



Max M. Kampelman Papers

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AS PREPARED FOR DELIVERY

REMARKS BY

MAX M. KAMPELMAN

NEW YORK UNIVERSITY COMMENCEMENT DINNER

New York, New York

June 2, 1988

This room is filled with people of learning, distinction and prominence. My temptation, therefore, is to react with deep humility in anticipation of receiving your honors tomorrow. It is, however, extremely difficult in the Jewish tradition to be humble and I am a child of that tradition.

The tale is told of a Rabbi praying during the somber Yom Kippur service. Overwhelmed by humility, he beat his breast and proclaimed; "Oh, Lord, I stand humble before thee. I am nothing. I am nothing."

The cantor, affected by the Rabbi's intense piety, stood up and chanted: "Oh, Lord, I am humble. I am nothing." This was echoed by the President and Vice Presidents of the congregation.

The lowly sexton, the caretaker, caught up in their fervor, joined in the chorus: "Oh, Lord, I too am nothing. I am nothing." Whereupon the cantor nudged the Rabbi and angrily whispered: "Look who thinks he's a nothing!"

Nevertheless, my presence here today as one of your honorees, does produce in me modesty and restraint. It brings to mind an advertisement in the classified section of a newspaper which read as follows:

"Wanted. A student to work in an orthomolecular laboratory project, specializing in genetics, with special emphasis on the interrelationship of nuclear physics and the biochemistry of the human blood serum. No experience necessary."

With an active and full 67 years behind me, I can say that the experience I have; it's the qualifications I sometimes wonder about, particularly as I. It is, however, humbling to recall the wisdom of the sages who said that when the Lord examines us, he looks not for medals and plaques, he looks rather for scars earned in the struggle for human values.

The title "Ambassador" is attached to my name these days. With my life, until recently, that of a teacher and lawyer, rather than a diplomat, I cannot help but think of my Aunt Rose. I can imagine my coming to her with the information that I had been appointed an American Ambassador. There would be a

moment of incredulous silence, an unmistakable gesture of skepticism, even disbelief, and then as the message would sink in, I can imagine her saying, "Maxie, good. By me, you are an ambassador. By you, you are an ambassador, by momma, you are an ambassador. But, tell me, by an ambassador are you an ambassador?"

With all due respect to my relatively new and temporary calling, however, I have no hesitation in asserting that the richness of our heritage, the strength of our values, the promises of our evolving civilization -- all these have a closer kinship and are more likely to be enriched by the commitment to learning symbolized by New York University with its deep roots in the community, than by the processes of diplomacy and real-politik.

It is good, however, to be somewhat humble about education too, appreciating the precept that it is better to keep the heart a little softer than the head. The story is told of an American scientist, who, while visiting the office of the Nobel Prize physicist Niels Bohr, was astonished to see a horseshoe hanging over the door. "Dr. Bohr", he exclaimed, "surely an objective, dedicated scientist like you doesn't believe in such superstitions." Bohr answered "Of course, I don't. The idea is nonsense. I am told, however, that a horseshoe will bring you good luck whether you believe in it or not."

This brings to mind the manager who could not use his concert tickets for Schubert's Unfinished Symphony. He gave them to one of his new university recruits, an efficiency expert with a degree in management engineering. He then received the following report after the performance:

1. For considerable periods, the four oboe players had nothing to do. Their number should be reduced, and their work spread over the whole orchestra.
2. Forty violins were playing identical notes. This seems unnecessary duplication, and this section should be drastically cut. If a larger volume of sound is required, this could be achieved through an electronic amplifier.
3. No useful purpose is served by repeating with horns the passage that has already been handled by the strings. If such redundant passages were eliminated, the concert could be reduced to twenty minutes. If Schubert had attended to these matters, he probably would have been able to finish his symphony after all.

[Much has been said about the historic commitment of America to learning and to the higher values of the spirit. G.K. Chesterton wrote that America had "the soul of a church." Our early patriots expressed that commitment when they founded through their churches some of our great universities even before they created a state. I cannot forget, however.

Then there is the skepticism of another one of my aunts, aunt Sabina. She was left a small run-down bookstore in the Bronx by her second husband when he passed away. Business was awful, and yet one day when a man went into the store to buy a

book as a graduation gift, I could hear her say "buy him better an umbrella." The purchaser was taken aback and asked for an explanation. "That he'll sometimes open" was the response.

There is an appropriate Russian story about the value of learning. A mouse dived into a hole in the wall for safety from a pursuing cat. After a wait, the mouse heard a dog barking. Confident that the cat would not remain in the vicinity of a barking dog, the mouse came out of the hole. Whereupon the cat pounced upon the emerging mouse, saying with satisfaction: "How useful it is to know a foreign language!"

As a matter of fact, merely translating foreign words outside of their culture doesn't guarantee understanding -- as a friend learned in reading the French subtitles to a Western movie some years ago. The bad guy entered and said "Gimme a shot of red-eye," but the subtitle read "Un Dubonnet s'il vous plait." Then, the good guy arrived and slowly sauntered into a barroom full of hostile hombres for the showdown and quietly began "Hello, sheriff," but the French version was "Bonjour, Monsieur le Commissaire."

In that connection, Senator Allen Simpson was in Moscow a couple of months ago. He and his colleagues had a session with Gorbachev. During an intense exchange, the Wyoming Senator pointed his finger at the General Secretary and said: "Look here, pal." The interpreter translated it as "Let me say, comrade."

On this international theme, -- and I should try to move to more serious subjects -- let me refer to three dogs conversing with each other: The French dog said that whenever he was hungry he would bark loudly and he would have a nice hunk of meat given to him to eat. The Polish dog said: "what's meat?" The Russian dog said: "what's barking?"

