



Max M. Kampelman Papers

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AS READ

REMARKS BY
AMBASSADOR MAX M. KAMPELMAN

HUBERT H. HUMPHREY INSTITUTE FOR PUBLIC AFFAIRS
UNIVERSITY OF MINNESOTA

Minneapolis, Minnesota

May 30, 1986

I am pleased to be returning to Minnesota and to its University. The memories of my days here are dear. It was here that the opportunities for a full life opened their doors to me. It was here that I learned the importance of physical and mental discipline. It was here that I became nourished in the vitality of democratic government. It was here, as I earned two graduate degrees, that I discovered the richness and beauty of teaching. And it was here that I met my most cherished friend and teacher, Hubert Humphrey.

On October 20, 1983, at the groundbreaking for the building on campus that carries his name, I spoke on "Hubert H. Humphrey: A Realist in Pursuit of Ideals." It is a pursuit which continues for those of us who were inspired by his life and commitments. It is a subject I wish to explore with you further today, as we dedicate this building, with special attention to the world in which we live.

There is a 19th Century Yiddish tale of a man who went to the tailor in his small village and ordered a pair of trousers for himself. He was measured; he returned a week later and learned that the pants were not ready. He returned the next week and they were not ready. He returned the third week and the same story. There was growing exasperation. And a repeat during the fourth and fifth weeks. Finally, after six weeks the pants were ready. The customer, irritated but now philosophical, turned to the tailor and said, "Listen, it took God only six days to make the whole world. Why did it take you six weeks to make just this one pair of pants?" The tailor patiently took his customer to the window of his shop, pointed outside and explained, "Yes, but look at that world, and then look at this fine pair of pants!"

As you and I look at this world, it falls seriously short of our hopes. In my younger years, "One World" was our expectation, and we thought it to be a realistic expectation. It was required, we thought, by technology and the communications revolution. We had learned as a nation, it was said, of our error in not joining the League of Nations. We, therefore, helped create the United Nations, which would bring us to a world community in peace.

Yet today there is no world community. The people of Switzerland in a recent referendum overwhelmingly said they would not join the United Nations. Many others, even in our own country, if given the choice, would say, "Stop the world--I want to get off!" There seem to be disappointingly fewer values universally shared by all governments.

From the beginning, the United Nations included states that rejected the humanitarian values that permeated the Charter of the United Nations. The United Nations, as Jeane Kirkpatrick has pointed out, cannot preserve values not shared and supported by a vast number of its member states. Hijackers and terrorists and those who support them challenge conceptions of a natural harmony of interest among governments. Yet the United Nations has been unable to agree on any effective language or even definition to deal with the problem.

These are dangerous times. They will require our inner strength, understanding, and faith; and, most important, they will require the energy and intelligence of the student generation now coming into its own. Each generation faces its own unique challenges. But through the ages they appear to have one common characteristic.

Men and women seem capable of mobilizing their talents to unravel the mysteries of their physical environment. We have learned to fly through space like birds and move in deep waters like fish. But how to live and love on this small planet as brothers and sisters still eludes us. In every age, that has been the essence of the challenge. It remains so today. The immense challenge of our age, the nuclear age, is to find the basis for lasting peace among the peoples of the world so that they might live in dignity.

You have heard that I have had the privilege, since 1980, of heading two separate American delegations in international negotiations, under two Presidents. The task common to each was to negotiate with the Soviet Union.

In 1980, I was asked by President Carter to represent the United States at a 35-nation meeting in Madrid, which lasted for three years. Its agenda was governed by the Helsinki Final Act of 1975, an agreement whose justifying principle was that "detente" would be the premise of

East-West relations. But "detente" turned out to be an illusion. Soviet repression of human rights was (and is) taking place on a massive scale; political and religious dissidents were (and are) imprisoned, often in slave labor camps and psychiatric hospitals; government-sponsored anti-Semitism was (and is) highly evident; emigration promised under the Agreement declined to its lowest levels; 120,000 Soviet troops continue to brutalize Afghanistan and its people; and Soviet support and training of terrorists conspicuously continues unabated.

And sixteen months ago, President Reagan asked me to head up the United States arms reduction negotiating effort in Geneva. Here, as in Madrid, our nation is attempting to find a way of coping with a negotiating partner selective as to which part of its international commitments it wishes to respect.

A tale here comes to mind of the lion, the eagle, the bull and the bear who came to a meeting to discuss disarmament. The lion, looking at the bull, proposed the abolition of horns. The bull, looking at the eagle, urged that wings be abolished. The eagle, examining the lion's anatomy, called for a universal removal of claws. The bear, listening to all of these proposals, took a more

conceptual view: "Let us abolish all those things that represent the militarization of our society and let us instead have one big global hug," he urged.

A former Ambassador to the Soviet Union, Charles Bohlen, used to say that there were two classes of people he knew were lying--people who said whiskey didn't affect them, and those who claimed they knew how to negotiate with the Russians.

Some writers tell us that the Russians are inscrutable Orientals, products of a mysterious culture we can never hope to understand. Others refer to the root cunning of Russian peasants as explanation for their government's behavior. Still others portray the Russians as innocent, unsophisticated peasants, suspicious of foreigners, whose land has been overrun in the course of history by bloodthirsty invaders. The Swedish economist, Gunnar Myrdal, predicted that the West would make a mess of its diplomacy with the Russians because we would assume they are gentlemen and make agreements they had no intention of carrying out.

My colleagues Paul Nitze and Eugene Rostow refer to the expertise of Sir William Hayter, who once served as

British Ambassador to Moscow. Sir William remarked that negotiating with the Soviet Union was like dealing with a recalcitrant vending machine. Sometimes it helps to put in another coin. Occasionally, it is useful to check the machine or even to kick it hard. But the one procedure which never seemed to do any good, he said, was to talk to it.

The fact of the matter, of course, is that all and none of the above are true. The Russian culture is a strong and distinct one, and we should do our best to understand it. The Russian people are a gifted people who have made an extraordinarily rich contribution to literature, art, music, and learning. The Russian community is historically a deeply moral and religious one. The old-fashioned Russian thinkers did not suffer from inferiority complexes and neither does the modern Soviet. Furthermore, the Soviet diplomat is a highly intelligent and well trained professional.

The issue in the forefront of the international crisis is not the character and culture of the Russian people, or of the other people who have been forcefully incorporated into the Soviet empire. Government policy is made by governments; and that of the Soviet Union is a

dictatorship controlled by the Communist Party, with conspiratorial anti-democratic roots and experiences. It has survived longer than its neighbors anticipated; and it continues apparently to be bolstered by a Marxist-Leninist faith which takes comfort in the historic inevitability of its destiny, an inevitability which justifies violence as necessary to hurry history along.

The Soviet Union is, today, a massive military power. It is aggressive and repressive. Its objectives are clearly in conflict with Western political objectives. The word "conflict" is, furthermore, the essential reality of Soviet ideology. Our task, especially in this nuclear age, is to understand and somehow to persuade those who govern the Soviet Union that conflict cannot be permitted to extend itself into violence, lawlessness, terrorism and aggression. Our survival as a civilization depends on that mutual understanding.

Where the interests of the Soviet Union and the United States are identical, or close to being identical, it is not difficult to reach an agreement. Thus, it is not difficult to sell grain to the Soviet Union when it wants to buy grain. The Non-Proliferation Treaty of 1967 was quickly arrived at because both of us had the same interest in keeping the nuclear club small.

But where profound policy differences are at issue, the essence of the conflict comes to the fore. Lenin believed the interests to be irreconcilable, and this Leninist theme was repeated in the recent 27th Soviet Congress. Here, I believe, is the crux of the problem, particularly given the legitimacy of violence under Leninism.

The tensions between the United States and the Soviet Union are described by many as "great power rivalry," somewhat like the rivalry of two heavyweight prizefighters in the ring. Such a view is seriously misleading, because it treats the interests and objectives of the two countries as equally legitimate. The arsonist and the fire-fighter are not on the same moral, political, and legal plane. There is a life and death distinction between Western humanitarian values, which Leninists would destroy as "bourgeois," and the totalitarian dehumanizing values that characterize the Soviet system.

Moral neutrality can be the enemy of moral and human values. Our country has a meaning and purpose, which we are determined to preserve. With the continued exhaustion of Europe from two world wars, the United States is the one nation on which the preservation of liberty depends.

Only the United States today stands as a counterforce to Soviet military power.

There are some who respond to the danger to us represented by Soviet military power and theology by ignoring or rationalizing its existence. That would be dangerous for us. There are others who are so overwhelmed by the difficulties as to place all of their trust in our military power and its use alone. Indispensable as military strength is to us, that view carries with it the seeds of tragedy as well. We dare not and cannot blow the Soviet Union away. We cannot wish the Soviet Union away. It is here, and it is militarily powerful. We share the same globe. We must try to find a formula under which we can live together in dignity.

The Soviet Union is not likely soon to undergo what Jonathan Edwards called "a great awakening," or see a blinding light on the road to Damascus. Yet, the imperatives for survival in the nuclear age require us to persist--through the deterrence that comes from credible military strength, through dialogue, through criticism, through negotiation coupled with political will, national cohesiveness, and self-confidence--to persist in the search for understanding, agreement, peace.

To negotiate is risky. It is, in the words of Hubert Humphrey, something like crossing a river by walking on slippery rocks. The possibility of disaster is on every side, but it is the only way to get across. Our country must be guided as a nation by what John Adams wrote in 1809: "If I had refused to institute a negotiation or had not persevered in it, I should have been degraded in my own estimation as a man of honor." Today, too, the object of diplomacy in a democratic society, indeed the supreme achievement of statesmanship, is patiently, through negotiation, to pursue the peace we seek at the same time as we protect our vital national interests and values.

We trust our negotiating efforts will produce results, and we are working for results. By the nature and complexity of the issues we face, however, we must also appreciate that even with agreement, we will still be nearer to the beginning than to the end of our pursuit.

Our effort must be to persuade those who today lead the Soviet Union that just as the two sides of the human brain, the right and the left, adjust their individual roles within the body to make a coordinated and functioning whole, so must hemispheres of the body-politic, north and south, east and west, right and

left, learn to harmonize their contributions to a whole that is healthy and constructive and coordinated in the search for peace with liberty.

