

Montana National Bank

United States Depository

Helena, Mont. 7/15 1893

JOHN T. MURPHY, President.
R. L. McCULLOH, Vice President.
A. L. SMITH, Cashier.
E. B. WEIRICK, Asst. Cashier.

C. A. BROADWATER, President.
L. G. PHELPS, Vice President.
R. L. McCULLOH, Cashier.
A. L. SMITH, Asst. Cashier.

James Hill Esq
Saint Paul,
Dear Mr Hill:

Mr Cannon writes me in acknowledgment of a commⁿ-con-
taining some information about him, though, the indebtedness of the estate has
been decreased, remarking

"I have read with interest of your commⁿ-con-
may call on you, later on, to reduce its indebtedness somewhat, I hope
you will be able to dispose of more property from time to time & gradually
reduce its indebtedness to no more than \$100,000."

The indebtedness is as follows:-

Chas. N. D.	100,000.00	matures April 1/93
do	100,000.00	" July 21/93
Central Trust Co	150,000.00	" do
Manhattan Trust Co	50,000.00	" do
J. Kennedy & Co	50,000.00	" do

\$450,000.00 secured by

2500 Sh. Mont N.D. Stock, appraised at low valuation of \$125. = \$325,000.
3800 Sh. J. G. W. & Co Stock, at par would be worth \$380,000

Whilst the M. People have such good security, we continue
\$1705.00

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Paying interest when due, it seems to me they should carry me along until money can be realized, my desire is to pay off indebtedness it certainly gives me more anxiety, worryment, whilst it exists, than anyone else.

Enclose you find copy of letter sent Mr. Garrison which wish you would kindly read, it shows how I am situated, if our Mr. friends want money can only raise it, by time the notes mature, April 1st & July 21st, by disposing of U. S. N. O. S. S. stock, without your valuable assistance that will be impracticable, recently talking with Mr. Johnson about the value of the stock he told me he considered it intrinsically worth now \$25. per share, my desire has been, vis, to hold on to the stock in accordance with your advice, but if I must reduce my indebtedness when it next matures my only show to do so will be with your valuable assistance to dispose of the stock, if you with your usual kindness, will interest yourself in requesting the holders to renew the paper, as it matures, with such time as it can be reduced, eventually paid, undoubtedly they will do so, but otherwise each of them may call on me for money in that event, unless stock is sold, I cannot meet their demands.

Transmit you herewith a statement showing

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reduction made in indebtedness to 1st inst: - considering how difficult everything has been believe the sparing to be an unexpectedly good one to the friends of the estate.

I am sorry to trouble you when you have so much business of your own to occupy your valuable time, but you have ever shown such an interest in the estate, & friendly spirit in kindly proffering your valued assistance that I feel dependant upon you to aid me in matters of this nature, which I endeavor, as much as lies in my power, to avoid troubling you, appreciating the value of your time, cannot do otherwise now than ask you to aid me in this matter by having our New York friends send for me, or else dispose of the C. G. M. & S. Co stock with proceeds reduce indebtedness there, whichever of these propositions your judgment approves of can only be carried out by me, I feel, through you.

You will oblige me by reading the copy of my communication to Mr Cannon carefully, hoping that at an early date as suits your convenience you will favor me with a reply.

Yours Truly
R. L. McCulloh

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May 24 1892. Bills Payable @ 6% 218,896.25
do 7% 4,000.
do 8% 70,767.50
do 10% 401,363.21
Accrued Interest 9,859.50
Accounts 2,341.74
Less Cash on hand 707,228.20
Net Indebtedness May 24, 92. 6,844.37
\$700,383.83

Feb 1 93. Bills Payable 6% 514,869.05
do 7% 25,000
do 8% 20,667.50
do 10% 69,347.95
Accrued Interest 10,917.11
640,801.61
Less Cash 16,279.91 624,521.70
Reduction \$75,862.13

Reduction in yearly interest \$17,981¹⁵

Personal

A. W. Cannon Esq
Post Office National Bank
New York

Dear Mr Cannon:

Concerning your favor of Jan 21st
Regarding reduction of indebtedness, which you allude to, my dependence
is upon your carrying me along until such time as money can be
raised, without exercising my desire to reduce M. indebtedness
at the earliest possible date, & to accomplish this have already made
every possible effort to dispose of what is in my hands as Treasurer
I have made two attempts, in a confidential way, to sell the bank
stock, but neither of these materialized, one proposition was under-
taken by Phelps but, without even making the effort which he con-
templated, he abandoned the option, the other proposition was made to
E. S. Brigham but when he submitted it to his M. relatives, they
declining to advance the money required, they returned me all docu-
ments, promising me faithfully that he, his relatives, would treat
the matter in the strictest confidence, this assurance was also given
me by Phelps, he seemed very anxious to be at the head of this bank
& when the option was given him appeared sanguine that he
could make the deal, but disappointed me by not even making

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the effort, he intended to make, to raise the money East, in each case agreed to return 100 shares for the Estate & with Deligman furthermore accounted, at his request, to be Vice Pres if he made the deal & became Pres. The bank stock was appraised by the Comptroller, Phelps, Marston & Tuttle, at \$1.00 per share & my opinion to Phelps & Deligman was at this price, lower than its value, but my anxiety is so great to reduce indebtedness that you will be willing to do anything, within reason, to accomplish it, in Deligman's case my understanding was, if he consummated the deal, your bank was to be ours. My correspondent, in Phelps case made no stipulation of this character for the obvious reason your feeling towards him is not of such a nature as to justify it.