As a matter of fact, one of my most impressive conclusions from my recent visits to the Soviet Union is that we must not ignore the fact that there is a great deal of change and experimentation in the Soviet Union today, even though one continues to hear bitter humor from Soviet friends, such as "You can say anything you like about the leaders there. You only get in trouble if you say what you don't like." The system, however, is undergoing dramatic change and experimentation. One Soviet scientist was overheard saying that Communism is not a science -- or they would have experimented first with animals. I also heard that at one point last December Gorbachev was on the verge of cancelling his trip to the United States -- but Raisa wanted to see the top Russian ballet dancers. This fits in with the definition of the Moscow string quartet as the Moscow Symphony after a tour of the United States.

Well, I perhaps should have been more serious tonight. But that will have to wait for my talk to the students tomorrow. Frankly, I wasn't certain how to proceed in thinking about tonight's comments. It was like preparing to be Zsa Zsa Gabor's seventh husband. You know something is expected of you, but you

don't quite know how to make it interesting. Let me express, therefore, my genuine appreciation for the honor you are bestowing on me. It seems sinful to be rewarded for performing a task and undertaking a responsibility that bring me great personal satisfaction.

General and former Secretary of State George Marshall once observed: "If Man does find a solution to world peace, it will be the most revolutionary reversal of his record we have ever known." We must reverse the record of history. That is the commitment of the United States. To play a small part in helping to fulfill that commitment is a blessing that calls for no additional honors. Elie Wiesel tells the story of a Chassidic rabbi, Rebbe Pinhas of Koretz, who once said: "If someone finds it necessary to honor me, that means he is more humble than I. Which means he is better and saintlier than I. Which means that I should honor him."

I, therefore, conclude by honoring you who commit yourselves to the education of others, the young among us. The Talmud teaches that "one who helps educate a child of his neighbor is considered as if he created him". To you, the creators, I raise my glass and ask that you all join me in a toast to New York University, its President, Chairman, faculty, students and friends to all of you.

6/7/88

ID # 2284



Synopsis

New York University

*The
One Hundred
Fifty-sixth
Commencement
Exercises*

Friday morning, June 3rd, 1988
Washington Square Park
New York City

This script is for:

Please read carefully and direct any
questions you may have to:

Thomas A. Romich, Director
Office of Commencement and Special Events
25 West Fourth Street, Room 511
New York, New York 10012
Telephone: (212) 998-6860

INTRODUCTION

Members of the Platform Party and their guests should arrive at the Elmer Holmes Bobst Library at 9:30 a.m. From a reception area on the entry level of the Library, participants in the ceremony will be escorted to the 12th floor to robe in academic attire and to receive final instructions concerning the Commencement ceremony.

Your guests will be escorted from the Library to the President's Guest Seating Area in Washington Square Park. Following the ceremony, your guests will be escorted back to the Library.

Academic attire will be worn by all members of the Platform Party. Participants should take into consideration the additional warmth of this attire and dress accordingly. Caps should be removed only during the singing of *The National Anthem* and *Alma Mater*. It is customary for participants in the ceremony to salute each other by tipping their caps when introduced or presented to one another. Instead of tipping the cap, one may simply touch the brim.

The Platform Party includes, in order of march:

University Torchbearer and Youngest Degree Candidate	2
Class Representatives	23
Administrative Management Council Representatives to the University Senate, Officers of the Faculty Council, Directors and special guests	8
Deans of the Schools, Colleges, and Faculties	15
University Administration	5
Members of the Board of Trustees	11
The Chancellor	1
The Secretary of the University and Student Speaker	2
The Albert Gallatin Medalist	1
Honorary Degree nominees, Trustee escorts and Faculty presenters	21
Chairman of the Board of Trustees and the President	<u>2</u>
Total:	91

A detailed listing of your place in the order of march and the exact seating arrangement for the Platform Party will be distributed at the assembly areas.

At 10:10 a.m., the members of the Platform Party will assemble on the entry level of the Library atrium. Marshals will assist you in finding your place. At 10:20 a.m., the procession will enter the east end of the Park. The procession will pause briefly at the statue of Garibaldi until a trumpet fanfare from the top of the Washington Memorial Arch signals the entrance of the procession. The Platform Party will then proceed around the north side of the fountain and ascend the steps at the right side of the platform.

At the conclusion of the ceremony, the members of the Platform Party will march out of the Park and return to the 12th floor of the Library. Academic attire may be returned at this time, and participants may claim any personal belongings left there before the ceremony. Recipients of Honorary Degrees retain their hoods as a memento of the degree conferred upon them.

In the event of rain, members of the Platform Party and their guests should be aware of the following contingency plans:

If the rain is light, the ceremony will proceed in the Park as planned. Umbrellas will be provided and appropriate rain apparel should be worn. For those with speaking roles, an abbreviated "Drizzle Plan" script will be distributed at the assembly areas.

If the rain is heavy, the processions will be delayed up to one half hour. If the rain subsides during this period, the program will continue as planned with the abbreviated ceremony, which would conclude on schedule, at 12:00 noon.

If there is a heavy rain that does not subside by 10:00 a.m., the ceremony in the Park will be canceled. An alternate "Rain Plan" ceremony will be held for the members of the Platform Party and their guests in the Jerome S. Coles Sports and Recreation Center, 181 Mercer Street. Degree candidates, faculty, and guests of the Washington Square and University College of Arts and Science, and the Graduate School of Arts and Science will attend this ceremony.

The other schools will host individual "Rain Plan" events at other locations. The Deans, Class Representatives and Banner Bearers of these schools will be excused from the Platform Party in order that they may participate in their own programs.

The Torchbearer, Youngest Degree Candidate, Student Speaker, Albert Gallatin Medalist, Honorary Degree Recipients, Faculty Presenters, Trustees, Special Guests and members of the University Administration will participate in the Platform Party "Rain Plan" program in the Coles Center.

Please advise your guests of these contingency plans.

ORDER OF EXERCISES

PRELUDE AND PROCESSIONAL

New York University Concert Band and
The Emerald Society Pipes and Drums of the New York City Police Department

ACADEMIC PROCESSION (Note approximate starting times.)

