776763 2054136 1103192 535601 (m) 3233649 (m) 7771/5 TOTAKS 35950000 31275361 31277542 27776763 2054136 1103192 535601 (m) 3233649 (m) 7771/5			2706373	2733782	27 33 782							(2)
ASSOC, DUES 2000 13131 1354 1354 1314 ASSOC, DUES 20000 13134 4000 4000 FEES 30000 21501 1315 1315 AUDIT 150000 131505 200000 200000 PEES, DISC, FUND 100000 91670 146660 144660 INTEREST 20000 73340 323127 323127 COUSTAPLIES 10000 9167 1719 17119 MAINTENHIXE AGREGIEUTS 62000 56835 107200 107200 ADHAIL RENET 500000 453350 530000 AUBINETTE 150000 131505 33900 33900 AUBINETTE 150000 131505 33900 33900 CONFERENCES 40000 36668 25720 25720 BUSINEST USUMANE 100000 91670 153217 153217 VOLUMTEST 104700 159217 153217 VOLUMTEST 104700 14730 153217 VOLUMTEST 10000 14730 15335 VOLUMTEST 10000 14730 15335 VOLUMTEST 15000 13730 15335 VOLUMTEST 15000 13730 15335 VOLUMTEST 15000 13731 VO				569120	THE RESERVE OF THE PARTY OF THE		230812	813 15	71355		A-10-2	7.
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CONSUMABLES 10000 9167 17919 17919 MAINTENDAME AGREGATION 62000 56835 1072.00 1072.00 ADMERTISHING ADMERTISHING ADMERTISHING ADMERTISHING ADMINIAL REPORT S00000 458350 534000 530000 NEWSLETTER 150000 137505 33900 339900 CONFERENCES 40000 3668 25720 25720 BUSINESS USULANKE 10000 91670 1582.17 VOLUNTERE EXPENSE 10000 91670 LEGAL RESERVEN (ONTINGENCY 50000 45835 FUND RAISHUG 3000 00 275010 231700 COMPUTEN LEASE 50000 504135 711532 WHISTELLANFOUS 15000 32955361 32977546 27776763 2084136 1103192 585603 (m) 323364 (m) 77115 (N)		100000	91670	146660	146660						1-1-1-	
CONSUMAÇUES 10000 9167 17719 17719 MAINTENTINE HARRINGTS 62000 56835 107200 107200 ADJEKTISHUG HUHUAL RENET 500000 459350 534000 530000 NEUSLETTER 150000 137505 35900 33900 CONFERENCES 40000 36648 25720 25720 BUSINESS IUSURINE 10000 91670 159217 158217 VOLUNTERE EXACUSE 10000 91670 159217 158217 VOLUNTERE EXACUSE 10000 45935 FUND RAISHUG 300000 276500 231700 COMPUTEN LE ASE 550000 504135 711532 WINSCELLANFOUS 15000 3295367 32977546 27776763 2084186 1103192 585608 (P) 323364 (P) 77115 (R)		200000	183340	328127	328127							-
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CONFERENCES 40000 3668 25720 25720 BUSINESS DISURANCE 10000 91670 158217 158217 VOLUNTEER EXPENSE 10000 9167 LEGAL 26000 12918 RESERRICH (ONTINGENCY 50000 45835° FUND RAISING 300000 275010 231700 COMPUTER LEASE 550000 504185 711582 VAISCELLANFOUS 15000 3295367 32977540 27776763 2084186 1103192 585608 (m) 323364 (m) 77115 (h)		150000										1111111
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VOLUNTEER EXPENSE 10000 9167 LEGAL 26000 12918 RESEARCH (CONTINEERRY 50000 45835 FUND RAISING 300000 275010 231700 COMPUTER LE ASE 550000 504185 711582 MISCELLANEOUS 15000 13751 TOTALS 35950000 32955367 32977542 27776163 2084186 1103192 585608 (m) 323364 (m) 77115 (h)	엄마 그 요즘 맛있다면서 그는 점점 회사들으로 하는 맛있는 보통하는 그리고 있다는 그는 회문이 없다.	100000	91670							TITLE		
LEGAL 26000 22918 RESEARCH CONTINGENCY 50000 45835 FUND RAISING 300000 276010 231700 COMPUTER LE ASE 560000 504185 711582 WISCELLANFOUS 15000 13751 TOTALS 35950000 31955367 31977542 27776763 2084186 1103192 585608 (m) 323364 (m) 77115 (H)		10000	9167								+	
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COMPUTER LEASE 560000 504185 711582 (F) 251700 (F) 271715 (F) 2717		300000	215010	231700						(E) 23/200		-
MISCELLANFOUS 15000 13751 TOTALS 35950000 32955367 32977542 27776763 2084186 1103192 585608 (M) 323364 (M) 77115 (H)		_ 550000	504185	711582						7, 7, 100		6)
TOTALS 35950000 32955367 32977542 27776763 2084186 1103192 585608 (m) 323364 (m) 77115 (c)	MISCELLANFOUS	15000								1 - 1		6.
20571 16 11 U3/72 585608 (M) 323364 (M) 77115 (μ)												4
EXCESS - (DEFICIT) (2308124)	TOTALS	35950000	329 553 67	329 775 42	27776763		2084186	1103192	585608 (m) 3233	164 (a) 23/700 77/15		(A)
	EXCESS - (DEFICIT)	1.1.1.4		(2308124)								