We hope the leadership of the Soviet Union will come to accept that it is in its best interest to permit a humanizing process to take place within its society. We hope the time will come when Soviet authorities comprehend that repressive societies in our day cannot achieve inner stability or true security. We hope they will come to understand the need to show the rest of us that cruelty is not an indispensable part of their system. We hope they will come to realize that the Leninist aim of achieving Communism through violence is an anachronism in this nuclear age. We hope, but we cannot trust.

We can afford to hope. We have the strength as a nation to include that hope as an ingredient of our policy, even as we understand its limitations. Let us remember Hubert Humphrey's words that "a strong nation can always afford to be considerate. A strong people can always afford to seek peace. Only the weak are arrogant and petulant."

We are a confident people; and with good reason. We

are proud of our past and of our accomplishments. We have learned that our values are in integral part of our material well-being and that these are an inspiration for others who seek liberty and decency for themselves. We have every reason to be confident of our future. We know that our pioneering days are not over.

Our inventors, innovators and entrepreneurs are the 20th and 21st Century symbols of our pioneering tradition. A few statistics from our recent economic recovery tell the story. Last year, more than 650,000 new corporations were established in the United States. We have generated more than 9 million new jobs in the past five years. In 1983 alone we committed more than 2.8 billion dollars in venture capital start-up costs. More than 6 million American homes now have personal computers, and that number is dramatically increasing and is supplemented by an untold number of computerized schools, offices and factories.

The strength of our values is supported by our military and material strength; and our material benefits become possible and real as a result of the human values that guide us as a people. These strengths are inseparable. They are also indispensable for successful diplomacy.

American foreign policy must have its roots in our values if we are to attain the extraordinary public support necessary in a democracy for foreign policy to be effective. Diplomacy today must include the deterrence of military power as one of its essential ingredients. If the possession of power, furthermore, is to be effective as a deterrent, perhaps its most vital function in foreign policy, there cannot be a renunciation of its use in the pursuit of our national interests and values. We are, in fact, in a period today in which this issue may well be the ultimate determinant in whether we can achieve the peace with dignity which we seek.

It is time for our genius as a people to rise to the challenge and to find a revitalized American consensus in support of our values and our national security. With human dignity as the lodestar of American policy, we must lift ourselves above the polarity and divisiveness that too frequently become characteristic of partisan politics. We need social cohesion in support of the defense of our values, our security and those of our friends. The primary task of leadership today is to rebuild the vital American political center which James Madison argued for in The Federalist Papers and which has kept us united in the face of our adversaries.

All of us, and the American society we have created, fall short of our aspirations. We grow by stretching to reach them. As we do so, however, let us be reassured by the conviction that the future lies with freedom because there can be no lasting stability in societies that would deny it. Only freedom can release the constructive energies of men and women to work toward reaching new heights. A human being has the capacity to aspire, to achieve, to dream, and to do. We seek these values for all human beings. These aspirations are consistent with the onward movement of history toward a higher form of civilization. It is our obligation to pursue them.

Thank you.



PROSPECTS FOR PEACEMAKING

*Rethinking National Security
and Arms Control*

*A continuing program
of the Hubert H.
Humphrey Institute of
Public Affairs of the
University of Minnesota
in cooperation with the
Committee for National
Security, Honeywell Inc.,
and the League of Women
Voters of Minnesota.*

Hubert H. Humphrey
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909 Social Sciences
267 19th Avenue South
Minneapolis, MN 55455
(612) 376-9789.

May 23, 1986

MEMO

TO: Ambassador Max Kampelman
FROM: Jayne Marecek, Project Director, Prospects for
Peacemaking
RE: Colloquium: "Waging Peace"

We are all so pleased you will join us in "Waging Peace" colloquium at the Humphrey Center from 8:15 a.m. to 9:45 a.m. on Tuesday, May 27th.

The colloquium is part of a two year-plus project, Prospects for Peacemaking, a unique citizen-based effort to rethink national security and arms control. One unusual aspect has been the involvement of Honeywell, Inc. as a full partner and major funder.

In 1984, we had a series of activities in the metropolitan area; in 1985 through the present we have had ten ongoing projects around the state of Minnesota.

The project has received a great deal of attention and we are now beginning a national project and hope to have projects in four cities by the end of the year.

Our goal is to give citizens a voice in security policy. To accomplish that goal, we believe we must -

- Work across political and philosophical boundaries
- Work with unlikely allies
- And reassess the division of labor between citizens and specialists, giving citizens the power to frame the agenda.

The meeting on Tuesday will demonstrate our special brand of public engagement. We will be seated around a table and all participate in a free-flowing discussion of security issues. Attending will be a diverse group of citizens representing a wide range of views and beliefs. Steve Young, dean of the Hamline University Law School will moderate the discussion. KTCA public television will videotape the session.

Thanks again for being willing to help us.

AMB. KAMPELMAN SCHEDULE
May 22 - May 28

Thursday, May 22

11:15 a.m. Depart Geneva, TWA #891
3:35 p.m. Arrive National
(Met by State Dept driver)

Friday, May 23

8:45 a.m. Secretary's Sr. Staff Mtg.
11:00 am *Mike Nash*
12:30 p.m. Lunch with Dr. Ikle
3:00 p.m. Ken Adelman (7208)

*4:00 Rowan
? Schultz*

10:30 Room Clyde

Saturday, May 24

Home

Sunday, May 25

6:00 p.m. Depart National Eastern #144
7:23 p.m. Arrive Boston (meet David)
8:20 p.m. Depart Boston Eastern #3778
9:10 p.m. Arrive Lewiston
(Bates to provide transportation)

Reservations at Best Western Manor
Inn, Washington Street (207) 783-1452

Monday, May 26

Bates College Commencement (President's office 207-786-6100
POC Katharine Stevens 207-786-6255)

9:00 a.m. Robing for Procession
9:15 a.m. Assemble
9:40 a.m. Procession
10:00 a.m. Commencement
12:00 noon Luncheon
4:10 p.m. Depart Portland Delta #597
5:00 p.m. Arrive LaGuardia
5:45 p.m. Depart LaGuardia NW #235
7:30 p.m. Arrive Minneapolis
(POC Jane Marecek 612-292-0006)
(Transportation to be provided by
Minnesota Meeting)

Reservations at Radison Metrodome
1500 Washington Ave., So. (612) 333-4646

Tuesday, May 27

8:15 a.m. Symposium on National Security
10:00 a.m. Humphrey Institute Taping
POC Arthur Naftalin 612-373-9909
12:00 noon Minnesota Meeting Luncheon
2:30 p.m. Award Program
3:30 p.m. Dr. Thatcher
4:50 p.m. Depart Minneapolis NW #68
7:59 p.m. Arrive National

Taxi home

Wednesday, May 28

7:00 a.m. (approx.) Depart Andrews for Geneva with Codel

9:45 p.m. arrive Geneva



UNIVERSITY OF MINNESOTA
TWIN CITIES

Hubert H. Humphrey Institute of Public Affairs
909 Social Sciences
267 19th Avenue South
Minneapolis, Minnesota 55455
(612) 373-2653

TO: Panel Participants, MINNESOTA ISSUES
FROM: Arthur Naftalin
RE: Arrangements for Taping

I am most pleased that you will be participating in the MINNESOTA ISSUES program as shown on the attached listing.

We begin the taping promptly and ask that participants arrive not later than 15 minutes before the scheduled time.

The taping will be in the University Media Resources studio in the Rarig Center on the West Bank Campus, Twenty-first Avenue and Fourth Street South. We provide courtesy parking in the West Bank Ramp at Twenty-first Avenue South and Fourth Street. Enter on Twenty-first Avenue South and take a ticket as you enter from the RESERVATION lane. If that lane is closed, use the HOURLY PUBLIC PARKING entrance and get a ticket from that lane. Please bring this letter with you. It will be helpful if there are any problems.

If you have any questions, please call me at 373-9909.

Our warmest thanks for accepting our invitation.

*Dear Max -
I'm looking forward
to our time together.
We should have
a great
program
Regards
Art*

To Participants on MINNESOTA ISSUES:

1. We begin taping as near to the scheduled time as possible. We tape without interruption, so the time required for the taping is one-half hour.
2. If you wish to have notes before you, please use colored paper. White paper tends to glare. You are welcome to refer to notes, but guests find that they rarely use them.
3. The only instruction concerning dress is to avoid wearing a white shirt, if possible. Earth colors are preferable because they minimize glare.
4. Please park in the West Bank Ramp at Twenty-first Avenue South and Fourth Street. Enter on Twenty-first Avenue South and you will receive courtesy parking. Please bring your letter of invitation with you. It will help if there are problems.
5. When coming from St. Paul on I-94, take the Riverside exit and proceed on Riverside to 20th Avenue South. When coming from Minneapolis, take Cedar Avenue to Fourth Street South. Rarig Center is located at Fourth Street and Twenty-first Avenue South.
6. In case of problems immediately preceding the program, you may call the control room, 376-3466.

#10-49 NEGOTIATING WITH THE SOVIET UNION

Max M. Kampelman, Chief U.S. Arms Reduction Negotiator,
former Legislative Counsel to U.S. Senator Hubert Humphrey. ✓

Taping: Tuesday, May 27, 1986, 10:00 a.m., 540 Rarig

KTCA-TV: 11:00 am, June 8
KSMQ-TV: 7:00 pm, June 10
 3:30 pm, June 14
KUMD-FM: 7:00 pm, June 11
KTCI-TV: 7:00 pm, June 9
KWCM-TV: 8:30 pm, June 13
 3:00 pm, June 16
KAWE-TV: 2:30 pm, June 14

Cable:

Columbia Heights: 6:00 pm, June 10
Bloomington: 6:00 pm, June 9
Cable Systems SW: 6:30 pm, June 14
 3:30 pm, June 10
 10:00 pm, June 12
St. Louis Park 11:30 am, June 9
 11:00 am, June 10
 7:00 pm, June 10
 10:30 am, June 11
 6:00 pm, June 11
 10:00 am, June 12
 9:30 am, June 13
Fridley: 12:30 pm, June 9-13
Hauser Cable: 6:00 pm, Jun 8,10,12
 9:00 pm, Jun 8,10,12
Mpls. MTN Cable: 6:30 pm, June 10
 6:30 pm, June 14

#10-50 PROFILING MINNESOTA'S "BIG BOYS": WHITNEY MACMILLAN
AND WILLIAM NORRIS

Ralph Nader, co-author (with William Taylor) of
The Big Boys: Power and Position in American Business.