The Candidates for Degrees and Certificates (9:50 a.m.)
The Faculty and Anniversary Alumni (10:10 a.m.)
The Platform Party (10:20 a.m.)

PRONOUNCEMENT

S. Andrew Schaffer, Vice President and General Counsel;
Secretary of the University

THE NATIONAL ANTHEM

The Concert Band

WELCOME

Laurence A. Tisch, Chairman of the Board of Trustees

RECOGNITION OF ALUMNI

John Brademas, President

PRESENTATION OF THE 1988 ALBERT GALLATIN MEDAL

This medal is awarded annually to an alumnus, honorary alumnus, or member of the University family who has made an outstanding contribution to society.

Presented by John Brademas

Presented to The Honorable Preston Robert Tisch
Trustee, business executive, public servant, benefactor
President, Loews Corporation

STUDENT SPEAKER

Introduction by L. Jay Oliva, Chancellor
and Executive Vice President for Academic Affairs.

Barbara J. Fedida, B.A.,
Washington Square and University College of Arts and Science

CONFERRING OF HONORARY DEGREES

Recipients are escorted by members of the Board of Trustees
Introduction of faculty presenters by S. Andrew Schaffer
Presentations by members of the University faculties
Citations by John Brademas

Investitures by L. Jay Oliva

Edward S. Finkelstein, Doctor of Commercial Science,
escorted by Lewis Rudin;
presented by Professor William D. Guth

His Excellency Ioannis Georgakis, Doctor of Laws,
escorted by Preston Robert Tisch;
presented by Professor James R. McCredie

Hanna Holborn Gray, Doctor of Humane Letters,
escorted by George H. Heyman, Jr.;
presented by Professor Thomas Bender

Severo Ochoa, Doctor of Science,
escorted by Herbert R. Silverman;
presented by Professor G. Nigel Godson

The Honorable Charles B. Rangel, Doctor of Laws,
escorted by Larry A. Silverstein;
presented by Professor Farhad Kazemi

Martin Eli Segal, Doctor of Humane Letters,
escorted by Taggart Whipple;
presented by Professor Barbara Kirschenblatt-Gimblett

The Honorable Max M. Kampelman, Doctor of Laws,
escorted by Lester Pollack;
presented by Professor Andreas F. Lowenfeld

COMMENCEMENT ADDRESS

The Honorable Max M. Kampelman
Lawyer, diplomat, alumnus
Ambassador and Head of the United States Delegation
on Nuclear and Space Arms, Geneva

*PRESENTATION OF CANDIDATES FOR DEGREES
AND CERTIFICATES IN COURSE*

Diplomas, Sylvia Baruch, Vice Chancellor

Investitures, L. Jay Oliva

Presentations by:

C. Duncan Rice, Dean, *Faculty of Arts and Science*;
Richard J. Koppenaal, Dean of the College
Helen D. Karelas, B.A., for the bachelor's degree
Washington Square and University College of Arts and Science (1832)

Norman Redlich, Dean
Linda Sugin, J.D., for the Juris Doctor degree
Laura E. Buikema, LL.M., for the master's and doctoral degrees
School of Law (1835)

Saul J. Farber, Dean
Paul M. Glat, M.D., for the doctoral degree
School of Medicine (1841)

Edward G. Kaufman, Dean
Rhonda S. Katz, D.D.S., for the doctoral degree
College of Dentistry (1865)

C. Duncan Rice, Dean, *Faculty of Arts and Science*;
Benjamin Bederson, Dean of the Graduate School
Stacey A. Slaughter, M.A., for the master's degree
James F. Babb, Ph.D., for the doctoral degree
Graduate School of Arts and Science (1886)

Robert A. Burnham, Dean
Francesca Fordiani, B.S., for the bachelor's degree
Britt Reynolds, M.A., for the master's degree
Victoria Titoloye, Ph.D., for the doctoral degree
School of Education, Health, Nursing, and Arts Professions (1890)

Daniel E. Diamond, Dean
Robert N. Jones, B.S., for the bachelor's degree
College of Business and Public Administration (1900)

Richard R. West, Dean
Mauri Okamoto, M.B.A., for the master's degree
Alan D. Levenson, Ph.D., for the doctoral degree
Graduate School of Business Administration (1916)

Harvey J. Stedman, Dean
Madeline Calabrese, A.A.S., for the associate's degree
Tom E. Breslauer, B.A., for the bachelor's degree
School of Continuing Education (1934)

Alan A. Altshuler, Dean
Mindy C. Haber, M.P.A., for the master's and doctoral degrees
Graduate School of Public Administration (1938)

Shirley M. Ehrenkranz, Dean
Jennifer Stacy Galina, B.S., for the bachelor's degree
Susan Jane Guercio, M.S.W., for the master's degree
Caryn Ronda Bienstock, D.S.W., for the doctoral degree
School of Social Work (1960)

David J. Oppenheim, Dean
Anthony Accardi, B.F.A., for the bachelor's degree
Diane Forbes, M.F.A., for the master's degree
Tisch School of the Arts (1965)

Herbert I. London, Dean
Andree Giselle Gagnon, B.A., for the bachelor's degree
Donna M. Della Femina, M.A., for the master's degree
Gallatin Division (1972)

CONFERRING OF DEGREES AND CERTIFICATES IN COURSE

John Brademas

Each graduate will receive, by certified mail, the diploma or certificate conferred.

