ACCJ CRYSTAL BALL

Dec. 2, 1995

THANK YOU VERY MUCH. JOAN AND I ARE HONORED TO BE HERE WITH YOU AGAIN TONIGHT, FOR OUR THIRD TOUR AROUND THE DANCE FLOOR AT YOUR ANNUAL BALL.

THE ACCJ IS ONE OF THE MOST DYNAMIC AMERICAN CHAMBERS IN THE WORLD, AND WITH GOOD REASON. JAPAN IS OUR MOST IMPORTANT ECONOMIC PARTNER, AND THIS ORGANIZATION REPRESENTS THE BEST OF THE U.S. PRIVATE SECTOR DOING BUSINESS IN JAPAN'S OFTEN CHALLENGING MARKET.

I HAVE BEEN IMPRESSED TO SEE THAT THE CHAMBER IS NOT ALL BUSINESS. YOU PROVIDE A BROAD RANGE OF ACTIVITIES TO HELP BUSINESS-PEOPLE AND THEIR FAMILIES BECOME MORE FAMILIAR WITH JAPAN. I APPLAUD THAT BROAD-RANGING EFFORT, WHICH ADDS TO YOUR STRENGTH BY MAKING LIFE FOR YOUR MEMBERS MORE REWARDING.

AND YOU SPONSOR EVENTS LIKE THIS THAT BRING US TOGETHER FREQUENTLY.
SO WE ARE AMONG FRIENDS AS WE GATHER HERE TONIGHT.

1995 HAS BEEN A BUSY YEAR. RATHER THAN LIST THE MANY
ACCOMPLISHMENTS WE HAVE ACHIEVED TOGETHER, LET ME SIMPLY WISH YOU ALL THE
BEST IN PRESSING FORWARD WITH THE WORK WE HAVE BEGUN. MAY 1996 PROVE TO
BE BETTER STILL.

LET ME CLOSE WITH A SIMPLE PHRASE THAT REMAINS SO TRUE TODAY: THIS IS THE MOST IMPORTANT BILATERAL RELATIONSHIP IN THE WORLD (pause...) BAR NONE.

(I'M NOT SURE WHO COINED THAT PHRASE, BUT I HEAR IT ECHO IN THE HALLWAYS OF MY HOME FREQUENTLY. I GUESS THE SPIRIT OF RESIDENTS PAST COMES VISITING THIS TIME OF YEAR.)

IT IS NOW MY PLEASURE, AND A GREAT HONOR, TO INTRODUCE THE NEW ACCJ
PRESIDENT AND BOARD OF GOVERNORS. BEFORE I DO SO, I WANT TO THANK <u>TOM</u>
JORDAN AND ALL CURRENT MEMBERS OF THE BOARD FOR THE TREMENDOUS WORK

THEY ARE DOING. THE AMERICAN COMMUNITY IN JAPAN APPLAUDS YOUR SUCCESS IN PRESSING FORWARD WITH THE CAUSE OF AMERICAN BUSINESS IN JAPAN.

WE LOOK FORWARD TO CONTINUING THIS EFFORT TOGETHER WITH THE NEW ACCJ LEADERSHIP --

[Names to be read from ACCJ list -- allow time for applause.]

(You then give a toast to ACCJ's success in the next year, and you and Joan lead with the first dance.)



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