Prepared by P3 5/27
Approved by

MALANCE SHEET

5.27-81

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	ASSETS	7-1											T	
	CASH - UCM		++					11.						
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	WK #4			8691						-		-	-	
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						11-1-1-	-		++-	37	42	320	09	
	KUND BALANCE 7-1-80					(2616	04)					+		
	CURRENT REVENUE					(23081				1.	51	972	, ,	_
										1	26	1/2	01	
-	TOTAL LIABILITIES & EQUITY									7.1	96	2//5	2,	
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URBAN COALITION OF WILLS.

6-18-81 and PROJECTED TO 6-30-81

								_
JUN 18	CHECK BOOK BALANCE REMAINING PAPROLL & FRINGES MISCELLANEOUS EXPENSES LOAN BALANCE			(8930) (13008) (3943) (22000)	(57) (85)			
		++		(47883	14)			_
				(4/003				
				1.11:11				
	CORPORATE CONTRIBUTIONS REMAINING		27/3000		-	-	+	_
	MC KNIGHT GRANT		2750000					
	SPECIAL PROGRAM GRANTS		1743900				-	
		1	7201220	+111111			-11	
		\dashv	7206900				11	
VUN 30	PROJECTED CASH BALANCE					24	1855	5
	\$ EXCESS FY 1981	+						
		++						-
	1							
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111								

Budget 1989-81 SO-81 Budget Actual Other Assumptions Income 1. 13 jub slots Corp. Contributions 205,000 205,000 262,000 Mc Enight Toundation 27,500 55,000 2 2% Salary increase Program Vevenue 125,000 138285 75,000 3. increase aroundy from Miscellaneous 2,000 16,000 3,000 4. no FICA as unemployment payments 259,500 386,785 397,000 trepenses Compensation 5. 0-3% merit merceses 274,828 256,937 257,108 6. \$5,000 budgeted for Don compensation 102/563 99,000 110,000 359,500 358,108 384,828 FICA 6.5 Surplus 28,677 12,172 AN. 4 take home 1490 Sel. me. 2 merit 3

		BUDGET	ACTUAL	OVER (UNDER
	INCOME			
	CORPORATE CONTRIBUTIONS	2050000	20664500 (1)	164500
	SPECIAL PROGRAM GRANTS	8500000	70646 25 (2)	(14 353 76
	WEATHERIZATION REIMBURSEMENT	4000000	66 352 64	263526
	E.C.I.P. REIMBURSEMENT		511160	511160
	INCOME FROM PREVIOUS YR.		922381(3)	922381
	INTEREST INCOME		533260	533260
	OTHER INCOME	200000	193801	(6199
	MCKNIGHT FOUNDATION	2750000	2750000	
	TOTALS	35950000	392 749 91	3324991
	(1) INCLUDES PLEDGES OF:			
		11111		
	MALS, STAR 1750.00			
	(2) INCLUDES:			
	MEDIATORS 3859.20 FULLO RAISING 3000.00			
				4 1 1 1 1 1 1 1 -
1	M.C.A.A. 1100.00 NOW PROFIT GNERGY 1200.00			
	NOW TRUFFIT GRENGY 1200,00	~ 1111		
	(3) INCLUDES:			
	DAY LABOR 1482.83			
	CORP. COUT. NOT			
	IN ACT/REC. 7740.98			++111111-
	1,000			
73				
				† † · · · · · · · · · · · · · · · · · ·

MADE IN U.S.A.