ALMA MATER

The Concert Band

CEREMONY OF THE TORCH

Robert B. McKay,
Professor of Law, School of Law,
A senior member of the faculty

Bor-Yan Chuang, B.S.,
College of Business and Public Administration,
The youngest undergraduate degree recipient

RECESSIONAL AND POSTLUDE

The Concert Band

NYU
6/3/88

THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

July 20, 1988

Dr. John Brademas
President
New York University
70 Washington Square South
New York, New York 10012

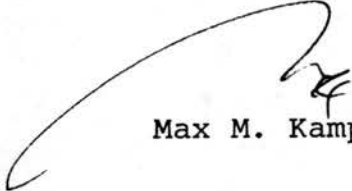
Dear John:

Thank you very much for your thoughtfulness in sending along the issue of N.Y.U. Today and the beautiful photograph. This gives me an opportunity to thank you again for your graciousness during the recent Commencement exercises. I was pleased and proud to receive the University's Honorary Degree. It meant a great deal to me and I know that you were responsible for that decision. Your friendship, furthermore, means a great deal to me.

Jim Billington and I have still not had an opportunity to get together to discuss the Moscow trip and your participation in it. Indeed, I just returned today from Geneva. We will, however, meet shortly and I know that John Brademas will be on the agenda as well.

Be well, dear friend, and again my thanks.

Sincerely,



Max M. Kampelman

NEW YORK UNIVERSITY
A private university in the public service

Office of the President

ELMER HOLMES BOBST LIBRARY
70 WASHINGTON SQUARE SOUTH, NEW YORK, N.Y. 10012

July 6, 1988

The Honorable Max M. Kampelman
U.S. Department of State
Counselor's Office Room, 7250
2201 C Street, N.W.
Washington, D.C. 20520

Dear Max:

On behalf of the entire New York University community, I reiterate pride in your having been awarded the degree of Doctor of Laws at our Commencement Exercises on Friday, June 3, 1988.

We were indeed honored by your visit to Washington Square and particularly valued your exceptionally fine Commencement Address to our graduates.

I am pleased to enclose a photograph of the occasion that I trust you will enjoy having.

With great appreciation and warmest regards to you and Maggie.

Sincerely,

A handwritten signature in black ink, appearing to be "John Brademas", written over the printed name.

John Brademas

JB/df
enclosure



NEW YORK UNIVERSITY

A private university in the public service

Office of the President

*I thought you might
find this interesting.
John Brademas*

THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

NY University
6/2-3

June 7, 1988

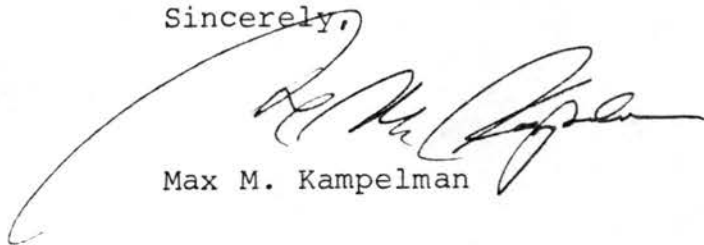
Mr. John Beier
Managing Director
The Regency Hotel
540 Park Avenue at 61st Street
New York, New York 10021-7385

Dear Mr. Beier:

That was indeed a warm welcome. It was grand to come into our room and find the lovely basket of fruit awaiting us. You are a thoughtful person.

All my best to you.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Max M. Kampelman', with a long, sweeping horizontal line extending to the left.

Max M. Kampelman

John Beier
Managing Director

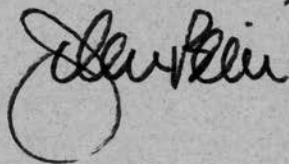
540 Park Avenue at 61ST Street • New York, N.Y. 10021-7385
212 759 4100 • Telex: 147180

THE REGENCY HOTEL



DEAR MR & MRS. KAMPELMAN —
A VERY WARM WELCOME BACK!
LOOK FORWARD TO MEETING YOU
... PLEASE CALL ME IF WE CAN
DO ANYTHING TO MAKE YOUR
STAY, BETTER. ALL REGARDS,

John Beier
Managing Director

A handwritten signature in dark ink, appearing to read 'John Beier', with a large, stylized loop at the bottom.

THE REGENCY HOTEL





THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

May 20, 1988

Dr. John Brademas
President
New York University
70 Washington Square South
New York, New York 10012

Dear John:

You may notice in the press next week that I am reported as being in Moscow. That is my plan. Don't be concerned about my appearance at the commencement. I am scheduled to leave Moscow on June 1. This will permit me to make the Thursday evening dinner and the Friday commencement.

All my best.

Sincerely,

Max M. Kampelman



United States Department of State

Washington, D.C. 20520

6/2
NYU

May 24, 1988

MEMORANDUM

TO: PA/PP - Connie Dunaway

FROM: C - Paul Ashby

SUBJECT: Travel by Ambassador Kampelman to New York to
Receive Honorary Degree

New York University will confer an honorary degree on Ambassador Kampelman in commencement exercises June 3. Ambassador Kampelman will also be the commencement speaker.

The University has offered to pay all of the expenses associated with the trip to New York to accept the degree. Per our conversation, please make arrangements for an open round-trip air shuttle from Washington to New York (departure June 2 and return June 3.) Ambassador Kampelman has reservations the night of June 2 at the Regency Hotel in New York.

Attached is a copy of the letter of invitation from the University. The contact is Barbara French (tel. 212-998-2256.)

Attachment: As stated

THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

December 18, 1987

PENDING
6/3/88

Mr. John Brademas
President
New York University
70 Washington Square South
New York, New York 10012


Dear John:

Thank you very much for your most welcome letter of December 7. It is a great honor. I accept, with a great deal of pleasure, the offer of the Board of Trustees of New York University of an honorary degree of Doctor of Laws to be conferred at the University's 1988 Commencement Exercises on June 3. This recognition by my alma mater, a University for which I have the highest respect, is especially cherished. I am also glad to accept your suggestion that I give the Commencement address.

I particularly appreciated your telephone call, John. It was good to talk with you.

All my best.