Taping: Thursday, June 5, 1986, 2:00 p.m., 540 Rarig

KTCA-TV: 12:00 noon, June 15
KMSQ-TV: 7:00 pm, June 17
 3:30 pm, June 21
KUMD-FM: 7:00 pm, June 18
KTCI-TV: 7:00 pm, June 16
KWCM-TV: 8:30 pm, June 20
 3:00 pm, June 23
KAWE-TV: 2:30 pm, June 21




Cable:

Columbia Heights: 6:00 pm, June 17
Bloomington: 6:00 pm, June 16
Cable Systems SW: 6:30 pm, June 21
 3:30 pm, June 17
 10:00 pm, June 19
St. Louis Pk: 11:30 am, June 16
 11:00 am, June 17
 7:00 pm, June 17
 10:30 am, June 18
 6:00 pm, June 18
 10:00 am, June 19
 9:30 am, June 20
Fridley: 12:30 pm, Jun 16-20
Hauser Cable: 6:00 pm, Jun 15,17,19
 9:00 pm, Jun 15,17,19
Mpls. MTN Cable: 6:30 pm, June 17
 6:30 pm, June 21

UNIVERSITY OF MINNESOTA

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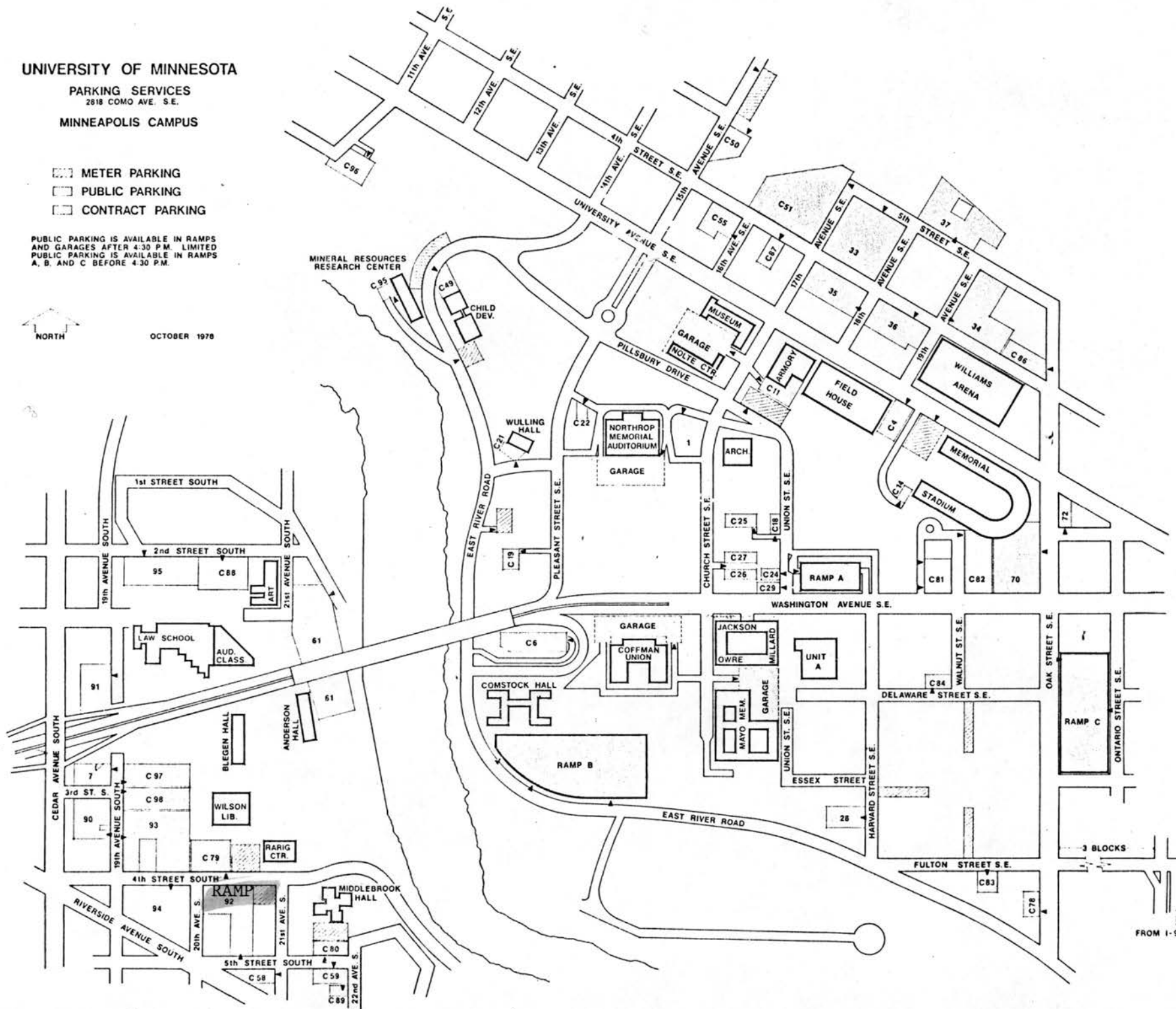
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OCTOBER 1978





UNIVERSITY OF MINNESOTA
TWIN CITIES

Office of the Dean

Hubert H. Humphrey Institute of Public Affairs
Humphrey Center
301 19th Avenue South
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(612) 376-9666 or (612) 373-2653

Handwritten: 5/26

April 8, 1986

The Honorable Max Kampelman
3154 Highland Place N.W.
Washington, D.C. 20008

Dear Max:

In my letter of March 31, 1986, I alerted you to the upcoming Dedication of the University's handsome new Hubert H. Humphrey Center. The schedule is now set for the several events in the two-day program, Monday, May 26 (Memorial Day) and Tuesday, May 27 (Hubert's 75th birthday). A printed announcement will reach you before long, but meanwhile I am attaching the program of events which it will contain.

Chairman Orville Freeman has now asked us to convene a breakfast meeting of the Humphrey Institute Advisory Committee at 8:00 a.m. on May 26th, at the Radisson Metrodome Hotel, within walking distance of the Humphrey Center.

Our meeting will thus occur just prior to the series of events which will mark the formal opening of the Humphrey Center. We will run until 10:30 or 11 a.m.; the brunch/reception, open house and tours, the Dedication itself, the entertainment from the new musical "Hubert," and the alumni reception will follow according to the attached schedule.

That evening Orville and Jane Freeman and Lois and I will be hosting a smallish dinner to which we will invite special friends of the Institute, including some who will have come to the Twin Cities to be present for the Dedication. You will be receiving a more formal invitation to this affair, but I hope that you can hold the evening of Memorial Day, May 26th, free for this purpose.

A formal agenda and relevant papers for the Advisory Committee will follow. The focus of the agenda will be a report on the very great progress the Institute has made in both academic and nontraditional education and research, the continuing problem presented by the level of University budget support, and policy questions about future priorities for development (fundraising) activities.

The Honorable Max Kampelman
April 8, 1986
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Governor Freeman has asked us to prepare for him a summary analysis of the past record and future plans and prospects. You will receive it from him, together with whatever comments he may want to make as a basis for Advisory Committee discussion.

I have sent you recently a memo to the Chairman about awards and recognitions in Hubert Humphrey's name, which we propose to initiate during the late-May Dedication ceremonies. I hope we can consider at our May 26th meeting the participation of the Committee in future selection of recipients of the national and international awards.

Warmest regards.

Sincerely,


Harlan Cleveland

HC:kj

Enc: Schedule of Dedication Events

Max —

Even though you're "on leave," I hope you will be able to join us at the ~~dedication~~ *dedication* that night, to which all members of the Advisory Committee are invited.

at.

SUMMARY OF EVENTS FOR HUMPHREY CENTER DEDICATION

- | | | |
|---|---|--|
| 1. Advisory Committee | 8:00 a.m., May 26 | Radisson Metrodome Hotel |
| 2. Welcoming Brunch | 10:30 a.m., May 26 | Humphrey Center Dining Room |
| 3. Open House and Tours | 1:00-2:30 p.m., May 26 | Humphrey Building |
| 4. Dedication Ceremony | 2:30-3:30 p.m., May 26 | Humphrey Center Plaza |
| 5. Celebration featuring
songs from "Hubert" * | 3:30-4:30 p.m., May 26 | Humphrey Center Forum |
| 6. Alumni Reception | 5:00 p.m., May 26 | Location to be announced |
| 7. Policy Colloquia
Faculty/Fellows | 8:30-10:00 a.m., May 27
10:15-11:45 a.m., May 27 | Humphrey Center locations
to be announced |
| 8. Minnesota Meeting
Luncheon - Speaker:
Ambassador Max Kampelman | Noon, May 27 | Radisson Metrodome Hotel |
| 9. Recognition Program | 2:30 p.m., May 27 | Humphrey Center
Cowles Auditorium |

(* Broadway musical planned for production in 1986 or 1987)

UNIVERSITY OF MINNESOTA
TWIN CITIES

Hubert H. Humphrey Institute of Public Affairs
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March 31, 1986

The Honorable Orville Freeman
Director, International Affairs
Popham, Haik, Schnobrich, Kaufman, & Doty, Ltd.
1800 M Street, N.W.
Suite 300 South
Washington, D.C. 20036

Dear Orville:

I'm just back from a week of non-work at our cottage on the Big Island of Hawaii, full of energy and enthusiasm for the very full Spring Quarter to come. My last contact with the "real world" was the Capitol Hill reception which was organized with skill by Jane and to which you contributed with your own patented, and irreplaceable, energy and enthusiasm. The glow of that occasion is still warm, and Al Anderson's follow-up activity is already well under way.

I will be writing you separately about the Advisory Committee meeting planned for Monday, May 26th, during the two-day program of dedicatory events. (The latest version of the preliminary program for those events is attached.) But in this letter I want to apprise you, and by copies of this letter the members of the Advisory Committee for the HHH Institute, of a recent action by the Institute faculty on the subject of special awards to be presented at the Recognition Ceremony on Tuesday, May 27th.

In summary, we are moving toward the presentation of five kinds of awards, which we would expect to be conferred annually:

1. Awards for excellence to students just graduating from our Master's degree program.
2. Awards for special contributions by members of the Institute faculty and adjunct faculty.
3. Awards for outstanding leadership by alumni -- of the Master's degree programs (reaching back 50 years to encompass our lineal ancestors the Public Administration Center and the School of Public Affairs), and of the Reflective Leadership program, which started in 1981 and is now in its fifth year.
4. An award for distinguished international service, intended to be conferred on a non-American.