		BUDGET	ACTUAL	OVER (UNDER
	EXPENSES			
-	SALARIES	22093700	22276951	183251
	F.I.C.A INSURANCE - ST. U.C.	30 000 00	30 90 1 73	90173
	ANNUITY	600000	687659	876 59
	STAFF ADVANCEMENT	600 00	76560	16560
	STAFF EXPENSE	90000	82074	(7926
	LOCAL TRAVEL	180000	200731	20731
12	OUT- OF- TOWN TRAVEL	115000	203129	88129
	DATA PROCESSING SERVICE	150000	213580	63580
	TASK FORCE & MEETINGS	25000	457 25	20725
	PRINTING	50000	106950	56950
	OFFICE EQUIPMENT. LEASE	100000	106320	6320
- 3	OFFICE EQUIPMENT. PURCH ASE	170000	175312	53/2
	COMPUTER LEASE	550000	948776	398776
	TELEPHONE	800000	596312	(203688
	POSTAGE	200000	216230	162 30
	OFFICE SUPPLIES	300000	320000	20000
	ALL SUPPLIES - SOLAR	1707000	1550824	(156170
	COPYING	450000	550159	10015
	SUBSCRIPTIONS & PUBLICATIONS	20000	90679	706 79
	RENT	2952300	3002465	50165
	CONSULTANTS	560000	1269120	709120
	PROMOTION	15000	7834	(7166
	ASSOCIATION DUES	20000	4000	(16000
	FEES	30000	193 75	(10629
	AUDIT	150000	200000	500 00
	PRESIDENTS EXPENSE & DISC. FUND	100000	161387	6138
X	INTEREST	200000	121989	221989
	CONSUMANCES	10000	25840	15840
	MAINTENANCE AGREEMENTS	62000	1217 98	5979
	AMERTISING		7700	770
	ANNUAL REPORT	500000	530000	3000
	NEWSLETTER	150000	33800	(1162 x
	CONFERENCES	40000	28720	(.1128
	BUSINESS INSURANCE	100000	1689 17	6891
	VOLUNTEER EXPENSE	10000		(1000
	LEGAL	25000		(2500
- 4	RESTARCH CONTINGENCY	50000		(5000
-	FUND RAISING	300000	231700	(6830
	MISCELLANEOUS	15000	15695	695

BALANCE SHEET

-					
	ASSETS				
	CASH'. UCM REG. ACT.	22 32193			
	V PETTY CASH	3708			
	Wx. #1	32.73			
	Wx. #2	19108			
	Wx. #3	214843			BLIEF
	Wx. #4	11013032			
	TOTAL CASH:			13486157	
	RECEIVABLES	438374			
				438374	
	PREPAID	(117200)			
	The state of the s			(117200)	
	TOTAL ASSETS			138073 31	
				FILLI	
	LIABILITIES				
	NOTE PAPABLE		+0-		
			1-140/9		- 0 -
-	ACCOUNTS PAYABLE		1314068		13110
	-		la ad		131406
	PAYROLL TAXES		18104		120
	RESERVES:				1810
-	Wx, #1		32.73		
	Wx. #2		191 08		
	Wx, #2		214843		
	Wx,#4		11013032		
	TOTAL AESERVES:				112502
	TOTAL LIABILITIES				125824
	4.00		(21,11,00)		
	FUND BALANCE 7-1-80 REVENUE		(261604) 1486507		
	UNAUDITED FUND BALANCE		17,00		12249
	TOTAL LIABILITIES & EQUITY				138.073

		BUDGET	BUDGET			
		FY. 81-82	1ST QTR		1ST QUARTER	IST QTR.
			81-82		81-82	80.81
	INCOME					
	CORPORATE CONT.	240 00000	6000000		760000	155000
	MCKNIGHT FOUND.	5500000				
	PROGRAM/RESEARCH	7500000	1875000		1239357	462205
	MISCELLANEOUS	200000	50000			10220
	TOTAL INCOME		7925000		1999357	617205
	expenses					
	COMPENSATION	27000000	6750000		55968 33	609253
	NOW-COMPENSATION					
	PROGRAM SUPPORT	750000	187500	96011		4.5
	OUT OF TOWN TRAVEL				69760	6080
	PRINTING				14375	195
	Subsc. + Publ.				11301	462
	CONFERENCES				565	PROMO 901
	COMMUNICATIONS	1100000	275000	76303		
	NOWSLETTER				76303	
	COMPUTER	1500000				41
	LEASE/PURCHASE					
	Supplies				8962	
	GENERAL SUPPORT	2300000	575000	146021		
	EQUIPMENT LEASE				22404	4125
	TELEPHONE				53506	10356
	POSTAGE				60000	3575
	OFFICE SUPPLIES				26625	7063
	COPPING				185466	5858
	CONSUMABLES				2420	849
	MAINT AGEMETS				95600	
	STAFF EXPENSES:	575000	143750	452 22		
	TRAVEL				265 35	5598
	OTHER				16687	3307
	PRES. DISCRETIONARY FUND	75000	18750	-0-	- 0 -	4103
	FINANCE	400000	100000	364745		
	AUDIT				300000	
	INTEREST				44411	42919
	DATA PROCY BANK CHEES				20334	30414
	FUND RAISING	50000	12500	-0-	-0-	
	RENT	30 50000	762500		806049	64085
	LEGAL	150000	37500	- 0 -	-0-	Spec.
†	MISCELLANEOUS	50000	12500		(19400)	PROT. 338225