Sincerely,



Max M. Kampelman

NEW YORK UNIVERSITY

A private university in the public service

Office of the President

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70 WASHINGTON SQUARE SOUTH, NEW YORK, N.Y. 10012

CONFIDENTIAL

December 7, 1987

The Honorable Max Kampelman
Department of State
2201 C Street, NW
Counselor's Office, Room 7250
Washington, DC 20520

Dear Mr. Ambassador:

It gives me great pleasure to inform you that the Board of Trustees of New York University has authorized me to offer you the honorary degree of Doctor of Laws to be conferred at the University's 1988 Commencement Exercises on the morning of Friday, June 3. I would also like you to give the Commencement address on this occasion. The address is customarily no longer than fifteen minutes.

We sincerely hope that you can be present at Commencement to accept our tribute to you. The Board of Trustees would like to have you and your wife be our guests for this occasion, and we would be glad to make arrangements for your transportation and accommodations here. If you are able to attend, please let me know as soon as possible, and I shall announce your acceptance to the Board of Trustees.

In addition to presentation of the degree at Commencement, it is customary for the Board of Trustees to host a dinner for the honorary degree recipients on the evening preceding the Commencement Exercises, Thursday, June 2. I hope it will be possible for you and your wife to reserve that evening for us.

You are probably familiar with the custom of keeping the names of candidates for honorary degrees in the strictest secrecy; the officers of the University who are charged with preparing news for the press will make suitable announcements on the day of the ceremony.

I look forward to hearing from you.

Sincerely,


John Brademas



C - Room 7250

United States Department of State

Washington, D.C. 20520

February 1, 1988

Mr. S. Andrew Schaffer
Vice President and Secretary
New York University
70 Washington Square South
New York, New York 10012

Dear Mr. Schaffer:

In a recent letter from John Brademas to Ambassador Kampelman about the University's Commencement Exercises scheduled for June 3, 1988, Dr. Brademas mentioned that you would be coordinating arrangements for the honorary degree recipients. I thought it might be useful for you to have a current copy of Ambassador Kampelman's biography and I am, therefore, forwarding one herewith.

If I can be of further assistance to you, please don't hesitate to contact me.

Sincerely,

A handwritten signature in cursive script, reading "Nancy C. Tackett".

Nancy C. Tackett
Staff Assistant

NEW YORK UNIVERSITY
A private university in the public service

Office of the President

ELMER HOLMES BOBST LIBRARY
70 WASHINGTON SQUARE SOUTH, NEW YORK, N.Y. 10012

CONFIDENTIAL

January 20, 1988

The Honorable Max M. Kampelman
Department of State
Counselor's Office, Room 7250
2201 C Street, NW
Washington, DC 20520

Dear Max:

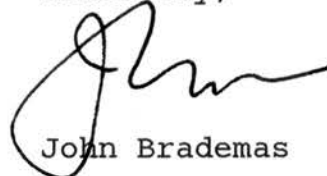
Thank you for your letter of December 18. I am delighted that you have accepted the University's offer of the honorary degree of Doctor of Laws and that you have agreed to give the address at the University's Commencement Exercises on the morning of June 3, 1988.

Mr. S. Andrew Schaffer, Vice President and Secretary of the University, will be coordinating arrangements for honorary degree recipients at Commencement. In March, his office will be furnishing you additional information regarding both the Commencement ceremonies and the dinner given by the Board of Trustees to honor the honorary degree recipients the preceding evening.

I look forward to seeing you and your wife at the dinner and at Commencement.

With best personal regards.

Sincerely,

A handwritten signature in dark ink, appearing to read "John Brademas", with a stylized, flowing script.

John Brademas

United States Department of State
The Counselor

March 24, 1988

R E Cokey

MMK:

New York University is using
Regency Hotel for this function.
Would this be okay or do you
want me to request Plaza Athenee?

Sharon

NEW YORK UNIVERSITY
A private university in the public service

ELMER HOLMES BOBST LIBRARY
70 WASHINGTON SQUARE SOUTH, NEW YORK, N.Y. 10012

6/2-3
Barbara French
office manager

212-998-2256

Vice President and Secretary

CONFIDENTIAL

March 9, 1988

The Honorable Max M. Kampelman
U.S. Department of State
Counselor's Office, Room 7250
2201 C Street, NW
Washington, DC 20520

Dear Mr. Ambassador:

As you know, the Board of Trustees of New York University has voted to confer upon you the honorary degree of Doctor of Laws at the Commencement Exercises on June 3, 1988. Since the Commencement ceremonies are unrehearsed, I am sending this letter for your guidance. Also, I shall appreciate your supplying the information requested below.

Travel Arrangements and Hotel Accommodations

The University will be pleased to pay the expenses for you and your wife to travel to New York City for the Commencement Exercises. We suggest, for your convenience, that you make your own travel arrangements. Please send me a statement of the cost of such arrangements, and I will see that you are reimbursed. If you wish, we shall also be pleased to reserve accommodations for you and your wife for the night of June 2, 1988, as the guests of the University at a hotel in New York City.

- Yes 1. Will you accept our invitation to stay at a hotel? *Regency Hotel* *Playa Athene*
2. If so, what is the expected time of your arrival on June 2, 1988?

The Board of Trustees Dinner, Thursday, June 2

In accordance with the tradition at New York University, those who are to receive honorary degrees, with a representative company of friends of the University, will be entertained

The Honorable Max M. Kampelman
March 9, 1988
Page Two

OK
privately by the Board of Trustees at a black-tie dinner the evening preceding Commencement. The dinner will be held in the Elmer Holmes Bobst Library, 70 Washington Square South, New York, New York, on the evening of June 2. There will be a reception at 7:00 p.m. and dinner will follow.

After dinner those who are to receive honorary degrees will be introduced and then called upon to respond. These remarks customarily are brief--about four to five minutes, as a rule--and are "off the record."

- YES 3. May we count upon you to say a few words, along whatever lines you choose, when you are called upon?
- YES 4. Will your wife accompany you to the dinner?

Escort

It is our custom to ask a member of our Board of Trustees to serve as your escort. Your Trustee escort will walk in the Commencement procession with you and stand at your side on the platform during the conferring of the degree. If you wish, an escort will also accompany you and provide your transportation to and from the Trustees Dinner and to and from Commencement.

