December 1st 1897.

Hon. D. S. Lamont,

Vice-President, Northern Pacific Railway,

New York City.

My dear Colonel Lamont:-

Your latter of the 23rd, with enclosing was duly received. The letter to the Pank is admirable. Officther Pacific is having very large earnings, and Mr. Hellen's ecolors to Gut the operation of the road on the same methods as our own begin to show some satisfactory results. I am satisfied that the public worn receive a quarterly dividend, commencing January first, Corthe obree remaining quarters of the year, of 15, which would en 3 5 the year, better than anything else, and there seems no possible ration for doubting the Company's ability to continue this during the acceeding year. The outlook for business to Alaska is getting better every day, and the Northern Pacific and Great Northern should carry fully three fourths of this husiness. I think it a conservative estimate to place the increase for the year beginning July 1st next fully \$1,500,000. higher than those for the current year. There is no accasion for spending any more money on the Railroad, and with proper economy in operation, most if not all of the increase should be added to the net earnings of the Company. . This would leave something hundsome for the Cormon if It was so desired.

Mr. Mellen leaves for New York tonight, and I am leaving for

the Pacific Const, to be gongones this two weeks.

Yours very truly,