uem CASH POSITION 10/26/81 Sis 9/30/81 CASH BALANCE 263989 2 EXPENDED OCT 1-26 28 628 10 OCT 1-26 RECEIVED 2500000 LOAD PROCEEDS CRUM & FORSTER (INSURANCE) 82700 424 MBC - TELE. 9 2000 PETTY CASH 10 365000 11 MINNEGASCO 350000 weco 12 701303 14 CASH BALANCE 10-26-81 19 20 JUMMARY THRU 10-26-81 14 750 00 23 CORPONATE CONTRIBUTIONS 23 1322057 24 OTHER INCOME 2797057 25 25 26 (10281556)21 EXPENSES 27 (74 84499)29 29 30 MCKNIGHT CASH FLOW LOAN 1ST PLY BK LINE OF CREDIT 5000000 12 2500000 33 38 39 40

G7203 GREEN

		81-82	80-81	
	CASH- UCM-REG.	263989	1250024	
	PETTY CASH	8708	12124	
	P.R.ACCCUNT	15 695		
	UPRESTRICTED CASH	288392		
	WEATHERIZATION # 1	3373	276486	
	#2	19108	55-15-19	
	¥3	712401	19218572	
	#4	534093		
	#5	17957180		
-1	€.C.J.P.	4003853		
	M.H.F.A.	(609000)		
	ESCROW JABLOUSKI	1162400		
	ESCROW. JONES	660800		
	RESTRICTED CASHI	24444208		
	TOTAL CASH	24732600		
	ACCOUNTS RECEIVABLE	1760852	1183982	
	PRE-PAID EXPENSES	2000		
	TRE-PHID CXPEOSES	20000		
	EQUIPMENT	2841998		
	TOTAL ASSETS	29356450	22492707	
-				

u	cm
9	130/8

MABILITIES

	81-82	80-81
NOTE PAYABLE	-0-	2000000
ACCOUNTS PAYABLE	6847780	2132430
CAPITAL LEASE	1185018	
DEFERRED REVENUE	120000	
TOTAL LIABILITIES	8152798	4132430
FOUCIARY FUND BALANCES		
(RESTRICTED AURPOSES)		
WEATHERIZATION #1	3 3 73	part this by the state of
WEATHERIZATION 42	19108	276486
#3	712401	55 (5 19
44		193,03037
45	534093	
E.C.I.P.	17957180	
	4003853	
M.H.F.A.	(609000)	
ESCHOW-JASLONSKI	1162400	
GSCKOW. TOWES	660800	
TOTAL FUUD BALAXES	24444208	20131042
PAYROLL DEDUCTIONS		
	43430	
U.C.M. FUND BALANCE	2135403	(261600)
CURRENT REVENUE	(5419389)	(1509165)
TOTAL LIABILITIES	29356450	224 927 07
3738 111		

12/31/81 OF MPLS.