I'LL NEED TRANSPORTATION, BUT NOT AN ESCORT - A CAR AND DRIVER WILL BE FINE

5. Do you wish to have an escort provide transportation to and from the Trustees Dinner on Thursday evening, June 2? *sk*

6. Do you wish to have an escort provide transportation to and from the Commencement Exercises on Friday morning, June 3? *free at 1 p.m.*

You will be notified of the name of your escort prior to June 2.

Commencement Exercises, Friday, June 3

The Commencement Exercises will take place in Washington Square Park on Friday morning, June 3. The academic proces-

The Honorable Max M. Kampelman
March 9, 1988
Page Three

sion will begin at 10:00 a.m. Recipients of honorary degrees and their escorts are requested to arrive at the President's Conference Room on the twelfth floor of the Elmer Holmes Bobst Library at 70 Washington Square South no later than 9:30 a.m. Please take the express elevator to the twelfth floor. You will receive your academic apparel there. Coffee and pastries will be available during the robing.

Academic Apparel

We shall reserve a special New York University doctor's cap and gown for you to wear during the Commencement Exercises. The hood appropriate to your degree is a gift from the University and will be presented to you at the Exercises.

- 5'10"
7 1/2-42T
7. Please let me know your height and hat size.

Guests

If your wife plans to attend Commencement, we shall be happy to provide her with a card of admission. If there are other members of your family, or guests, whom you would like to have attend the Exercises, we shall be pleased to send them invitations and cards of admission. Members of your immediate family may wish to accompany you to the President's Conference Room for your robing. They will be escorted to their seats in Washington Square Park before the ceremonies begin. Other guests may proceed directly to their seats in Washington Square Park in accordance with the instructions printed on their cards of admission.

8. Kindly let me know whether your wife will attend the ceremonies, whether other members of your family, or guests, are planning to attend the ceremonies, and, if so, who they are. We shall make arrangements for them and see that they are provided with the necessary cards of admission, either through you or directly from us. If you prefer the latter course, please send addresses as well as names.
- later*

The Honorable Max M. Kampelman
March 9, 1988
Page Four

The Honorary Degree Ceremony

The Commencement Exercises are relatively brief and usually conclude by 12:30 p.m. The conferring of the honorary degrees takes place at about 11:00 a.m. At the appointed place in the program, your name will be called (following alphabetical order); you and your escort will leave your seats and move forward and stand to the right of the President of the University; a brief statement presenting you for the degree will be made; the President will confer the degree upon you; the hood will be placed on your shoulders; you will be given a portfolio containing the diploma; and you will shake hands with the President. You and your escort will then go back to your seats.

Commencement Address

Following the conferral of honorary degrees, the University concert band will play. When it has finished, Dr. Brademas will introduce you as the Commencement Speaker. Your address should be approximately ten to twelve minutes in length.

After the Exercises

After the Commencement Exercises have ended, please accompany your escort back to the President's Conference Room on the twelfth floor of the Library where there will be a brief reception for you, your guests, the other honorary degree recipients, and their guests. At the reception you can return your cap and gown and receive the box in which you can carry home your hood. Light refreshments will be available at the reception.

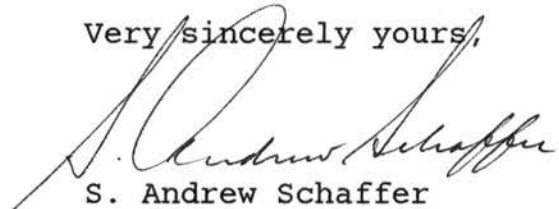
The Honorable Max M. Kampelman
March 9, 1988
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Biographical Materials

Thank you very much for the copy of your current biography which your Staff Assistant was kind enough to send to me.

If there are any aspects of your participation in the program on which you would like to have further information, please let me or Mr. Robert A. Noto, Assistant Secretary of the University, know. You may reach either of us at (212) 998-2240. Mr. Noto will be in touch with you again in late May to give you a few more details regarding Commencement.

Very sincerely yours,



S. Andrew Schaffer

Enclosure

cc: Dr. John Brademas
Mr. John O'Connor
Mr. Thomas Romich



United States Department of State

Washington, D.C. 20520

May 31, 1988

MEMORANDUM

TO: C - Ambassador Kampelman
FROM: PA/PP - Constance Dunaway
SUBJ: Your trip to New York
June 2-3, 1988

I attach your travel orders, an (open) Pan Am shuttle roundtrip airline ticket, copies of relevant correspondence giving all of the details with regard to your visit to New York University, a New York State tax exemption form for your use at the hotel, and a public appearance report form (to be returned to me along with your voucher).

Your contact is: Ms. Barbara French
New York University
70 Washington Square South
(212) 998-2256

Note: In view of the fact that your office has been in direct contact with the sponsors regarding the details of your visit to NYU, I have not done the usual PA briefing memo in this instance.

Have a good trip.

PUBLIC SPEAKING REPORT

NOTE: This form is to be used for either live audience engagements or media interviews. When you are interviewed, consider the interviewer as an "audience" of one.

1. Speaker Name Max M. Kampelman Office C Ext. 7-6240

2. Host New York University City New York State New York

3. Issue(s) Addressed National Security Date 6/1-2/88 Time _____

4. Type of Event (Circle only one)

- ☒ a. Live Audience b. TV/Radio c. Newspaper
d. Other (specify) _____

5. Estimated Live Audience Size (Answer as applicable)

50 or less (), 50-300 (), over 300 () over 4000 (X)

6. Audience Profile (Check predominant audience type)

Business (), Labor (), Professional (X), Civic (),
Media (), Academic (X), Minority (), Religious (),
Other () _____

7. What were audience's/interviewer's main concerns?

Current U.S./Soviet relations, arms control.

This was the commencement address for New York University.