The Honorable Orville Freeman
March 31, 1986
Page Two

5. An award for distinguished public leadership, intended to be conferred on an American whether or not he/she has any previous connection with the Humphrey Institute or the University of Minnesota.

Our intent is to establish a tradition of annual awards -- "acts of recognition and completion," Woodrow Wilson once called them in an eloquent writing about the "exalted function" of leadership. The awards will be given this year at the Recognition Ceremony scheduled for 2:30 p.m. Tuesday, May 27th. The following decisions about procedure and the awards themselves, have already been taken in preparation for the Dedication:

* Faculty committees are considering awards to students and faculty.

* We have asked the alumni associations -- of the Masters degree programs and of the Leadership program -- to recommend awardees in the alumni categories.

* The Humphrey Institute Council (the body of faculty members and some others established in our Constitution for Institute governance) has voted to recommend to the Board of Regents (through the University-wide Honors Committee) the award of the Regents' International Service Award to Dr. Mostafa Tolba, the Egyptian microbiologist who has served for the past decade as Executive Director of the United Nations Environment Programme (UNEP). A copy of my memorandum to the University Honors Committee is attached.

* The Council has also voted to confer the first award for distinguished public leadership on Ambassador Max Kampelman, currently the chief U.S. negotiator for the three-part arms control negotiations with the Soviet Union. Max is, of course, well known to you and other members of the Advisory Committee; he is indeed a member of the Committee, currently on leave on account of his diplomatic appointment. But I will attach anyway the summation of his career which was considered by the Council in recommending this award.

The decisions on the two external awards had to be made this year on a schedule that precluded prior consultation with the Advisory Committee. I would hope that in future, next year and beyond, we can develop a procedure with enough lead time to solicit suggestions from members of the Advisory Committee, and perhaps participation in the selection process by some of its members. I would suggest we find a few moments, during our May 26th meeting of the Advisory Committee, to consider how best to accomplish this objective.

Warmest regards.

Sincerely,


Harlan Cleveland

SUMMARY OF EVENTS FOR HUMPHREY CENTER DEDICATION

1. Advisory Committee	8:00 a.m., May 26	Humphrey Center Dining Room
2. Welcoming Brunch	10:30 a.m., May 26	Humphrey Center Dining Room
3. Open House and Tours	1:00-2:30 p.m., May 26	Humphrey Building
4. Dedication Ceremony	2:30-3:30 p.m., May 26	Humphrey Center Plaza
5. Celebration featuring songs from "Hubert" *	3:30-4:30 p.m., May 26	Humphrey Center Forum
6. Alumni Reception	5:00 p.m., May 26	Location to be announced
7. Policy Colloquia Faculty/Fellows	8:30-10:00 a.m., May 27 10:15-11:45 a.m., May 27	Humphrey Center locations to be announced
8. Minnesota Meeting Luncheon - Speaker: Ambassador Max Kampelman	Noon, May 27	Radisson Metrodome Hotel
9. Recognition Program	2:30 p.m., May 27	Humphrey Center Cowles Auditorium

(* Broadway musical planned for production in 1986 or 1987)



UNIVERSITY OF MINNESOTA
TWIN CITIES

Office of the Dean

Hubert H. Humphrey Institute of Public Affairs
Humphrey Center
301 19th Avenue South
Minneapolis, Minnesota 55455
(612) 376-9666 or (612) 373-2653

F
PENAM
5/26

March 31, 1986

The Honorable Max Kampelman
Head of Delegation for Negotiations
of Nuclear and Space Arms
3154 Highland Place NW
Washington, D.C. 20008

Dear Max:

Just back from a week in Hawaii, where I accomplished nothing except a marginal improvement in my golf score, I want first to thank you for carving out of your schedule some time for Al Anderson and me, for your presence at that congenial reception on the Hill, and especially of course for your generous pledge of \$25,000 to cover the cost of the "Senate facade" part of our plans for the Humphrey Legacy exhibit.

You have mightily helped to start the ball rolling on the exhibit; before Spring truly arrives in Minnesota, we should be able to convert it into a snowball.

Looking ahead to May, my colleagues and I very much appreciate the effort you will be making to get to our Dedication ceremonies for the Hubert H. Humphrey Center on May 26 and 27.

I think you'll like the building you helped break ground for on that blustery day so long ago. The HHH Center is monumental, yet open and welcoming. Hubert would have been (perhaps in some sense is) delighted with it. But even more gratifying to Hubert's friends than the architecture is that the new Center contains from the outset a notable "living memorial" in the form of the Institute itself, and that it will house the lively and interactive HHH Exhibit.

Our program of dedicatory events, as it stands just now, is attached. Art Naftalin is coordinating the proceedings; he or I will be in touch with you at the beginning of May about the symposia on the Tuesday morning, since we will certainly want to take advantage of your presence on campus as we put together discussion panels (we're planning no "set speeches") on prime issues of public and international policy.

Your prepared remarks, of course, should be aimed at the major MINNESOTA MEETING luncheon on Tuesday. You may also want to say a few informal words when we present you (as we discussed) with the first annual Hubert H. Humphrey Distinguished Public Service Award, a recognition that

Jane Maracek (Humphrey Inst)
called re title of MMKS 292-0006
address for 5/27/86 in Minnesota
she suggests "Negotiating in a Nuclear
age!"

"Seeking Peace in a Nuclear
World" but says anything
is fine but they need it ASAP

The Honorable Max Kampelman
March 31, 1986
Page Two

is conferred by unanimous vote of the faculty. That presentation is scheduled for the Recognition Ceremony to be held after the Tuesday luncheon; it will begin at 2:30 p.m. and should be completed by four o'clock. Our students, who are organizing this part of the program, have asked Fritz Mondale to speak on this occasion.

Meanwhile, our hopes go with you once again as you start another round of talks with the Soviets on the simultaneous equations of space defenses, strategic offensive arms, and theatre weapons in Europe.

Warmest regards.

Sincerely,


Harlan Cleveland

HC:kj

Enc: Preliminary Program for HHH Center Dedication

cc: Orville Freeman
Al Anderson
Art Naftalin
Geri Joseph
Royce Hanson
Sally Menefee

SUMMARY OF EVENTS FOR HUMPHREY CENTER DEDICATION

1. Welcoming Brunch	10:30 a.m., May 26	Humphrey Center Dining Room
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(* Broadway musical planned for production in 1986 or 1987)



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TWIN CITIES

Office of the Dean

Hubert H. Humphrey Institute of Public Affairs
909 Social Sciences
267 19th Avenue South
Minneapolis, Minnesota 55455
(612) 376-9666 or (612) 373-2653

January 15, 1986

The Honorable Max Kampelman
Head of Delegation for Negotiations
of Nuclear and Space Arms
3154 Highland Place NW
Washington, D.C. 20008

Dear Max:

Everyone here is delighted with the prospect of your speaking at MINNESOTA MEETING as a highlight of our Dedication program.

As I indicated, the day of your talk -- Tuesday, May 27 -- would have been Hubert's 75th birthday, which makes it especially significant for one who was so close to him to be the featured speaker.

Your appearance would give us an exceptional double anchor. As you know we've invited President Reagan to give the Dedicatory Address on Monday (Memorial Day) at 3 p.m. Other events -- which we believe will be rich both symbolically and substantively -- will surround your two key appearances.

MINNESOTA MEETING will culminate a morning of colloquia at the Institute, in which notables such as Ed Muskie and Jim Callaghan and distinguished alumni such as Elmer Staats are being invited to participate, along with faculty and students. We may have as many as a dozen concurrent colloquia, attracting several hundred community policy activists, most of whom would attend the luncheon.

We would expect between 600 and 1,000 at the MINNESOTA MEETING luncheon.

We appreciate your tight schedule and would not push for any commitment beyond the luncheon, but you will be interested in knowing that the Dedication will also be the occasion for a 50-year reunion of the Institute and its predecessors, the first of which, the Public Administration Training Center, was established in 1936. We proudly list you as one of the Center's former students.

The Honorable Max Kampelman
January 15, 1986
Page Two

Our preliminary plans call for a reunion dinner Sunday evening (May 25). On Monday morning (May 26 -- Memorial Day) we plan a graveside ceremony at Lakewood cemetery. From 10 a.m. until noon on that day there will be a series of reunion brunches, and at 1 p.m. we will receive the public at the Institute for an open house and guided tours. The formal dedication will be at 3 p.m., with the open house continuing until 5 p.m. In the evening we will honor our visiting dignitaries at a major fund-raising event. If it were at all possible for you to arrive in time for the dinner, we would be extremely grateful.

The Tuesday events will conclude in the afternoon, following MINNESOTA MEETING, with an Institute Commencement/Recognition program to honor our graduates and certain alumni -- the first in what we plan as an annual event. We would like on this occasion to honor you with a presentation of the handsome Humphrey Medal; it has been awarded thus far only to two people, Jim Callaghan and Elmer Staats.

You can see from this detail how attractive and appropriate your participation will be. We'll hope to hear a confirming word soon. Meantime, warmest best wishes.

Sincerely,

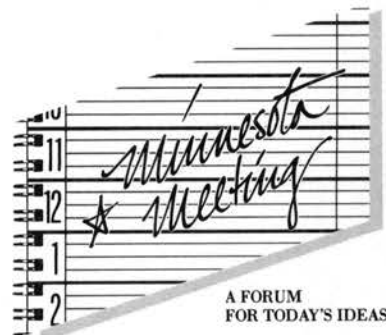

Harlan Cleveland

HC:kj

cc: Jayne Marecek

P.S. A brochure on MINNESOTA MEETING is attached.


Tuesday, May 27, 1986



"Negotiating In A Nuclear Age"

By

Ambassador Max M. Kampelman

Max M. Kampelman, Ambassador and Head of the United States delegation to the current negotiations on nuclear and space arms in Geneva, will speak before the MINNESOTA MEETING on Tuesday, May 27, 1986. A partner, until his retirement in 1985, in the law firm of Fried, Harris, Shriver and Kampelman, he has had an active career in the law, government service, education and public affairs.