COLUMN WRITE # STATEMENT OF INCOME AND EXPENSES

		81-82	BUDGET THRU 12/31/81	ACTUAL	CATEGORY	
	INCOME		/ HACE 1 1/31/81	FARU 12/3:/81	TOTALS	
1	CORPORATE CONTRIBUTIONS 225	#				
	MC KNIGHT FOUNDATION		120 00 0 00	6645000		
	PROGRAM/RESEARCH	55 00 000				
	MISCELLANGOUS	7500000	3750000	5050526		1
1	TOTAL INCOME	200000	100000	184734		
	Pour	360000.00	15850000	11880260		
E	expenses					
1	COMPENSATION	272				
	CN CN SHITTER	27000000	13500000	13586893	135 86893	3
	PROGRAM SUPPORT	750000	7			
	OUT-OF-TOWN TRAVEL	750000	375000		1 1 95 15	13
	PRINTING			69760		1
	SUBSC. & PUBL.			332 68		
	CONFERENCES			12422		1
	COMMUNICATIONS	1100000	F.F. 0. 1.	40 65		H
	Newsletter	1100000	550000		76303	
	COMPUTER	1500000	750000	76303		
	LEASE/PURCHASE	1500000	150000		1460327	
	Supplies			1423164		
	GENERAL SUPPORT -2 M	2300000	1150000	37163		13
	EQUIPMENT hease & Purch.	2300000	113000	22///0	1077503	
- 1	TELEPHONE			236640		123
	POSTAGE			204987		1
	OFFICE SUPPLIES			114409		1 / 0
	COPPING			123932		
	CONSUMABLES			194504		
	MAINTENANCE AGREEMENTS			15359		
	STAFF EXPENSES	575000	287500	187672		200
	TRAVEL	0.700.00	201500	139 54	104572	100
	OTHER			306 18		122
	PRESIDENT'S DISCRETIONARY FUND	75000	375 00	2500	2500	3
1	FINANCE	400000	200000	23.00	601492	
4	AUDIT			400000	601412	
	LUTEREST		: - 9-11	137528		r Ji
ii.	DATA PROC. & BANK CHGES			63964		1
	FUND RAISING	50000	250 00	-0-	-0-	38
1	RENT -1600	30 500 00	1525000	1612098	1612098	39
-	LEGAL	150000	75000	_0-	-0-	4()
2.	MISCELLANEOUS 300	50000	250 00	3495	3495	41
	TOTAL EXPENSES	37000000	18500000	18644698	18644698	4.
	Surplus (DEFICIT)	200000		(67 6 44 58)		4,,
No	te: R.M. mpt Found.					-
7.0	om Hedge					
						41
						30

 ASSETS		
CASH - UN RESTRICTED	377588	
WEA.#1	32 73	
v #2	19108	
v #3	534093	
v #4	-0-	
· #5	10069426	
E.C.C.P	4 280 08	
M. H. F. A	12300	
House Doctor	1293635	
ESCROW JANLONSKI	958442	
ESCROW- JONES	360800	
CASH - RESTRICTED	13679085	
TOTAL CASH	14056673	
ACCOUNTS RECEIVABLE	1352372	
EQUIPMENT	28429 98	
PRE PAID EXPENSE	20000	
TOTAL ASSETS	18272043	
LIABILITIES		
		144 4 1 1 2
NOTE PAYABLE		-0-
ACCOUNTS PAYABLE		6902180
CAPITAL LEASE OBLIGATION		1896600
DEFERRED REVENUE		120000
 TOTAL		8918780
		1.7/ 70085
RESERVE FOR RESTRICTED (ASH		13679085
		2 0 2 1 1 2
PAYROLL DEDUCTIONS		303213
		2176407
UCM FUND BALANCE 7-1-81		21 35403
		11211120
CURRENT REVENUE		(67644 38)
	n I i I II	

	1980-81 Budget	1980-81 Actual (est.)	1981-82 Proposed Budg	<u>et</u>
INCOME	240m		(37	2 m
Corporate Contributions McKnight Foundation Program/Research Miscellaneous	\$205,000 27,500 125,000 2,000	\$205,000.00 27,500.00 145,271.56 16,391.26 (-	5! 7!	5,000 3 cm 5,000 100m
Total	\$359,500	\$394,162.82	3m-4.	7,000
EXPENSES	3.		3-	10M 215 312
Compensation Non-Compensation	\$256,937	\$260,144.16		5,000 75 0,000
Program Support	8,700	9,825.68	8,000	
Communications Computer	6,650 5,500	5,638.00 8,858.25	18,500	357 M.
General Support Staff Expenses	21,820 3,300	21,888.85 3,897.86	23,750 6,000	370.
President's Discretionary Fund*	1,000	1,564.40 8,599.68	750 4,000	
Fund-Raising	3,000	2,317.00	1,000	
Rent Legal	29,523 250	30,024.68	30,500 1,500	
Miscellaneous Solar Project	750 17,070	100.00 17,118.73	500 -0-	
Total	\$359,500	\$369,977.26		5,000
				2,000
Surplus (Deficit)	-0-	\$ 24,185.56	\$ 1.	2,000

BUDGET NOTES AND ASSUMPTIONS

- McKnight Foundation Third Year Grant is \$35,000 for meeting a goal of \$225,000 in corporate contributions. In addition, we will receive \$20,000 as a bonus for meeting the goals in all three years.
- 55 m 2. Salary Assumptions:
 - a. 12 job slots (with a possibility of an additional slot later in the fiscal year).

b. No F.I.C.A. or unemployment compensation payments.