8. What were toughest or most frequently asked questions?

N/A



Omitted Material

These pages has not been digitized due to copyright considerations. The original can be viewed at the Minnesota Historical Society's Gale Family Library in Saint Paul, Minnesota. For more information, visit

www.mnhs.org/library/.

1.

UNITED STATES OF AMERICA
TEMPORARY DUTY (TDY) OFFICIAL TRAVEL AUTHORIZATION

AGENCY: DEPARTMENT OF STATE

2. TRAVEL NO.:

1022 - 806538
Allot Oblig

3. DATE: 05/25/88

YOU ARE HEREBY AUTHORIZED TO PERFORM OFFICIAL TRAVEL AT GOVERNMENT EXPENSE AS INDICATED HEREIN. UNLESS OTHERWISE NOTED, ALL EXPENSES AND THE MAXIMUM PER DIEM UNDER THE REGULATIONS ARE AUTHORIZED. NOTE: A TRAVEL VOUCHER IS REQUIRED WITHIN 7 DAYS OF COMPLETION OF TRAVEL.

4. NAME, TITLE AND ADDRESS

MAX KAMPELMAN
C/ RM. 7250
DEPARTMENT OF STATE
WASHINGTON, DC 20520

5. AUTH OFFICE

PA

7. APPLICABLE REGULATIONS

FTR

6. SOC SEC NUM

130-07-4326

8. ITINERARY, PURPOSE AND AUTHORIZATIONS

ITINERARY: LEAVING FROM WASHINGTON, DC O/A 06/02/88
TO NEW YORK, NY, 2 DAYS;
AND RETURNING TO WASHINGTON, DC O/A 06/03/88

PURPOSE: TO ADDRESS STUDENTS AND FACULTY OF NEW YORK UNIVERSITY.
TOPIC: NATIONAL SECURITY

SPECIAL AUTHORIZATIONS:

TAXIS ARE AUTHORIZED WHEN DETERMINED TO BE NECESSARY AND ADVANTAGEOUS TO THE GOVERNMENT. SPONSORING ORGANIZATION WILL REIMBURSE THE DEPT. OF STATE FOR ALL EXPENSES. THE TRAVELER IS ELIGIBLE FOR A TRAVEL ADVANCE OF 100% OF THE ESTIMATED MINIMUM EXPENSES.

10. TRAVEL REQUESTED BY

Joan H. Colbert
JOAN H. COLBERT
DEPUTY DIR. PA/PP

11. FUNDS AVAILABLE

Eloise W. Soel
ELOISE W. SOEL
BUDGET OFF. PA/EX

12. AUTHORIZING OFFICER

Leon Ramey
LEON RAMEY
EXECUTIVE DIR. PA/EX

13. ACCOUNTING CLASSIFICATION CODES: THE CODING BELOW MUST BE SHOWN ON ALL DOCUMENTS ISSUED UNDER THIS AUTHORITY AND MUST APPEAR ON ALL VOUCHERS, INVOICES, TR'S, GB/L'S, ETC. PRIV ACT AUTHORITY: EO 9397, NOV 22, 1943 & USC 5705. APPLICANT'S SOC SEC # REQUIRED TO PROCESS APPLICATION OR CLAIM.

APPROP	ALLOT	OBLIG	ORG	FUNC	OBJ	PROJ/RES #	AMOUNT
19X8821	1022	806538	101500	1321	2151		179.00

OPTIONAL FORM 144-A TRAVELER / ACCOUNTING PAYING OFFICE / ALLOTTEE / FILE

TRAVELER COPY

NEW YORK UNIVERSITY
A private university in the public service

Assistant Secretary of the University

ELMER HOLMES BOBST LIBRARY
70 WASHINGTON SQUARE SOUTH, 11TH FLOOR
NEW YORK, N.Y. 10012
TELEPHONE: (212) 998-2259

*Jeffrey's tickets
will be at desk
at Regency Hotel*

CONFIDENTIAL

May 23, 1988

The Honorable Max M. Kampelman
U.S. Department of State
Counselor's Office, Room 7250
2201 C Street, NW
Washington, DC 20520

Dear Mr. Ambassador:

I am writing to provide you with additional information regarding your participation at New York University in the Trustees' Pre-Commencement Dinner on the evening of Thursday, June 2, 1988, and the Commencement Exercises on the morning of Friday, June 3, 1988.

Hotel Reservations; Reimbursement for Expenses

212-759-4100

We have reserved a room for you and your wife for the night of June 2 at the Regency Hotel, 540 Park Avenue (Park Avenue and 61st Street), New York City. Your hotel bill will be charged directly to New York University. If you will send me a statement after Commencement, I shall see that you are reimbursed for your travel and other expenses.

The Trustees' Dinner on June 2

Your Trustee Escort for the Trustees' Pre-Commencement Dinner and for Commencement will be Mr. Lester Pollack. As you requested, Mr. Pollack will provide transportation to the Trustees' Dinner for you and your wife. He and his wife, Geri, will call for you and Mrs. Kampelman at the Regency Hotel at approximately 6:30 p.m. The evening will begin with a reception at 7:00 p.m. in the Reading Room on the tenth floor of the Elmer Holmes Bobst Library. Dinner will follow at 7:45 p.m. in the John Ben Snow Dining Room on the twelfth floor of Bobst Library. *(They know of your dietary requirements.)*

The Honorable Max M. Kampelman
May 23, 1988
Page Two

At dinner, you and Mrs. Kampelman will be seated with Mr. and Mrs. Pollack and with Andreas Lowenfeld, Charles L. Denison Professor of Law in the School of Law, and his wife, Elena. Professor Lowenfeld is the faculty member who will present you for the degree at the Commencement ceremony on Friday morning, June 3.

