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REMARKS BY SENATOR HUBERT H. HUMPHREY  
A DINNER HONORING GOVERNOR MARVIN MANDEL

BALTIMORE, MARYLAND  
APRIL 25, 1973

↳ I CONSIDER IT A GREAT PRIVILEGE TO BE WITH SO MANY

FRIENDS TO HONOR GOVERNOR MARVIN MANDEL.

↳ IT IS APPROPRIATE THAT AFTER SERVING THE PEOPLE

OF MARYLAND FOR SO MANY YEARS HE BE GIVEN THE DIS-

TINGUISHED LEADERSHIP AWARD BY THE CHIZUK AMUNO

*Hizya - Kahmoonah  
Kahmoonah*

CONGREGATION.

↳ I KNOW THAT THIS AWARD HAS SPECIAL MEANING FOR

THE GOVERNOR BECAUSE IT COMES FROM THE MEMBERS OF HIS

OWN CONGREGATION--FROM THOSE WITH WHOM HE HAS BEEN ASSOCIATED

IN FRIENDSHIP AND FELLOWSHIP OVER THE YEARS ○

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↳ MARVIN MANDEL IS ONE OF AMERICA'S MOST RESPECTED  
LEADERS IN STATE GOVERNMENT.

↳ HE IS RESPECTED BECAUSE OF HIS DEDICATION, HIS  
JUDGMENT AND ABILITY TO GOVERN DURING TROUBLED  
TIMES.

↳ WHAT AMERICANS WANT MOST FROM GOVERNMENT IS  
TRUSTWORTHY, HARDWORKING, AND TIRELESS PUBLIC SERVANTS  
WHO ARE DEEPLY CONCERNED WITH THE PROBLEMS WHICH AFFECT  
THE COMMUNITY, STATE, AND NATION.

↳ I HAVE ALWAYS BELIEVED THAT PUBLIC LEADERSHIP  
MEANS MORE THAN BEING ELECTED.

It means knowing one's community  
state or nation - I mean knowing  
the history + heritage of our people - as well

IT MEANS MARSHALLING THE RESOURCES OF GOVERNMENT IN

as their  
hopes  
ideals.

PARTNERSHIP WITH PRIVATE SECTOR SO AS TO BE ABLE

TO ACCOMPLISH OUR GOALS.

IT MEANS THAT YOU MUST BE A FORCEFUL ADVOCATE

FOR WHAT YOU BELIEVE IS RIGHT, FAIR AND JUST.

AND IT MEANS THAT YOU MUST MAKE THE TOUGH CHOICES

AND DECISIONS WHEN THEY NEED TO BE MADE AND NOT HESI-

TATE TO ACT.

THIS IS THE ESSENCE OF ~~GOOD~~ LEADERSHIP AND GOOD

GOVERNMENT.

AND THIS IS WHAT MARVIN MANDEL HAS PROVIDED THE

PEOPLE OF MARYLAND AS GOVERNOR OF THE STATE FOR THE

PAST FIVE YEARS AND AS A MEMBER OF YOUR LEGISLATURE FOR 17 YEARS.

L THERE IS ANOTHER IMPORTANT INGREDIENT OF PUBLIC  
LEADERSHIP. L IT IS THE WILLINGNESS AND  
NECESSITY TO PLACE LOYALTY TO THE CONSTITUTIONAL  
INSTITUTIONS OF GOVERNMENT BEFORE LOYALTY TO FRIENDS  
 AND BEFORE LOYALTY TO PARTY!

L THIS IS THE ESSENTIAL MORALITY OF LEADERSHIP.

L WITHOUT IT, STRONG LEADERS ARE FLAWED.

L WITHOUT IT, WISE LEADERS ARE diminished

WITHOUT IT, GOVERNMENT FOR THE PEOPLE BECOMES  
 SUBSERVIENT TO GOVERNMENT FOR THE FEW.

*yet,* NO MAN IN PUBLIC LIFE CAN DENY THE IMPORTANCE *to his Career*

*of* LOYALTY AMONG FRIENDS AND PARTY, ~~TO~~ LOYALTY

IS THE BASIC SENTIMENT--ONE OF THE ESSENTIAL FORCES--

WHICH BINDS MEN AND WOMEN TOGETHER TO ACHIEVE IMPOR-

TANT GOALS, *↳* IT IS NEEDED IN ANY POLITICAL OPERATION--

*↓* IT IS THE FUEL WHICH DRIVES THE POLITICAL ENGINE

TOWARDS SUCCESS,

*↳* BUT I BELIEVE A LEADER HAS THE RESPONSIBILITY TO

THOSE WHOSE TRUST HE HOLDS AND TO HIS FRIENDS TO

DEFINE THE LIMITS OF PERSONAL LOYALTY.