Increase annuity from 2.5% to 6.5% of salary. — Tax Def. ann.

0-5% merit increases. BB

\$5,000 budgeted for interns. e.

\$6.000 P.R

- "Program Support" includes meeting expenses, printing, subscriptions and publications, conferences, research contingency, out-of-town travel, and volunteer expenses.
- "Communications" includes Annual Report, Newsletter, postage for Annual Report and Newsletter and promotion and advertising.
 - "Computer" includes remaining expenses and lease/purchase, maintenance agreements, software, computer supplies, and 'time' on the University and other systems.
 - "General Support" includes telephone, postage, office supplies, office equipment, copying, office equipment maintenance agreements and business insurance.
 - "Staff expenses" includes mileage, incidental expenses and staff advancements.
 - "President's discretionary fund" does not include (as in '80-81) incidental expenses and local travel.
 - "Finance" includes data processing, audit and interest.

- 10. "Fund raising" is essentially a discretionary fund for the President, Development Director, and Finance Chairman to pay for mailings, printing, etc. incidental to the fund-raising campaign.
- 11. "Rent" -- On September 1st we will start the third year of a five year lease. We have approximately 4600 square feet @ \$7.00 per square foot. We expect to "unload" some of our space.
- 12. "Legal" -- much of our local expenses to date have related directly to the Weatherization Program and have come out of that budget.



200 South 5th Street Minneapolis, Minnesota 55402 July 28, 1982

BOARD MEMBERS URBAN COALITION OF MINNEAPOLIS

In our haste to provide the final campaign totals prior to the recent board meeting, several inconsistencies appeared in the report you received.

Attached is a revised report for your files. The changes in no way effect the final dollar figure.

Sincerely,

Denny Fitzsimmons

344-6736

ATTACHMENT:

FORMER CONTRIBUTOR'S

	1980-1981	1981-1982 SOLICITED	RESULT
Alexander & Alexander	\$ 400.00	\$	\$ 400.00
American Howe Mutual Ins.	2,750.00	3,080.00	3,025.00
American Linen	1,450.00	1,600.00	1,500.00
Apache Foundation	1,000.00	1,000.00	1,000.00 600.00
Arthur Andersen & Co.	500.00	600.00	600.00
Ball Electronics	100.00	200.00	3,000.00
Bemis	6,000.00	50.00	50.00
Benada Aluminum	50.00 200.00	250.00	250.00
Bozell & Jacobs	100.00	200.00	120.00
Brown Photo	4,000.00	4,500.00	4,000.00
Burlington Northern	300.00	400.00	300.00
Campbell-Mithun	7,000.00	7,840.00	7,500.00
Cargill Carlson, Curtis, Ind.	1,000.00	1,500.00	1,000.00
Coast to Coast Stores	350.00	500.00	350.00
Cole Sewell Corp.	100.00	200.00	100.00
Colwell/General	50.00	300.00	75.00
Control Data	850.00	1,000.00	850.00
Dayton Hudson	27,500.00	*	27,500.00
DeLuxe Check	500.00	*	600.00
Donaldson Company	1,000.00	1,200.00	1,000.00
Donovan Construction	500.00	600.00	500.00
Eaton Corp.	250.00	300.00	
Egan Companies	200.00	250.00	
Ellerbe Architects	100.00	150.00	200.00
Ernst & Whinney	750.00	1,000.00	750.00
F & M Savings Bank	1,000.00	1,200.00	1 400 00
Faegre & Benson	1,250.00	*	1,400.00
First Bank Mpls	5,000.00	6,000.00	5,000.00
First Bank Plymouth	250.00	300.00	300.00
Flui-Dyne Engr.	1,500.00	1,680.00	1,680.00
Ford Motor Company	2,500.00	2,500.00	2,300.00 500.00
Fredrikson, Byron, LTD.	250 00	200.00	500.00
H. B. Fuller Co.	250.00 825.00	300.00 1,000.00	1,000.00
Gelco Ind.	12,500.00	15,000.00	15,000.00
General Mills	500.00	2,000.00	10,000.00
Gopher Oil Co.	1,800.00	2,000.00	1,800.00
Graco Ind.	300.00	400.00	
Henkel Corp.	2,000.00	2,500.00	2,000.00
Holiday Station Stores	10,000.00	12,000.00	12,000.00
Honeywell	700.00	*	800.00
IBM IDS	2,000.00	2,500.00	2,000.00
International Multifoods	3,000.00	*	1,000.00
International Financial Group (Dain)	850.00	1,000.00	3,300.00
Jostens	500.00	750.00	500.00
Kidder Peabody	100.00	150.00	150.00
Knutson Companies	250.00	300.00	300.00
MARKADA SA BENDE			

^{* -} Indicates contribution received before appeal mailing was sent out.

