PU 2-3 VP FG 3 April 8, 1977

David A. Marcus, D.D.S. P. O. Box 2193 Palm Springs, CA 92262

Dear Dr. Marcus:

Thank you very much for your letter. I am sorry that I have not written sooner. However, with settling into my new office, the time has simply flown by without my having been able to get back in touch with everyone.

I enjoyed reading your letter and the presidential/vice presidential history. I found the article to be of particular interest. I always thought Vice Presidents were pretty important...didn't you?

Once again, I want to thank you for taking the time to write.

With best regards,

Sincerely,

Walter F. Mondale



# OFFICE OF THE VICE PRESIDENT WASHINGTON

February 7, 1977

MEMORANDUM FOR : Susar

FROM:

Mike MM

You know all those envelopes we have in the attic that have Rockefeller's frank on them, I think it would make some sense to get a black rubber stamp or some device, magic marker or otherwise for which we can black out the frank and then at least the envelopes can be used for things that we hand deliver around town as opposed to put into the mails.

F64



# OFFICE OF THE VICE PRESIDENT

March 8, 1977

Robert M. Saltzman
122 Shaw Hall
Harvard Law School
Cambridge, Massachusetts 02138

Dear Mr. Saltzman:

Dick Moe has referred to me your letter of the 22nd.

At least to date, we have chosen not to share the memoranda which were prepared by former Vice President Rockefeller's staff with others outside of the staff. Most of the information provided was compilations of various documents and manuals on how to operate in the executive branch from a purely mechanical point of view, covering such things as transportation, filing systems, etc. To the best of my knowledge, the kind of information which you are seeking relative to Vice President Rockefeller's view of a day-to-day job was transmitted orally by Vice President Rockefeller to Vice President Mondale and there are no memoranda or notes on those meetings.

I am sorry that we can not be more helpful. With best wishes,

Sincerely,

Michael S. Berman
Counsel to the Vice President

ROBERT M. SALTZMAN 122 SHAW HALL HARVARD LAW SCHOOL CAMBRIDGE, MA 02138



February 22, 1977

Mr. Richard Moe (Attn: Christine Delia) Office of the Vice President Old Executive Office Building Washington. D.C. 20501

Dear Mr. Moe:

I have a request which I hope is not an unreasonable one.

In December, when you were in Cambridge to attend the Kennedy Institute Conference of campaign managers, I gave you a copy of my Dartmouth College Senior Fellowship thesis on the Vice Presidency. I am currently revising that study and would find extremely helpful the basic materials on the Vice Presidency which Vice President Rockefeller provided specifically to aid Vice President Mondale during the transition. (If I am not mistaken, these materials are similar to the ones prepared by all members of the Cabinet at the request of President Ford.) My particular interest is in the way Vice President Rockefeller explained to Vice President Mondale what he viewed as the day-to-day role of the Vice President.

Of course, I would be delighted to provide you with another copy of my study once the revisions are completed. I appreciate your trouble.

Sincerely,

Robert M. Saltzman

Robert M. Saltzmz

MEMORANDUM

OFFICE OF THE VICE PRESIDENT

WASHINGTON

To: Dick Fm: Gail

One thing that would be helpful to the issues staff would be to review the transition papers that were prepared for the various Cabinet members. I thought that you might have a set that we could review for background purposes and in our monitoring of agency activities. Would it be possible for Christine to dig that stuff out for us so that we could get going on it while WFM is out of town?

512/ 345-1828 | Australia 512/ 259-1828 | home 512/ 345-3566 | phones 471-7891 - office

January 5, 1977

MEMO

TO: Secretary-Designate Marshall

FROM: Paul Jensen

RE: The Department of Labor and the Carter Administration

Agenda

After reviewing the suggested Carter Administration agenda, a number of specific strategic and programmatic additions can be added that will fill out and strengthen the proposed Administration activities. For convenience of presentation the recommendations are structured according to the outline of the suggested Carter Administration agenda.