In addition to his current diplomatic assignment, Kampelman serves by Presidential appointment as a member of the Board of Directors of the recently created United States Institute of Peace; and as a Trustee of the Woodrow Wilson International Center for Scholars, which he previously served as Chairman. He was appointed by President Carter and reappointed by President Reagan to serve as ambassador and Head of the U.S. Delegation to the Conference on Security and Cooperation in Europe, which took place in Madrid from 1980 to 1983. He previously was a Senior Advisor to the U.S. Delegation to the United Nations and served as Legislative Counsel to U.S. Senator Hubert H. Humphrey.

Ambassador Kampelman was the founder and moderator of the public affairs program on public television, "Washington Week in Review." He served as chairman of the Washington public broadcasting radio and television stations from 1963 to 1970.

He served, until his present diplomatic assignment, as Chairman of Freedom House, Vice Chairman of the Coalition for a Democratic Majority, on the Executive Committee of the Committee on the Present Danger, Honorary Vice Chairman of the Anti-Defamation League, Chairman of the National Advisory Committee of the American Jewish Committee, and Vice President of the Jewish Publication Society.

To make reservations for the May 27th MINNESOTA MEETING, please return the enclosed card and your check in the envelope provided. As a member of the MINNESOTA MEETING, you are welcome to bring guests. The luncheon price for members is \$14 and for guests \$17.

Reservations must be made by Friday, May 23, 1986. To receive a refund, cancellations must be made by May 23.

Date: May 27, 1986

Place: Radisson Metrodome

1500 Washington Avenue South

Minneapolis, MN 55464

Time: 12:00 noon - luncheon

12:30 p.m. - speech

MINNESOTA MEETING
MINNESOTA MUTUAL LIFE CENTER
400 N. ROBERT, SUITE 1100
ST. PAUL, MN 55101
(612) 292-0006
(612) 292-1138

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*a Forum for
Today's Ideas...*



May, 1986

Volume 2 No. 3

MAY AT THE MINNESOTA MEETING

Dusko Doder
Soviet Scholar, Journalist
and Author



Monday
May 12
Noon
Marquette Inn
Minneapolis

*"Where Will Mikhail Gorbachev Lead
the Soviet Union"*

Dusko Doder, currently a Wilson Fellow at the Woodrow Wilson International Center for Scholars, has been Moscow correspondent for the Washington Post for the past five years. Doder is finishing a book on Mikhail Gorbachev's rise to power. In his speech before the MINNESOTA MEETING, Doder will discuss Gorbachev's chances to achieve the "radical reforms" he has called for and predict the impact of Gorbachev's leadership on U.S./U.S.S.R. relations. Describing Gorbachev as a "gifted politician trained in the roughest school imaginable," Doder feels he is "less skilled as an ideological or economic thinker." "It remains to be seen" says Doder, "whether Gorbachev's considerable political skills will be enough to help him develop a coherent plan of action for a social and economic transformation of the Soviet system."

(continued on page 2)

Cal Thomas
Syndicated Columnist



Tuesday
May 20
Noon
Radisson
University
Hotel

"Liberals for Lunch"

Cal Thomas is a nationally syndicated newspaper columnist and former vice president of the Moral Majority. His columns throughout the nation have consistently generated hot debate among readers and journalists alike. Recognized as a powerful spokesman for politicized fundamentalist Christians, Thomas believes he "has helped to bring religious and political conservatives back to newspaper opinion pages."

"My new mission field is the editorial pages of newspapers." Thomas feels his column offers a different perspective on issues, competing with the views of other political columnists. "There is an incredible level of distrust of the media in this country. When any substantial number of people feel disenfranchised, it produces a negative reaction . . . Many Conservatives, particularly those with a religious perspective, feel that much of what they read and see does not address the subject matter that is important to

Max Kampelman
Ambassador and Head of
the U.S. Delegation
on Nuclear and Space Arms



Tuesday
May 27
Noon
Radisson
Metrodome

"Negotiating In A Nuclear Age"

Max M. Kampelman, diplomat, lawyer and educator, now serves as Ambassador and Head of the U.S. Delegation to the current negotiations on nuclear and space arms in Geneva. He has served as a diplomat and advisor in a number of capacities including Head of the U.S. Delegation to the Conference on Security and Cooperation in Europe from 1980 to 1983, Senior Advisor to U.S. Delegation to the United Nations and Legislative Counsel to U.S. Senator Hubert H. Humphrey.

Ambassador Kampelman was the founder and moderator of "Washington Week in Review", a public affairs program on public television. In his MINNESOTA MEETING speech, Ambassador Kampelman will share with us the challenges and responsibilities of seeking peace in a nuclear world.

(continued on page 2)

Blanchard addressed the frustration of many of the monetary rewards or salaries of their employees for the opportunity for interesting work, schedules, and training time. These are very valuable non-monetary rewards. Neither participatory management nor autocratic management are American business concerns, said Blanchard. He said that a manager is flexible enough to deal with various types of employees. He said that a manager is successful in meeting the needs of the situation. "The most important thing to remember about management is that when the manager is present, (on the job), the manager is not present," Blanchard concluded.

A Return to the Mesozoic:
The Greenhouse Effect.

Women and Men: Partners or Adversaries
in the 21st Century?

Noon MINNESOTA MEETING
with speaker Max Kampelman

(Call (612) 292-0006 for information on how to register
for MINNESOTA MEETING.)

2:30 p.m. Recognition Program

Please mail reservation form by May 16 to:
Public Education Office
Hubert H. Humphrey Institute of Public Affairs
HHH Center
301 19th Avenue South
University of Minnesota
Minneapolis, Minnesota 55455

Several Minneapolis hotels are holding
blocks of rooms for dedication attendees.
Call (612) 376-9784 for further information.

The Hubert H. Humphrey
Institute of Public Affairs
HHH Center
301 19th Avenue South
University of Minnesota
Minneapolis, Minnesota 55455

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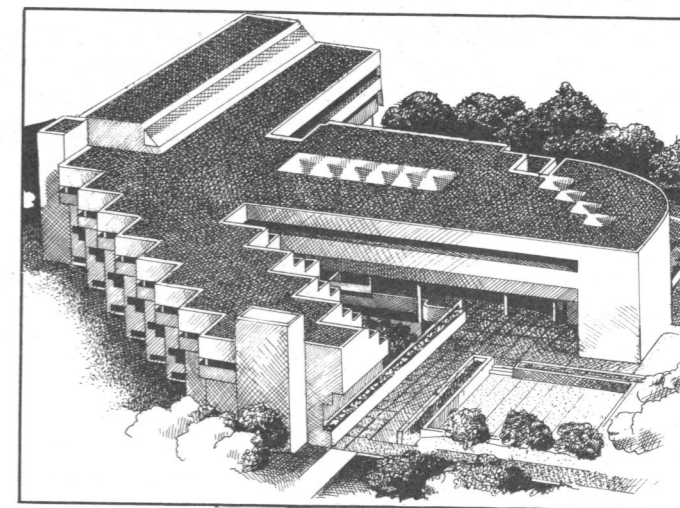
Z09461241AB17 46 2
HON MAX M KAMPELMAN
FRIED FRANK HARRIS ET AL
3154 HIGHLAND PLACE N W
WASHINGTON, DC 20008

If you receive more than one invitation, please pass it on
to someone who you feel would like to attend the
dedication.

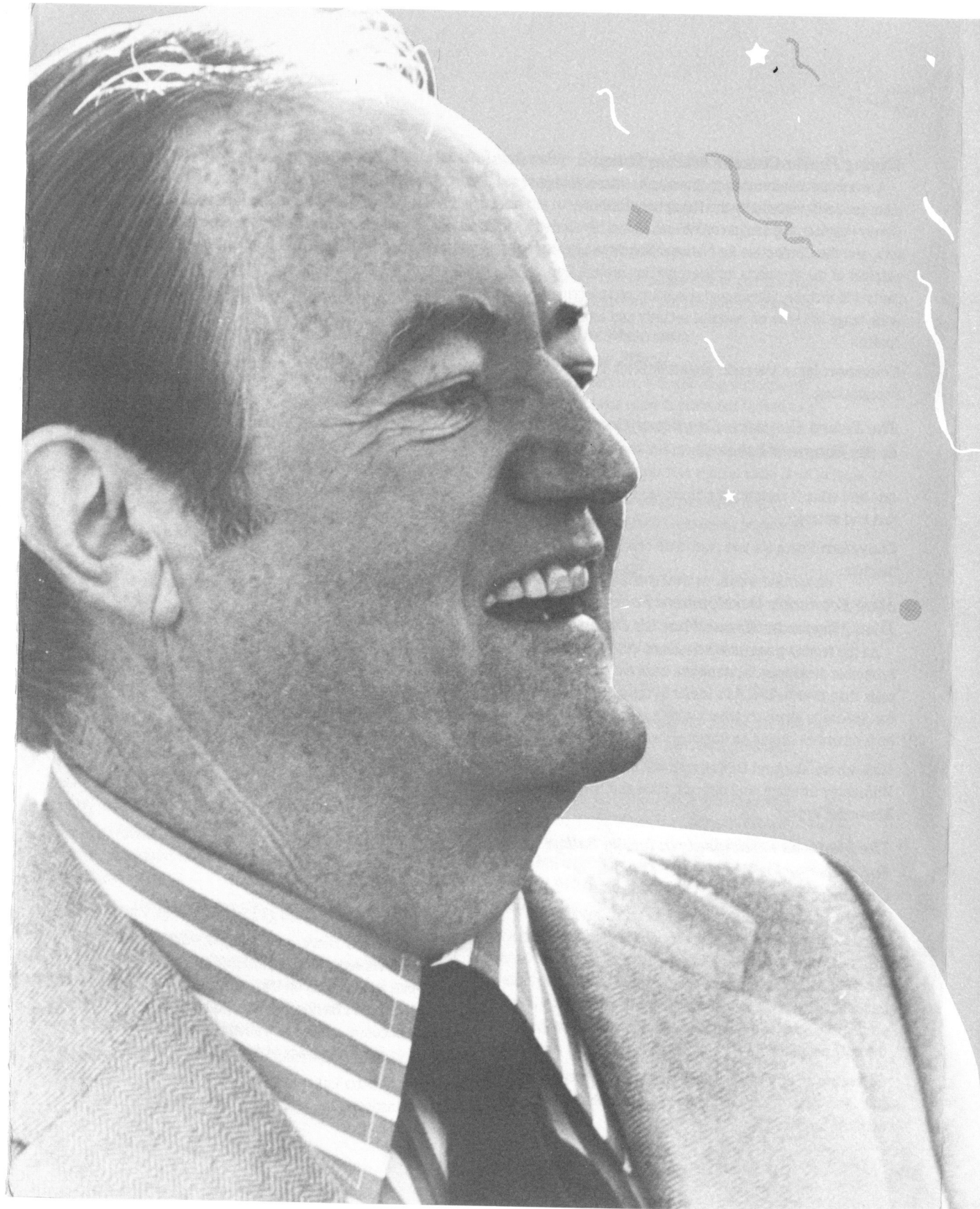
The University of Minnesota is an equal
opportunity educator and employer.