	1980-1981	SOLICITED	RESULT
LaMaur, Inc.	\$ 75.00	\$ 100.00	W NEW STORY
Land O Lakes		\$ 100.00	\$ 100.00
Lutheran Brotherhood	550.00	650.00	600.00
McKnight, Sumner T. Fnd.	3,600.00	4,050.00	4,000.00
Medtronic Ind.	1,000.00	1,500.00	1,500.00
Midland Natl. Bank	2,500.00 250.00		2,500.00
Miller & Schroeder	100.00	325.00	250.00
Minnegasco	3,300.00	150.00	150.00
Minnesota Title Fnd	200.00	*	3,650.00
Mpls Elec. Steel Castings	50.00	275.00	200.00
Mpls Star & Tribune	3,250.00	100.00	
Munsingwear	825.00	3,250.00	3,250.00
NSP	11,000.00	1,000.00	450.00
Naegele Outdoor Adv.	150.00	12,300.00	12,300.00
National Car Rentals	250.00	200.00	
National City Bank	600.00	300.00	250.00
New York Life Ins.	1,740.00	700.00	600.00
No. American Life & Casualty	550.00	1,950.00 625.00	1,740.00
Northwestern Bell	12,000.00		550.00
Northwestern Ntl. Life Ins.	3,500.00	13,440.00	13,440.00
Northwestern National Bank	5,500.00	10	4,000.00
O'Connor & Hannan	1,900.00	6,500.00	5,700.00
Onan Corp.	500.00	2,100.00	2,100.00
Oppenheimer, Wolfe, et al.	350.00	600.00	500.00
Pako Corporation	1,300.00	425.00	425.00
Peat, Marwick, Mitchell	2,000.00	1,450.00	1,400.00
Peavey Company	2,750.00	2,250.00	0 750 00
J. C. Penney Co.	1,000.00	3,300.00	2,750.00
Phillips Fnd.	1,250.00	1,500.00	1,000.00
Pillsbury Fnd.	15,000.00	15,000.00	1,500.00
Prudential Fnd.	3,500.00	4,000.00	16,800.00
Republic Acceptance	150.00	*	4,000.00
Republic Airlines	250.00	300.00	200.00
Rider, Bennett et al	500.00	600.00	200.00
Robins, Davis & Lyons	500.00	600.00	300.00
Rosemount, Inc.	300.00	350.00	250.00
Scott, Andrew Ltd.	100.00	100.00	350.00
Super Valu Stores	2,000.00	2,500.00	100.00
Tennant Co. Ind.	1,650.00	1,900.00	2,000.00
Toro	2,000.00	*	1,650.00
Touche Ross & Co.	500.00	650.00	1,100.00
Towle Real Estate/Towle Co.	150.00	200.00	500.00
Twin City Federal	550.00	200.00	150.00
Valspar Corp.	1,200.00	*	550.00
WCCO	3,000.00	*	1,250.00
	-,550.00		3,500.00

TOTAL

URBAN COALITION OF MINNEAPOLIS 1982-83 PROPOSED BUDGET

			100		100	2 02
	56.3				1982-83 Proposed	
	1981	82				
	Bude	get	Expenses,	PROJECTED	Buc	lget_
INCOME						
Corporate Contributions		\$240,000		\$225,000.00		\$270,0009
McKnight Foundation		55,000		55,000.00		-0-
Program Research Revenue						
Weatherization			\$ 32,000.00			
House Doctor Program			3,116.63			
ECIP Program			4,540.11			
Mediation			(270.20)			
Education Study			2,208.97			
LIEAP Study			2,615.27			
Ford Foundation Project			19,783.37			
Non-Profits/McKnight			1,575.00			
President's Research Project	*		(1,933.00)4			
Flesident's Research Floject		75,000	4	63,699.05		100,000
Miscellaneous		,5,000		77,		10
Interest			2,417.52			
			1,290.15			
Other		2,000	1,250.15	3,707.67		3,000
TOTAL		\$372,000		\$347,406.72		\$373,000
EXPENSES						
Compensation						
Full-Time Staff					\$280,000 5,000	
Interns					5,000	
		\$270,000		\$247,462.725		\$285,000
Non-Compensation						
Program Support	7,500		2,314.10		4,000	
Communications	11,000		2,015.03		4,000	
Computer/Clearinghouse	15,000		25,710.34		6,500	
General Support	23,000		21,179.44		25,000	
Staff Expenses	5,750		2,336.35		3,500	
Pres. Discretionary Fund	750		25.00		1,000	
Finance	4,000		9,049.97		4,500	
Fund-Raising	500		134.65		500	
Rent	30,500		32,942.82		34,000	
Legal	1,500		3,500.00 ₈		1,500	
Miscellaneous	500		160.22		500	
MISCEITANEOUS		100,000	100.22	99,367.92		85,000
					3	VI
TOTAL		\$370,000		\$346,830.64		\$370,000
Revenues Over (Under) Exp.		\$ 2,000		\$ 576.08		\$ 3,000