## I. Special Events

## A. The Inaugural Address

Your suggestions have already been transmitted but it would be helpful to review Pat Anderson's text in order to check for proper themes or provide corrections and updates.

# B. Presidential Trips

If the President decides to travel across the country in mid-March at least one of the highlighted events should be one that focuses on unemployment and building public support for the jobs program. Such an event could be meetings with people in Job Corps centers or who are working on public works or public service employment projects. These would stress the nation's unemployment problems and the remedy of productive job creation spending. Another theme to be developed could be the importance of making these programs work.

To emphasize the importance of the Cabinet, the appropriate Cabinet officer could accompany the President.

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If Cabinet field trips are used, the Secretary of Labor should also follow through in emphasizing jobs and the Administration's commitment to full and productive employment.

#### II. The Party

## III. Diplomacy and National Defense

15-16. Presidential U.N. speech - some reference to U.S. concern over the "politicization" of international organizations, specifically the ILO should be made. It may well be that such a comment could be made in the context of the role of international organizations or human rights. The U.S. announcement of intent to withdraw from the ILO if the current situation is not ameliorated makes it reasonably significant that some reference be made to this issue. This may also be a forum in which the U.S. concern over illegal immigration can be presented. The adverse impact of illegal aliens on U.S. employment suggests the need to address the question in at least one international forum. However, since it is in large measure a domestic policy problem, the announcement of a White House Conference or Commission on Immigration and Employment can be announced in the context of domestic economic policy.

# IV. Budget

In addition to the need to work out the mechanics of the FY 1978 budget preparations and appeals, early signals on ZBB would be helpful. The Carter agenda gives the impression that legislative action is required for implementation of ZBB. This is not the case. A specific outline of new budget procedures should be provided immediately since budgeting for FY 1979 will begin shortly in the Departments.

## V. The Economy

3. The Vietnam veterans proposal should and has been fleshed out to provide some concrete programmatic initiatives, e.g., a review of all manpower programs to incorporate veterans preferences, increased funding for employment outreach programs for veterans, giving visibility and broad responsibility to the new position of Deputy Assistant Secretary for Veterans Affairs at the Department of Labor, and creating a subcabinet task force on veterans affairs that would emphasize employment.

#### 6. Announcement of Anti-Inflation Proposals

In presenting such a program, it ought to be considered whether or not it can be used as an opportunity for diplomatic jawboning on wage restraint. Also a commitment to a Labor/Management Advisory Committee or a comparable institution for labor management cooperation could be presented, and an interest could be expressed in rationalizing the collective bargaining schedule as well as collective bargaining in the construction trades. As a legislative matter, the construction industry issue would be tied to situs picketing.

#### VI. Legislative Agenda

With respect to labor legislation, Congressional initiatives, the AFL-CIO agenda, and the Administration's own strategy on these issues will determine in large measure what will move through the 95th Congress. There appear to be two categories of issues. legislation that will be introduced or reintroduced without hearings and has a high probability of passage, particularly with Administration involvement and support. This includes minimum wage legislation, black lung benefits, and the strengthening of mine safety legislation which is also tied to the transfer of the Mine Safety Enforcement Administration from Interior to Labor. Second, legislation that may pass depending on a number of factors including the Administration's position and strategy for managing This includes, Federal standards for workers compensation and Taft-Hartley reform, e.g., situs picketing, 14(b), expanded coverage, and procedural change.

The longer term legislative goals incorporates a youth initiative that may in fact be a short or near term goal and fails to include a major effort for a more comprehensive employment program. With respect to a longer term employment policy it would be useful to announce as part of the recovery program an intent to establish a special projects task force to begin work immediately for FY 1979 programs.

## VII. Regulatory Reform

A. Any regulatory reform program would also integrate either basic or administrative reform in OSHA, ERISA, and mine safety. B. Any mandate to HEW on welfare/jobs reform should be a joint mandate to HEW and Labor.