DEDICATION

THE HUBERT H. HUMPHREY CENTER
UNIVERSITY OF MINNESOTA



★ Monday and Tuesday
May 26 and 27, 1986



Come Join Us for a special two-day series of events on Memorial Day, May 26, and Hubert H. Humphrey's birthday, May 27.

This year marks the fiftieth anniversary of public affairs education at the University of Minnesota. Whether you are a graduate of the Humphrey Institute, a University colleague, a friend or admirer of the late Senator and vice president, a supporter of the work of the Institute, or a neighbor of the University, we want you to help us celebrate the distinguished past of the Humphrey Institute and its predecessors, the Public Administration Center and the School of Public Affairs.

Join us, too, in celebrating today's Humphrey Institute, which has gained national recognition as a place where public issues are raised and discussed, where new solutions are developed, and where men and women are educated for public life—for what our friend Hubert Humphrey would have called the public service obligation we all share.

There will be tears and laughter as we remember the man Minnesota and the

nation called "The Happy Warrior," the leader who spoke so eloquently of "the joy of politics." There will be band music, trumpets, and excerpts from the new Broadway musical *Hubert*. There will be tours of the new building, occasions for alumni to get together, and remarks by distinguished guests. There will also be opportunities for you to dip into the intellectual life of the Humphrey Institute and the Center for Urban and Regional Affairs.

So complete the reservation form and return it to us as soon as possible. If you plan to attend events where food will be served, we need to hear from you by May 16 at the latest.

The Humphrey Center was built to house the Hubert H. Humphrey Institute of Public Affairs, portions of the School of Management, and the Center for Urban and Regional Affairs (CURA). The Center was designed by Leonard Parker and Associates. The general contractor was M.A. Mortenson and Co.

SCHEDULE OF EVENTS

MONDAY, MAY 26, 1986 (MEMORIAL DAY)

10:30 a.m. Welcoming Brunch—"Memories of the Happy Warrior." Lead-off raconteurs: Norman Sherman, former press secretary to the late vice president, and Arthur Naftalin, Humphrey Institute professor and early associate of Hubert Humphrey. \$10.00. Humphrey Center Dining Room. For more information call (612) 376-9784.

1:00-2:30 p.m. Open house and tours—Humphrey Center tours will be led by Institute students, staff and alumni. Also available for viewing will be an exhibit of political cartoons, campaign buttons and other memorabilia of Humphrey's career. There will be music and refreshments.

2:30-3:30 p.m. Dedication Ceremony—Presiding, Humphrey Institute Dean Harlan Cleveland; welcome, Charles M. McGuigan, chairman of the Board of Regents; presentation of the Humphrey Center, Governor Rudy Perpich; acceptance by University President Kenneth H. Keller; dedicatory

comments by former Minnesota governors Harold Stassen, C. Elmer Anderson, Orville Freeman, Elmer L. Andersen, Karl F. Rolvaag, Harold LeVander, Wendell R. Anderson and Albert H. Quie; and response by Muriel Humphrey Brown. Humphrey Center Plaza.

3:30-4:30 p.m. The first public concert of some of the songs from *Hubert*, a new musical about Hubert Humphrey soon to be produced on the Broadway stage. Written by John B. Davidson and James O. Martin and produced by Thomas Scallen, the play centers around the speech on civil rights given by Hubert Humphrey at the 1948 Democratic Convention, a speech that helped to launch his national career.

5:00 p.m. Receptions in the Humphrey Center for alumni of the Institute's master's programs and Reflective Leadership Program.

TUESDAY, MAY 27, 1986

7:30-8:15 a.m. Dedication Colloquia Registration—These colloquia have been organized by Humphrey Institute faculty, fellows and students, and by staff members of the Center for Urban and Regional Affairs. We offer them as a sampler of life at the Humphrey Center, and as opportunities for thoughtful discussion of important current issues.

8:15-9:45 a.m. Dedication Colloquia Round One. Humphrey Center Atrium.

Strategic Thinking and Acting in the Public Sector.

How to handle the four key problems of strategic planning: managing attention, managing strategic ideas into good currency, managing part-whole relations, and exercising transformative leadership.

Convenor: John Bryson, associate professor, Humphrey Institute.

Waging Peace: Citizens Making Policy.

A workshop demonstrating the unique citizen engagement model developed by the Humphrey Institute, Honeywell Inc., the League of Women Voters of Minnesota, and the Committee for National Security under the auspices of the Prospects for Peacemaking project. Participants will include citizens and specialists representing a wide range of views on national security and arms control.

Convenor: Jayne Marecek, project director, Prospects for Peacemaking.

The Saturn Contract: Conflict or Cooperation in the Future of Labor.

A panel of local labor leaders will explore the Saturn case and what it portends for future labor union organization and strategy.

Convenor: Royce Hanson, associate dean, Humphrey Institute.

State Economic Development Policies: Does Minnesota Know What It's Doing?

As the federal government becomes less involved in economic development, states are involved on a larger scale than ever before. As a leader in this area, Minnesota has lessons to share on what a state's role should be and how programs should be implemented.

Convenor: Margaret Dewar, assistant professor, Humphrey Institute, and director, State and Regional Research Center.

The Media as Participants in Public Policy: For Better or for Worse? Are There Groundrules?

The media increasingly are seen as actors in rather than just observers or reporters of public affairs. Some critics—as well as ordinary citizens—express concern about the influence of the media, even as journalists frequently deny that influence. What is the media's proper role? Under the First Amendment, is self-discipline the only regulator?

Convenor: Geri Joseph, senior fellow, Humphrey Institute. Special guest: Sander Vanocur, senior correspondent, ABC News.

Educational Reform: Are Minorities Being Shortchanged?

Ted Kolderie's work in education has focused on site-based management, the idea of teachers in private practice, and the use of alternative options and systems of family choice. This discussion will explore how low income and minority groups can use these strategies to their advantage.

Convenors: T. Williams, senior fellow, Humphrey Institute; Ted Kolderie, senior fellow, Humphrey Institute.

The Twin Cities and Greater Minnesota: Who Needs/Gets What?

How are community needs in Greater Minnesota determined? How can the fit be improved between the machinery for determining these needs and the means for developing and delivering resources throughout the state?

Convenors: Fred Smith, Center for Urban and Regional Affairs; Tom Dewar, senior fellow, Humphrey Institute.

Generalists and Specialists: The Transformation of the Professional Mind.

Professionals in public affairs increasingly find that specialized knowledge has distinct limits. While most advanced training in contemporary education stresses the development of a specialty focus, it is becoming more and more evident that a broader perspective is vitally needed. This panel will explore issues entailed in the training of generalist problem-solvers.

Convenor: Richard S. Bolan, professor, Humphrey Institute.

9:45-10 a.m. Break.

10:00-11:30 a.m. Dedication Colloquia Round Two.

Does Minnesota Have a Demographic Crisis?

Tracing the consequences of changing land use patterns, jobs and markets on the number, size and functions of Minnesota's hamlets, towns and larger cities—what kind of communities are winners or losers? Does our attachment to place make dollars and sense?

Convenor: Barbara Lukermann, senior fellow, Humphrey Institute, and researcher, Center for Urban and Regional Affairs.

Racism, A Minnesota Problem?

Local poet, author and commentator Aless D. Pate has written a play in the classic Greek style for this colloquium exploring situations where racism might be involved.

Convenor: Edward L. Duren, Jr., coordinator of minority outreach, Center for Urban and Regional Affairs.

Can We Serve a Growing Vulnerable Population with a Decreasing Social Dollar?

This panel features a demographics expert and four health and human services policy researchers and analysts who have made significant contributions in the areas of long term care, especially of the aging; single parent families and housing; and involuntary relocation of vulnerable populations. The session will attempt to project areas of future conflict, particularly competition for a decreasing social dollar.

Convenor: Elizabeth Conway, second year student, Master's Program, Humphrey Institute.

International Governance: What Works, What Doesn't and Why?

The Gulf of Sidra, Nicaragua, the Persian Gulf, the nuclear arms race, food crises, population bombs—how are we going to meet basic human needs, achieve fairness and guarantee security worldwide—in a disordered world with nobody in charge?

Convenors: Harlan Cleveland, dean, Humphrey Institute; Geri Joseph, senior fellow, Humphrey Institute.

Special Guest: James Callaghan, former prime minister, United Kingdom; chair, Humphrey Institute U.K. Advisory Committee.

The Future of the State Legislature: One House or Two?

Will a one house legislature provide better policy in a more open manner? Or do bicameral bodies foster more careful consideration? Prominent legislators will debate a possible Minnesota unicameral legislature.

Convenor: Royce Hanson, associate dean, Humphrey Institute.

Leadership Education: Where Is It Leading?

Leadership is described as learning to face five critical issues: the role of ethics, the role of power, judging by results, the role of the arts, building risk taking and courage, and going beyond position.

Convenor: Robert Terry, senior fellow and director, Reflective Leadership Program, Humphrey Institute.

A Return to the Mesozoic: The Greenhouse Effect.

Over the next century, a continuing atmospheric buildup of greenhouse gases is projected to lead to a significant change in the earth's climate. The panel will discuss the importance of this change to existing systems, institutions, and traditions.

Convenors: Peter Ciborowski, research fellow, Humphrey Institute; Donald Geesaman, professor, Humphrey Institute.

Women and Men: Partners or Adversaries in the 21st Century.

With more women in the workforce, with life expectancy increasing, and with smaller families, how will public policy and relationships within families and between individuals change?

Convenors: Arvonne Fraser, senior fellow, Humphrey Institute, and Barbara Nelson, associate professor, Humphrey Institute.

NOON MINNESOTA MEETING—Speaker: Max Kampelman, head of the U.S. delegation on nuclear and space arms reduction. Radisson Metrodome Hotel. MINNESOTA MEETING members \$14, non-members \$17. For detailed reservation information call (612) 292-0006.