A LEADER HAS THE RESPONSIBILITY TO MAKE IT KNOWN  
THAT LOYALTY MUST BE LIMITED BY THE LAW AND IT MUST  
BE LIMITED BY SOUND JUDGMENT AND A STRONG BELIEF IN  
WHAT IS RIGHT AND WRONG.

↳ IF THERE IS ONE LESSON TO BE LEARNED FROM HISTORY,  
IT IS THAT THE BASIC MORALITY OF LEADERSHIP DEMANDS  
THAT A LEADER BE AWARE OF THE LIMITS OF HIS OWN POWER.

↳ NO OFFICE IN THIS LAND, NO MAN IN GOVERNMENT, *and no*  
PERSON WHO SERVES A PUBLIC OFFICIAL HAS UNLIMITED  
POWER. ↳ THE CHALLENGE TO THOSE IN POSITIONS OF AUTHORITY  
IS TO EXERCISE RESTRAINT IN THE USE OF POWER.

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L IN THIS LAND, NO MATTER HOW POWERFUL THE OFFICE,  
 IT IS LIMITED IN ITS SCOPE AND ITS JURISDICTION BY  
 THOSE WHO ESTABLISHED IT. OUR SYSTEM OF GOVERNMENT  
~~OUR LEADERS~~ *those in position of authority - elected or appointed*  
 CANNOT LONG SURVIVE IF ~~OUR LEADERS~~ -- WHETHER AT THE

FEDERAL, STATE, OR LOCAL LEVEL -- ACT AS IF THEY HAVE  
 A BLANK CHECK OF AUTHORITY.

L IN THIS LAND, A CONSTITUTION, A STATUTE, A COURT,  
 A LEGISLATURE OR A CONSCIENCE SERVES TO ACT AS THE  
 PEOPLES' SHIELD AGAINST THE RAVAGES OF POWER.

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*The objective of Representative Government is not Corporate efficiency, but public Justice*

↳ THE DOCTRINE OF POWER CHECKED AND CURBED IS THE

BASIC <sup>to</sup> DEMOCRATIC GOVERNMENT. DEMOCRACY WILL BE

IMPERILED WHEN ANY PERSON HOLDS HIMSELF ABOVE THIS

DOCTRINE.

I KNOW THAT ALL AMERICANS ARE TODAY ASKING THEM-

SELVES HOW OUR NATIONAL LEADERSHIP, HOW OUR COUNTRY

CAME TO THE STATE OF AFFAIRS WHICH WE ALL READ AND

HEAR ABOUT DAILY.

*and may I hasten to add, these events and revelations are not something to create partisan advantage -*

↳ THE BASIC HUMAN WEAKNESSES OF SELFISHNESS AND

BLIND LOYALTY ALL PLAYED A ROLE, TO BE SURE!

↳ BUT THERE WAS SOMETHING ELSE AT WORK WHICH SERVES

TO ANSWER THE QUESTION, "HOW DID IT HAPPEN?"

*they are Tragic and depressing for all of us.*

↳ THERE HAVE BEEN FEW TIMES IN THE HISTORY OF THIS NATION WHEN A SMALL GROUP OF MEN WIELDING SUCH TREMENDOUS POWER WERE SO ALOOF--SO REMOTE--FROM THE PEOPLE AND SO CONTEMPTUOUS OF OTHER GOVERNMENTAL INSTITUTIONS.

↳ THE CLIMATE OF "WE KNOW BEST" HAS BEEN SO PERVERSIVE THAT IT HAS LED SOME TO BELIEVE THAT THEY COULD ACT IN A WAY WHICH WAS ABOVE AND BEYOND THE LAW.

I BELIEVE THAT THOSE IN POWER HAVE LOST TOUCH WITH THE THOUGHTS AND INDEED THE ASPIRATIONS OF ORDINARY AMERICANS. ↳ AS A RESULT, THEIR SELF-RIGHTEOUSNESS BECAME THE PROPELLING FORCE OF THEIR DISDAIN FOR THE

LAW.

*But,* MORE HAS TAKEN PLACE THAN AN ABUSE OF POWER WHICH  
 DERIVES FROM "ARROGANCE OF POWER."

THESE RECENT DEVELOPMENTS HAVE CAST A SHADOW OF  
 DOUBT AND DISTRUST OVER THE ENTIRE POLITICAL PROCESS.

ITS VICTIMS ARE NOT ONLY THOSE WHO ARE BEING

*questioned or  
 indicted;*

BUT, ALL PERSONS IN POLITICAL LIFE, REGARDLESS OF

PARTY, STAND TO LOSE.