#### VIII. Reorganization

A third category for reorganization should be provided. This would be economic reorganization. It would focus on establishing flexible goals, mechanisms for coordinating both fiscal and monetary policy and macro and micro policy, long range economic planning, and bringing together more formally domestic and international economic decision-making.

#### IX. Miscellaneous

B. Minority Group Activities

This should include consideration of EEO agency consolidation.

C. Senior Citizen's Initiative

This should incorporate a proposal for expanding the funding for the Older Americans Act in either FY 1978 or '79.

FE

April 12, 1977

F65

Hr. Herbert J. Richmond 1101 Chanticleer Lane Hinsdale, Illinois 60521

Dear Mr. Richmond:

Thanks so much for taking the time to share your views with me on executive branch staff reductions.

I greatly appreciate knowing your thoughts. As you know, the Carter-Mondale administration is seeking the advice of people from across the country in developing our policies. You may be sure that I will keep your comments in mind.

Again, thank you for taking the time to write. With best regards,

Sincerely,

Walter F. Mondale

August 29, 1977

Raymond C. Jones 930 West Compton Blvd. Compton, CA 90220

Dear Mr. Jones:

I hope you will excuse my long delay in responding to your request for assistance in obtaining an SRR loan. During this period, I was attempting to determine the limits within which action on my part would be permissible, in an effort to assist you to the greatest degree possible.

I have been informed by our Counsel's office that it would be inappropriate for me to intervene at all with the SBA on your behalf. Stringent rules of ethics which the President and Vice President require for their staffs prohibit intervention in the adjudicative or application process at any stage. I regret that I cannot assist you in this regard and hope that you will feel free to get in touch with me if I may be of help in the future.

With warm eggards,

Sincerely,

Lawrence R. Oliver Special Assistant for Legislation

LRO: csp

Coordinating

Expediting

JULY 22, 1977

MR. LARRY OLIVER
OFFICE OF THE VICE PRESIDENT
OLD EXECUTIVE OFFICE
WASHINGTON, D.C. 20500

DEAR MR. OLIVER:

IT WAS A PLEASURE MEETING YOU BY TELEPHONE. IN REGARDS TO OUR DISCUSSION, I AM FORWARDING A COPY OF THE SBA PACKAGE TO YOU. ENCLOSED, PLEASE FIND COPIES OF THE FOLLOWING:

- 1. THE ORIGINAL SBA PACKAGE- Please note that updated financial information was added. T here is a 'Projection of Operations and Cash Flow' and 'Financial Statement' as of March 31, 1977. The data originally submitted was outdated and estimated rather than actual.
- 2. LETTERS OF DENIAL OF SBA DIRECT LOAN NOTE THE DENIAL WAS BASED ON LACK fo adequate working capital and assurance to repay loan even after pledging my personal holdings.
- 3.AN INDEPENDENT APPRAISAL OF 'CALIFORNIA WILLOWS' REAL AND PERSONAL PROPERTY.
- 4. TAX BILL ON SAID PROPERTY
- 5. STATEMENT OF FINANCIAL DISTRESS OF RAYMOND C. JONES.
- 6. A RECENT ARTICLE FROM A LOCAL NEWSPAPER- I assure you that our enterprise is not of this caliber.
- 7. A PICTURE BROSCHURE OF THE FACILITY- Previously the 'WILLOWS CALIFORNIA'.

SINCE THIS IS A DIRECT LOAN APPLICATION, I FEEL THAT IT COULD BE WORKED OUT IN THE WASHINGTON OFFICE AND THAT YOU COULD PUT ME IN CONTACT WITH THE APPROPRIATE PERSONS TO INSTITUTE THE LOAN. I AM MORE THAN GLAD TO COME TO WASHINGTON TO DISCUSS AND CONSUMMATE IT AT YOUR CONVENIENCE.

YOURS TRULY.

RAYMOND C. JONES.



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