2:30 p.m. Recognition Program—Speaker: former vice president Walter F. Mondale. The Hubert H. Humphrey Leadership Award, the Distinguished Alumni Award, the International Service Award and other honors and awards will be presented to degree candidates, alumni and special guests. Humphrey Center.

HUBERT H. HUMPHREY CENTER DEDICATION RESERVATION FORM

Name _____

Address (home) _____

Phone _____

Address (work) _____

Phone _____

Class Year (if HHH Institute alumnus/a) _____

List names of those attending with you _____

Monday, May 26

	Number of people	Dollar amount	
10:30 a.m. Welcoming Brunch, "Memories of the Happy Warrior."	_____	@\$10 _____	The Saturn Contract: Conflict or Cooperation in the Future of Labor. _____
2:30-3:30 p.m. Dedication Ceremony and Celebration.	_____	no charge	State Economic Development Policies: Does Minnesota Know What It's Doing? _____
5:00 p.m. Alumni Reception, Master's Program.	_____	@\$7 _____	The Media as Participants in Public Policy: For Better or for Worse? Are There Groundrules? _____
5:00 p.m. Alumni Reception, Reflective Leadership Program.	_____	@\$7 _____	Educational Reform: Are Minorities Being Shortchanged? _____
Total Amount Enclosed	_____	_____	Twin Cities and Greater Minnesota: Who Needs/Gets What? _____

(Please enclose a check made out to the Hubert H. Humphrey Institute.)

Tuesday, May 27

Policy Colloquia (choose only one in each round.) No charge.

Round One (8:15-9:45 a.m.)

Strategic Thinking and Acting in the Public Sector. _____

Waging Peace: Citizens Making Policy. _____

(over)

AMBASSADOR MAX KAMPELMAN SCHEDULE
May 26 - 27, 1986



MONDAY, MAY 26, 1986

- 7:30 p.m. Arrive via NW #235. Met by Jayne Marecek, Executive Director, MINNESOTA MEETING. Depart for Radisson Metrodome Hotel, 1500 Washington Avenue South, Minneapolis, MN 55454. (612) 333-4646
- 8:00 p.m. Arrive Radisson Metrodome Hotel. Join special dinner already in progress in the Aragon Room hosted by Orville and Jane Freeman, Harlan and Lois Cleveland.
- 9:30 p.m. Dinner adjourns.

TUESDAY, MAY 27, 1986

- 8:00 a.m. Depart for Humphrey Center, 301 19th Avenue South Minneapolis, MN 55455, (612) 376-9784.
- 8:15 a.m. Colloquium, "Waging Peace: Citizens Making Policy". Part of Prospects for Peacemaking. Humphrey Center, Lower Concourse, Room 80. Roundtable discussion with approximately 30 citizens representing diverse views on security policy. Harlan Cleveland and Adam Yarmolinsky will also participate. Discussion will be moderated by Stephen Young, dean of the Hamline University Law School and will be videotaped by KTCA Public Television.
- 9:45 a.m. Colloquium concludes. Depart for University Media Resources accompanied by Art Naftalin.
- 10:00 a.m. Tape Minnesota Issues television program with Arthur Naftalin.
- 10:30 a.m. Depart for Radisson-Metrodome Hotel accompanied by Humphrey Institute student.
- 11:40 a.m. MINNESOTA MEETING Press Conference, Avalon Room, 3rd Floor, Radisson Metrodome Hotel.

12:00 noon MINNESOTA MEETING luncheon begins.
Aragon Ballroom, Main Floor, Radisson Metrodome Hotel
(List of head table seating attached).

12:25 p.m. Introduction by Harlan Cleveland, dean Humphrey
Institute of Public Affairs, Board member of the
MINNESOTA MEETING.

12:30 p.m. "Negotiating in a Nuclear World" by Ambassador Max
Kampelman, Chief U.S. negotiator to Geneva Nuclear
Arms talks.

12:55 p.m. Question and answer session.

1:25 p.m. Presentation.

1:30 p.m. MINNESOTA MEETING adjourns.

2:15 p.m. Depart for Humphrey Center.

2:30 p.m. Special Awards Ceremony, Humphrey Institute.

3:30 p.m. Depart for appointment with Dr. John Thatcher,
1347 Larpenteur Avenue West, St. Paul, MN,
(612)-646-7575, accompanied by Jayne Marecek.

4:15 p.m. Depart for Minneapolis/St. Paul International
Airport accompanied by Jayne Marecek.

4:50 p.m. Depart for Washington D.C. via NW #68.



United States Department of State

Washington, D.C. 20520

5/2/86

Please Reply to: S/DEL, Room 7208

September 12, 1985

Mr. Lewis W. Lehr
Chairman
MINNESOTA MEETING
Minnesota Mutual Life Center
400 N. Robert, Suite 1100
St. Paul, MN 55101

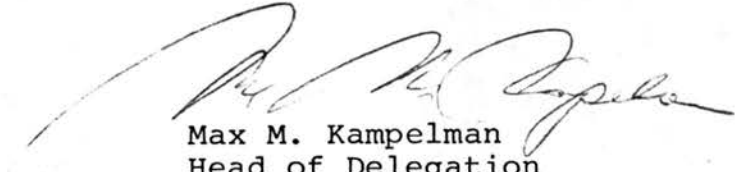
Dear Mr. Lehr:

That was a most gracious letter of September 6. Thank you very much for writing and for your invitation. The prospect of speaking to your MINNESOTA MEETING is attractive, but I am somewhat concerned about my ability to do so in light of my responsibilities to spend so much of the year in Geneva. For example, it certainly seems as if I am likely to be in Geneva next May, although it is much too early to determine. Let me simply say at this point that should I be in a position to accept Harlan's invitation to be in Minneapolis in May, I would very much want to be with you and your associates. It may also be that Ms. Marecek may wish to communicate with my secretary here in Washington, Nancy Tackett, in about a month or two in order to see if there is any further clarity as to my schedule.

Thank you again for writing.

All my best.

Sincerely,



Max M. Kampelman
Head of Delegation
Negotiations on Nuclear and
Space Arms

September 6, 1985

The Honorable Max Kampelman
Head of Delegation for Negotiations of
Nuclear and Space Arms
3154 Highland Place NW
Washington, D.C. 20008



Dear Ambassador Kampelman:

It is my privilege to invite you to speak at the MINNESOTA MEETING, a forum for vital and provocative discussion of economic, political, and social issues. The MINNESOTA MEETING brings national and international opinion leaders to our community, a community which has always displayed a vigorous and thoughtful interest in national and world events.

The MINNESOTA MEETING is a membership organization modeled after the Commonwealth Club of California, the Detroit Economic Club, and Forum Club of Houston. Our members represent this community's outstanding leaders in business, government, education, labor, religion, science, media and more. Members and guests come together on a regular basis to hear diverse speakers of national and international stature. Our distinguished roster of past speakers includes Secretary of Defense Caspar Weinberger, Senator Gary Hart, Rosabeth Moss Kanter, and Jerusalem Mayor Teddy Kollek.

Harlan Cleveland tells me that, as a member of the Humphrey Institute's advisory committee, you will be invited to participate in the activities surrounding the dedication of the new Humphrey Building in May. If you are able to come to Minnesota this spring, I invite you to address the MINNESOTA MEETING at that time. Your outstanding career as an internationally renowned public leader would make it a special privilege to present you to our membership.

I have asked Jayne Marecek, the executive director of the MINNESOTA MEETING, to call your office next week to answer any questions you may have about the MINNESOTA MEETING.

On behalf of the MINNESOTA MEETING Board of Directors and your many friends and admirers in Minnesota's government, corporate, and academic communities, I urge you to accept our invitation to speak before the MINNESOTA MEETING.

Best regards,

Lewis W. Lehr
Lewis W. Lehr

Chairman and CEO, 3M Company
Chairman, MINNESOTA MEETING

cc Harlan Cleveland

1984 - 1985
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(612) 292-1138



5/26
United States Department of State

Washington, D.C. 20520

Please Reply to: S/DEL, Room 7208

December 3, 1985

Ms. Jayne Marecek
Executive Director
Minnesota Meeting
400 N. Robert, Suite 1100
St. Paul, MN 55101

Dear Ms. Marecek:

Ms. Tackett has just shared with me your letter of November 26. I believe she has fully explained to you that I do not know my Geneva schedule and may not know for a month or two. It is likely that we will have a short break from Geneva sometime during May, since there is now a possibility that Mr. Gorbachev will be coming to Washington in June. May I suggest that you send me all of the relevant materials and what it is you expect me to do.

I look forward to hearing from you.

Sincerely,

Max M. Kampelman
Head of Delegation
Negotiations on Nuclear and
Space Arms

November 26, 1985

Ms. Nancy Tackett
Office of Ambassador
Max Kampelman
3154 Highland Place NW
Washington, D.C. 20008



Dear Nancy:

It was a pleasure talking with you today. I am hopeful Mr. Kampelman will be able to appear before the MINNESOTA MEETING next May. We appreciate both how busy his schedule is as well as unpredictable. At the very least, however, I want to say again on behalf of the MINNESOTA MEETING what a privilege it would be to present him to our membership.

My understanding is that the Humphrey Institute festivities will take place on May 25 and 26. We would be happy to work in a MINNESOTA MEETING on the 26 or 27 if it is possible for Mr. Kampelman to stay over. We could schedule a breakfast or luncheon meeting at his convenience. And, if the late May dates simply won't work, we would be delighted to keep the invitation open for some time when Mr. Kampelman comes to Minnesota - either this summer or next fall.

Thanks again, Nancy, for your help. Let's talk soon to see if we can confirm a time when Mr. Kampelman can speak before the Minnesota meeting.

Best Wishes,

Cordially,

Jayne Marecek
Executive Director
MINNESOTA MEETING

JM/jo

cc: Harlan Cleveland
Geri Joseph
Lew Lehr

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5/27
United States Department of State

Washington, D.C. 20520

May 1, 1986

Dean Fred Lukermann
University of Minnesota
College of Liberal Arts
215 Johnston Hall
101 Pleasant Street S.E.
Minneapolis, Minnesota 55455

Dear Dean Lukermann:

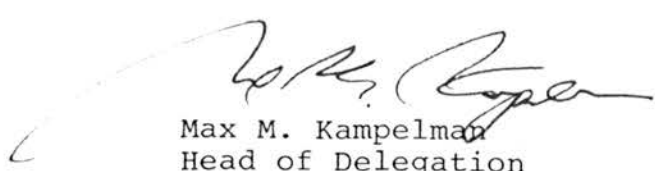
Thank you very much for your most gracious letter of April 23. I am grateful to you for your invitation.