Program/Research Revenue

1981-82 Projected

MEDIATORS			FORD FOUNDATION ST	UDY
Income		\$1,582.80	Income	\$24,964.00
Expenses Compensation Other	1,790.00			1,006.63 4,174.00
		1,790.00		5,180.63
Revenue Over (Under) Exp.		(207.20)	Revenue Over (Under) Exp.	\$19,783.37
EDUCATION STUDY			NON-PROFITS PROJECT	T FOR MCKNIGHT FND.
Income		\$4,500.00	Income	\$ 1,575.00
Expenses Compensation Other	2,156.00 235.03		Expenses Compensation Other	-0- -0-
		2,291.03		-0-
Revenue Over (Under) Exp.		\$2,208.97	Revenue Over (Under) Exp.	\$ 1,575.00
3				
LIEAP STUDY			PRESIDENT'S RESEARCE	CH PROJECT
Income		\$7,000.00	Income	\$7,500.00
Expenses Compensation Other	2,605.63 1,779.10		Expenses Compensation Other	9,433.10 -0-
		4,384.73		9,433.10
Revenue Over (Under) Exp.		\$2,615.27	Revenue Over (Under) Exp.	(1,933.10)

1981-82 Projected Income & Expenses

- 1. Corporate Contributions -- \$225,000 is the minimal required in order to get the last year of the McKnight Challenge Grant (\$35,000) and the bonus for making all three years (\$20,000). Needless to say we are in rough shape if we do not get \$225,000 in contributions.
- 2. Program/Research Revenue -- The figures listed here are <u>net</u>. All non-UCM staff expenses and extraordinary non-compensation costs are subtracted from the gross income or grant. (See the Off-Budget statements). The gross total in this category is \$86,778.54.
- 3. Mediation -- Because we have been losing money on this program we have just negotiated a new contract with the City.
- 4. President's Research Project -- This was a special study project to develop a long-term strategy in three or four problem areas. This was to be a year-long project, but we were unable to raise sufficient funds. And the project expenses did exceed income.
- 5. Compensation -- This item, which was 73 percent of the 1981-82 fiscal year budget, was kept down (8.4%) by not replacing one person that resigned and not filling another position as planned. As noted in board discussions, this has meant the lack of any Indian staff at the downtown office.
- 6. Computer/Clearinghouse -- The major item (\$21,258.49) which pushed this line so far over budget was the lease/purchase of the computer. There are no further payments.
- 7. Finance -- The items in the category are data-processing (\$766.92), which costs have not been incurred since January 1, 1982), when we went completely to our own computer; interest costs which were down from budget (\$1,833.05), primarily because some large contributions came in earlier and because of the \$50,000 cash-flow fund from the McKnight Foundation; and the audit, which costs were way more than was expected (\$6,250.00) primarily because of the examination of the Weatherization Program. The UCM auditors (Arthur Andersen and Company) have recommended that we cease doing an extensive audit of the energy programs since the city and state hire their own auditors to look at those programs.
- 8. <u>Legal</u> -- This is an estimate that the UCM lawyers (Faegre & Benson) gave to the auditors.

1982-83 Proposed Budget

9. Corporate Contributions -- This figure (\$270,000) is predicated on getting a \$20,000 (8.8%) increase over the \$225,000 from 1981-82 contributors and bringing 100 new companies to the Coalition at an average contribution of \$250 to achieve \$25,000. These two will provide the \$45,000 increase.

- 10. Program/Research Revenue -- This figure (\$100,000) assumes \$50,000 from the Urban Coalition Energy Programs, Inc., and a net of \$50,000 from other research activities.
- 11. <u>Compensation</u> -- This figure assumes filling the two vacant positions, at least one at the beginning of the fiscal year. By the end of the summer, the staff complement will be:

President
Operations/Research Director
Controller
Program Officers (6)
Information Specialist
Secretaries (2)
Computer Operator