Real Estate cannot be disposed of here now, whenever an opportunity offers endeavor to sell at some price, do not let it prevent a sale, but have not disposed of any yet, have completed some sales made some years ago, by collecting final payments & receiving deeds, but the money received has not amounted to much, property owners condemn prices at which have offered real estate, merely mention this to indicate the obstacle in making real estate sales does not exist with the Executors, after the Probate is commenced am hopeful that some activity may develop in ground

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but this feeling, for the present year, is not shared by real estate dealers generally, they do not look for much demand for at least another year, that a good demand will eventually exist no one doubts but for the present all I can do is to pay taxes & take advantage of every opportunity offering to make a sale.

A ranch on San Luis, very near Great Salt, appraised at \$10,000. have offered twice to prospective purchasers at this price but it has been refused, Mr Paris Gibson, one of the appraisers, thinks the property this year is worth more but the difficulty is to get a purchaser.

The Quadrante Group, Robert, now appraised at \$100,000. for Mr Hill's Estate interest, have given Mr W. J. Clark an option on it, with Mr Hill's assent, & signature appraised for \$115,000. the option expiring April 15th, on which date if Mr Clark takes the property he is to pay $\frac{1}{3}$ cash & give good negotiable promissory notes, to be approved by Mr Hill, for the remainder payable $\frac{1}{3}$ in 12 mos, the remaining $\frac{1}{3}$ in 24 mos, with 6% int. Mr Clark is to express anywhere not in than & Apr¹⁰ on the claims, in the event he does not take them they will then be in shape to offer another purchaser, when one offers, which they were not when he took hold of them in December.

Should the sale go through the Estate will realize \$57,500.⁰⁰

The Mining Shares of Estate in Col. Brown 1500 Shares, & D. Langer 1333 1/3 Shares, have been disposed of, the money for the latter sale, however, has not yet been received.

The Cattle Herd will not much more by shipping, selling than could possibly be obtained by selling the interest entire, such a procedure I would certainly be opposed to, as would consider it a sacrifice of an interest which is the most profitable dividend I ever saw in my possession: I think can reasonably calculate, as I suppose, get receipts from this source during the year but do not anticipate any of the money will be available before September.

The Hotel Boardwater came out ahead on operating expenses last season, it would be suicidal to the interest of the estate to close it this year. My design is to run it under the same management as last season, but the expenses will be reduced to a minimum. My expectation is the hotel will do better than it ever has before, if permanently closed the effect would be to injure the town & diminish the hotel tax & vice versa as an unprofitable investment, there is no doubt about its paying its operating expenses, & my hope is it will.

do better,

Having failed in disposing of the bank stock all
I have now that might find a market is the Great Falls Water Power
Coast Life Co Stock, Mr. Will advised me to hold on to it, except in my
dear, but will write him the mail about selling some, if not all, then
what he says about it, Mr. James Gibson told me recently that he con-
sidered the intrinsic value of the stock as \$100 per share, if such a
price could be realized the proceeds of \$50,000, would put the estates
indebtedness in such shape that it would not worry me even if
oppressed me incessantly notwithstanding the W. indebtedness of
Chas. W. 200,000 }
Central Trust Co 150,000 } still amply secured by collateral of
Manhattan Trust Co 50,000 } Great Falls Water Power Co Stock appraised at a
J. Kennedy & Co 50,000 } less valuation of \$100. = 325,000.
\$450,000 } \$200 G. F. W. P. Co Stock at par
would be worth 380,000

Showing margin for large depreciation in value of G. F. W. P. Co stock
still ample collateral for the indebtedness remaining -

Unless Mr. Will can agree me in disposing of G. F. W. P. Co
stock am frank to say I cannot see any way of materially reducing
W. indebtedness for the present, it would be poor policy in me
to attempt to borrow money here @ 10% to reduce 6% money in W.

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It you would not desire me to do so, probably could not raise more than \$5000 & possibly not that much, nor am I borrowing money from any bank in this State, on the contrary have a credit balance constantly in the Montana N.D.

The expense of handling the estate as far as I can will accomplish the purpose. Mrs. Macpherson receives an allowance of \$300⁰⁰ per mo ready of the children & my - mother, \$100⁰⁰ per month, the property is all in good shape & which I continue to meet the interest payments, I furnish ample collateral for loans. Sincerely hope that you will carry my point each time as it may be convenient to reduce my indebtedness with you, otherwise must dispose of Great Falls stock as much as I can in getting money from that source, do not see how can make any reductions before the coming fall.

Trusting that you will make a special effort to help me out in all matters pertaining to the Estate,

I remain
Sincerely truly
Yours
J. M. Culver