I will be on the campus on the evening of May 26 and during the morning of May 27. Harlan Cleveland has arranged for me to speak at noon under one of his programs in connection with the dedication of the Humphrey Building.

With respect to your own invitation that I return to the campus in late September or October, I am afraid that is not possible, although, in principle, I would very much like to return to the campus next year. We do not as yet have a final negotiating schedule for the balance of 1986, but it is fairly certain that we will be in Geneva during those two months. It is also quite likely that there may be a summit in November or December. As a result, I think it best if I simply do not attempt to make any commitments for speaking engagements during that entire period. I do hope you understand. It is also quite likely that we will be returning to Geneva sometime in early January, although that schedule is so far down the road that it is difficult for me to make a prediction about it.

All my best to you and my appreciation for your thoughtfulness in forwarding the invitation to me.

Sincerely,


Max M. Kampelman
Head of Delegation
Negotiations on Nuclear and
Space Arms



UNIVERSITY OF MINNESOTA
TWIN CITIES

Office of the Dean

College of Liberal Arts
215 Johnston Hall
101 Pleasant Street S.E.
Minneapolis, Minnesota 55455

April 23, 1986

The Honorable Max M. Kampelman
Head of Delegation
Negotiations on Nuclear and Space Arms
3154 Highland Place NW
Washington, DC 20008

Dear Mr. Ambassador:

I write to you as an alumnus of the College of Liberal Arts (CLA) graduate program in political science and as a former instructor at the University. While the College of Science, Literature and Arts has assumed a new name since you were active in campus life, I am pleased to report that we remain at the heart of the University and still showcase political science as one of the most outstanding departments.

Recently the College has been making an effort to improve communications with our alumni. While we have always been proud of the thousands of individuals we have served, we realized that our alumni relations program needed attention. Last year, we began a reunion program to honor alumni celebrating their fortieth and fiftieth graduation anniversaries.

1986 marks the fortieth graduation anniversary of the award of your Master of Arts degree in political science from CLA. On behalf of the faculty and alumni of CLA, it is my pleasure to ask you to join us as the keynote speaker for the Fall, 1986 reunion for the classes of 1936 and 1946. As an alumnus, whose multi-faceted career and distinguished service to our nation is appreciated here, we would be honored by your acceptance of this invitation.

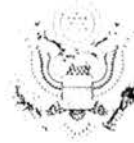
If you accept our invitation, the event can be planned for your convenience. A luncheon or early dinner program in late September or October would be ideal. If I can provide further information about the reunion plans or the College, please call me at (612) 373-4402. In any case, I would appreciate your response to this invitation in the near future. I understand you will participate in the Hubert H. Humphrey Institute dedication celebration on May 27. It would be a pleasure to meet with you during that time if your schedule allows diversions.

Cordially,

A handwritten signature in cursive script, reading 'Fred Lukermann'.

Fred Lukermann
Professor and Dean

FL:ls



*F. Minn
meeting*

UNITED STATES DELEGATION
TO THE NEGOTIATIONS ON NUCLEAR AND SPACE ARMS WITH THE SOVIET UNION
Geneva, Switzerland

May 27, 1986

Ms. Jayne Marecek
Minnesota Meeting
400 North Robert
Suite 1100
St. Paul, Minnesota 55101

Dear Jayne:

First, thank you very much for your many courtesies.
You are pleasant company and highly efficient.

Can I impose on you for a favor. I understand that
Norman Sherman's luncheon appearance with Arthur Naftalin
was superb. Arthur tells me that it was video taped on
VHS. I have talked to Arthur about this but I have found
over the years that many other things clutter his attention.
Could you arrange for a copy of the unedited tape to be
sent to me.

All my best.

Sincerely,

Max (not)

Max M. Kampelman

(dictated but not read)



UNIVERSITY OF MINNESOTA
TWIN CITIES

Office of the Dean

Hubert H. Humphrey Institute of Public Affairs
Humphrey Center
301 19th Avenue South
Minneapolis, Minnesota 55455
(612) 376-9666 or (612) 373-2653

Approved file

June 3, 1986

The Honorable
Max Kampelman
Head of Delegation for Negotiations
of Nuclear and Space Arms
3154 Highland Place, N.W.
Washington, D.C. 20008

Dear Max:

Now that the smoke has mostly cleared, I want to thank you most heartily for making the effort to attend most of the events of our two-day Dedication of the Humphrey Center, and especially for your eloquent talk at the MINNESOTA MEETING lunch. Even from people who didn't agree with everything you said, I have heard nothing but enthusiastic encomiums for your talk and the way you fielded the questions afterwards. Our good judgment in selecting you as the first recipient of what will now be an annual award for Public Leadership has met with universal approbation -- and needless to say, that isn't true of everything we do around here.

The two-day extravaganza went off without a hitch, despite the complexity of its programming. At the Dedication itself, we got through fourteen speakers in one hour and twenty-five minutes, which should rate mention in the Guinness Book of World Records, especially since the speakers included seven former Governors of Minnesota, plus one each sitting Governor, Mayor and Senator. For once, careful planning and fierce instructions to each speaker (on content as well as the three-minute time limit) paid off.

Altogether it was a wonderful punctuation mark in the development of the Humphrey Institute, and therefore in my current life. All concerned -- students, faculty, staff, University administrators, Regents, Advisory Committee members, community leaders, political leaders, editorial writers and even major financial donors -- seem to have gone away with a warm feeling about what we've accomplished so far and the "insurmountable opportunities" we face down the corridors of time. Despite my information overload, intensified in recent days because my office staff was arranging place cards and conducting tours of the new building, Lois and I wound up unreservedly happy about the whole thing.

The Honorable Max Kampelman
June 3, 1986
Page Two

You may be interested in a recent article of mine, on the management of U.S. foreign policy. It appeared a couple of months ago in PUBLIC ADMINISTRATION REVIEW, and a copy is attached.

I will look forward with both personal and professional interest to news from Geneva, and look forward also to our next opportunity to be together.

Warmest regards.

Sincerely,


Harlan Cleveland

HC:kj

Enc: "Coherence and Consultation: The President as Manager of American Foreign Policy"

P.S. Under separate cover we're sending you your award and the videotapes of the brunch and "Minnesota Issues." H.C.



UNIVERSITY OF MINNESOTA
TWIN CITIES

Hubert H. Humphrey Institute of Public Affairs
909 Social Sciences
267 19th Avenue South
Minneapolis, Minnesota 55455
(612) 373-2653

15

June 2, 1986

Speech file

Max M. Kampelman
3154 Highland Place, N.W.
Washington, D.C. 20008

Dear Max:

We're still basking in the glow of the Dedication, warm with gratitude for everyone who made it so successful. We are deeply grateful to you for your participation and I'm personally most appreciative of your appearing on my television program.

Your request for the tapes are in the mill. I've urged as speedy action as possible, and they should soon be on their way to you.

Again our warmest thanks. And best wishes to you and Maggie.

Sincerely,

A handwritten signature in cursive script, appearing to read 'Art'.

Arthur Naftalin
Professor of Public Affairs

June 2, 1986

Ambassador Max Kampelman
Head of Delegation for Negotiations
of Nuclear and Space Arms
Department of State, U.S.A.
Washington, D.C. 20520

Dear Max:

First, on behalf of the MINNESOTA MEETING board of directors, thank you for a truly outstanding speech at the MINNESOTA MEETING. We have had a virtual flood of response from people who heard your speech, and, whether they agreed or disagreed with particular positions or statements, all found your remarks thought-provoking and compelling.

I also want to thank you for participating in our Prospects for Peacemaking symposium. As you know, we are experimenting with ways of engaging citizens and policy-makers on the issue of national security attempting to rethink the basic assumptions that drive U.S. security policy. The symposium was an example of the kind of conversation we are trying to convene and it was exceedingly generous of you to join us.

I hope your whirlwind 24 hours in Minnesota were as satisfying for you as they were for us. Your presence made our activities very special and we thank you.

Warm best wishes.
Cordially,

Jayne Marecek
Jayne Marecek
Executive Director
MINNESOTA MEETING

JM/jo

P.s. We already have mailed your MINNESOTA MEETING peace pipe and I will be happy to make sure that your plaque and the Naftalin/Sherman tape are sent with good promptness.

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Speech file



February 28, 1986

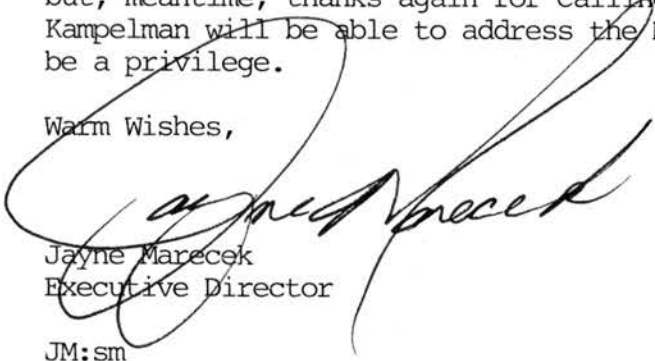
Ms. Nancy Tackett
Office of Ambassador Max Kampelman
S/DEL, Room 7208
United States Department of State
Washington, D.C. 20520

Dear Nancy:

11 I am delighted that Ambassador Kampelman will be able to come to Minnesota this May. It will be such a privilege to present him as the featured speaker at the Minnesota Meeting on Tuesday, May 27. I have passed this very good news on to Harlan Cleveland at the Humphrey Institute, and Art Naftalin, who is chairing the Dedication Committee for the new Humphrey Center at the University of Minnesota. They will be so pleased to know that it is likely Ambassador Kampelman will arrive in Minnesota in late afternoon on Monday, May 26, in time for the special dinner in honor of all visiting dignitaries, of which Max certainly is one.

We will surely talk many times as we get closer to the end of May, but, meantime, thanks again for calling to let me know Ambassador Kampelman will be able to address the Minnesota Meeting. It will be a privilege.

Warm Wishes,


Jayne Marecek
Executive Director

JM:sm

cc: Harlan Cleveland
Lewis Lehr
Arthur Naftalin
Ted Weyerhaeuser

5/26
5/27

K