*> yet, there is no such*

CRIMES HAVE BEEN COMMITTED AND PERSONS ENTRUSTED

WITH GREAT POWER AND RESPONSIBILITY ARE UNDER THE

SUSPICION OF WRONG DOING.

*greater loss - the loss of confidence -  
 the loss of faith in <sup>to</sup> self  
 government. It is trust and  
 faith that gives meaning to  
 the social contract of popular  
 government.*

To be sure,

*we*

~~ALL OF US HERE TONIGHT~~ KNOW THAT THE LOSS OF

PUBLIC CONFIDENCE IN ~~OUR LEADERSHIP~~ CAN BE RECTIFIED

*any public official or in those who surround him.*

BY AN ELECTION PROCESS.

*L* BUT THE RESTORATION OF PUBLIC CONFIDENCE IN THE

~~INSTITUTIONS OF GOVERNMENT~~ HOWEVER, IS A SLOW PROCESS

WHICH REQUIRES CONSTANT BUILDING

*and rebuilding*

*But*

IF IT IS DELAYED, THE VERY FOUNDATIONS OF

GOVERNMENT WHICH GUARANTEE OUR FREEDOMS AND INSURE

OUR CIVIL LIBERTIES AND CIVIL RIGHTS WILL BE CALLED

INTO QUESTION.

NONE OF US CAN AFFORD TO LET THIS HAPPEN.

*There is*

*too much at stake.*

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THE AMERICAN JEWISH COMMUNITY WHICH HAS BEEN IN  
THE FOREFRONT OF THE STRUGGLE FOR SAFEGUARDING THE  
CONSTITUTIONAL RIGHTS OF ALL AMERICANS FOR SO MANY  
YEARS CANNOT ALLOW ANY EROSION IN THE PUBLIC'S TRUST  
IN OUR INSTITUTIONS OF GOVERNMENT.

↳ TO REVERSE THIS PROCESS, WE ALL MUST INSIST THAT *at least*

THE FOLLOWING STEPS BE TAKEN:

--THE SECRECY WHICH PERVADES BOTH THE EXECUTIVE  
AND LEGISLATIVE BRANCHES OF GOVERNMENT MUST BE ENDED.

DOORS MUST BE OPENED AND THE SUNSHINE LET IN.

--THE REMOTENESS OF OUR PRESIDENT AND HIS STAFF  
FROM THE PEOPLE AND THE EVERYDAY LIFE AND PROBLEMS  
OF AMERICA SHOULD BE DISCOURAGED.

--THE DRIVE FOR CENTRALIZATION OF POWER IN THE  
 WHITE HOUSE HAS OCCURRED AT THE EXPENSE OF DECREASING  
 PUBLIC ACCOUNTABILITY AND SCRUTINY OF THIS POWERFUL  
 OFFICE. THIS ENTIRE PROCESS SHOULD BE RE-EVALUATED.

--OUR LEADERS--ALL OF US--SHOULD BE ENCOURAGED  
 TO SEEK OUT NEW IDEAS, TO EXPLORE INTELLECTUAL HORIZONS

BEYOND WASHINGTON AND NEW YORK., *Above all, do*  
*commitment to the first amendment - must be*  
*maintained*  
 THESE MEASURES ARE NOT MEANT TO SOLVE A CRISIS.

NEITHER WILL THE GRAND JURY SESSIONS, THE EXPOSÉS, THE  
TRIALS, OR THE COMMITTEE HEARINGS WHAT IS NEEDED TO  
 RESTORE AND RENEW PUBLIC CONFIDENCE IN THE INSTITU-  
TIONS OF GOVERNMENT IS FOR GOVERNMENT TO BUCKLE DOWN

AND BEGIN TO MEET THE NEEDS OF THE PEOPLE *and to deal with the*  
~~People~~ *People*  
~~to be the people into the~~  
~~concern~~

WHAT IS NEEDED NOW IS A DEMONSTRATION OF GOOD  
WILL ON BEHALF OF THE FEDERAL GOVERNMENT.

{ ACTION MUST TAKE THE PLACE OF RHETORIC.

{ THE ADVERTISING SLOGANS AND ASSURANCES THAT THE  
GOVERNMENT KNOWS WHAT IS BEST FOR THE PEOPLE MUST BE

REPLACED BY GENUINE CONCERN AND WILLINGNESS TO ACT.

{ NO ONE IS ASKING MIRACLES.

ALL THAT THE PEOPLE WANT IS FOR THEIR LEADERS  
TO GATHER THE NECESSARY RESOURCES, MAKE A COMMITMENT AND  
GET DOWN TO THE BUSINESS OF HELPING PEOPLE SO THAT THEY  
CAN BEGIN HELPING THEMSELVES.

Steuerson

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