Your Remarks at the Dinner

After dinner Dr. Brademas will introduce the honorary degree recipients and ask each to say a few words. Thank you for agreeing to speak. As noted in our earlier letter, your remarks should be brief, perhaps five minutes in length, and informal. The Trustees' Dinner usually ends at about 10:00 p.m. After the Trustees' Dinner Mr. Pollack will take you and Mrs. Kampelman back to the Regency. Enclosed with this letter is a card of admission for the Trustees' Pre-Commencement Dinner for you and Mrs. Kampelman.

Going to the Commencement Exercises

On the morning of Commencement, June 3, Mr. Pollack will call for you and Mrs. Kampelman at the Regency at approximately 9:00 a.m. He will bring both of you to the President's Conference Room on the twelfth floor of the Elmer Holmes Bobst Library, where you will receive your academic attire. Please take the additional warmth of this attire into consideration and dress accordingly. Coffee and pastries will be available during the robing. After the robing has taken place and before the academic procession begins, Mrs. Kampelman will be escorted to her seat in the audience. Tickets of admission to the Commencement Exercises for you and Mrs. Kampelman are enclosed.

The Honorable Max M. Kampelman
May 23, 1988
Page Three

Your Part in the Commencement Exercises

As your Trustee Escort, Mr. Pollack will walk beside you in the academic procession and will sit near you on the platform. When your name is announced for the honorary degree, you should rise, and Mr. Pollack will escort you to the front of the platform, walking slightly behind you. You will take your place at the President's right. Mr. Pollack will stand just behind you. Secretary Schaffer will introduce Professor Lowenfeld, who will read a brief citation presenting you for the degree. President Brademas will then confer the degree and give you a portfolio containing your degree and the citation. Chancellor Oliva will place the hood over your head. After you have received the portfolio and the hood, both of which are yours to keep, you will shake hands with President Brademas. Mr. Pollack will return to his seat and you will remain standing to the right and slightly behind President Brademas, who will introduce you as the Commencement Speaker. Your address should be approximately ten to twelve minutes in length.

Reception Following the Exercises

After the Commencement ceremonies are over, please accompany Mr. Pollack back to the President's Conference Room on the twelfth floor of the Library. There you can turn in your cap and gown and receive a box to hold your hood.

Light refreshments will be available in the President's Conference Room for the honorary degree recipients, the Trustees, and their families and guests. You and Mrs. Kampelman are cordially invited to enjoy this final event of the Commencement Exercises.

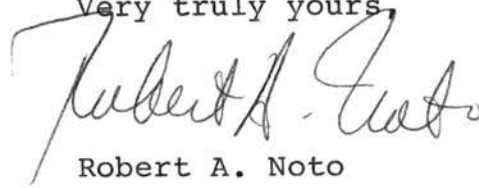
For Your Information

Enclosed for your reference are copies of those pages of the Commencement Libretto that show the sequence of events, tell what to do in case of rain, and carry the list of those receiving honorary degrees.

The Honorable Max M. Kampelman
May 23, 1988
Page Four

Please let me know if you have any questions or if you would like additional information concerning the Trustees' Dinner or the Commencement Exercises. I look forward to meeting you on this happy occasion.

Very truly yours,

A handwritten signature in dark ink, appearing to read "Robert A. Noto", written in a cursive style.

Robert A. Noto

Enclosures

cc: Lester Pollack, Esq.
S. Andrew Schaffer, Esq.
Mr. John O'Connor
Mr. Thomas Romich

THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

June 30, 1988

Dr. L. Jay Oliva
Chancellor and Executive Vice
President for Academic Affairs
New York University
70 Washington Square South
New York, New York 10012

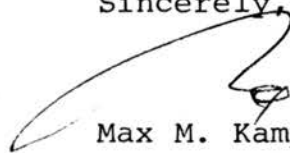
Dear Jay:

First, let me thank you very much for your major role in helping to make our visit to New York University a few weeks ago such a pleasant one. I am grateful for your courtesies and also for your leadership in developing New York University into the extraordinary institution of higher learning that it is today.

When you told me of Howard Cosell's telephone call to you about my old article dealing with the press, you expressed an interest in seeing a copy. I am, therefore, enclosing it herewith.

All my best.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Max M. Kampelman', with a large, sweeping flourish extending from the end of the signature.

Max M. Kampelman

THE COUNSELOR
DEPARTMENT OF STATE
WASHINGTON

June 30, 1988

Mr. Lester Pollack
575 Park Avenue
New York, New York 10021

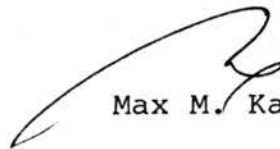
Dear Lester:

Soon after returning from New York and our very pleasant time together, I found myself deeply involved in Central American problems which included a trip to the area. It is my feeling, therefore, that I have not properly thanked you and Geri for your gracious hospitality as our escorts during our stay in New York. Let me do so now with this warm greeting and invitation that we would love to reciprocate when either or both of you are in Washington.

It is my recollection, Lester, that you wanted a copy of the talk I gave to the graduates. I am enclosing a copy. It is also my recollection that when Howard Cosell talked in exaggerated positive terms about my old article dealing with the press, that I offered to send it on to you. I am enclosing that article as well.

All our best wishes to you and to Geri.

Sincerely,



Max M. Kampelman

NY University

NEW YORK UNIVERSITY
A private university in the public service

School of Law

40 WASHINGTON SQUARE SOUTH, NEW YORK, N.Y. 10012
TELEPHONE: (212) 998-6000

Norman Redlich
Dean and Judge Edward Weinfeld Professor of Law

June 6, 1988

The Honorable Max M. Kampelman
Counselor of the Department of State
3154 Highland Place, N.W.
Washington, DC 20008

Dear Max:

Your commencement address was superb, and I would appreciate receiving a copy. It was obvious that you spent a great deal of time in the preparation and my distinct impression was that, despite the open-air surroundings and the festive atmosphere that normally accompanies a commencement, the students listened very attentively. I know that I did.

I hope that you will be able to be with us again next week.

Sincerely,



Norman Redlich

NR:mb